

GLOBAL & LOCAL STRENGTH

BlackRock has a broad global footprint, supporting a global investment platform and local relationships with clients.

41

COUNTRIES

WITH CLIENTS FOR WHOM WE MANAGE AT LEAST

\$1B IN ASSETS

GLOBAL LONG-TERM AUM

Americas	\$2,652B
EMEA	\$1,314B
Asia-Pacific	\$367B

GLOBAL REACH AND LOCAL EXPERTISE

BlackRock provides global and local strength to our clients, with offices in more than 30 countries and nearly 70 cities across the Americas, Europe, Asia-Pacific, the Middle East and Africa, and clients in more than 100 countries. Our global footprint is designed to deliver consistent, exceptional service across regions while supporting the localized needs of our clients.

We seek to maximize investment opportunities for our clients through the combination of our on-the-ground presence and our ability to provide the industry's broadest set of global and local investment solutions. BlackRock's global investment and distribution infrastructure positions us to capitalize on the future growth and development of the world's capital markets. Our scale gives us the flexibility to innovate and adapt the global and local nature of our platform to best serve our clients' changing needs.

Our deep understanding of local markets, industries and regulatory dynamics positions us to maximize investment opportunities for clients in more than 100 countries.

Our unifying technology system, *Aladdin*, powers global interconnectivity for clients and employees so that all phases of the investment process run seamlessly.

12,000+
EMPLOYEES
GLOBALLY

EMPLOYEES BY REGION

