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requirements specified in PER-03/MBU/02/2015 and the Regulation of the Financial Services Authority No. 33/POJK.04/2014 on the Board of Directors and Board of Commissioners of the Issuer or Public Company and has passed the Fit and Proper Test conducted by the Financial Services Authority.

In 2017, Bank Mandiri is working with the Company Assessment
Service of PT Daya Dimensi Indonesia to conduct assessment
against candidates for the Board of Commissioners and Board of
Directors. The names are obtain recommendation from the Appraisal
Service Company will be reported by the Remuneration and
Nomination Committee to the Board of Commissioners names
of candidates to be submitted in the GMS.

Procedure for Appointment of The Board of Commissioners

In addition to those set forth in the charter of Remuneration and Nomination Committee, the procedure for appointment of the Board of Commissioners of Bank Mandiri also referred to the Finance Service Authority Regulation No. 33/POJK.04/2014 on the Board of Directors and Board of Commissioners of the Issuer or Public Company and the Regulation of the Minister of SOEs Number PER-02/MBU/02/2015 on the Requirement and Procedure for Appointment and Dismissal of Members of the Board of Commissioners and Board of Supervisors of State-Owned Enterprises. The procedure for appointment of the Board of Commissioners is as follows:

- 1. The source of candidates for the Board of Commissioners/Board of Commissioners of SOEs comes from:
 - a. Former Board of Directors of SOEs.
 - b. Board of Commissioners/Board of Supervisors of SOEs.
 - $c. \quad {\it Structural Officials and Government Functional Officials}.$
 - d. Other sources.
- 2. The prospective candidate to be nominated as a candidate for the Board of Commissioners is a person who has been declared to comply with the Formal Requirements, Material Requirements, and Other Requirements.
- Assessment of the fulfillment of the Material Requirements is conducted through: i. assessing curriculum vitae and supporting documents; and ii. specifically assessing the integrity carried out by a written statement of the concerned candidate as specified in Appendix II of this Ministerial Regulation; and/or iii. Interview.
- 4. With respect to certain SOEs determined by the Minister, the candidate for the President Commissioner/Board of Commissioners members must follow the fit and proper test conducted by the Professional Institution appointed by the Minister to conduct the fit and proper test to the candidate of the Board of Directors

5. Especially for SOE Bank, prospective candidates to be submitted in the GMS are assessed by a Team established by the Minister through involving the Chairman of the Board of Commissioners Committee performing the Nomination function. If the Chairman of the Board of Commissioners Committee as referred to is absent, he/she may be replaced by a member of the Committee of Independent Commissioners performing the Nomination function

Risk Monitoring Committee

The Committee was established by the Board of Commissioners of Bank Mandiri in order to help the Board of Commissioners to perform their duties and responsibilities in supervising and counseling the Directors to obtain sufficient confidence that the implementation of risk management of the Bank will meet the adequacy element of the procedure and risk management methodology, so that the Bank's business activities will always be under control to the limit of acceptable and profitable to the Bank.

The Basis for the Establishment of Risk Monitoring Committee

The establishment of the Committee refers to and is based on the applicable laws and regulations and the best practices applicable in banking institutions in Indonesia, among others:

- Financial Authority Services Regulation Number 17/POJK.03/2014 dated 18 November 2014 concerning the Implementation of Integrated Risk Management for Financial Conglomerate.
- Minister of State Owned Enterprises Regulation Number PER-09/MBU/2012 dated 6 July 2012 concerning the amendment to Minister of State Owned Enterprises Regulation Number PER- 01/ MBU/2011, concerning the Implementation of Good Corporate Governance to State Owned Enterprises.
- Minister of State-Owned Enterprises Regulation Number PER- 29/MBU/2012 concerning Supporting Organs of Board of Commissioners/Board of Supervisors of State Owned Enterprises.
- 4. Articles of Association of PT. Bank Mandiri (Persero) Tbk and the amendments

Risk Monitoring Committee Charter

In performing its duties and responsibilities, the Risk Monitoring Committee of Bank Mandiri has Work Guidelines updated in 2015 and containing among others committee's duties and responsibilities, committee's authority, committee's meeting, committee's organization, and others.

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Duties and Responsibilities of Risk Monitoring Committee

The Committee has the duties and responsibilities to help Board of Commissioners to perform its supervisory and counseling duties to the Board of Directors by providing opinions in the form of suggestions and recommendations on but not limited to the:

- Evaluation of the conformity between the Bank's risk
 management policy and integrated risk management policy with
 the implementation of such policies.
- Monitoring and evaluation of the implementation of the duties of Integrated Risk Management Committee and Integrated Risk Management Work Unit.
- Review of integrated risk management implementation, which consists of:
 - a. Report on risk profile both individually (Bank only) and consolidated with subsidiaries (integrated risk profile).
 - Risk-based report on bank's health both individually (Bank only) and consolidated with subsidiaries (integrated risk profile).
 - c. Other reports related to the management of 10 (ten) risk types, namely credit risk, market risk, operational risk, liquidity risk, legal risk, compliance risk, reputation risk, strategic risk, inter-group transaction risk and insurance risk.
- Monitoring of the adequacy of identification, measurement, monitoring, controlling process and risk management information system.
- 5. Evaluation of Bank's compliance to its Articles of Association, Bank and Capital Market Supervisory Authority regulations, and other laws and regulations in relation to risk management.
- 6. Preparing guidelines and committee's work code of conduct (charter) and conducting reviews as required every other year.
- 7. Performing other duties and responsibilities mandated by the Board of Commissioners from time to time.
 - a. Determining annual work plan.
 - b. Scheduling annual meeting.
 - c. Preparing periodic reports on the activities of risk monitoring committee and other matters deemed necessary to be of the Board of Commissioners' concern.
 - d. Preparing Self Assessment on the effectiveness of Risk Monitoring Committee activities.
 - 8. Members of the Committee are in charge and responsible for:
 - a. Convening meeting regularly/routinely.
 - b. Reviewing the materials prior to the meetings.
 - c. Attending meetings.
 - d. Participating actively and providing contributions in every committee activity.
 - e. Drawing up minutes of meetings.
 - f. Performing working visit to sites.

Authority Of Risk Monitoring Committee

Committee has the authority within its responsibility to:

- Seek and get various information including required documents from:
 - a. Bank (including Bank's employees).
 - b. Other stakeholders.
- 2. Obtain feedback and or suggestions from external party in relation to its duties.

Reporting Of Risk Monitoring Committee

Risk Monitoring Committee must make a periodic report to the Board of Commissioners regarding the activities of the Risk Monitoring Committee, at least once in 6 (six) months. Risk Monitoring Committee must make a report to the Board of Commissioners on any given assignment and or for any issues identified to require the concern of the Board of Commissioners.

Structure, Membership, And Expertise Of Risk Monitoring Committee

Referring to Decree of the Board of Commissioners Number KEP.

KOM/006/2014 dated 25 August 2014 on the Amendment of the

Members of Audit Committee and Risk Monitoring Committee under
the Board of Commissioners of PT Bank Mandiri (Persero), Tbk, then:

- Position of the Committee
 Committee is under the coordination of and is structurally responsible to the Board of Commissioners.
- 2. Membership Composition
 - a. An Independent Commissioner
 - b. An Independent party who has expertise in finance; and
 - c. An Independent party who has expertise in risk management.
 - d. The Committee is chaired by an Independent Commissioner.
 - e. The Member of the Committee who serves as Independent Commissioner is appointed the Chairman of the Committee. In the event that there are more than 1 (one) Independent Commissioner as members, one of them shall be appointed as Chairman of Risk Monitoring Committee.
 - f. Independent Commissioner and Independent parties who are members of the Committee should make at least 51% of the members of the Committee.
 - g. Chairman of Committee may only hold concurrent position as Chairman of 1 (one) other Committee at the most.
 - h. In performing its daily tasks, the Committee may be assisted by staffs or Secretary of Committee appointed in accordance with the resolution of Committee meeting.

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The period of the Committee Member's duties from a member of the Board of Commissioners shall not be longer than the term of office of the Board of Commissioners and may be re-appointed for only one (1) subsequent period.

The composition of Risk Monitoring Committee members in 2017 are as follows:

Period of 1 January 2017 - 25 May 2017

The composition of Risk Monitoring Committee members for the period of 1 January - 25 May 2017 has been appointed by Board of Commissioner and authorized under Decree of the Board of Directors Number KEP.DIR/375/2016 date 20 October 2016, are as follows:

No.	Name	Designation	Remarks	Expertise
1.	Abdul Aziz*	Chairman concurrently as member	Independent Commissioner	Banking
2.	Wimboh Santoso	Member	President Commissioner	Banking, Macroeconomics
3.	Goei Siauw Hong	Member	Independent Commissioner	Finance, Banking
4.	Bangun Sarwito Kusmulyono	Member	Commissioner	Banking
5.	Ridwan D. Ayub	Member	Non Commissioner Independent Party	Finance, Management
6.	Lista Irna	Member	Non Commissioner Independent Party	Banking

Period of 26 Mei 2017 - 10 October 2017

The composition of Risk Monitoring Committee members for the period of 26 May 2017 - 10 October 2017 that has been appointed by the Board of Commissioner on 19 April 2017 and authorized under Decree of the Board of Directors Number KEP.DIR/126/2017 date 26 May 2017, are as follows:

No.	Name	Designation	Remarks	Expertise
1.	Goei Siauw Hong	Chairman concurrently as member	Komisaris Independen	Finance, Banking
2.	Wimboh Santoso*	Member	Komisaris Utama	Banking, Macroeconomics
3.	Bangun Sarwito Kusmulyono	Member	Komisaris Independen	Banking
4.	Ridwan D. Ayub	Member	Pihak Independen Non Komisaris	Finance, Management
5.	Lista Irna	Member	Pihak Independen Non Komisaris	Banking

Remarks:

Period of 11 October 2017 - 31 December 2017

The composition of Risk Monitoring Committee members for the period of 11 October 2017 - 31 December 2017 that has been appointed by the Board of Commissioner on 19 September 2017 and authorized under Decree of the Board of Directors Number KEP.DIR/215/2017 date 11 October 2017, are as follows:

No.	Name	Designation	Remarks	Expertise
1.	Goei Siauw Hong	Chairman concurrently as member	Independent Commissioner	Finance, Banking
2.	Bangun Sarwito Kusmulyono	Member	President Commissioner	Banking, Macroeconomics
3.	Ardan Adiperdana	Member	Independent Commissioner	Banking
4.	R. Widyo Pramono*	Member	Non Commissioner Independent Party	Finance, Management
5.	Ridwan D. Ayub	Member	Non Commissioner Independent Party	Banking
6.	Lista Irna	Member	Pihak Independen Non Komisaris	Banking

Remarks: *Term of office of Mr. Abdul Aziz ended on 14 March 2017.

^{*}Term of office of Mr. Wimboh Santoso ended on 19 July 2017.

^{*} Effectively serve as a member of the Audit Committee counted from the date of approval of the relevant appointment by the OJK of the Assessment of Capacity and the Interaction amidst the rules of the law covering the date of November 15, 2017.

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The Profile of Risk Monitoring Committee

The profiles of the members of Risk Monitoring Committee as per 31 December 2017 are as follows:



Goei Siauw Hong

Chairman concurrently Member of the Risk Monitoring Committee

Profiles can be seen in the Board of Commissioners' Profile section



B.S. Kusmulyono

Member of Risk Monitoring Committee

Profiles can be seen in the Board of Commissioners' Profile section



Ardan Adiperdana

Member of Risk Monitoring Committee

Profiles can be seen in the Board of Commissioners' Profile section



R. Widyo Pramono

Member of Risk Monitoring Committee

Profiles can be seen in the Board of Commissioners' Profile section



Ridwan D. Ayub

Member of Risk Monitoring Committee

Age: 55 Years. Domicile: Jakarta. Date of Appointment: May 1, 2014. Educational background:

- Bachelor in Social Science and Political Science from Parahyangan Catholic University in 1985.
- Master of Financial Management Specialization from Mercu Buana University in 2008.

Employment history:

- Deputy Head of Operational Risk Division of PT Bank Internasional Indonesia Tbk (2002-2005)
- Member of Risk Monitoring Committee of PT Bank Rakyat Indonesia (Persero) Tbk (2006-2014)
- Member of Audit Committee of PT Bank Mandiri (Persero) Tbk (2014-2016).



Lista Irna

Member of Risk Monitoring Committee

Profiles can be seen in the Audit Committee's Profile section

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Educational Qualifications and Work Experiences of Risk Monitoring Committee

Requirements for Risk Monitoring Committee members are as follows:

- 1. Members of the Committee must have high integrity, good characters and morals, and the ability, knowledge and adequate experiences according to his/her educational background and is able to communicate well.
- 2. Have adequate knowledge to read and comprehend financial report and reports related to the monitoring of banking risk management policy implementation.
- 3. Have adequate knowledge about the Capital Market laws and regulations and regulations related to banking business.

As per 31 December 2017, the educational qualifications and work experiences for the Chairman and Members of Risk Monitoring Committee are as follows.

Table of Educational Qualifications and Work Experiences of Risk Monitoring Committee

Name	Designation	Period	Education	Work Experience
Goei Siauw Hong	Member Chairman and member	1 January 2017 – 25 May 2017 26 May 2017 – 31 December 2017	Bachelor's Degree in Agronomy from Institut Pertanian Bogor in 1988 and Master of Business Administration (MBA) in Business, Finance and Marketing from Indiana University, Bloomington USA in 1993.	He initiated his career as a System Analyst in the Astra Graphia (1988-1991), Equity Analyst and Senior Equity Analyst at WI Carr Indonesia (1993-1995), the Deputy Head of the Research and the Head of Research at CLSA Indonesia (1995-1996), Head of research at SocGen Crosby (1996-1998), Vice President of Research at Nomura Singapore (1998-1999), Head of Research at Nomura Indonesia (1999-2001) and as a Member of the Risk Monitoring Committee of Bank Permata (2006-2010).
B.S. Kusmulyono	Member	1 January 2017 – 31 December 2017	Bachelor's Degree in Chemical Engineering from Teknologi Bandung in 1970, Master's Degree of Business Administration from the University of Southern California, Los Angeles, USA in 1974 and Doctorate's Degree in Environmental Management from Institut Pertanian Bogor in 2007.	He initiated his career as a Managing Staff in the Investment Coordinating Board (BKPM) (1970-1972), then he worked at Chase Manhattan Bank (in New York and Hong Kong), Fincorinvest, and the Asian Development Bank from 1962 to 1985. He served as President Director of Bank Nusa International (1988-1998), the national resilience Institute KSA V (1995). He also worked as Member of Board of Commissioner at Maybank Nusa (1990-1997) and Member of Board of Commissioner at Bank Niaga (1998-1999). In 1999 to 2005 he worked as President Director at Permodalan Nasional Madani (PNM) and as Member of Board of Commissioner at Syarikat Takaful Indonesia. Prior to his position as Commissioner of Bank Mandiri, he held the position as Independent Commissioner of Bank Rakyat Indonesia (BRI) (2005-2010) and Independent Commissioner of Bank Negara Indonesia (BNI) (2010-2015).
Ardan Adiperdana	Member	11 October 2017 – 31 December 2017	Bachelor of Economics from STAN in 1987, Master in Business Administration from Saint Mary's University (SMU), Nova Scotia, Canada in 1992 and Doctoral degree in Strategic Management from Universitas Indonesia in 2013.	He used to hold the position as Commissioner of PT Hotel Indonesia Natour (Persero) (2011-2013) and of President Commissioner at PT Jasa Raharja (Persero) (2013-2015).

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Name	Designation	Period	Education	Work Experience
R. Widyo Pramono	Member	11 October 2017 – 31 December 2017	Law degree from the State University in Solo, Surakarta in 1984, a master's degree Manajemendari STIE IPWI Jakarta in 2001, master of law from University of Gadjah Mada, Yogyakarta in 2007 and a doctorate in the field of criminal law University of Padjajaran, Bandung in 2012. Then, in 2015 he was confirmed as Professor of Criminal Law at Universitas Diponegoro.	He initiated his career at State Attorney South Jakarta as Administrative Staff (1986-1990), Attorney/Section Chairman of Pre Prosecution on Criminal Case (1990-1993), Attorney/Section Chairman of Economic Crime on Criminal Case of Special Crime (1993-1995). Then, he served as Attorney/Section Chairman of Prosecution at Attorney General's Office in DKI Jakarta (1995), Section Chairman of Academic and Penjenjangan at the Pusdiklat Attorney RI (1995-1996), Attorney/Dir TPUL in Kasi Eksaminasi I in Kasubdit Ekseminasi (1996-1998), the KTU Pidum in Secretary Jam Pidum Attorney General of Republic Indonesia (1998-1999), military attaché of embassy in Thailand at the Attorney General of Indonesia Embassy in Bangkok, Thailand (1999-2003), Kajari Sukabumi in Attorney General's Office inWest Java (2003-2005). Furthermore, he had a career in Young Attorney Coaching of General Attorney RI as Chairman of the Kahlu law firm (2005-2006), Special Assistant of Attorney General of RI (2006-2007) and as Chairman of the Public Burreau (2007-2008). He later had career in the Attorney General of RI as the Head of Attorney General's Office of Papua (2008-2009), Inspector Pidum On Jamwas (2009-2010), the head of Attorney General's Office of Central Java(2010-2011), Secretary of the Young Attorney General of General Crime (2011-2012), the expert staff of Attorney RI of General Crime (2012-2013), the young Attorney General Special Crime (2013-2015) and as a Young Attorney General Supervision (2015-August 2017).
Ridwan D. Ayub	Member	1 January 2017 – 31 December 2017	Bachelor degree in Social and Political Science from Universitas Katolik Parahyangan in 1985 and Master degree specialised in Financial Management from Universitas Mercu Buana in 2008	He used to hold the position of Deputy Head of Operational Risk Division of PT Bank Internasional Indonesia Tbk (2002-2005), Member of Risk Monitoring Committee of PT Bank Rakyat Indonesia (Persero) Tbk (2006-2014), and Member of Audit Committee of PT Bank Mandiri (Persero) Tbk (2014-2016).
Lista Irna	Member	1 January 2017 – 31 December 2017	Bachelor degree in Mining Engineering from Universitas Sriwijaya in 1990 and obtain Master of Business Administration degree from Swiss German University – Serpong Indonesia in 2005	National Head of Telemarketing, Shared Distribution Standard Chartered Bank (2006-2007), Credit Planning, MIS Reporting and QA Head, Credit - Consumer Banking (AVP) Standard Chartered Bank (February 2007 - August 2007), Head of Consumer Risk Credit Operation (VP) Standard Chartered Bank (2007-2010), Enterprise Risk and Policy Integgrated Risk Bank Danamon Indonesia (2010-2014), Chief Credit Officer (CCO) Consumer and Mass Market Bank Danamon Indonesia (2014-2016).

Independence of Risk Monitoring Committee

All members of Risk Monitoring Committee who come from independent party have no financial, management, share ownership relationship and/or family relationship with the Board of Commissioners, Board of Directors and/or Controlling Shareholders or relationship with the Bank that can affect their abilities to act independently.

Table of Risk Monitoring Committee Independence

Independence Aspect	Abdul Aziz	Goei Siauw Hong	Wimboh Santoso	B.S. Kusmulyono	Ardan Adiperdana	R. Widyo Pramono	Ridwan D. Ayub	Lista Irna
Has no financial relationship with the Board of Commissioners and Board of Directors	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Not having relationship of management in the company, subsidiary, or affiliate companies	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Not having a relationship of shares-holding in the company	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Has no family relationship with the Board of Commissioners, Board of Directors, and/or fellow Risk Monitoring Committee	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Not serving as administrator of political parties and government officials	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Development of the Competency Risk Monitoring Committee

Development of the competency of Risk Monitoring Committee may be seen at the section of Company Profile sub chapter Risk Monitoring Committee Competency Development in this Annual Report.

Risk Monitoring Committee Meetings

Risk Monitoring Committee Meeting is convened at least once a month. Risk Monitoring Committee Meeting is deemed valid if attended by at least 51% (fifty-one percent) of the members including one Commissioner and Independent Party.

Agenda of Risk Monitoring Committee Meetings

Throughout 2017, the date of the meetings, Agenda of the meetings and the Attendees of the meetings of Risk Monitoring Committee are as follows.

Table of Agenda of Risk Monitoring Committee Meetings

No.	Meeting Date	Meeting Agenda	Meeting Participant
1.	Wednesday, 1 February 2017	Proposal of Change of Organization Structure of PT Bank Mandiri (Persero) Tbk. Provision of New Credit Facility to Related Party.	1. Wimboh Santoso 2. Abdul Aziz 3. Aviliani 4. Goei Siauw Hong 5. B.S. Kusmulyono 6. Ardan Adipermana 7. Ridwan Ayub 8. Lista Irna
2.	Wednesday, 22 February 2017	Proposal for the Extension of Credit Facility Period and Additional Credit Facility to Related Party.	 Wimboh Santoso Abdul Aziz Aviliani Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Ridwan Ayub Lista Irna
3.	Wednesday, 8 March 2017	Proposal for the Increase of KMK Facility Ceiling to the Related Party.	 Wimboh Santoso Abdul Aziz Aviliani Goei Siauw Hong B.S. Kusmulyono Ridwan Ayub Lista Irna

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No.	Meeting Date	Meeting Agenda	Meeting Participant
4.	Wednesday, 22 March 2017	 Update the performance of Financial Institution Pension Fund (DPLK) and Proposal for the Appointment of KAP for the Year 2016. Proposal for the Provision of Credit Facility. 	 Wimboh Santoso Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Destri Damayanti Ridwan Ayub Lista Irna
5.	Wednesday, 5 April 2017	 Proposal for the Extension of Period and Additional Limit of Joint Financing Cooperation. Update RBBR Term II Year 2016. Proposal. 	 Wimboh Santoso Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
6.	Monday, 10 April 2017	Amendment of the Articles of Association of PT Bank Mandiri (Persero) Tbk. Transaction Plan.	Wimboh Santoso Imam Apriyanto Putro Askolani Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
7.	Wednesday, 26 April 2017	 Update on Handling of Telephone Verification in Consumer. Proposal for the Sharpening of Organization Structure of Bank Mandiri. 	 Wimboh Santoso Askolani Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
8.	Wednesday, 3 May 2017	Proposal for the Provision of Bank Mandiri Pension Fund Benefit 1 to 4 of the Year 2017.	Wimboh Santoso Askolani Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
9.	Wednesday, 10 May 2017	 Proposal for the Provision of Credit Facility. Role and Function of Credit Portfolio Risk Group 	 Wimboh Santoso Askolani Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
10.	Wednesday, 17 May 2017	Update Performance and Business Development.	 Wimboh Santoso Imam Apriyanto Putro Askolani Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
11.	Wednesday, 24 May 2017	Liquidity Position Trw I 2017 and Trading Position (Forex, MM, Bond Recap / SUN and its MTM, Derivatives).	 Wimboh Santoso Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna

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No.	Meeting Date	Meeting Agenda	Meeting Participant
12.	Wednesday, 31 May 2017	Update Performance and Business Development.	Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
13.	Wednesday, 7 June 2017	Update on Business and Organization Development of Commercial Segment.	Goei Siauw Hong B.S. Kusmulyono Ridwan Ayub Lista Irna
14.	Wednesday, 14 June 2017	Proposal for KMK Facility Increase to Related Party.	 Goei Siauw Hong B.S. Kusmulyono Ridwan Ayub Lista Irna
15.	Wednesday, 12 July 2017	Update on Business and Organization Development of Retail Banking Segment.	Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
16.	Wednesday, 19 July 2017	Proposal for Capital Increase Plan.	Imam Apriyanto Putro Goei Siauw Hong Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
17.	Wednesday, 26 July 2017	 Update on Organization Structure and IT Improvement (Security, Availabity and Reliability). Proposal to Provide Credit Facility. 	 Askolani Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
18.	Wednesday, 2 August 2017	Request for Approval for Additional Capital. Request for Approval for Credit Facility.	Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
19.	Wednesday, 9 August 2017	Discussion on Project Vulcan.	Goei Siauw Hong Ardan Adipermana Makmur Keliat Ridwan Ayub Lista Irna
20.	Wednesday, 16 August 2017	Result of Consolidated RBBR Assessment of Term I Year 2017. Proposal for the Provision of Investment Credit Facility to the Related Party.	Goei Siauw Hong B.S. Kusmulyono Makmur Keliat Ridwan Ayub Lista Irna
21.	Wednesday, 30 August 2017	Update on Government Program and the Implementation in Bank Mandiri. Update on the Resolution of Board of Directors Meeting regarding the Actions of the Board of Directors that must be approved by the Board of Commissioners and Serie A Dwiwarna Shareholders.	1. Hartadi A Sarwono 2. Goei Siauw Hong 3. Ardan Adipermana 4. Makmur Keliat 5. R. Widyo Pramon 6. Ridwan Ayub 7. Lista Irna
22.	Wednesday, 6 September 2017	Outstanding Legal Cases Proposal for the Provision of Credit Facility.	1. Hartadi A Sarwono 2. Askolani 3. Goei Siauw Hong 4. B.S. Kusmulyono 5. Ardan Adipermana 6. Makmur Keliat 7. R. Widyo Pramon 8. Budi Sulistio 9. Ridwan Ayub 10. Lista Irna

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No.	Meeting Date	Meeting Agenda	Meeting Participant
23.	Wednesday, 20 September 2017	Update Digital Banking and IT Planning	 Hartadi A Sarwono Goei Siauw Hong Makmur Keliat R. Widyo Pramon Budi Sulistio Ridwan Ayub Lista Irna
24.	Wednesday, 27 September 2017	Proposal for the Extension on Credit Line Facility.	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
25.	Wednesday, 11 October 2017	Update on Financing for Government's Projects to State Owned Enterprises.	Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
26.	Wednesday, 25 October 2017	Proposal of Validity Period Extension and Credit Facility Addition.	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
27.	Wednesday, 1 November 2017	 Proposal of Credit Facility Provision. Proposal of New Issuer Limit Provision. 	 Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat Budi Sulistio Ridwan Ayub Lista Irna
28.	Wednesday, 8 November 2017	Update Progress IT Improvement Plan. Update CISO. Performance Exposure of Subsidiaries managed by Subsidaries Strategy & Mangement Group	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Budi Sulistio Ridwan Ayub Lista Irna
29.	Wednesday, 15 November 2017	Update on Commercial & SME Banking Improvement Proposal for Extension and Increase of Capital Credit Facility to Related Party.	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
30.	Wednesday, 22 November 2017	Update on Recovery Plan for Sistemic Bank	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna

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No.	Meeting Date	Meeting Agenda	Meeting Participant
31.	Wednesday, 29 November 2017	Update Top 20 High Risk Account Commercial Banking	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
32.	Wednesday, 06 December 2017	Proposal for Additional Limit, Change of Terms and Extension of the Facility. Proposal for the Amendment of the Availability Period of the Facility.	 Hartadi A Sarwon Goei Siauw Hong B.S. Kusmulyono Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
33.	Wednesday, 13 December 2017	Proposal for Recovery Plan Approval. Proposal for the Settlement of Abandoned Property through Action Sale and or Optimization through Cooperation with Other Companies/Parties.	 Hartadi A Sarwon Goei Siauw Hong Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna
34.	Wednesday, 20 December 2017	1. Proposal for the Approval of Facility.	 Hartadi A Sarwon Goei Siauw Hong Ardan Adipermana Makmur Keliat R. Widyo Pramono Budi Sulistio Ridwan Ayub Lista Irna

Frequency and Attendance of Risk Monitoring Committee Meetings

Throughout 2017, Risk Monitoring Committee has convened 34 (thirty-four) meetings. As for the frequency and level of attendance of Risk Monitoring Committee meetings are as follows:

Table of Attendance of Risk Monitoring Committee Meetings

Name	Designation	Period	Number of Meetings	Total Attendance	Percentage
Abdul Aziz	Chairman concurrently as member	1 January 2017 – 14 March 2017	3	3	100%
Goei Siauw Hong	Member	1 January 2017 – 25 May 2017	2.4	24	1000/
	Chairman and member	26 May 2017 – 31 December 2017	34	34	100%
Wimboh Santoso	Member	1 January 2017 – 19 July 2017	16	11	69%
B.S. Kusmulyono	Member	1 January 2017 – 31 December 2017	34	28	82%
Ardan Adiperdana	Member	11 October 2017 – 31 December 2017	12	10	83%
R. Widyo Pramono	Member	11 October 2017 – 31 December 2017	12	10	83%
Ridwan D. Ayub	Member	1 January 2017 – 31 December 2017	34	34	100%
Lista Irna	Member	1 January 2017 – 31 December 2017	34	34	100%

Board of Commissioners and Board of Directors Report

Company Profile Management Discussion

Humai

Performance Assessment of Risk Monitoring Committee

Performance assessment of Risk Monitoring Committee was seen from the achievement of the Key Performance Indicator (KPI) of the Audit Committee in 2017. The achievement of KPI is as follows.

Table of Performance Assessment of Risk Monitoring Committee

No.	Key Performance Indicator (KPI)	Indicators Value (%)	Achievement Value (%)	Indicator Value x Achievement Value
1.	Realization Number of Committee meeting and Work Plan	30	100,00	30,00
2.	Assessment on attendance level and participation in the Meetings	20	100,00	20,00
3.	Submission of Review Outcome to the Board of Commissioners	20	95,00	19,00
4.	On-time Preparation and Submission of Committee Report	30	95,00	28,50
	TOTAL	100		97,50

Remuneration of Risk Monitoring Committee

Remuneration of Risk Monitoring Committee who come from Non Commissioner Independent Party is stipulated in the Letter of the Board of Commissioners Number: KOM/113/2016

Table of Remuneration of Risk Monitoring Committee

No.	Description	Non-Commissioner Committee Members	
1.	Salary/Honorarium	Maximum 20% of the President Director's salary	
2.	Post-Employment Benefit	Not given	
3.	Religious Holiday Allowance	In accordance with the terms of Bank Mandiri employees	
4.	Bonus/Tantiem	Not eligible	
5.	Fasilitas		
	a. Transportation Allowance	Not eligible	
	b. Health	Not eligible	
	Official Travel	In accordance with the employee provision/ equivalent of Group Head	

Brief Report on Risk Monitoring Committee Activities In 2017

Throughout 2017, Risk Monitoring Committee has provided several recommendations or suggestions to the Board of Commissioners among others are as follows:

- 1. Proposal for approval for credit facility applications and provision of funds to Related parties, whether in the nature of extension, increase, amendments or new provision.
- 2. Proposal for approval for Recovery Plan of Bank Mandiri.
- 3. Review on financial performance achievement of Bank Mandiri quarterly.
- Review on strategy and implementation of Non Performing Loan/ NPL management in Bank Mandiri.
- 5. Review on the implementation of risk management in Bank Mandiri.

Integrated Governance Committee

Financial Services Authority Regulation Number 18/POJK.03/2014 concerning the Implementation of Integrated Governance for Financial Services Institutions which Has Ownership and/ or Controlling Relationship. Therefore every Financial Services Institution incorporate in financial conglomerate has to implement integrated governance. In implementing integrated governance Bank Mandiri has established Integrated Governance Committee as supervisory to provide recommendations or advices in implementing the concerned policy.

The Integrated Governance Committee was established by the Board of Commissioners with the purpose to assist and facilitate the Board of Commissioners in performing its duties and functions to supervise the implementation of Governance to each Financial Services Institution (Lembaga Jasa Keuangan/LJK) within Financial