



Management Presentation February 2014



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Safe Harbor Statement

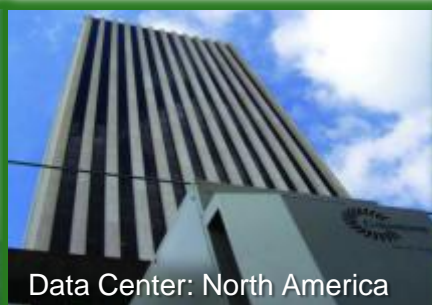
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Capstone Business Strategy



| | |
|--------------------|--|
| Revenue | Fuel high growth by expanding products, markets and distribution |
| Margins | Drive margins to 35% with higher prices, lower DMC and warranty |
| Quality | Provide the highest quality products in the energy industry |
| Reliability | MTBF of 20,000, Fleet Availability of 99.5% and TFS of 95% |
| IP | High value patent portfolio and cutting edge new products and services |
| Expense | Hold operating expenses flat while leveraging our distribution channel |



Macro Drivers/Business Catalysts



Broad Suite of Products

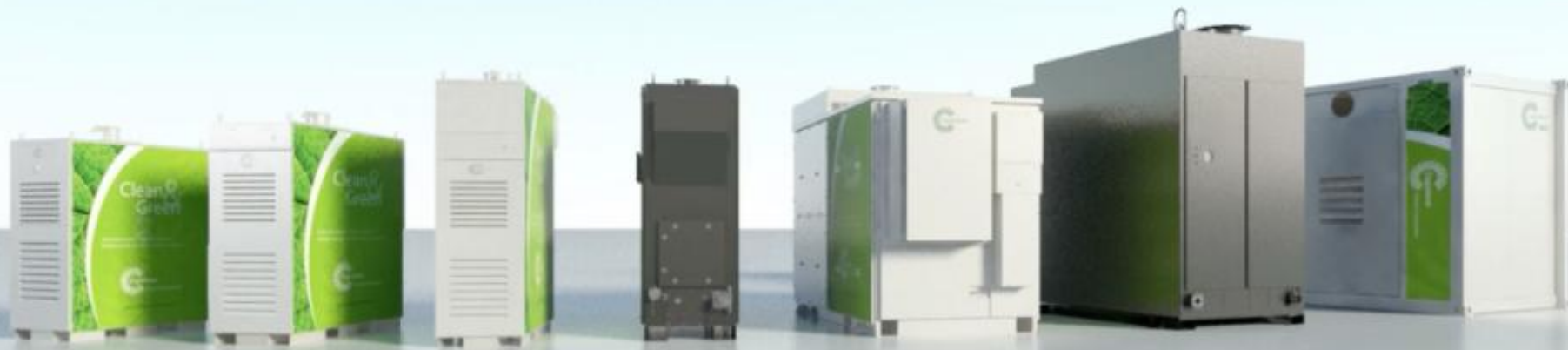
All Capstone MicroTurbines operate:

- Continuously or on-demand
- Stand alone or grid connect
- Individually or multi-pack
- Smart grid compatible
- Remote dispatch & diagnosis

All are multi-fuel capable:

- Low or high pressure natural gas
- Biogas (landfill, wastewater treatment centers, anaerobic)
- Associated flare gas
- Diesel
- Propane
- Kerosene

Low-emission, clean-and-green Capstone products are scalable from 30kW to 10MW+



Products based on the 200kW turbine are also available in 600kW, 800kW, and 1MW configurations

Global Market Segments

Energy Efficiency



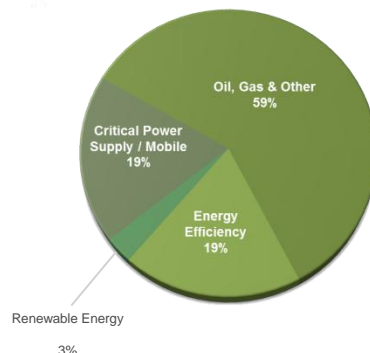
Renewable Energy



Oil, Gas & Other Natural Resources



Critical Power Supply

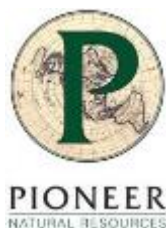


Transportation Products



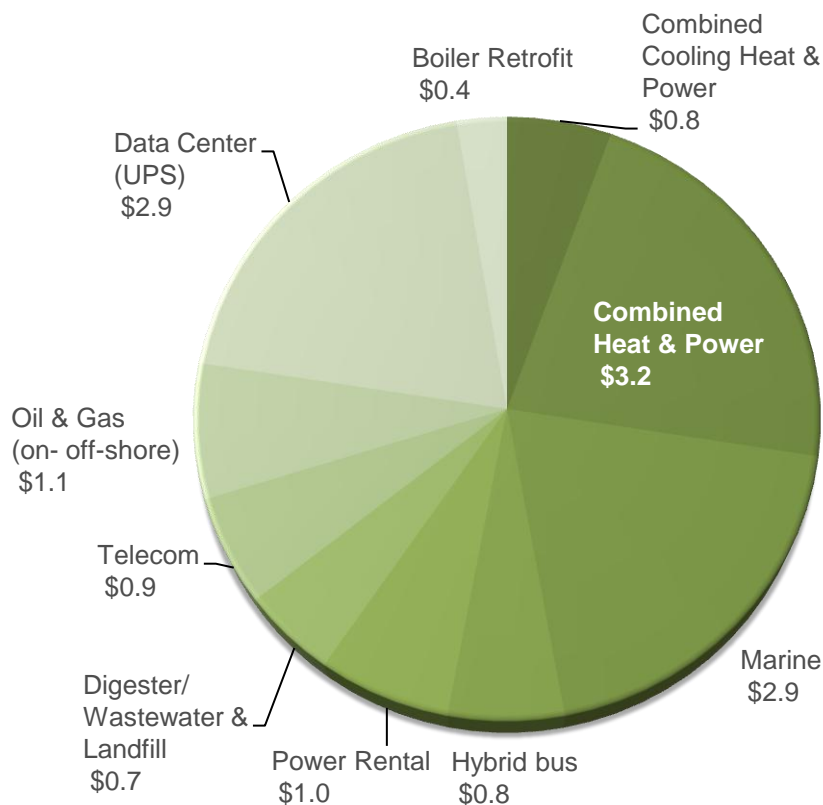
3Q14 Shipment Mix
(\$)

U.S. Oil & Gas Customers

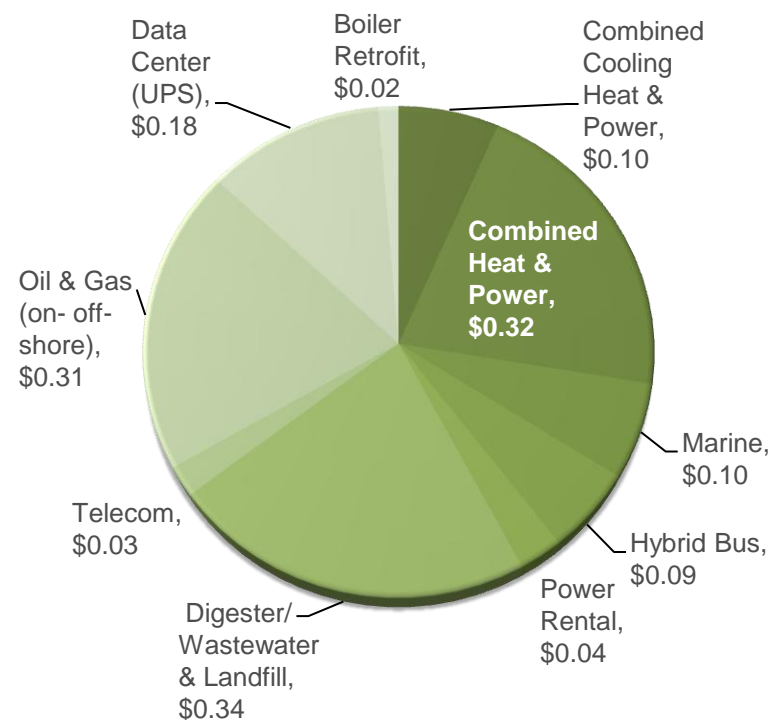


Sizing the Opportunity

Total Market Opportunity



Management's Estimate of Potential Capture

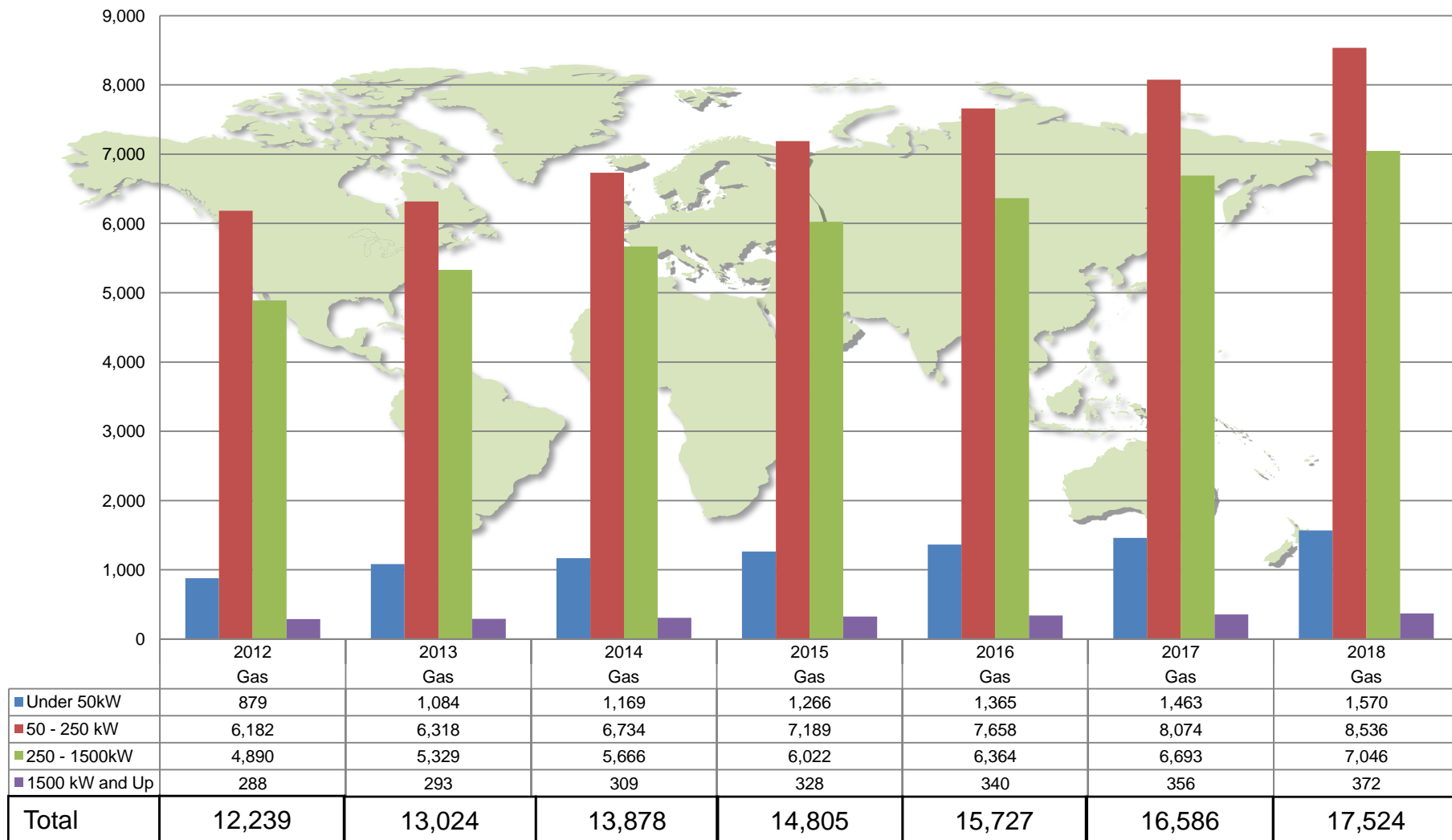


**\$14.7 billion market opportunity;
\$1.5 billion potential capture**

Industrial Generators

Current and Forecast Market Size

Up to 1500 kW – Natural Gas

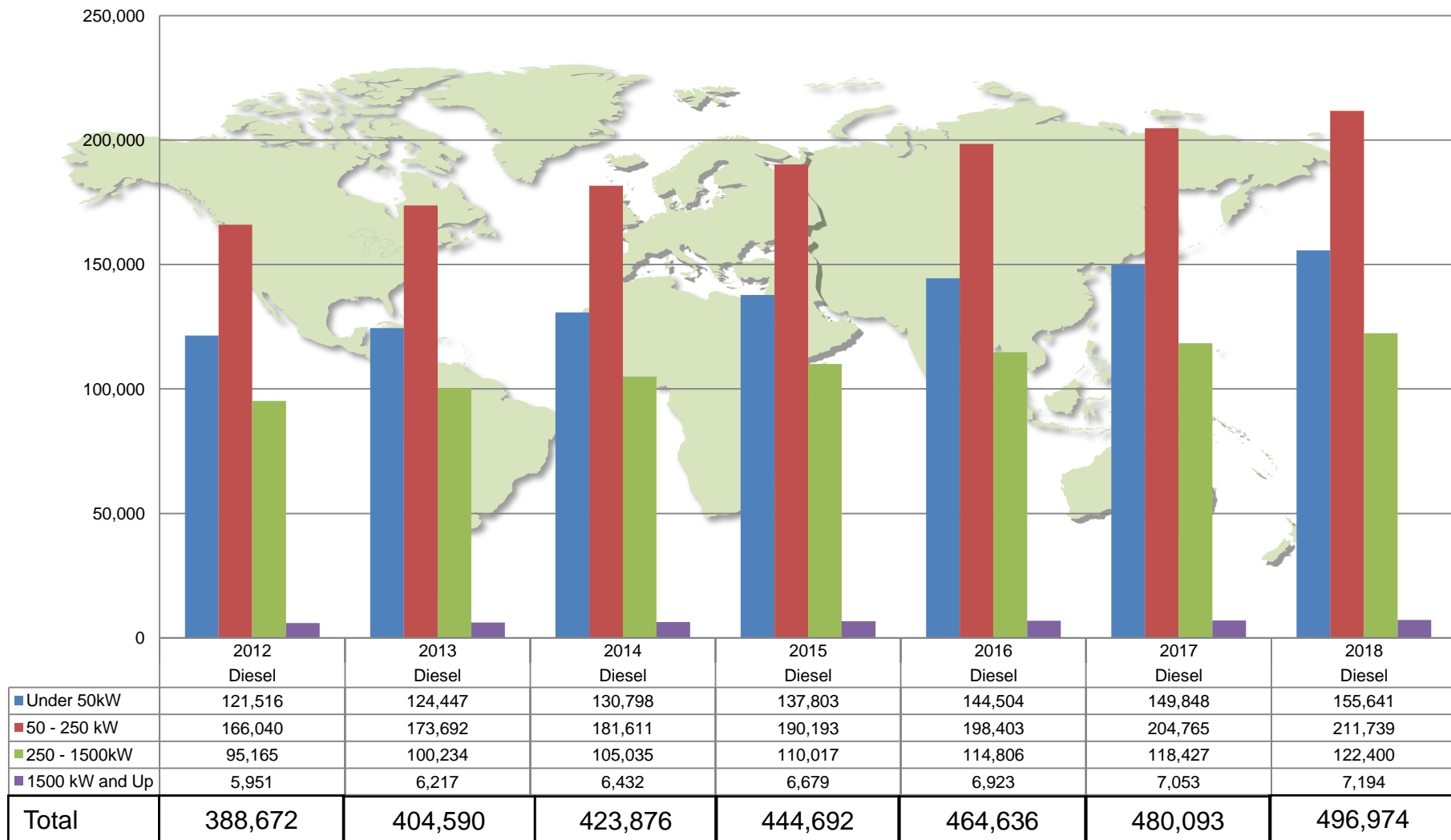


Source : Power Systems Research 2013

Industrial Generators

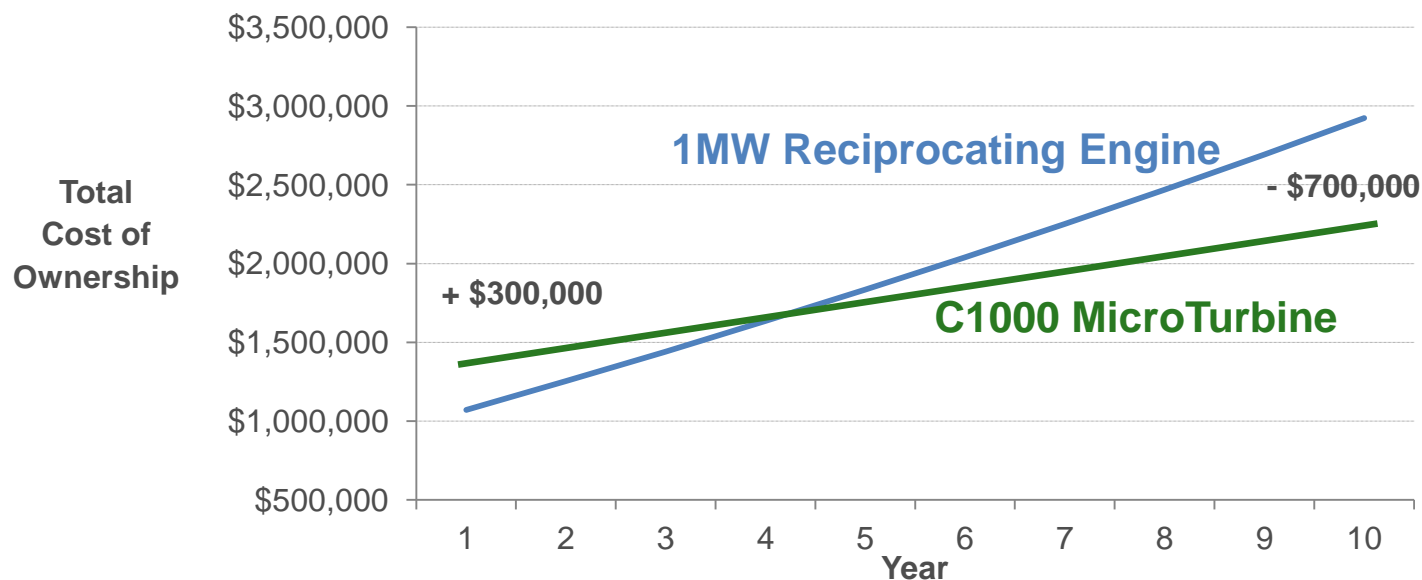
Current and Forecast Market Size

Up to 1500 kW - Diesel



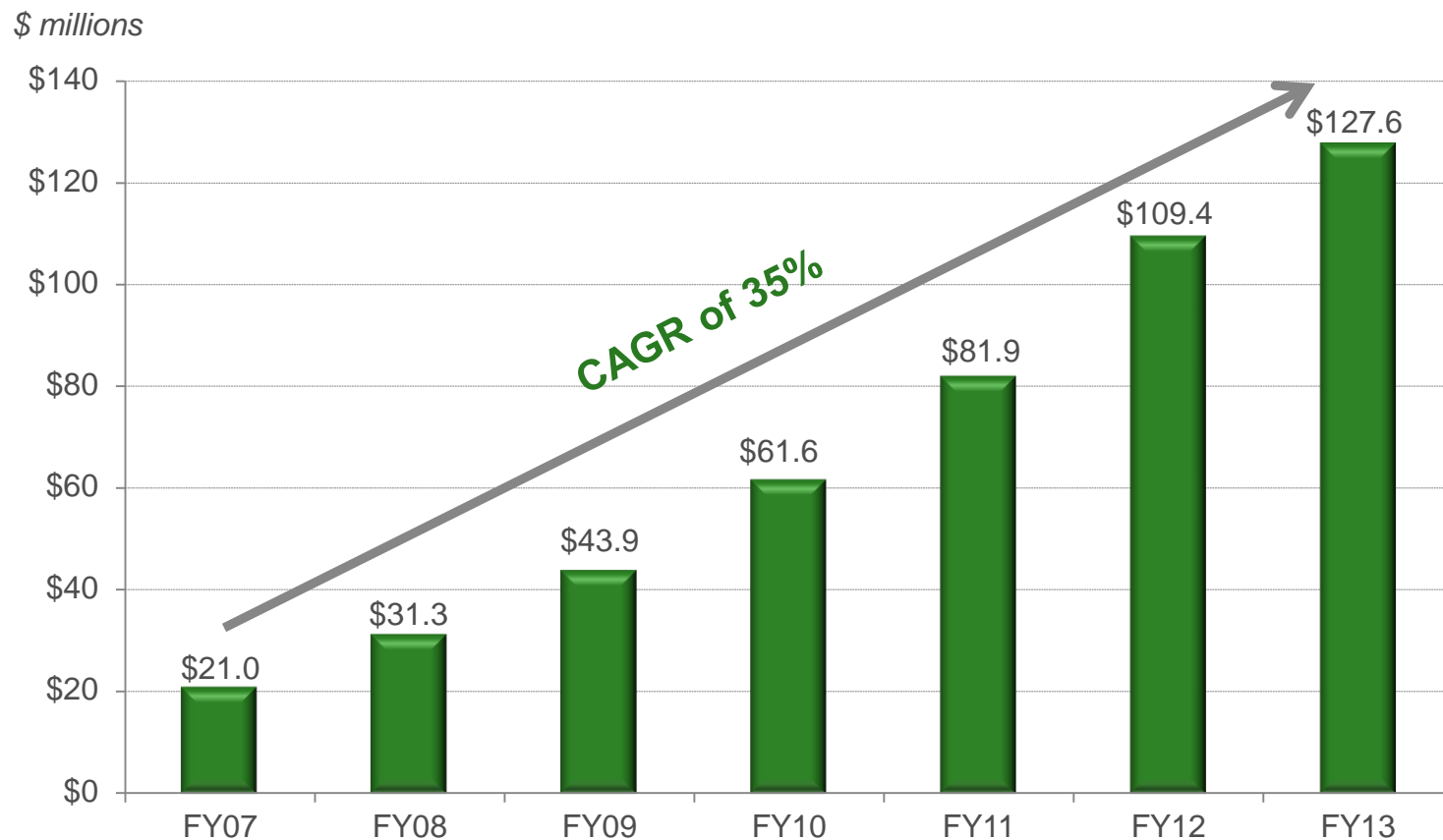
Source : Power Systems Research 2013

Capstone Value Proposition



| Competing Solution | Manufacturers | Why We Win |
|---------------------------|---|--|
| Reciprocating gas engines | GE Jenbacher/Waukesha, Caterpillar/MWM, Deutz, Cummins, Tecogen | <ul style="list-style-type: none"> Lower total cost of ownership More environmentally friendly Higher system uptime |
| Fuel cells | Fuel Cell Energy, Bloom Energy, UTC Power | <ul style="list-style-type: none"> Not reliant on government subsidies Lower total cost of ownership |
| Microturbines | FlexEnergy, Turbec | <ul style="list-style-type: none"> Stronger brand and distribution More attractive warranty program |
| Gas turbines | Solar Turbine, Kawasaki | <ul style="list-style-type: none"> Lower efficiency below 4.5 Mw |

Annual Revenue Growth

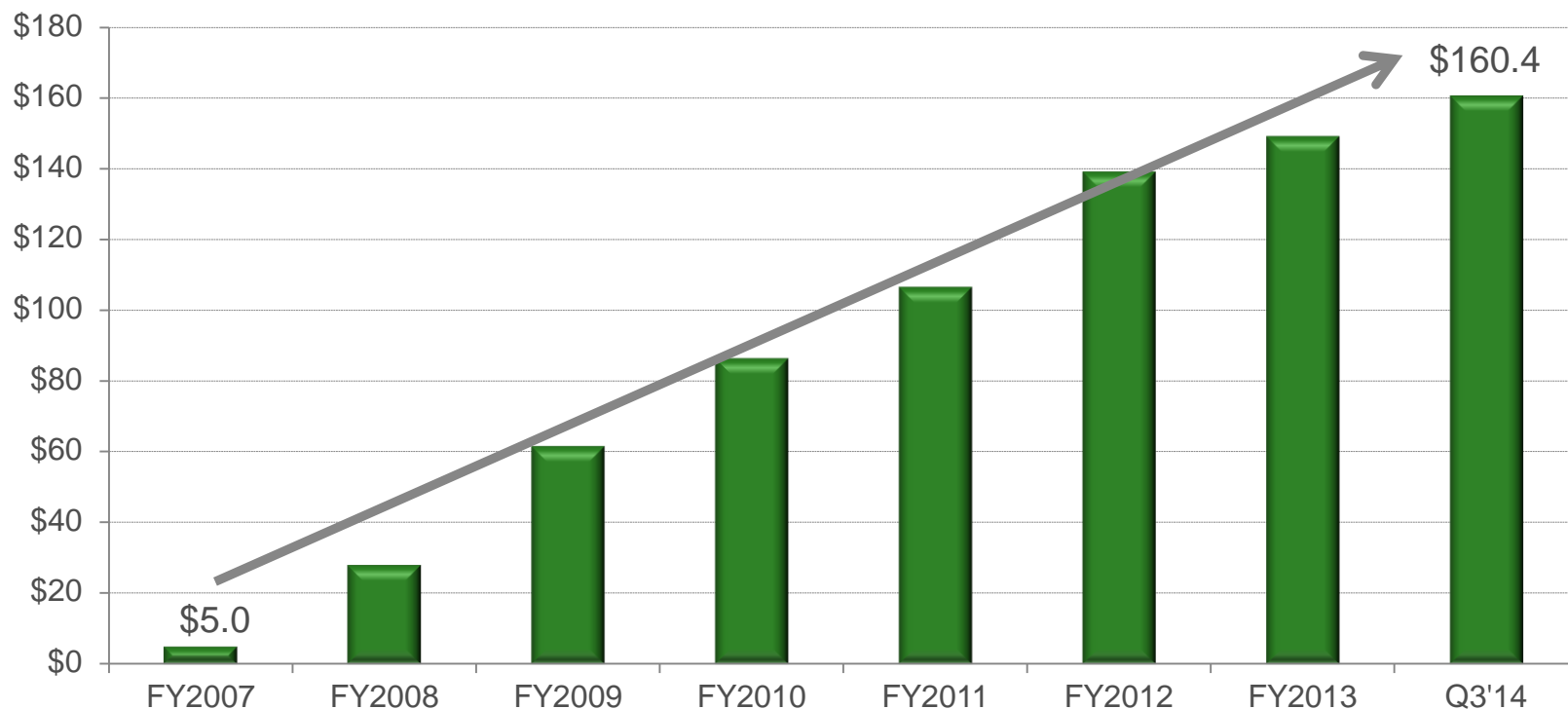


Record annual revenue despite a YOY decrease of \$21 million in Europe (including Russia)

Product Backlog



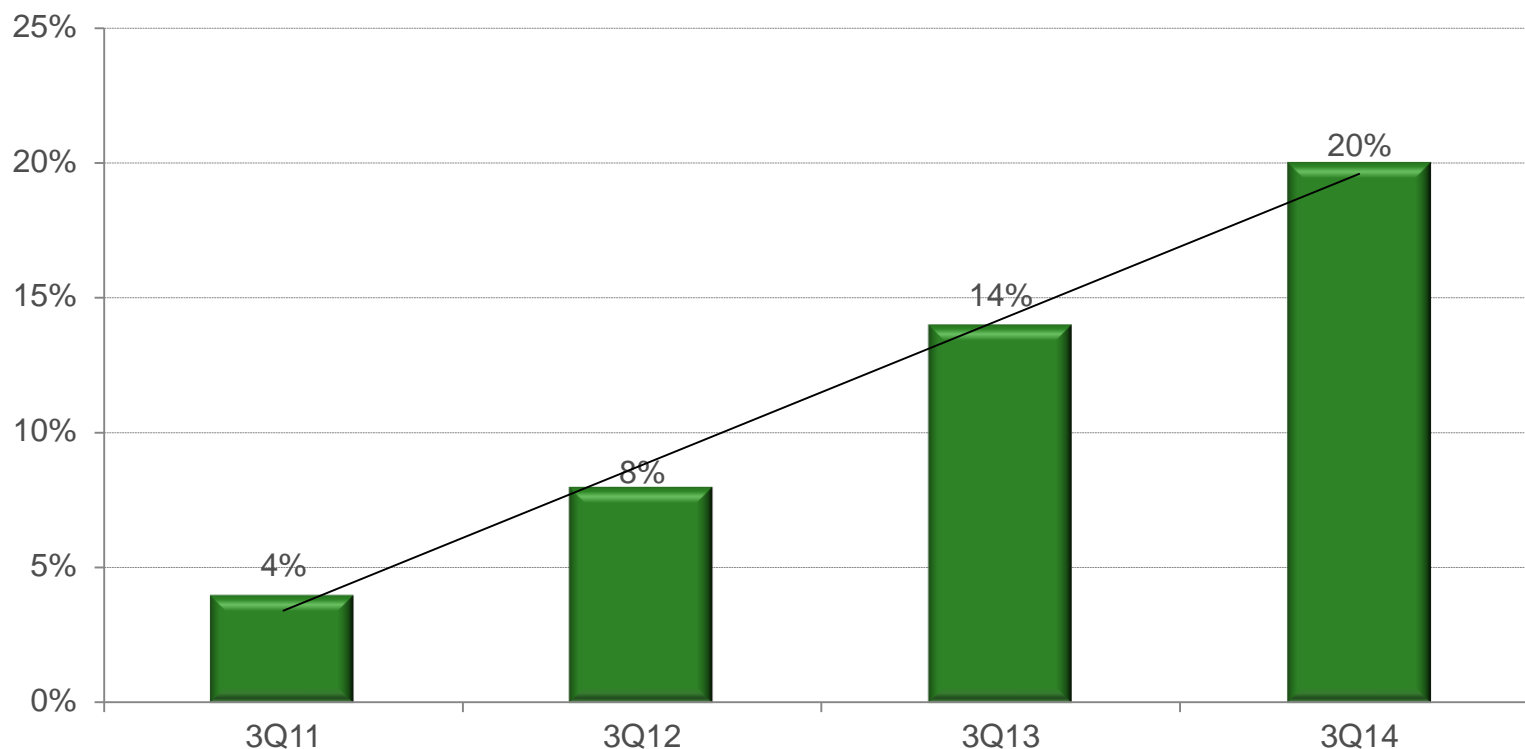
\$ millions



3Q14 Book to Bill 1.4:1 – Record Backlog

Margin Growth

Year-Over-Year 3Q Gross Margins

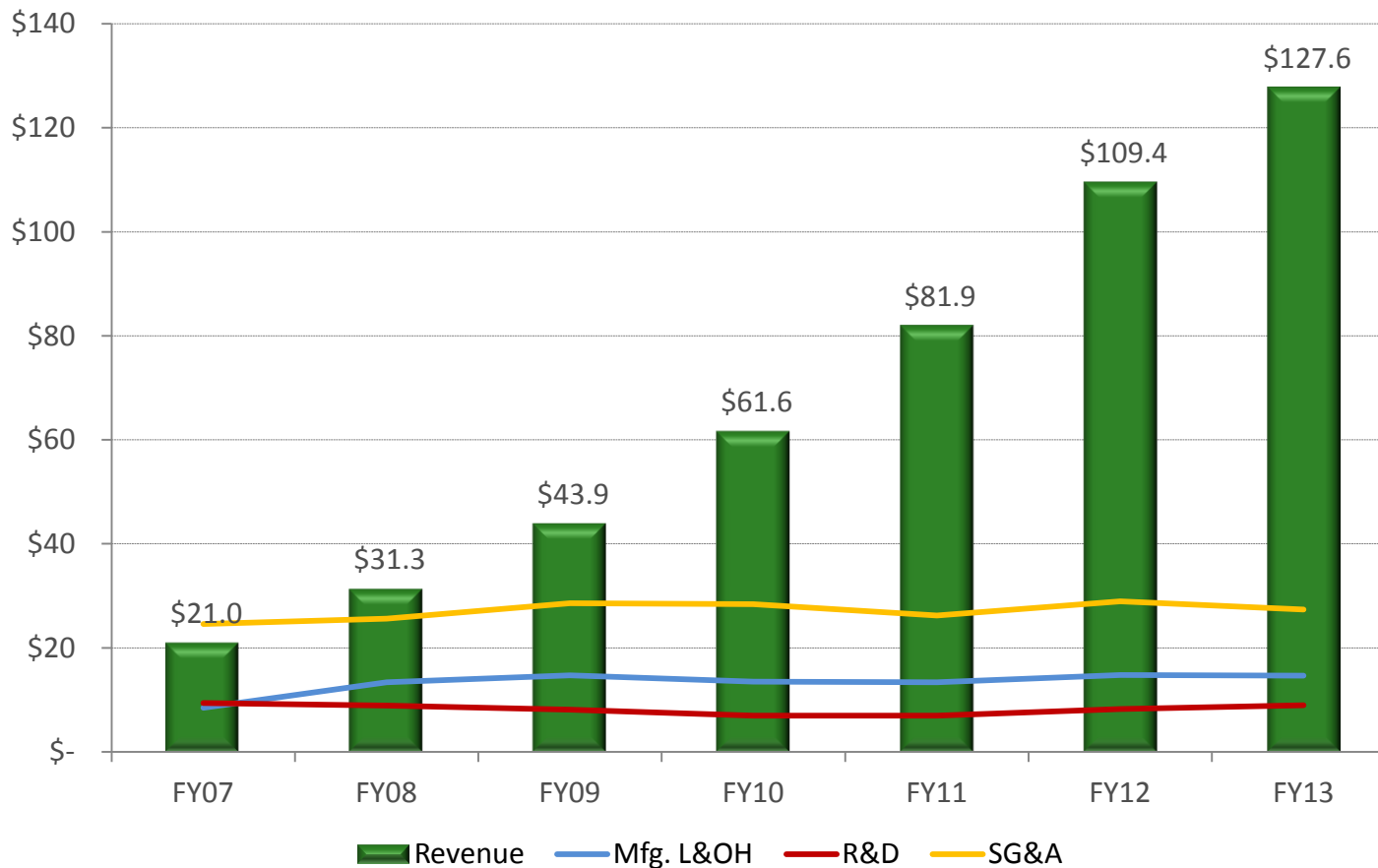


**Fifth Consecutive Quarter of Double-Digit Gross Margin;
Positive Gross Margin in 13 of Last 14 Quarters.**

Operating Leverage



\$ millions



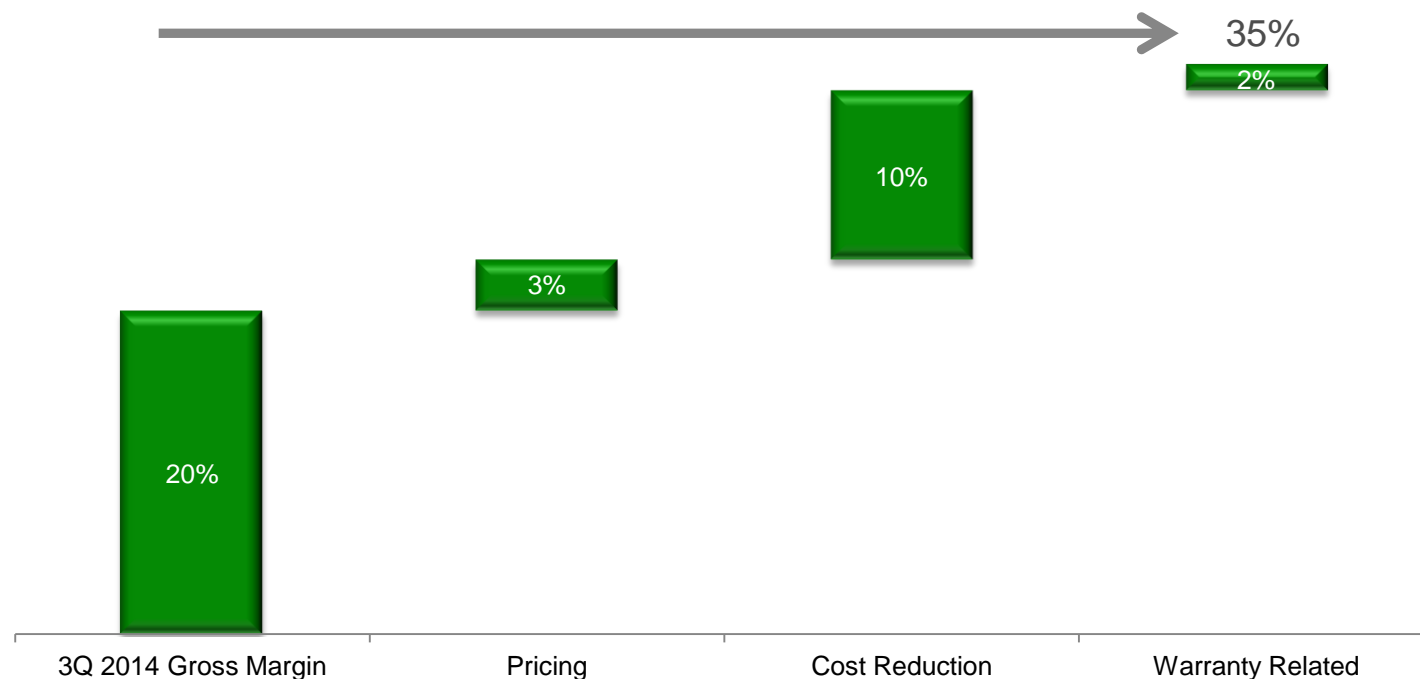
Target Financial Model

| | |
|--|-----|
| Gross margin | 35% |
| Research & development expense (% of revenue) | 5% |
| Selling, general & administrative expense (% of revenue) | 15% |
| Operating margin | 15% |

Positive operating margins to be driven by improved gross margins and operating leverage.

Path to Higher Margins

Operating Model Targets 35% Margin



**Profitability achievable at lower gross margins
based on higher revenue growth.**

Key Takeaways



- ✓ Market expansion and new product development across high growth segments
- ✓ Strong growth trends in revenue, gross margin and backlog
- ✓ Clear path to profitability through operating leverage and margin expansion initiatives
- ✓ Favorable outlook based on key performance indicators



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dependable power source
now more than ever.**



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Renewable

Energy Efficiency

Mobile Products

Critical Power

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