# JASOLAR

# **Investor Presentation**May, 2014











## **Forward-looking Statements**

This presentation contains forward-looking statements. These statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential," or "continue" or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance, or achievements.

Any forward-looking statement you see or hear during this presentation reflects our current views with respect to future events and is subject to the risks, uncertainties, and assumptions relating to our operations, results of operations, growth strategy, and liquidity. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.

## **Company Overview**

## **JA** SOLAR

## A leading Chinese solar cell and module manufacturer







Headquarters

Shanghai, China

Date est. / IPO

May 2005 / February 2007 (NASDAQ: JASO)

Business Highlights Ranked #2 in the world for c-Si cell production in 2013

 Successful transformation into a major solar module producer

World class quality with industry leading conversion efficiency

Bankable brand with over 8 GW of products shipped

Annual Capacity

2.8 GW solar module

2.8 GW solar cell

■ 1.0 GW silicon wafer

**Shipments** 

■ 2013: 2.1 GW

■ 2014 guidance: 2.7 – 2.9 GW

**2014Q1: 638.1MW** 

■ 2014Q2 guidance: 670 – 700 MW

**Products** 

 High efficiency mono-crystalline and multi-crystalline cells and modules. Average conversion efficiency of CYPRESS2 cells in mass production:

- Monocrystalline: **19.4%** 

- Multicrystalline: 17.9%

**Employees** 

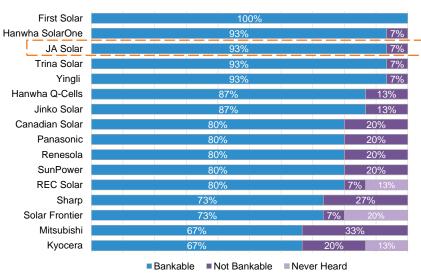
■ 10,535 as of end of 2013

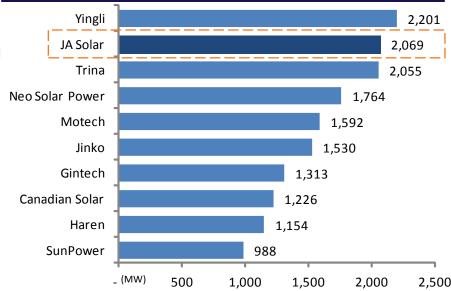
## **Leading Bankable Brand & Substantial Shipments**

## **JA** SOLAR

## **BNEF's Bankability Survey Results**

## No. 2 c-Si cell manufacturer in the world by production

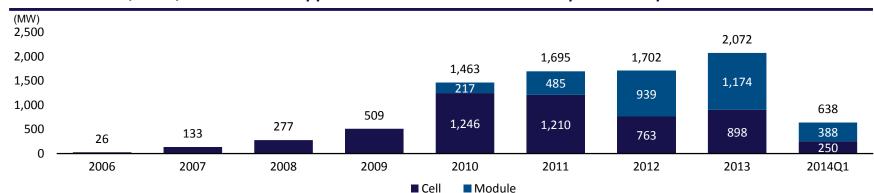




Source: 4/28/2014 PV Module Bankability 2014: who to trust Bloomberg New Energy Finance

Source: NPD Solarbuzz Marketbuzz 2014

## As of March 31, 2014, JA Solar had shipped over 8 GW in cumulative PV product shipments



# Selectively Optimized Vertically Integrated Model



## **Polysilicon**



## Silicon Wafer



Cell



Module



**System** 



**Silicon Wafers** 

- Low-cost, high-quality production
- Leading the industry in highefficiency wafer research

#### Solar Cells

- One of the world's largest manufacturers
- Recognized for top tech at low cost
- High-performance mono- and multi-crystalline solar cells

#### **PV Modules**

- High-quality products with high-quality BOM
- Working with leading brands on OEM modules

#### **EPC & Project Development**

- Partnering with top-tier developers in China
- Cooperation with global leading IPPs on utility scale projects

#### 1.0 GW capacity

Wafer R&D center, first to develop quasi-mono wafers

#### 2.8 GW capacity

Cell R&D center, successfully developed Cypress, Percium, and Riecium high efficiency cells

#### 2.8 GW capacity

Reliability lab partnership with TÜV and Intertek

Utility Scale: 400MW+ in pipeline, expect to complete 200MW in 2014
Distributed Generation: pilot

Distributed Generation: pilot projects with partners, actively exploring new business models

## **Experienced Management Team**





## **Baofang Jin**

**Executive Chairman & CEO** 

- Chairman of the board of directors and Chief Executive Officer of Jinglong Group
- 15 year semiconductor wafer manufacturing experience
- National People's Congress, vice-chairman of the Chinese People's Political Consultative Conference of Ningjin County



## Jian Xie

#### **President**

- Board Director
- Served in such capacities as the Company's director of corporate finance, director of investor relations, assistant to the chief executive officer, secretary of the board of directors and vice president of sales



## **Herman Zhao**

**CFO** 

- Former CFO of JA Solar from 2006 to 2008
- Extensive experience in solar manufacturing and project development
- Former CFO of Legend Silicon and Sky Solar



## Yong Liu

Board Director

- More than 15 years of operation management experience at semiconductor wafer and solar cell manufacturing facilities.
- Former director of SMIC, responsible for running three 12-inch wafer foundry fabs, which were the most advanced wafer fabs in China

## JA Solar Investment Highlights

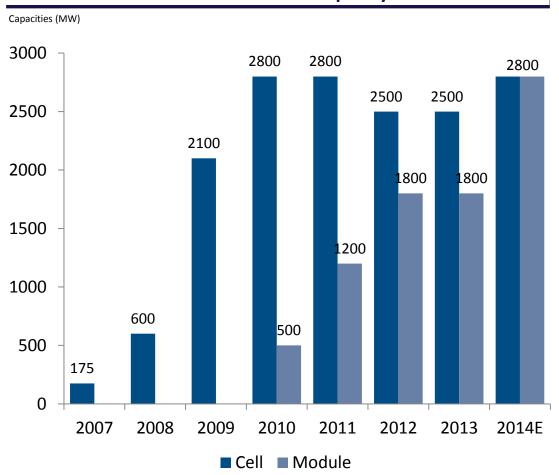


- 1 Scale leader across the value chain
- Well positioned in major growth markets including China and Japan
- Global marketing network and diversified customer base
  - 4 Quality global project pipeline
- 5 Strong balance sheet for future growth
- 6 Technology, quality and cost leadership

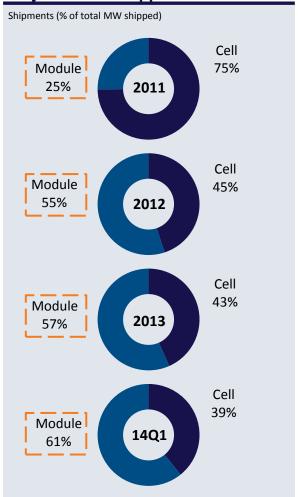
# 1) JA Solar is a scale leader across the solar value chain...

## **JA** SOLAR

## JA Solar historical cell and module capacity



Successful transformation into a major module supplier



Scale leadership in both cell and module increases economies of scale and decreases costs



## ...with state-of-the-art production facilities

## **JA** SOLAR



# 2 China, Japan, North America, and Emerging Markets continue to drive growth JASOLAR

Region	2013E PV Demand (GW)	2014E PV Demand (GW)	% Change
Global	37.0	46.0	24.3%
Europe	11.0	10.0	-9.1%
China	11.0	12.5	13.6%
Japan	6.0	8.0	33.3%
North America	5.5	7.0	27.3%
<b>Emerging Markets</b>	3.5	8.5	142.9%

#### China market

 Demand to grow to 13~14 GW in 2014, with rapid growth in demand from distributed-generation projects

#### Japan market

 Driven by utility-scale projects, demand growth is expected to continue in 2014

JASO is well positioned to benefit from the demand growth in Asia-Pacific given its established presence and increased shipments to the 2 largest PV markets – Japan and China



## One of the Top Module Suppliers in China



## **Established Module Business**

- Partnership with leading Chinese independent power producers for utility scale PV projects
- Actively working with partners on ground mounted projects to secure module pipelines

## **Strong EPC Team**

- Dedicated experienced EPC team with extensive rooftop and ground-mount project experience
- Provide EPC services to external customers as well as to self-developed projects

## **Leading Chinese Power Producer Customers**











## **Selected EPC Projects**

Province	Gansu	Ningxia	Qinghai	Gansu
Project Owner	Gansu Huineng (Subsidiary of Gansu Power Investment Corp)	Datang Angli Joint Venture	Qinghai Beixiang	JA Solar
Size	20 MW	40 MW	5 MW	100 MW (under construction)



## Ranked Top 3 Chinese Module Suppliers in Japan

## **JA** SOLAR

## **Hybrid Business Model**

- Providing both OEM and JA Solar-branded high efficiency modules
- Working with leading domestic Japanese EPC and distributors who have strong local presence and service capabilities
- Target Segments: residential, commercial, industrial rooftops and ground-mounted projects
- >300% shipment growth from 2012 to 2013

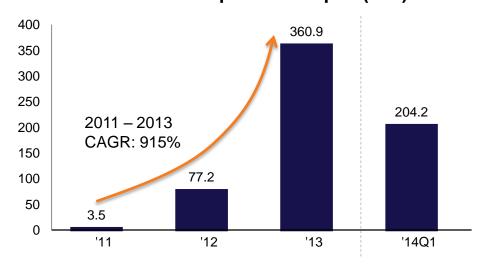
## **Japanese Clients & Distribution Partners**







## **Historical Shipment to Japan (MW)**





## 3

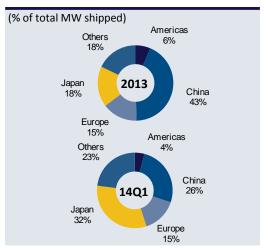
# Global Market Coverage and Diversified Customer Base

**JA** SOLAR

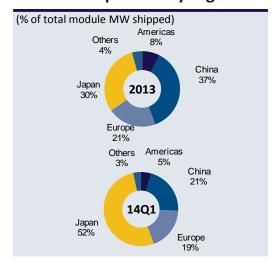
Long standing relationships with leading project developers and global OEMs along with a global sales and marketing network



## **Total shipments by region**



## Module shipments by region





## **Selected Strategic Partners**

**JA** SOLAR

JA Solar has established long-term strategic partnerships with various leading corporations around the world.





























## **Selected Projects in Fast Growing Markets**

## **JA** SOLAR

## NFL Philadelphia Eagles Stadium Lincoln Financial Field

Philadelphia, Pennsylvania, USA

2 MW



## Commercial Rooftop (Macy's Department Store)

Raritan, New Jersey USA

1.1 MW



## Utility Ground Mount Project in Arizona

Tucson, Arizona, USA

5.7 MW



## **Largest Solar Installation in Tennessee**

Chattanooga, Tennessee, USA

9.5 MW



#### **Largest Solar Installation in North Africa**

Kenitra, Morocco

2 MW



#### **Largest Solar Installation in Israel**

Arava Desert and Negev Desert, Israel

35 MW





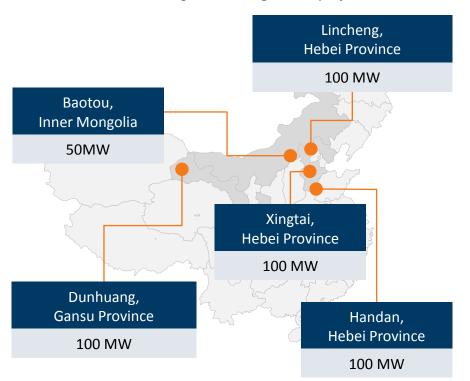
## **Extensive Global Project Pipeline**

## **JA** SOLAR

## **Domestic**



- 400+MW of utility project pipeline
- Expect to finish and connect 200MW in 2014
- Intend to sell projects upon connection to free capital to reinvest in project development; 100MW in advanced negotiation stages with project off-takers



#### **Overseas**



 Actively working with local partners to develop overseas downstream projects



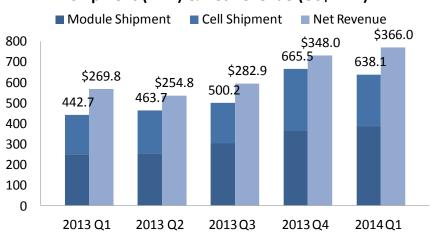


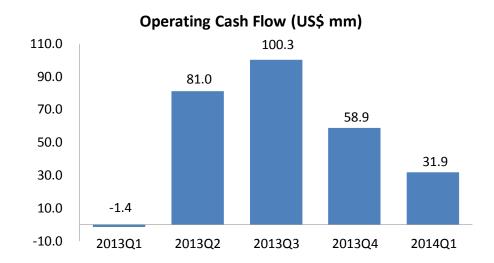


## **Improving Quarterly Performance**

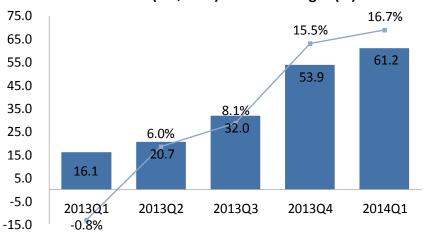
## **JA** SOLAR

## Shipment (MW) & Net Revenue (US\$ mm)

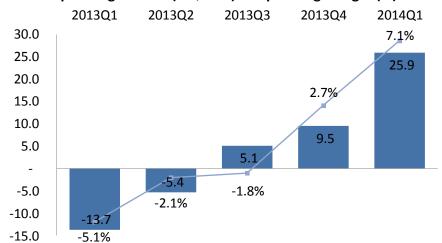




## Gross Profit (US\$ mm) & Gross Margin (%)



## Operating Income (US\$ mm) & Operating Margin (%)



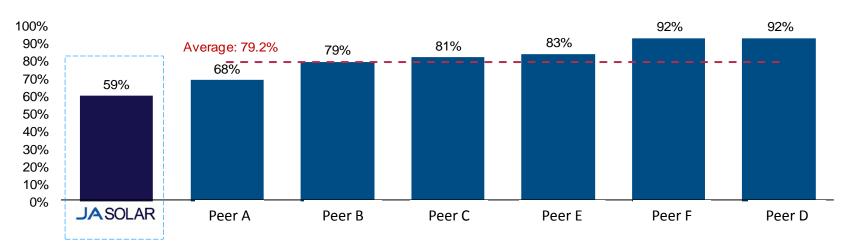
Exchange Rate: 6.2164RMB to US\$



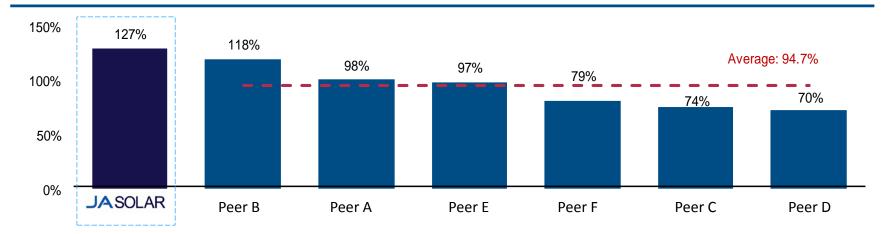
## **Strong Credit Profile Relative to Peers**



#### **Debt Ratio**



#### **Current Ratio**



Source: Company filings.

Note: JA balance sheet figures are as of 3/31/2014, peer figures are as of 12/31/2013



## Strong balance sheet for future growth

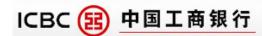
## **JA** SOLAR

#### Balance Sheet Snapshot as of 3/31/2014

(US\$ in million)	
Current assets	1,055.0
Non-current assets	887.9
Total assets	1,942.8
Current liabilities	829.4
Non-current liabilities	319.9
Total liabilities	1,149.2
Net assets	793.6
Selected line items	
Cash, cash eq., and restricted cash	422.7
ST bank borrowings	182.4
LT borrowings due in one year	118.5
Total short-term debt	301.0
LT borrowings	248.2
Total debt	549.2

#### **Supported by Leading Banks**

















- Strong cash position and unused credit lines provides adequate liquidity to ensure long-term viability
- Long-term partnerships with the top domestic and international banks



## **Technology and Cost Leadership**



## **Industry Leading Cell Efficiency and Module Output in Mass Production**

Average cell efficiency in mass production:

- Cypress2 Mono-crystalline: 19.4%

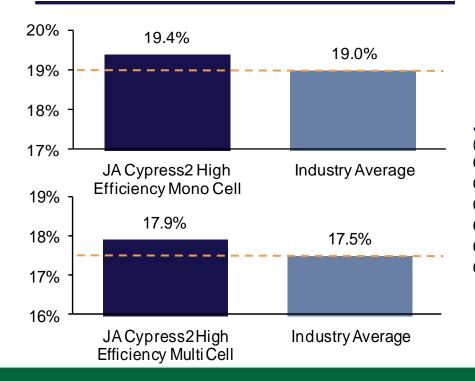
- Cypress2 Multi-crystalline: 17.9%

Module output

- JAM6 72: 300 to 320 watt

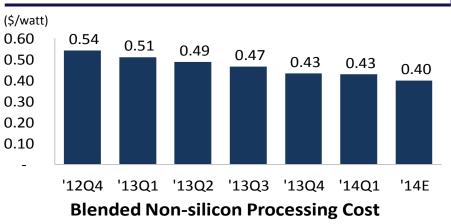
- JAP6 72: 295 to 315 watt

## **Efficiency Comparison**



- Excellent solderability
  - Application of double printing technology in production to enhance solderability
- Lower encapsulation power loss
  - Positive tolerance for cell power compensation;
  - Reasonable electrical performance parameter (high voltage and low current);
  - Elaborated current ratings

## **Significant Cost Reduction Effort**



## High efficiency and low cost solar cell and module technology

• Innovative solar cell technology expected to be integrated into production lines in 2014H2

- PERCIUM Mono-crystalline Cell: 20.4%

Multi-crystalline Cell: 19.2%

- RIECIUM Multi-crystalline Cell: 18.4%

 Proprietary technology and innovative processing to continuously improve solar cell conversion efficiency

WRACIUM Back-contact Cell ~ 18.2% (Multi), ~19.7% (Mono)

- BYCIUM Solar Cell (N-type): >20.3%

 Develop new module manufacturing and system integration technology based on existing high efficiency cell technology

Long-term research for next generation PV cell and module technology

## **JA Solar Milestones**

## **JA** SOLAR

#### May 2005

Ningjin Jinglong Zhong'ao Established

#### Apr 2006

1st Commercial Production Ningjin 25MW of Solar Cells

#### May 2008

Convertible **Notes Offering** in May, 2008

#### October 2008

**Established** module business in Shanghai and wafer business in Lianyungang

#### Q1 2011

Establishing Hefei Facility with 3GW Planned Capacity

#### Q3 2013

Completed Registered Direct Offering of up to \$96mm

## 2005

2006

2007

2008

2009

2010

2011

2012

2013

#### Nov 2005

Renamed Jing Ao Solar Co. Limited. The name JA SOLAR is born

#### Feb 2007

**NASDAQ IPO** Followed by a Follow-on Offering in Oct. 2007

#### **Sept 2008**

New Yangzhou Fab Mass Production Achieved

#### Q4 2010

**Achieved Capacity** of Over 2GW

#### Q2 2012

Revenue from Module **Business** Exceeded 60%

#### Q3 2012

Established JA Solar Japan Limited to serve Japan market

# JASOLAR

