

# Marriott International at a Glance

THE AMERICAS		ASIA PACIFIC		EUROPE		MIDDLE EAST & AFRICA	
YEAR ENDING 2012		YEAR ENDING 2012		YEAR ENDING 2012		YEAR ENDING 2012	
Properties Open	Rooms	Properties Open	Rooms	Properties Open	Rooms	Properties Open	Rooms
3,339	550,319	137	44,829	284	53,321	41	11,925
HOTELS UNDER DEVELOPMENT		HOTELS UNDER DEVELOPMENT		HOTELS UNDER DEVELOPMENT		HOTELS UNDER DEVELOPMENT	
Hotels	Rooms	Hotels	Rooms	Hotels	Rooms	Hotels	Rooms
574	75,500	140	37,000	37	6,600	41	10,100

## GLOBAL GROWTH

**74** Countries **3,801** Properties **660,394** Rooms

## OUR STRATEGY

### NEXT GENERATION TRAVELERS

Understand and attract Gen X, Y and future guests

### BRAND DISTINCTION

Invest in innovation and differentiation

### TECHNOLOGY LEADERSHIP

Empower connections for guests and associates

### OWNER PREFERENCE

Generate value for our hotel owners and franchisees

### PORTFOLIO POWER

Build loyalty with the most compelling family of brands

### GLOBAL GROWTH

Expand our footprint and profitability

## POWERFUL BRANDS

LUXURY	LIFESTYLE/ COLLECTIONS	SIGNATURE	MODERN ESSENTIALS	EXTENDED STAY	DESTINATION ENTERTAINMENT
THE RITZ-CARLTON®	EDITION®	MARRIOTT HOTELS & RESORTS®	COURTYARD®	RESIDENCE INN®	GAYLORD HOTELS®
THE RITZ-CARLTON DESTINATION CLUB®	AUTOGRAPH COLLECTION®		SPRINGHILL SUITES®	TOWNEPLACE SUITES®	MARRIOTT VACATION CLUB®
BVLGARI®	RENAISSANCE®		FAIRFIELD INN & SUITES®	MARRIOTT EXECUTIVE APARTMENTS®	GRAND RESIDENCES BY MARRIOTT®
JW MARRIOTT®	AC HOTELS				