Board of Directors

Harold Brown 2,3,5

Counselor, Center for Strategic and International Studies Director since 2008

André Calantzopoulos

Chief Executive Officer Director since 2013

Louis C. Camilleri

Chairman of the Board Director since 2008

Massimo Ferragamo 3,5

Chairman, Ferragamo USA Inc. Director since 2016

Werner Geissler^{1,2,3,5}

Operating Partner, Advent International Director since 2015

Jennifer Li^{1,3,4}

Chief Financial Officer, Baidu, Inc. Director since 2010

Jun Makihara^{1,3,5} Retired Businessman Director since 2014

Sergio Marchionne 3,5

Chief Executive Officer, Fiat Chrysler Automobiles N.V. Chairman, Ferrari N.V. Chairman, CNH Industrial N.V. Director since 2008

Kalpana Morparia^{3,4,5}

Chief Executive Officer, South and South East Asia J.P. Morgan Chase Director since 2011

Lucio A. Noto 1,2,3,4

Managing Partner, Midstream Partners, LLC Director since 2008

Frederik Paulsen ^{3,5}

Chairman, Ferring Group Director since 2014

Robert B. Polet 2,3,4,5

Chairman, Safilo Group S.p.A. Chairman, Rituals B.V. Director since 2011

Stephen M. Wolf 1,2,3,4,5

Managing Partner, Alpilles, LLC Director since 2008

Committees

- Presiding Director, *Lucio A. Noto* ¹ Member of Audit Committee,
- Jennifer Li, Chair
- ² Member of Compensation and Leadership Development Committee, *Werner Geissler*, Chair
- ³ Member of Finance Committee, *Jun Makihara*, Chair
- ⁴ Member of Nominating and Corporate Governance Committee,
- Kalpana Morparia, Chair ⁵ Member of Product Innovation and Regulatory Affairs Committee, Harold Brown, Chair

Company Management

André Calantzopoulos Chief Executive Officer

Drago Azinovic

President, Eastern Europe, Middle East & Africa Region and PMI Duty Free

Werner Barth Senior Vice President,

Marketing & Sales
Charles Bendotti

Senior Vice President, Human Resources

Patrick Brunel Senior Vice President and Chief Information Officer

Frank de Rooij Vice President, Treasury & Corporate Finance

Frederic de Wilde President, European Union Region

Marc S. Firestone Senior Vice President and General Counsel

Paul Janelle

Vice President, Corporate Planning & Business Development

Martin King President, Asia Region

Andreas Kurali Vice President and Controller

Marco Mariotti Senior Vice President, Corporate Affairs Antonio Marques Senior Vice President, Operations

Jacek Olczak Chief Financial Officer

Jeanne Pollès President, Latin America & Canada Region

Jerry Whitson Deputy General Counsel and Corporate Secretary

Miroslaw Zielinski President, Reduced-Risk Products

