





A strong financial result.

Evolution as an Australian business successfully operating internationally. A global network, long-term customers and capital partners, and an entrepreneurial team.

This has seen the Group deliver

A positive year



Prime location+

430

properties in 16 countries



Across the world+

Over 1,000 people in 33 cities

Adelaide Amsterdam Auckland Barcelona Birmingham Brisbane Brussels Budapest Chengdu Christchurch Düsseldorf Guangzhou Hamburg Hong Kong London Los Angeles Luxembourg Madrid Melbourne Osaka Paris Perth Poznan Prague Reading São Paulo Shanghai Sydney Tianjin







Goodman has become a recognised brand among key global customers and capital partners, consistently delivering innovative, quality products and services across all of its markets.





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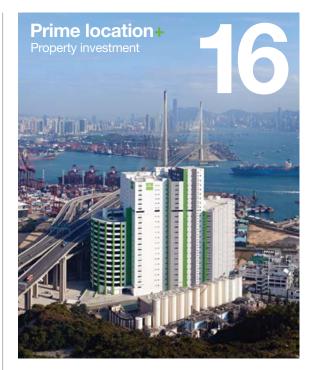
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Chairman's letter Mr Ian Ferrier, AM Independent Chairman

Delivering innovation

2014 was another solid year for Goodman that has seen the Group continue to evolve as an Australian business successfully operating internationally. Having effectively exported its business model and expanded and strengthened its global platform, Goodman has become a recognised brand among kev global customers and capital partners. consistently delivering innovative, quality products and services across all of its markets.

Our operating platform now spans 33 cities in 16 key countries around the world, 73% of Goodman staff are now located in markets outside of Australia, and offshore earnings have grown to represent 56% of FY14 operating EBIT.

Financial highlights for the year include:

- + operating profit of \$601 million, a 10% increase on the same period last year;
- + statutory profit of \$657 million;
- + operating earnings per security (EPS) of 34.8 cents, up 7% on FY13;
- + distribution per security of 20.7 cents, up 7% on FY13;

operating profit

distribution

\$1.5bn liauidity

- + strong financial position maintained, with balance sheet gearing of 19.5% and interest coverage ratio of 5.9x;
- + Group liquidity at \$1.5 billion, covering maturities to December 2018; and
- + now positioned to deliver FY15 operating EPS of 36.9 cents, up 6% on FY14.

Goodman has continued to deliver solid results with consistently strong operating earnings over the past five years. We continue to see sustainable growth in development, benefiting from ongoing structural changes occurring globally and we remain measured with our entry into new markets.

The Group continues its prudential capital management strategy, with growth driven by leveraging entrepreneurial and operational expertise, not financial leverage. The balance sheet strength is reflected in 19.5% gearing and \$1.5 billion of liquidity covering maturities to December 2018.

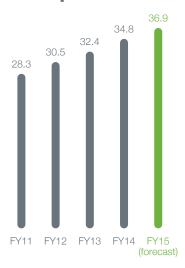


Chairman's letter continued

Operating EPS (¢)

Average growth

6.9% pa



Development work in progress (WIP) (\$B)

Average growth

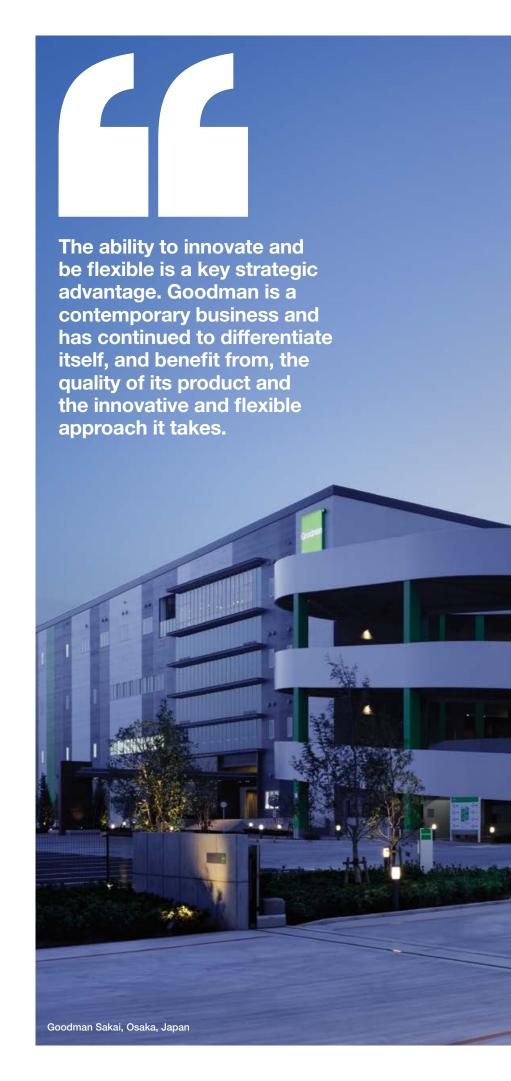


Total assets under management (AUM) (\$B)

Average growth



1. Fund investments are subject to Investment Committee approval.





The ability to innovate and be flexible is a key strategic advantage. Goodman is a contemporary business and has continued to differentiate itself, and benefit from, the quality of its product and the innovative and flexible approach it takes. Some good examples of this are as follows:

At Goodman's 130,000 sqm development at Sakai in the Osaka Bay region, the team collaborated with key customers, Nippon Express, Nissin and Keihin, to create a high specification, modern, multi-customer facility that allowed them to reduce their overall logistics costs through operational cost savings. They also worked closely with the architect and interior designers to create a unique employee friendly workspace that enabled our customers to attract and retain their employees. In addition, the facility contained several key sustainability features that made it the first facility in Japan to obtain LEED (Leadership in Energy and Environmental Design) Gold pre-certification. Goodman Sakai was developed in the Goodman Japan Development Partnership with Abu Dhabi Investment Council, 100% pre-leased five months prior to construction completion and pre-sold to the Goodman Japan Core Fund.

Structural changes that have taken place in the logistics industry combined with the Group's current approach have resulted in the e-retail sector continuing to be one of the fastest growing customer segments for Goodman. In April, Goodman completed the 48,038 sqm second phase of its built-to-suit logistics facility at Wuqing for Vipshop, China's leading online discount retailer for luxury brands and listed on the New York Stock Exchange (NYSE). Strategically located within the Beijing-Tianjin corridor and serving as a catchment area for a population in excess of 30 million in the region, Wuqing is an ideal location for retailers and e-retailers. Vipshop chose to partner with Goodman again due to our strong reputation for reliability and track record of successfully delivering quality e-retailing facilities globally.

Chairman's letter continued

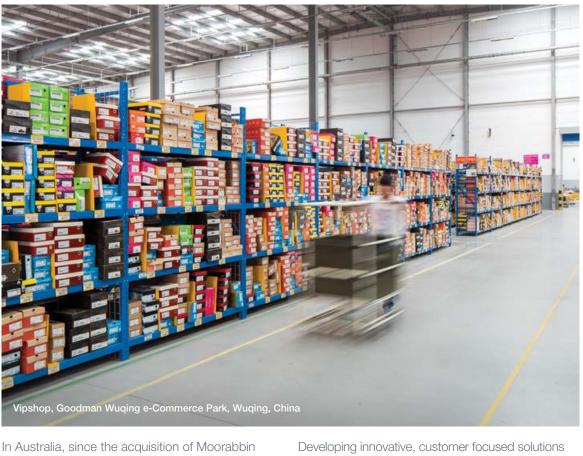
In the UK, Goodman recently completed the development of one of Europe's largest parcel hubs for French express parcel business, GeoPost, at Hinckley Commercial Park. The 30,669 sqm facility was constructed on a turnkey agreement with Goodman according to very specific, bespoke customer requirements within a set timeframe. When fully operational, the distribution unit will handle up to one million parcels per day and create 1,000 jobs. Goodman has worked very closely with both the customer and the council over the years to ensure successful delivery of a high quality, innovative, world-class facility.

In Brazil, our joint venture, WTGoodman, has made considerable progress in less than two years of operation, with a number of active development opportunities underway in key logistics locations, which underpin our success in securing commitments with global and strategic customers. In line with our strategy of becoming a major player in Brazil's logistics real estate market, in July, WTGoodman announced the signing of its first built-to-suit agreement to develop a 62,000 sqm distribution centre in Minas Gerais, the third-largest state economy in Brazil, for a large multinational, Forbes 500 company.

The new project highlights WTGoodman's strategy of delivering new, modern, high quality logistics space as well as its capacity and flexible approach in fulfilling the unique needs of all of its customers. With Brazil's logistics sector currently going through a process of growth and modernisation, WTGoodman is well placed to selectively build a portfolio of high quality logistics and industrial assets in Brazil's key logistics markets.







In Australia, since the acquisition of Moorabbin Airport in 2011, Goodman has continued to innovate and add value. The site features a 294 hectare estate with 71 hectares of development land available and good access to Victoria's Principal Freight Network. It includes over 30 hectares of Goodman Australia Industrial Fund's award winning Chifley Business Park.

It was recently announced that approval has been given for Victoria's next Costco warehouse on a 5.8 hectare parcel in the east precinct. It is expected to open mid-2015 and create an additional 400 jobs in the area. Continued improvements to the estate include an 11,000 sqm extension to an existing Coca-Cola Amatil facility, which is nearing completion, and site infrastructure works, such as stormwater drainage and road extensions, to support the release of additional lots in the east precinct.

In May 2014, the Victorian Government recognised the airport in "Plan Melbourne" as a place of state significance for its transport and employment roles. This designation positions the estate to access the future government rollout of key infrastructure and initiatives in the south east.

Developing innovative, customer focused solutions helps drive the growth of Goodman's business and these initiatives are just some of the examples of the activities undertaken around the world that are designed to ensure the long-term success of the Group.

The strength and diversity of its global operating platform, prudent capital management strategy and quality of its products and services combined with an innovative and contemporary approach have allowed Goodman to build a solid, world class business that continues to perform and grow profitably.

The Group has remained focused on a strategy of delivering sustainable growth. The team remains committed to building value for our Securityholders, customers and capital partners, and I would like to thank them for their commitment and you for your ongoing support.

Mr Ian Ferrier, AM Independent Chairman

Group CEO's report Gregory Goodman Group Chief Executive Officer

positive /ear



Goodman Group has had a positive year, performing well to deliver a strong full year financial result in 2014. This was achieved through the focused execution of our business strategy and day-to-day operational activities, coupled with the consistent and reliable delivery of our high quality product and service offering. We have worked hard over the last 12 months, successfully completing a number of targeted initiatives and projects and leveraging our entrepreneurial and operational expertise around the world, to create value for Goodman's stakeholders and drive the sustainable long-term growth of our business.

Goodman's result reflects the strong underlying operating performance across our business and the significant competitive advantage we derive from our recognised brand and position as one of the largest providers of industrial property and business space globally. Total assets under management increased by 14% during the year to \$26.8 billion. The size and scale of our business, geographic diversity of our operating platform and proven capability, enabled Goodman to capitalise on the continued strong demand for high quality industrial space in key logistics markets.

Our operating platform extends from Australia to New Zealand, Asia, Europe and the Americas. providing a key point of differentiation with virtually unrivalled capacity to service the diverse needs of a global customer base and secure unique investment opportunities for our capital partners. This is evident from the growth in operating earnings attributable to Goodman's international businesses, which increased to 56% and for the first time represents more than half of operating earnings. We expect the contribution from our international businesses to grow further in future periods, as we benefit from the timing differences of economic cycles and increased activity levels, while continuing to grow our operational capabilities in markets such as China, Japan, North America and Brazil.

Goodman's customer focused approach ensured that our property portfolios continue to be managed and maintained to a high standard. This was reflected in the solid property fundamentals we experienced during the year, achieving strong leasing results while maintaining our high occupancy and customer retention levels. We also capitalised on the operating environment during the year, which was driven by an undersupply of quality industrial space, significantly increasing asset prices and a surplus of available capital. This provided attractive conditions for Goodman to selectively dispose of assets, while also leveraging our active asset management capabilities. We continually assessed opportunities over the last 12 months to reposition assets and maximise their value through higher and better use opportunities, including the trend to urbanisation and property renewal.



Group CEO's report continued

This strategy to enhance our total return on assets saw Goodman sell properties to the value of \$1.5 billion, primarily in Australia and the United Kingdom, and recycle capital into new developments and opportunistic property investments. In this context, the increased focus on urban renewal in Australia is positive for Goodman, providing substantial opportunities to benefit from change of use planning outcomes across a number of our industrial properties in Sydney and Melbourne. We have made good progress on our urban renewal strategy, with a pipeline of over 35,000 residential lots identified and at different stages of planning. Goodman's urban renewal activities have the potential to generate significant incremental long-term value, which we consider to be an adjunct to our core business.

\$445m

of developments underway in the key Tokyo and Nagoya markets

\$1.7bn

development pipeline in the United States

800,000 sqm

of developments underway in China A key driver of growth over the last year was Goodman's development activities, which continued to perform strongly. In line with our development-led strategy, additional capital was allocated to markets, such as China and North America, with a focus on selectively undertaking the best quality opportunities. With higher development volumes, available capital and land, Goodman is in a competitively strong position to benefit from the ongoing high demand for prime quality industrial property and a number of structural changes driving our sector globally. These changes include the major growth in e-commerce and associated opportunities this is providing for logistics customers, greater supply chain efficiencies and building obsolescence. Highlighting the growth over the 12 month period,





Our operating platform provides a key point of differentiation, with virtually unrivalled capacity to service the diverse needs of our customers and secure unique investment opportunities for our capital partners.

our New Zealand business experienced its highest level of development activity in the last five years, almost doubling its work in progress to \$270 million, compared with the same period last year.

Our teams in China and Japan have taken advantage of the robust operating conditions and undersupply of prime industrial space, commencing new developments in well-located logistics markets. In China, Goodman increased its development work book to 800,000 sqm across 13 projects in nine cities, which is being driven by strong domestic market consumption. In Japan, we have projects to the value of \$445 million underway in the key Tokyo and Nagoya markets that will deliver 180,000 sqm of new, modern logistics space.





Goodman maintained its leading market position in Europe, driven by activity in the key markets of Germany, France and Poland. For the third consecutive year, we retained our ranking as the number one developer¹ in Europe, with solid demand for pre-committed opportunities, primarily from logistics, e-commerce, automotive and retail customers. In the United Kingdom, we are taking advantage of the improving operating conditions, with increased customer confidence securing new opportunities across Goodman's logistics and business park operations.

The Group's platform in Brazil is building momentum following our entry into that market in the 2013 financial year and the launch of our WTGoodman joint venture with leading local developer of industrial and logistics space, WTorre. WTGoodman completed the development of phase one of International Business Park in Rio de Janeiro during the year and has subsequently commenced development of phase three, together with further projects in Rio de Janeiro, São Paulo and Betim,

which will deliver a combined 480,000 sam of new logistics space. With an increasing number of customer pre-commitments being secured, we expect the development work book in Brazil to continue to grow strongly.

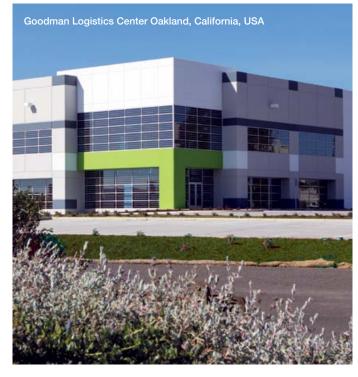
A key achievement for the year was the completion of Goodman Logistics Center Oakland in the United States and commencement of the rollout of Goodman's \$1.7 billion development pipeline, which followed the completion of our comprehensive land procurement and planning strategy undertaken since entering that market. Our focus on securing prime land sites in the key Southern California, New Jersey and Pennsylvania markets has ensured that we are in a strong position to leverage our significant development capability and take advantage of the lack of quality space available in these proven logistics locations. We commenced the rollout of our development pipeline with a 150,000 sqm logistics centre in the Inland Empire market in Southern California.

^{1.} Based on an independent annual survey and research undertaken by PropertyEU.



The demand from global investor groups for well-performing industrial assets was reflected in the ongoing strong support Goodman received from capital partners in the 2014 financial year, raising significant new third party capital across our managed fund platform. The attractiveness of our investment offering and the investor focus on partnering with specialist industrial property groups, in particular those with proven development capabilities, remain a key advantage for Goodman. It gives us significant capacity to invest alongside our capital partners in high quality opportunities that are typically not available on the open market. Major development projects, including Goodman Sakai at Osaka Bay, Japan, Goodman Citylink in Beijing, China and Bungarribee Industrial Estate in Sydney, Australia, are indicative of the substantial long-term investment opportunities we are creating for our capital partners. The \$343 million acquisition of Sydney Corporate Park during the year, with its strategic location in the prime South Sydney industrial precinct, sustainable cash flow profile and active asset management potential, further demonstrates the scope of the quality investments being realised through our partnering approach.





Operating EBIT by geographic segment

- Australia 44%
- Europe 30%
- Asia Pacific 25%
- The Americas 1%

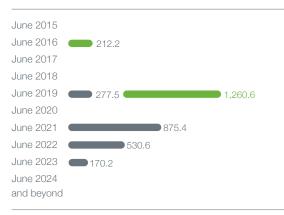


CEO's report continued

Debt maturity profile¹ (\$M)



Unfunded maturity



1. Includes total available credit facilities

Importantly, Goodman has delivered its initiatives and day-to-day operational activities in a measured and disciplined manner, underpinned by our prudent capital management strategy and reflected in the sound balance sheet metrics that we have maintained. We also maintained our low risk development approach, only undertaking projects without pre-commitments in selected markets with low vacancy levels in proven, quality logistics locations and where demand for assets is high. Developments completed during the year on this basis achieved 96% pre-commitment levels.

Goodman's strong performance in the 2014 financial year delivered full year operating earnings per security of 34.8 cents, up 7% on FY13 and operating profit of \$601 million, representing an increase of 10% compared with the same period last year and ahead of our initial 2014 financial year targets.

For the full year, Goodman paid a total distribution of 20.7 cents per security, consisting of a 10.35 cents per security distribution in each half year period.

Goodman has delivered its initiatives and day-to-day operational activities in a measured and disciplined manner, underpinned by our prudent capital management strategy and reflected in the sound balance sheet metrics that we have maintained.



Group operations

Goodman achieved operating EBIT of \$662 million for the year, equating to a 9% increase compared with the same period last year, driven by the organic growth and increased scale from Goodman's existing markets. The continued level of demand for high quality industrial space across all of the Group's operating markets is reflected in the strong performance of its development and management businesses, which have increased to contribute 30% and 16% of operating EBIT respectively. The contribution to earnings from Goodman's property investment activities was 54%, with the composition of earnings in line with our expectations.

Goodman's international operations contributed 56% of earnings, consistent with the significant growth being achieved in these markets, while 44% of earnings were sourced from Goodman's Australian business.

Further information on the Group's operations for the 2014 financial year is available on pages 16 to 25 of this Securityholder Review.

Capital management

Goodman maintained its sound financial position and retained its strong balance sheet in the 2014 financial year. A number of initiatives were successfully completed, including the recycling of property assets and fund cornerstone investments, consistent execution of the Group's selective development approach, and an active distribution reinvestment plan, raising \$87 million over the full year.

As a result, our gearing was a conservative 19.5% at year end, compared with 18.5% as at 30 June 2013, with available liquidity of \$1.5 billion. This ensures we have financial flexibility, with sufficient funding to meet our debt maturities until the end of the 2018 calendar year.

We continued to focus on the delivery of our stated strategy of diversifying our debt funding sources and lengthening our debt maturity profile, finishing the year with a weighted average debt maturity of 5.4 years. Goodman demonstrated its ongoing access to global banking relationships, procuring \$5.1 billion of bank facilities with an average term of 4.0 years during the year. Separately, our managed funds secured \$0.8 billion on an average 10.5 year term through debt capital markets. Furthermore, debt ratings agency, Standard & Poor's, revised the Group's long-term corporate BBB credit rating outlook to 'positive' from 'stable', together with an upgrade to Goodman European Logistics Fund's credit rating to 'BBB', while Goodman Hong Kong Logistics Fund secured a 'BBB+' long-term corporate credit rating.



Outlook

Goodman has worked hard over the last 12 months to build on its position as one of the most diversified and largest global industrial property groups, with a brand and reputation that is recognised for the delivery of a consistent, high quality product and service offering, and the reliable execution of its day-to-day operational activities.

The disciplined execution of Goodman's business strategy, coupled with its proven capability, geographically diverse operating platform, extensive infrastructure, and significant customer and capital partner relationships, is providing the Group with a strong competitive advantage. We will continue to capitalise on the ongoing demand for prime industrial assets and the structural changes taking place in our key operating markets and take advantage of the significant capital flows and strengthening asset pricing being generated by the current operating environment.

In turn, we have positive momentum and are well positioned to leverage our entrepreneurial expertise to create value and drive the sustainable long-term growth of our business, while maintaining prudent balance sheet metrics. The strength and quality of our development and management activities and active asset management capabilities will provide Goodman with opportunities in the year ahead to

selectively rotate assets, including from urban renewal initiatives, and recycle capital into new developments and opportunistic investments.

For the 2015 financial year, Goodman is forecasting full year operating earnings per security of 36.9 cents, up 6% on the 2014 financial year. Goodman is also forecasting a distribution of 22.2 cents per security, an increase of 7% per security on the 2014 financial year.

On behalf of the Board and executive management team, I would like to acknowledge and thank all of our people for the significant contribution they have made during the year to deliver strong operating performance and provide a robust platform for the successful long-term growth of our business.

Gregory Goodman

Group Chief Executive Officer

Prime location

Property investment

Goodman finished the 2014 financial year with an investment portfolio valued at \$5.6 billion, which compares with \$5.2 billion as at 30 June 2013. The portfolio provides the Group with an ownership interest in 430 high quality industrial and business space properties in 16 countries. Specifically, the portfolio consists of the Group's \$2.2 billion of direct property investments, which is represented by 38 assets located in Australia, Europe and the United Kingdom, together with \$3.4 billion of cornerstone investments in its managed fund platform and other financial investments.

The growth in the overall investment portfolio continues to increase in line with the growth in our third party assets under management, offset by a number of asset recycling opportunities. These included the disposal of a number of property assets and a reduction in the Group's cornerstone investment in Goodman European Logistics Fund to facilitate excess investor demand as part of the Fund's equity raising undertaken during the year. Separately, the Group contributed assets to a new joint venture established in Germany with Malaysia's Employees Provident Fund.

properties

value of Goodman's

investment portfolio

The Group's overall investment portfolio performed well, reflected in the solid property fundamentals experienced over the 12 month period. The size, scale and quality of our geographically diverse portfolio, combined with Goodman's global customer relationships and flexible approach. ensured that we continued to meet the varied needs of our customers and took advantage of the strong demand for industrial and business space experienced during the year. This saw Goodman lease over 3 million sqm of space, equating to \$347 million of net property income. We maintained a high occupancy rate of 96%, with like-for-like rental growth of 2.2%.

Goodman's active asset management approach saw a number of properties and development assets owned by the Group and our managed funds sold in the 2014 financial year. The proceeds from these sales, combined with the partial sell down of the Group's fund cornerstone investments, have contributed a total of \$1.8 billion for recycling into new development and investment opportunities.



We commenced the development of \$2.5 billion of new space in the 2014 financial year across 78 projects in 11 countries.



Innovative solutions



Property development

The strong ongoing growth in Goodman's development activities is being driven by the undersupply of prime quality industrial space and structural changes taking place within our sector. This is generating significant customer and investor demand for new development product and Goodman was well positioned throughout the year to pursue the best quality projects available across all of its key operating markets. The ability to leverage our specialist capability, extensive infrastructure and expert people around the world remains a key point of differentiation, ensuring Goodman's development volumes continued to grow and enhancing its position as one of the world's largest developers of industrial real estate. We commenced the development of \$2.5 billion of new space in the 2014 financial year across 78 projects in 11 countries, with a forecast yield on cost of 8.4%. We achieved an average lease term of 9.8 years on these new developments and demonstrated our commitment to a low risk development approach, with 86% either pre-sold to, or pre-funded by, Goodman's managed funds or third parties.

1.6m

sqm of new space delivered

\$2.5bn

of development commencements

developments currently underway globally

Commenced developments include:

- + a 31,892 sqm distribution centre in Brisbane for international logistics provider, DB Schenker;
- + in Auckland, New Zealand, a 16,002 sqm head office for dairy company, Fonterra;
- + a 64,988 sqm regional distribution centre for automobile manufacturer, BMW Brilliance Automotive, at Yanjiao, China;
- + in Tokyo, Japan, two multi-customer logistics and distribution facilities of 64,160 sqm and 57,905 sqm respectively;
- + a 103,664 sqm logistics centre for logistics service provider, Hammer Group, in Bedburg, Germany;
- + a 123,469 sqm fulfilment centre in Wroclaw, Poland for e-commerce provider, Amazon;
- + in Hinckley, United Kingdom, a 30,669 sqm logistics facility for French express parcel business, GeoPost;
- + a 148,699 sqm multi-customer logistics centre at Rancho Cucamonga in Southern California, United States; and
- + Itupeva, a 60,737 sqm multi-customer industrial estate in São Paulo, Brazil.





Group operations continued

Consistent with the strong demand for prime quality industrial space globally, Goodman's development work in progress increased to \$2.6 billion compared with \$2.3 billion for the same period last year. We have active developments underway in all of our regions, reflecting the robust market conditions, with additional capital allocated to markets where we are undertaking a developmentled strategy, including Japan, China, North America and Brazil. We are currently undertaking 76 projects in 11 countries, equating to 2.2 million sgm of new logistics and business space, with 91% of these projects being undertaken on behalf of our managed funds or third parties.

Over the 12 month period, Goodman delivered 1.6 million sqm of new space across 71 projects globally, with a combined value of \$2.2 billion. Developments completed during the year include:

- + a 53,305 sqm warehouse and distribution facility in Western Sydney for transport distribution company, Toll IPEC;
- + in Melbourne, a 21,117 sgm warehouse facility for fashion and apparel retailer, Just Group;
- + a 102,949 sgm warehouse and distribution centre in Tianjin, China, for leading local e-retailer, Vipshop;
- + the 130,059 sqm Goodman Sakai warehouse and distribution facility at Osaka Bay, Japan, on behalf of a number of third party logistics providers, including major customer, Nippon Express;
- + in Bremen, Germany, a 35,666 sqm logistics centre for automobile manufacturer. Daimler:
- + a 99,525 sgm fulfilment centre for e-commerce provider, Amazon, at Lauwin-Planque, France;
- + a 58,274 sgm distribution centre at Derby, United Kingdom, for global logistics provider, Kuehne + Nagel and Heineken;
- + in Oakland, United States, a 34,813 sqm logistics centre, partially leased to paint retailer, Benjamin Moore; and
- + phase one of International Business Park, a 57,242 sqm multi-customer estate in Rio de Janeiro.

Goodman ensured that it remains well positioned to effectively respond to the high customer and investor demand for its development product and facilitate the ongoing rollout of its development pipeline by replenishing its controlled land inventory during the year. This was primarily undertaken in North America, China and Japan, resulting in our development pipeline being maintained at over \$10 billion and capable of delivering a forecast gross lettable area of more than 7 million sqm.







Development work in progress as at 30 June 2014

- Greater China 23% Continental Europe 19%
- Australia 17%

- Japan 17%

 New Zealand 10%

 North America 6%
- UK 5%
- Brazil 3%





During the year, we used our active asset management expertise and the size and scale of our portfolio to provide our customers with a range of property solutions.



All about people

Property services

Goodman's Property Services teams around the world are responsible for managing 18 million sqm of business space, equivalent to \$26.8 billion of total assets under management. Through their ongoing commitment and effort, we are able to consistently deliver the highest standards of service to more than 1,750 customers and ensure that our global portfolio of 430 quality industrial and business space properties were well maintained and operated efficiently throughout the year.

The success of Goodman's service offering stems from the focused management of our global customer relationships, responsiveness in meeting their day-to-day property needs, and ability to identify opportunities to add value to their changing business requirements. During the year, we used our active asset management expertise and the size and scale of our portfolio to provide our customers with a range of property solutions, which included improving or expanding existing properties, and relocating customers within our portfolio to cater for their changing space requirements. This resulted in significant leasing activity over the full year period, with over 3 million sqm of space leased.

We completed a total of 334 new leases for existing and new customers across our property portfolios around the world and also renewed a total of 496 leases on behalf of existing customers, achieving a customer retention rate of 73%.

18m

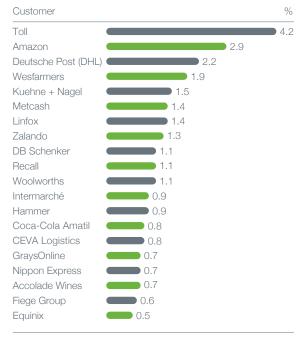
managed

4.9 yrs

weighted average lease expiry

Through the hard work of our teams, we welcomed a number of new customers during the year, while extending our relationships with existing customers, including Deutsche Post (DHL), DB Schenker, Nippon Express, CEVA Logistics, Amazon, Staples, Zara, Fuji Xerox, Equinix, Steel & Tube and Daimler.

Top 20 global customers (by net income¹)



Includes the Group's share of net property income from its cornerstone investments across its managed fund platform.



Partnering for growth

Fund management

Goodman continued to benefit from the investor demand for high quality industrial assets and further strengthened its capital partner relationships during the year, achieving significant equity inflows from existing and new investors across our managed fund platform. We successfully raised \$2.2 billion of new third party equity, reflecting the investor focus on partnering with specialist industrial property groups with proven development capability. In turn, the disciplined execution of our fund investment strategies and their commitment to creating long-term value for our global investors, delivered an average total return in excess of 12% in the 2014 financial year. Third party assets under management increased to \$22.4 billion compared with \$19.5 billion for the same period last year. This was the result of the completion of a number of fund initiatives, together with developments completed by Goodman during the year, which were predominantly pre-sold to, or pre-funded by, our managed funds. A number of initiatives to diversify debt funding sources and lengthen debt maturity profiles were also undertaken by Goodman's managed funds, providing \$4.5 billion of available debt and equity. This ensures they are well positioned, with significant momentum and investment capacity, to take advantage of a broad range of development and investment opportunities in future years.

In Europe, a new partnership called KWASA Goodman Germany (KGG) was established between Goodman and Malaysia's Employees Provident Fund (EPF) on a 70:30 basis, with EPF holding the larger share. An initial €500 million equity commitment was contributed to KGG, which was launched during the year with the acquisition

of new third party

equity raised

of available debt and equity

of a €213 million portfolio of German properties sourced from the Group and Goodman European Logistics Fund (GELF). Separately, GELF completed a €550 million equity raising from existing and new investors, with the Group selling €110 million of its cornerstone investment in GELF to meet the high level of excess investor demand.

In Japan, Goodman and Abu Dhabi Investment Council's equity allocation to the Goodman Japan Development Partnership (GJDP) was increased to US\$800 million, while Goodman Japan Core Fund's (GJCF) US\$100 million equity raising to fund the acquisition of the Goodman Sakai development closed oversubscribed. GJCF has subsequently undertaken a further US\$300 million equity raising, to help fund the acquisition of additional completed developments from GJDP, which closed post 30 June 2014.

The term of the Goodman China Logistics Holding (GCLH) partnership between the Group and Canada Pension Plan Investment Board was extended to 2019, with GCLH also receiving an additional US\$500 million equity commitment, taking the total equity for the partnership to US\$1.5 billion.

In Hong Kong, our Goodman Hong Kong Logistics Fund successfully priced an inaugural US\$400 million Euro medium-term note issue on a 10 year term, while Goodman Property Trust (GMT) in New Zealand extended its retail bond programme, with the issue of a new NZ\$100 million senior, unsecured seven year bond. GMT also refinanced its main \$600 million finance facility, lengthening the term for a further three and a half years.





Our global team













































Across the world



















Over 1,000 people in 33 cities

Adelaide Amsterdam Auckland Barcelona Beijing Birmingham Brisbane Brussels Budapest Chengdu Christchurch Cracow Düsseldorf Guangzhou Hamburg Hong Kong London Los Angeles Luxembourg Madrid Melbourne Osaka Paris Perth Poznan Prague Reading São Paulo Shanghai Sydney Tianjin Tokyo

Warsaw















Corporate responsibility and sustainability

Sustainability

In the 2014 financial year, Goodman extended its efforts to embed sustainability into its operations. While our current Corporate Responsibility and Sustainability (CR&S) strategy has been in place for the past four years, the focus during the year was to create consistency in key activities across our operating regions in a tangible and measured way.

The global nature of our operations means that we are able to share knowledge and resources between our property development and operations teams. Goodman has set minimum development standards to ensure that our global customer base can expect the same high standard of quality and sustainability in our developments regardless of geographic location.

Our CR&S programme continues to evolve in line with the growth of Goodman's business globally and the expectations of our stakeholders. Sustainability highlights for the 2014 financial year include:

- + incorporating a range of sustainable design initiatives into our completed developments globally:
- energy upgrade projects completed in Australia, Hong Kong, New Zealand and the United Kingdom (UK);
- + publication of Goodman's second CR&S Report, in line with the Global Reporting Initiative;

- company membership to the Global Real Estate Sustainability Benchmark and submissions for five separate Goodman funds globally;
- + certified green development projects in Australia, Japan, Continental Europe and the UK;
- + over 15 current developments in Germany seeking certification under the DGNB (German Sustainable Business Council) rating system; and
- + winner of the CitySwitch Award (+2,000 sqm category) in NSW for Goodman's Sydney head office which achieved a 5.5 Star NABERS Energy rating.

Our CR&S programme

Goodman's current CR&S programme is structured to improve the way we conduct our business and is focused on enhancing the quality and long-term sustainability of our developments. It is closely aligned with our primary operating activities of property investment, development, management and fund management.

Our CR&S strategy is currently comprised of six programme areas:

- + sustainable development;
- + asset management;
- + engagement and reporting;
- + corporate performance;
- + people and community; and
- + compliance.



Corporate responsibility and sustainability continued

A focus on sustainable development

One of the main components of our CR&S programme is our focus on sustainable development. As the largest industrial property group listed on the Australian Securities Exchange and one of the largest developers of industrial property globally, we understand the importance of incorporating sustainability features during the planning and design stage of a property.

Our development specifications include a range of design initiatives and we continue to work closely with our customers to evaluate additional features which improve the efficiency and operational performance of each development. Various sustainable design initiatives are incorporated into the 76 projects Goodman currently has in progress. Efficient warehouse lighting, such as automated T5 fluorescent or LED high bay lighting, remains a priority area as lighting is usually one of the greatest consumers of energy in a standard warehouse.

During the year, Goodman completed 1.6 million sqm of new developments globally. In Australia, three developments were completed at Bungarribee Industrial Estate located near Eastern Creek in Sydney. These include the new Toll IPEC facility, featuring energy efficient LED lighting technology throughout the entire warehouse, and the high bay extension to the Green Star certified (Industrial Design v1 and As Built v1) Metcash facility. Other completed developments, including logistics

facilities for Bantex and Bunnings, incorporated standard design features such as T5 lighting in the warehouse, daylight sensors, wall insulation, rainwater harvesting, native plants and water efficient landscaping.

Several office developments were completed in Australia during the year, all of which included a high level of sustainable initiatives in their design. Two of the Sydney developments to achieve Green Star certification, include a 5 star Green Star Office v3 Design for the Fujitsu development at Macquarie View Corporate Park, North Ryde, and a 4 star Green Star Office v3 Design for the Canon development at The Park, Macquarie Park.

In New Zealand, 12 new projects were announced during the 2014 financial year. Completed developments during the year included the 5,480 sqm Genesis Energy building at Central Park Corporate Centre in Auckland, which incorporated sustainable features such as LED lighting, high performance glazing and daylight harvesting sensors.

The acquisition of the Fonterra development currently in progress in Auckland was announced during the year. The 16,002 sgm state-of-the-art campus style building will feature seven levels of large flexible floor plates and incorporate a range of sustainable design initiatives, materials and building control systems.







Goodman's Australian carbon emissions

- Electricity 96.8%
- Gas **2.3%**
- Petrol 0.5%
- Diesel 0.4%



In the United Kingdom, several developments were completed during the year, including the 10,423 sgm facility at the Aylesford Commercial Park in Kent for Kent County Council. The turnkey development included a high level of sustainable features in its design such as automated LED lighting throughout the office and warehouse, carbon neutral building envelope, a high level of insulation, use of recycled aggregate and rainwater harvesting. The development achieved a Building Research Establishment Environmental Assessment (BREEAM) very good rating. Also achieving a BREEAM very good rating was the 58,274 sgm development for Kuehne + Nagel and Heineken at Derby Commercial Park, which included efficient lighting with daylight and movement sensors, high level of insulation, and rainwater harvesting for amenities.

In Japan, the completion of Goodman Sakai at Osaka Bay created a landmark development for Goodman's operations in the Japanese market. The 130,000 sqm development represents a high quality, modern logistics facility, with a focus on user comfort and a unique workspace aimed at attracting and retaining employees. The building is the first logistics facility in Japan to achieve LEED Gold pre-certification, and includes LED lighting in the common areas, automated efficient lighting and a large scale solar photovoltaic (PV) system on the roof. Three other developments in progress; Goodman Mizue, Tokyo Bay, Goodman Ichikawa, Tokyo Bay and Goodman Obu, Nagoya also feature high sustainable design standards.

Corporate responsibility and sustainability continued



Across Continental Europe, Goodman's completed developments continue to incorporate a high level of sustainable design features. These routinely include initiatives such as energy efficient heating and lighting systems and increased natural lighting. The Ingersoll Rand turnkey facility in the Czech Republic, which completed during the year, achieved a high level of energy and water efficiency and is targeting LEED Gold certification. An overall priority for our developments in Continental Europe is obtaining certification, and currently 16 of Goodman's developments have achieved a DGNB silver rating.

The drive to increase consistency across all of our regions has been demonstrated by the level of sustainability in our developments in China. With high standards set by Goodman Interlink in Hong Kong and Goodman Beijing Airport Logistics Centre, current developments include a greater range of sustainable design initiatives. The Goodman Qingpu warehouse development is targeting LEED Silver certification and also certification under the new Chinese Green Code (Design and Operation). Efficient lighting systems, increased natural lighting and extensive metering are now common features in our developments in China, including the recently completed Goodman Pudong International Airport Logistics Park (phase two) in Shanghai.

In Goodman's newer markets, our sustainability focus is to ensure that development specifications include a level of sustainable design features similar to our more mature markets. In the US, the recently completed Goodman Logistics Center Oakland in California is targeting a LEED Silver rating and includes features such as a heat reflective roof membrane, natural lighting and onsite water retention swales.

Managing the performance of our assets During the year, our Property Services teams globally completed various initiatives to enhance the performance of our assets.

In Australia, we completed multiple initiatives and projects to improve the operational efficiency of the portfolio. These included several high bay lighting upgrades at a number of Sydney properties such as the Coles Chilled Distribution Centre, Eastern Creek (upgrade to LED lighting), the Chullora Business Park (upgrade to T5 fluorescent lighting) and the Silverwater Distribution Centre (upgrade to T5 fluorescent lighting).

During the year, the Australian Property Services team has also been trialling an innovative energy monitoring and reporting system on several office buildings. The system provides our building managers with enhanced performance reporting, enabling them to make timely operating changes to improve performance. The project has resulted in significant energy savings and is being evaluated for rollout across the majority of the office portfolio.



In New Zealand, our Property Services team has either completed, or is in the process of completing, several energy improvement projects. This includes the 14,332 sqm Vodafone Building in Viaduct Harbour, Auckland, where we are installing new metering, implementing new control strategies for the air distribution system and solar sensors to compensate for solar gain. At Show Place in Christchurch, Goodman is currently undertaking a major mechanical and electrical upgrade at the building, including the complete replacement of the HVAC system as well as installation of LED lighting, energy metering and a new building management system.

In Hong Kong, further lighting improvements were completed across the portfolio, including the upgrade of existing lighting in common areas with energy efficient T5 fluorescent lighting. Other energy improvement projects featured the installation of variable speed drives for drainage pumps at several properties. In China, the Goodman Shanghai office achieved a LEED Commercial Interiors Gold rating in relation to the recently completed Activity Based Working fit-out project, while the Goodman Beijing and Goodman Chengdu offices are currently being rated for LEED Commercial Interiors.

In Continental Europe, results from our assessments through the Goodman Sustainability Benchmark process have been incorporated into asset plans. This enables upgrade works to be identified and budgeted and provides management with a technical outlook for our existing investments and the timeline to upgrade specific items relating to sustainability.

Renewable energy in Japan

Our team in Japan has undertaken a milestone renewable energy project, completing the installation of an approximately 10MW solar PV system on rooftops across the existing portfolio and our recently completed developments. The grid-connected systems will not only contribute towards the energy requirements of our customers, but also produce income from energy generated and supplied directly into the grid.

Australian greenhouse gas emissions

Greenhouse gas emissions (GHG) in Goodman's Australian operations for the 2014 financial year have been calculated as 46,534 tCO2e. This represents an approximate 4% increase in our absolute emissions for the period, primarily due to the completion of several developments and acquisitions, including Sydney Corporate Park in NSW.

Our GHG calculation includes scope 1 and 2 emissions generated from Goodman's Australian property and building management services, encompassing assets owned directly by Goodman and those within our Australian managed funds. Where sub-metering allows, it excludes the GHG emissions of our customers.

Corporate responsibility and sustainability continued



Goodman Foundation

The Goodman Foundation has a comprehensive strategy focused on providing support and contributing to the community. This is delivered through the distribution of: cash; volunteering; workplace giving; and in-kind programmes, with long-term partnerships developed and in operation with charitable organisations in all Goodman locations. Through our strategic partnerships with more than 56 charities in 2014, the Goodman Foundation is building communities and making a meaningful difference to the lives of disadvantaged people and vulnerable communities around the world.

The Goodman Foundation is represented in Australia, New Zealand, Greater China, United Kingdom, France, Belgium and Poland, with expansion of the Foundation's activities continuing across Europe, Japan and the US.

Many of our community partners not only benefit from receiving Foundation grants, but also through fundraising and volunteer support from Goodman staff in our good+heart programme. Our good+deeds workplace giving programme allows staff to make regular payroll donations.

The charter of the Goodman Foundation is focused on improving the quality of life and standard of living for people in the communities where Goodman operates, through the support of a range of community programmes. In 2014, we helped to establish many new initiatives through seed funding and support of emerging organisations such as those referred to on page 37.







The Goodman Foundation are true partners of OzHarvest. Their support is absolutely fundamental to our ability to continue to grow and deliver on our strategic outcomes. We needed a new multipurpose facility where we could grow our logistics and food storage, house our fabulous team and kick off our long awaited Nourish programme. Goodman, with the support of their business partners, delivered on this huge request! Goodman are enablers and are always standing with us to help ensure our continued growth and success. We see them as an extension of our team and together we are able to do great things.

Ronni Khan Founder and CEO, OzHarvest



Corporate responsibility and sustainability continued

Case Study:

The Helmsman Project

The Goodman Foundation is a founding supporter of The Helmsman Project (THP), a not-for-profit organisation that runs a unique adventure based coaching programme for students from schools located in disadvantaged communities.

At the core of the initiative is a 13-week personal and team coaching process that integrates two intense adventure education blocks to complement the students' learning process. Sailing is used as the adventure education activity. The students learn to develop a broader perspective of the opportunities available to them in the future and other core skills that will help them navigate through life's challenges and achieve their full potential.

During the 2014 financial year, 43 students graduated from the programme, and through the ongoing support of the Foundation, THP hopes to deliver the programme to over 150 students in the coming year.

The Goodman Foundation has been a strong supporter of The Helmsman Project from the outset and this has extended beyond valuable financial assistance. Goodman employees have volunteered to join THP working groups, providing professional expertise and advice to its executive team and assisting the organisation with the establishment of an operational and risk management framework.

Goodman's volunteers go far beyond 'the call of duty' in support of The Helmsman Project, which is very much appreciated. We are extremely grateful for the support the Goodman Foundation is continuing to offer The Helmsman Project and look forward to building upon and extending our collaborative effort over the coming year, as The Helmsman Project gears up for further growth.

Andrew Stainer Chairman, The Helmsman Project









The selected charities that Goodman supported during the 2014 financial year with cash grants or warehouse/ office facilities included:

- + Benji's Centre (Hong Kong)
- + Bestest Foundation
- + Books in Homes
- + Bread and Butter + OzHarvest Project
- + Cerebral Palsy Alliance
- + Children's Cancer Institute of Australia
- + Christchurch Community House (New Zealand)
- + Clown Doctors
- + COM4unity
- + Duffy Books in Homes (New Zealand)
- + Fight4Victory (New Zealand)
- + FoodShare (New Zealand)
- + Good Beginnings Australia
- + Good360
- + House with No Steps
- + Humpty Dumpty Foundation

- + Mission Australia
- + MS Australia
- + National Centre of Indigenous Excellence
- + Property Industry Foundation
- + Qing Cong Quan (China)
- + Raise Foundation
- + SOS Children's Villages (Belgium, France and Poland)
- + The Amazing Magic Club
- + The Australian Kookaburra Kids Foundation
- + The Helmsman Project
- + The Salvation Army
- + TNC Inc
- + UNICEF Australia
- + Wooden Spoon (UK)
- + Yalari

Corporate responsibility and sustainability continued



The Goodman Foundation provides our people with the opportunity to make a difference by taking action.





Staff engagement programmes

The Goodman Foundation conducts two employee focused programmes called good+deeds and good+heart. These programmes allow Goodman employees to contribute in various ways to several organisations and are making a significant difference to people's quality of life.

The good+deeds programme is an employee workplace giving programme where Goodman employees can offer financial support to charities they have selected and these contributions are matched by the Goodman Foundation.

Organisations participating in good+deeds include Clown Doctors (Australia), Australian Cancer Research Foundation (ACRF) (Australia), Red Cross (Australia, New Zealand, Hong Kong and China), MS New Zealand, Children's Cancer Foundation (Hong Kong) and UNICEF (China).

good+heart is all about employee engagement and under this programme the Goodman Foundation provides our people with the opportunity to make a difference by taking action. Under good+heart, Goodman team members can fund-raise for a cause they are passionate about, volunteer their time or expertise or participate in a charity fundraising event.

Goodman provides encouragement and support to good+heart participants by funding the entry fees or costs for events; making donations to specific causes; providing time off work; and sourcing and organising opportunities for employee participation throughout the year.

Some of the good+heart initiatives undertaken over the past year include: MS Gong Ride (MS Australia); Balmoral Burn (Humpty Dumpty Foundation); City to Surf (OzHarvest and ACRF); Endure for a Cure (Children's Cancer Institute of Australia); Entoure Bike Ride (Clown Doctors); 20/twenty Challenge (Cerebral Palsy Alliance); Great Potentials (New Zealand); CBRE Property Industry Bike Ride (United Kingdom); JLL Mount Kellett Relay (Feeding Hong Kong) and Goodman Magic Mile (Benji Centre) (Hong Kong). Goodman employees also provided skilled expertise to OzHarvest, National Centre of Indigenous Excellence, MS Australia and The Helmsman Project.

Diversity

The Group's diversity strategy is in response to the diversity factors which arise from the Group's operations across 16 countries in relation to employees, customers and investors. It comprises several initiatives, which are being undertaken concurrently and are designed to enhance career development opportunities, reduce barriers to workplace inclusion for all employees (with specific reference to gender diversity) and enhance organisational effectiveness in regard to cultural diversity issues. The significant initiatives that occurred in 2014, or are ongoing, are outlined below:

- + The Future+Women programme was again conducted in Australia in 2014, consisting of a series of workshops and meetings that are open to all female employees. The programme content was expanded in 2014 as a response to feedback received.
- + During the year, the Group commenced the rollout of its talent management strategy in several locations including Australia, New Zealand and Continental Europe. This involved undertaking detailed reviews of selected employees to determine their individual development needs, together with the identification of high-potential employees.
- + In 2014, the Good+Future middle management development programme continued to provide managers with theoretical and practical instruction on team management, strategy development and personal presentation skills. The programme has been well represented by high potential female employees.

- + Several female employees participated in innovative leadership development programmes. This included the week-long Larapinta Trail programme, where participants undertook physical and mental challenges to test and develop aspects of leadership and self-reliance.
- + Group policies such as the Group's Code of Conduct were reviewed and updated in FY14 to reinforce the importance of diversity and inclusion in all workplaces around the world, and to ensure employees are aware that all forms of harassment and discrimination are prohibited.
- + Human resource policies applicable in particular regions, such as Australia and New Zealand, are continually reviewed to ensure ongoing relevance with legislation. The Flexible Work Policy in Australia is an example, and in support of this, paid maternity leave entitlements in Australia have been standardised to ensure ease of understanding and application. Coaching sessions are available for women returning from maternity leave to help in the transition back to work, together with a specific programme that is open to employees on maternity leave to remain in contact with the workplace while they are on leave.

Information on the Group's support in the community and the affinity of this with diversity is outlined in the Goodman Foundation's activities on pages 34 to 38.

For more information on sustainability, our diversity initiatives and the Goodman Foundation, see the Sustainability section of the Goodman website at www.goodman.com/sustainability



Five year financial summary

	2010	2011	2012	2013	2014
Income statement	\$M	\$M	\$M	\$M	\$M
Gross property income	237.4	225.1	235.7	219.6	207.7
Management income	132.0	120.9	139.2	181.0	205.5
Development income	210.8	341.2	340.1	471.6	767.6
Distributions from investments	26.7	27.1	22.2	3.1	2.0
Net (loss)/gain on disposals of assets	(12.4)	67.4	34.2	12.8	2.4
Net (loss)/gain from fair value adjustments					
on investment properties	(210.0)	(26.4)	6.5	28.0	48.6
Share of net results of equity accounted investments	(211.2)	174.5	166.6	228.8	445.2
Total income	173.3	929.8	944.5	1,144.9	1,679.0
Property expenses	(59.8)	(58.6)	(61.7)	(59.7)	(60.1)
Development expenses	(147.7)	(262.9)	(216.0)	(311.4)	(579.8)
Employee expenses	(78.2)	(83.6)	(87.3)	(98.8)	(132.7)
Share based payments expense	(5.8)	(12.2)	(24.4)	(26.4)	(32.0)
Administrative and other expenses	(66.0)	(53.9)	(64.0)	(70.5)	(74.0)
Impairment losses	(145.4)	(47.2)	(89.5)	(65.4)	(14.4)
Restructuring costs	(4 = 4 = 4)	- 49.1	58.6	(9.8)	(0.4.2)
Net finance (costs)/income	(154.1)			(303.7)	(94.3)
Total expenses	(657.0)	(469.3)	(484.3)	(945.7)	(987.3)
(Loss)/profit before income tax	(483.7)	460.5	460.2	199.2	691.7
Income tax expense	(1.0)	(7.5)	(9.7)	(15.9)	(13.0)
(Loss)/profit for the year	(484.7)	453.0	450.5	183.3	678.7
Profit attributable to other non-controlling interests	(52.3)	(61.0)	(42.2)	(22.3)	(21.4)
(Loss)/profit attributable to Securityholders	(537.0)	392.0	408.3	161.0	657.3
Operating profit reconciliation (non-IFRS)					
Operating profit available for distribution	310.0	383.9	463.4	544.1	601.1
Adjustments for:					
Property valuation (losses)/gains	(583.4)	16.0	(6.6)	(36.7)	172.4
Non-property related impairment losses	(55.3)	(26.2)	(21.5)	_	_
Derivative mark to market and unrealised	(0.0. 5)	05.4	- 1	(000.0)	(70.4)
foreign exchange movements	(80.5)	35.1	5.1	(293.0)	(78.4)
Other non-cash adjustments or non-recurring losses	(127.8)	(16.8)	(32.1)	(53.4)	(37.8)
(Loss)/profit attributable to Securityholders	(537.0)	392.0	408.3	161.0	657.3
Operating profit per stapled security					
(cents per security) ¹	26.3	28.3	30.5	32.4	34.8
Distributions (cents per security)	17.0	17.5	18.0	19.4	20.7

^{1.} Fully diluted for performance rights

	2010 \$M	2011 \$M	2012 \$M	2013 \$M	2014 \$M
Balance sheet	φινι	φινι	φινι	φivi	φινι
Cash and receivables	1,008.6	548.5	605.9	1,172.8	780.8
Property assets	3,223.6	3,409.6	3,469.8	3,355.4	3,663.0
Equity accounted investments	2,304.1	2,597.4	2,893.4	3,243.1	3,855.6
Intangible assets	929.4	827.9	783.2	891.4	932.7
Other (including derivative financial instruments)	157.4	181.5	467.6	228.0	171.8
Total assets	7,623.1	7,564.9	8,219.9	8,890.7	9,403.9
Payables and provisions	387.1	467.0	434.1	438.4	566.7
Interest bearing liabilities	2,276.6	1,913.8	2,347.5	2,249.8	2,160.5
Other (including derivative financial instruments)	212.8	170.2	263.7	366.8	446.3
Total liabilities	2,876.5	2,551.0	3,045.3	3,055.0	3,173.5
Net assets	4,746.6	5,013.9	5,174.6	5,835.7	6,230.4
Non-controlling interests	(798.1)	(573.1)	(318.8)	(331.5)	(325.8)
Net assets (after non-controlling interests)	3,948.5	4,440.8	4,855.8	5,504.2	5,904.6
NTA per security (\$)	2.38	2.45	2.54	2.69	2.88
Gearing ratio (%)	24.9	23.0	23.9	18.5	19.5
Statement of changes in equity					
Total equity at the beginning of the year	3,776.9	4,746.6	5,013.9	5,174.6	5,835.7
Total comprehensive income for the year	(593.4)	325.7	429.9	460.2	797.4
	3,183.5	5,072.3	5,443.8	5,634.8	6,633.1
Contributions of equity, net of transaction costs	1,343.6	241.7	33.3	441.4	42.1
Distributions provided or paid	(212.9)	(250.0)	(283.1)	(243.7)	(445.4)
Other transactions with equity holders	5.4	10.9	22.8	20.9	27.7
Movements in non-controlling interests during the		(61.0)	(42.2)	(17.7)	(27.1)
Total equity at the end of the year	4,746.6	5,013.9	5,174.6	5,835.7	6,230.4
Cash flow statement					
Net cash provided by operating activities	195.2	294.4	266.8	356.1	404.4
Net cash provided by/(used in) investing activities	17.1	(355.5)	(220.8)	146.4	(228.5)
Net cash provided by/(used in) financing activities	60.3	(226.2)	37.0	(167.9)	(461.4)
Net increase/(decrease) in cash held	272.6	(287.3)	83.0	334.6	(285.5)
Cash at the beginning of the year	242.5	515.1	227.8	310.8	645.4
Cash at the end of the year	515.1	227.8	310.8	645.4	359.9

Group executives













Group Chief Executive Officer

Gregory is responsible for Goodman's overall operations and the implementation of its strategic plan. He has over 30 years of experience in the property industry with significant expertise in the industrial property arena. Gregory was a co-founder of Goodman, playing an integral role in establishing its specialist global position in the property market through various corporate transactions, including takeovers, mergers and acquisitions. He is a director of Goodman (NZ) Limited (the manager of the New Zealand Exchange listed Goodman
Property Trust),
and director and/or
representative on other
Group subsidiaries, management companies and funds.

Deputy Chief Executive Officer

Anthony's responsibilities for the Group include assisting in setting and managing strategy, business performance, corporate transactions and related operational projects with direct line management of Marketing, Information Technology (IT), Human Resources, Legal and Compliance. Anthony joined Goodman in 2004 and until February 2009, was Group Chief Financial Officer where his responsibilities also included financial reporting, management reporting, forecasting and budgeting, tax, and capital and financial risk management. Anthony is a qualified Chartered Accountant and has over 20 years' experience in the property industry having previously held a number of senior roles in the property funds management industry and chartered accountancy profession. Anthony is also a director of Group subsidiaries and was recently responsible for establishing the Group's investment into the United States.

Group Chief Financial Officer

Nick is responsible for the Group's corporate finance functions, which include accounting and finance, treasury, tax and the analytics functions. He also plays a key role in the Group's strategic planning and capital management. Nick has over 20 years of experience in the public and private real estate markets in roles at Jones Lang LaSalle and Goldman Sachs JBWere.

Group Head of Equities

Nick is responsible for the co-ordination and performance of the Group's corporate activities, cornerstones and funds management platform. He joined Goodman in 2000 and has held a number of senior positions within funds management and corporate services. Nick has 18 years of experience in the property funds management industry and holds an undergraduate degree in Real Estate and a Masters in Finance from the University of Technology, Sydney.

Group Head of Funds Management

James has been with the Group for eight years and is responsible for the co-ordination, strategy and performance of the Group's funds management platform. He spent three years overseeing the UK/ European funds platform before returning to Australia. He has significant expertise gained from over 19 years in property finance and structuring in both listed and unlisted environments. Prior to joining Goodman, James spent 10 years as a real estate investment trust analyst, including eight years at J.P. Morgan, which involved equity raisings for listed and unlisted funds.

Group Corporate Executive

Michael is responsible for managing Goodman's relationship with institutional investors, retail investors and governance groups. He is also responsible for managing the risk function and is involved in significant corporate transactions undertaken by the Group. He joined Goodman in 2002 and prior to his current role, Michael was Chief Executive Officer, Europe, based in London and responsible for the performance of the Group's European business. Michael has had extensive experience in property and financial services having worked previously at KPMG.









Group General Counsel

Carolyn is directly responsible for the legal and compliance functions of Goodman including corporate, property sustainability, knowledge management, insurance and compliance matters. She manages an international team of 70 staff. Carolyn has 23 years of legal experience in corporate and commercial property areas, including three years within the legal profession and six years as in-house Counsel with Kumagai Australia Group. She holds a Masters of Arts from Sydney University in Japanese language, a Bachelor of Arts/ Bachelor of Laws from the Australian National University and a Graduate Diploma in Company Secretarial Practice. She is a member of Chartered Secretaries Australia and a graduate of the Australian Institute of Company Directors.

Group General Manager, Human Resources

John joined Goodman in August 2010, and is responsible for the Group's HR strategy and HR operations globally. He has 22 years' experience in HR, in both international and domestic organisations. John joined the Group from Thomson Reuters, where he had almost five years senior HR experience (including time in Asia) and prior to that he worked in Australia for J.P. Morgan, The Colonial Group and Australia Post. John has a Bachelor of Business from the University of South Australia, and a Masters in Commerce (Industrial Relations) from Sydney University.

Group General Manager, Marketing

Alison is responsible for marketing and communications across the Group including branding, advertising and corporate communications. Prior to joining Goodman, she held various marketing positions at DHL in Asia, Europe and the United States, including regional brand director for Asia Pacific and Europe, US marketing vice president and head of global advertising. Alison has 23 years of experience in international marketing and holds a Bachelor of Business from the University of Technology, Sydney and a Diploma in Logistics Management.

Group Chief Information Officer

Luc is responsible for information technology across the Group which encompasses IT strategy, infrastructure, applications and project services. Luc joined Goodman in 2008 as the European IT Director and was appointed to his current role based in Sydney in December 2009. Prior to joining Goodman, he held various technology leadership positions around the world including IT Director at Expedia, Senior Enterprise Architect at Sony, Vice President, Technology at About. com/Primedia and Director, Technology at BBC Worldwide. Luc has over 21 years of technology management experience, and holds a Bachelor of Arts degree from Tulane University, Executive Technology Management certificate from Columbia University and an MBA from University of Connecticut.

Regional executives













General Manager,

Jason was appointed General Manager, Australia in 2007 and is responsible for the overall management and operations of the Australian business. He joined Goodman in 2003 as Manager of Capital Transactions and has more than 21 the property industry, including previous executive roles at Grant Samuel and Paul Ramsay Holdings. Jason is the Chairman Corporation and is a Board Member of the Goodman Foundation.

Chief Executive Officer,

John is the Chief **Executive Officer** of Goodman in New Zealand. He is overall management and operations of the Group in New Zealand. John has over 25 years of experience in the property industry, including experience in valuation, research, asset management, funds management and acquisitions and has held senior roles in the United Kingdom, Zealand. He is a former national director of the Property Council of New Zealand and prior to joining Goodman he was with Colonial First Managing Director, Greater China

Philip is responsible for the strategic development and continued expansion of investment business in the Greater China region. He joined the Group in 2002 and has over 16 years of experience in real estate investment in the Asia Pacific region, including four years in Singapore with Ascendas-MGM Funds Management Limited, the manager Estate Investment Trust. Prior to joining Goodman, he was at AMP Henderson Global Investors in Sydney where he worked in various roles within the AMP Henderson Property Group including valuation, asset management and fund management.
Philip is a director and/ or representative of the Group's Greater China subsidiaries, management companies and funds. Philip holds a Bachelor of Commerce and Graduate Diploma in Finance and Investment.

Chief Executive Officer,

Paul has overall executive responsibility for Goodman's operations in Japan. He has over 17 years of real estate and finance experience, having commenced his professional career in Perth, Western Australia in chartered joining the Bank of Scotland in Sydney, where he specialised in real estate and private equity before joining the real estate group of Macquarie in Sydney in 2004. Paul holds a Bachelor of Commerce (Accounting and Finance) and a Bachelor of Laws both from the University of Western Australia and a Masters of Finance from Macquarie University in Sydney.

Executive Director,

Danny has oversight of Goodman's European Logistics and Business Park operations and strategy and is responsible for the Group's investment in Brazil. Danny has been with the Group since 2006 and has 17 years of experience in the property and logistics sectors. Danny is a director of Group fund management entities, subsidiaries and the joint ventures in Europe and Brazil.

Danny has built up extensive experience in the design, implementation and outsourcing of pan-European supply chain and real estate strategies for various multinationals. Danny was Chief Executive Officer of Eurinpro, a developer of tailor made logistic property solutions in Europe acquired by Goodman in May 2006.

Managing Director, Continental Europe

Philippe joined Goodman as Managing Director, Continental Europe in October 2012. He is responsible for Goodman's activities across Continental Europe.

Philippe previously worked at Goodman from 2005 to 2008 as **Executive, Corporate** Transactions and Member of the Board of Managers of the pan-European logistics real estate fund, Goodman European Logistics Fund (GELF).

Between 2008 and 2010, Philippe pursued an entrepreneurial venture to develop real estate projects in Europe and Brazil.

Most recently he was General Manager at Inter Real Estate Trusty (IRET), a Brussels-based property developer of inner city mixed-use projects.

from the University of Chicago and a Master of Laws from the University of Leuven.







Managing Director, UK Business Parks

Jim has overall management and operational responsibility for Goodman's business park activities in the UK including the Arlington Business Parks Partnership. Jim has over 30 years' experience in the property industry and was part of the senior management team at Arlington Securities Plc which the Group acquired in 2005. During this time he has undertaken a variety of senior roles including responsibility for development, capital transactions and leasing. Prior to this, Jim ran his own development business. He has a degree from the University of the West England, and is a qualified Chartered Surveyor.

Managing Director, UK Logistics

Charles heads up Goodman's logistics operations in the United Kingdom and is responsible for the management, strategy and development of the Group's UK Logistics business. He also leads the Group's joint venture with Chamber Street Properties (formerly CBRE RT). Charles has been with the Group since 2005 and has over 20 years' experience in the logistics property sector. Charles was a Development Director at Rosemound Developments which was acquired by the Group in 2007. Prior to joining Goodman, Charles was a partner in the Industrial Department at Strutt and Parker in London.

Chief Executive Officer, North America

Brandon is the CEO of Goodman Birtcher North America. Prior to this he was president, and sole owner of Birtcher Development & Investments, a five generation leading West Coast development and investment firm founded by his grandfather in 1939. The company has developed and constructed a total of nearly 60 million square feet of industrial, office, and speciality retail projects throughout the United States. Brandon holds a Bachelor of Arts in Business/Economics from Claremont Men's College in Claremont, California and served six years in the US Coast Guard Reserves.

Board of directors













Independent Chairman Appointed
1 September 2003

lan was appointed Chairman on 28 July Acting Chairman from 28 November 2008). Ian is a Fellow of The Institute of Chartered Australia and has in excess of 40 years of experience in company corporate recovery and turnaround practice. lan is also a director of a number of private and public companies. Chairman of Australian Vintage Ltd (a director since November 1991) and a director of EnergyOne Limited (since January 2007) and Reckon Limited (since August 2004). He was formerly the Chairman of InvoCare Limited (from March 2001 to October 2013). His experience is essentially concerned with understanding the financial and confronting company analysing those issues and implementing policies and strategies which lead to a success. Ian has significant experience development, tourism, manufacturing, retail, hospitality and hotels, infrastructure and aviation and service

Group Chief **Executive Officer** Appointed 7 August 1998

Gregory is responsible for Goodman's overall operations and the implementation of its strategic plan. He has over 30 years of experience in the property industry with significant expertise in the industrial property arena. Gregory was a co-founder of Goodman, playing an integral role in establishing its specialist global position in the property market through various corporate transactions, including takeovers, mergers and acquisitions. He is a director of Goodman (NZ) Limited (the manager of the New Zealand Exchange listed Goodman Property Trust), and director and/or representative on other Group subsidiaries, management companies and funds.

Independent Director Appointed
1 December 2010

Philip was formerly an executive director and is now an Independent
Non-Executive Director
of Hong Kong Stock
Exchange listed
China Everbright Ltd, a company which focuses on the business of environmental protection and develops and manages numerous waste-to energy and waste water treatments plants in China. Earlier in his career, he was an Executive Director of CITIC Pacific Ltd in charge of industrial projects in China. He is currently an Independent Non-Executive Director of the Hong Kong Stock Exchange listed Hysan Development Co Ltd, China Aircraft Leasing Group
Holdings Limited, HKC
Holdings Limited and
First Pacific Company Limited. He is also a Advisory Committee of AustralianSuper. Philip holds a Bachelors Degree in Industrial Engineering and a Masters Degree in Operations Research from Stanford University, as well as a Masters Degree in Management Science from Massachusetts Institute of Technology.

Independent Director Appointed 23 February 2005

John is a Fellow of The Institute of **Chartered Accountants** in Australia and the Australian Institute of Company Directors. He was a partner of KPMG for 24 years and National Executive Chairman for five years. Since leaving KPMG in June 2000, John has held a number of non-executive director roles. He is currently Chairman of Charter Hall Retail Management Limited (director since August 2003), the management company of Charter Hall Retail REIT. He is also Chairman of the Reliance Rail group (since 2011). He was formerly a director of Sinclair Knight Mertz Management Pty Limited (from 2010 John is Vice President of Northern Suburbs Rugby Football Club Limited, a member of the Territorial Headquarters and Sydney Advisory Board of the Salvation Army and the Chairman of the National Foundation for **Medical Research** and Innovation

Independent Director Appointed 23 February 2005

Anne has 20 years' experience as a director of public companies. She is currently a director of Ardent Leisure Group (since March 1998), REVA Medical, Inc. (since October 2010), GI Dynamics, Inc. (since June 2011) and The Garvan Institute of Medical Research.
Anne was formerly a director of ClearView Wealth Limited (November 2010 to October 2012) as well as Spencer Street Station Redevelopment Holdings Limited, Insurance Australia Group Limited and STW Limited. Anne is also a Member of the Advisory Council C.I.M.B Australia, a Governor of the Cerebral Palsy Alliance Research Foundation and was, until May 2012, a trustee for the Centennial Park and Moore Park Trust. Her last executive position was as General
Manager, Australia for
United Airlines for nine
years until 2001.

Independent Director Appointed 3 April 2012

Rebecca is currently a Non-Executive Director of CSR Limited (since February 2012), Incitec Pivot Limited (since September 2011) and Oz Minerals Limited (since November 2010). During her executive career at BP plc she held numerous senior roles in finance, operations, corporate planning, project management and marketing in Australasia, the UK, and Europe. Her most recent executive experience was as Chief Financial Officer of BP Australasia. Rebecca holds a Bachelors Degree of Town Planning, a Masters of Applied Science (Project Management) and is a graduate of the Cambridge University Business and Environment Program. She is a Fellow of the Australian Institute of Company Directors.













Managing Director, Greater China Appointed 1 January 2013

Philip is responsible for the strategic development and development and continued expansion of the Group's industrial investment business in the Greater China region. He joined the Group in 2002 and has over 16 years of experience in real estate investment in the Asia Pacific region, including four years in Singapore with Ascendas-MGM Funds Management Limited, the manager of Ascendas Real Estate Investment Trust. Prior to joining Goodman, he was at AMP Henderson Global Investors in Sydney where he worked in various roles within the AMP Henderson Property Group including valuation, asset management and fund management.
Philip is a director and/
or representative of
the Group's Greater
China subsidiaries, management companies and funds. Philip holds a Bachelor of Commerce and Graduate Diploma in Finance and Investment.

Executive Director, Corporate Appointed 1 January 2013

Danny has oversight of Goodman's European Logistics and Business Park operations and strategy and is responsible for the Group's investment in Brazil. Danny has been with the Group since 2006 and has 17 years of experience in the property and logistics sectors. Danny is a director of Group fund management entities, subsidiaries and the joint ventures in Europe and Brazil. During his career Danny has built up extensive experience in the design, implementation and outsourcing of pan-European supply chain and real estate strategies for various multinationals. Danny was Chief Executive Officer of Eurinpro, a developer of tailor made logistic property solutions in Europe acquired by Goodman in May 2006.

Independent Director Appointed 13 October 2010

Phillip is a director of Co-Investor Group and Tru-Test Corporation Limited and the Deputy Chairman and Lead Independent Director of New Zealand Exchange listed Contact Energy Limited. He is also a director of Goodman (NZ) Limited, the manager of the New Zealand Exchange listed Goodman Property Trust. He was formerly the Chairman of ASX listed Digital Performance Group Ltd (from January 2009 to August 2012).

Phillip has wide experience in the fishing, energy, financial services, and health and technology industries and holds a Bachelor of Economics Degree. Deputy Chief Executive Officer Appointed 1 January 2013

Anthony's responsibilities for the Group include assisting in setting and managing strategy, business performance, corporate transactions and related operational projects with direct line management of Marketing, Information Technology (IT), Human Resources, Legal and Compliance. Anthony joined Goodman in . 2004 and until February 2009, was Group Chief Financial Officer where his responsibilities also included financial reporting, management reporting, forecasting and budgeting, tax, and capital and financial risk management.
Anthony is a qualified
Chartered Accountant
and has over 20 years' experience in the property industry having previously held a number of senior roles in the property funds management industry and chartered accountancy profession. Anthony is also a director of Group subsidiaries and was recently responsible for establishing the Group's investment into the United States.

Independent Director Appointed 1 February 2006

Jim has over 40 years of experience in the building and construction industries in Australia and overseas, including experience with Sir Robert McAlpine & Sons in London, Lend Lease Corporation in Australia and as Deputy Chief Executive and Chief Operating Officer of the Sydney Organising Committee for the Olympic Games (SOCOG) from 1997 to 2001. He was the CEO and a Director of MI Associates Pty Limited, a company established by him and comprising some of the leading members of the former SOCOG senior management team. He advised on major events including the London 2012 Olympic Games and Rio de Janeiro 2016 Olympic Games. Jim is currently working as an advisor to the Qatar 2022 World Cup. In addition, Jim is Chairman of Laing O'Rourke Australia Pty Limited and of several of its associated companies and a director ISIS Holdings Pty Limited and of several of its associated companies. With his range of experience, Jim brings significant property, construction and major projects expertise to Goodman.

Company Secretary Appointed 24 October 2006

Carl is the Company Secretary of the Company and its Australian controlled entities, as well as Legal Counsel – Head of Corporate in Australia. He has over 15 years of legal experience in corporate law and joined Goodman from law firm Allens Arthur Robinson in 2006. Carl holds a Masters of Laws and Bachelor of Economics/Bachelor of Laws (Hons).

Securities information

Top 20 Securityholders As at 2 September 2014	Number of securities	Percentage of total issued securities
1. HSBC Custody Nominees (Australia) Limited	516,185,300	29.57
2. J P Morgan Nominees Australia Limited	515,598,406	29.54
3. National Nominees Limited	283,262,772	16.23
4. Citicorp Nominees Pty Limited	127,185,773	7.29
5. BNP Paribas Noms Pty Ltd < DRP>	51,920,663	2.97
6. Citicorp Nominees Pty Limited <colonial a="" c="" first="" inv="" state=""></colonial>	31,967,500	1.83
7. AMP Life Limited	20,639,000	1.18
8. Beeside Pty Limited	16,923,077	0.97
9. Trison Investments Pty Ltd	13,868,256	0.79
10. Trison Investments Pty Ltd	13,128,205	0.75
11. RBC Investor Services Australia Nominees Pty Limited <apn a="" c=""></apn>	5,010,518	0.29
12. Bond Street Custodians Limited <enh a="" c="" property="" securities=""></enh>	4,296,384	0.25
13. RBC Investor Services Australia Nominees Pty Limited <piselect></piselect>	4,078,838	0.23
14. BNP Paribas Nominees Pty Ltd <agency a="" c="" drp="" lending=""></agency>	3,651,190	0.21
15. UBS Nominees Pty Ltd	3,230,000	0.19
16. UBS Nominees Pty Ltd	3,064,915	0.18
17. Questor Financial Services Limited <tps a="" c="" rf=""></tps>	2,599,322	0.15
18. RBC Investor Services Australia Nominees Pty Limited < Bkcust A/C>	2,348,318	0.13
19. HSBC Custody Nominees (Australia) Limited <nt-comnwlth a="" c="" corp="" super=""></nt-comnwlth>	2,257,081	0.13
20. CPU Share Plans Pty Ltd <settlement a="" c=""></settlement>	2,168,286	0.12
Securities held by top 20 Securityholders	1,623,383,804	93.01
Balance of securities held	122,033,921	6.99
Total issued securities	1,745,417,725	100.00

Range of securities	Number of Securityholders	Number of securities	Percentage of total issued securities
1 – 1,000	5,164	2,480,145	0.14
1,001 - 5,000	7,516	19,204,189	1.10
5,001 – 10,000	2,521	18,002,582	1.03
10,001 - 100,000	1,735	36,590,393	2.10
100,001 – over	129	1,669,140,416	95.63
Total	17,065	1,745,417,725	100.00

There were 555 Securityholders with less than a marketable parcel in relation to 6.877 securities as at 2 September 2014.

Substantial Securityholders ¹	Number of securities
Leader Investment Corporation; China Investment Corporation	168,462,083
BlackRock, Inc.	103,955,559
Vanguard Group	102,759,342

^{1.} In accordance with latest Substantial Securityholder Notices as at 2 September 2014.

Goodman Logistics (HK) Limited CHESS Depository Interests

ASX reserves the right (but without limiting its absolute discretion) to remove Goodman Logistics (HK) Limited, Goodman Limited and Goodman Industrial Trust from the official list of the ASX if a CHESS Depository Interest (CDI) referencing an ordinary share in Goodman Logistics (HK) Limited, a share in Goodman Limited or a unit in Goodman Industrial Trust cease to be stapled, or any new securities are issued by Goodman Logistics (HK) Limited, Goodman Limited or Goodman Industrial Trust and are not (or CDIs in respect of them are not) stapled to equivalent securities in the Goodman Group.

Voting rights

On a show of hands at a general meeting of Goodman Limited or Goodman Industrial Trust, every person present who is an eligible Securityholder shall have one vote and on a poll, every person present who is an eligible Securityholder shall have one vote for each Goodman Limited share and one vote for each dollar value of Goodman Industrial Trust units that the eligible Securityholder holds or represents (as the case may be). At a general meeting of Goodman Logistics (HK) Limited, all resolutions will be determined by poll, and eligible Securityholders will be able to direct Chess Depositary Nominees Pty Limited to cast one vote for each Chess Depositary Instrument (referencing a Goodman Logistics (HK) Limited share) that the eligible Securityholder holds or represents (as the case may be).

On-market buy-back

There is no current on-market buy-back.

Corporate directory

Goodman Limited ABN 69 000 123 071

Goodman Industrial Trust

ARSN 091 213 839

Responsible Entity

Goodman Funds Management Limited ABN 48 067 796 641; AFSL Number 223621

Goodman Logistics (HK) Limited

Company No. 1700359; ARBN 155 911 149

Registered office

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Other offices

Adelaide **Paris** Cracow Amsterdam Düsseldorf Perth Auckland Guangzhou Poznan Hamburg Prague Barcelona Hong Kong Birmingham London São Paulo Brisbane Los Angeles Shanghai Sydney Brussels Luxembourg Madrid Melbourne Tianjin Tokyo Warsaw Christchurch Osaka

Directors

Mr Ian Ferrier, AM Mr Gregory Goodman Mr Philip Fan Mr John Harkness Ms Anne Keating Ms Rebecca McGrath Mr Philip Pearce Mr Danny Peeters Mr Phillip Pryke Mr Anthony Rozic

(Independent Chairman) (Group Chief Executive Officer) (Independent Director) (Independent Director) (Independent Director) (Independent Director) (Executive Director) (Executive Director) (Independent Director) (Executive Director) (Independent Director)

Mr Jim Sloman, OAM

Company Secretary Mr Carl Bicego

Computershare Investor Services Pty Limited

115 Grenfell Street Adelaide SA 5000 **GPO Box 1903** Adelaide SA 5001

Telephone 1300 723 040 (within Australia)

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Facsimile

Email www.investorcentre.com/contact www.computershare.com Website

The Trust Company Limited

20 Bond Street Sydney NSW 2000

Perpetual Trustee Company Limited

123 Pitt Street Sydney NSW 2000

Auditor

KPMG

10 Shelley Street Sydney ŃSW 2000

GMG

Disclaimer

This Securityholder Review has been prepared by Goodman Group (Goodman Limited (ABN 69 000 123 071), Goodman Funds Management Limited (ABN 48 067 796 641; AFSL Number 223621) as the Responsible Entity for Goodman Industrial Trust (ARSN 091 213 839) and Goodman Logistics (HK) Limited (Company No. 1700359; ARBN 155 911 149). It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with professional advice, when deciding if an investment is appropriate. This Annual Report is not an offer or invitation for subscription or purchase of securities or other financial products. It does not constitute an offer of securities in the United States. Securities may not be offered or sold in the United States unless they are registered under the US Securities Act of 1933 or an exemption from registration is available. This Annual Report contains certain "forward-looking statements". The words "anticipate", "believe", "expect", "project", "forecast", "estimate", "likely", "intend", "should", "could", "may", "target", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings and financial position and performance are also forward-looking statements. Due care and attention have been used in the preparation of forecast information. Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors, many of which are beyond the control of Goodman Group, that may cause actual results to differ materially from those expressed or implied in such statements. There can be no assurance that actual outcomes will not differ materially from those expressed or industrial outcomes will not differ materially from these statements. All values are expressed in Australian currency unless otherwise stated. September

