## Investment Technology Group Investor Overview



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Investor Overview Agenda

ITG business description

Drivers of future growth

Company financials

Conclusions

#### The ITG business

- ITG is a specialized agency brokerage and technology firm that partners with clients to provide a full array of innovative solutions spanning the entire trading process.
- ITG has a unique approach that combines our broad range of trading technologies from pre-trade analysis, order management, trade execution, and post-trade evaluation to provide clients with powerful solutions no other electronic trading firm can match.
- As a pioneer of electronic trading, ITG remains at the forefront of the industry by combining the deep expertise of our professional traders and financial market specialists to offer innovative trading solutions.
- ITG has established a strong and growing presence in key financial centers around the world to serve the needs of global institutions.



Investor Overview ITG business description

## Unique offering across the trading continuum

ITG provides clients with innovative technologies that span the entire electronic trading process, and has the ability to put all these products together to provide powerful solutions for clients.

Pre-trade analytics

Trading products and services

Post-trade analysis

Advanced tools for portfolio construction and decision support

Execution services and front ends to numerous pools of unique liquidity

Powerful analytics for cost measurement of trading



### Pre-trade and portfolio optimization tools

Pre-trade analytics

Trading products and services

Post-trade analysis

- ITG Portfolio Optimization & Compliance
  - ITG Opt: Portfolio construction and optimization tool to manage trading costs, portfolio risk, index benchmarking and tax efficiency
  - Fair Value Model: Provide adjustments for international securities to help prevent market timing exploitation based on stale prices
- ITG Logic Pre-Trade Analytics: Pre-trade cost and risk control, combined with trading analysis and optimization during execution of large orders



## Trading tools and trade management services

Pre-trade analytics

Trading products and services

Post-trade analysis

- Macgregor Order Management: Technology that optimizes the execution process from initial portfolio decision to final settlement
- ITG Trading Solutions Execution Management
  - Triton & Radical Direct Market Access: Desktop-based trade management systems for list and single-stock trading with integrated analytical tools, and trading strategy creation
- ITG Algorithms Automated Trading: Sophisticated automated strategies aimed at reducing market impact, maximizing execution quality, and improving overall trading performance
- POSIT Trade Crossing: Crossing destinations that give buyers and sellers opportunities to match equity orders with complete confidentiality, access to diverse liquidity pools, zero market impact, and cost savings
- ITG Trading Desk Services Expert Execution: Full-service trading strategy and execution services provided by our experienced portfolio traders



#### Post-trade analytics and measurement tools

Pre-trade analytics

Trading products and services

Post-trade analysis

- ITG Trading Analysis Cost measurement & reporting
  - ITG TCA (Transaction Cost Analysis): Powerful analytics and consulting services for accurate trade cost measurement and strategy optimization
  - Plexus Product Suite: Reports and recommendations for performance improvement, including broker allocation reviews, execution quality of underlying funds, compliance reporting, program trading reviews, and trader compensation support



Investor Overview Drivers of future growth

## Industry trends

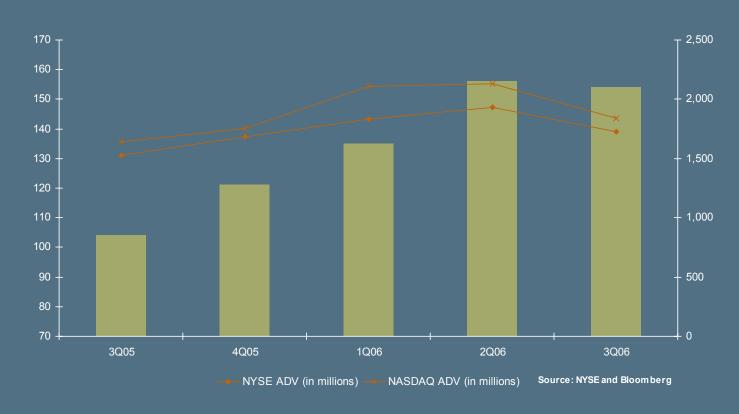
**Trend Effect** Moves focus toward best execution Unbundling of commissions Reduces friction, but increases fragmentation Impact of regulation NMS May benefit liquidity pools like **POSIT** Structural changes in the marketplace Electronification of the trading process Rise of algorithms to automate trading process, reduce friction Shift in control of technology and Empowerment of the buy side demand for new tools Growth in composite volume Volume Increased penetration

Further growth expected due to

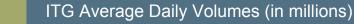
market and regulatory trends

## ITG's US trading volumes show positive trend

#### ITG Average Daily Trading Volumes Increased 48%







## Four strategies for growth

Deepen penetration of core markets
Further expansion into core markets with both existing and new buy-side clients

Expand to related customer markets
Expand presence in new markets, particularly the hedge fund market

Boost market share and product breadth internationally Continue international expansion across product platform

Expand into new products or asset classes

Deepen analytical product offerings and consider acquisitions to move into new products and asset classes



## Increase sales and marketing efforts in existing markets

#### Deepen penetration of core markets

- Boost trade volume and sales of analytical products to counterbalance pricing pressures
- Increase sales and marketing focus to deepen relationships with existing clients and cross-sell range of services
- Reinvigorate ITG brand with institutions, leveraging ITG's heritage as a pioneer and innovator in electronic trading
- Cultivate new client roster for core equity trading and analytic products

Expand to related customer markets

Boost market share and product breadth internationally Expand into new products or asset classes



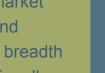
### Seek growth in new customer segments

Deepen penetration of core markets

**Boost market** share and product breadth internationally

Expand to related customer markets

- Hedge Fund Intelligence notes that hedge funds are expected to grow at a compound annual growth rate of 53%
- ITG's execution and advisory capabilities combined with the Radical and ITG Hoenig acquisitions have expanded our access to this rapidly growing market
- ITG's acquisition of The Plexus Group strengthens ITG's presence with the plan sponsor and broker-dealer segments
- Block Alert, a joint venture with Merrill Lynch, will market the POSIT Alert product to a larger global institutional audience



**Expand** into new products or asset classes



## Boost market share and product breadth internationally

Deepen penetration of core markets

Expand to related customer markets

#### Continue international expansion

- Operations currently in Canada, Europe, Australia, Hong Kong, and Japan
- According to TABB Group, traders internationally agree that technological advances are by far the most important factor changing their trading patterns today
- Continued focus on rolling out international products. Triton and ITG Algorithms have been introduced in Europe; significant Asia-Pacific interest in TCA

Expand into new products or asset classes



## International business is positioned to deliver growth

\$30,000

\$28,000

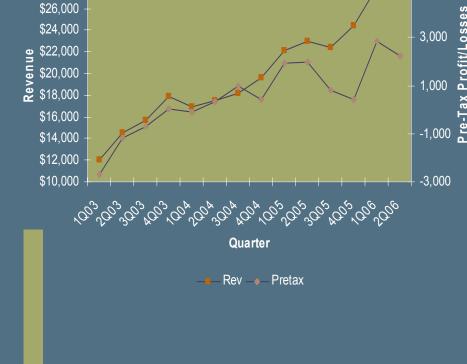
#### **ITG International Results**

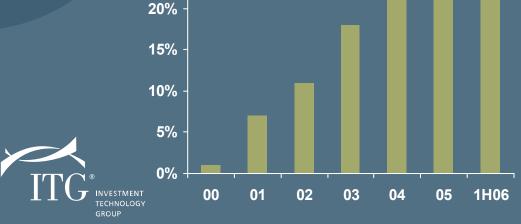
International operations have become profitable and comprised 21% of total broker-dealer revenues in the first half of 2006

ITG International Revenues as

a % of Total Broker-Dealer

Revenues





25%



5,000

1,000

-3,000

## Enter adjacent businesses organically or through acquisition

Deepen penetration of core markets

Expand to related customer markets

Boost market share and product breadth internationally

Expand into new products or asset classes

- Complement ITG's powerful trading products with an extended range of analytical content and advisory offerings
- The Macgregor acquisition integrates an OMS with ITG's execution management system and analytics, creating a best execution order management system. According to Celent, global technology spending on OMSs is expected to reach \$604 million in 2006, and grow another 16% in 2007
- Pursuit of various distribution and connectivity arrangements
- Potential expansion into adjacent business areas



# Investor Overview Financials

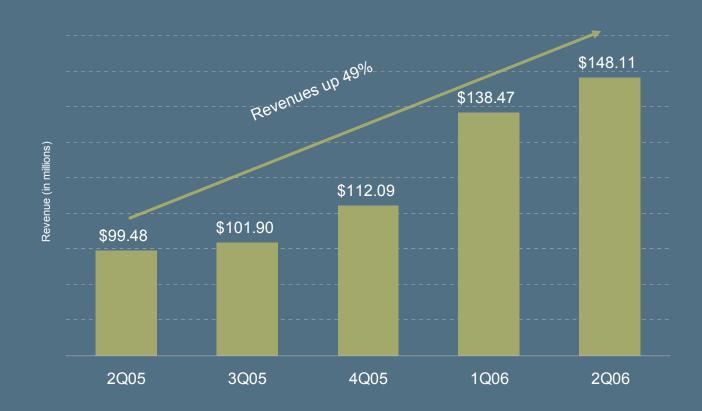
## Financial highlights

- Strong balance sheet
- Cash and securities of \$277 million as of June 2006
- Cash earnings of \$43 million generated in 1H06
- Recent acquisitions financed with \$200 million in bank debt of which \$25 million has been paid down as of 2Q06
- Pre-tax margin of 28% during 2Q06



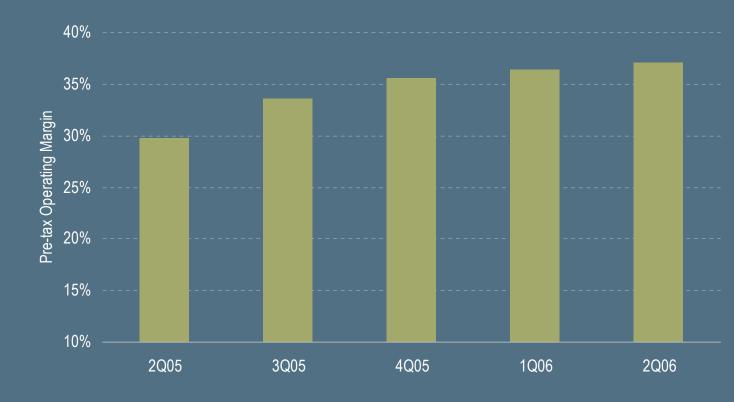
## ITG revenues show positive growth

ITG operating revenues





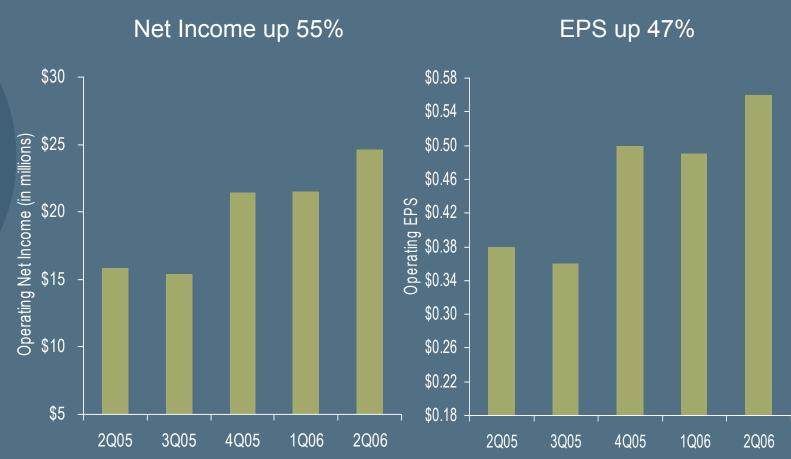
## US broker dealer operating margins at 37%





Note: 2006 margins exclude Macgregor/Plexus for comparative purposes

## Net income and EPS continue to grow





# Investor Overview Conclusions

## ITG today

- ITG's unique view of the trading continuum enables us to thrive despite intense competition
- Our emphasis on both trading execution and analytics has attracted and retained a broad and loyal customer base
- Our expansion into new global markets and new products provides us with significant earnings diversification and upside potential
- We maintain a strong financial position, strong cash flow generation, and solid margins



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