

Wal-Mart Stores, Inc. (NYSE: WMT)

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Walmart U.S.



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Forward-looking statement

Walmart includes the following cautionary statement so that any forward-looking statements made by, or on behalf of, Walmart will enjoy the safe harbor protection of the PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995, as amended. Such forward-looking statements, which will describe our objectives, plans, goals, targets or expectations, can be identified by their use of words or phrases such as “anticipate,” “estimate,” “expect,” “forecast,” “plan,” “projected,” “will be” or words or phrases of similar import. Statements of our expectations for FY13, and any subsequent fiscal years are forward-looking. Walmart’s actual results might differ materially from those expressed or implied in a forward-looking statement as a result of factors including, among others, recessionary economic environment, cost of goods, competitive pressures, availability of credit, geopolitical conditions and events, labor and healthcare costs, inflation, deflation, consumer spending patterns, debt levels and credit access, currency exchange fluctuations, trade restrictions, tariff and freight rate changes, fluctuations in fuel, other energy, transportation and utility costs, health care and other insurance costs, accident costs, interest rate fluctuations, other capital market conditions, weather conditions, storm-related damage to facilities, customer traffic, factors limiting our ability to construct, expand or relocate stores, regulatory matters and other risks set forth in our SEC filings. Our most recent Annual Report on Form 10-K and our other filings with the SEC contain more information concerning factors that, along with changes in facts, assumptions not being realized or other circumstances, could cause actual results to differ materially from those expressed or implied in a forward-looking statement. Walmart undertakes no obligation to update any forward-looking statement to reflect subsequent events.

U.S. business model is working



Broadest
assortment



Investing
in EDLP



On-shelf
assortment



Customers remain concerned about the economy

Unemployment

“Jobless data suggests slowdown in job creation.”

Rising Gas Prices

“U.S. inflation mild as gas prices rise more slowly.”



Economic Growth

“Recovery is still chugging along at a sluggish pace...may stay that way for a while.”

Sluggish Recovery

“The uneven nature of the recovery will likely continue to strain...consumer sentiment...at this point in the expansionary cycle.”

Sources: Unemployment – Reuters, 4/19, Gas Prices – US News, 4/13, Growth – CNNMoney, 4/19, Recovery – Bloomberg, 4/19

Merchandising priorities support business model

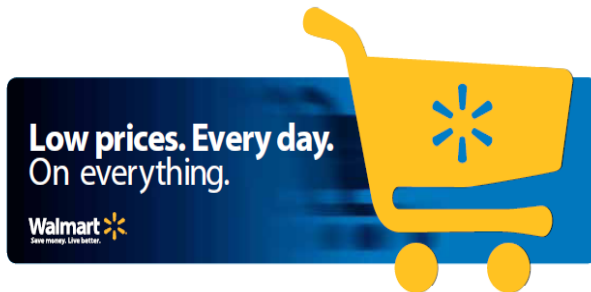


Responsibility



PRICE:

Investing \$1 billion in FY 13





PRODUCT: Grocery at EDLP

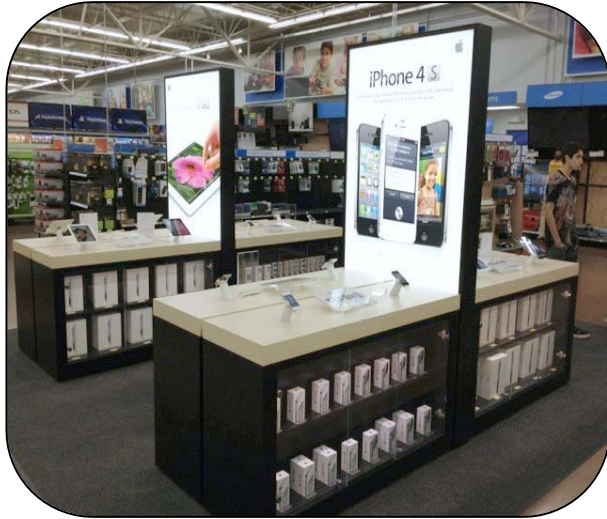
Broadest assortment, innovation, local relevance





PRODUCT: Entertainment

Innovation, services, price = Walmart as destination



Apple store
within a store
– first of 25-
store pilot



Price &
Vudu disc-
to-digital
offerings
drive strong
traffic.





PRODUCT: Hardlines

Expanded assortment & categories



Sporting
goods
expanded



Seasonal
cross-
merchandised





PRODUCT: Health & wellness

Broadest assortment & services





PRODUCT: Apparel

Basics at EDLP





PRODUCT: Home

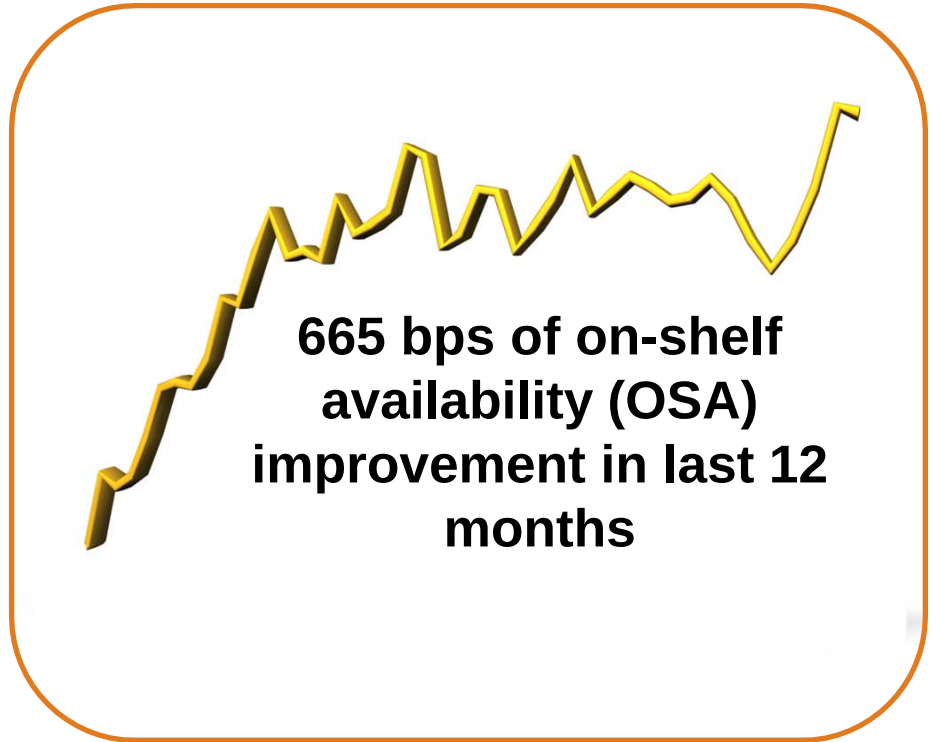
Good, better, best assortments at EDLP





PLACE:

On-shelf availability continues to improve





PROMOTION:

Seamless integration for communication



Traditional media:
print, TV, radio



Digital media: online,
facebook, twitter

Commercials

Price Leadership
Grand Opening



PEOPLE:

Greater associate training and supplier collaboration



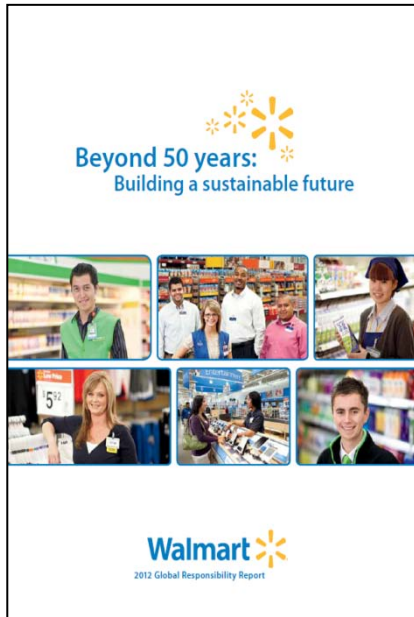
Principles of Joint Business Planning Approach

- 1 Simple, Easy, and Practical
- 2 Customer-Centric
- 3 Actionable and Sustainable
- 4 Incentive Aligned
- 5 Measureable & Accountable



RESPONSIBILITY:

Continued progress toward goals



2012 Global
Responsibility
Report
available

Q1 Sustainability Milestone Meeting, April 18

Merchandising sustainability initiatives contribute to EDLC



Shoe box
= \$1.1M

\$1.1M x 20 additional opportunities
= \$22M



Wine bottles
= \$2.9M

\$2.9M x 20 more merchant ideas
= \$58M



Trash audit
= \$9,000

\$9,000 x 20 areas x 50 weeks
= \$9M

Priority: Leveraging through EDLC-EDLP



Operational improvements:

Enhancing customer experience & driving leverage



**Increasing self checkout
utilization**

Increasing cashier productivity

 **Seconds count at Walmart in reducing costs**

Operational improvements:

Enhancing customer experience & driving leverage

Emerging Innovation

- * Front-end technology
- * Floor-ready packaging
- * EPC
- * Mobility

Workforce Management

- * Wage planning
- * Scheduling
- * Productivity
- * Directed work

Inventory Management

- * Modular design
- * Replenishment
- * Merchandise flow
- * Distribution center productivity

On-Shelf Availability

- * Modular execution & accuracy
- * Promoter management
- * OSCA
- * Store tours

Walmart U.S. key takeaways

1 We are executing our strategy – broadest assortment, lower prices, lower cost

2 Customer experience scores are strong

3 Merchandising improvements are a clear advantage

4 Productivity improvements are being executed

5 We are committed to delivering value for customers and shareholders

Questions?

