

Board of Directors



H. Brown



A. Calantzopoulos



L.C. Camilleri



W. Geissler



J. Li



J. Makihara



S. Marchionne



K. Morparia



L.A. Noto



F. Paulsen



R.B. Polet



S.M. Wolf

Committees

Presiding Director, *Lucio A. Noto*

¹ Member of Audit Committee, *Lucio A. Noto*, Chair

² Member of Compensation and Leadership Development Committee, *Stephen M. Wolf*, Chair

³ Member of Finance Committee, *Jennifer Li*, Chair

⁴ Member of Nominating and Corporate Governance Committee, *Kalpana Morparia*, Chair

⁵ Member of Product Innovation and Regulatory Affairs Committee, *Harold Brown*, Chair

Harold Brown ^{2,3,5}
Counselor, Center for Strategic and International Studies
Director since 2008

André Calantzopoulos
Chief Executive Officer
Director since 2013

Louis C. Camilleri
Chairman of the Board
Director since 2008

Werner Geissler ^{1,2,3,5}
Operating Partner, Advent International
Director since 2015

Jennifer Li ^{1,3,4}
Chief Financial Officer, Baidu, Inc.
Director since 2010

Jun Makihara ^{1,3,5}
Retired Businessman
Director since 2014

Sergio Marchionne ^{3,5}
Chief Executive Officer, Fiat Chrysler Automobiles N.V.
Chairman, Ferrari N.V.
Chairman, CNH Industrial N.V.
Director since 2008

Kalpana Morparia ^{3,4,5}
Chief Executive Officer, J.P. Morgan India Private Ltd.
Director since 2011

Lucio A. Noto ^{1,2,3,4}
Managing Partner, Midstream Partners, LLC
Director since 2008

Frederik Paulsen ^{3,5}
Chairman, Ferring Group
Director since 2014

Robert B. Polet ^{2,3,4,5}
Chairman, Safilo Group S.p.A.
Chairman, Rituals BV
Chairman, NSG Apparel BV
Director since 2011

Stephen M. Wolf ^{1,2,3,4,5}
Managing Partner, Alpilles, LLC
Director since 2008



Company Management

*Front Row
(left to right):*

Frederic de Wilde
President, European Union Region

Drago Azinovic
President, Eastern Europe, Middle East & Africa Region and PMI Duty Free

Jacek Olczak
Chief Financial Officer
André Calantzopoulos
Chief Executive Officer

Marc S. Firestone
Senior Vice President and General Counsel

Jeanne Pollès
President, Latin America & Canada Region

Martin King
President, Asia Region

*Back Row
(left to right):*

Andreas Kurali
Vice President and Controller

Patrick Brunel
Senior Vice President and Chief Information Officer

Peter J. Luongo
Vice President, Treasury & Planning

Miroslaw Zielinski
President, Reduced-Risk Products

James R. Mortensen
Senior Vice President, Human Resources

Marco Mariotti
Senior Vice President, Corporate Affairs

Antonio Marques
Senior Vice President, Operations

Werner Barth
Senior Vice President, Marketing & Sales

Jerry Whitson
Deputy General Counsel and Corporate Secretary