## RELENTLESS CLIENT FOCUS

We are a fiduciary to our clients. Their interests always come first.

\$4.7T

OF ASSETS
ON BEHALF OF CLIENTS

4,000+
INSTITUTIONAL CLIENT
RELATIONSHIPS

## FOCUSED ON SECURING BETTER FINANCIAL FUTURES FOR OUR CLIENTS

BlackRock serves a diverse range of clients, from global institutions to intermediaries to individual investors, all of whom trust BlackRock to help secure better financial futures for themselves or those they serve.

Our specialized client teams are experts in the investment needs and challenges of our clients. They engage in consistent dialogue with clients, providing insights and advice on markets and industry events, and look across BlackRock's diverse investment platform to create the best combination of strategies to help clients achieve their desired investment outcomes.

As a fiduciary, we represent each client fairly and equally and take a leadership role in advocating for their best interests. We work on behalf of clients to promote financial reform that increases transparency, protects investors and facilitates responsible growth of capital markets.

It is our mission to drive results for our clients, protecting and enhancing the value of the assets they entrust to us. We deliver an unmatched client experience, based on understanding each client's specific investment objectives and tailoring multifaceted solutions.

100+
COUNTRIES



