

# Q4 2011 Supplemental Earnings Call Presentation

Investor Relations February 23, 2012



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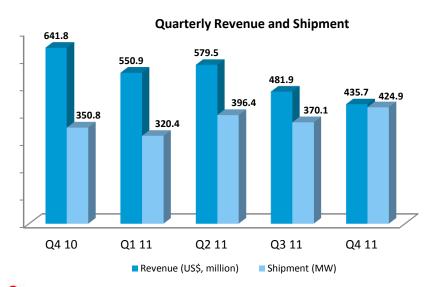
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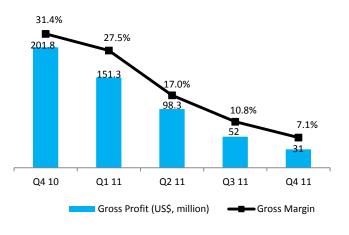
# **Fourth Quarter Performance Overview**

Categories	Fourth Quarter 2011	Full Year 2011
Shipment (MW)	425 MW (+14.8% QoQ)	1.51 GW (+43.1% YoY)
Revenue (US\$ mm)	\$ 435.7 (- 9.6% QoQ)	\$ 2,050 (+10.2% YoY)
Overall gross margin (%)	7.1%*	16.2%
Operating margin (%)	-14.4%	1.5%
Earnings per Diluted ADS	-\$0.93	-\$0.54

<sup>\*</sup>Includes a non-cash inventory write down of \$8.5 million



#### **Gross Profit and Gross Margin**





### **Financial Highlights & Outlook**

Q1 2012 Guidance

FY 2012 Guidance

Shipment (MW)	400-430 MW	Approx. 2-2.1 GW
Overall gross margin (%) <sub>1</sub>	Low teens in %	-

#### **Annualized Manufacturing Capacity**

Value Areas	Jul. 31, 2011 (MW) <sup>2</sup>	Sept. 30,2011 (MW) <sup>2</sup>		I     End of Q1, 2012   (MW) <sup>2</sup> 
Modules	1,900	1,900	1,900	2,400
Cells	1,900	1,900	1,900	2,400
Wafers	1,000	1,200	1,200	I I 1,200 I
Ingots	1,000	1,200	1,200	1,200

- 500 MW of new 'Honey' cell and module capacity by Q1 2012
- Process innovation, supply chain management and technology innovation to significantly reduce manufacturing costs
  - Efficient manufacturing & customer-driven value-added support services and solutions



- . Includes outsourced portion of wafers and cells, based on average FX rate from Jan.1 to Mar. 22 2012
- 2. Based on actual manufacturing yield

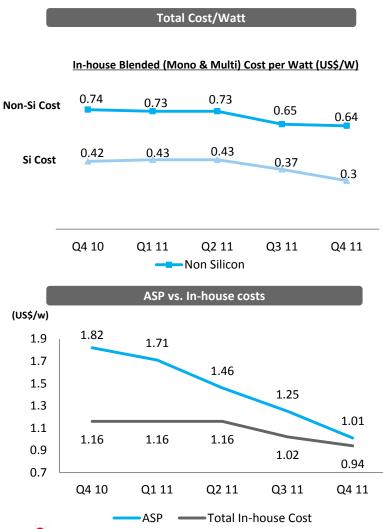
# **Strong Balance Sheet**

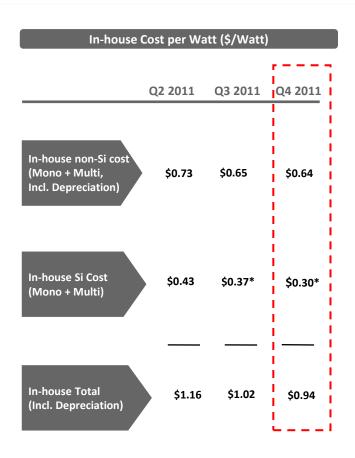
#### Selected Financials Highlights

(\$ mm)	Dec. 31, 2011	Sept. 30, 2011	Dec.31, 2010
Cash and Cash Equivalents, & Restricted Cash	896	733	791
Accounts Receivable	467	569	377
Inventories	250	335	79
Current Portion of advances to suppliers	63	65	81
Net PP&E	920	783	571
Total Assets	2,877	2,804	2,132
Total Debt	1,037	1,007	595
Short-term Debt (incl. CB)	389	411	295
Long-term Debt (incl. CB)	648	596	300
Total Liabilities	1,732	1,590	958
Shareholders' Equity	1,145	1,214	1,174



#### **Cost per Watt**

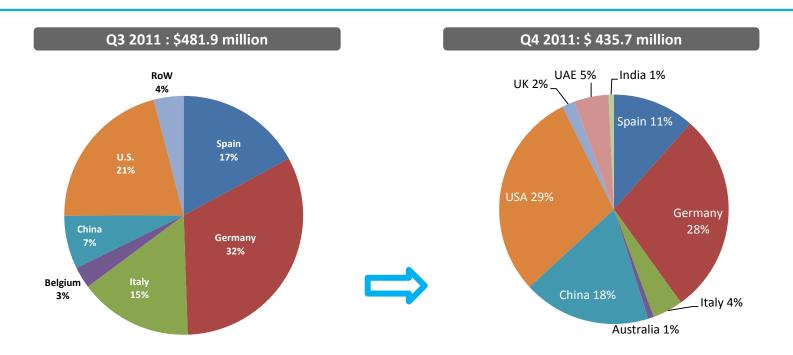




<sup>\*</sup> In-house cost includes effects of inventory carrying costs.



## Sales Revenue Breakdown by Regions



#### Strategy include:

- Refine channel-based marketing and product strategies.
- Enlarge and diversify distribution channels.
- Effective delivery of innovative solutions such as total system cost saving "Trinamount" module and multicrystalline-based "Honey" technology-based module.
- Increasing sales to the U.S., China, and ROW



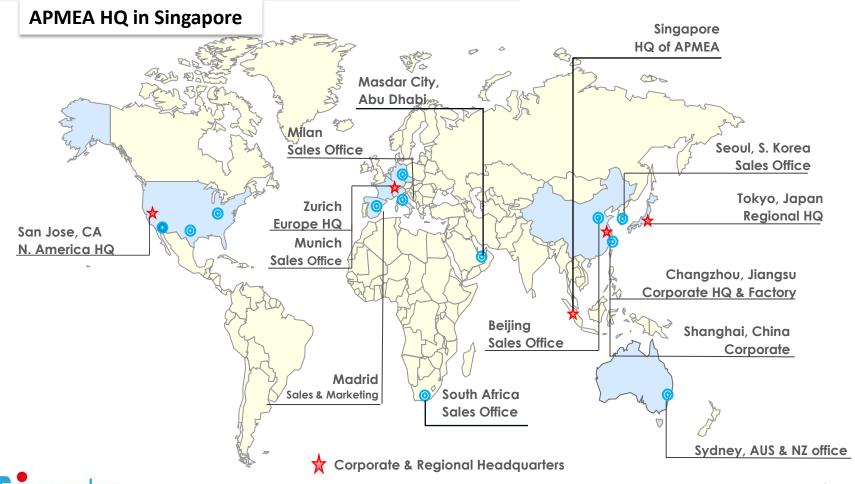
Geographical breakdown based on country record of sale, not end-installation

# Global Operations — Sales & Marketing branch in Masdar City, Abu Dhabi

16 locations, approx. 15,000 employees from over 20 nationalities

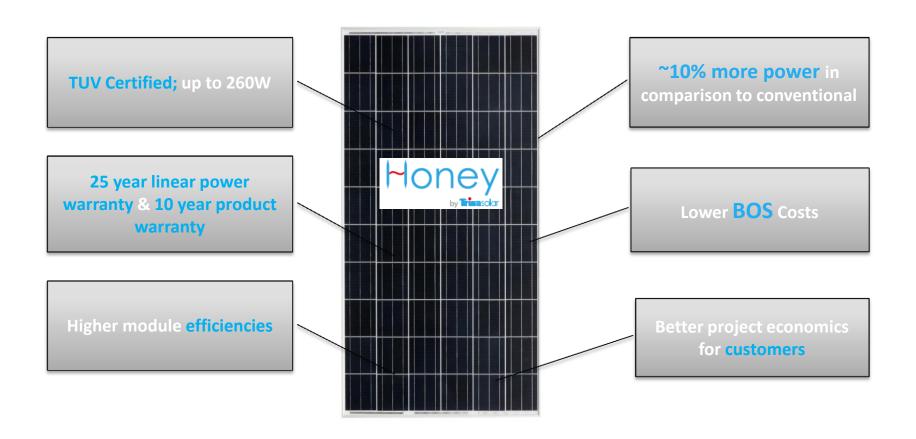
#### Sales & Marketing branch in Masdar City, Abu Dhabi

The power behind the panel



**Regional Sales & Marketing Offices** 





Key technology comparison – cost vs. price vs. power



# **Q&A Session**

- Jifan Gao, Chief Executive Officer
- Terry Wang, Chief Financial Officer
- Mark Kingsley, Chief Commercial Officer
- Gary Yu, Senior Vice President Operations
- Thomas Young, Vice President Investor Relations





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