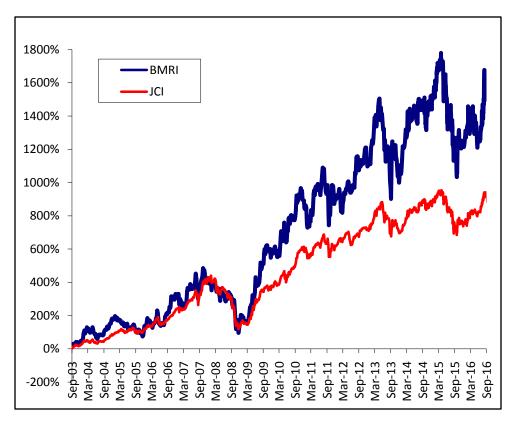
PT Bank Mandiri (Persero) Tbk 9M 2016 Results Presentation

October 25, 2016





Share Information



| No. | Description | E | By 30 Septe | mber 2016 | |
|-----|---------------------|-----------------|-------------|----------------|---------|
| NO. | Description | No. of Investor | % | No. of shares | % |
| Т | DOMESTIC | | | | |
| | I. Government of RI | 1 | 0.01% | 14,000,000,000 | 60.00% |
| | 2. Retail | 11,326 | 74.88% | 181,803,715 | 0.78% |
| | 3. Employees | 1,761 | 11.64% | 11,612,718 | 0.05% |
| | 4. Cooperatives | 6 | 0.04% | 1,032,600 | 0.00% |
| | 5. Foundation | 26 | 0.17% | 17,299,345 | 0.07% |
| | 6. Pension Funds | 138 | 0.91% | 168,539,250 | 0.72% |
| | 7. Insurance | 74 | 0.49% | 484,566,297 | 2.08% |
| | 8. Banks | - | 0.00% | - | 0.00% |
| | 9. Corporations | 74 | 0.49% | 496,849,409 | 2.13% |
| | 10. Mutual Funds | 242 | 1.60% | 591,548,074 | 2.54% |
| | Total | 13,648 | 90.23% | 15,953,251,408 | 68.37% |
| | | | | | |
| ш | INTERNATIONAL | | | | |
| | I. Retail | 109 | 0.72% | 1,157,798 | 0.00% |
| | 2. Institutional | 1,368 | 9.04% | 7,378,924,127 | 31.62% |
| | Total | 1,477 | 9.77% | 7,380,081,925 | 31.63% |
| Ш | TOTAL | 15,125 | 100.00% | 23,333,333,333 | 100.00% |

| Δ from: | IPO | Dec 31, 2015 |
|---------|-----------|--------------|
| BMRI | 1,586.75% | 26.20% |
| JCI | 922.48% | 18.62% |

Table of Contents

| Results Overview | <u> Page #</u> |
|---|----------------|
| Corporate Strategy | 3 – 6 |
| ■ Indonesia's Economic Condition | 7 |
| Key Indicators + Financial Highlights | 8 – 9 |
| SBU Performance Highlights | 10 |
| ■ Bank's Performance | 11 – 13 |
| ■ Loan Performance | 14 – 15 |
| ROE, Forex Loan & NIM | 16 – 18 |
| ■ Fee-Based & CIR | 19 – 20 |
| Wholesale Business | 21 – 23 |
| Retail Business | 24 – 30 |
| Non-Performing Loan & Restructured Loan | 31 – 34 |
| Subsidiaries | 35 – 36 |
| Corporate Guidance | 37 |
| Additional Information | |
| Operating Performance Highlights | |
| Supporting Materials | |

Corporate Plan – Realigning Our 2020 Initiatives

Indonesia's Top Financial Institution:

Grow above the market, portfolio quality focused, employer of choice in Indonesia



Accelerate in Growth Segments



Integrate The Group



Deepen Client Relationship

- Become the first choice in consumer banking, especially in the middleincome class
- Focus on micro fixed income earners and asset-backed consumer lending
- Selectively grow SME segment and productive micro by focusing on asset quality

- Drive subsidiaries' performance by increasing synergies within the Mandiri Group.
- Increase distribution network productivity
- Strengthen presence in ASEAN countries

- Strengthen Bank Mandiri's position as the No. 1 Corporate Bank
- Grow in-line with the market in the Commercial Banking segment
- Offering sector specific solution and integrated product packages.

Digital

• Transform service model by diverting most customer transactions to digital/online thereby lowering cost to income ratio

Safe, Fast and Productive

- Lower cost of credit by strengthening our Early Warning System, collection and restructuring process
- Improve network productivity through process re-engineering and development of analytics engine

One Mandiri

- Build human resource capabilities to support our strategic initiatives
- Encourage corporate culture synergy (value, work ethic, mindset) in Mandiri Group.

2016-2020 Bank Mandiri Corporate Plan – How We Plan To Get There

Strategic Initiatives

Description



- Grow corporate lending above the market growth rate and deepen relationships with existing clients
 - Increase fee based income & wholesale current accounts



- Accelerate consumer lending growth: mortgages, auto loan and salary based loans
- Push retail CASA growth through Bank@Work
- Defend market share in SME



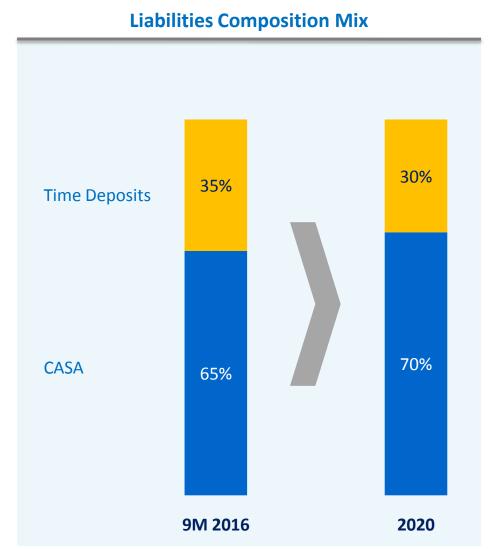
- Lower cost to income ratio through digitalization and productivity enhancements
- Reduce NPL ratio by improving the loan underwriting process
- Increase utilization and sophistication of data analytics to enhance insights and cross-selling.

2016-2020 Bank Mandiri Corporate Plan – Accelerate In The Growth Segments

| | | Product Focus | Key initiatives | | | | | | |
|-----------------------|------------|--------------------------------------|--|--|--|--|--|--|--|
| | 1 | Mortgage | Improve processing speed Tapping higher ticket size Target developer relationships | | | | | | |
| Loan Growth Engine | Auto Loan | Auto Loan Personal Loan & Micro KSM | Streamline segment split between MTF and MUF Utilize existing Mandiri branch network for growth Combine consumer personal loans and micro salary-based loans Leverage on micro's distribution footprint Tap into our payroll customer base | | | | | | |
| | | | | | | | | | |
| Funding Engine | 1 2 | | | | | | | | |

Our Portfolio Mix Would Be More Retail-Focused

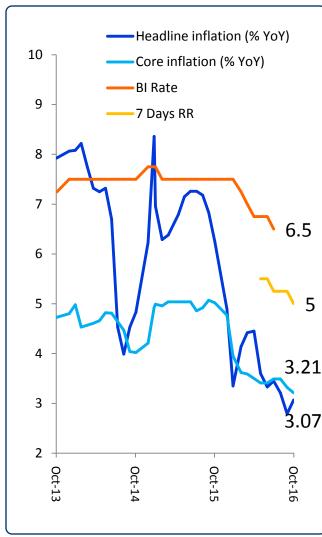




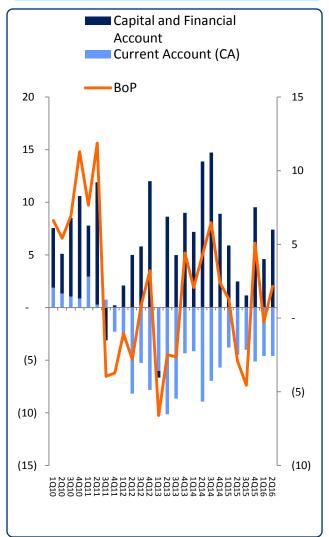
¹⁾ Excluding TSM and Wholesale Credit Recovery Bank only figures

Inflation continues to decrease, GDP growth improving

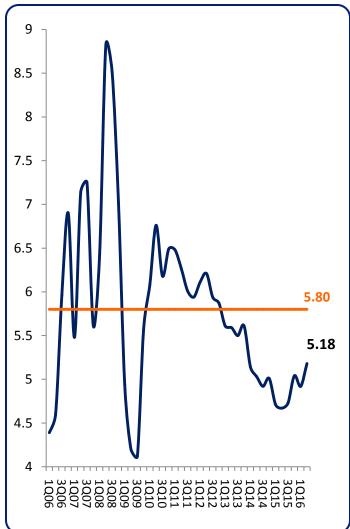
Decreasing inflation gave room to monetary policy easing



Current account balance in 2Q16 was quite stable

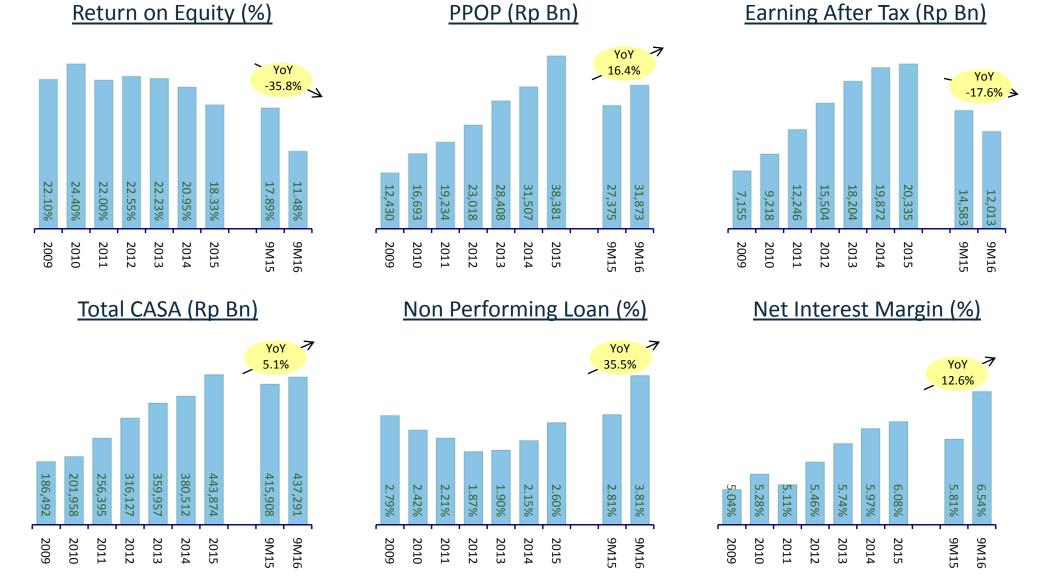


GDP growth rebound in 2Q16



Source: CEIC, Bloomberg

NIM 6.5% Supports 16.4% YoY PPOP Growth

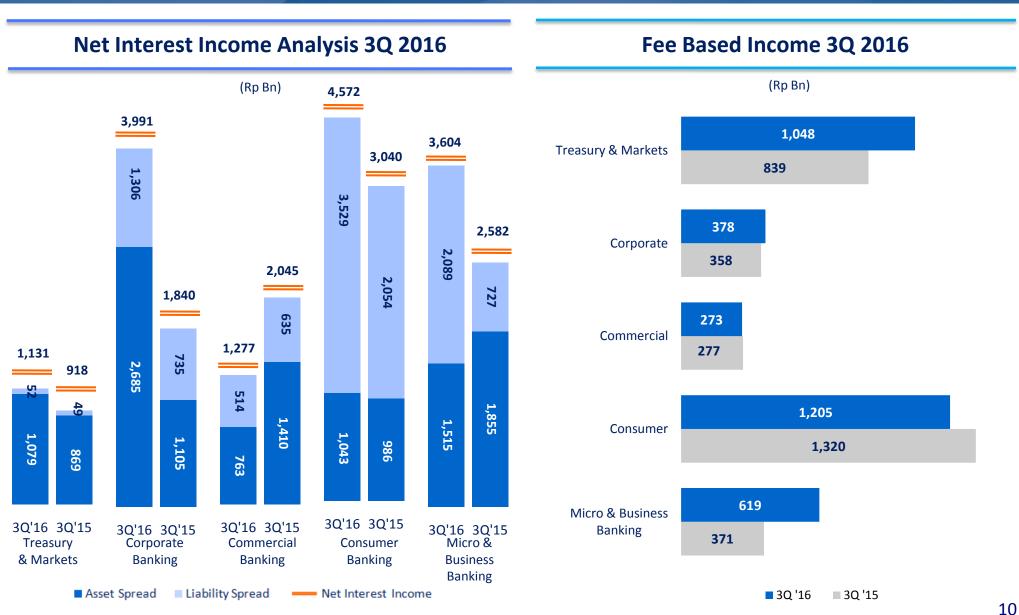


Key Financial Highlights

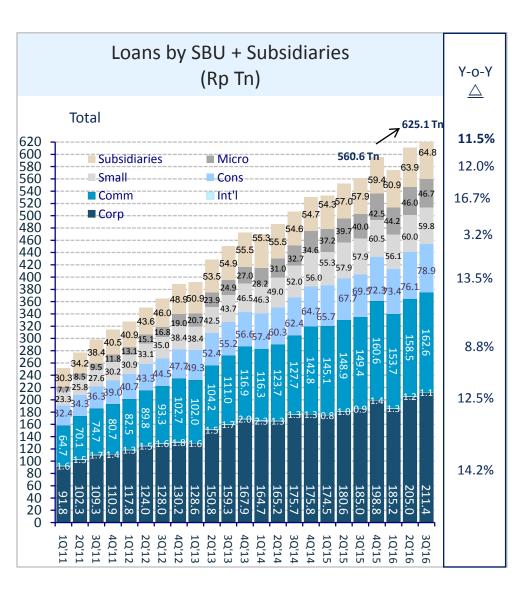
Bank Mandiri's 9M 2016 performance across several key indicators:

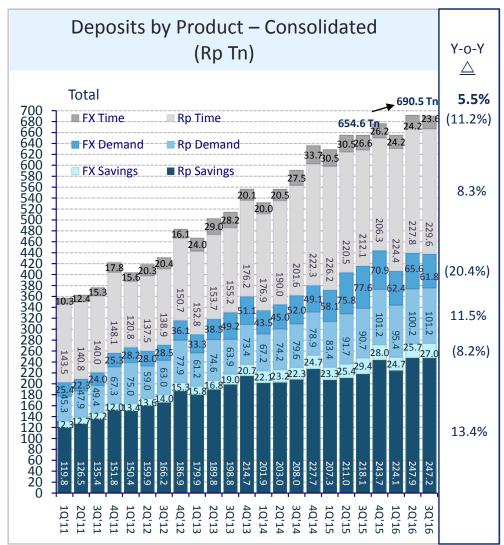
| <u> </u> | | <u> </u> | |
|--|-----------------------------|----------------------|----------------|
| | 9M 2015 | 9M 2016 | △% |
| Loans | Rp 560.6Tn | Rp 625.1Tn | 11.5% |
| Gross NPL Ratio Net NPL Ratio | 2.81% 1.07% | 3.81% | 35.5% 18.3% |
| Low Cost Funds Ratio [Low Cost Funds (Rp)] | 63.5% Rp 415.9 Tn | 63.3% Rp 437.3 Tn | 0.0% 5.1% |
| NIM | 5.81% | 6.54% | 12.6% |
| Efficiency Ratio | 43.1% | 42.8% | (0.8%) |
| PPOP | Rp 27,374 Bn | Rp 31,874 Bn | 16.4% |
| Earnings After Tax | Rp 14,583 Bn | Rp 12,013 Bn | (17.6%) |

Balanced Earnings from All Business Units



Maintaining Momentum for Growth





Strong and Liquid Balance Sheet

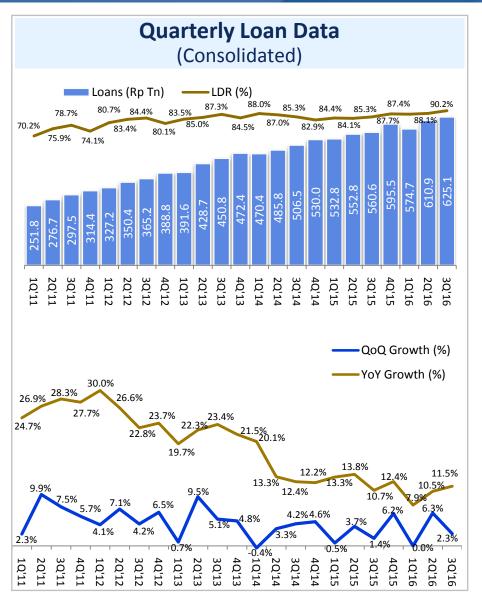
(Rp Bn, Consolidated)

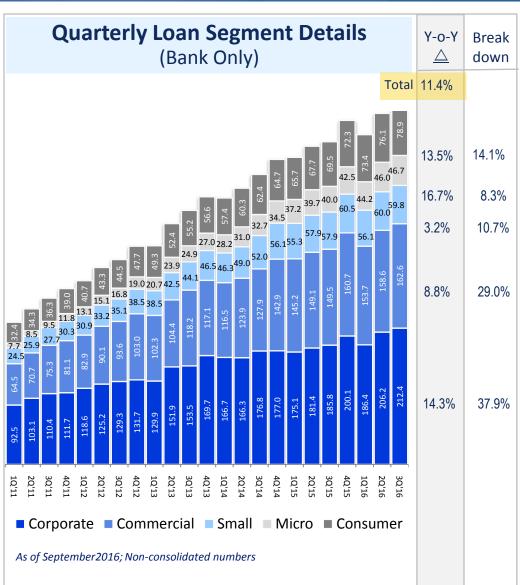
| Assets | 3Q 2016 | 3Q 2015 | Liabilities | 3Q 2016 | 3Q 2015 |
|---------------------------------|----------|----------|--------------------------------|---------|---------|
| Cash | 20,126 | 19,062 | Current Account | 163,055 | 168,387 |
| Current Acc w/ BI & Other Banks | 57,708 | 71,415 | Savings | 274,236 | 247,521 |
| Placement w/ BI & Other Banks | 58,318 | 57,207 | Time Deposits | 253,216 | 238,688 |
| Advances (Other) | 26,637 | 40,750 | | | |
| Marketable Securities | 55,633 | 45,922 | Total Deposits | 690,507 | 654,595 |
| Government Bonds | 102,434 | 101,079 | | | |
| Loans (Gross) | 625,123 | 560,630 | Securities Issued | 8,359 | 1,805 |
| Provisions of Loans | (30,091) | (21,450) | Deposits from other banks | 14,208 | 39,640 |
| Net Loans | 595,032 | 539,180 | Subordinated Debt | 3,693 | 3,751 |
| Reverse Repo | 2,127 | 1,849 | Borrowings | 31,166 | 20,173 |
| Other Provisions | (2,252) | (2,531) | Other Int. Bearing Liabilities | 25,506 | 29,944 |
| Deferred Tax Assets | 3,493 | 3,986 | Non Int. Bearing Liabilities | 48,938 | 42,715 |
| Other Assets | 55,908 | 27,840 | Equity incl. Minority Interest | 152,786 | 113,137 |
| Total | 975,163 | 905,759 | Total | 975,163 | 905,759 |

Revenue Growth Driven by Strong Fee Income

| Summary P&L (Rp Bn) | 3Q 2016 | 2Q 2016 | 3Q 2015 | 9M 2016 | 9M 2015 | 9M Y-o-Y (%) | 3Q Y-o-Y (%) | Q-o-Q (%) |
|--|---------|---------|---------|----------|----------|-----------------|-----------------|--------------|
| Interest Income | 20,518 | 18,060 | 18,066 | 56,885 | 52,637 | 8.1% | 13.6% | 13.6% |
| Interest Expense | 6,104 | 6,148 | 6,814 | 18,228 | 20,185 | -9.7% | -10.4% | -0.7% |
| Net Interest Income | 14,413 | 11,912 | 11,252 | 38,657 | 32,452 | 19.1% | 28.1% | 21.0% |
| Net Premium Income | 751 | 839 | 886 | 2,296 | 2,441 | -6.0% | -15.2% | -10.4% |
| Net Interest Income & Premium Income | 15,164 | 12,751 | 12,138 | 40,953 | 34,893 | 17.4% | 24.9% | 18.9% |
| Other Non Interest Income | | | | | | | | |
| * Other Fees and Commissions | 2,755 | 2,952 | 2,546 | 8,238 | 7,572 | 8.8% | 8.2% | -6.7% |
| * Foreign Exchange Gains - Net | 618 | 600 | 533 | 1,635 | 1,394 | 17.2% | 15.9% | 3.1% |
| * Gain fr. sale & Incr. in Val & Sale of Bonds | 263 | 206 | (134) | 672 | 80 | N/A | N/A | 27.7% |
| * Others | 1,399 | 1,231 | 2,182 | 3,682 | 4,111 | -10.4% | -35.9% | 13.6% |
| Total Non Interest Income | 5,036 | 4,988 | 5,127 | 14,226 | 13,157 | 8.1% | -1.8% | 0.9% |
| Total Operating Income | 20,200 | 17,739 | 17,265 | 55,179 | 48,050 | 14.8% | 17.0% | 13.9% |
| Provisions, Net | (6,023) | (5,292) | (4,495) | (15,911) | (8,491) | 87.4% | 34.0% | 13.8% |
| Personnel Expenses | (3,290) | (3,488) | (2,903) | (10,184) | (8,933) | 14.0% | 13.3% | -5.7% |
| G&A Expenses | (3,497) | (3,640) | (3,322) | (10,441) | (9,070) | 15.1% | 5.3% | -3.9% |
| Loss from decr. in value of Sec & Gov Bonds | - | - | - | - | - | - | - | - |
| Other Expenses | (889) | (929) | (744) | (2,680) | (2,673) | 0.3% | 19.4% | -4.3% |
| Total Expense | (7,676) | (8,058) | (6,970) | (23,306) | (20,675) | 12.7% | 10.1% | -4.7% |
| Profit from Operations | 6,501 | 4,390 | 5,800 | 15,962 | 18,884 | -15.5% | 12.1% | 48.1% |
| Non Operating Income | (15) | (3) | 5 | (23) | 7 | N/A | N/A | - |
| Net Income Before Tax | 6,486 | 4,387 | 5,805 | 15,939 | 18,891 | -15.6 | 11.7% | 47.9% |
| Net Income After Tax | 4,933 | 3,263 | 4,658 | 12,013 | 14,583 | -17.6% | 5.9% | 51.2% |

LDR Increased to 90.2%, Bank-Only Loan Growth of 11.4%





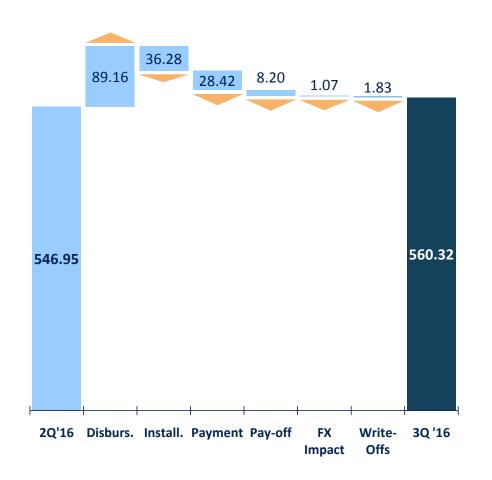
Rp 89.16 Tn in Loans Disbursed in 3Q 2016

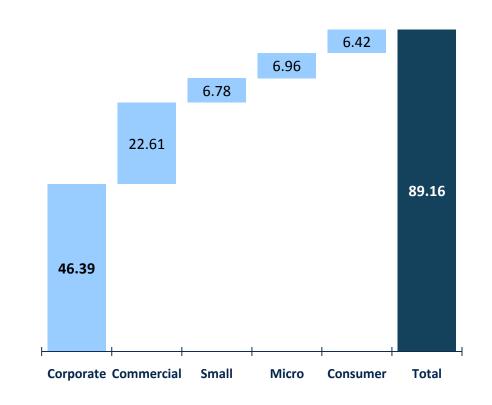


Rp Tn

Loan Disbursement by Segment – 3Q 2016 Bank-Only

Rp Tn





Post Asset Revaluation CAR 22.6%; ROE 11.5%

CAR

Bank Only - Capital & RWA Movement

ank omy capital a kwithing terms

Rp Bn

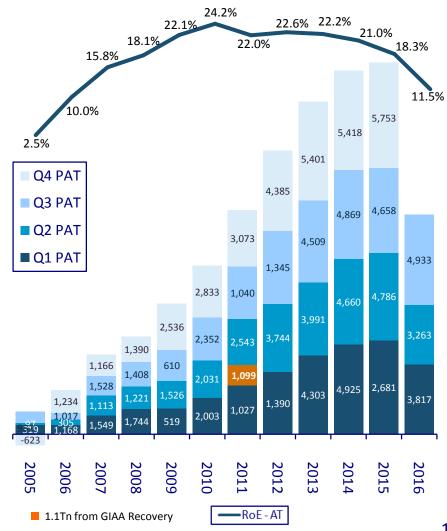
RWA (Rp Tn)

23.2% 24.6% 22.6% 20.8% 18.6% 13.4% 15.3% 14.9% 16.6% 15.7% 15.5% 15.4% 514.9 491.3 400.2 195.8 134.0 112.2 35.7 53.3 62.0 73.9 85.7 107.4 144.1 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016

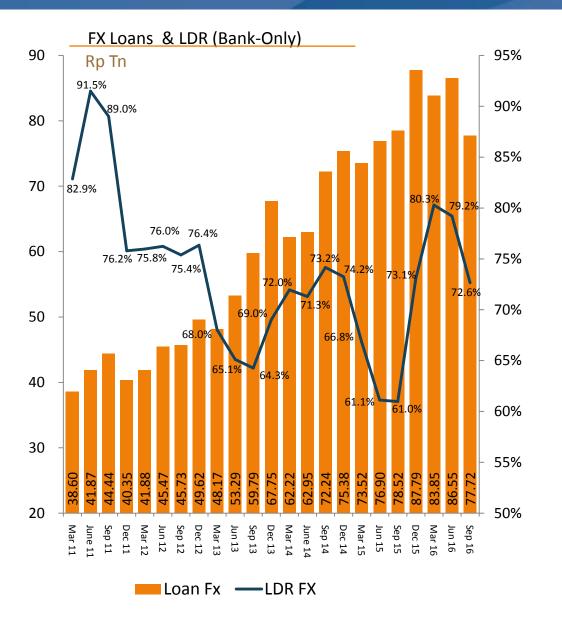
- CAR inclusive of Credit and Market Risk started in December 2004
- CAR inclusive of Credit, Market and Operational Risk started in January 2010

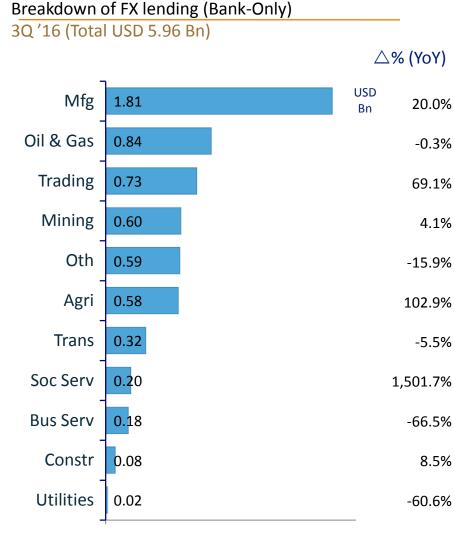
■ Total Capital (Rp Tn)

Profit After Tax & ROE

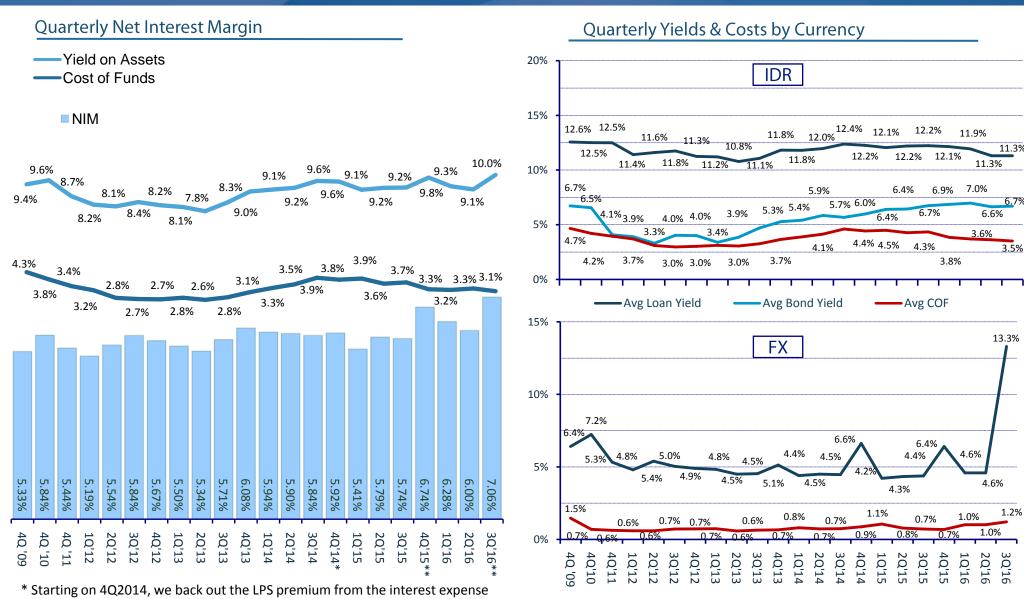


Prudent Management of FX Balance Sheet





Q3 NIM of 7.06% due to FX Defered Interest Income



^{** 4}Q 15 / 3Q16, If we adjust the interest income from RGM, NIM would be 6.5% / 6.0%, YoA would be 9.5% / 8.9%, Average FX Loan Yield 4.2% / 4.2%

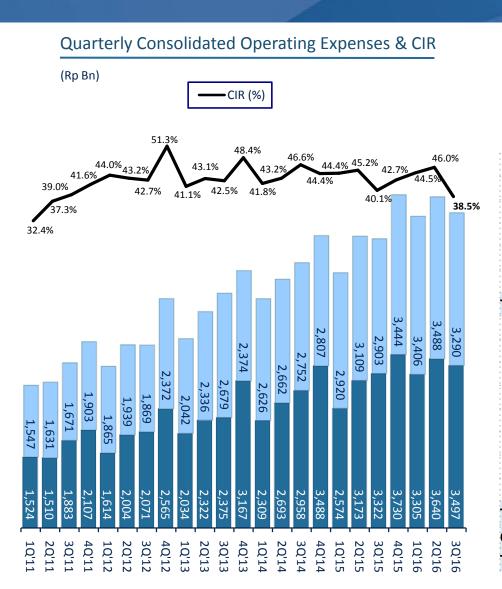
Greater Detail On Fee-Based Income

Breakdown of 3Q 2016 Non-Loan Related Fees & Commissions (Rp Bn)

| Non-Loan Related Fees & Commissions | 3Q 2016 | 2Q 2016 | 3Q 2015 | Y-o-Y Δ% | Q-o-Q Δ% |
|---|------------|------------|------------|-------------|-------------|
| Administration Fees | 878 | 968 | 811 | 8.3% | (9.3%) |
| Opening L/C, BG & Cap. Market (Custodian & Trustee) | 297 | 317 | 347 | (14.2%) | (6.3%) |
| Subsidiaries | 388 | 350 | 292 | 32.6% | 10.7% |
| Transfer, Retail Transaction | 565 | 584 | 480 | 17.8% | (3.2%) |
| Credit Cards | 497 | 513 | 518 | (4.1%) | (3.1%) |
| Mutual Fund, ORI & Bancassurance | 100 | 100 | 88 | 14.4% | 0.3% |
| Syndications | 77 | 185 | 34 | 126.2% | (58.3%) |
| Payroll Package | 18 | 21 | 21 | (14.5%) | (13.4%) |
| Others * | (65) | (86) | (45) | 44.5% | (24.8%) |
| Total | 2,755 | 2,952 | 2,546 | 8.2% | (6.7%) |
| Foreign Exchange Gains | 618 | 600 | 533 | 15.9% | 3.1% |
| Gains Fr Sale & Incr. in Value of Sec. & Gov. Bonds | 263 | 206 | (134) | N/A | 27.7% |
| Cash Recoveries | 810 | 620 | 731 | 10.8% | 30.5% |
| Other Income | 589 | 611 | 1,451 | (59.4%) | (3.5%) |
| Total Fee Based Income (As Reported) | 5,036 | 4,988 | 5,127 | (1.8%) | 0.9% |
| % of Non Loan Related fees to total Opr. income | 24.9% | 28.1% | 29.7% | | |

^{*} Some numbers have been reclassified to some fee categories

3Q Cost to Income Ratio of 38.5%



Personnel Expenses

■ G&A Expenses

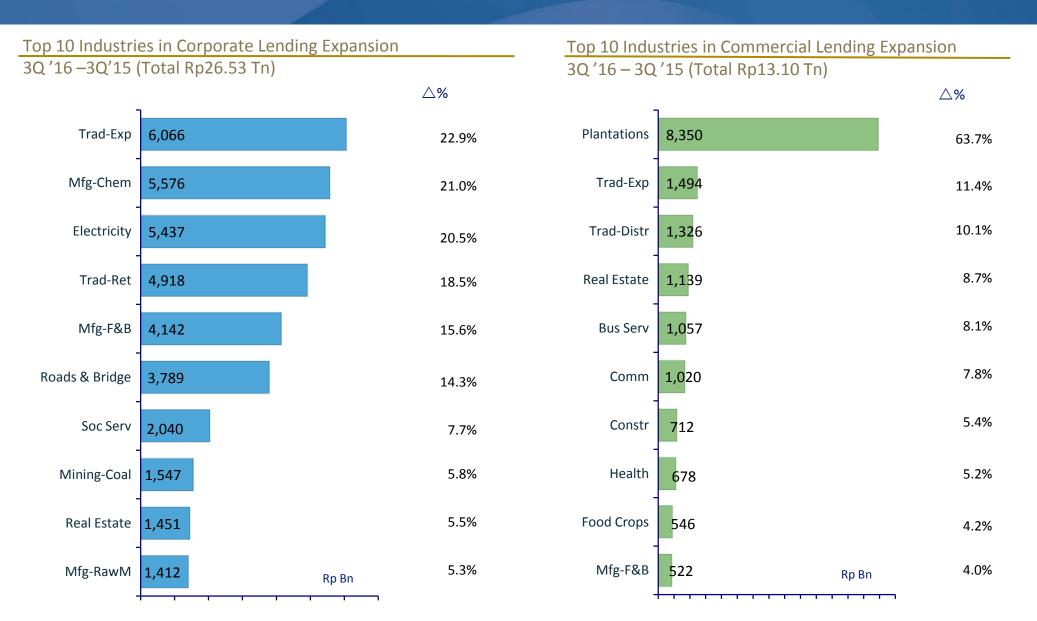
Breakdown of 3Q 2016 Operating Expenses

(Rp Bn)

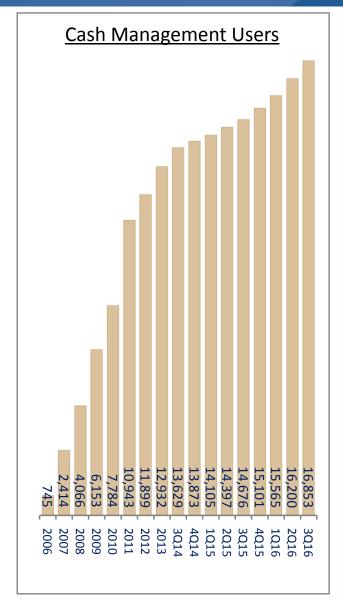
| | Q3 | Q2 | Q3 | Grov | vth |
|---------------------------|-------|-------|-------|---------|--------|
| | 2016 | 2016 | 2015 | QoQ | YoY |
| Personnel Expenses | | | | | |
| Base Salary | 891 | 880 | 795 | 1.2% | 12.1% |
| Other Allowances | 1,452 | 1,673 | 1,434 | (13.2%) | 1.2% |
| Post Empl. Benefits | 97 | 105 | 100 | (7.6%) | (2.9%) |
| Training | 138 | 134 | 99 | 2.5% | 39.2% |
| Subsidiaries | 712 | 696 | 476 | 2.4% | 49.7% |
| Total Personnel Expenses | 3,290 | 3,488 | 2,903 | (5.7%) | 13.3% |
| G&A Expenses | | | | | |
| IT & telecoms | 505 | 522 | 489 | (3.3%) | 3.2% |
| Occupancy Related * | 700 | 781 | 668 | (10.3%) | 4.8% |
| Promo & Sponsor | 292 | 273 | 300 | 7.0% | (2.7%) |
| Transport & Travel | 157 | 203 | 157 | (22.6%) | 0.4% |
| Goods, Prof. Svcs. & Oth. | 483 | 460 | 458 | 4.9% | 5.3% |
| Employee Related | 571 | 603 | 541 | (5.3%) | 5.7% |
| Subsidiaries | 788 | 798 | 710 | (1.2%) | 11.1% |
| Total G&A Expenses | 3,497 | 3,640 | 3,322 | (3.9%) | 5.2% |
| Other Expenses | 889 | 929 | 744 | (4.3%) | 19.4% |
| Total Operating Expenses | 7,676 | 8,058 | 6,970 | (4.7%) | 10.1% |

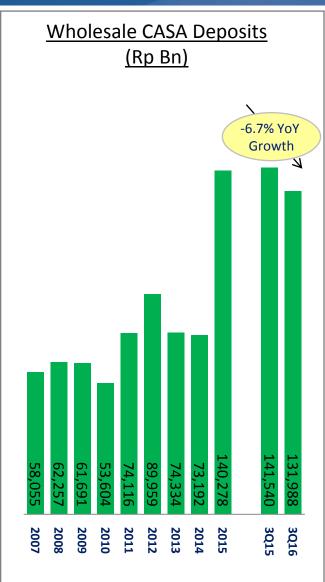
^{*)} Reclassification from Occupancy Related to Employee Related

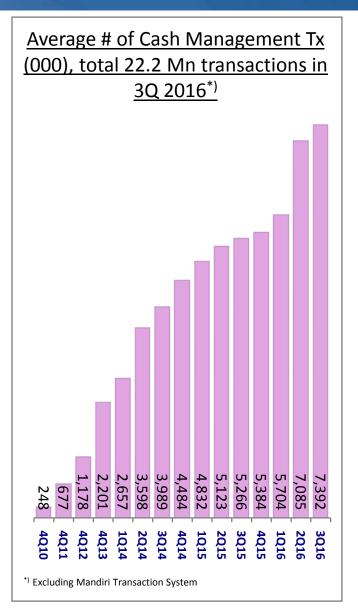
Diversifying our Strength in Wholesale Lending...



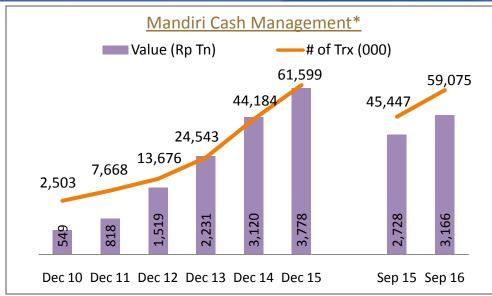
Wholesale Transactions Driving CASA

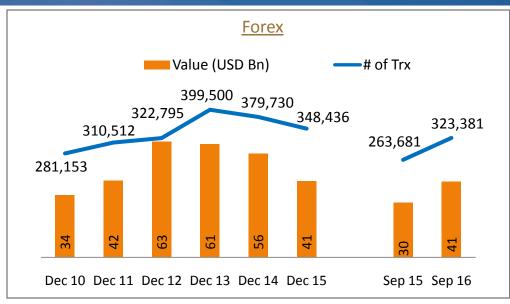


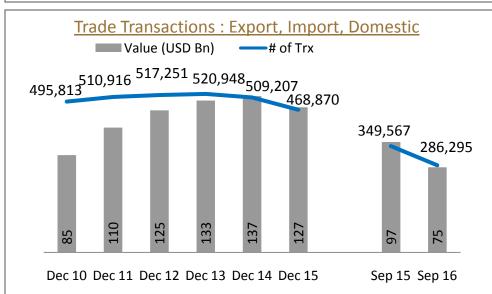


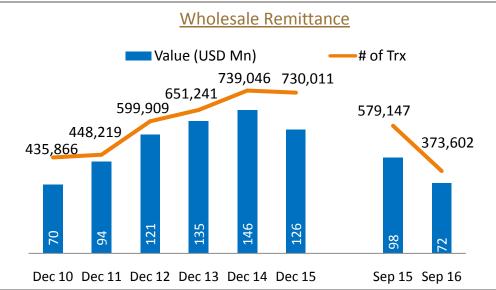


Wholesale Transaction Business



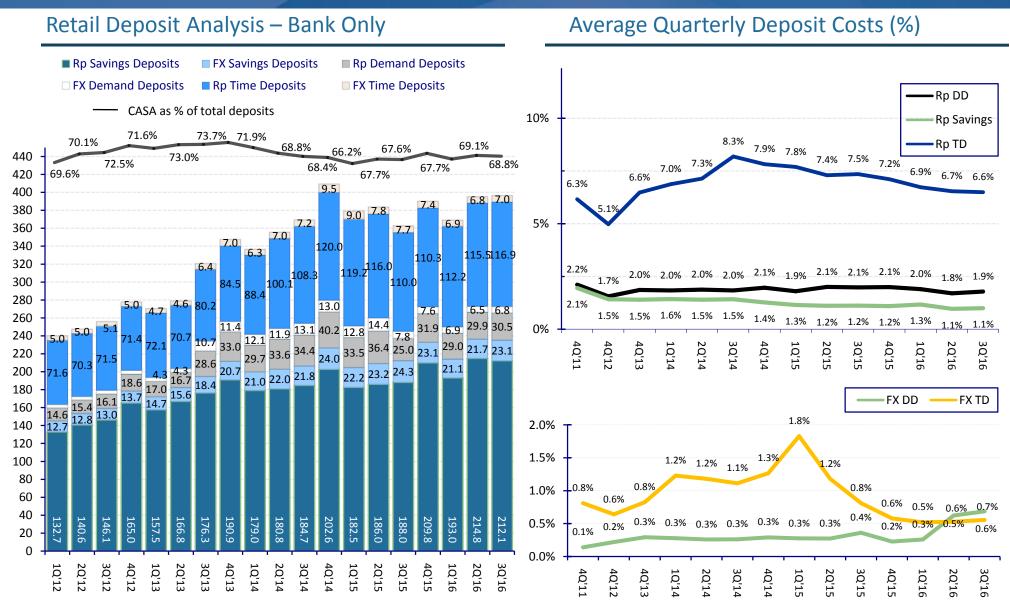




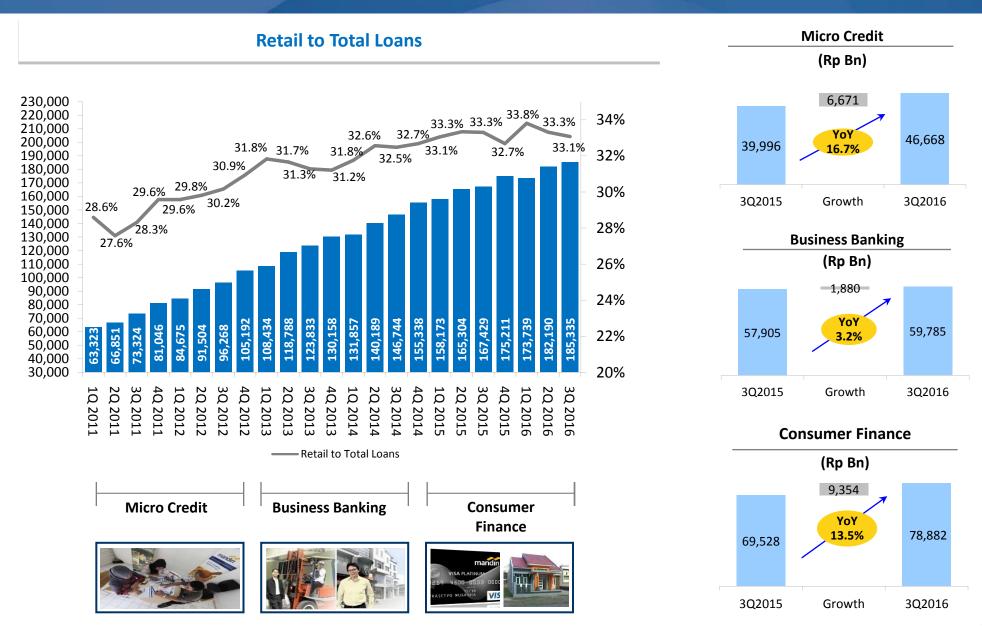


*) Excluding Mandiri Transaction System

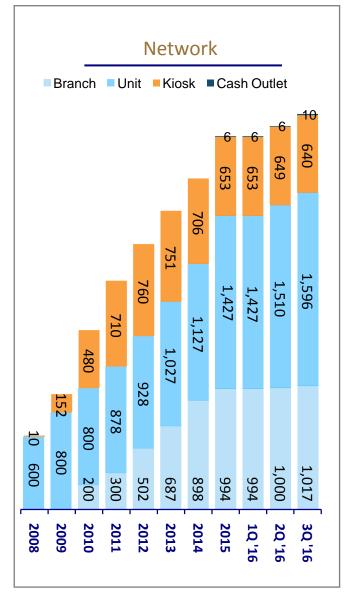
Retail Deposits Increased by 9.3% Year on Year

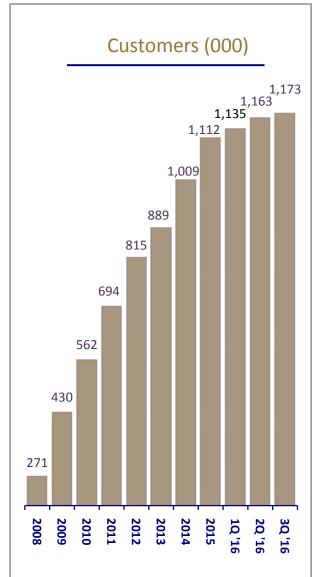


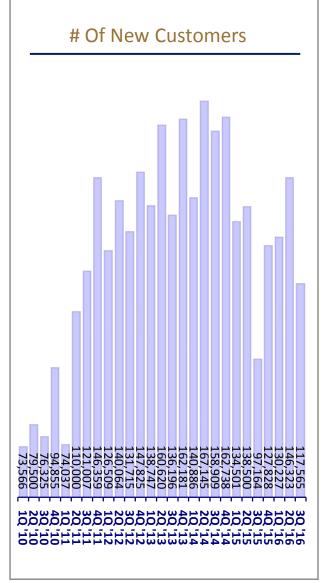
Building our High Yield Business in Retail Lending



Strong Microfinance Growth

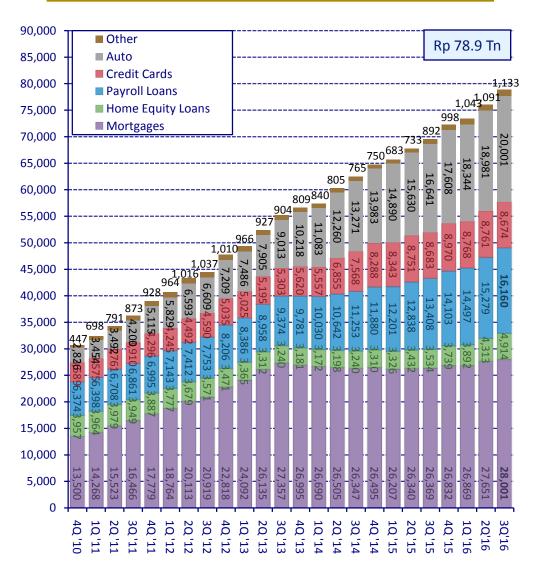






...as well as Consumer Lending, which Rose 13.45% Y-o-Y as Home Equity Loans Growth Continues To Rise

Quarterly Consumer Lending Balances by Type

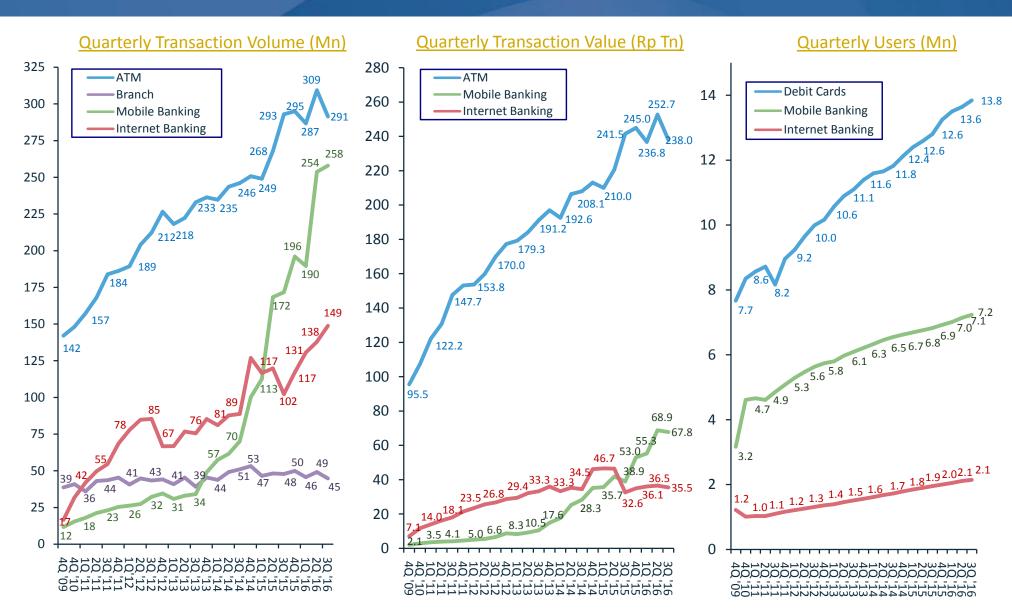


Consumer Lending Growth by Type

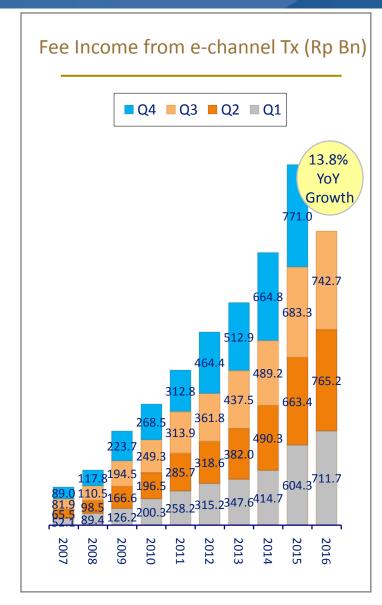
| Loan Type | Growth (%) | | | | |
|-------------------|------------|--------|--|--|--|
| Loan Type | Y-o-Y | Q-o-Q | | | |
| Other | 26.96% | 3.84% | | | |
| Auto Loans | 20.19% | 5.11% | | | |
| Credit Cards | -0.11% | -1.00% | | | |
| Payroll Loans | 20.53% | 5.77% | | | |
| Home Equity Loans | 39.06% | 13.93% | | | |
| Mortgages | 6.19% | 1.26% | | | |
| | | | | | |
| Total Consumer | 13.45% | 3.69% | | | |

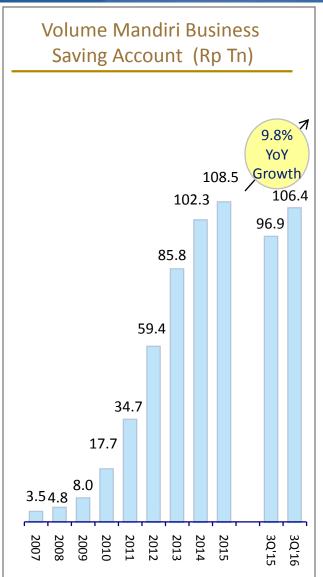
^{*}Auto & Motorcycle Loans channeled or executed through finance companies = Rp 8.7 Tn in our Commercial Portfolio

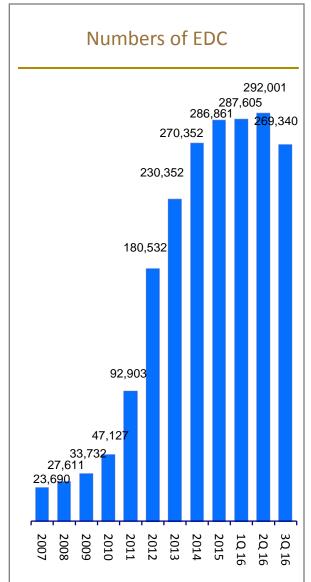
Enhanced Transaction Capabilities



Retail Payment System Gaining Traction

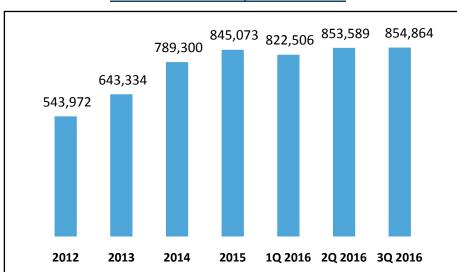






Making Inroads into SME and Retail Payments

SME Business w/ Mandiri Acc



Fiesta Point Program

A program to get points based on savings average balance and # of transactions through e-channel or branch, so that customer has the opportunity to earn immediate prizes.

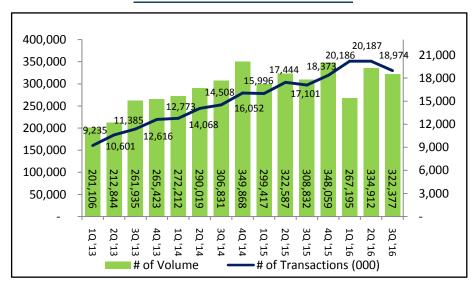
Mandiri Belanja Untung Program

Prizes for buyers who do the transactions in the merchant (as a participants), or using Mandiri EDC. For sellers, they have the opportunity to be included into the national lucky draw.

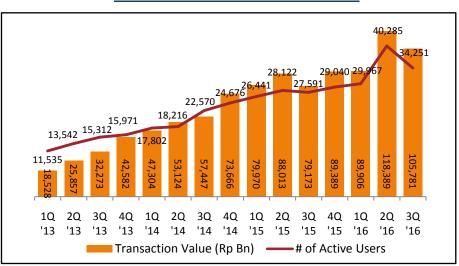
Belanja Hoki/ Dagang Hoki Program

Co-promotion with the ITC Group for the merchants and the buyers who transact in ITC using Mandiri Debit and also a reward program for the building management.

MTB Transaction & Volume

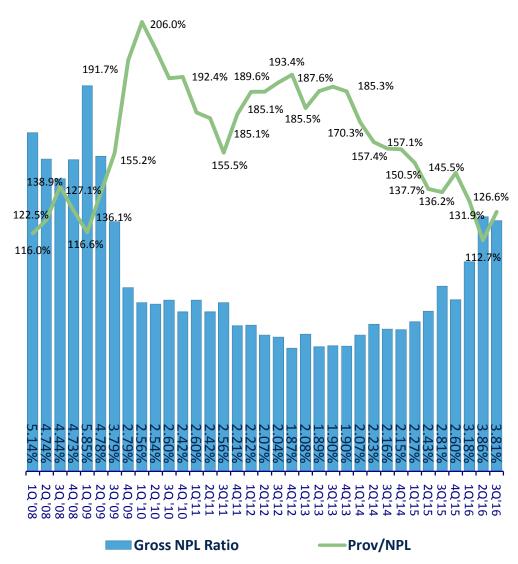


MIB Transaction Value & Users

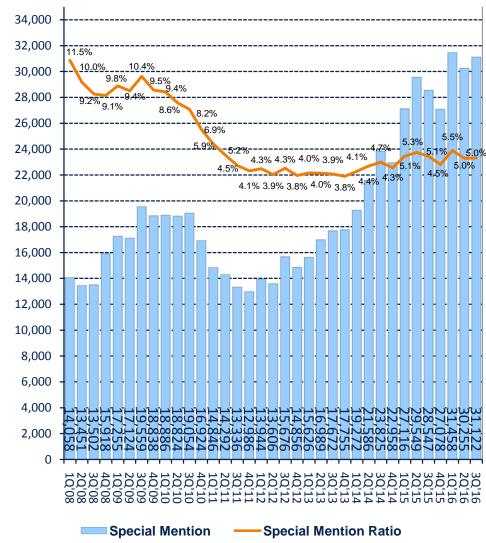


Gross NPLs 3.81%, Coverage at 126.6%, Category 2 at 5.0%





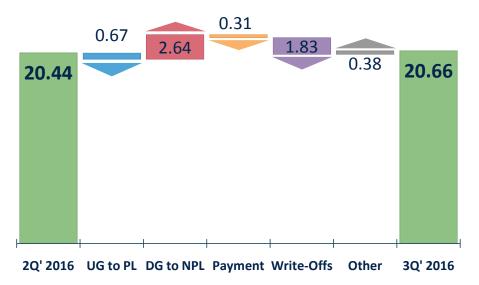
Category 2 Loans



Q3 2016 Total NPLs of Rp 20.66 Tn

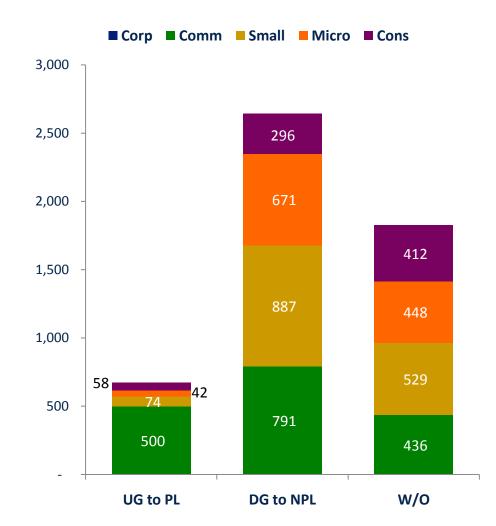
Non-Performing Loan Movements (Rp Tn) – Bank-Only

Movement by Customer Segment (Rp Bn)



Non-Performing Loans by Segment

| | NPLs | 2Q △ | NPLs |
|------------|---------|-------------|--------|
| | (Rp Tn) | (Rp Tn) | (%) |
| Corporate | 3.69 | 0.14 | 1.74% |
| Commercial | 10.31 | (0.29) | 6.34% |
| Small | 3.16 | 0.19 | 5.29% |
| Micro | 1.96 | 0.07 | 4.20% |
| Consumer | 1.53 | 0.11 | 1.94% |
| Total | 20.66 | 0.22 | 3.69%* |



^{*} Excluding loans to other banks

3Q16 Net Downgrades of 0.35% On Loans Originated since 2005

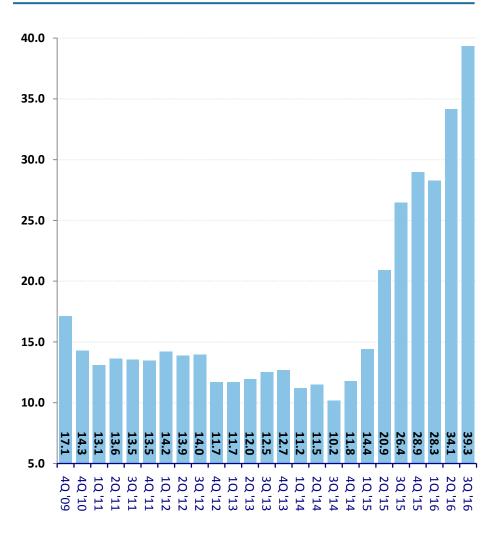
Total Loans originated since 2005

| | | | Net Upgrades(%)/Downgrades(%)# | | | | | | | 3Q 2 | 3Q 2016 Details | |
|--------------------|-----------------------------|------------|--------------------------------|------------|------------|------------|------------|------------|------------|------------|------------------|------|
| Loan Background | 3Q'16 Balance (Rp Bn) | 3Q 2014 | 4Q 2014 | 1Q 2015 | 2Q 2015 | 3Q 2015 | 4Q 2015 | 1Q 2016 | 2Q 2016 | 3Q 2016 | DG t NPL % | |
| Corporate | 205,218 | - | 0.06 | - | 0.11 | 0.38 | 0.24 | 0.13 | 0.24 | - | _ | - |
| Commercial | 157,307 | 0.12 | 0.37 | 0.13 | 0.95 | 0.83 | 0.77 | 1.97 | 3.02 | 0.16 | 0.47 | 0.31 |
| Small | 57,173 | 0.45 | 0.31 | 1.29 | 1.17 | 1.24 | 0.54 | 1.31 | 1.50 | 1.36 | 1.49 | 0.13 |
| Micro | 46,648 | 1.19 | 0.83 | 1.25 | 1.37 | 1.50 | 1.08 | 1.37 | 1.45 | 1.35 | 1.44 | 0.09 |
| Consumer | 78,711 | 0.20 | 0.09 | 0.28 | 0.23 | 0.25 | 0.17 | 0.32 | 0.21 | 0.30 | 0.37 | 0.07 |
| | | | • | • | | | | | • | | | |
| Total | 545,057 | 0.20 | 0.25 | 0.33 | 0.60 | 0.68 | 0.31 | 0.94 | 1.28 | 0.35 | 0.47 | 0.12 |

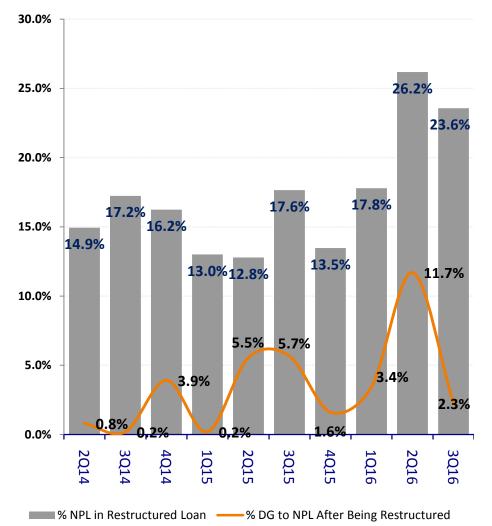
^{# %} downgrades and upgrades are quarterly % figures

Net Restructured Loans In Line With Guidance

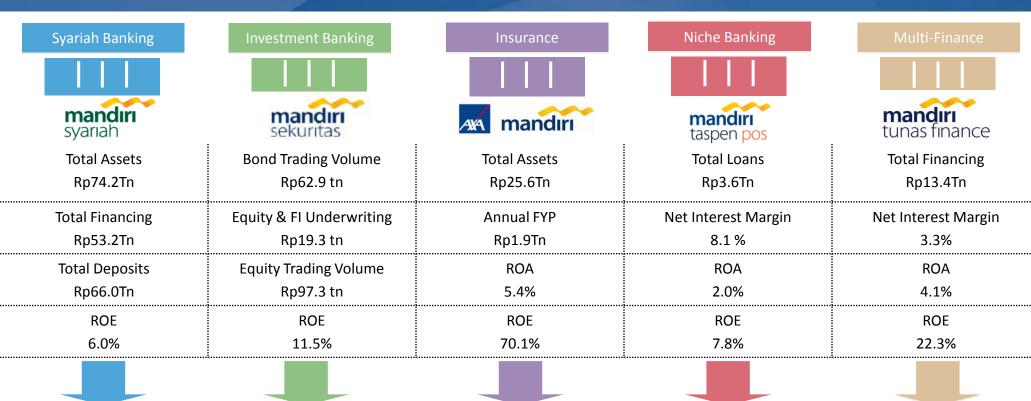
Restructured Loans



Downgrade to Non-Performing After being Restructured



Enhancing Synergies & Value from Subsidiaries

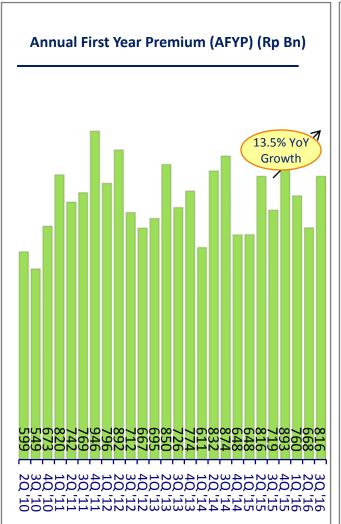


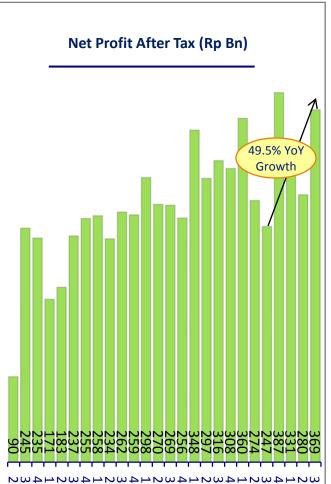
- Remains the leader in syariah financing
- Capital injection program over 3 years
- Cross-selling syariah products to Mandiri customers
- Expansion of business to fully utilize current capital base
- Cross-sell capital market services to broad range of Mandiri customers
- Refocus business toward higher fee income

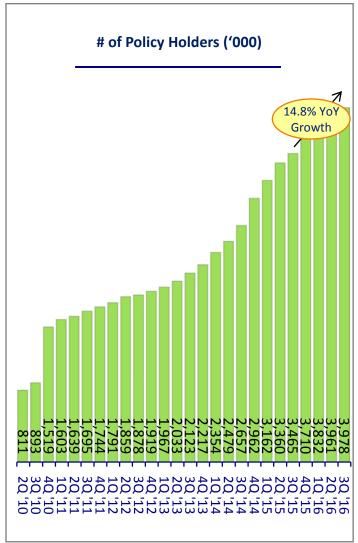
- Providing end-to-end bank assurance business
- Continue to build cross-sell opportunities in various segments
- Bancassurance products to complete our suite of consumer offerings

- Enhancing operating model
- Improving risk management systems and IT
- Improving productivity
- Penetrate Bank Mandiri's network and customer base to develop the multifinance segment with a strong focus on new 4 wheel vehicles.

AXA Mandiri Financial Services Performance







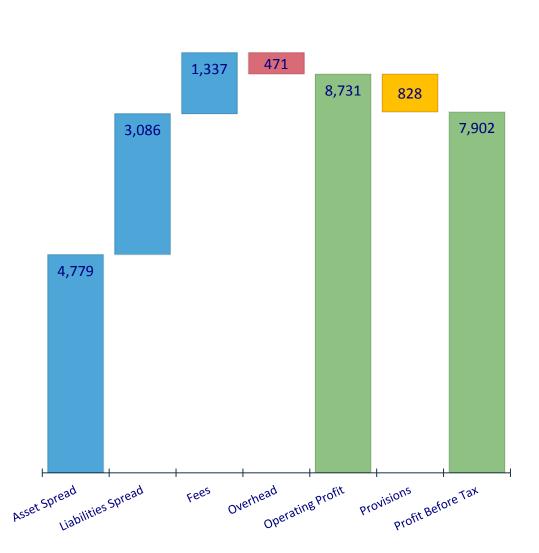
Bank Mandiri's 2016 Corporate Guidance

| | 2016 Target | 9M2016 Realization |
|--------------------------------|---------------|--------------------|
| Gross Loan Growth (YoY) | 10% - 12% | 11.5% |
| Low Cost Deposits | Rp 480 Tn | Rp 437.3 Tn |
| Net Interest Margins | 5.80% - 6.00% | 6.54% |
| Efficiency Ratio | <45.00% | 42.76% |
| Gross NPLs | 3.5% - 4.0% | 3.81% |
| Cost of Credit | 2.8% - 3.2% | 3.50% |
| | | |
| # of New ATMs | 567 | 73 |
| # of New EDCs | 5,000 | -17,521 |
| # of New Micro Network | 398 | 105 |
| # of New Conventional Branches | 44 | 30 |

Operating Performance Highlights

Corporate Banking: Generating Strong Asset Spread

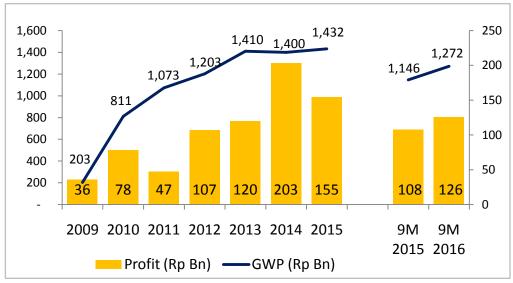
Performance to Date: 9M 2016 (Rp Bn)

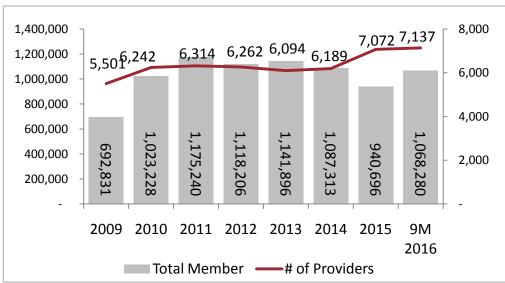


Strategies for 2016

- Focusing on Anchor Clients and penetrating through using of Transaction Banking
- 2. Account Plan implementation for top 76 Corporate Banking Customers.
- 3. Provide 'one stop service' solutions for customer's transactions and create new business process to accelerate the execution of Account Plan including effective and responsive Complaint Handling.
- 4. Strengthen business alliance with Mandiri InHealth & Mandiri DPLK to ease corporate customers to manage their needs in health insurance & pension fund / severance

InHealth – Opportunity to Increase Fee Income and Contribute to the Insurance Portfolio









Leveraging our institutional, corporate, & commercial customers

We have over 700 institutional, 300 corporate, and 1,700 commercial customers with the potential to become members of InHealth

Providing solutions through our banking products to InHealth healthcare provider

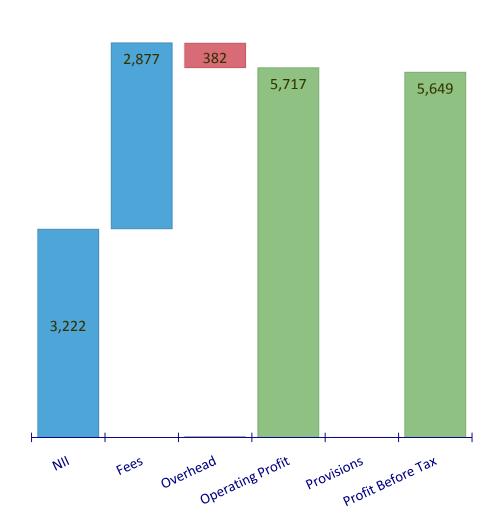
- InHealth has over 7,137 healthcare providers and recorded over Rp 778 Bn in claims year to date 2016
- Bank Mandiri will leverage the hospital network as InHealth's partner to increase transactions through enhanced cash management products
- Bank Mandiri also will provide retail packaged products for all the doctors as InHealth's partner

Cross-selling Mandiri products to InHealth members

InHealth earned premium payments of Rp 1,025 Bn in 2016 year to date from clients. Going forward, Bank Mandiri will encourage the use of cash management products through Bank Mandiri's distribution channels and cross sell other products to over 1 Mn InHealth members.

Treasury & Market

Performance to Date: 9M 2016 (Rp Bn)



Strategies for 2016

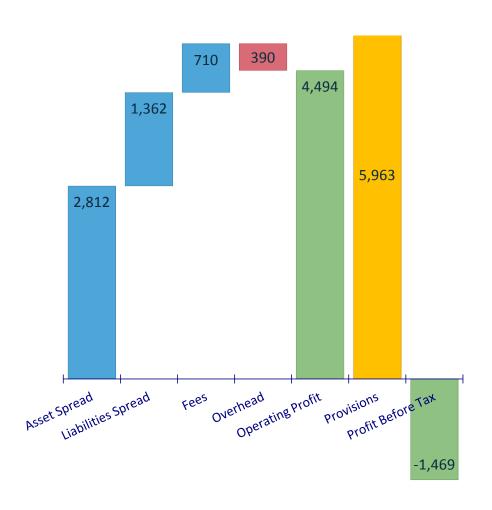
- 1. Implement client segmentation strategy for Treasury anchor and non-anchor clients.
- 2. Increase retail coverage of fixed income and structured products.
- 3. Develop new FI client coverage model and implement segmentation strategy.
- 4. Revitalize overseas offices' function as a distribution channel, and introduce new business models.
- 5. Enhance retail brokerage program in Mandiri Sekuritas.
- 6. Upgrade business license status of Mandiri Sekuritas Singapore Office.

Mandiri Sekuritas' financial performance

| (Rp Bn) | Q3 2016 | Q3 2015 | Y-o-Y △ (%) |
|------------------------------------|---------|---------|----------------|
| Revenues | 526 | 310 | 69% |
| Investment Banking | 101 | 83 | 22% |
| Capital Market | 237 | 167 | 42% |
| Proprietary | 46 | (10) | 575% |
| Investment Mgt | 142 | 70 | 102% |
| Operating Expenses | 384 | 253 | 52% |
| Earnings After Tax | 99 | 29 | 245% |
| Equity Transactions – bn | 97,324 | 83,660 | 16% |
| SUN Transactions – bn | 62,941 | 49,497 | 27% |
| Equity & Bonds Underwriting- bn | 19,319 | 7,665 | 152% |
| ROA | 8.3% | 3.5% | 4.8% |
| ROE | 12.6% | 4.8% | 7.8% |

Commercial Banking: Strong revenues from Assets

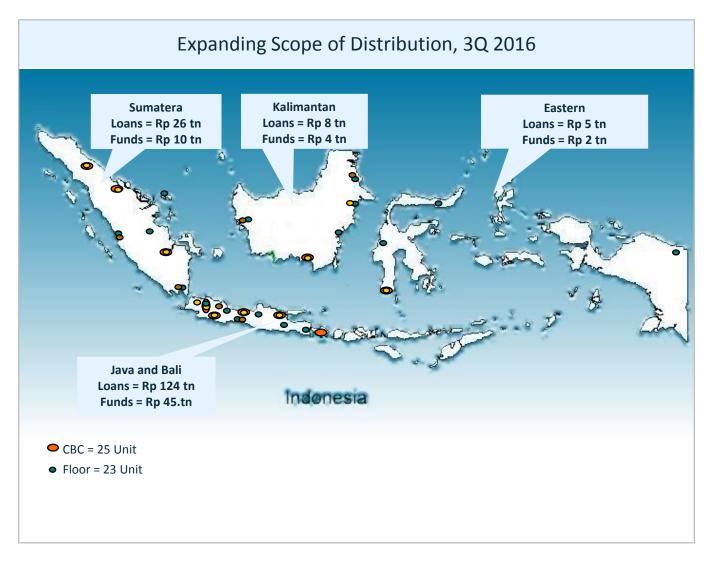
Performance to Date: 9M 2016 (Rp Bn)



Strategies for 2016

- 1. Support Bank Mandiri's Wholesale
 Banking vision as an Integrated
 Wholesale Bank through
 sophisticated, customized and complete
 services leading to increased revenue
 through Wholesale Deposit generation
 and Fee Income.
- 2. Increasing profit and market share through increasing existing customer's share of wallet, increasing revenue from new customer's and managing NPL's.
- 3. Provide the best total business solutions for commercial customers by developing products and services including quality bundling of products, quick service and competitive pricing.
- 4. Effective Alliance in units based on customer base in Commercial segment, especially in developing value chain business.

Commercial Banking: Stronger Platform & Improved Distribution Capability



Solid & Stable Source of Low Cost Funds

Rp Tn

| Product | 3Q 2016 | 3Q* 2015 | Growth |
|---------------------|------------|-------------|---------|
| Demand Deposit | 36.20 | 30.49 | 118.73% |
| Rupiah | 21.22 | 17.04 | 124.53% |
| FX | 14.98 | 13.45 | 111.38% |
| Saving Deposit** | 7.98 | 7.80 | 102.31% |
| Total CASA | 44.18 | 38.31 | 115.32% |
| Total Funding | 60.97 | 57.81 | 105.47% |
| | | | |

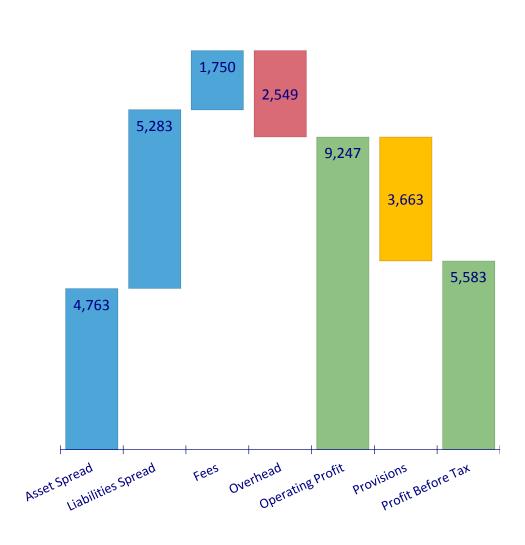
CASA Ratio = 72.46% Funding from Java & Bali = 73% of total funding

^{*} Resegmentation

^{**} Business Savings Product

Micro & Business Banking: Rapidly growing our high margin business

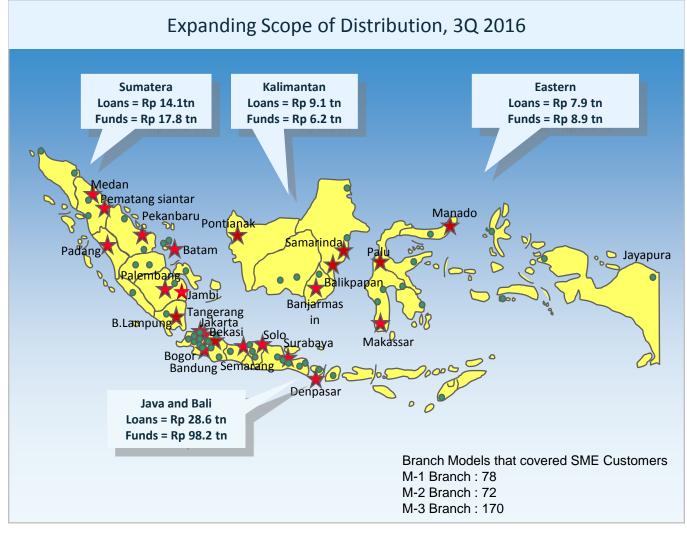
Performance to Date: 9M2016 (Rp Bn)



Strategies for 2016

- 1. Continue to develop retail payment solutions for top retail industry value chains and business clusters in order to increase low cost deposit and feebased income
- 2. Develop customer education to further increase usage of new retail products (e.g., pre-paid) as well as echannel transactions in order to increase customer's loyalty and balances.

Business Banking:



Solid & Stable Source of Low Cost Funds*

Rp Tn

| Product | 4Q 2015 | 3Q 2016 | Growth YTD |
|-------------------|------------|------------|---------------|
| Demand Deposit | 36.4 | 34.6 | -5.1% |
| Saving Deposit | 74.3 | 72.0 | -3.1% |
| Total CASA | 110.7 | 106.6 | -3.7% |
| Total Funding | 133.2 | 131.1 | -1.5% |
| | | | |

CASA Ratio = 81,28%

Funding from Java & Bali = 74.9%

of total funding

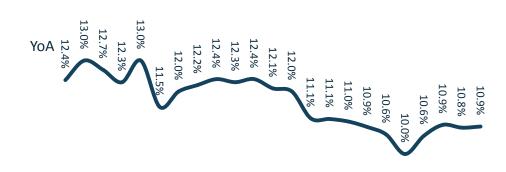
^{*} Numbers are restated after Resegmentation in Jul 2015

BSM Addressing Asset Quality Issues

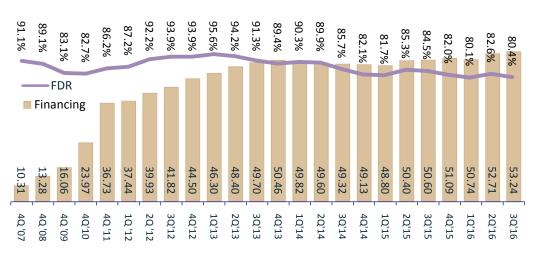
Financial Performance (Rp bn)

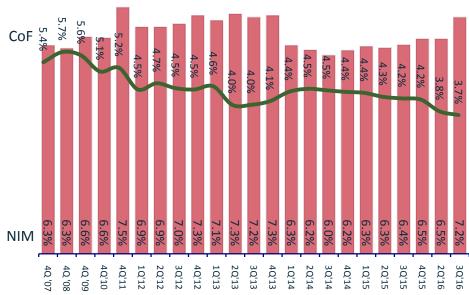
| | FY '09 | FY '10 | FY'11 | FY'12 | FY'13 | FY'14 | FY'15 | 3Q'16 |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|
| Financing | 16,063 | 23,968 | 36,664 | 44,755 | 50,460 | 49,133 | 51,090 | 53,243 |
| Deposits | 19,338 | 28,999 | 42,618 | 47,409 | 56,461 | 59,821 | 62,113 | 65,978 |
| Assets | 22,037 | 32,482 | 48,672 | 54,229 | 63,965 | 66,942 | 70,369 | 74,242 |
| EAT | 290.94 | 418.52 | 551.07 | 805.69 | 651.24 | 71.78 | 289.58 | 246,2 |
| Ratios: | | | | | | | | |
| ROA (%) | 2.23 | 2.21 | 1.95 | 2.25 | 1.53 | 0.17 | 0.56 | 0.60 |
| ROE (%) | 21.40 | 25.05 | 24.24 | 25.05 | 15.34 | 1.49 | 5.92 | 5.98 |
| Gross NPF | 4.84% | 3.52% | 2.42% | 2.82% | 4.32% | 6.83% | 6.06% | 5.43% |

Net Interest Margin & Cost of Funds



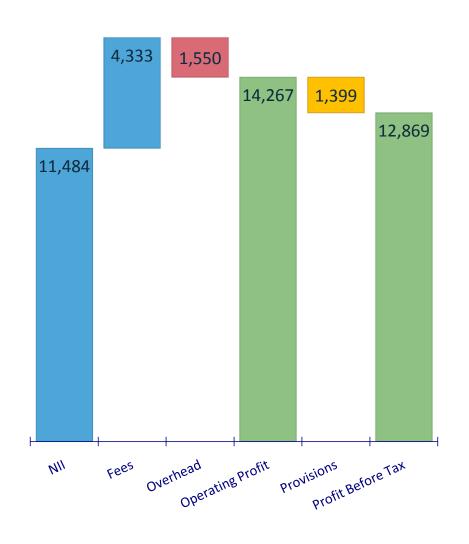
Syariah Financing (Rp tn)





Consumer Banking: Significant growth in spread and fee income

Performance to Date: 9M 2016 (Rp Bn)

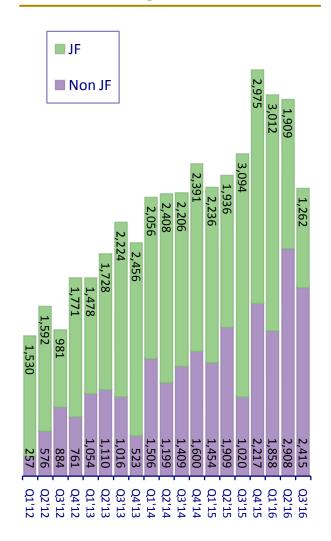


Strategies for 2016

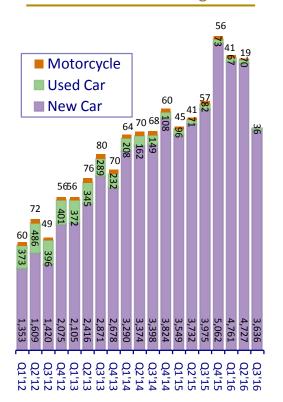
- #1 in Auto with new product and 2W subsidiary build up
- 2. #1 position in Credit Card with innovation and portfolio optimization
- #1 in mortgage via new segments and mandiri synergies
- 4. Drive growth in personal loans via new products and distritbution.
- #1 bank for Indonesia's Gen-Y
- Recognized innovator in bankingunbanked.
- 7. Extend #1 position in wealthy and affluent.

Mandiri Tunas Finance: Total Financing YTD of Rp13.4Tn

Total Disbursement and the Breakdown for Joint Financing and Non JF



Breakdown of Financing



3Q 2016 Performance

| (Rp Bn) | 3Q 2016 | 3Q 2015 | Change |
|-------------------|------------|------------|---------|
| Loans | 29,722 | 24,718 | 20.24% |
| Net Income | 240 | 225 | 6.85% |
| Approval Rate (%) | 83.94% | 84.70% | -0.90% |
| Disbursement | 3,677 | 4,114 | -10.64% |
| NIM (%) | 3.31% | 3.43% | -3.62% |
| ROA (%) | 4.21% | 5.19% | -18.81% |
| ROE (%) | 25.12% | 30.10% | -16.54% |
| CER (%) | 44.00% | 45.80% | -3.93% |
| NPL (%) | 1.46% | 1.43% | 2.37% |
| | | | |



Supporting Materials

Bank Mandiri Remains on Track to Become Indonesia's Most Admired Financial Institution



of Accounts

- Deposit 18.07 Mn
- Loan 1.68 Mn including mortgage accounts of 155,059



of new Accounts (YTD)

- Deposit 3.34 Mn
- Loan 486,641



of Outlets 2,505 Branches 3,263 Micro Outlets ⁽³⁾ 17,461 ATMs



e-Channel Tx

- 2,020Mn Trx YTD
- 24.0% YoY Growth



of Cards Issued

- Credit 4.26 Mn
- Debit 13.84 Mn
- Prepaid 8.26 Mn



Cash Management

- 16,853 Customers
- 22.2 Mn Trx in 2016 (2)



Retail Loans (1)

- Rp 185.3 Tn
- 33.1% of Loans
- High yield loan amounting Rp 125.5 Tn



Subsidiary Income

- Total Rp 1.71 Tn
- Sum of income from 11 subsidiaries (14.3% of EAT)



Alliances

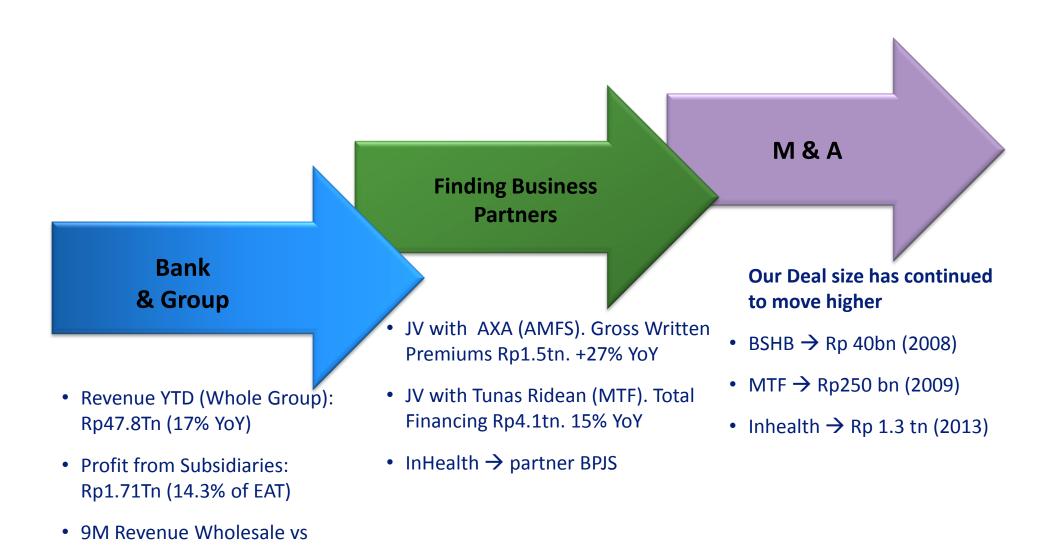
• Bank Guarantee: Rp 22.8 Tn

• ForEx: USD 19.1 Bn

• Trade: USD 3.9 Bn

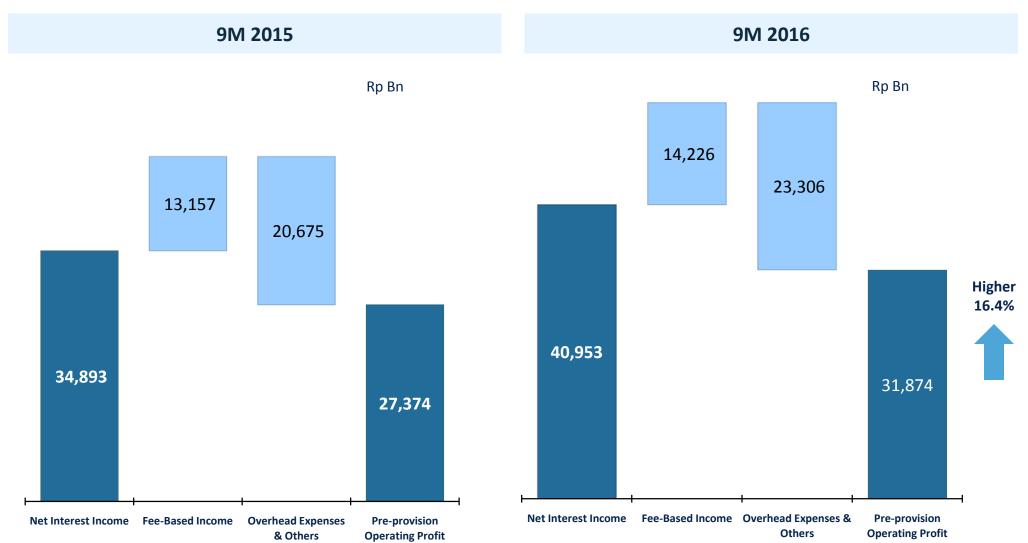
- (1) Small Business, Micro and Consumers
- (2) Excluding Mandiri Transaction System
- (3) Incl. KSM Centre, MMU Cash outlet and MobilMU

...But We Need to Consider Growing Beyond the Bank



Retail: Rp 20.2Tn vs Rp 27.6Tn

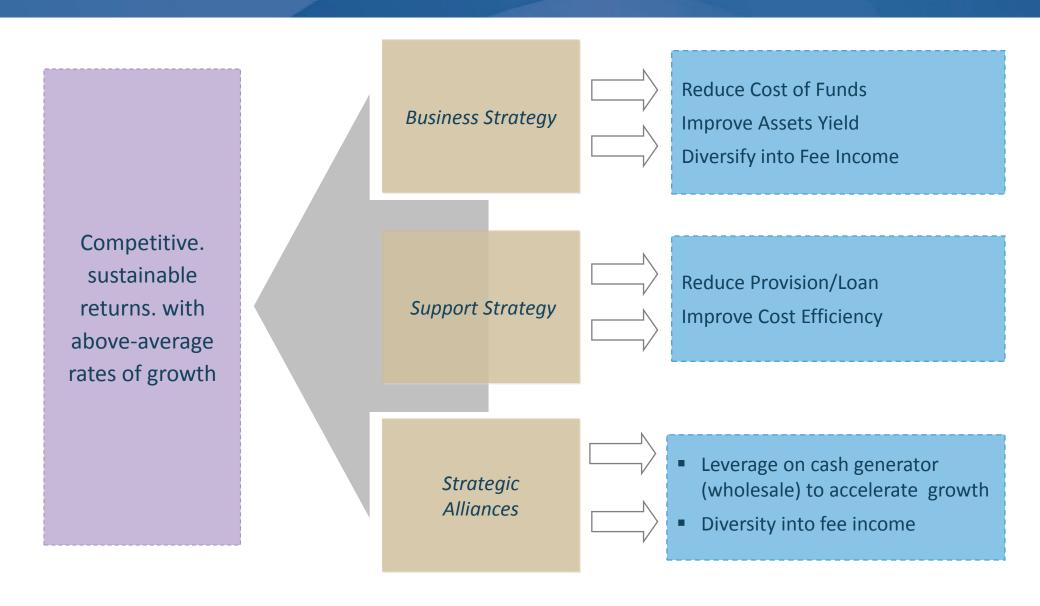
9M 2016 Operating Profit Increased By 16.4% from 9M 2015 on Higher NII



Notes:

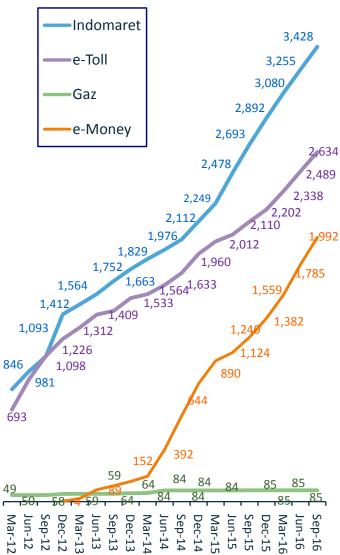
- 1. Fee based income excluding gain on sale & increasing value GB & securities
- 2. Overhead expenses + others excluding provisions

Committed to Improving Shareholder Value

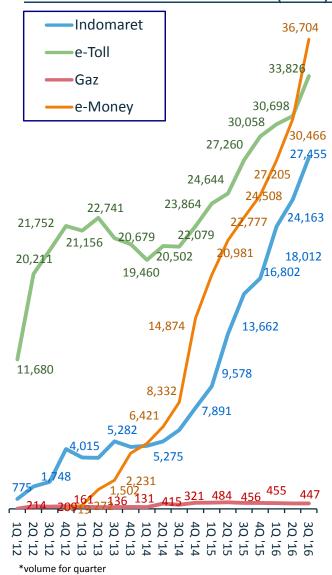


...and Offer Innovative Payment Solutions

Pre-Paid Card Volume (000s)



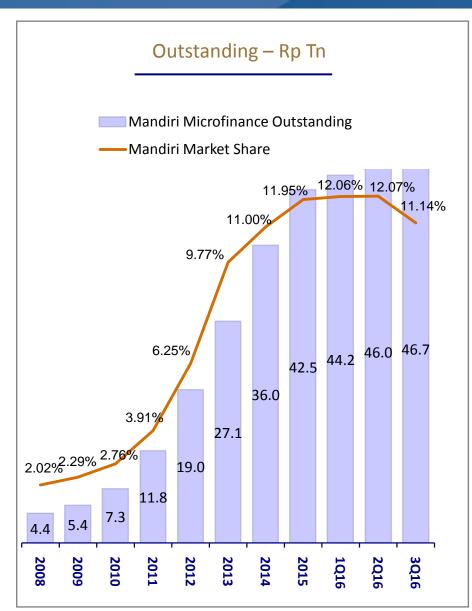
Pre-Paid Transaction Volume (000s)*

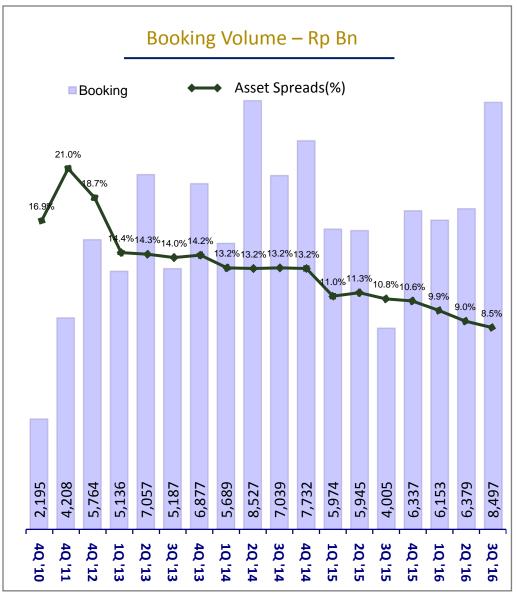




- E-Money is the re-branding of prepaid Mandiri cards launched in October 2012.
- Can be used for Toll-road Transactions
 (Jabodatabek). Parking (ISS Parking). Bus
 (Trans Solo & Trans Jogja). Fuel
 (Pertamina Gas Stations). Retail Shops
 (Indomaret. Alfamart. Alfamidi. Lawson.
 Superindo). Restaurants (Solaria.
 Excelso. Es Teller 77).
- Can be owned by all customers & non customers with a maximum balance of Rp 1 million. Recharge available at Mandiri ATM. ATM Bersama. E-money machines. and E-money merchants.

Strong Microfinance Growth





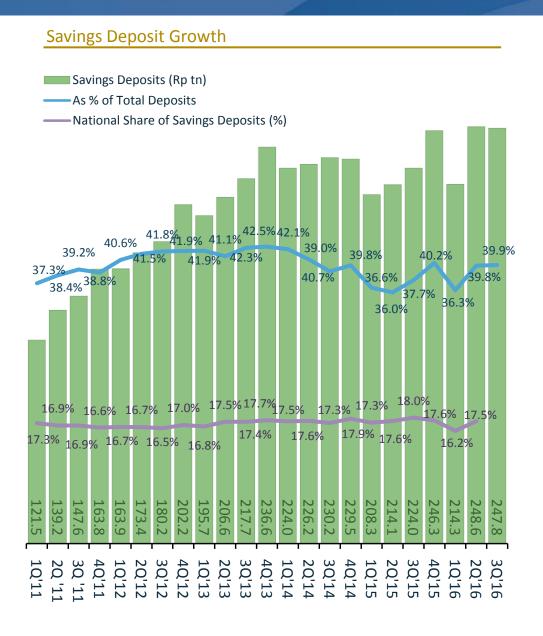
Our Growth Remains On Track

Rp Billion

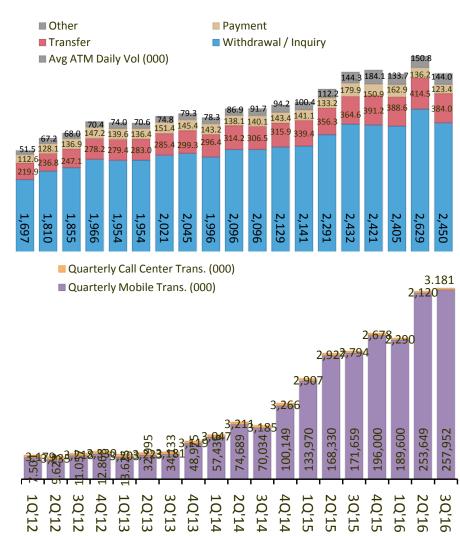
| | 2005 | 2009 | CAGR 2005-2009 | 2010 | 2014 | CAGR 2010-2014 | 2015 | YoY Growth |
|-----------------|---------|---------|-------------------|---------|---------|-------------------|---------|---------------|
| Assets | 263,383 | 394,617 | 10.6% | 449,775 | 855,040 | 17.4% | 910,063 | 6.4% |
| Loans | 106,853 | 198,547 | 16.8% | 246,201 | 529,973 | 21.1% | 595,458 | 12.4% |
| Deposits | 206,290 | 319,550 | 11.6% | 362,212 | 636,382 | 15.1% | 676,387 | 6.3% |
| Revenues | 10,835 | 22,261 | 19.7% | 28,504 | 56,501 | 18.7% | 66,879 | 18.4% |
| ROE | 2.52% | 22.06% | 72.0% | 24.24% | 20.95% | (3.6%) | 18.33% | (12.5%) |
| Gross NPL Ratio | 25.20% | 2.79% | (5.60%) | 2.42% | 2.15% | (2.9%) | 2.60% | 20.9% |
| Net NPL Ratio | 15.34% | 0.42% | (3.73%) | 0.62% | 0.81% | 6.9% | 0.90% | 11.1% |
| LDR | 51.72% | 61.36% | 2.41% | 67.58% | 82.86% | 5.2% | 87.68% | 5.8% |
| EAT | 603 | 7,155 | 85.6% | 9,218 | 19,872 | 21.2% | 20,335 | 2.3% |
| Subsidiary EAT | N/A | 434 | 22.2% *) | 994 | 1,086 | 2.2% | 2,085 | 92.0% |

^{*)} CAGR based on EAT 2006 Rp. 238.28 bn

Building a Strong Savings Deposit Franchise...



Transaction channel growth



Regulation Summary: Capital Based on Risk Profile. Business Activity & Branch Networking

Bank Mandiri's Capital Requirement Based on our Risk Profile

| Risk Profile | CAR Min |
|---------------------------------|-------------|
| 1 – Low | 8% |
| 2 – Low to Moderate | 9% - < 10% |
| 3 – Moderate | 10% - < 11% |
| 4 – Moderate to High & 5 - High | 11% - 14% |

| | Bank Mandiri is under the "LOW to MODERATE" risk profile | |
|---|--|--|
| ı | Bank Mandiri is under "BUKU 4". | |
| П | Minimum 70% loans and financing to | |
| | the productive sector required to be | |
| | met at the end of June 2016. | |

| "BUKU" | Tier 1 Capital |
|--------|----------------------------------|
| 1 | < Rp 1 Trillion |
| 2 | Rp 1 Trillion - < Rp 5 Trillion |
| 3 | Rp 5 Trillion - < Rp 30 Trillion |
| 4 | ≥ Rp 30 Trillion |

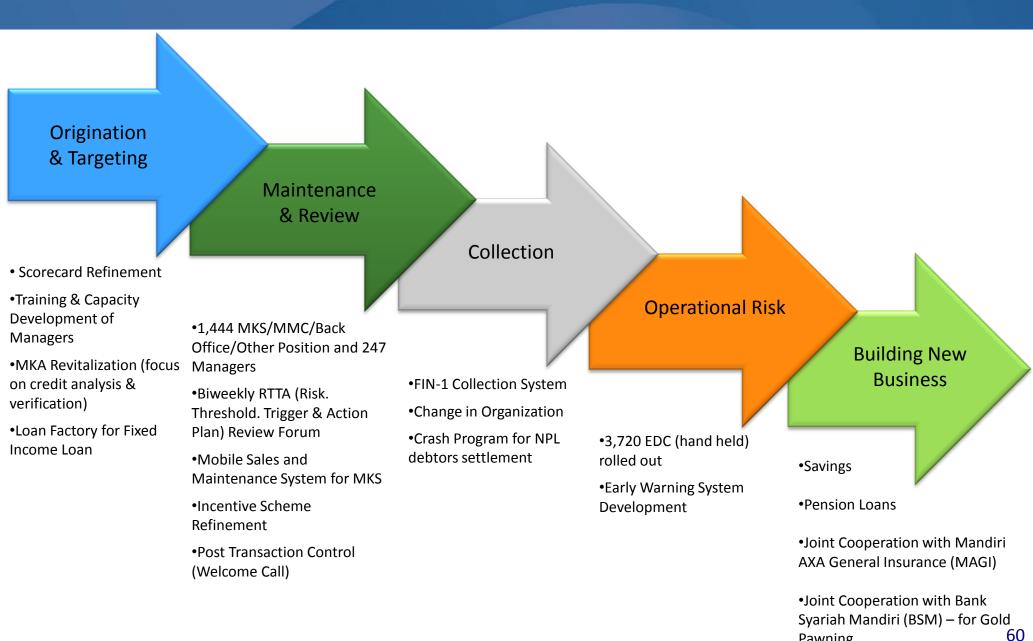
Bank Mandiri Capital Requirment

Branch Networking by Zone*

| | Branch | Sub Branch | Cash Office | Total |
|--------|--------|------------|-------------|-------|
| Zone 1 | 21 | 286 | 114 | 421 |
| Zone 2 | 38 | 609 | 109 | 756 |
| Zone 3 | 15 | 110 | 20 | 145 |
| Zone 4 | 29 | 164 | 32 | 225 |
| Zone 5 | 18 | 124 | 11 | 153 |
| Zone 6 | 12 | 54 | 5 | 71 |
| Total | 133 | 1347 | 291 | 1771 |

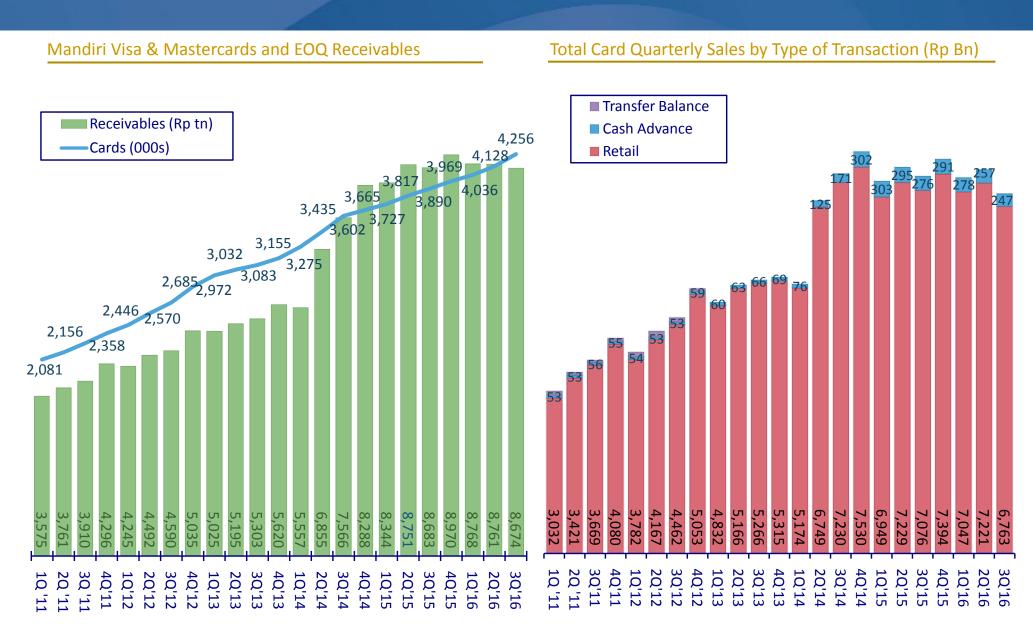
^{*}At October 31, 2012

Continuous End to End Improvement in the Micro Business



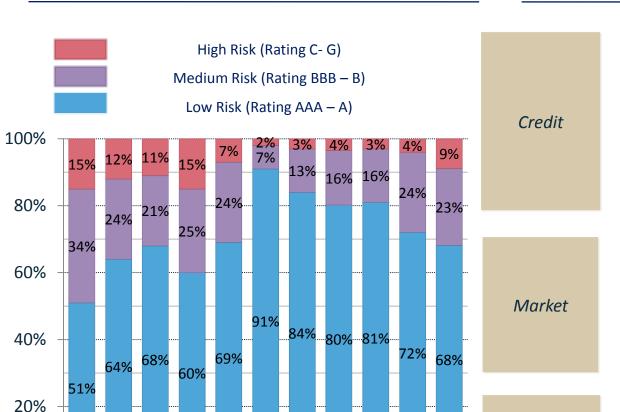
Pawning

4.26 Million Cards Drove Rp 8.67 Tn in Transaction



Strengthening Risk Management & Monitoring System

Operational



2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016

Corporate Customer by Rating

0%

Summary of Risk Management Initiatives

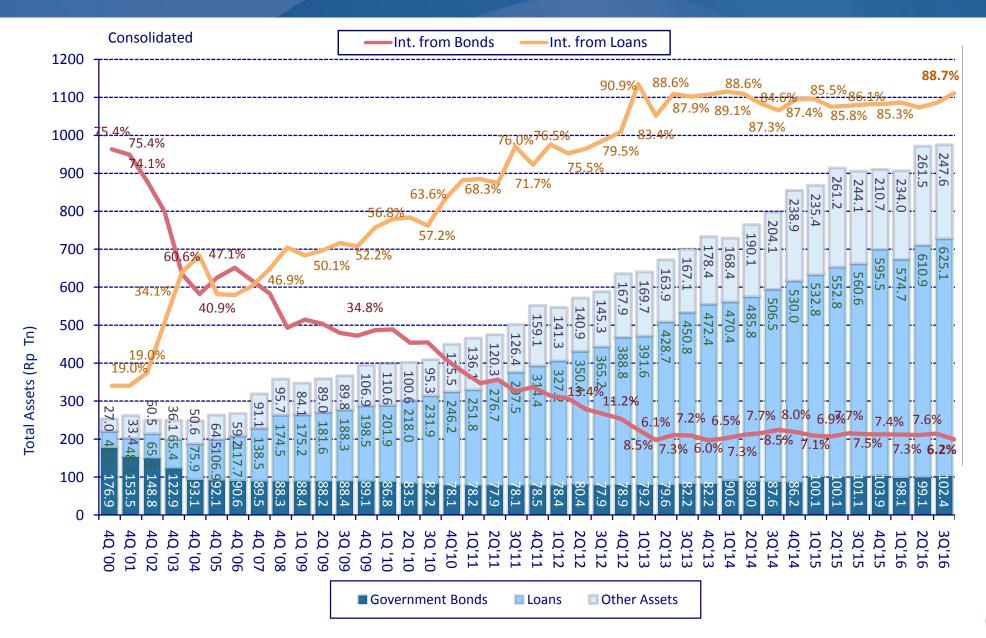
- Wholesale Transaction: Optimize credit decision process by focusing on quantitative factors of analysis. redefining clear role of risk team. and aligning RM Organization into business expansion
- High Yield Business: Assign dedicated team. set up loan factory. enhanced business process (incl. tools. monitoring & collection system. policy)
- Optimize capital by implementing ERM & VBA
- Consolidate risk management of subsidiaries
- Development of risk measurement system for derivative & structured product (Summit)
- Implement Market Risk Internal Model
- Intraday Limit Monitoring
- Enhance Policy & Procedure for Treasury & ALM
- Enhance FTP (Fund Transfer Pricing) method
- Develop liquidity stress test & safety level
- Develop measurement of capital for IRBB
- ORM implementation in all unit. incl. overseas offices & subsidiaries
- Bring Op. Risk top issues into Management
- Review Op. Risk on new procedures & new products

Key Quarterly Balance Sheet Items & Financial Ratios

| IDR billion / % (Cons) | 3Q 2016 | 2Q 2016 | 3Q 2015 | YoY |
|--|---------|---------|---------|---------|
| Gross Loans | 625,123 | 610,886 | 560,630 | 11.50% |
| Government Bonds | 102,434 | 99,092 | 101,079 | 1.34% |
| Total Assets | 975,163 | 971,444 | 905,759 | 7.66% |
| Customer Deposits | 690,507 | 691,357 | 654,595 | 5.49% |
| Total Equity | 152,786 | 147,089 | 113,137 | 35.05% |
| RoA – before tax (p.a.) | 2.28% | 2.06% | 2.85% | -19.95% |
| RoE – after tax (p.a.) | 11.48% | 10.59% | 17.89% | -35.80% |
| Cost to Income | 42.76% | 45.21% | 43.10% | -0.79% |
| NIM (p.a.) | 6.54% | 6.23% | 5.81% | 12.59% |
| LDR | 90.24% | 88.06% | 85.32% | 5.76% |
| Gross NPL / Total Loans | 3.81% | 3.86% | 2.81% | 35.49% |
| Provisions / NPLs | 126.56% | 112.69% | 136.18% | -7.06% |
| Tier 1 CAR * | 21.51% | 19.14% | 15.33% | 40.31% |
| Total CAR incl. Credit, Opr & Market Risk* | 22.62% | 21.78% | 17.81% | 27.01% |
| EPS (Rp) | 514 | 303 | 625 | -17.76% |
| Book Value/Share (Rp) | 6,548 | 6,304 | 4,849 | 35.05% |

^{*} Bank Only

Total Assets Grew 7.7% Y-o-Y to Rp 975.16 Tn



Additional Factors

Recoveries of Written off Loans

Aggregate of Rp 47.476 Tn (US\$ 3.291Bn) in written-off loans as of end-of June 2016, with significant recoveries and write back on-going:

```
> 2001:
                  Rp 2.0 Tn
                                                   > Q1'13:
                                                                     Rp 0.918 Tn
                                                                                  (US$94.5m)
                                                   > Q2'13:
> 2002:
                  Rp 1.1 Tn
                                                                     Rp 0.683 Tn
                                                                                  (US$68.8m)
                                                   > Q3'13:
                                                                                  (US$54.4m)
> 2003:
                                                                     Rp 0.630 Tn
                  Rp 1.2 Tn
> 2004:
                  Rp 1.08 Tn
                                                   > Q4'13:
                                                                     Rp 0.845 Tn
                                                                                  (US$69.4m)
  2005:
                  Rp 0.818 Tn
                               (US$ 83.2m)
                                                   > Q1'14:
                                                                     Rp 0.552 Tn
                                                                                  (US$48.7m)
> 2006:
                  Rp 3.408 Tn
                               (US$ 378.5m)*
                                                   > Q2'14:
                                                                     Rp 0.765 Tn
                                                                                  (US$64.5m)
                                                   > Q3'14:
                                                                                  (US$46.4m)
> 2007:
                  Rp 1.531 Tn
                               (US$ 249.3m)
                                                                     Rp 0.566 Tn
                                                   > Q4'14:
                                                                                  (US$64.8m)
> 2008:
                  Rp 2.309 Tn
                               (US$ 211.8m)
                                                                     Rp 0.803 Tn
                                                   > Q1'15:
                                                                     Rp 0.553 Tn
                                                                                  (US$42.4m)
                               (US$ 82.5m)
                                                   > Q2'15:
                                                                     Rp 0.646 Tn
                                                                                  (US$48.5m)
> Q4 '09:
                  Rp 0.775 Tn
                                                                                  (US$51.3m)
> Q1 '10:
                  Rp 0.287 Tn
                               (US$ 31.6m)
                                                   > Q3'15:
                                                                     Rp 0.751 Tn
> Q2 '10:
                  Rp 0.662 Tn
                               (US$ 73.0m)
                                                   > Q4'15
                                                                     Rp 1.089 Tn
                                                                                  (US$79.0m)
                                                   > Q1'16
                                                                                  (US$43.0m)
> Q3 '10:
                  Rp 0.363 Tn
                               (US$ 40.7m)**
                                                                     Rp 0.570 Tn
> Q4 '10:
                               (US$149.7m)
                                                   > Q2'16
                                                                     Rp 0.645 Tn
                                                                                  (US$48.9m)
                  Rp 1.349 Tn
                               (US$53.8m)
                                                   > Q3'16
                                                                     Rp 0.833 Tn
                                                                                  (US$63.8m)
> Q1 '11:
                  Rp 0.468 Tn
> Q2 '11:
                  Rp 0.446 Tn
                               (US$51.9m)
> Q3 '11:
                  Rp 0.508 Tn
                               (US$57.8m)
                               (US$86.1m)
> Q4 '11:
                  Rp 0.78 Tn
> Q1'12:
                  Rp 1.647 Tn
                               (US$180.1m)
> Q2'12:
                  Rp 0.721 Tn
                               (US$76.8m)
> Q3'12:
                  Rp 0.489 Tn
                               (US$51.1m)
> Q4'12:
                  Rp 0.885 Tn
                               (US$91.8m)
```

^{*} including the write-back of RGM loans totaling Rp 2.336 Tn

^{**} Including the write back of *Kharisma Arya Paksi* loans totaling Rp 0.124 Tn and Gde Kadek Rp 0.59Tn.

Summary Quarterly Balance Sheet 3Q 2016 – 3Q 2015

| Cummany DC | 3Q '16 | 2Q '16 | 1Q '16 | 4Q '15 | 3Q'15 | Y-o-Y |
|---------------------------------|---------|---------|---------|---------|---------|--------|
| Summary BS | Rp (tn) | % △ |
| Total Assets | 975.16 | 971.44 | 906.74 | 910.06 | 905.76 | 7.7% |
| Cash | 20.13 | 23.55 | 18.44 | 25.11 | 19.06 | 5.6% |
| Current Acc w/ BI & other banks | 57.71 | 59.77 | 57.41 | 66.47 | 71.42 | -19.2% |
| Placement w/ BI & other banks | 58.32 | 66.87 | 58.05 | 37.39 | 57.21 | 1.9% |
| Securities Net | 55.42 | 49.14 | 45.55 | 43.64 | 45.62 | 21.5% |
| Government Bonds | 102.43 | 99.09 | 98.61 | 103.87 | 101.08 | 1.3% |
| - Trading | 3.52 | 2.71 | 2.46 | 2.85 | 2.70 | 30.6% |
| - AFS | 79.25 | 76.85 | 75.04 | 74.15 | 74.84 | 5.9% |
| - HTM | 19.66 | 19.53 | 21.11 | 26.87 | 23.54 | -16.5% |
| Loans | 625.12 | 610.89 | 574.70 | 595.46 | 560.63 | 11.5% |
| - Performing Loans | 601.34 | 587.30 | 556.42 | 579.94 | 544.86 | 10.4% |
| - Non-Performing Loans | 23.78 | 23.58 | 18.29 | 15.52 | 15.77 | 50.8% |
| Allowances | (30.09) | (26.58) | (24.10) | (22.56) | (21.45) | 40.3% |
| Loans – Net | 595.03 | 584.31 | 550.61 | 572.90 | 539.18 | 10.4% |
| Total Deposits – Non Bank | 690.51 | 691.36 | 655.06 | 676.39 | 654.60 | 5.5% |
| - Demand Deposits | 163.06 | 165.82 | 157.77 | 172.17 | 168.39 | -3.2% |
| - Savings Deposits | 274.24 | 273.58 | 248.76 | 271.71 | 247.52 | 10.8% |
| - Time Deposits | 253.22 | 251.96 | 248.54 | 232.51 | 238.69 | 6.1% |
| Shareholders' Equity* | 152.79 | 147.09 | 118.05 | 119.49 | 113.14 | 35.0% |

Summary Quarterly P&L 3Q 2016 – 3Q 2015

| | 3Q 2 | 2016 | 2Q 2 | 2016 | 3Q 2015 | | Y-o-Y | Q-o-Q |
|--|-------------------------|------------|---------|------------|---------|------------|---------|---------|
| Summary P&L | Rp (Bn) % of Av.Assets* | Du (Du) | Rn (Rn) | Dr. (Dr.) | % of | A (0/) | | |
| | | Av.Assets* | Rp (Bn) | Av.Assets* | Rp (Bn) | Av.Assets* | △ (%) | △ (%) |
| Interest Income | 20,518 | 8.4% | 18,060 | 7.4% | 18,066 | 8.0% | 13.6% | 13.6% |
| Interest Expense | 6,104 | 2.5% | 6,148 | 2.5% | 6,814 | 3.0% | (10.4%) | (0.7%) |
| Net Interest Income | 14,413 | 5.9% | 11,912 | 4.9% | 11,252 | 5.0% | 28.1% | 21.0% |
| Net Premium Income | 751 | 0.3% | 839 | 0.3% | 886 | 0.4% | (15.2%) | (10.4%) |
| Net Interest Income & Premium Income | 15,164 | 6.2% | 12,751 | 5.3% | 12,138 | 5.4% | 24.9% | 18.9% |
| Other Non Interest Income | | | | | | | | |
| *Other Fees and Commissions | 2,755 | 1.1% | 2,952 | 1.2% | 2,546 | 1.1% | 8.2% | (6.7%) |
| *Foreign Exchange Gains – Net | 618 | 0.3% | 600 | 0.2% | 533 | 0.2% | 15.9% | 3.1% |
| *Gain from Incr. in value of sec & sale of Gov.Bonds | 263 | 0.0% | 206 | 0.1% | (134) | (0.1%) | N/A | 27.7% |
| *Others | 1,399 | 0.6% | 1,231 | 0.5% | 2,182 | 1.0% | (35.9%) | 13.6% |
| Total Non Interest Income | 5,036 | 2.1% | 4,988 | 2.1% | 5,127 | 2.3% | -1.8% | 0.9% |
| Total Operating Income | 20,200 | 8.3% | 17,739 | 7.3% | 17,265 | 7.6% | 17.0% | 13.9% |
| Provisions, Net | (6,023) | (2.5%) | (5,292) | (2.2%) | (4,495) | (2.0%) | 34.0% | 13.8% |
| Personnel Expense | (3,290) | (1.3%) | (3,488) | (1.4%) | (2,903) | (1.3%) | 13.3% | (5.7%) |
| G&A Expenses | (3,497) | (1.4%) | (3,640) | (1.5%) | (3,322) | (1.5%) | 5.2% | (3.9%) |
| Loss from decr in value of sec & Gov Bonds | - | - | - | - | - | - | | - |
| Other Expenses | (889) | (0.4%) | (929) | (0.4%) | (744) | (0.3%) | 19.4% | (4.3%) |
| Total Expense | (7,676) | (3.1%) | (8,058) | (3.3%) | (6,970) | (3.1%) | 10.1% | (4.7%) |
| Profit from Operations | 6,501 | 2.7% | 4,390 | 1.8% | 5,800 | 2.6% | 12.1% | 48.1% |
| Non Operating Income | (15) | 0.0% | (3) | 0.0% | 5 | 0.0% | N/A | N/A |
| Net Income Before Tax | 6,486 | 2.7% | 4,387 | 1.8% | 5,805 | 2.6% | 11.7% | 47.9% |
| Net Income After Tax | 4,933 | 2.0% | 3,263 | 1.3% | 4,658 | 2.1% | 5.9% | 51.2% |

Three Options to Pursue in Recap Bonds Resolution

Bank Indonesia



- BI will gradually replace their use of SBI for market operations with SUN
- BI could buy the Recap bonds gradually and this includes potential purchases of SUN VR

Ministry of Finance



- The Ministry of Finance will consider to buyback the SUN VR
- Potential for debt switching with a different tenor of fixed rate bonds.

Market Sale



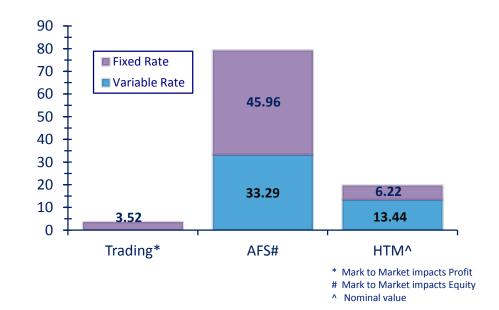
- Bundle the recap bonds with assets creating an asset backed security and sell it to the market.
- Sell the bonds. borrowing FX and use the liquidity to increase lending.

Government Bond Portfolio

Government Bond Portfolio by Type and Maturity (Rp 102,434 Bn)

| Maturity/ Rp Bn | Trading I | Portfolio | Available | Held to Maturity | | | |
|--------------------|-----------|------------|-----------|---------------------|------------|--|--|
| NP 511 | Nominal | MTM | Nominal | MTM | .viacarity | | |
| | | Fixed Rat | te Bonds | | | | |
| < 1 year | 150 | 151 | 7,892 | 7,968 | 319 | | |
| 1 - 5 year | 686 | 725 | 20,982 | 22,418 | 4,909 | | |
| 5 - 10 year | 1,175 | 1,225 | 11,180 | 12,054 | 718 | | |
| > 10 year | 1,394 | 1,423 | 3,175 | 3,518 | 275 | | |
| Sub Total | 3,405 | 3,524 | 43,229 | 45,958 | 6,221 | | |
| | | Variable R | ate Bonds | | | | |
| < 1 year | - | - | 10 | 10 | 12,297 | | |
| 1 - 5 year | - | - | 33,631 | 33,280 | 1,145 | | |
| 5 - 10 year | - | - | - | - | - | | |
| > 10 year | - | - | - | - | - | | |
| Sub Total | - | - | 33,641 | 33,289 | 13,442 | | |
| | | | | | | | |
| Total | 3,405 | 3,524 | 76,870 | 79,247 | 19,663 | | |

Bonds by Rate Type & Portfolio as of September (Rp 102,434 Bn)



3Q'16 Government Bond Gains/(Losses) (Rp Bn)

| | 3Q'15 | 4Q'15 | 1Q'16 | 2Q'16 | 3Q'16 |
|--|----------|--------|---------|--------|--------|
| Realized Gains/Losses on Bonds | 37.39 | 5.75 | 136.03 | 136.96 | 211.82 |
| Unrealized Gains/Losses on Bonds | (107.30) | 113.08 | (37.87) | 89.42 | 13.90 |
| Total | (69.91) | 118.83 | 98.16 | 226.38 | 225.72 |

Ex-Recap Bond Portfolio. September 2016 – Bank Only

| | | | | | Nominal | | | Fair Value | | | |
|-----|----------------------|------------------|----------------------|---------------------|-----------------------------------|-------------------------------------|-------------------------|---------------------------|--------------------------------|------------------------------|--|
| No. | Series | Maturity Date | Interest Rate (%) | Total Trading Port. | Total Available For Sale Port. | Total Held To Maturity Portfolio | Marked To Market (%) | Total Trading Port. | Total Available For Sale Port. | Total Investment Port. | |
| Fix | xed Rate | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Van | Sub | Total | | - | - | - | | - | - | - | |
| | iable Rate VR0021 | 25-Nov-15 | | | | | | | _ | | |
| | VR0021 | 25-Mar-16 | | | | | | | - | _ | |
| | VR0023 | 25-Oct-16 | | | 9,738 | 4,086,068 | 100.2440 | - | 9,762 | 4,086,068 | |
| 4 | VR0024 | 25-Feb-17 | 5.35% | | - | 8,210,550 | 99.5800 | - | - | 8,210,550 | |
| 5 | VR0025 | 25-Sep-17 | 5.60% | | 65,402 | 1,145,148 | 99.2740 | - | 64,927 | 1,145,148 | |
| 6 | VR0026 | 25-Jan-18 | 5.34% | | 1,379,267 | - | 99.2650 | - | 1,369,129 | - | |
| 7 | VR0027 | 25-Jul-18 | 5.34% | | 2,005,267 | - | 99.1590 | - | 1,988,403 | - | |
| 8 | VR0028 | 25-Aug-18 | 5.35% | | 3,571,695 | - | 99.0680 | - | 3,538,407 | - | |
| 9 | VR0029 | 25-Aug-19 | 5.35% | | 3,856,688 | - | 98.9270 | - | 3,815,306 | - | |
| 10 | VR0030 | 25-Dec-19 | 5.60% | | 7,019,765 | - | 98.8800 | - | 6,941,144 | - | |
| 11 | VR0031 | 25-Jul-20 | 5.34% | | 16,333,108 | - | 98.9130 | - | 16,155,567 | - | |
| | Sub | Total | | - | 34,240,930 | 13,441,766 | | - | 33,882,644 | 13,441,766 | |
| | Grand | Total | | - | 34,240,930 | 13,441,766 | | - | 33,882,644 | 13,441,766 | |
| | | | | 0.00% | 71.81% | 28.19% | | 0.00% | 71.60% | 28.40% | |
| | | Total N | ominal Value | 47,682,696 | | Total | Fair Value | 47,324,410 | | | |

(Stated in Rp Millions)

Bank Mandiri Credit Ratings

| Moody's (March 2015) | | | | | |
|------------------------------|--------|--|--|--|--|
| Outlook | STABLE | | | | |
| Long Term Rating | Baa3 | | | | |
| Foreign LT Bank Deposits | Baa3 | | | | |
| Local LT Bank Deposits | Baa3 | | | | |
| Senior Unsecured Debt | WR | | | | |
| Bank Financial Strength | D+ | | | | |
| Foreign Currency ST Deposits | P-3 | | | | |
| Local Currency ST Deposits | P-3 | | | | |

| Fitch Rating (August 2016) | | | | | |
|----------------------------|----------|--|--|--|--|
| Issuer Default Rating | BBB- | | | | |
| National LT Rating | AAA(idn) | | | | |
| National ST Rating | F1+(idn) | | | | |
| Viability Rating | bb+ | | | | |
| Support Rating Floor | BBB- | | | | |
| | | | | | |

| Pefindo (June 2016) | |
|-----------------------|--------|
| Outlook | STABLE |
| LT General Obligation | idAAA |
| Subordinated Debt | idAA+ |

| S | Standard & Poor's (December 2015) | | | | | |
|----------|-----------------------------------|--------|--|--|--|--|
| Outlook | (| STABLE | | | | |
| LT Forei | gn Issuer Credit | BB+ | | | | |
| LT Local | Issuer Credit | BB+ | | | | |
| ST Fore | ign Issuer Credit | В | | | | |
| ST Loca | l Issuer Credit | В | | | | |

Corporate Actions

Dividend Payment

Net Profit for the financial year of 2015 of Rp20,334,967,510,904.70 was distributed as follows:

- 30% or Rp6,100,490,253,271.41 for the annual dividend
- Total Dividend Payment of Rp261.44958 per share

Schedule:

a. Cum Date:

Regular and Negotiated Market: March 29, 2016
Cash Market: April 1, 2016

b. Ex Date:

Regular and Negotiated Market: March 30, 2016
Cash Market: April 4, 2016
c. Recording Date: April 1, 2016
d. Payment Date: April 22, 2016

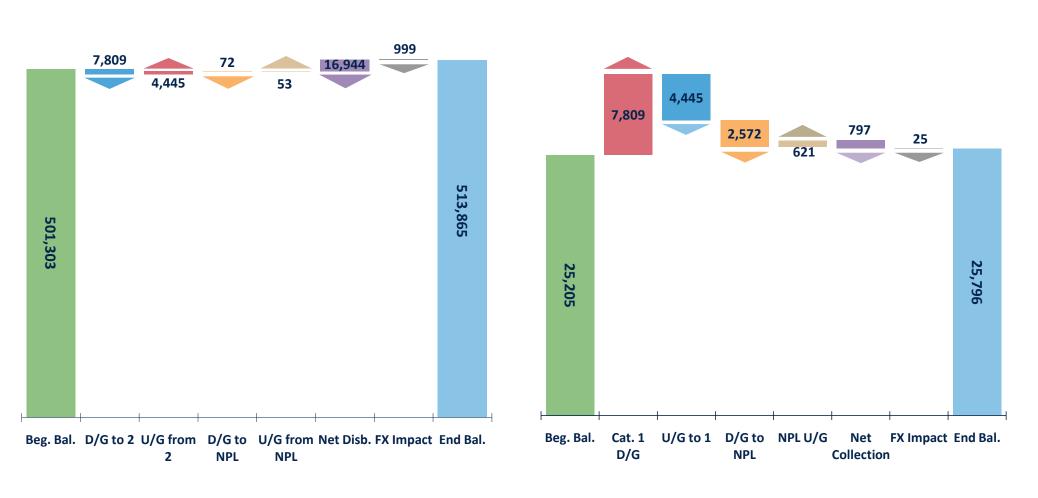
Net Profit for the financial year of 2014 of Rp19,871,873,276,792.60 was distributed as follows:

- 25% or Rp4,967,968,319,198.15 for the annual dividend
- Total Dividend Payment of Rp212.91292 per share

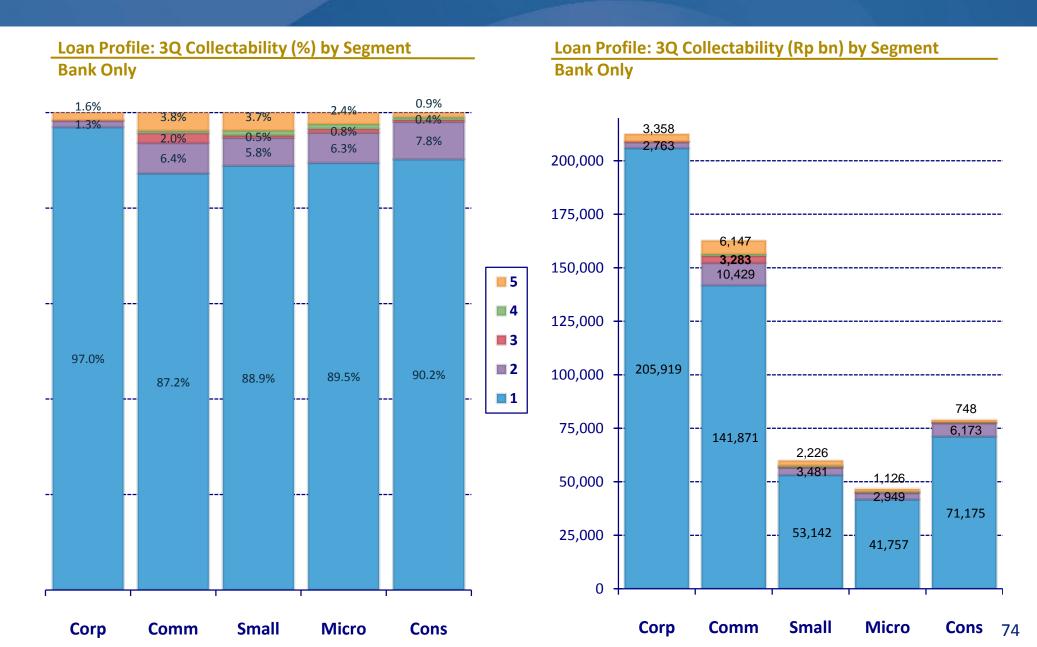
2Q 2016 Movement in Category 1 and 2 Loans

Category 1 Loan Movements (Rp Bn) - Bank Only

Category 2 Loan Movements (Rp Bn) – Bank Only

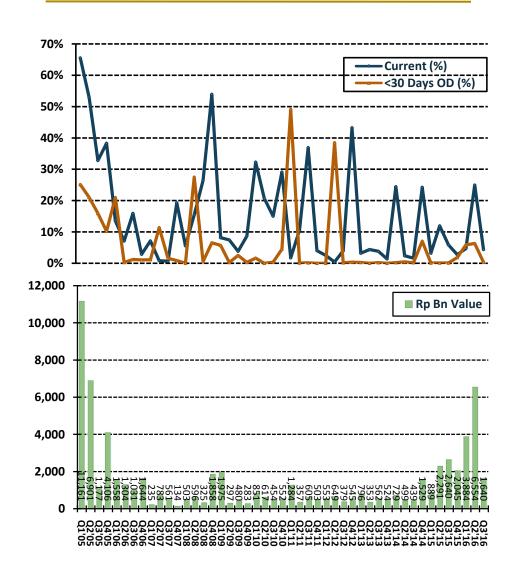


3Q 2016 Loan Detail: Collectability by Segment

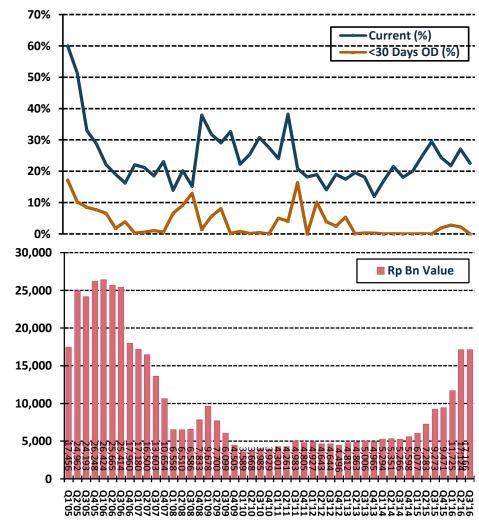


NPL Loan Detail*: Quarterly by Days Past Due

Quarterly D/G to NPL & Interest DPD - Bank Only



Quarterly NPL Stock & Interest DPD - Bank Only

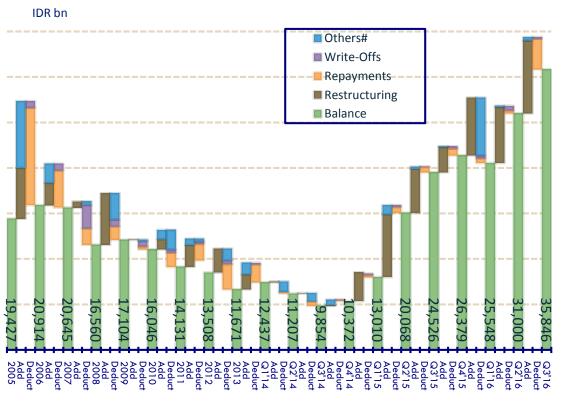


^{*} Excluding Micro & Consumer Loans

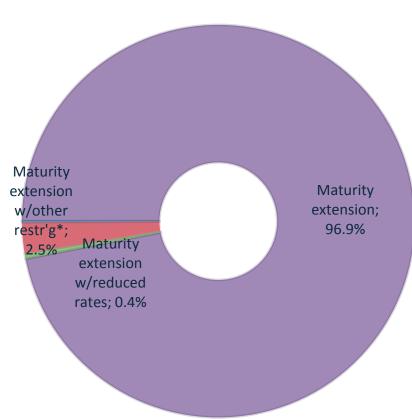
Rp7,997bn in Loans were Restructured in 3Q '16



Loans by Restructuring Type in 3Q 2016



| (Rp billions) | Q1 ′15 | Q2 ′15 | Q3 ′15 | Q4 '15 | Q1 ′16 | Q2 ′16 | Q3 ′16 |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|
| Loans Restructured | 3,159 | 6,902 | 4,850 | 2,781 | 6,352 | 6,139 | 7,997 |
| NPL Collections | 94 | 46 | 128 | 104 | 102 | 150 | 163 |



*Other Restructuring includes reduction of interest rates, rescheduling of unpaid interest & extension of repayment period for unpaid interest

Others# includes partial payments, FX impacts, and fluctuation in Working Capital facilities

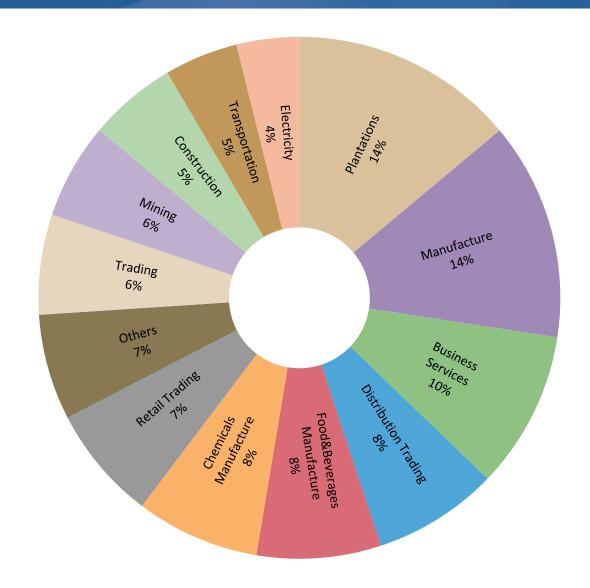
Improving Asset Quality and Portfolio Management



| Key Areas | Remarks | | |
|--|--|--|--|
| Restructuring UnitRecovery Unit | Focus on preventing increasing NPLs. To solve temporary problems in business's and take the necessary steps for loan restructuring. | | |
| Transfering Problem Loans | Transfering problem loans from business units to SAM group to be handled more effectively. We will continue to review for more loans to transfer. | | |
| Update Risk Assessment Criteria | Help to reset risk assessment criteria to support business units in improving the loan origination process. | | |
| Loan MonitoringEarly WarningSystem | Preventiative actions to improve asset quality by increasing standardized process and upgrading risk tools | | |
| Incentives for Loan RepaymentAuction FrequencyAsset Marketing Unit | Achieve higher cash recovery than last year Accelerate loan repayment by writing off interest and penalty Identify targeted buyers for specific assets | | |

Loan Portfolio Sector Analysis, 3Q 2016

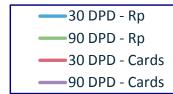


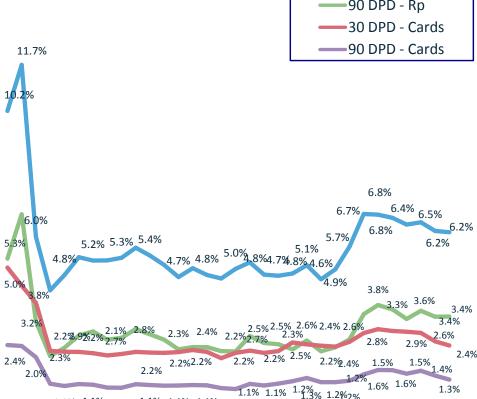


⁽¹⁾ Non-consolidated numbers * Each sector < 3%

Credit Card Portfolio Showed Modest Decrease in 3Q '16

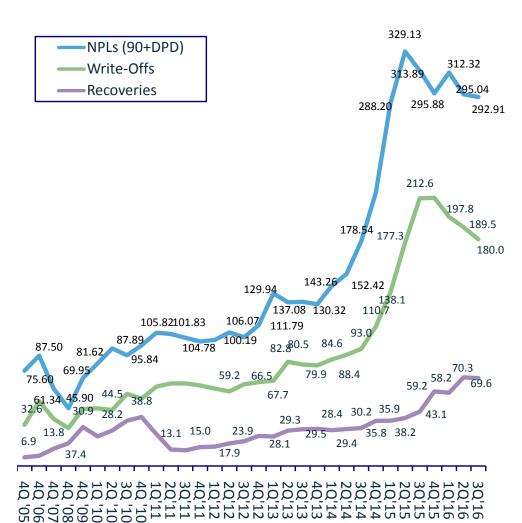
Mandiri Credit Card Delinguency Rates (%)





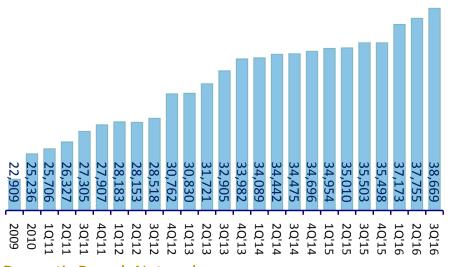
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Quarterly Charge-offs, NPLs & Recoveries (Rp Bn)

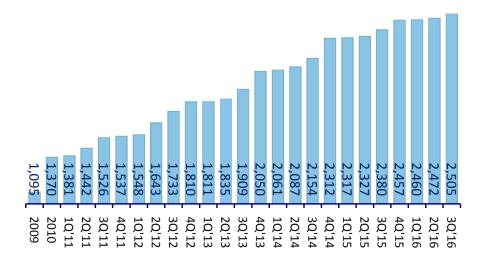


Staffing and Distribution Network Growth

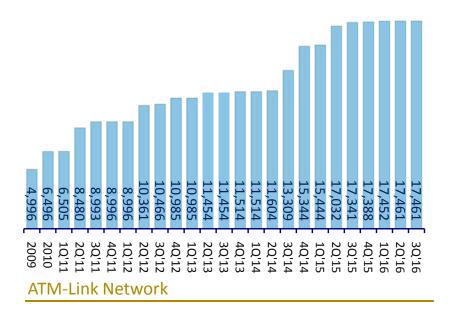


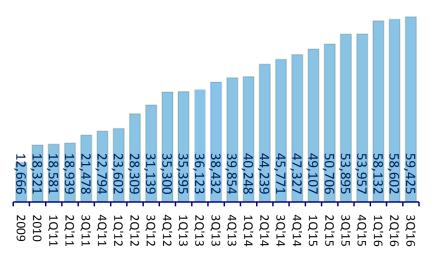


Domestic Branch Network

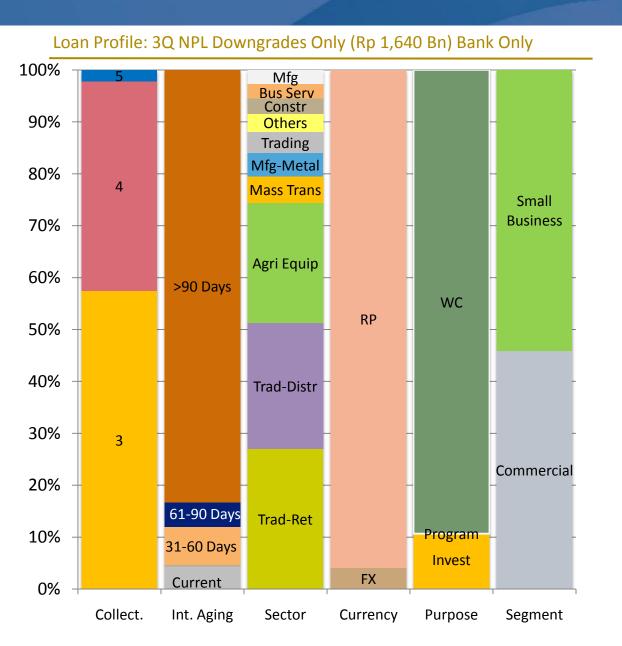


ATM Network





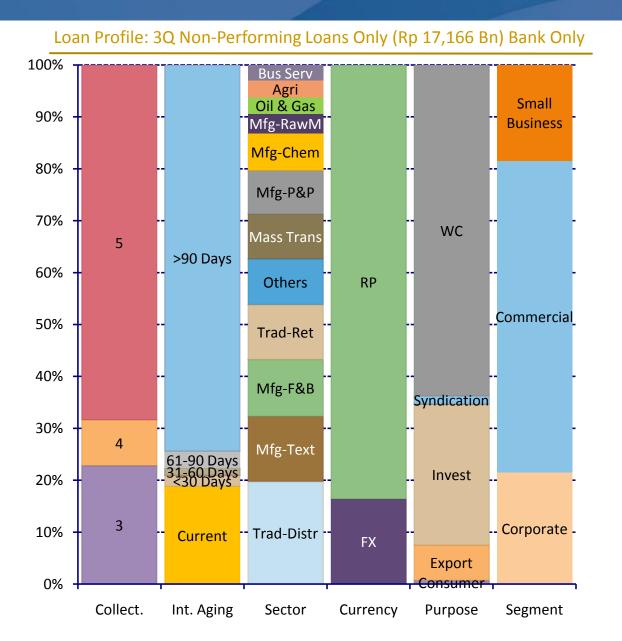
3Q 2016 Loan Detail*: Downgrades to NPL



Corporate, Commercial & Small Business loans downgraded to NPL in 3Q totaled Rp 1,640 Bn. Of these loans:

- 83.3% were more than 90 days overdue on interest payments
- 54.1% came from our Small Business Portfolio
- Largest downgrades by sector:
 - Retail Trading
 - > Trading Distribution
 - > Agriculture Equipment
- 95.9% were IDR loans
- 89.3% were Working Capital loans, 10.4% were Investment Loans

3Q 2016 Loan Detail*: Non-Performing Loans

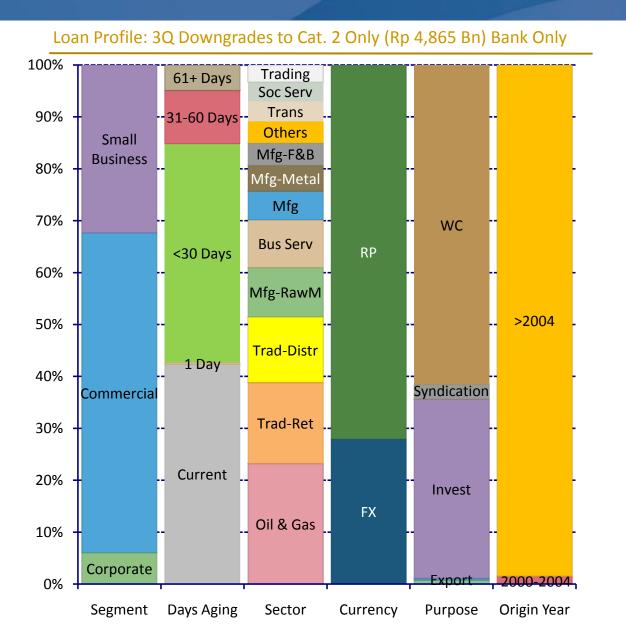


Corporate, Commercial & Small Business NPLs totaled Rp 17,166 Bn in 3Q.

Of these NPLs in 3Q:

- 18.8% remain current on interest payments and an additional 6.8% are less than 90 days overdue
- 60.1% are to Commercial customers
- 63.7% are Working Capital loans and 27.1% are Investment loans
- Primary sectors are:
 - > Trading Distributions
 - > Textile Manufacturing
 - Food & BeveragesManufacturing
- ■83.6% are Rp loans
- 22.8% are Cat. 3 & 8.9% are Cat. 4
- * Excluding Micro & Consumer Loans Only

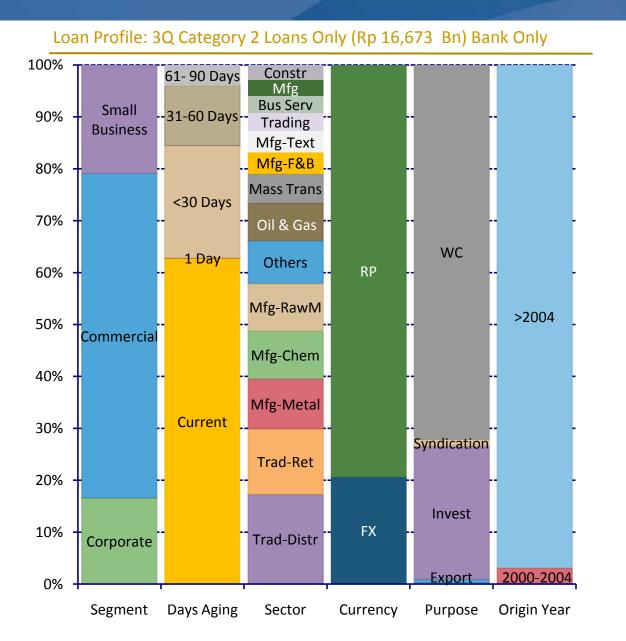
3Q 2016 Loan Detail*: Downgrades to Cat. 2



Rp4,865 Bn in Corporate, Commercial & Small Business loans were downgraded to Category 2 in 3Q. Of the Special Mention Loans downgraded:

- 61.6% are for Commercial & 32.3% are to Small Business customers
- 42.3% are current & 42.2% are less than 30 days overdue in interest payments
- Primary sectors downgraded are:
 - ➤ Oil & Gas
 - Retail Trading
 - > Trading Distribution
- 72.0% are RP loans
- 61.5% are Working Capital loans

3Q 2016 Loan Detail*: Category 2 Loans

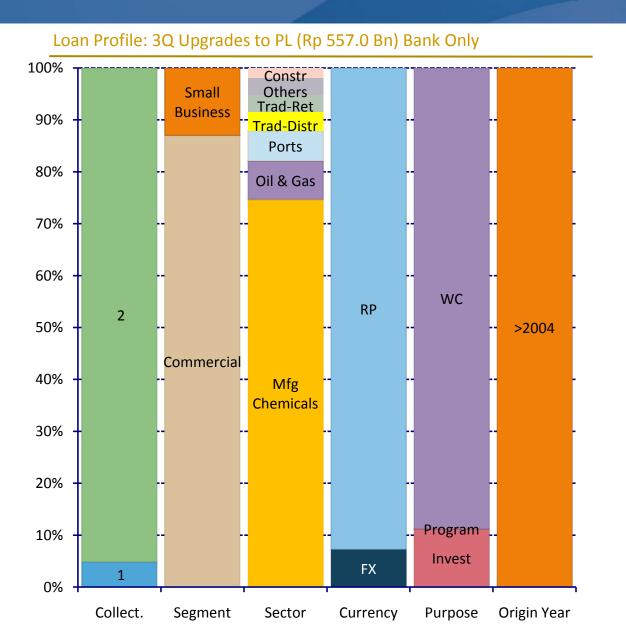


Rp 16,673 Bn in Corporate, Commercial & Small Business loans were in Category 2 in 3Q. Of these Special Mention loans:

- 62.5% are to Commercial customers
- 62.9% are current or 1 day overdue, with an additional 21.6% less than 30 days overdue
- Primary sectors in Category 2 are:
 - > Trading Distribution
 - Retail Trading
 - Metal Manufacturing
- 79.3% are Rp loans
- 72.1% are Working Capital loans
- 66.5% were Category 2 in 2Q '16

^{*} Excluding Micro & Consumer Loans Only

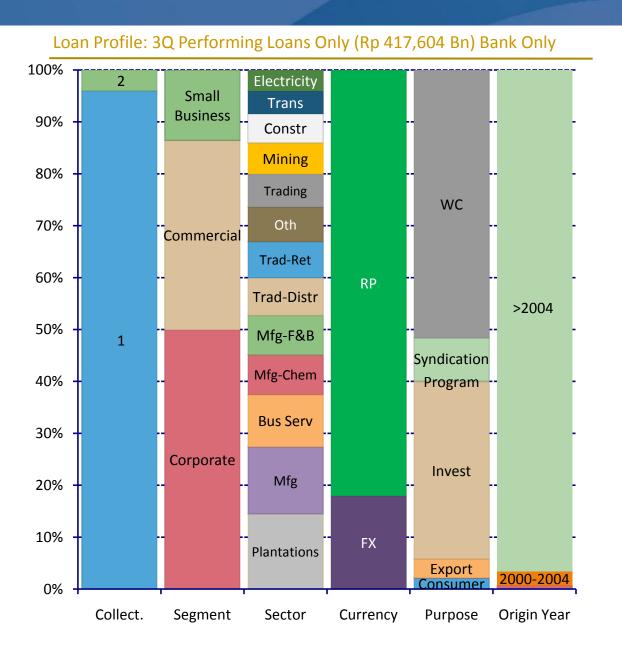
3Q 2016 Loan Detail*: Upgrades to PL



Corporate, Commercial & Small Business loans upgraded to PL in 3Q totaled Rp 557.0 Bn. Of these loans:

- 87.0% are to Commercial customers
- All upgraded loans originated later than 2004
- Largest upgrades by sector:
 - Chemichal Manufacturing
 - Oil & Gas
 - Ports Construction
- 92.8% are Rp loans
- 88.8% are Working Capital loans; 11.2% were Investment loans

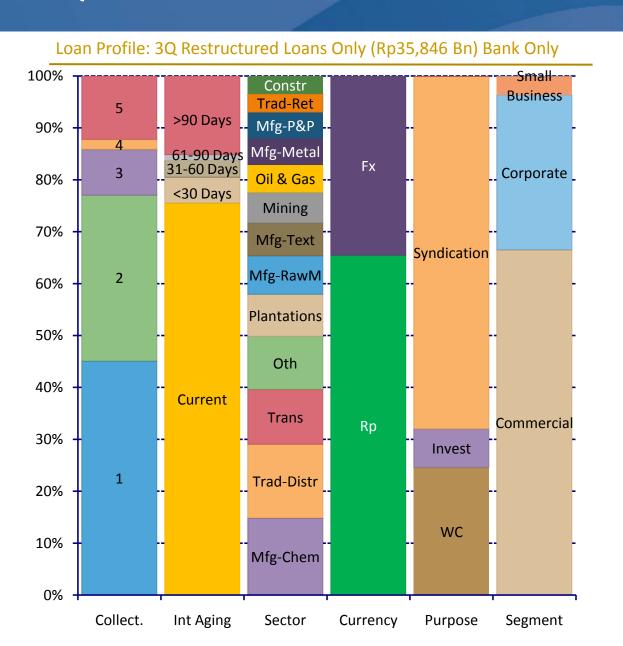
3Q 2016 Loan Detail*: Performing Loans



Rp 417,604 Bn in Corporate, Commercial & Small Business loans were performing in 3Q. Of these performing loans:

- 50.0% are to Corporate customers & 36.5% are to Commercial customers
- 96.6% originated since 2005
- Primary sectors are:
 - Plantations
 - Manufacturing
 - Business Services
- 82.1% are Rupiah loans
- 51.6% are Working Capital loans; 34.2% are Investment loans

3Q 2016 Loan Detail*: Restructured Loans

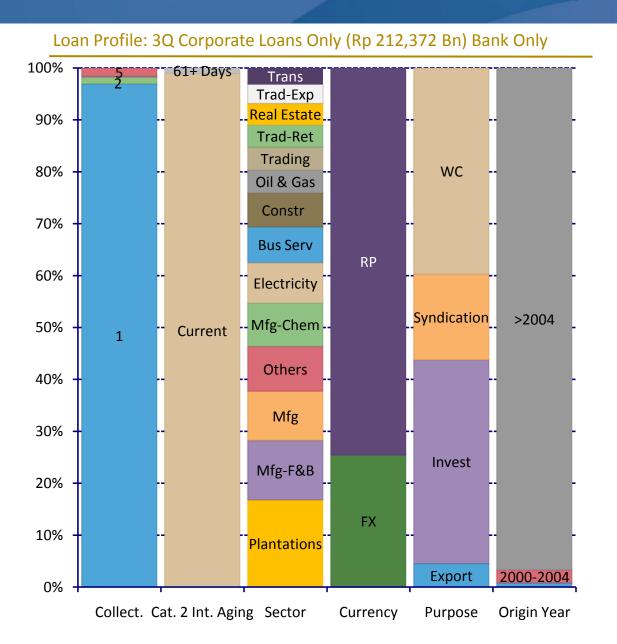


Of the remaining Rp 35,846 billion in restructured Corporate, Commercial & Small Business loans in 3Q:

- 77.0% are Performing
- 73.2% of Restructured Loans are current in interest payments
- Primary sectors are:
 - Chemical Manufacturing
 - Distribution Trading
 - > Transportation
- 65.5% are Rp loans
- 67.9% are Investment loans
- 66.5% are to Commercial customers

* Wholesale Loans Only

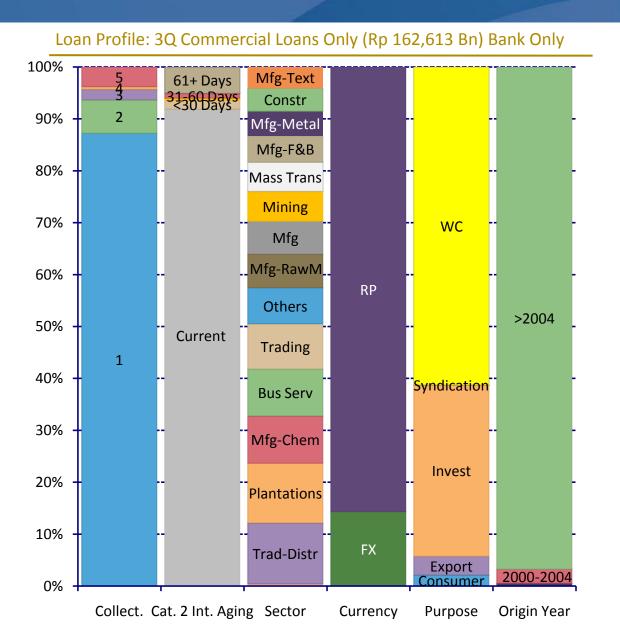
3Q 2016 Loan Detail: Corporate Loans



Rp 212,372 billion in loans were in the Corporate portfolio in 3Q. Of the Corporate Loans in 3Q:

- 98.3% are performing loans, with 1.3% in Category 2
- all Category 2 loans are current in interest payments
- Primary sectors in Corporate are:
 - Plantations
 - Food & Beverages
 Manufacturing
 - Manufacturing
- 74.6% are Rupiah loans
- 39.3% are Investment loans; 39.7% are Working Capital loans

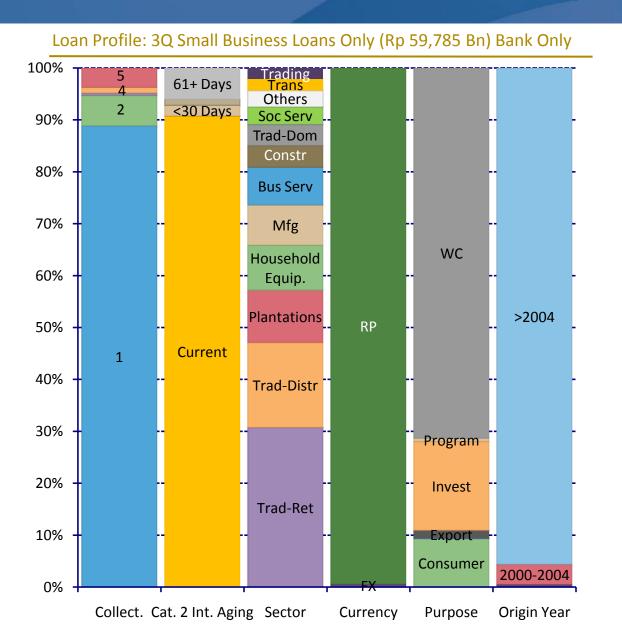
3Q 2016 Loan Detail: Commercial Loans



Rp162,613 Billion in loans were in the Commercial portfolio in 3Q. Of the Commercial Loans in 3Q:

- 93.7% are performing loans, with 6.4% in Category 2
- 64.5% of Category 2 loans are current in interest payments
- Primary sectors in Commercial are:
 - > Trading Distribution
 - Plantations
 - Chemical Manufacturing
- 85.7% are Rupiah loans
- 61.2% are Working Capital loans, 33.0% are Investment loans

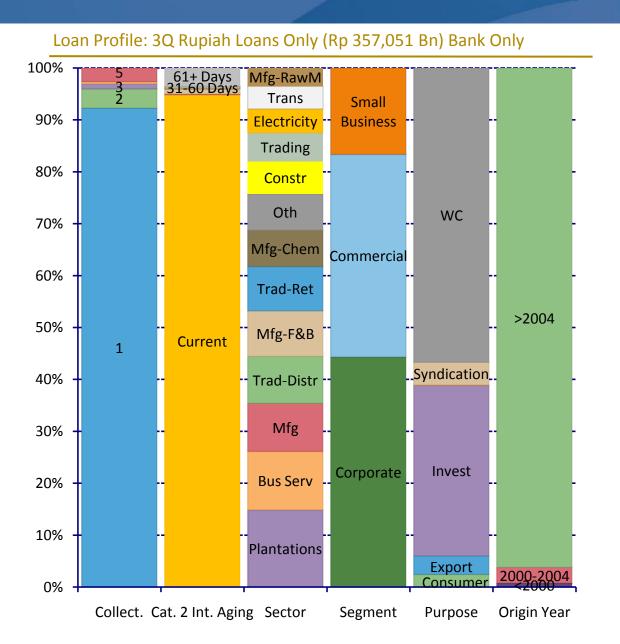
3Q 2016 Loan Detail: Small Business Loans



Rp 59,785 Bn in loans were in the Small Business portfolio in 3Q of the Small Business Loans in 3Q:

- 94.7% are performing loans, with 5.8% in Category 2
- 28.0% of Category 2 loans are current in interest payments
- Primary sectors in Small Business are:
 - Retail Trading
 - Distribution Trading
 - Plantations
- 99.4% are Rupiah loans
- 71.3% are Working Capital loans

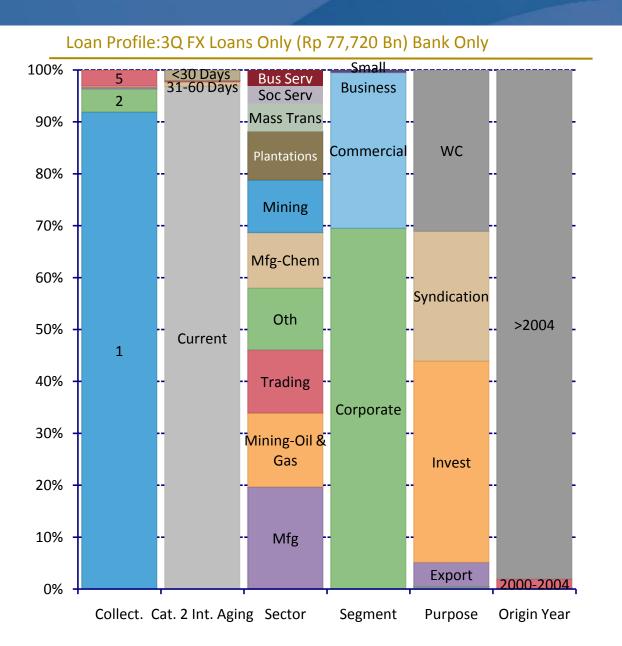
3Q 2016 Loan Detail*: Rupiah Loans



Rp 357,051 billion in loans were Rupiah denominated in 3Q Of the Rupiah Loans in 3Q:

- 96.0% are performing loans, with 3.7% in Category 2
- 58.5% of Category 2 loans are current in interest payments
- Primary sectors in Rupiah loans are:
 - Plantations
 - Business Services
 - Manufacturing
- 44.3% are Corporate loans
- 56.7% are Working Capital loans, 32.8% Investment loans

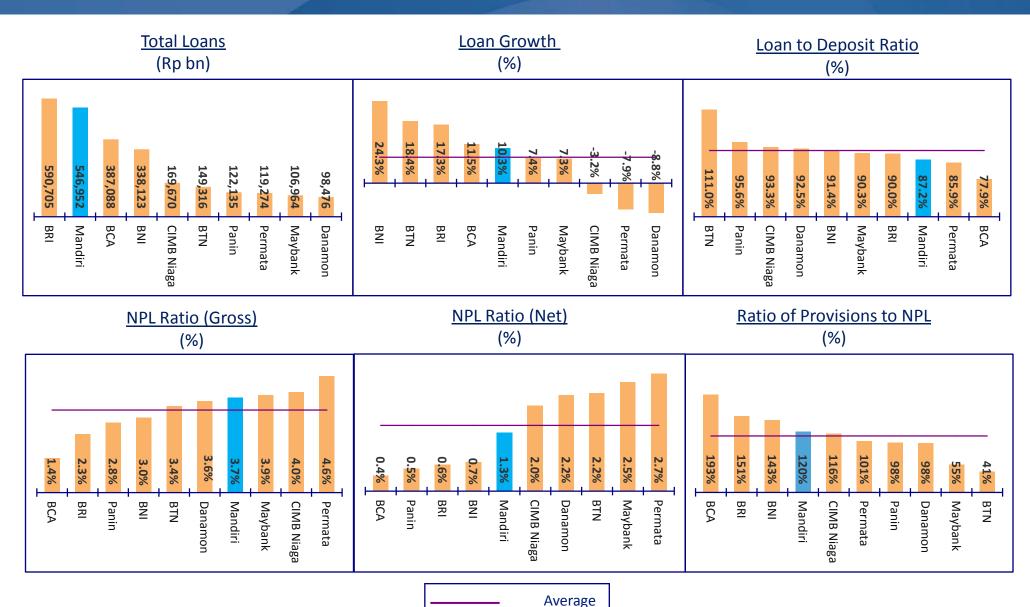
3Q 2016 Loan Detail*: FX Loans



Rp 77,720 Bn in loans were FX denominated in 3Q.
Of the FX Loans in 3Q:

- 96.4% are performing loans
- 79.0% of Category 2 loans are current in interest payments
- Primary sectors in FX loans are:
 - Manufacturing
 - Oil & Gas Mining
 - > Trading
- 69.5% are Corporate loans
- 38.8% are Investment loans; 31.1% are Working Capital loans

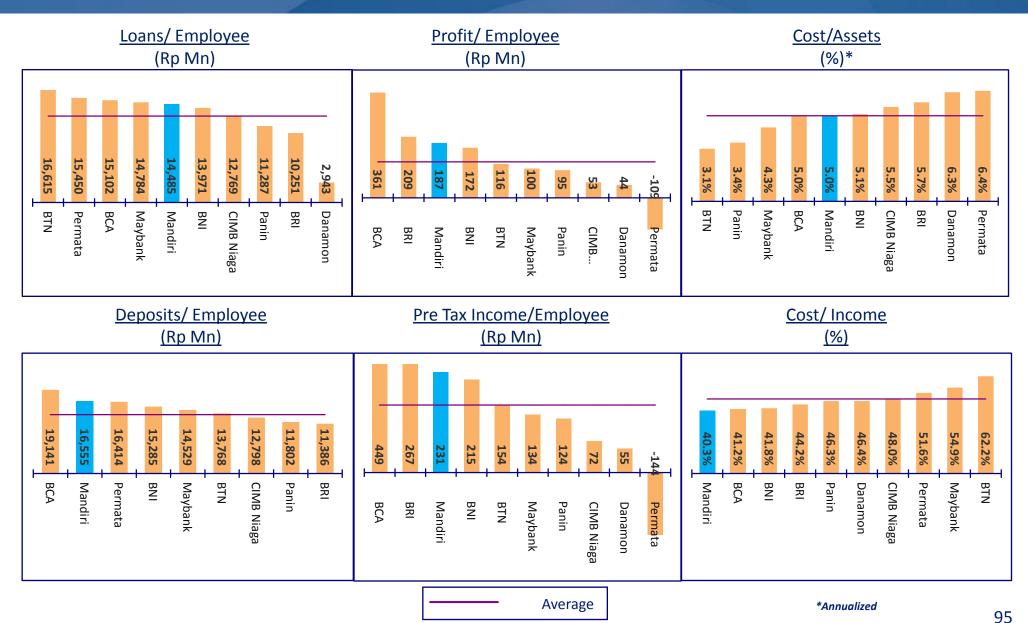
Loan growth, Quality & Provisioning Relative to Peers Bank Only, As of June 2016



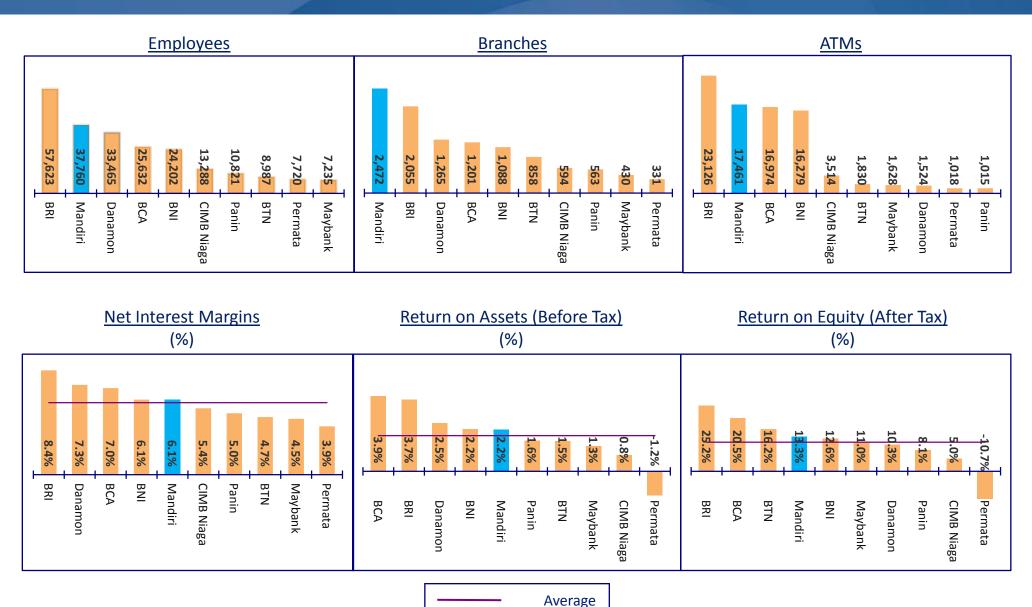
Asset and Liability Mix Relative to Peers Bank Only, As of June 2016



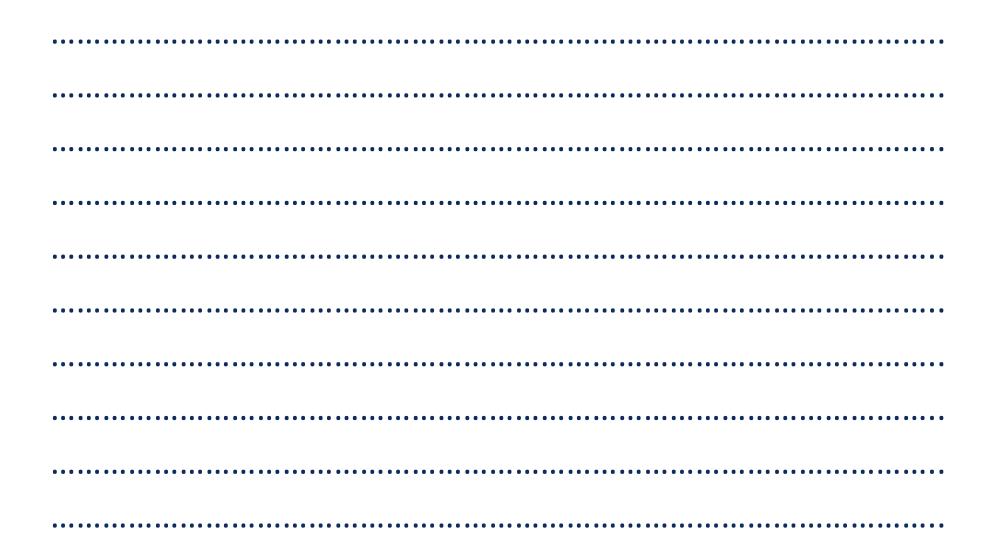
Efficiency Measures Relative to Peers Bank Only, As of June 2016



Measures of Scale and Returns Relative to Peers Bank Only, As of June 2016



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