

# TEN-YEAR SUMMARY OF OPERATING DATA

Amerada Hess Corporation and Consolidated Subsidiaries

	2003	2002	2001
<b>PRODUCTION PER DAY (NET)</b>			
Crude oil (thousands of barrels)			
United States	44	54	63
United Kingdom	89	112	119
Norway	24	24	25
Denmark	24	23	20
Equatorial Guinea	22	37	6
Algeria	19	15	13
Gabon	11	9	9
Indonesia	1	4	6
Azerbaijan	2	4	4
Colombia	3	22	10
Other	—	—	—
Total	239	304	275
Natural gas liquids (thousands of barrels)			
United States	11	12	14
United Kingdom	6	6	7
Norway	1	1	1
Thailand	2	2	1
Other	—	—	—
Total	20	21	23
Natural gas (thousands of Mcf)			
United States	253	373	424
United Kingdom	312	277	291
Thailand	52	35	20
Denmark	29	37	43
Norway	26	25	25
Indonesia	11	6	8
Other	—	1	1
Total	683	754	812
Barrels of oil equivalent (thousands of barrels per day) <sup>(e)</sup>	373	451	433
<b>WELL COMPLETIONS (NET)</b>			
Oil wells	30	38	50
Gas wells	13	39	31
Dry holes	13	16	15
<b>PRODUCTIVE WELLS AT YEAR-END (NET)</b>			
Oil wells	795	760	858
Gas wells	236	237	257
Total	1,031	997	1,115
<b>UNDEVELOPED NET ACREAGE AT YEAR-END (THOUSANDS)</b>			
United States	940	743	625
Foreign <sup>(a)</sup>	8,143	12,224	15,999
Total	9,083	12,967	16,624
<b>REFINING (THOUSANDS OF BARRELS PER DAY)</b>			
Amerada Hess Corporation	—	—	—
HOVENSA L.L.C. <sup>(c)</sup>	220	181	202
<b>PETROLEUM PRODUCTS SOLD (THOUSANDS OF BARRELS PER DAY)</b>			
Gasoline, distillates and other light products	351	329	322
Residual fuel oils	68	54	65
Total	419	383	387
<b>STORAGE CAPACITY AT YEAR-END (THOUSANDS OF BARRELS)</b>	36,028	36,140	36,298
<b>NUMBER OF EMPLOYEES (AVERAGE)</b>	11,481 <sup>(d)</sup>	11,662	10,838

(a) Includes acreage held under production sharing contracts.

(b) Through ten months of 1998.

(c) Reflects 50% of HOVENSA refinery crude runs from November 1, 1998.

(d) Includes approximately 7,100 employees of retail operations.

(e) Includes barrels of oil equivalent production per day (in thousands) of 13 in 2003, 51 in 2002, 45 in 2001, 26 in 2000, 27 in 1999 and 25 in 1998 related to operations discontinued in 2003.

2000	1999	1998	1997	1996	1995	1994
55	55	37	35	41	52	56
119	112	109	126	135	135	122
25	25	27	30	28	26	24
25	7	—	—	—	—	—
—	—	—	—	—	—	—
2	—	—	—	—	—	—
7	10	14	10	9	10	9
4	3	3	1	—	—	—
3	2	—	—	—	—	—
—	—	—	—	—	—	—
—	—	—	—	6	17	18
240	214	190	202	219	240	229
12	10	8	8	9	11	12
6	5	6	6	7	7	7
2	2	2	2	2	1	1
1	1	—	—	—	—	—
—	—	—	—	—	2	2
21	18	16	16	18	21	22
288	338	294	312	338	402	427
297	258	251	226	254	239	209
23	8	—	—	—	—	—
37	3	—	—	—	—	—
24	31	28	30	30	28	24
10	5	3	1	—	—	—
—	—	—	—	63	215	186
679	643	576	569	685	884	846
374	339	302	313	351	408	392
29	28	28	42	39	33	28
11	11	20	11	25	41	44
18	9	25	24	40	50	24
774	735	721	860	854	2,154	2,160
188	161	252	447	455	1,160	1,146
962	896	973	1,307	1,309	3,314	3,306
616	678	748	915	891	1,440	1,685
14,419	15,858	16,927	10,180	7,455	5,871	4,570
15,035	16,536	17,675	11,095	8,346	7,311	6,255
—	—	419 <sup>(b)</sup>	411	396	377	388
211	209	217	—	—	—	—
304	284	411	436	412	401	375
62	60	71	73	83	86	93
366	344	482	509	495	487	468
37,487	38,343	56,070	87,000	86,986	89,165	94,597
9,891	8,485	9,777	9,216	9,085	9,574	9,858