

WILMAR INTERNATIONAL LIMITED

2Q2014 Results Briefing

Aug 8, 2014




wilmar

We Invest • You Harvest

IMPORTANT NOTICE

Information in this presentation may contain projections and forward looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

This presentation does not constitute or form part of any opinion on any advice to sell, or any solicitation of any offer to purchase or subscribe for, any shares nor shall it or any part of it nor the fact of its presentation form the basis of, or be relied upon in connection with, any contract or investment decision.

Agenda

| | |
|----------|--|
| 1 | 2Q2014 Financial Performance – Key Takeaways |
|----------|--|

| | |
|----------|------------------|
| 2 | Business Outlook |
|----------|------------------|

| | |
|----------|-----------------------|
| 3 | Questions and Answers |
|----------|-----------------------|

2Q2014 Financial Performance

– Key Takeaways



Earnings Highlights

| | 2Q14 (US\$m) | vs 2Q13 △ | 1H14 (US\$m) | vs 1H13 △ |
|---|-----------------|--------------|-----------------|--------------|
| Revenue | 10,518 | 1% | 20,786 | 1% |
| EBITDA | 389 | -9% | 733 | -27% |
| Net profit | 171 | -22% | 333 | -38% |
| Core profit after tax | 163 | -34% | 378 | -32% |
| Earnings per share in US cents (fully diluted) | 2.7 | -21% | 5.2 | -37% |
| Dividends per share In SGD cents | 2.0 | -20% | 2.0 | -20% |

Earnings Highlights – Segment Results (PBT US\$m)

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|--------------------------------|--------------|--------------|-------------|--------------|--------------|-------------|
| Palm & Laurics | 99.8 | 224.5 | -56% | 261.8 | 443.3 | -41% |
| Oilseeds & Grains | 4.1 | 15.2 | -73% | (53.3) | 62.4 | n.m. |
| Consumer Products | 37.4 | 29.9 | 25% | 108.4 | 86.4 | 25% |
| Plantations & Palm Oil Mills | 107.1 | 52.7 | >100% | 217.5 | 124.8 | 74% |
| Sugar | (23.7) | (30.3) | 22% | (77.8) | (43.9) | -77% |
| ➤ Milling | ➤ (68.1) | ➤ (52.1) | ➤ -31% | ➤ (147.3) | ➤ (107.8) | ➤ -37% |
| ➤ Merchandising & Processing | ➤ 44.4 | ➤ 21.8 | ➤ >100% | ➤ 69.5 | ➤ 63.9 | ➤ 9% |
| Others | 17.4 | (33.2) | n.m. | (19.3) | (46.8) | 59% |
| Associates | (4.0) | 24.9 | n.m. | 12.2 | 78.0 | -84% |
| Unallocated income/ (expenses) | (6.2) | (1.8) | >100% | (11.9) | (5.5) | >100% |
| Profit Before Tax | 231.8 | 281.9 | -18% | 437.6 | 698.8 | -37% |

Cash Flow Highlights

| US\$m | 1H14 | 1H13 | FY13 |
|--|-------|-------|---------|
| Operating cash flow before working capital changes | 492 | 1,019 | 2,449 |
| Net cash flow from operating activities | 166 | 917 | 1,614 |
| Less: | | | |
| Investment in subsidiaries and associates | (114) | (296) | (362) |
| Capital expenditure | (575) | (733) | (1,376) |
| Net increase from bank borrowings* | 750 | 189 | 1,321 |
| (Increase)/decrease in other deposits and financial products with financial institutions | (79) | 90 | (36) |
| Dividends | (280) | (155) | (281) |
| Others | (110) | (323) | (171) |
| Net cash flow | (242) | (311) | 709 |

**Net bank borrowings include proceeds/repayments of loans and borrowings net of fixed deposits pledged with financial institutions for bank facilities.*

Key Leverage Metrics

| Key Financials (US\$m) | LTM 2Q2014 | 2013 | 2012 | 2011 |
|-------------------------------------|------------|--------|--------|--------|
| EBITDA | 2,159 | 2,432 | 2,406 | 2,789 |
| (-) Fair value of biological assets | (9) | (9) | 29 | 263 |
| Adj. EBITDA | 2,168 | 2,441 | 2,377 | 2,526 |
| Net debt | 13,388 | 12,446 | 12,209 | 10,530 |
| (-) Liquid working capital | 7,333 | 7,109 | 7,011 | 6,672 |
| Adj. net debt | 6,055 | 5,337 | 5,198 | 3,858 |
| Net interest expense | 12 | 47 | 208 | 302 |
| Shareholders' equity | 15,170 | 15,005 | 14,346 | 13,370 |

| Leverage Metrics (x) | LTM 2Q2014 | 2013 | 2012 | 2011 |
|------------------------------|------------|------|------|------|
| Net debt / EBITDA | 6.2 | 5.1 | 5.1 | 3.8 |
| Adj. net debt / EBITDA | 2.8 | 2.2 | 2.2 | 1.4 |
| EBITDA / Interest | 186.9 | 51.7 | 11.6 | 9.2 |
| Adj. EBITDA / Interest | 187.7 | 51.9 | 11.4 | 8.4 |
| Net debt / capital | 0.47 | 0.45 | 0.46 | 0.44 |
| Adj. net debt / Adj. capital | 0.29 | 0.26 | 0.27 | 0.22 |
| Net debt / equity | 0.88 | 0.83 | 0.85 | 0.79 |
| Adj. net debt / equity | 0.40 | 0.36 | 0.36 | 0.29 |

Liquid working capital = Inventories (excl. consumables) + Trade receivables – Current liabilities (excl. borrowings)
 Capital = Net debt + Shareholder's equity; Adj. Capital = Adj. net debt + Shareholder's equity

Business Outlook

- Lower prices due to improved global oilseed supplies, less excessive imports of beans into China and higher seasonal demand in the second half of the year should further improve crush margins in the coming months.
- Consumer Products, with its wide product portfolio, should continue to grow across all our markets.
- As we enter into the traditional peak season, Plantations & Palm Oil Mills should report better contributions.
- Increased supply of CPO will help to improve Palm & Laurics performance even though operating conditions will remain challenging.
- Barring any bad weather in the coming months, Sugar will contribute positively with the commencement of the crushing season in June.
- We expect a much better performance in 2H 2014.

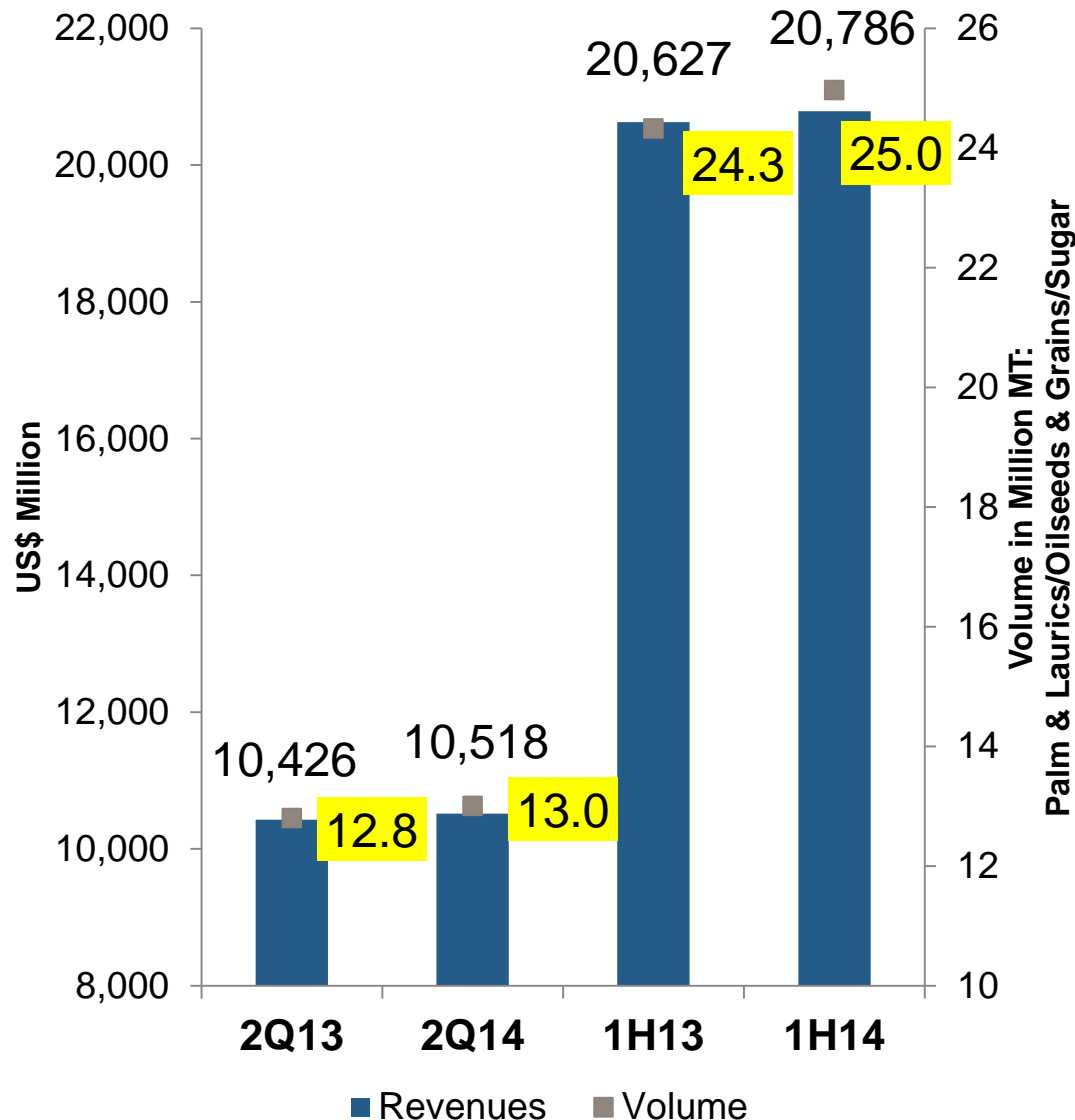
Questions & Answers



Appendix



Revenues



2Q14 Key Highlights

Revenue up 1% on higher Oilseeds & Grains volume and higher palm prices, offset by lower Sugar volume

Higher palm prices boost Palm & Laurics revenue despite lower volume

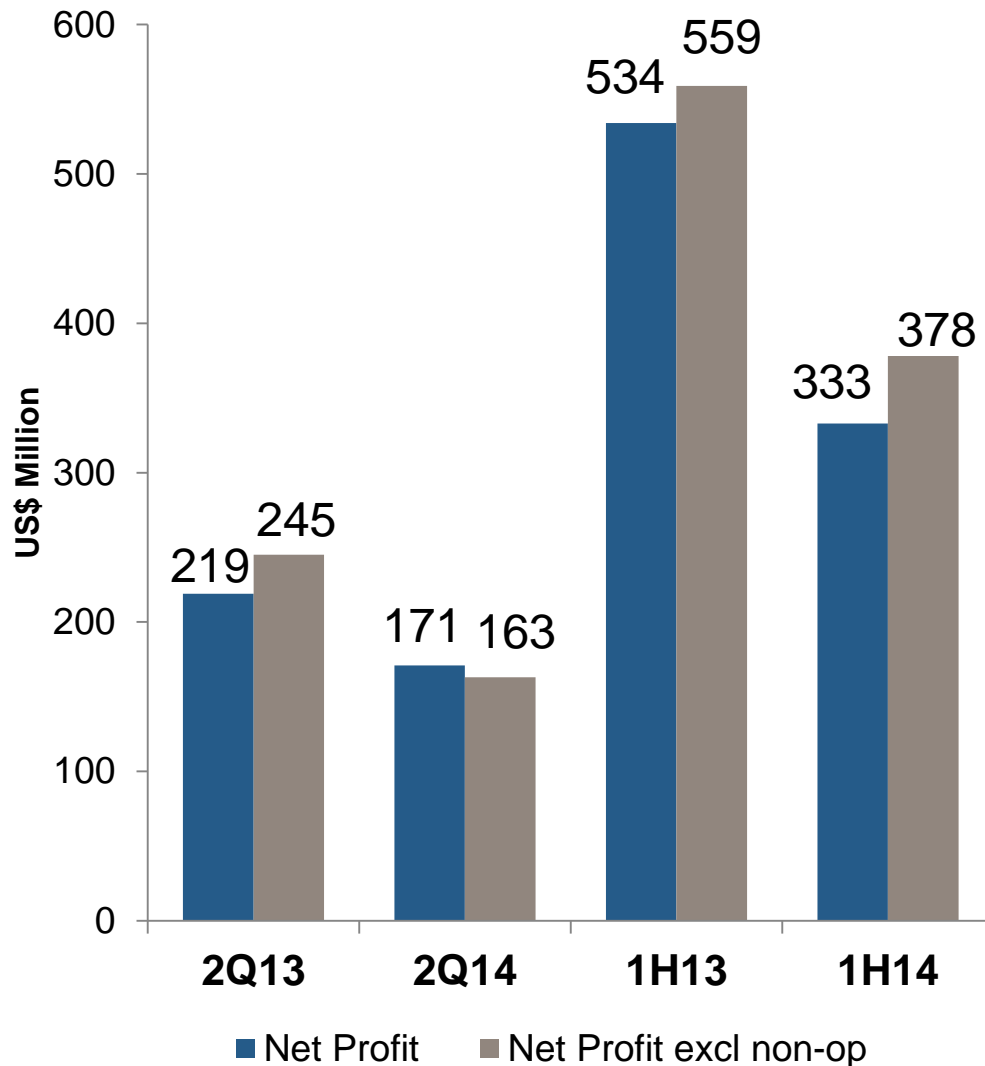
Oilseeds & Grains volume up 22% on expanded capacity and higher demand for flour and rice

Consumer Products volume grew 6% on stronger demand for the Group's products

Sugar volume declined as rain affected the start of crushing and also due to lower merchandising activities

Plantations revenue up 30% on higher CPO prices and FFB production

Net Profit



2Q14 Key Highlights

Net profit down 22%;
core net profit down 34%

Palm & Laurics impacted by compressed refining margins due to tighter CPO supply and excess refining capacity in the industry

Oilseeds & Grains achieved positive margins

Consumer Products margins improved on lower feedstock cost

Strong contribution from Merchandising & Processing mitigated seasonal losses in Milling

Higher Plantation profit from improved yield, higher CPO prices, currency depreciation and lower fertiliser costs

Business Segment results: Palm and Laurics

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|---------------------------------------|-------|-------|------|--------|--------|------|
| Revenue (US\$ million) | 5,337 | 5,093 | 5% | 10,174 | 9,636 | 6% |
| Sales volume ('000 MT) | 5,962 | 6,194 | -4% | 11,569 | 11,725 | -1% |
| Profit before tax (US\$ million) | 99.8 | 224.5 | -56% | 261.8 | 443.3 | -41% |
| Profit before tax per MT (US\$/MT) | 16.7 | 36.2 | -54% | 22.6 | 37.8 | -40% |

- Despite lower sales volume, revenues in 2Q14 and 1H14 were higher due to higher palm prices.
- Segment margins contracted on the back of compressed refining margins as a result of tighter supply of CPO and excess refining capacity in the industry.

Business Segment results: Oilseeds and Grains

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|---------------------------------------|-------|-------|------|--------|-------|------|
| Revenue (US\$ million) | 3,440 | 2,999 | 15% | 6,798 | 6,089 | 12% |
| Sales volume ('000 MT) | 5,489 | 4,498 | 22% | 10,439 | 9,164 | 14% |
| Profit before tax (US\$ million) | 4.1 | 15.2 | -73% | (53.3) | 62.4 | n.m. |
| Profit before tax per MT (US\$/MT) | 0.7 | 3.4 | -78% | (5.1) | 6.8 | n.m. |

- Turned around in 2Q14 from losses in 1Q14 on the back of recovering crush margins but recorded a pretax loss for 1H14.

Business Segment results: Consumer Products

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|---------------------------------------|-------|-------|-----|-------|-------|-----|
| Revenue (US\$ million) | 1,420 | 1,508 | -6% | 3,523 | 3,545 | -1% |
| Sales volume ('000 MT) | 1,154 | 1,094 | 5% | 2,700 | 2,419 | 12% |
| Profit before tax (US\$ million) | 37.4 | 29.9 | 25% | 108.4 | 86.4 | 25% |
| Profit before tax per MT (US\$/MT) | 32.4 | 27.3 | 19% | 40.2 | 35.7 | 12% |

- Sales volume increased due to stronger demand for the Group's products.
- Revenues declined as a result of lower average selling price in China.
- Higher PBT was driven by volume growth and lower feedstock cost.

Business Segment results: Plantations & Palm Oil Mills

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|----------------------------------|-----------|---------|-------|-----------|-----------|-----|
| Revenue (US\$ million) | 410.7 | 315.0 | 30% | 792.0 | 663.9 | 19% |
| Profit before tax (US\$ million) | 107.1 | 52.7 | >100% | 217.5 | 124.8 | 74% |
| Planted area (ha) | 238,588 | 253,374 | -6% | 238,588 | 253,374 | -6% |
| Mature area harvested (ha) | 214,203 | 225,165 | -5% | 214,203 | 225,165 | -5% |
| FFB production (MT) | 1,124,794 | 924,256 | 22% | 2,181,965 | 1,911,097 | 14% |
| FFB Yield (MT/ha) | 5.3 | 4.1 | 28% | 10.2 | 8.5 | 20% |
| Mill Production | | | | | | |
| ➤ Crude Palm Oil (MT) | 484,437 | 395,428 | 23% | 933,235 | 833,255 | 12% |
| ➤ Palm Kernel (MT) | 108,176 | 89,121 | 21% | 208,886 | 192,407 | 9% |
| Extraction Rate | | | | | | |
| ➤ Crude Palm Oil | 20.4% | 20.3% | 1% | 20.6% | 20.4% | 1% |
| ➤ Palm Kernel | 4.6% | 4.6% | 0% | 4.6% | 4.7% | -2% |

- Higher PBT in 2Q14 and 1H14 was due to improved production yield and higher palm prices, as well as depreciation in regional currencies and lower fertiliser costs.
- Yield improvement was a result of better crop trend in Indonesia and Malaysia.

Plantation Age Profile

| 30 Jun 2014 | 0 to 3 yrs | 4-6 yrs | 7 - 14 yrs | 15 - 18 yrs | >18 yrs | Total |
|----------------------------------|---------------|---------------|----------------|---------------|---------------|----------------|
| Indonesia | 7,917 | 25,913 | 90,257 | 18,823 | 24,707 | 167,617 |
| Malaysia | 5,130 | 1,715 | 14,718 | 9,031 | 26,559 | 57,153 |
| Africa | 4,496 | 850 | 6,878 | 302 | 1,292 | 13,818 |
| Total planted area | 17,543 | 28,478 | 111,853 | 28,156 | 52,558 | 238,588 |
| <i>% of total planted area</i> | <i>7.4%</i> | <i>11.9%</i> | <i>46.9%</i> | <i>11.8%</i> | <i>22.0%</i> | <i>100.0%</i> |
| Included YTD new plantings of : | 1,185 | | | | | |
| Plasma Programme | 253 | 1,706 | 6,816 | 17,303 | 15,185 | 41,263 |
| <i>% of planted area</i> | <i>0.6%</i> | <i>4.1%</i> | <i>16.5%</i> | <i>42.0%</i> | <i>36.8%</i> | <i>100.0%</i> |
| 31 Dec 2013 | | | | | | |
| Indonesia | 8,643 | 39,463 | 81,179 | 17,822 | 22,877 | 169,984 |
| Malaysia | 4,622 | 2,096 | 16,582 | 11,890 | 23,436 | 58,626 |
| Africa | 3,082 | 346 | 6,971 | 302 | 1,737 | 12,438 |
| Total planted area | 16,347 | 41,905 | 104,732 | 30,014 | 48,050 | 241,048 |
| <i>% of total planted area</i> | <i>6.8%</i> | <i>17.4%</i> | <i>43.4%</i> | <i>12.5%</i> | <i>19.9%</i> | <i>100.0%</i> |
| Included FY12 new plantings of : | 2,770 | | | | | |
| Plasma Programme | 492 | 1,714 | 12,360 | 13,526 | 12,945 | 41,037 |
| <i>% of planted area</i> | <i>1.2%</i> | <i>4.2%</i> | <i>30.1%</i> | <i>33.0%</i> | <i>31.5%</i> | <i>100.0%</i> |

- Weighted average age of our plantations is approximately 12.5 years

Business segment results: Sugar Milling

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|-------------------------------------|--------|--------|------|---------|---------|------|
| Revenue (US\$ million) | 71 | 177 | -60% | 92 | 232 | -60% |
| Sales volume ('000 MT) | 173 | 436 | -60% | 223 | 533 | -58% |
| Profit before tax (US\$ million) | (68.1) | (52.1) | -31% | (147.3) | (107.8) | -37% |

- Milling season normally commences in June in Australia. Customary for the Milling division to engage in plant maintenance prior to the start of the season. Expect to incur losses in the first two quarters of the year.
- The higher losses in 2Q14 and 1H14 were due to lower volume crushed at the start of the season as a result of rain disrupting crushing in June 2014, compared to uninterrupted crushing in June 2013.

Business segment results: Sugar Merchandising and Processing

| | 2Q14 | 2Q13 | Δ | 1H14 | 1H13 | Δ |
|-------------------------------------|-------|-------|-------|-------|-------|------|
| Revenue (US\$ million) | 708 | 887 | -20% | 1,369 | 1,601 | -14% |
| Sales volume ('000 MT) | 1,375 | 1,691 | -19% | 2,735 | 2,901 | -6% |
| Profit before tax (US\$ million) | 44.4 | 21.8 | >100% | 69.5 | 63.9 | 9% |

- Higher PBT in 2Q14 and 1H14 due to higher contributions from the merchandising business and improved performance by the Group's refineries in Australia and New Zealand.
- Lower merchandising and processing activities resulted in lower sales volume.

Non-Operating Items

| In US\$ million | 2Q14 | 2Q13 | 1H14 | 1H13 |
|--|-------|--------|--------|--------|
| Foreign exchange gain/(loss) arising from intercompany loans to subsidiaries | 2.6 | 3.8 | (28.8) | 4.1 |
| Net gain/(loss) from investment securities - HFT | 11.0 | (20.8) | (10.9) | (11.3) |
| Net gain/(loss) from investment securities - AFS | 0.1 | 0.1 | 0.1 | (5.6) |
| Interest expense directly attributable to the funding of the Wilmar Sugar Australia acquisition | (7.3) | (6.8) | (14.3) | (13.8) |
| Sugar - accounting profit from reversal of derivatives mark-to-market losses in pre-acquisition hedging reserves | 0.3 | 2.5 | 1.0 | 6.0 |
| Total (pretax impact) | 6.7 | (21.2) | (52.9) | (20.6) |
| Total (post tax impact) | 7.6 | (26.9) | (45.1) | (25.2) |
| Profit before tax - reported | 231.8 | 281.9 | 437.6 | 698.8 |
| Profit before tax - excl non-operating items | 225.1 | 303.1 | 490.5 | 719.4 |
| Net profit - reported | 170.7 | 218.5 | 332.5 | 533.9 |
| Net profit - excl non-operating items | 163.1 | 245.4 | 377.6 | 559.1 |

Cashflow

| US\$ million | 1H14 | 1H13 | FY13 |
|--|-------------|-------------|-------------|
| Operating cashflow before working capital changes | 492 | 1,019 | 2,449 |
| Net cashflow from operating activities | 166 | 917 | 1,614 |
| Less : Investment in subsidiaries and associates | (114) | (296) | (362) |
| Capital expenditure | (575) | (733) | (1,376) |
| Net increase from bank borrowings | 750 | 189 | 1,321 |
| (Increase)/decrease in other deposits and financial products with financial institutions | (79) | 90 | (36) |
| Dividends | (280) | (155) | (281) |
| Others | (110) | (323) | (171) |
| Net cashflow | (242) | (311) | 709 |
| Turnover days | | | |
| - Inventory | 66 | 65 | 61 |
| - Trade Receivables | 34 | 33 | 32 |
| - Trade Payables | 12 | 12 | 12 |

- Inventories decreased due to lower stockholding of products in China after the festive season and seasonal decrease in stockholding of flour, partially offset by higher palm prices and the purchasing season for some oilseeds and grains products in China.
- Trade receivables declined due to the lower seasonal sales against the December festive season.
- Trade payables turnover days remained stable at 12 days.

Gearing

| US\$ million | As at Jun 30, 2014 | As at Dec 31, 2013 |
|-----------------------------|-----------------------|-----------------------|
| Debt/Equity (x) | 0.88 | 0.83 |
| - Net Debt * | 13,388 | 12,446 |
| - Shareholders' funds | 15,170 | 15,005 |
| Adjusted Debt/Equity (x) | 0.40 | 0.36 |
| - Liquid working capital ** | 7,333 | 7,109 |
| - Adjusted Net Debt | 6,055 | 5,338 |
| Interest coverage (x) # | n.m. | 36.4 |
| Net debt/EBITDA (X) *** | 6.2 | 5.1 |

* Net Debt = Total borrowings – Cash and bank balances – Other deposits with financial institutions.

** Liquid working capital = Inventories (excl. consumables) + Trade receivables – Current liabilities (excl. borrowings)

*** EBITDA for 30 Jun 14 is based on LTM performance.

Interest coverage for the period = LTM EBIT (excluding share of results of associates) / LTM Net interest expense

Net interest expense = Interest expense – Interest income (include interest income from other deposits with financial institutions)

- Net debt to equity ratio increased to 0.88X due to higher net loans and borrowings.
- Adjusted debt to equity ratio remains low at 0.40X

Funding and Liquidity

| US\$ million | As at June 30, 2014 | | Balance |
|-------------------------|---------------------|---------------|---------------|
| | Available | Utilised | |
| Credit facilities : | | | |
| Committed | 10,930 | 10,327 | 603 |
| Trade finance | 26,666 | 13,432 | 13,234 |
| Short term | 1,133 | 547 | 586 |
| Total credit facilities | 38,729 | 24,306 | 14,423 |
| Cash & cash equivalents | | | 1,995 |
| Total liquidity | | | 16,418 |

- 55% of utilised facilities were trade financing lines, backed by inventories and receivables
- 63% of total facilities were utilised at June 30, 2014
- US\$16.42b total liquidity available at June 30, 2014

Key Indicators

| | 6 months ended June 30, 2014 | Year ended December 31, 2013 |
|------------------------------------|---------------------------------|---------------------------------|
| Return on Average Equity | 7.4%* | 9.0% |
| Return on Average Capital Employed | 4.1%* | 5.0% |
| Return on Invested Capital | 4.5%* | 5.5% |
| in US cents | | |
| EPS (fully diluted) | 5.2 | 20.6 |
| NTA per share | 167.7 | 165.4 |
| NAV per share | 237.1 | 234.5 |
| in Singapore cents | | |
| Dividends (interim & final) | 2.0 | 8.0 |

* Jun 30, 2014 returns based on LTM performance