

# NII Holdings, Inc. Q4 and Full Year 2016 Earnings Presentation

March 9, 2017

#### Use of Non-GAAP Financial Measures

This presentation includes certain financial information that is calculated and presented on the basis of methodologies that are not in accordance with U.S. Generally Accepted Accounting Principles, or GAAP. Management, as well as certain investors, use these non-GAAP financial measures to evaluate NII Holdings' current and future financial performance. The non-GAAP financial measures included in this presentation do not replace the presentation of NII Holdings' GAAP financial results. These measurements provide supplemental information to assist investors in analyzing NII Holdings' financial position and results of operations. NII Holdings has chosen to provide this information to investors to enable them to perform meaningful comparisons of past, present and future operating results and as a means to emphasize the results of core on-going operations. Reconciliations of the non-GAAP financial measures provided in this presentation to the most directly comparable GAAP measures can be found in the appendix of this presentation and on NII Holdings' Investor Relations link, at nii.com.

#### Information regarding Q4 and Full Year 2016 Financial Statements

Nextel Argentina: On January 27, 2016, subsidiaries of NII Holdings completed a sale of their equity interests in Nextel Argentina. In connection with this sale, we have reported Nextel Argentina's results for all periods presented as discontinued operations in this report.

Reorganization Accounting: In accordance with the requirements of reorganization accounting, NII Holdings adopted the provisions of fresh start accounting as of June 30, 2015 and became a new entity for financial reporting purposes. All reported results for the periods through and including June 30, 2015 reflect the "Predecessor Company" and the results after June 30, 2015 reflect the "Successor Company".



## Safe harbor statement under the Private Securities Litigation Reform Act of 1995

This presentation includes "forward-looking statements" within the meaning of the securities laws. The statements regarding the business and economic outlook, future performance, modifications to loan agreements, future funding or possible strategic transactions and guidance, as well as other statements that are not historical facts, are forward-looking statements. Forward-looking statements are estimates and projections reflecting management's judgment based on currently available information and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. With respect to these forward-looking statements, management has made assumptions regarding, among other things, the Company's ability to fund the business and meet its business plans, customer growth and retention, pricing, network usage, operating costs, the timing of various events, the economic and regulatory environment and the foreign currency exchange rates that will prevail during 2017. Future performance cannot be assured and actual results may differ materially from those in the forward-looking statements. Some factors that could cause actual results to differ include the risks and uncertainties relating to: the impact of liquidity constraints, including the inability to access escrowed and pledged funds when expected, our ability to reach agreement with lenders on amendments to the terms of our financing arrangements, the impact of more intense competitive conditions and changes in economic conditions in Brazil, the performance of the Company's networks, the Company's ability to provide services that customers want or need, the ability of the Company to continue as a going concern, the Company's ability to execute its business plan, and the additional risks and uncertainties that are described in NII Holdings' Annual Report on Form 10-K for the year ended December 31, 2016, as well as in other reports filed from time to time by NII Holdings with the Securities and Exchange Commission. The tables below speak only as of their date, and NII Holdings disclaims any duty to update the information herein.





# Contents

**Earnings Overview** 

**Subscriber Overview** 



## Q4'16 and Full Year 2016 Earnings Overview

On the top line, operating revenue decreased \$13M from Q3'16 primarily due to a smaller subscriber base

Increased promotional activities in Q4'16 led to a \$3M increase in expenses over Q3'16

In local currency, Nextel Brazil generated Adjusted OIBDA of R\$25M in Q4'16; a decrease of R\$52M vs. Q3'16 due to lower revenues and slightly higher costs

For the full year 2016, a \$228M reduction in revenue was offset by a \$405M decrease in expenses which contributed to positive Adjusted OIBDA of \$22M for 2016; a \$177M improvement over 2015

 In local currency, Nextel Brazil generated Adjusted OIBDA of R\$204M in 2016, a R\$499M improvement over 2015

We ended the year with a subscriber base over 3.6 million with 90% of net subscriber losses (586K of 659K) from iDEN. Our 3G subscriber base grew by 3% over the year to 2.8 million

• 3G churn decreased by 40bp compared to Q3'16 which resulted in 40K 3G net subscriber additions for the quarter, the highest level since Q4'15

Total liquidity was up \$19M from Q3'16 with \$41M in operational free cash flow and \$22M of cash returned from escrow, partially offset by \$44M in debt service

We ended the year with \$331M of cash and short term investments and \$163M of restricted cash held in escrow

We are focused on protecting our subscriber and revenue base while operating our business in a prudent manner to reduce costs and preserve our liquidity



## **Consolidated 2016 Full Year Results**

\$m	2016	2015	% Change B/(W)	2016 % Rev
Operating revenue	985	1,213	(19%)	100%
Cost of revenue	402	637	637 37%	
General and administrative expenses	444	554	20%	45%
Selling and marketing expenses	117	177	34%	12%
Consolidated Adjusted OIBDA (Loss)	22	(155)	114%	2%
Service ARPU	19	19	(3%)	nm
Total ARPU	21	22	(5%)	nm
CCPU	18	20	11%	nm
CPGA	97	145	33%	nm
Average FX Rate (Real)	3.5	3.3	(5%)	nm

nm = Not Meaningful

Key points

Cost reduction across all expense categories in Brazil as well as decreases in G&A at headquarters resulted in a 30% or \$405M reduction in expenses over 2015

Consolidated Adjusted OIBDA increased \$177M against 2015 despite a 5% currency depreciation



## **Consolidated Q4'16 Results**

\$m	Q4'16	Q3'16	% Change B/(W)	Q4'16 % Rev	Q4'15	% Change B/(W)
Operating revenue	248	261	(5%)	100%	245	1%
Cost of revenue	100	102	3%	40%	119	16%
General and administrative expenses	113	112	(0%)	45%	116	3%
Selling and marketing expenses	36	30	(18%)	15%	27	(32%)
Consolidated Adjusted OIBDA	0	16	(100%)	0%	(17)	100%
Service ARPU	20	21	(1%)	nm	16	26%
Total ARPU	22	23	(2%)	nm	18	25%
CCPU	19	19	(3%)	nm	17	(15%)
CPGA	100	93	(7%)	nm	92	(8%)
Average FX Rate (Real)	3.3	3.2	(1%)	nm	3.8	14%

nm = Not Meaningful

Key points

Decrease of \$13M in operating revenues primarily due to a smaller subscriber base

Consolidated adjusted OIBDA decline of \$16M compared to Q3'16 driven by lower revenues and increased promotional activity during the quarter.



# **Brazil 2016 Full Year Results in Local Currency**

R\$m	2016	2015 % Change B/(W)		2016 % Rev
Operating revenue	3,424	3,961	(14%)	100%
Cost of revenue	1,402	2,072	32%	41%
General and administrative expenses	1,417	1,612	12%	41%
Selling and marketing expenses	401	572	30%	12%
Adjusted OIBDA (Loss)	204	(295)	169%	6%
Service ARPU	65	<i>63</i>	<i>3%</i>	nm
Total ARPU	72	71	1%	nm
CCPU	59	61	4%	nm
CPGA	335	463	27%	nm

nm = Not Meaningful

Key points

Local currency results reflect a decline in operating revenue primarily as a result of a 15% reduction in our subscriber base. Service ARPU increased by 3% from last year

In local currency terms, Adjusted OIBDA improved by R\$499M as a result of our initiatives to improve our cost structure



## **Brazil Q4'16 Results in Local Currency**

R\$m	Q4'16	Q3'16	% Change B/(W)	Q4'16 % Rev	Q4'15	% Change B/(W)
Operating revenue	818	847	(3%)	100%	940	(13%)
Cost of revenue	328	332	1%	40%	459	28%
General and administrative expenses	346	339	(2%)	42%	397	13%
Selling and marketing expenses	119	99	(21%)	15%	105	(13%)
Adjusted OIBDA (Loss)	25	77	(68%)	3%	(20)	221%
Service ARPU	67	67	0%	nm	62	8%
Total ARPU	73	<i>73</i>	(0%)	nm	68	7%
CCPU	61	<i>58</i>	(5%)	nm	60	(1%)
CPGA	330	301	(10%)	nm	353	7%

nm = Not Meaningful

Key points

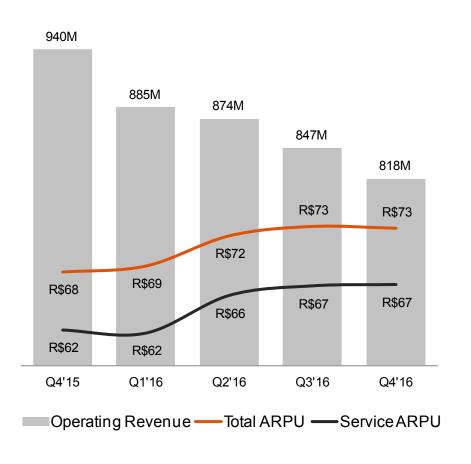
In Q4'16, revenues declined from the comparable periods due to a lower subscriber base

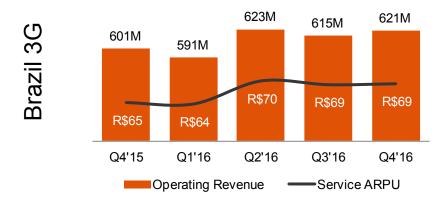
Adjusted OIBDA in Q4'16 was R\$25M, down from Q3'16 due to lower operating revenue and increased advertising expenses and was significantly better than Q4'15 due to continued cost reduction efforts

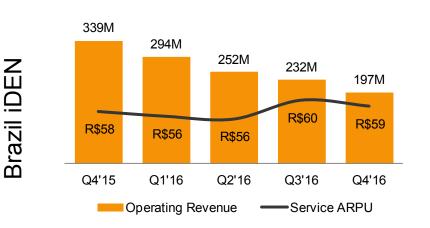


## Q4'16 Brazil Operating Revenue in Local Currency

Brazil Operating Revenue and Total ARPU (Operating Revenue in millions R\$)









# **Segment Earnings\* Trend**

## **Brazil Segment Earnings Trend**

(in millions \$)

Titillions ψ)	Q4'15	Q1'16	Q2'16	Q3'16	Q4'16
Operating Revenue	245	227	249	261	248
Cost of Revenue	119	101	99	102	100
General and administrative expenses	103	99	98	104	105
Selling and marketing expenses	27	22	28	30	36
Brazil Segment Earnings (Loss)	(5)	4	24 **	24	8

## **HQ Segment Earnings Trend\*\*\***

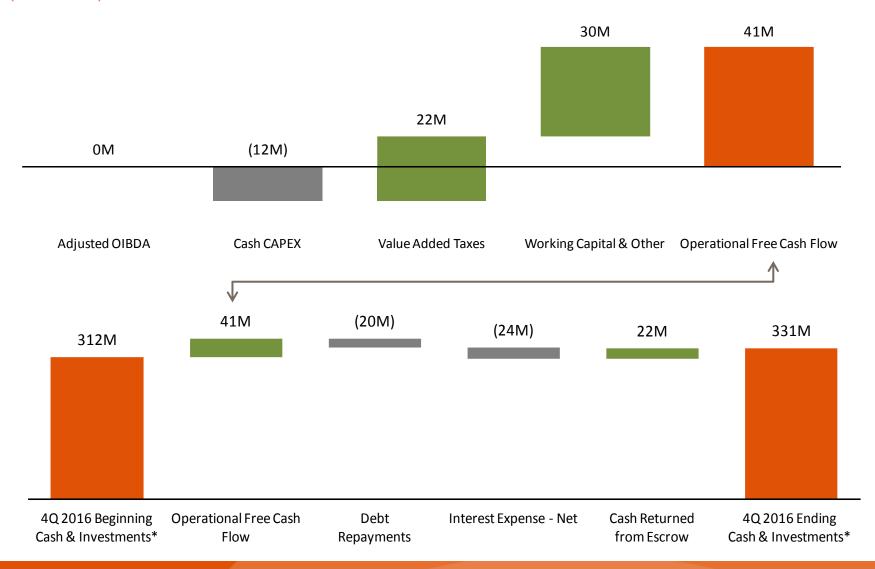
(in millions \$)

	Q4'15	Q1'16	Q2'16	Q3'16	Q4'16
Operating Revenue	-	-	-	-	-
Cost of Revenue	-	-	-	-	-
General and administrative expenses	12	12	10	8	7
Selling and marketing expenses	-	-	-	-	-
HQ Segment Loss****	(12)	(12)	(10)	(8)	(7)



# **Q4'16 Liquidity Results**

(in millions \$)





## **Strategic Priorities**

Our plan is to operate within our means while remaining competitive in the marketplace

- Focused on high ARPU customers and cost reduction strategies to lower CCPU for improved profitability
- Continuing to utilize our bring your own device (BYOD) strategy to keep CPGA at manageable levels
- > Improving working capital by extending payment terms with suppliers
- Continuing to transition activities from our corporate headquarters to Nextel Brazil to reduce costs

We are also pursuing capital structure and strategic solutions

- > We are engaging with our local lenders to negotiate long-term modifications to our loans that fit better with our business
- We are exploring strategic options to sell our business or raise new capital to grow

Our goal is to profitably grow our 3G base and preserve our liquidity while we pursue capital structure and strategic solutions.





# **Contents**

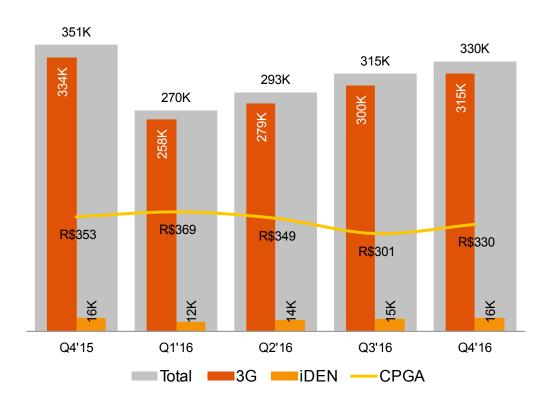
**Earnings Overview** 

**Subscriber Overview** 



## **Brazil Gross Add Overview**

Brazil Gross Adds by Technology (CPGA in R\$)

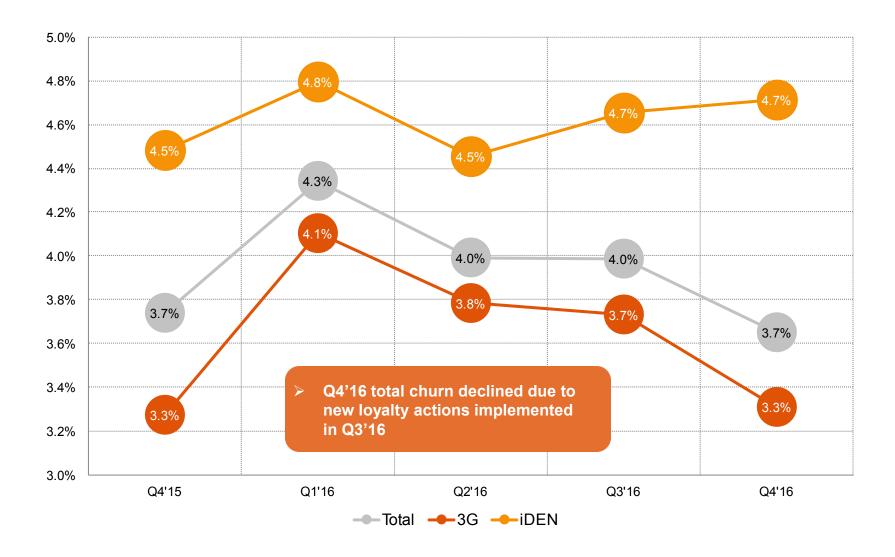


### Q4'16 Key points

- Total gross adds increased primarily due to promotions launched in mid Q4'16
- iDEN gross adds continued to be low as we de-emphasize that platform
- CPGA increased to R\$330 due to promotional campaigns in November and December



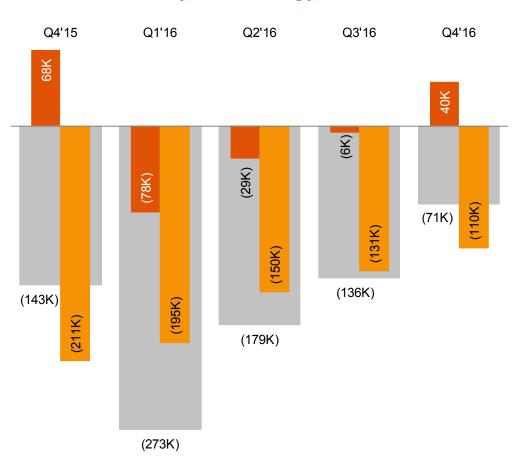
## **Brazil Churn Overview**





## **Brazil Net Adds Overview**

## Brazil Net Adds by Technology



■Total ■3G ■iDEN

## Q4'16 Key points

- Improvement in net adds over Q3'16 due to an increase in gross adds and lower churn
- Continuing with a targeted retention approach focused on keeping only the best customers
- Focus remains on high value customers as we aim to fulfill our emphasis of quality over volume
- Q4'16 marks the lowest amount of net subscriber losses since Q3'15



# **Brazil Yearly Subscriber Overview**

In thousands (except churn)	2016	2015	% Change B/(W) vs 2015
3G			
Gross Adds	1,152	1,620	(29%)
Churn	3.7%	3.2%	(56bps)
Net Adds (Losses)	(73)	760	(110%)
Migrations from iDEN	144	312	(54%)
Ending Subscribers	2,815	2,745	3%
:DEN			
iDEN			
Gross Adds	56	156	(64%)
Churn	4.7%	3.7%	(92bps)
Net Losses	(586)	(803)	27%
Migrations to 3G	(144)	(312)	54%
<b>Ending Subscribers</b>	823	1,552	(47%)
Total			
Gross Adds	1,208	1,776	(32%)
Churn	4.0%	3.4%	(56bps)
Net Losses	(659)	(43)	(1430%)
<b>Ending Subscribers</b>	3,638	4,297	(15%)



# **Brazil Quarterly Subscriber Overview**

In thousands (except churn)	Q4'16	Q3'16	Q4'15	% Change B/(W) vs Q3'16	% Change B/(W) vs Q4'15
3G					
Gross Adds	315	300	334	5%	(6%)
Churn	3.3%	3.7%	3.3%	42bps	(4bps)
Net Adds (Losses)	40	(6)	68	794%	(42%)
Migrations from iDEN	29	35	79	(16%)	(63%)
Ending Subscribers	2,815	2,746	2,745	3%	3%
iDEN					
Gross Adds	16	15	16	3%	(5%)
Churn	4.7%	4.7%	4.5%	(6bps)	(23bps)
Net Losses	(110)	(131)	(211)	16%	48%
Migrations to 3G	(29)	(35)	(79)	16%	63%
Ending Subscribers	823	962	1,552	(14%)	(47%)
Total					
Gross Adds	330	315	351	5%	(6%)
Churn	3.7%	4.0%	3.7%	34bps	9bps
Net Losses	(71)	(136)	(143)	48%	51%
<b>Ending Subscribers</b>	3,638	3,708	4,297	(2%)	(15%)



# Non-GAAP Reconciliations



#### NII Holdings, Inc. Reconciliations of Non-GAAP Financial Measures for 2016

The tables below include financial information prepared in accordance with accounting principles generally accepted in the United States, or GAAP, as well as other financial measures referred to as non-GAAP financial measures. These non-GAAP financial measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with GAAP.

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995. These reconciliations include "forward-looking statements" within the meaning of the securities laws. The statements regarding the business and economic outlook, future performance, modifications to loan agreements, future funding or possible strategic transactions and guidance, as well as other statements that are not historical facts, are forward-looking statements. Forward-looking statements are estimates and projections reflecting management's judgment based on currently available information and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. With respect to these forward-looking statements, management has made assumptions regarding, among other things, the Company's ability to fund the business and meet its business plans, customer growth and retention, pricing, network usage, operating costs, the timing of various events, the economic and regulatory environment and the foreign currency exchange rates that will prevail during 2017. Future performance cannot be assured and actual results may differ materially from those in the forward-looking statements. Some factors that could cause actual results to differ include the risks and uncertainties relating to: the impact of liquidity constraints, including the inability to access escrowed and pledged funds when expected, our ability to reach agreement with lenders on amendments to the terms of our financing arrangements, the impact of more intense competitive conditions and changes in economic conditions in Brazil, the performance of the Company's networks, the Company's ability to provide services that customers want or need, the ability of the Company to continue as a going concern, the Company's ability to execute its business plan, and the additional risks and uncertainties that are described in NII Holdings' Annual Report on Form 10-K for the year ended December 31, 2016, as well as in other reports filed from time to time by NII Holdings with the Securities and Exchange Commission. The tables below speak only as of their date, and NII Holdings disclaims any duty to update the information herein.

(1) Consolidated operating income before depreciation and amortization, or OIBDA, represents operating income before depreciation and amortization expense. Consolidated adjusted operating income before depreciation and amortization, or adjusted OIBDA, represents consolidated operating income before depreciation expense, amortization expense, material non-cash asset impairments, severance costs associated with publicly announced restructuring plans and other material non-recurring or unusual charges. Consolidated adjusted OIBDA margin represents adjusted OIBDA margin represents oIBDA divided by total operating revenues. Consolidated OIBDA margin are not measurements under accounting principles generally accepted in the United States, may not be similar to consolidated DIBDA, consolidated adjusted OIBDA margin measures of other companies and should be considered in addition to, but not as substitutes for, the information contained in our statements of operations. We believe that consolidated OIBDA, consolidated adjusted OIBDA, consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin provide useful information to investors because they are indicators of our operating performance, especially in a capital intensive industry such as ours, since they exclude items that are not directly attributable to ongoing business operations. Consolidated OIBDA, consolidated adjusted OIBDA, consolidated adjusted OIBDA margin and consolidated adjusted OIBDA, consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin can be reconciled to our consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin can be reconciled to our consolidated adjusted OIBDA margin and consolidated adjusted OIBDA margin can be reconciled to our consolidated adjusted OIBDA margin can be reconciled to our consolidated adjusted OIBDA margin can be reconciled to our consolidated adjusted OIBDA margin can be reconciled to our consolida

#### a. Consolidated

	Successor Company For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
•		i	(US\$)		
Consolidated operating loss	27,755	\$ (463,583) 190,897 48,345	\$(1,386,696) 66,293 11,912	\$ (57,318) 9,366 3,993	\$(1,526,829) 135,429 36,954
depreciation and amortization		(224,341)	(1,308,491)	(43,959)	(1,354,446) (8,133)
Asset impairment charges		43,702 25,398	1,317,583 6,622	23,648 20,486	1,349,453 35,358
before depreciation and amortization Consolidated adjusted operating (loss) income		<u>\$ (155,241)</u>	\$15,714	<u>\$ 175</u>	\$ 22,232
before depreciation and amortization margin	(7)%	(13)%	6%	-%	2%

(2) Average monthly revenue per subscriber unit in service, or ARPU, is an industry term that measures service revenues, which we refer to as subscriber revenues, per period from our customers divided by the weighted average number of subscriber units in commercial service during that period. ARPU is not a measurement under accounting principles generally accepted in the United States, may not be similar to ARPU measures of other companies and should be considered in addition, but not as a substitute for, the information contained in our statements of operations. We believe that ARPU provides useful information concerning the appeal of our rate plans and service offerings and our performance in attracting and retaining high value customers. Other revenue includes revenues for such services as roaming, handset maintenance, cancellation fees, analog and other. ARPU can be calculated and reconciled to our consolidated statement of operations as follows (in thousands, except ARPU):

#### a. Consolidated

	Successor Company	Combined		ccessor Compan	у
	For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
	2013	2013	(US\$)	2010	2010
Digital service and other revenues	(21,832)	\$ 1,145,034	\$ 255,663 (22,914) \$ 232,749	243,822 (20,759) \$ 223,063	963,209 (89,288) \$ 873,921
ARPU calculated with subscriber revenues	\$ 16	\$ 19	\$ 21	\$ 20	\$ 19
ARPU calculated with digital service and other revenues	\$ 18	<u>\$ 22</u>	<u>\$ 21</u>	<u>\$ 22</u>	<u>\$ 21</u>

#### b. Nextel Brazil

	Successor Company For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
Digital service and other revenues	(21,827) \$ 212,760	\$ 1,144,832 (126,151) <u>\$ 1,018,681</u> \$ 19	\$ 255,625 (22,914) \$ 232,711 \$ 21	243,791 (20,759) \$ 223,032 \$ 20	963,041 (89,289) \$ 873,752
ARPU calculated with digital service and other revenues	\$ 18	\$ 22	<u>\$ 23</u>	<u>\$ 22</u>	<u>\$</u> 21

		ccessor	С	ombined		Sı	iccess	or Compan	y	
	Ended			r the Year Ended ember 31, 2015	Ended		For the Three Months Ended December 31, 2016		For the Year Ended December 31, 2016	
					(E	RR R\$)				
Digital service and other revenues Less: other revenues	R\$	901,299 (83,896)	R\$	3,741,339 (409,648)	R\$	829,967 (74,380)	R\$	802,504 (68,368)	R\$	3,347,586 (312,262)
Total subscriber revenues	R\$	817,403	R\$	3,331,691	R\$	755,587	R\$	734,136	RS	3,035,324
ARPU calculated with subscriber revenues	R\$	62	<u>R\$</u>	63	R\$	67	R\$	67	R\$	65
ARPU calculated with digital service and other revenues	R\$	68	R\$	71	R\$	73	R\$	73	R\$	72



(3) Cost per gross add, or CPGA, is an industry term that is calculated by dividing our selling, marketing and handset and accessory subsidy costs, excluding costs unrelated to initial customer acquisition, by our new subscribers during the period, or gross adds. CPGA is not a measurement under accounting principles generally accepted in the United States, may not be similar to CPGA measures of other companies and should be considered in addition, but not as a substitute for, the information contained in our statements of operations. We believe CPGA is a measure of the relative cost of customer acquisition. CPGA can be calculated and reconciled to our consolidated statements of operations as follows (in thousands, except CPGA):

#### a. Consolidated

_	Successor Company	Combined	Suc	ccessor Company	
	For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
•			(US\$)		
Handset and accessory revenues Uninsured handset replacement revenue	(30) 10,108 18,597 8,489 27,363 35,852	\$ 68,111 (642) 67,469 168,047 100,578 177,132 277,710 (20,483) \$257,227	\$ 5,173	\$ 4,618 (44) 4,574 3,466 (1,108) 36,047 34,939 (2,042) \$ 32,897	\$ 21,837 (283) 21,554 29,273 7,719 116,599 124,318 (7,265) \$ 117,053
Cost per Gross Add	<u>\$ 92</u>	<u>\$ 145</u>	<u>\$ 93</u>	<u>\$ 100</u>	<u>\$ 97</u>

#### b. Nextel Brazil

_	Successor Company	Combined	Suc	ccessor Company	
	For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
·			(US\$)		
Handset and accessory revenues. Uninsured handset replacement revenue. Handset and accessory revenues, net. Less: cost of handsets and accessories. Handset subsidy costs. Selling and marketing Costs per statement of operations.	(30) 10,108 18,597 8,489	\$ 68,111 (642) 67,469 168,047 100,578 176,884 277,462	\$ 5,173 (73) 5,100 5,780 680 30,439 31,119	\$ 4,618 (44) 4,574 3,466 (1,108) 36,047 34,939	\$ 21,837
Less: costs unrelated to initial customer acquisition  Customer acquisition costs	(3,648) \$ 32,159	(20,483) \$ 256,979	(1,918) \$ 29,201	(2,042) \$ 32,897	(7,265) \$ 116,992
Cost per Gross Add	<u>\$ 92</u>	<u>\$ 145</u>	<u>\$ 93</u>	<u>\$ 100</u>	<u>\$ 97</u>

	Successor Company	Combined	Suc	ccessor Company	
	For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
•			(BR R\$)		
Handset and accessory revenues Uninsured handset replacement revenue. Handset and accessory revenues, net Less: cost of handsets and accessories. Handset subsidy costs Selling and marketing Costs per statement of operations Less: costs unrelated to initial customer acquisition. Customer acquisition costs	(115) 38,890 71,749 32,859 105,173 138,032	R\$ 219,595 (1,873) 217,722 534,170 316,448 571,880 888,328 (66,755) R\$ 821,573	R\$ 16,792 (237) 16,555 5 18,785 2,230 98,806 101,036 (6,224) R\$ 94,812	R\$ 15,149 (144) 15,005 11,459 (3,546) 119,194 115,648 (6,723) R\$ 108,925	R\$ 76,611 (1,018) 75,593 104,721 29,128 401,388 430,516 (25,126) R\$ 405,390
Cost per Gross Add		R <u>\$ 463</u>	R\$ 301	R\$ 330	R\$ 335

(4) Cash cost per handset/user, or CCPU, represents the sum of cost of service, general and administrative expenses and customer retention and other costs divided by average handsets in service during the period and divided by the number of months in the period. CCPU is not a measurement under accounting principles generally accepted in the United States, may not be similar to CCPU measures of other companies and should not be considered in addition to, but not as a substitute for, the information contained in our statements of operations. We believe CCPU is a measure of the recurring costs we incur on a monthly basis to provide service to our subscribers. Consolidated CCPU can be reconciled to our consolidated statements of operations as follows (in thousands, except CCPU):

#### a. Consolidated

_	Successor Company	Combined	Suc	ccessor Compa	ny
	For the Three Months Ended December	For the Year Ended December	For the Three Months Ended September	For the Three Months Ended December	For the Year Ended December
=	31, 2015	31, 2015	30, 2016 (US\$)	31, 2016	31, 2016
			(033)		
Selling, general and administrative expenses	\$ 142,899	\$ 731,394	\$ 142,815	\$ 148,612	\$ 560,760
Less: selling and marketing expenses	<u>(27,362)</u> 115,537	<u>(177,132)</u> 554,262	<u>(30,439)</u> 112,376	<u>(36,047)</u> 112,565	<u>(116,599)</u> 444,161
Cost of service	100,673	468,937	96,526	96,188	364,648
Customer retention costs and other Total	3,648 \$ 219,858	\$\frac{20,483}{1,043,682}	\$\frac{1,918}{\$210,820}	\$\frac{2,042}{210,795}	7,265 \$ 816,074
Cash Cost per User	<u>\$ 17</u>	<u>\$ 20</u>	<u>\$ 19</u>	<u>\$ 19</u>	<u>\$ 18</u>



#### b. Brazil

	Successor Company	Combined	Suc	ccessor Compa	ny
_	For the Three Months Ended December	For the Year Ended December	For the Three Months Ended September	For the Three Months Ended December	For the Year Ended December
_	31, 2015	31, 2015	30, 2016	31, 2016	31, 2016
		1	(US\$)		
Selling, general and administrative expenses	\$ 130,573	\$ 667,028	\$ 134,855	\$ 141,221	\$ 523,771
Less: selling and marketing expenses	<u>(27,318)</u> 103.255	<u>(176,884)</u> 490,144	<u>(30,439)</u> 104,416	<u>(36,047)</u> 105.174	<u>(116,538)</u> 407,233
Cost of service	100,673	469,019	96,526	96,188	364,648
Customer retention costs and other	3,648 \$ 207,576	20,483 \$ 979,646	1,918 \$ 202,860	\$\frac{2,042}{203,404}	7,265 \$ 779,146
Cash Cost per User	<b>\$</b> 16	\$ 18	<u>\$ 18</u>	\$ 19	\$ 17

_	Successor Company	Combined		ccessor Compa	iny
	For the Three Months Ended December 31, 2015	For the Year Ended December 31, 2015	For the Three Months Ended September 30, 2016	For the Three Months Ended December 31, 2016	For the Year Ended December 31, 2016
-		i i	(BR R\$)		
Selling, general and administrative expenses.  Less: selling and marketing expenses.  General and administrative expenses.  Cost of service.  Customer retention costs and other	(105,173)	R\$ 2,183,804 (571,880) 1,611,924 1,538,293 66,755 <u>R\$ 3,216,972</u>	R\$ 437,988 (98,806) 339,182 313,370 6,224 R\$ 658,776	R\$ 465,066 (119,194) 345,872 316,586 6,723 R\$ 669,181	R\$ 1,817,940 (401,388) 1,416,552 1,297,428 25,127 R\$ 2,739,107
Cash Cost per User	R\$ 60	R\$ 61	R\$ 58	R\$ 61	R\$ 59

(5) The following table shows the impact of changes in foreign currency exchange rates on certain financial measures for the three and combined twelve months ended December 31, 2015 compared to the same periods in 2016 by (i) adjusting the relevant measures for the three and combined twelve months ended December 31, 2015 to levels that would have resulted if the average foreign currency exchange rates for the three and combined twelve months ended December 31, 2015 were the same as the average foreign currency exchange rates that were in effect for the three and twelve months ended December 31, 2016; and (ii) comparing the actual and adjusted financial measures for the three and combined twelve months ended December 31, 2015 to the similar financial measures for the three and twelve months ended December 31, 2016 to show the percentage change in those measures before and after taking those adjustments into account. The amounts reflected in the following table for operating income before depreciation and amortization on a consolidated basis and segment earnings for Nextel Brazil, before the adjustments for changes in foreign currency exchange rates, are based on the calculations contained elsewhere in these non-GAAP reconciliations for the three and combined twelve months ended December 31, 2016 and 2015. The average foreign currency exchange rates for each of the relevant currencies during each of the three and twelve months ended December 31, 2016 and the three and combined twelve months ended December 31, 2015 are included in the notes to the table below. The information reflected in the following table is not a measurement under accounting principles generally accepted in the United States and should be considered in addition to, but not as a substitute for, the information contained in our statements of operations. We believe that these calculations provide useful information concerning our relative performance for the three and twelve months ended December 31, 2016 compared to the three and combined twelve months ended December 31, 2015 by removing the impact of the significant difference in the average foreign currency exchange rates in effect for those periods.

	Th	ree Months En	ded December	31,		
		Successor	Company			
	4Q 2015 Actual	4Q 2015 Adjustment (1)	4Q 2015 Normalized (1)	4Q 2016 Actual	4Q 2015 to 4Q 2016 Actual B(W) Growth (2)	4Q 2015 to 4Q 2016 Normalized B(W) Growth (3)
			(dollars in thou	usands)		
Consolidated:						
Operating revenues	\$244,782	\$40,912	\$285,694	\$248,440	1%	(13)%
Adjusted operating (loss) income before depreciation and amortization	(17,387)	(855)	(18,242)	175	101%	101%
Nextel Brazil:						
Operating revenues	\$244,726	\$40,912	\$285,638	\$248,409	2%	(13)%
Adjusted operating (loss) income before depreciation and amortization	(5,117)	(855)	(5,972)	7,534	247%	226%
	Y	ear Months En	ded December	31,		
	Combined	l Predecessor a Company	nd Successor	Successor Company		
	YTD 2015 Actual	YTD 2015 Adjustment (1)	YTD 2015 Normalized (1)	YTD 2016 Actual	YTD 2015 to YTD 2016 B(W) Growth (2)	YTD 2015 to YTD 2016 Normalized B(W) Growth (3)
			(dollars in the	ousands)		
Consolidated:						
Operating revenues	\$1,213,145	\$(55,608)	\$1,157,537	\$985,046	(19)%	(15)%
	\$1,213,145 (155,241)	\$(55,608) 4,179	\$1,157,537 (151,062)	\$985,046 22,232	(19)% 114%	(15)% 115%
Operating revenues Adjusted operating (loss) income				,	. ,	
Operating revenues Adjusted operating (loss) income before depreciation and amortization				,	. ,	

(1) The "4Q 2015 Normalized" and "YTD 2015 Normalized" amounts reflect the impact of applying the average foreign currency exchange rates for the three and twelve months ended December 31, 2016 to the operating revenues earned in foreign currency exchange rates for the other components of each of the actual financial measures shown above for the three and combined twelve months ended December 31, 2015, other than certain components of those measures consisting of U.S. dollar-based operating expenses, which were not adjusted. The amounts included under the columns "4Q 2015 Adjustment" and "YTD 2015 Adjustment" reflect the amount determined by subtracting the "4Q 2015 Normalized" and "YTD 2015 Normalized" amounts calculated as described in the preceding sentence from the "4Q 2015 Actual" and "YTD 2015 Actual" amounts and reflect the impact of the year-over-year change in the average foreign currency exchange rates on each of the financial measures for the three and twelve months ended December 31, 2016. The average foreign currency exchange rates for each of the relevant currencies during the three and twelve months ended December 31, 2016 and three and combined twelve months ended December 31, 2016 for purposes of these calculations were as follows:

	5	Combined			
	Three Months En	ded December 31,	Year Ended December 31,		
	2016	2015	2016	2015	
Brazilian real	3.29	3.84	3.49	3.33	



(2)	The percentage amounts in these columns reflect the better, or B, or worse, or W, growth rates for each of the financial measures comparing the amounts in the "4Q 2016 Actual" and "YTD 2016 Actual" columns with those in the "4Q 2015 Actual" and "YTD 2015 Actual" columns.
(3)	The percentage amounts in these columns reflect the better, or B, or worse, or W, growth rates for each of the financial measures comparing the amounts in the "4Q 2016 Actual" and "YTD 2016 Actual" columns with those in the "4Q 2015 Normalized" and "YTD 2015 Normalized" columns.

