

**Company Presentation**  
March 2011

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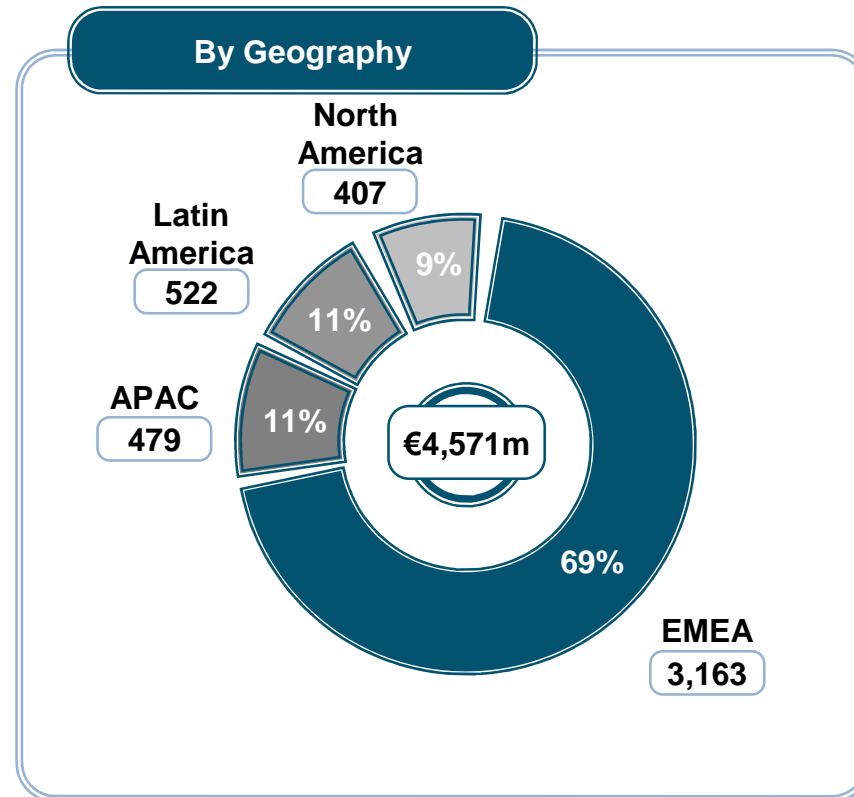
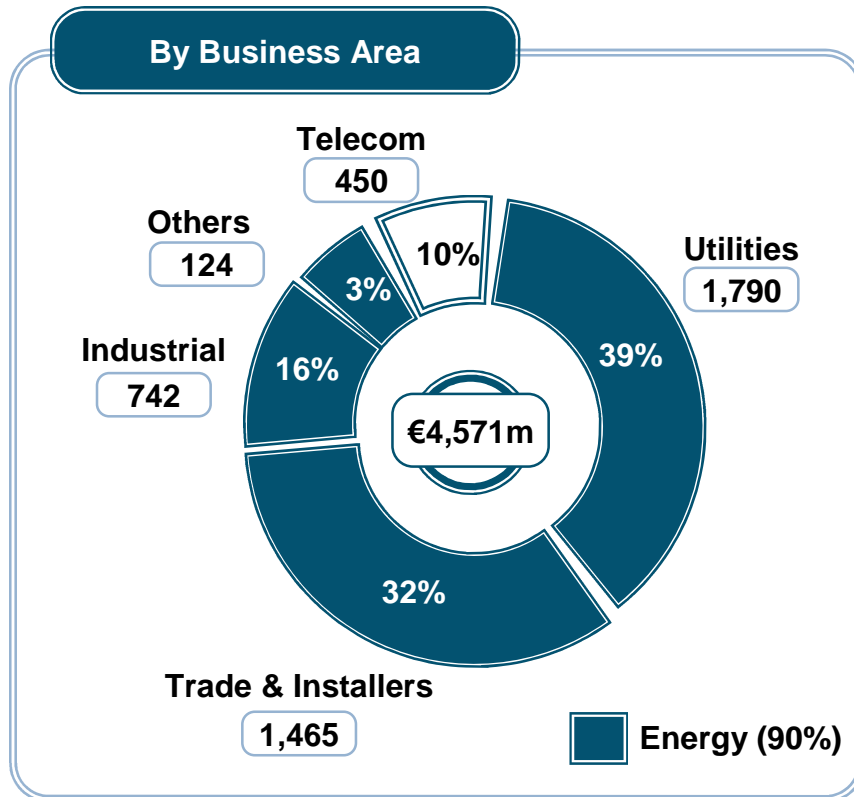
## Agenda

### ➤ Group Overview

- Division Results FY 2010
- Prysmian-Draka Combination
- Appendix

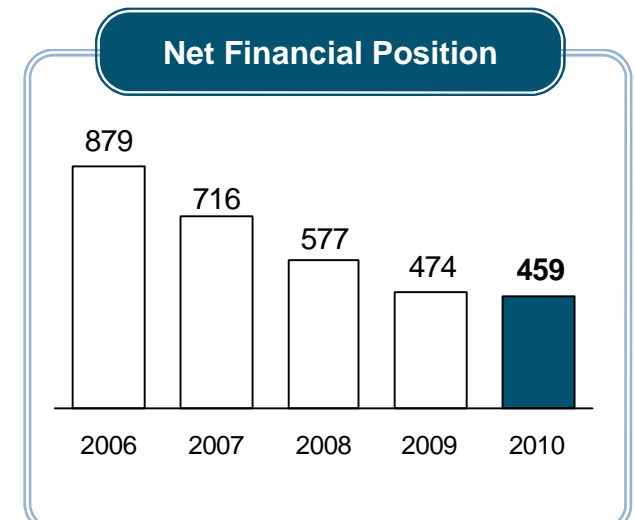
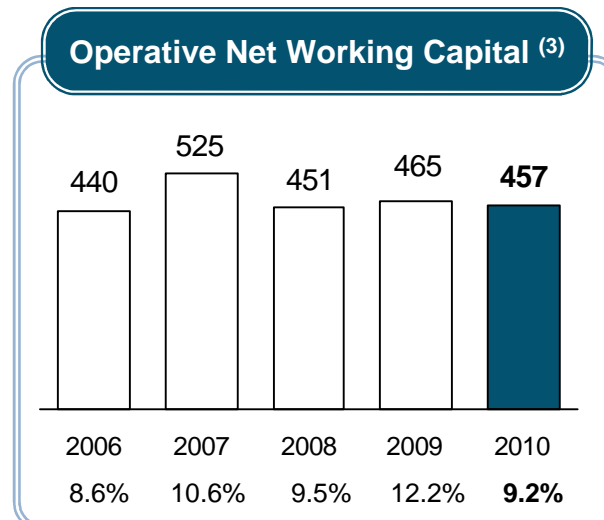
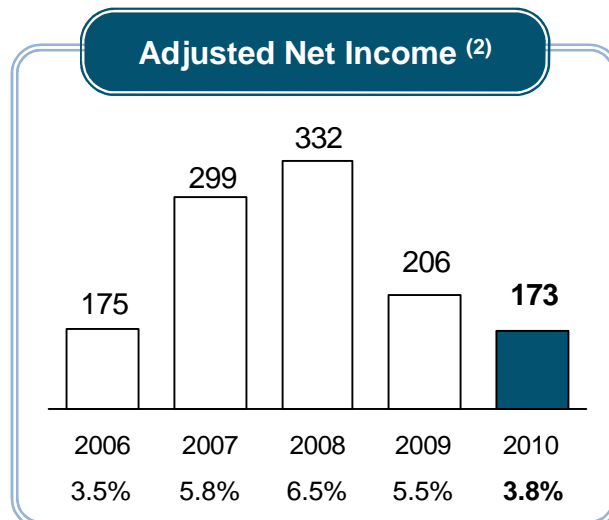
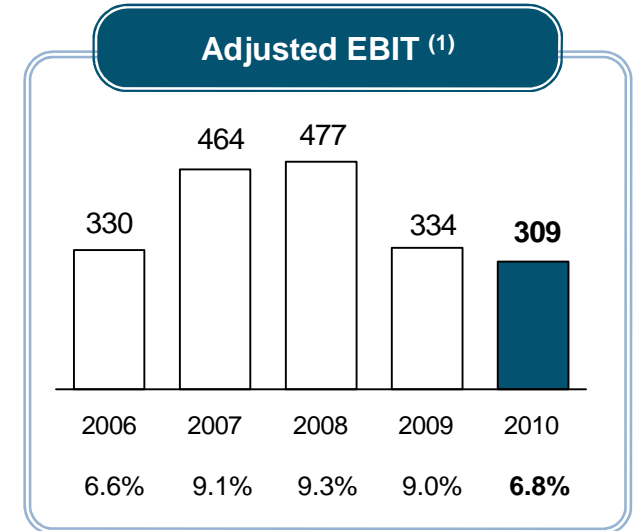
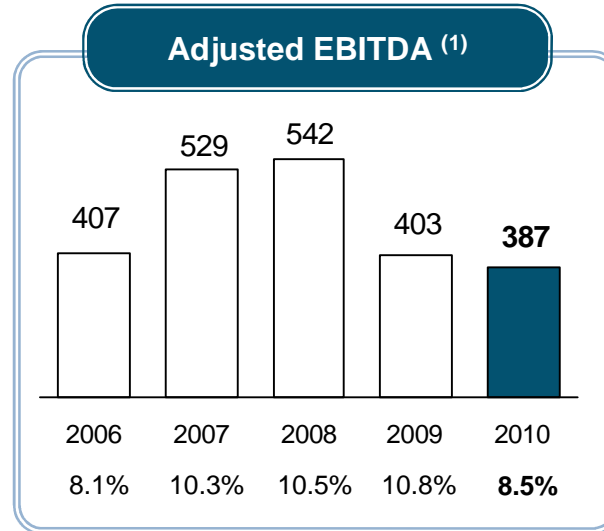
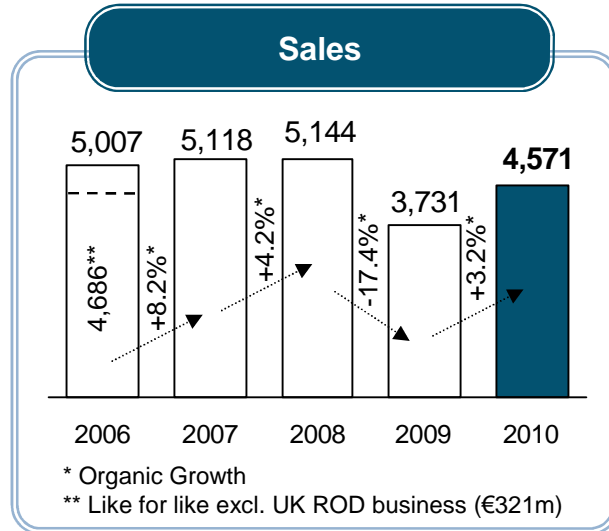
# A Complete and Diversified Presence and Product Offering

Sales FY 2010 Euro Millions



## FY 2010 Key Financials

Euro Millions, % of Sales

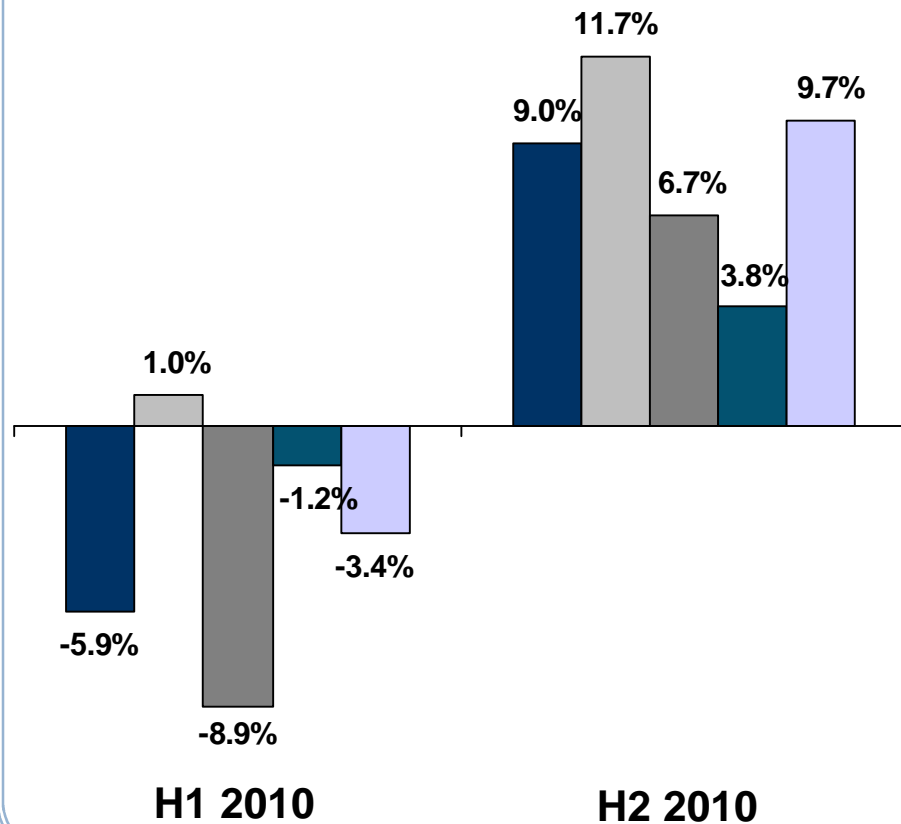


(1) Adjusted excluding non-recurring income/expenses and fair value change in derivatives; (2) Adjusted excluding non-recurring income/expenses, the effect of derivatives and exchange rate differences and the related tax effects; (3) Operative Net Working capital defined as Net Working Capital excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales

## Growing volume across all the segments starting to convert into profits

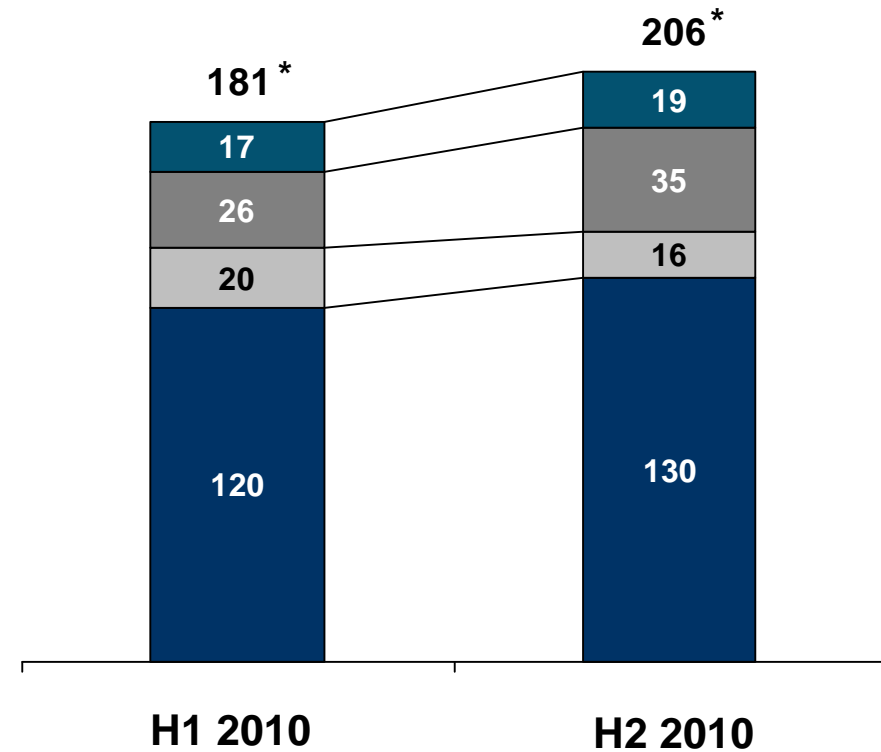
### Org.Growth (%)

■ Utilities ■ T&I ■ Industrial ■ Telecom ■ Total



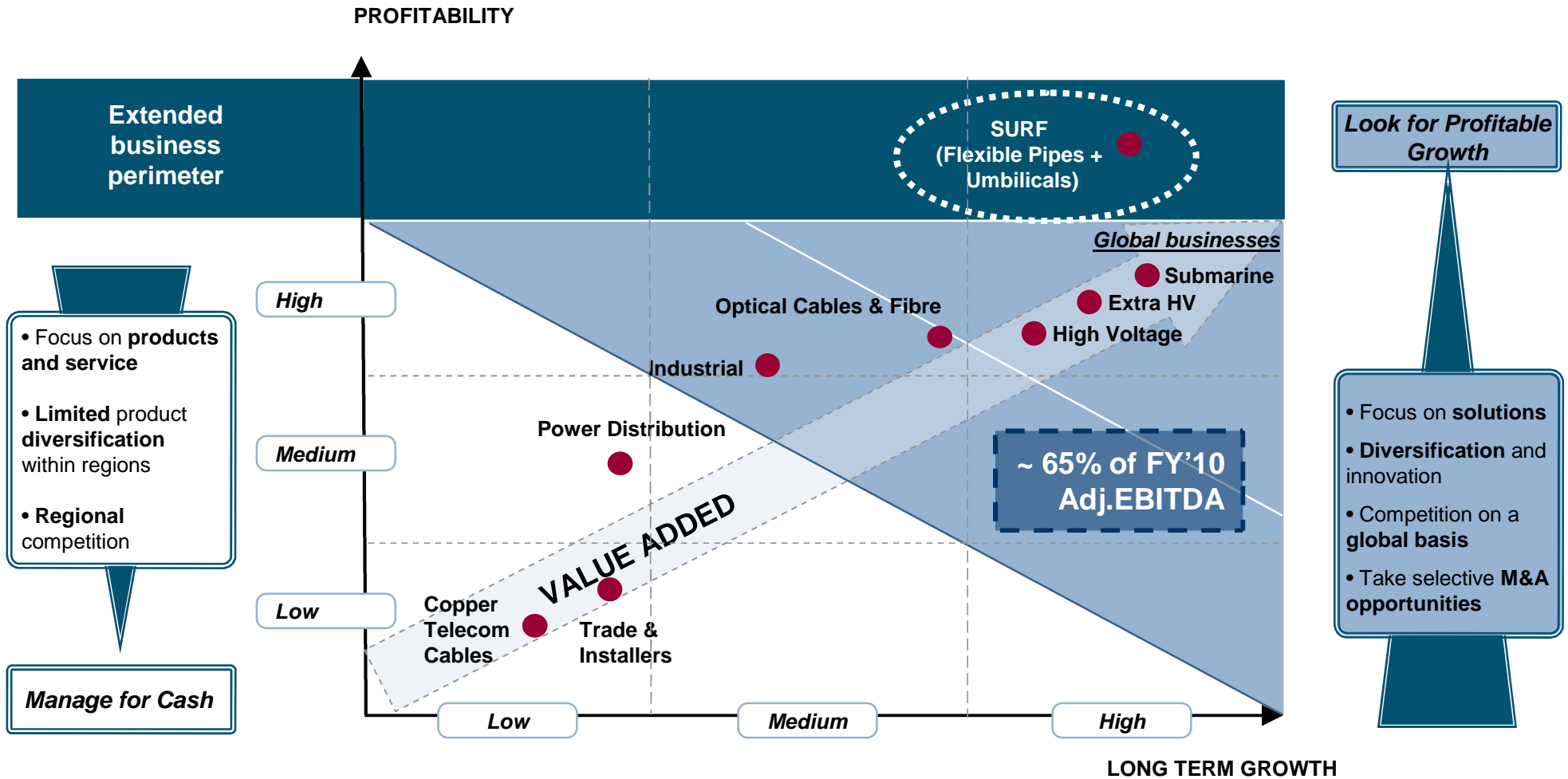
### Adj. EBITDA evolution (€m)

■ Utilities ■ T&I ■ Industrial ■ Telecom



\*Includes Others (H1'10: € -2m; H2'10: € 6m)

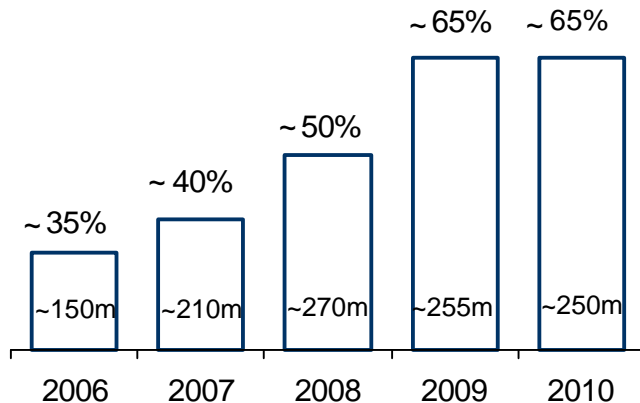
# Leadership in high resilience businesses



## Confident in the strength of High technology segments and recovery in cyclical business

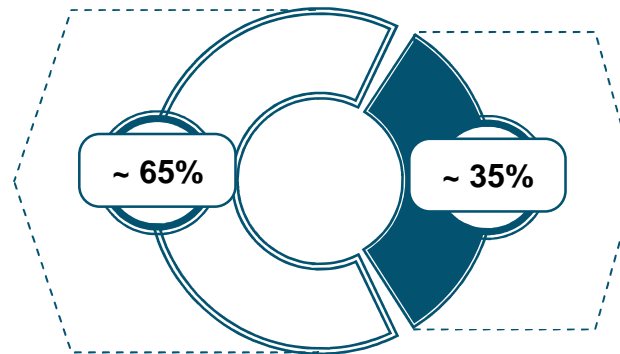
### High technology business <sup>(1)</sup>

% on total Adj.EBITDA



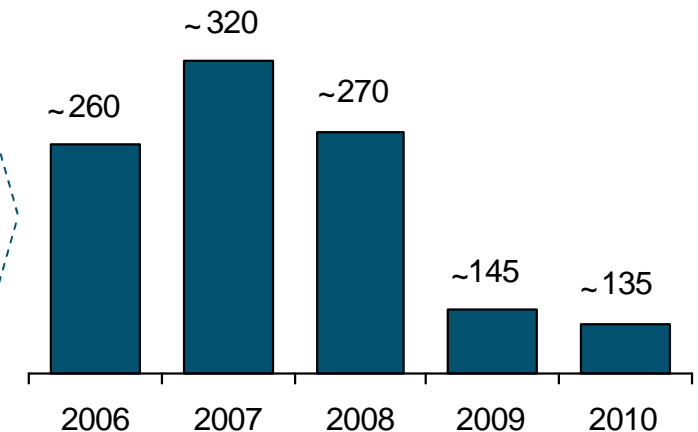
(1) Includes Utilities Transmission, Industrial (Priority), TLC Optical

FY2010 Adj. EBITDA  
€ 387 m



### Cyclical business <sup>(2)</sup>

Adj.EBITDA (€m)



(2) Includes Trade&Installer, Power Distribution, Industrial (no priority segments), TLC copper

- Resilient profitability during the global downturn sustained by long visibility order book
- Transmission, Oil&Gas and Renewable confirmed as long term trends with a peak order book achieved year-end 2010
- Group capex focused on capacity increase in High value added businesses to maintain leadership and benefit from demand pick-up
- Growing exposure to emerging markets to increase exposure to high growth countries

- Volume recovery from Q2'10 to drive higher capacity utilization
- Price recovery as main driver of profitability improvement
- Potential upside (over 50% adj.EBITDA decrease compared to 2007) from cycle recovery
- Diversified geographical presence as key asset to benefit from demand recovery

## Long term drivers to keep growing in high technology segments

### Utilities Transmission

- First tangible signs of start in European interconnections
- Grid expansion and replacement of ageing networks
- Leading player in fast-growing off-shore wind farms

### Industrial Priority Segments

- Recovery in oil off-shore exploitation activities
- Growing investments in Asia-Pacific
- Development of renewable energy sources

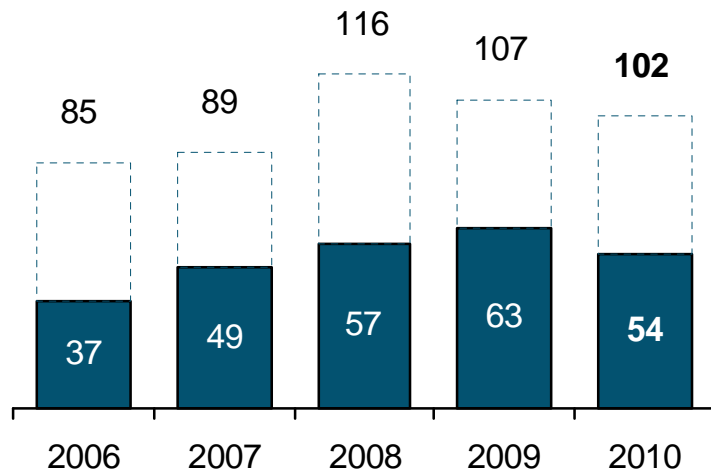
### Telecom Optical

- Optical cables: network expansion in developed countries and infrastructure demand in APAC
- Europe lagging behind US in optical infrastructure as growth driver for the future

## Building up future growth in high value added business and expansion in emerging markets

### Capacity Increase & Product mix development <sup>(1)</sup> (€m)

■ Capacity Increase & Product mix

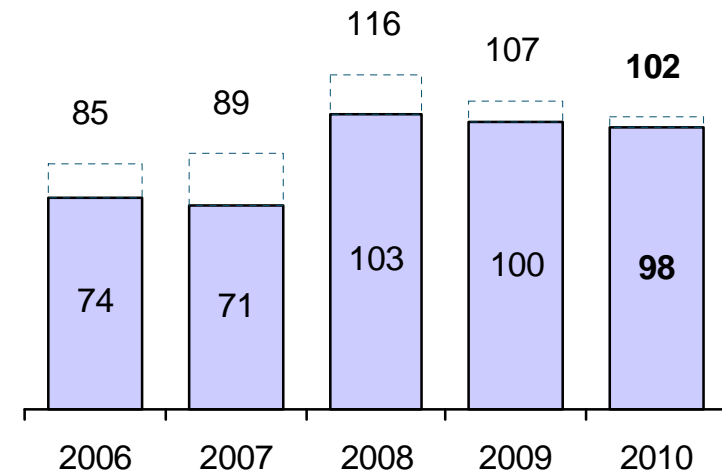


Utilities	35%	73%	72%	43%	22%
Industrial	3%	14%	9%	6%	2%
Surf	57%	-	4%	43%	65%
T&I	-	10%	2%	-	-
Telecom	5%	3%	13%	8%	11%
<b>Total <sup>(2)</sup></b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

(1) Total Capex includes Capacity increase & Product mix, Maintenance, Efficiency, IT and R&D  
 (2) % of Capacity Increase & Product mix

### Capex development by geographical area (€m)

□ Capex excluding Submarine



APAC	14%	20%	10%	8%	7%
Latin Am.	34%	8%	18%	34%	39%
North Am.	3%	3%	20%	15%	13%
EMEA	50%	69%	52%	43%	41%
<b>Total <sup>(3)</sup></b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

(3) % of Total Capex excluding Submarine

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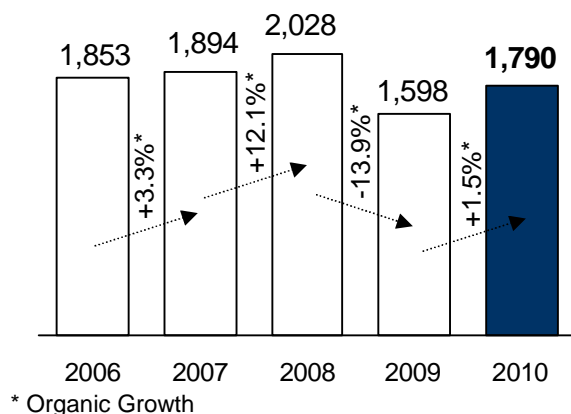
## Agenda

- Group Overview
- **Division Results FY 2010**
- Prysmian-Draka Combination
- Appendix

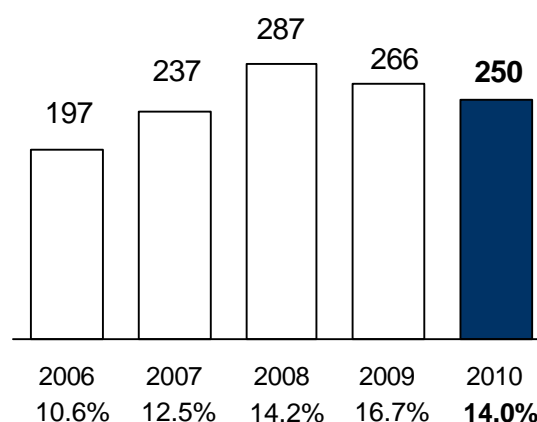
## Utilities

Euro Millions, % of Sales

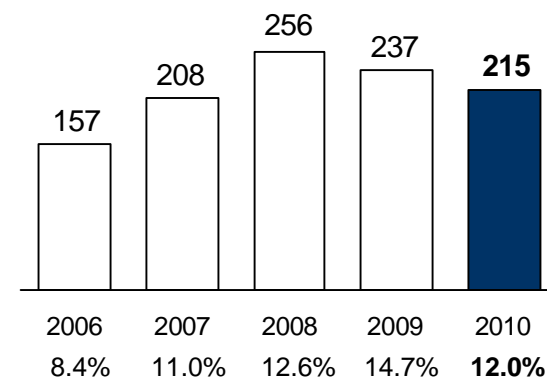
### Sales Vs Third Parties



### Adjusted EBITDA <sup>(1)</sup>



### Adjusted EBIT <sup>(1)</sup>



### Distribution

- Double digit volume growth in H2'10 (vs both H1'10 and H2'09) driven by capex recovery and strengthened position with key European clients
- Continuous positive development in Brazil with signs of recovery in North America
- High raw material price (non metal) still limiting profitability improvement
- P-Laser now the leading technology in Italy with 7,000 km already delivered

### HV

- Strengthened leadership in the underground market with an order intake close to 1bn during FY 2010
- Record orders backlog covering over 1 year sales
- Europe confirmed as largest transmission market with increasing capex spending to enhance grid efficiency and develop renewable energies
- Ongoing capacity increase in China to benefit from the strong position achieved in a fast growing market

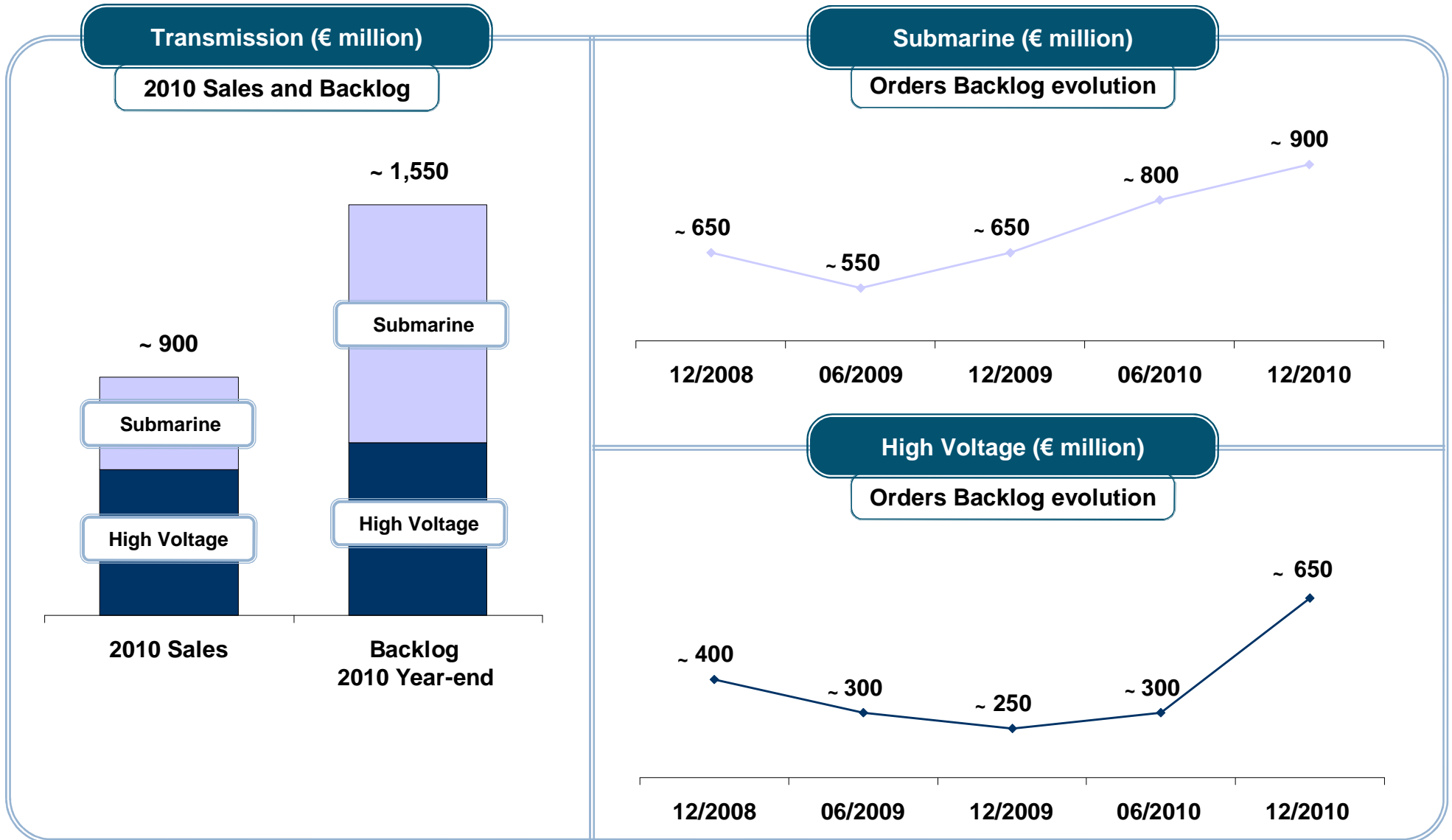
### Transmission

- Improving demand in submarine mainly driven by Off-shore wind farms projects
- Large wind-farms projects recently awarded to Prysmian confirming leadership in the sector and excellent track record in execution
- First application of new HVDC 320Kv technology with Sylwin1 in Germany
- Ongoing capacity increase to support growth from 2012 onwards based on strong order-book.

### SUBMARINE

(1) Adjusted excluding non-recurring income/expenses and fair value change in derivatives

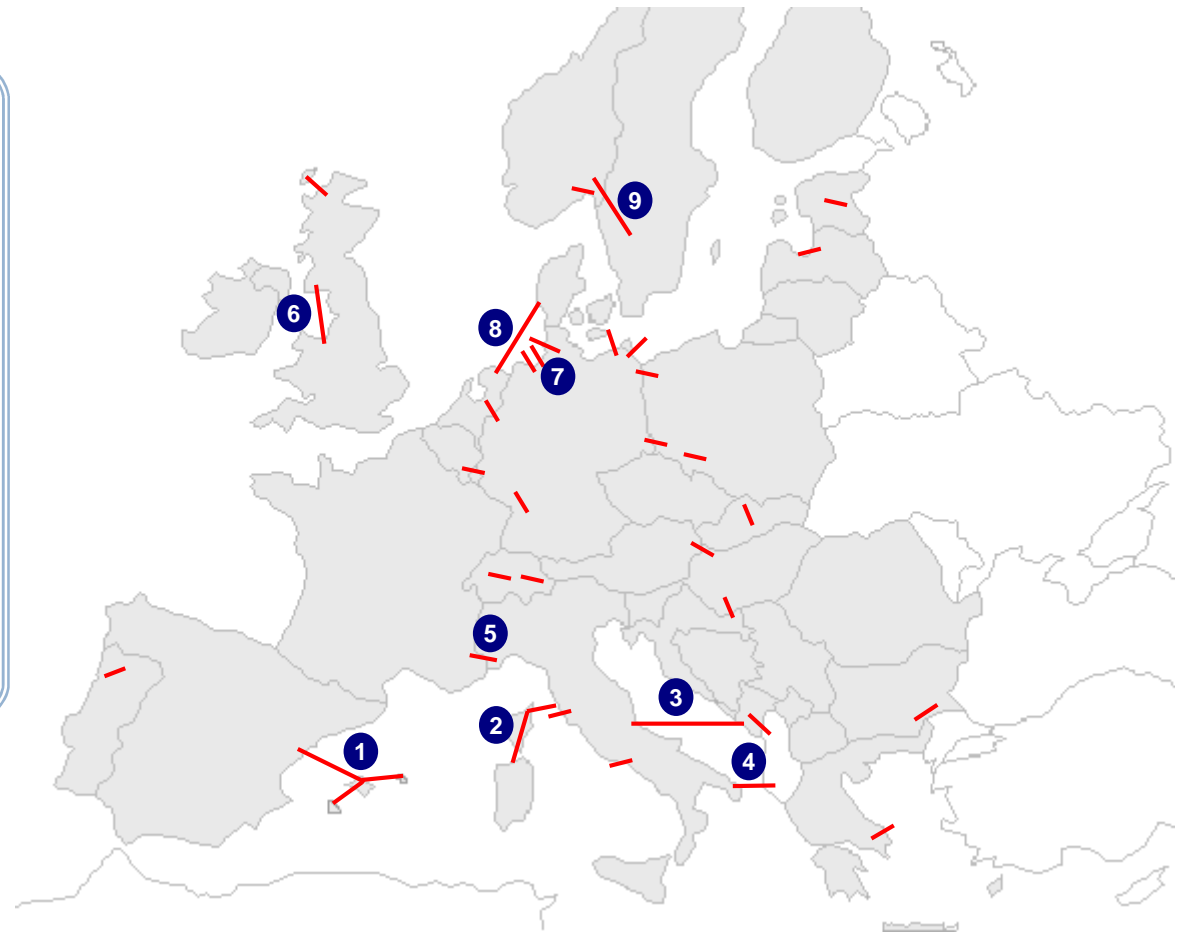
## Transmission – Growing orders intake boosting backlog at record level



## Transmission – Major European underground and submarine interconnection projects already in permitting phase or under construction

### Major projects to be awarded

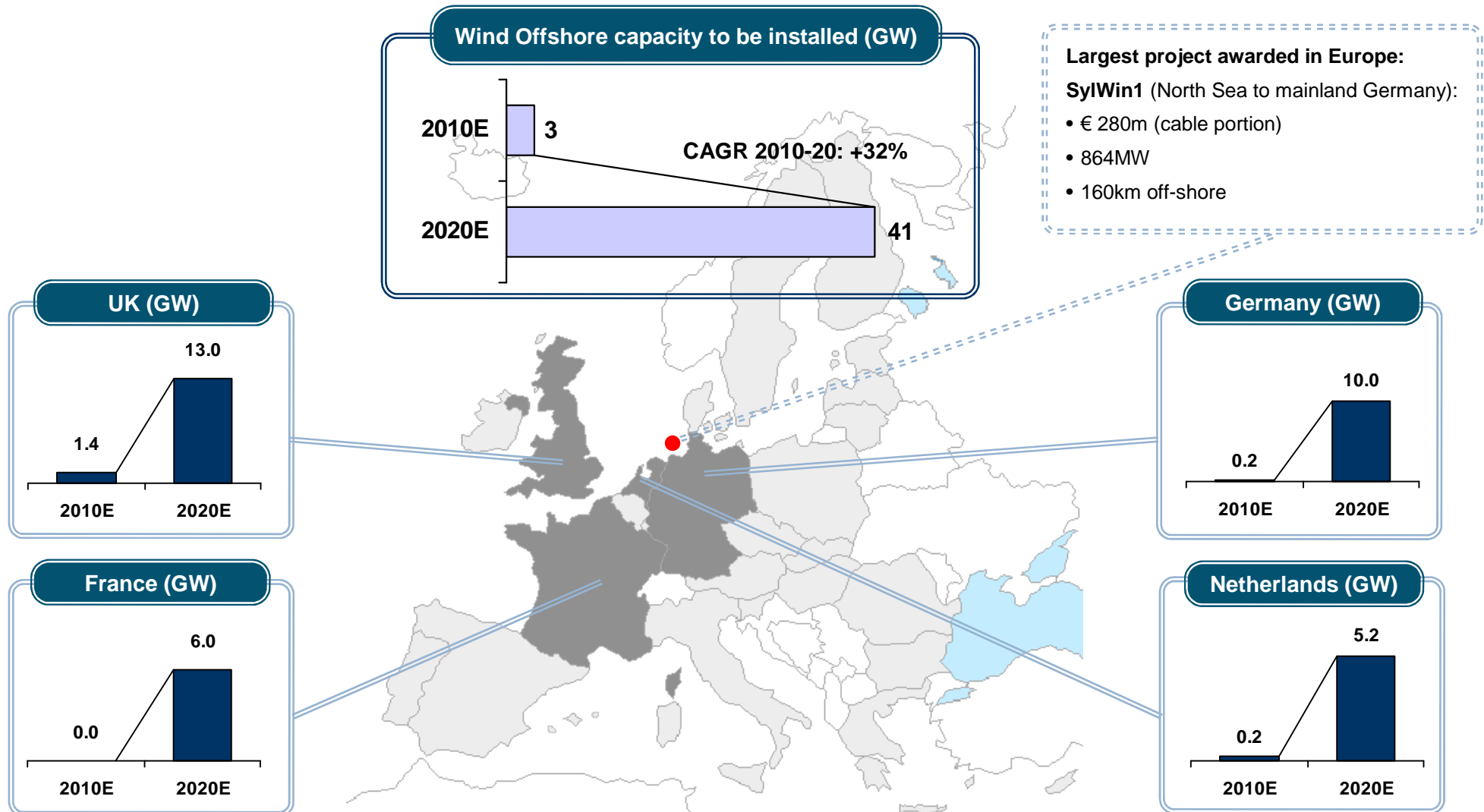
1. Balearic Islands – Mainland Spain
2. Sa.Co.I. (Sardinia-Corsica-Italy)
3. Italy – Montenegro
4. Italy – Albania
5. Italy – France
6. Scotland – Wales
7. Germany (Borwin III, Dolwin II, Helwin II)
8. Netherlands – Denmark
9. Sweden – Norway



— Main interconnection projects

## Wind Offshore – 38GW of new capacity by 2020 to achieve EU Target

Four major countries accounting for about 85% of total new capacity



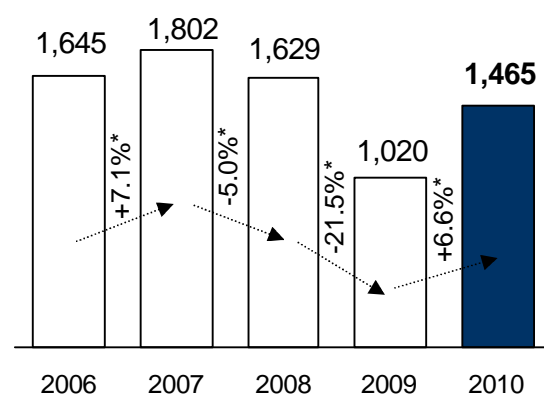
Source: National Renewable Energy Action Plans (June 2010)

Note: includes EU-27 countries

# Trade & Installers

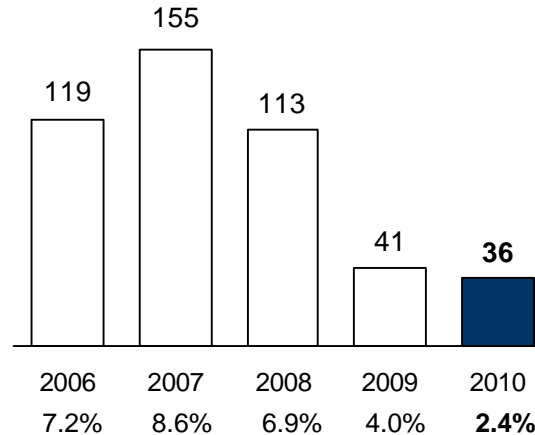
Euro Millions, % of Sales

## Sales Vs Third Parties

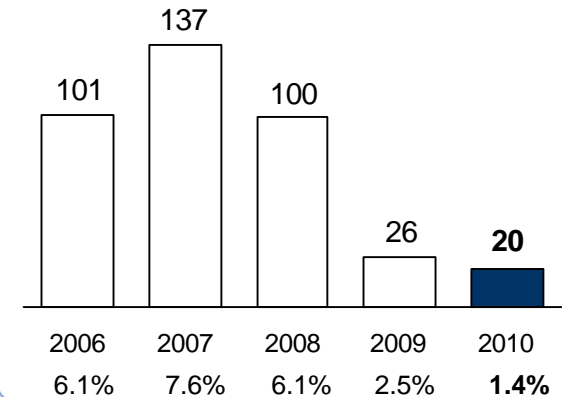


\* Organic Growth

## Adjusted EBITDA (1)



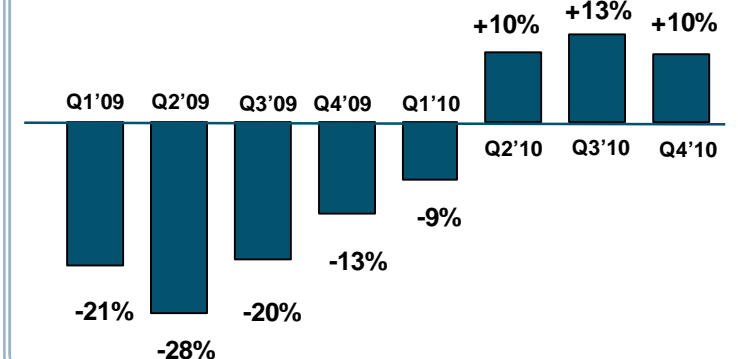
## Adjusted EBIT (1)



## Highlights

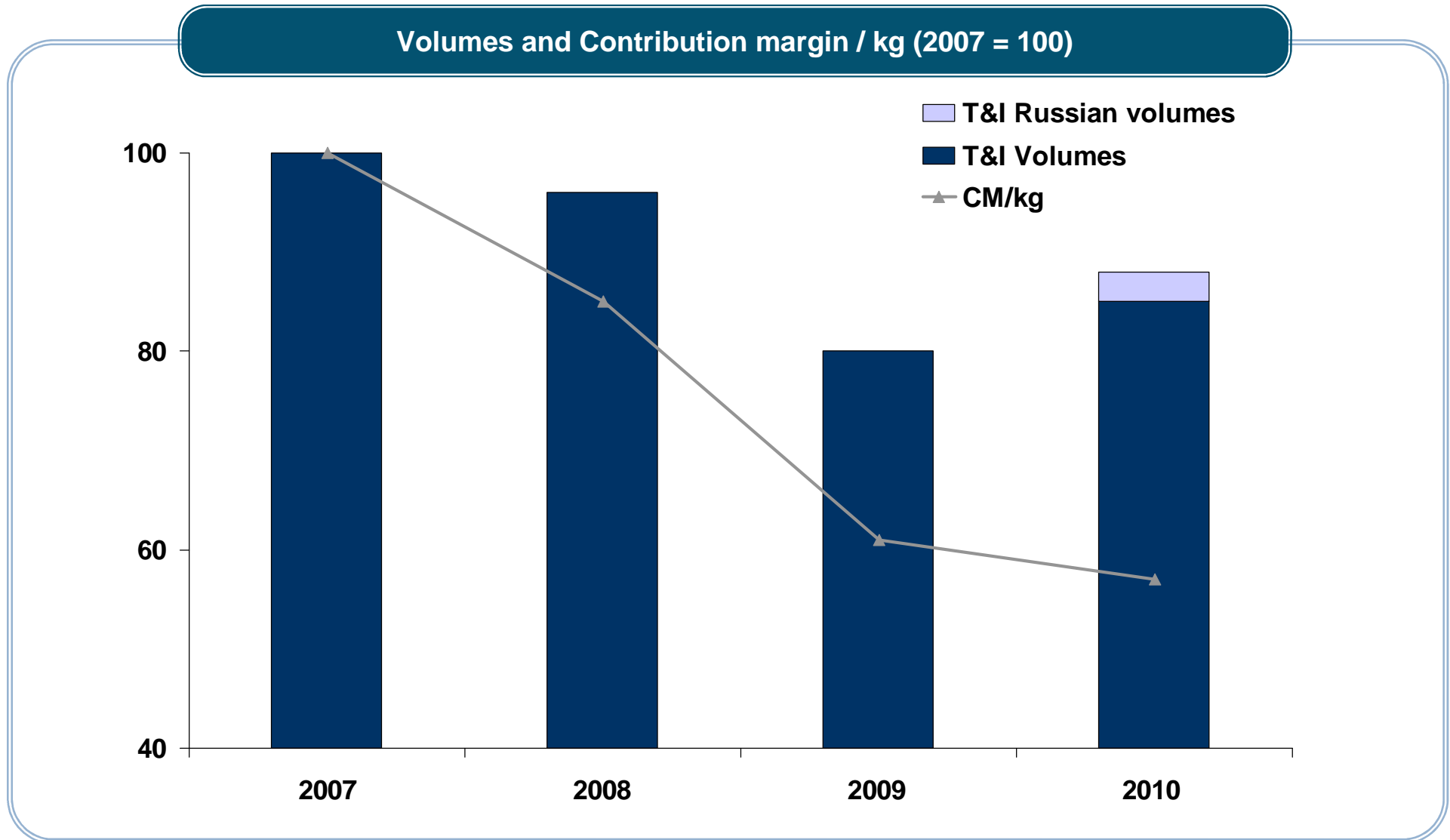
- Ongoing volume recovery from Q2'10 with main improvements in Germany, Italy, Eastern Europe and South America
- Entering 2011 with better capacity utilization to drive profitability increase despite still high raw material prices
- Continuous focus on fire resistant/LSOH and solar applications to improve product mix
- Cost and customer service optimization to strengthen market position
- Increase of 3% expected in new residential construction in Europe (Euroconstruct Dec'10) after 3 years of sequential decline

## Sales Org.growth development



(1) Adjusted excluding non-recurring income/expenses and fair value change in derivatives

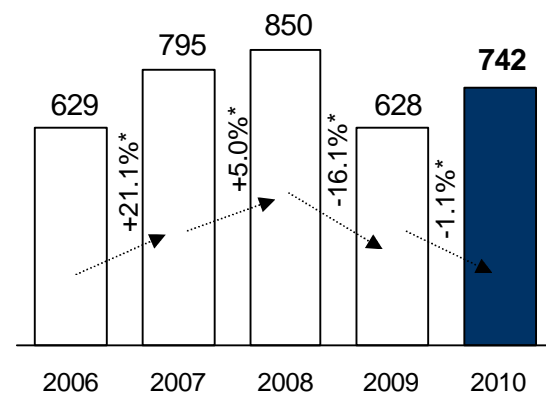
Trade & Installers – Ongoing volume recovery still not driving profitability improvement



## Industrial

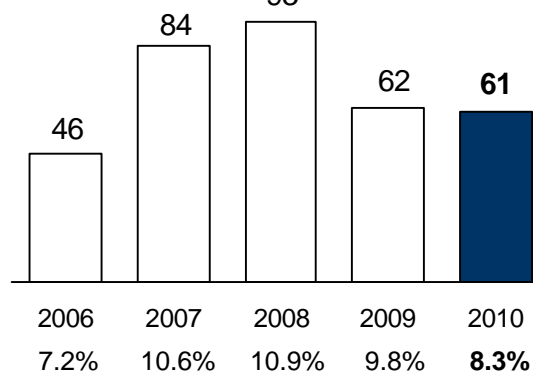
Euro Millions, % of Sales

### Sales Vs Third Parties

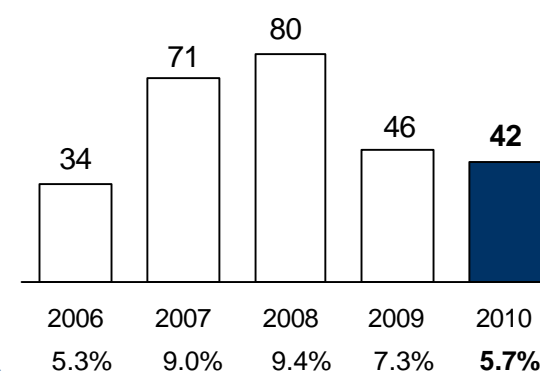


\* Organic Growth

### Adjusted EBITDA <sup>(1)</sup>



### Adjusted EBIT <sup>(1)</sup>



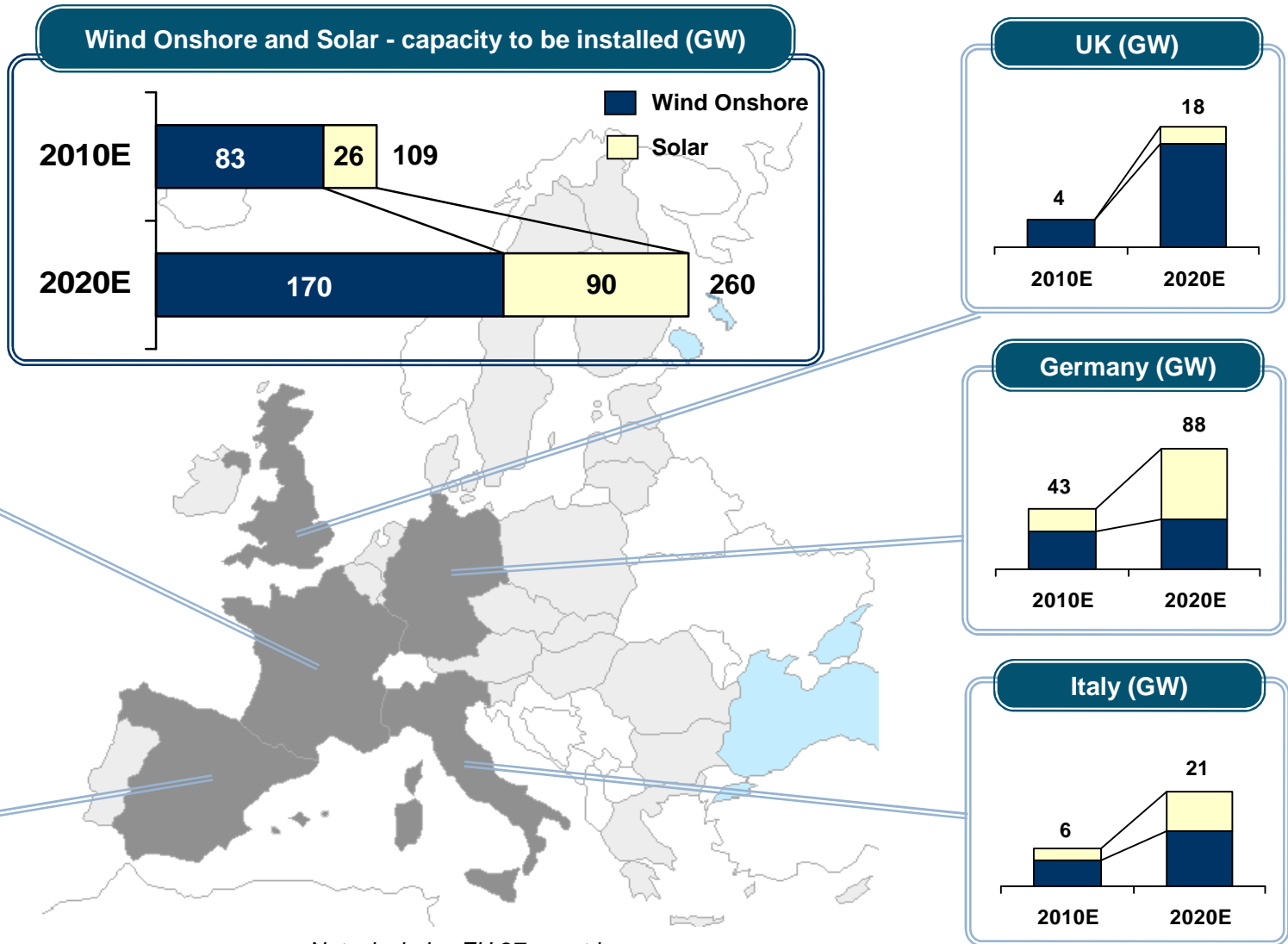
### Highlights

- Higher profitability in Q4 mainly driven by positive demand in Oil&Gas, SURF and Renewable. Still low volumes in all other applications with first signs of order book recovery in Q4
  - OGP: positive development in H2'10 supported by new off-shore projects in Brazil and Singapore. Growing order intake in on-shore from Australia and Middle East
  - SURF: strong Q4 in umbilicals driven by recovery in oil demand. Completed qualification of 2.5" and 4.0" flexible pipes; new plant expected to be up and running by H1'11
  - Renewable energy: capacity increase in wind outside Europe to support higher market share and growing demand. Sales in Solar and Wind towers increased by 47% in 2010 (Vs '09) to over € 100m with strong orders book at year-end
  - Others: significant recovery in emerging markets for Mining and Auto. Growing trend in nuclear but still bottom levels for all other applications

(1) Adjusted excluding non-recurring income/expenses and fair value change in derivatives

## Solar and Wind Onshore – 150GW of new capacity by 2020 to achieve EU Target

Five major countries accounting for about 75% of total new capacity



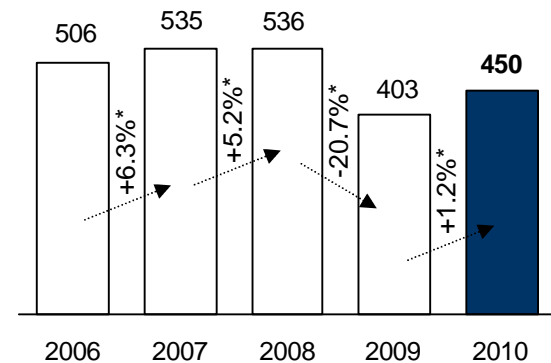
Source: National Renewable Energy Action Plans (June 2010)

Note: includes EU-27 countries

## Telecom Division

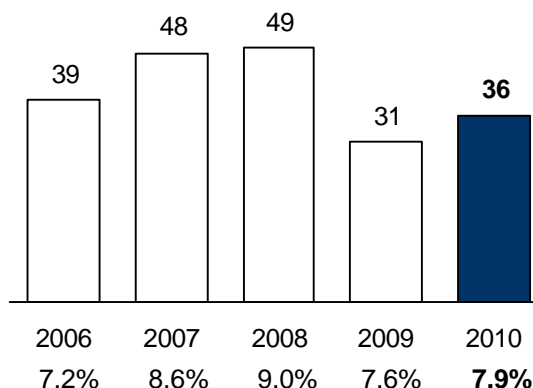
Euro Millions, % of Sales

### Sales Vs Third Parties

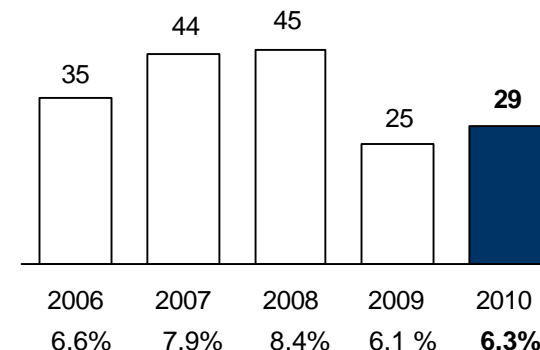


\* Organic Growth

### Adjusted EBITDA <sup>(1)</sup>



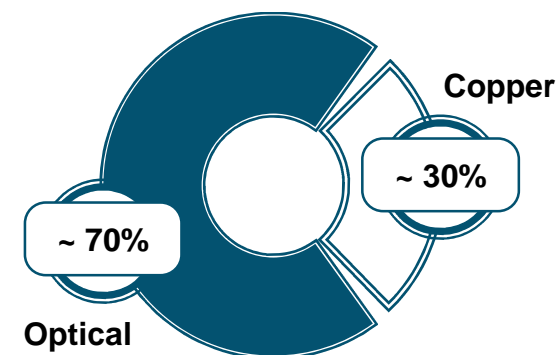
### Adjusted EBIT <sup>(1)</sup>



### Highlights

- Growing volume in optical cables (FY'10: +8% Vs 2009) outperforming market demand thanks to enlarged customer and channel base
  - Positive development in the US market also driven by stimulus packages
  - Lower volume in China not expected to recover due to higher import duties
  - Leadership achieved in key emerging markets (e.g. Brazil) to benefit from large capex plan
- Start-up of next generation broadband network in Australia with new frame agreements signed with NBN and Telstra
- Slight improvement in profitability due to better volume and product mix

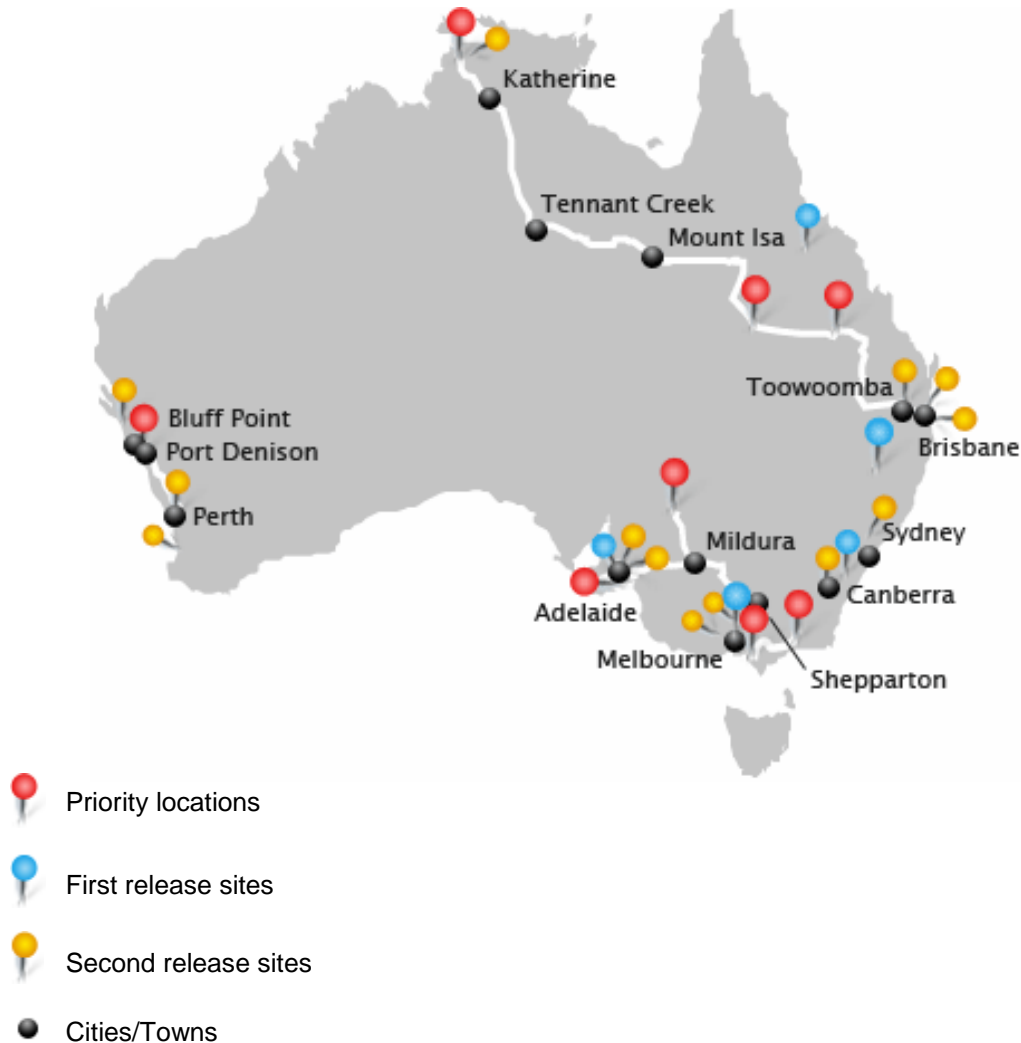
### 2010 Sales by business



(1) Adjusted excluding non-recurring income/expenses and fair value change in derivatives

## Telecom – Consolidated leadership in Australia to benefit from new NBN project

### Start-up of National broadband network in 2011

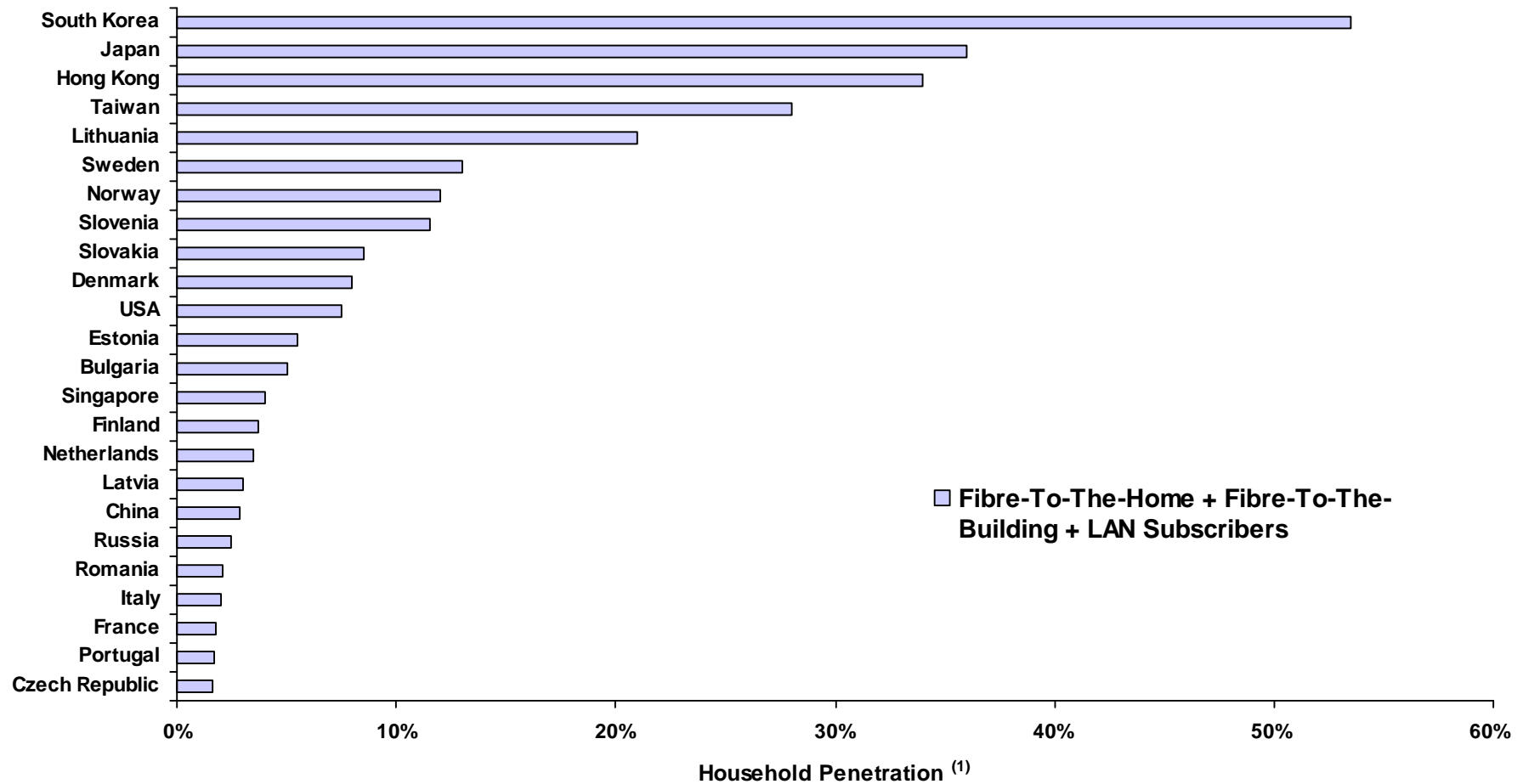


#### Rollout plan for National Broadband Network

- Government initiative to provide direct fibre connection to 93% of Australian subscribers (residential and business)
- AUD 43 bn capex planned during the period (2011-2019); construction will begin in 2011
- Telstra and NBN agreed to jointly develop the new network
- Prysmian signed a 5-year agreement with NBN as major supplier of optical cables for the network (AUD 300m)
- Prysmian signed new 4-year frame agreement with Telstra to supply optical and copper cables
- Large part of existing and new Telstra cable infrastructure being used within the NBN network
- Prysmian doubling optical cable capacity in Australian Dee Why site

## Telecom – Asian markets leading Fiber to the home penetration

### Weak optical cables infrastructure in Europe to drive higher investments by large incumbents



Source: IDATE and FTTH Council (October 2010)

(1) Economies with at least 200,000 households and with greater than 1% household penetration

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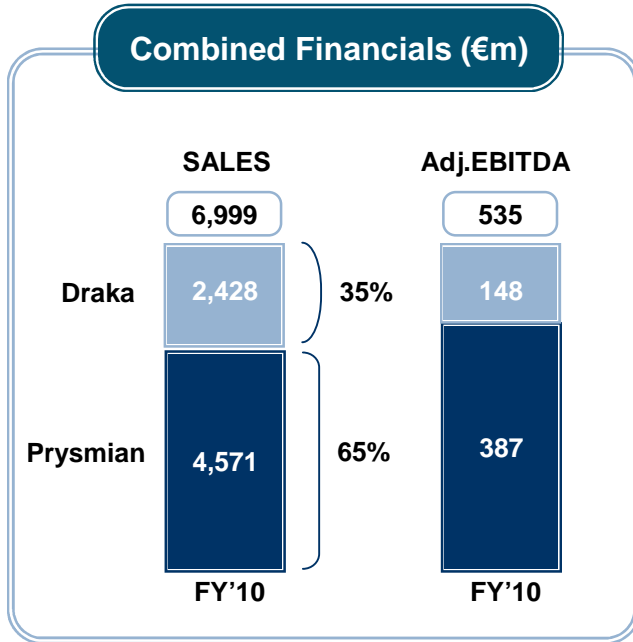
## Full support from Draka shareholders to the new Prysmian industrial project

- **99.0% of Draka ordinary shares tendered (48,257,719 shares)**
  - 90.4% tendered during the Offer Period (06 Jan – 03 Feb). Settlement on the 22nd of February
  - 8.6% tendered during the Post Closing Acceptance Period (09 Feb – 22 Feb). Settlement on the 8th of March
- **Prysmian capital increase of 31,824,570 shares**
  - 29,059,677 on the first settlement (22nd of February)
  - 2,764,893 on the second settlement (8th of March)
- **New Prysmian total share capital of 213,853,872 (\*) shares**
- **First consolidation of Draka from 1st March 2011**
- **Holding more than 95% of the shares, squeeze-out procedure to start before Draka delisting**
- **Delisting of Draka shares from NYSE Euronext Amsterdam on 7 April 2011**



(\*) includes treasury shares (3,028,500)

# The new global market leader



New organizational structure will be defined by Q1 2011



1. Preliminary segmentation based on existing reporting by Prysmian and Draka. Actual segmentation post-transaction may differ from the one presented above  
 2. Trade and Installers Business segment for Prysmian, Energy and Infrastructure Business segment for Draka  
 3. Includes: Other Prysmian Energy Business

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## Transaction Rationale

Creation of a World's Leading Cables & Systems Company

Unique and Highly Complementary Combination, with Increased Coverage of Emerging Markets

Strengthened Leadership in All Value Added Market Segments

Significant Synergy Potential

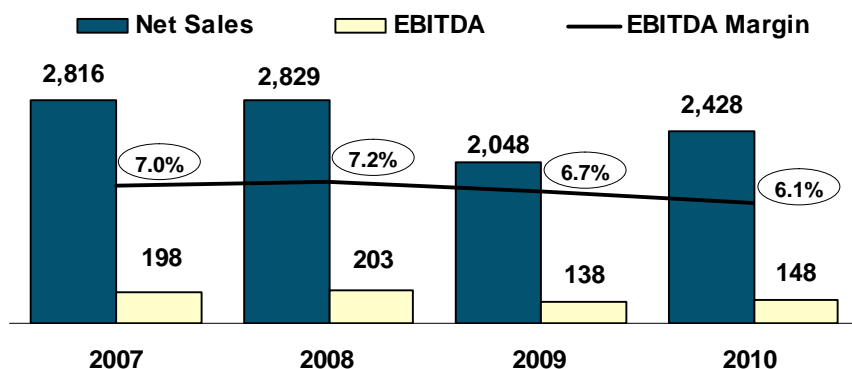
Strong Platform for Future Organic Growth and Industry Consolidation



Significant Value for All Stakeholders

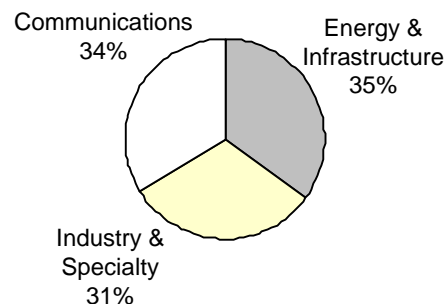
## Draka – Company Overview

### Historical Net Sales and EBITDA<sup>1,2</sup> (€m)

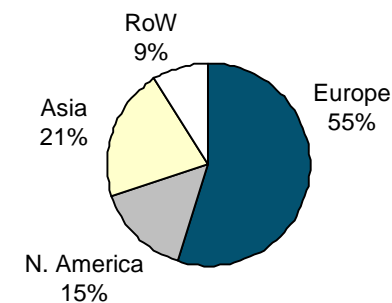


### 2010A Net Sales Breakdown

#### By Business



#### By Geography

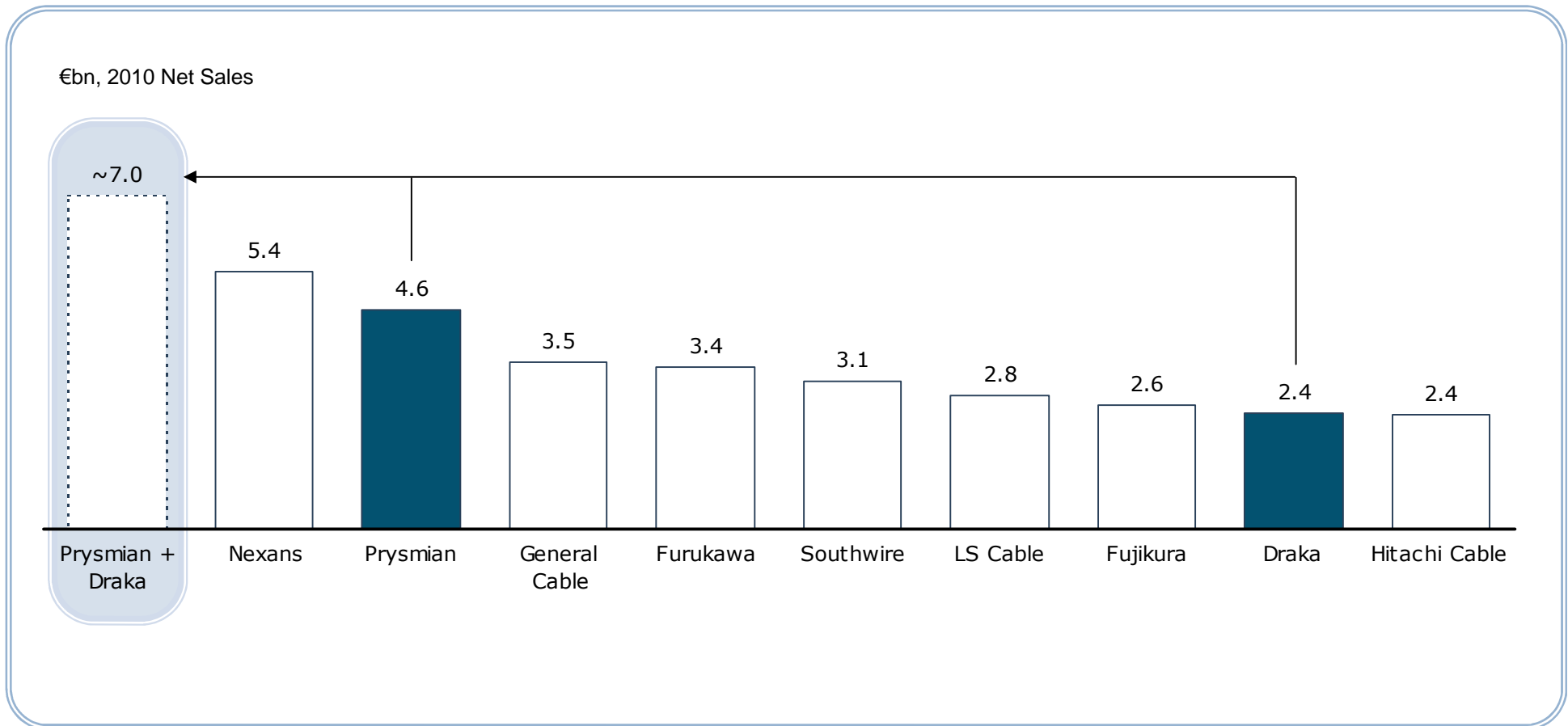


- 9,375 employees as at 2010 year end
- Operating companies in 31 countries throughout Europe, North and South America, Asia and Australia
- Energy & Infrastructure - supplier of cable for construction and utilities market
  - Top 3 position in Europe
  - No.1 in Singapore and Hong Kong
- Industry & Specialty – automotive & aviation, elevator products, wind, mining, crane, oil & gas
  - Market leader in elevator cables in North America with a strong position in Europe and recent entrance in the fast growing Chinese market
  - Leading presence in wind tower business globally
  - World no. 1 independent supplier of advanced automotive cable; principal supplier to Airbus
  - Entrance in the growing energy submarine business
- Communications – optical fiber cable, copper cable, data communication cable, mobile network cable
  - Optical fiber: no. 2 worldwide, no. 1 in Europe and China; no. 1 in optical fiber cable in Europe and also no. 1 in datacom within Europe

1. Draka's joint ventures Telcon Fios e Cabos Para Telecomunicacoes SA in Brazil (50%), Precision Fiber Optics Ltd. in Japan (50%) and Yangtze Optical Fibre & Cable Co. Ltd. in China (37.5%) have been proportionally consolidated since 1 January 2009. These joint ventures are all part of Draka's Communications Group. All comparative figures for 2008 have been restated accordingly. 2007 data may not be entirely comparable.

2. EBITDA adjusted for non recurring items as reported by Draka.

## Creation of a World's Leading Cables & Systems Company



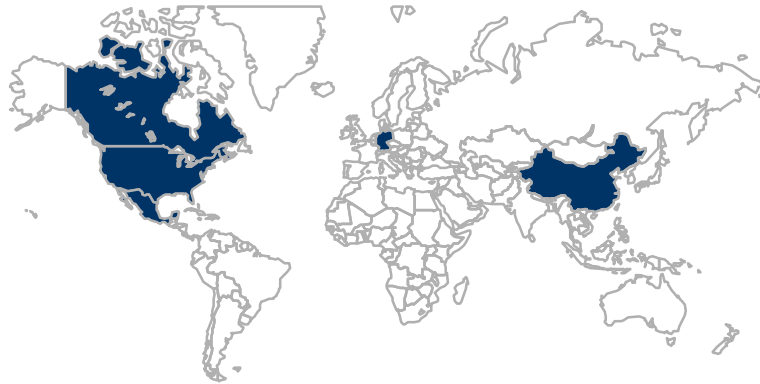
Source: Companies' Annual Reports and Press Releases

Note: Nexans excluding Electrical Wire Segment, General Cable excluding Rod Mill Products, Southwire as of December 2008 (€ 2.0bn sales in 2009), Furukawa considering only Electric Telecommunications and Energy & Industrial Products segments, LTM figures as of 31-Dec-2010, Fujikura including Telecom and Metal Cables & Systems segments, LTM figures as of 31-Dec-2010, Hitachi considered Sales to Customers, including Wires & Cables and Information & Telecom Networking segments, LTM figures as of 31-Dec-2010, LS Cable non-consolidated sales (Cables and Components segments) pro forma for sales of acquired Superior Essex (Communications Cable segment) as of December 2007. All sales are in € based on the average exchange rate of the reference period

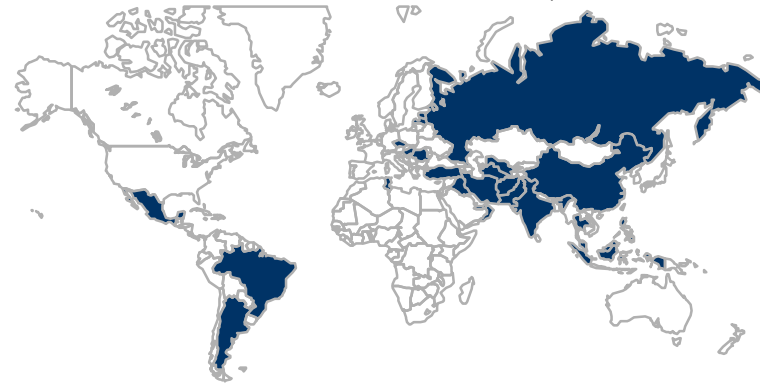
## Unique and Highly Complementary Combination

### Strengthening Geographical Presence

- Enlarged presence in Industrial cables in key markets of North America, Germany and China



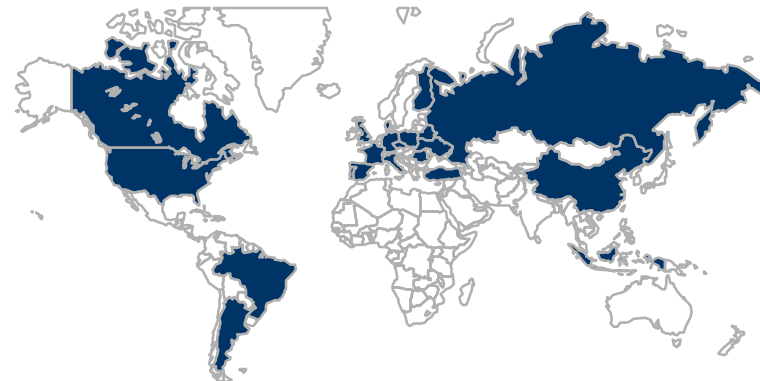
- Increased presence in attractive emerging markets (e.g. China, Middle East, Brazil, ASEAN, India and Russia)



- Improved country mix in Europe as a result of complementary geographical presence; Draka in Northern Europe and Prysmian in Southern Europe



- Increased presence in the Telecom business across EMEA, North and South America and China



## Unique and Highly Complementary Combination (Cont'd)

### Excellent Business Fit

- The combination will leverage on leading technology in all key cable segments
- Excellent business fit in Energy and Telecom businesses creating leadership positions in high-technology sub-segments



- Leader in Optical Cables with global fiber production facilities
- Access to Draka fiber production technology
- Leading position in Submarine, Underground High Voltage, Wind and Elevator businesses
- Extended product offering and cross selling opportunities in industrial cables portfolio (mining, solar, crane, oil & gas,...)



- Complementary industrial presence to better serve the needs of customer worldwide
- Improved manufacturing footprint will increase service level and op. efficiencies on the T&I segment

## New Group Will Have a Leading Presence in All Market Segments

### Utilities

- Underground EHV, HV dc/ac
- Submarine EHV dc/ac (extruded, laminated, PPL, O.F.)

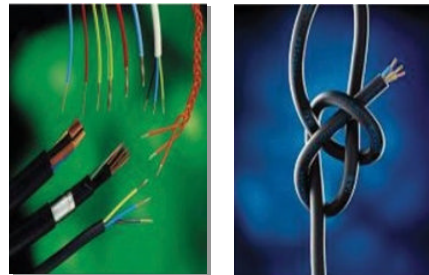


- MV "P-LaserR"
- Network components (from MV to EHV joints and terminations)



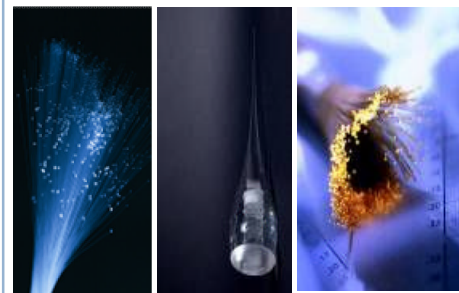
### T&I

- LV cable for residential and non residential construction
- Wide range of product including:
  - Fire retardant
  - Environmental friendly
  - Application specific products
  - Low smoke-zero halogen (LS0h)



### Telecom

- Coaxial cables (CATV)
- Last mile micro duct optical cables (Jet Net<sup>R</sup>)
- Bend bright optical fiber
- EPFU (Enhanced Performance Fibre Units) telecom cables, data cables
- Micro modules based tlc cables
- Connectivity (FTTH)



### High-end Industrials

- On-shore and off-shore wind farm
- Aerospace and automotive
- Umbilicals, flexible pipes
- Elevators cables
- Oil & gas, crane, mining cables and solar
- Railway & rolling stock



Best in Class R&D Capabilities

## High Synergy Potential Expected for the Benefit of All Stakeholders

- Global industrial presence with opportunities for: cross-fertilization in lean manufacturing and R&D know-how, manufacturing footprint optimization, improved logistic flows in Europe, natural hedge against currency fluctuations in the Telecom business
- Opportunity to increase scale benefits
- Improved procurement opportunities
- Leverage on recognized cost and working capital leadership
- Preliminary estimate of yearly synergies at run-rate: approx. €100 million, run-rate within three years
  - Net restructuring costs estimated at €170 million, spread over 3 years
  - Multiple sources of synergies, including: manufacturing footprint, materials procurement, overhead, optical fiber sourcing, complementary product portfolio

**Mainly cost synergies, under management control**  
**Extensive management track record in integration of cable assets**

## Prysmian's Offer Creates Value for all Draka's Stakeholders While Preserving the Interests of its Own Shareholders



- Value enhancement for Draka products through the creation of a larger platform with global reach and resources
- Opportunity to take a leading role in the consolidation wave of the industry
- Offer price represents a premium to Draka's market price
- Opportunity to benefit from synergies thanks to the share component of the Offer
- Employees become part of the world leader in the cable industry with enhanced career opportunities

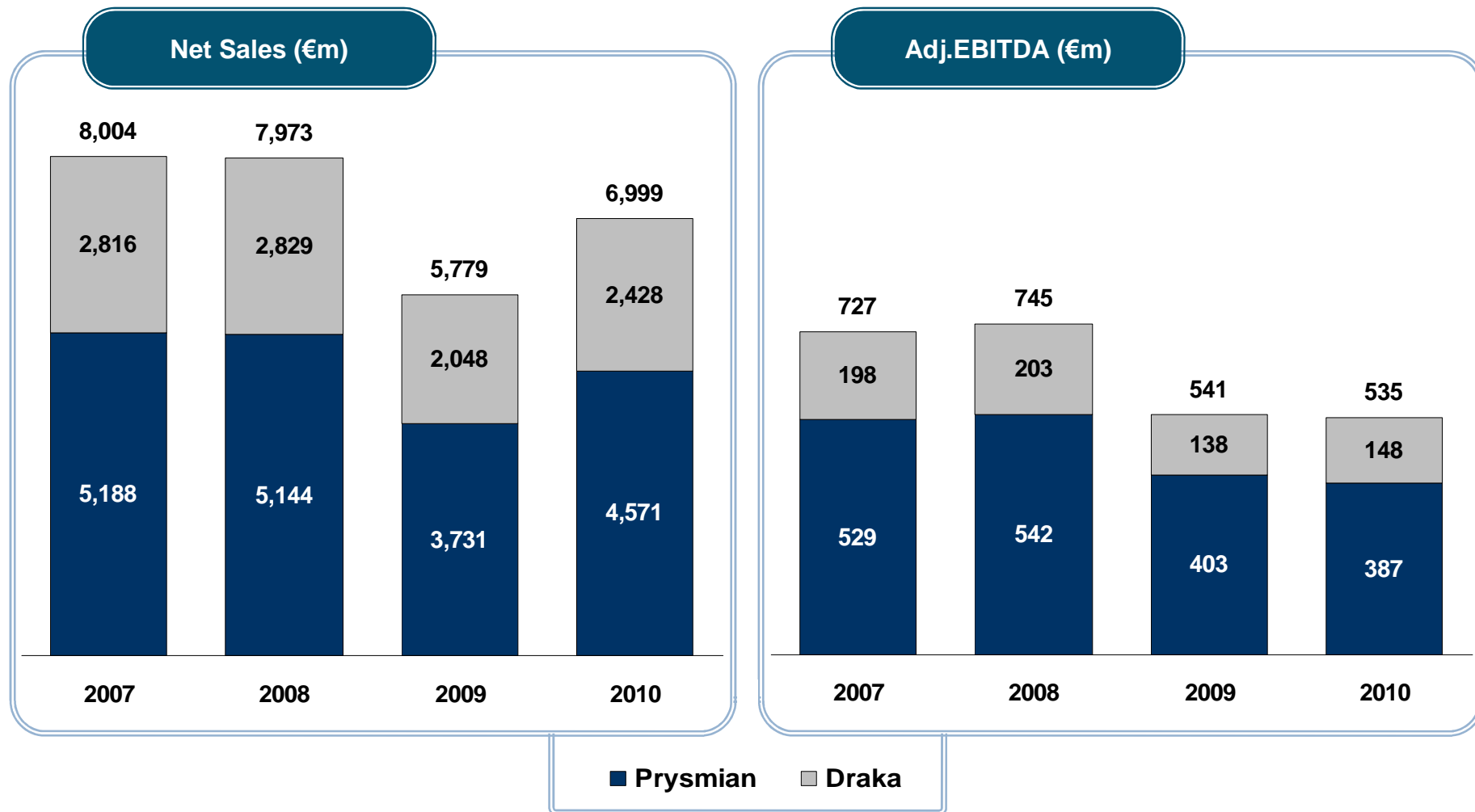


The integration of teams will respect the existing corporate cultures and businesses and will focus on compelling and value creating industrial projects

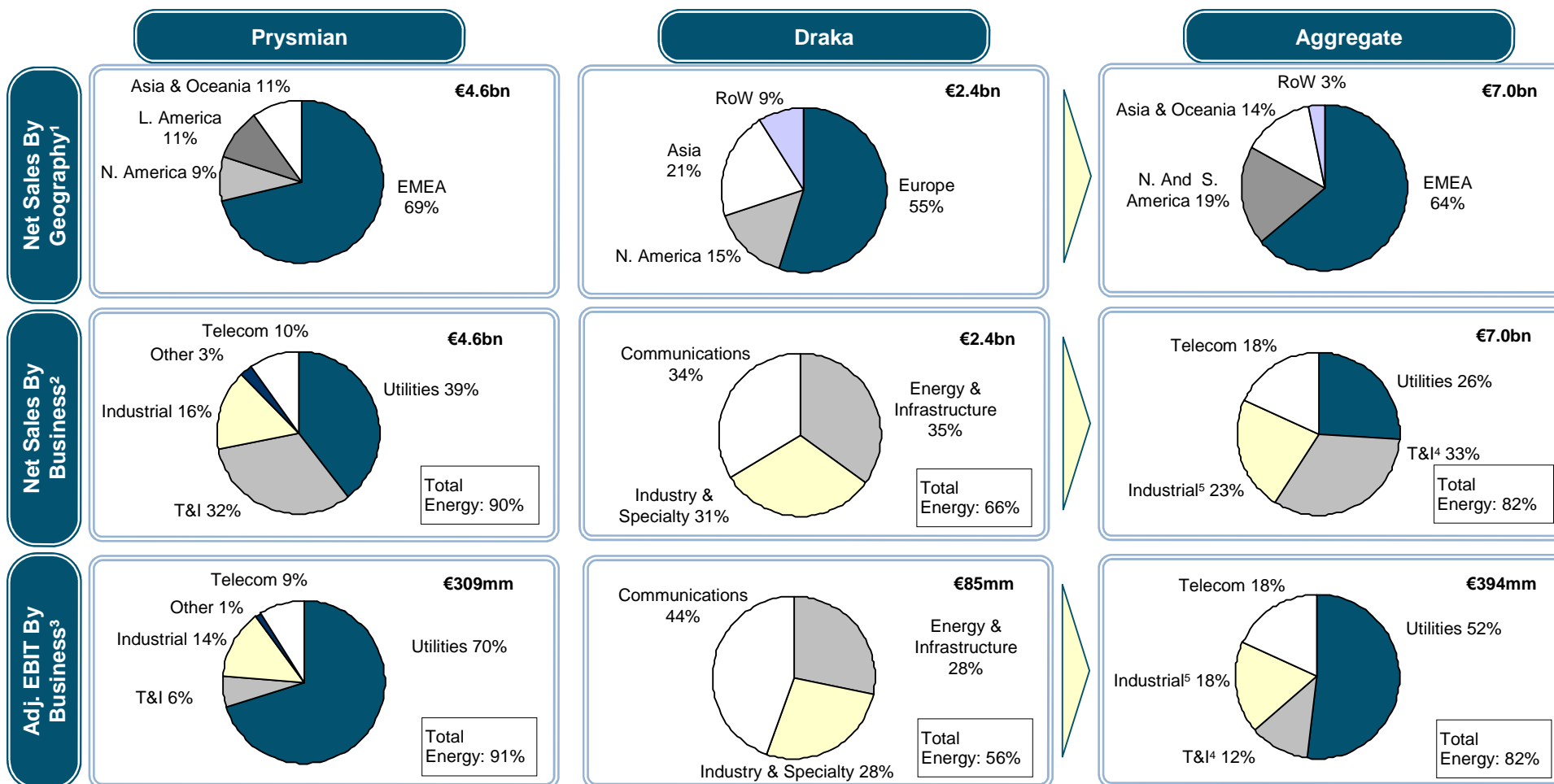


- Creation of a leader in the cable industry with global presence and strong, sustainable and profitable growth
- Merger of strengths between highly complementary businesses
- Expansion of footprint to attractive emerging markets
- Increase presence in attractive industrial cable market
- Very significant value creation opportunity: preliminary estimate of synergies at an annual run-rate of approx. €100 million

## Combined Financials – 2010A Figures



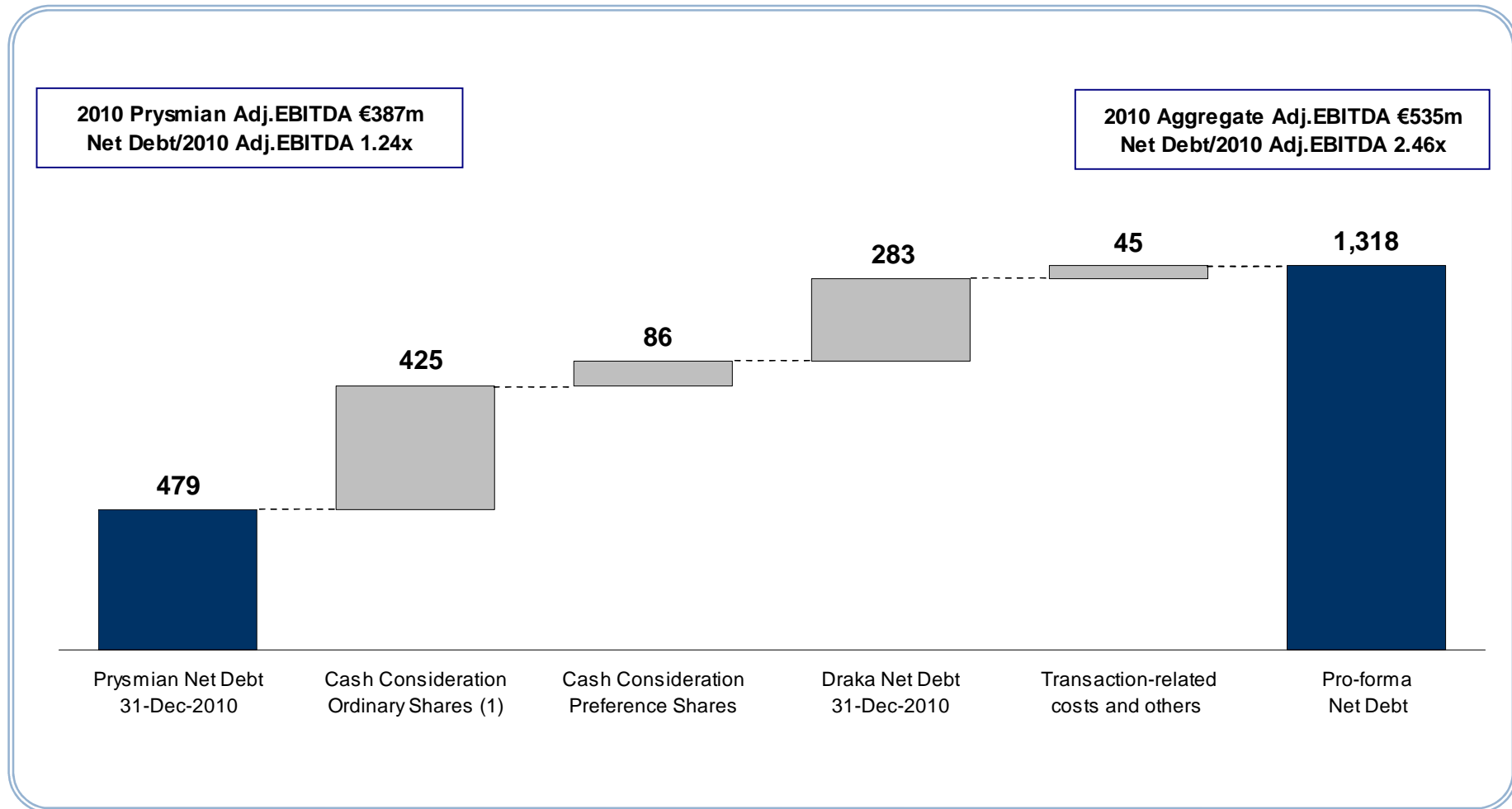
## Combined Financials – 2010A Figures



1. Preliminary estimate segmentation based on existing reporting by Prysmian and Draka. Actual segmentation may differ from the one presented above as the two Companies reported geographic segmentation is not fully consistent
2. Preliminary segmentation based on existing reporting by Prysmian and Draka. Actual segmentation post-transaction may differ from the one presented above
3. Draka and Aggregate percentage split excludes €(17)m EBIT unallocated by Draka
4. Trade and Installers Business segment for Prysmian, Energy and Infrastructure Business segment for Draka
5. Includes: Other Prysmian Energy Business

## Aggregate Net Debt at 31.12.2010 – Pro-forma including Draka

Net Financial Position Vs Third Parties



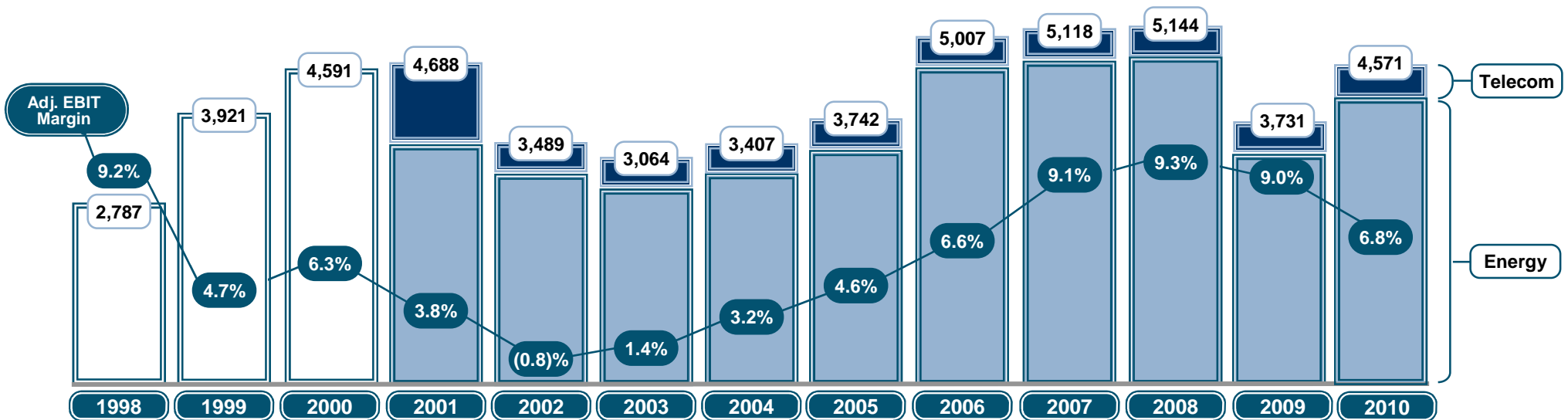
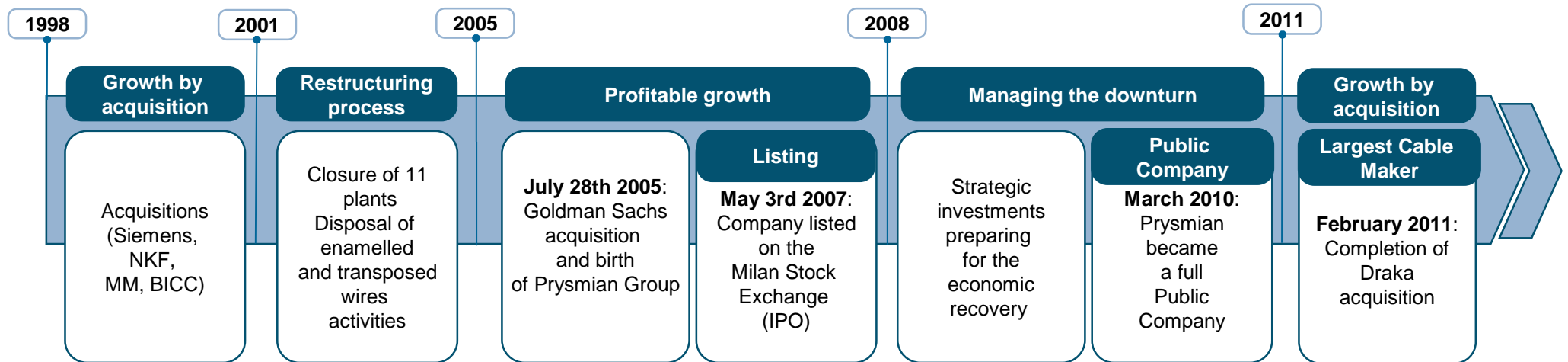
(1) Includes 100% of Draka ordinary shares

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## Agenda

- Group Overview
- Division Results FY 2010
- Prysmian-Draka Combination
- Appendix

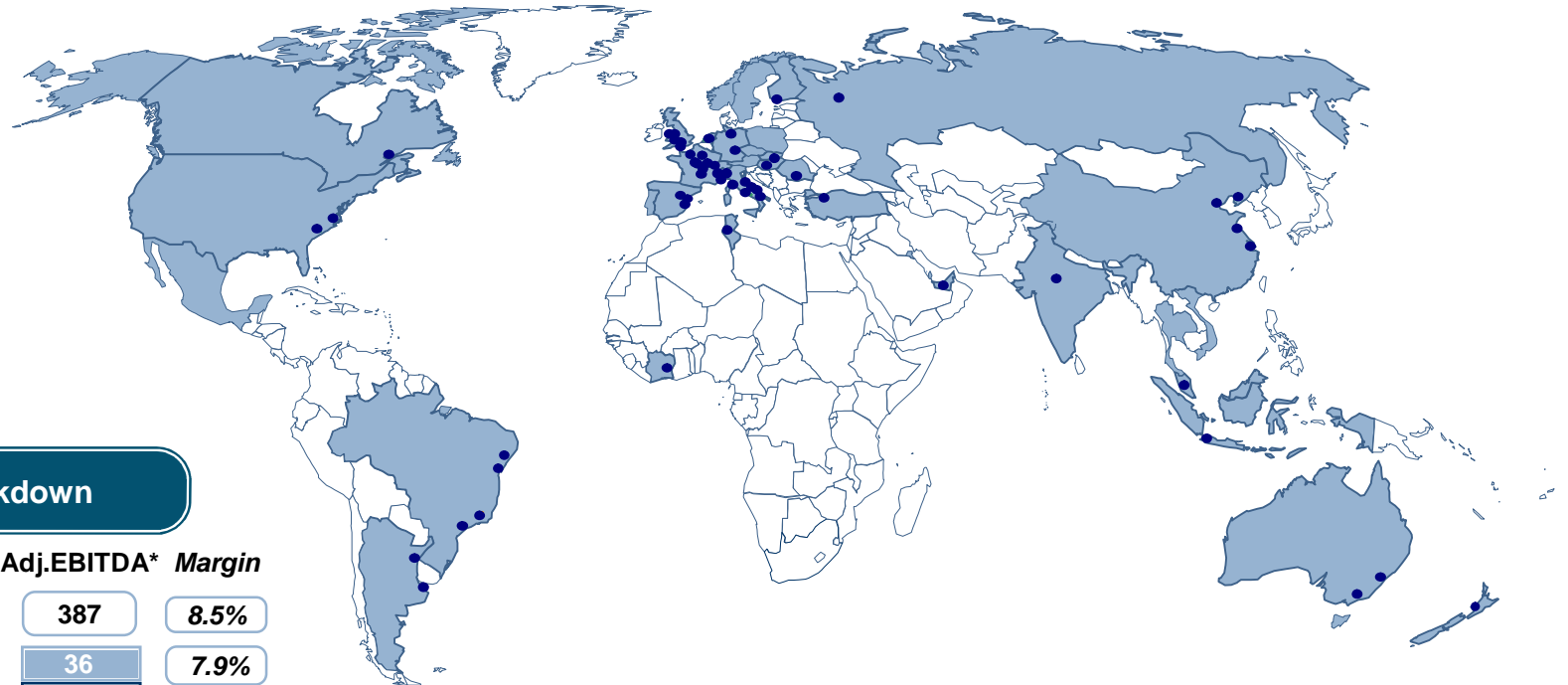
# Prysmian Key Milestones



Source: 1998-2003 Pirelli Group Annual Reports, data reported under Italian GAAP; 2004-2010 Prysmian accounts, data reported under IFRS.

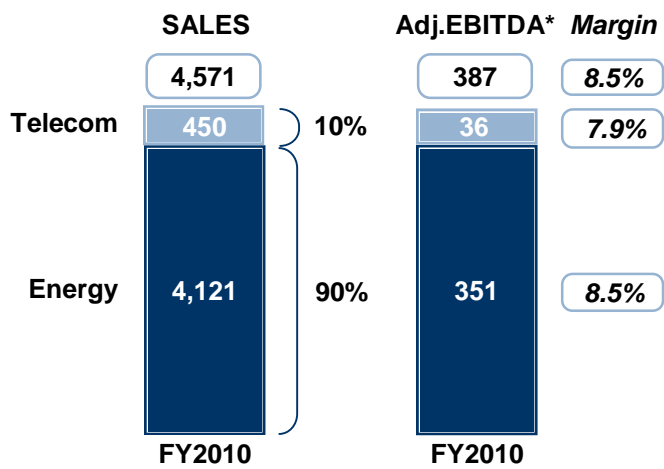
# A Global Cable Manufacturer

## Prysmian Global Presence



- Production plant
- Countries with physical presence

### Business Breakdown



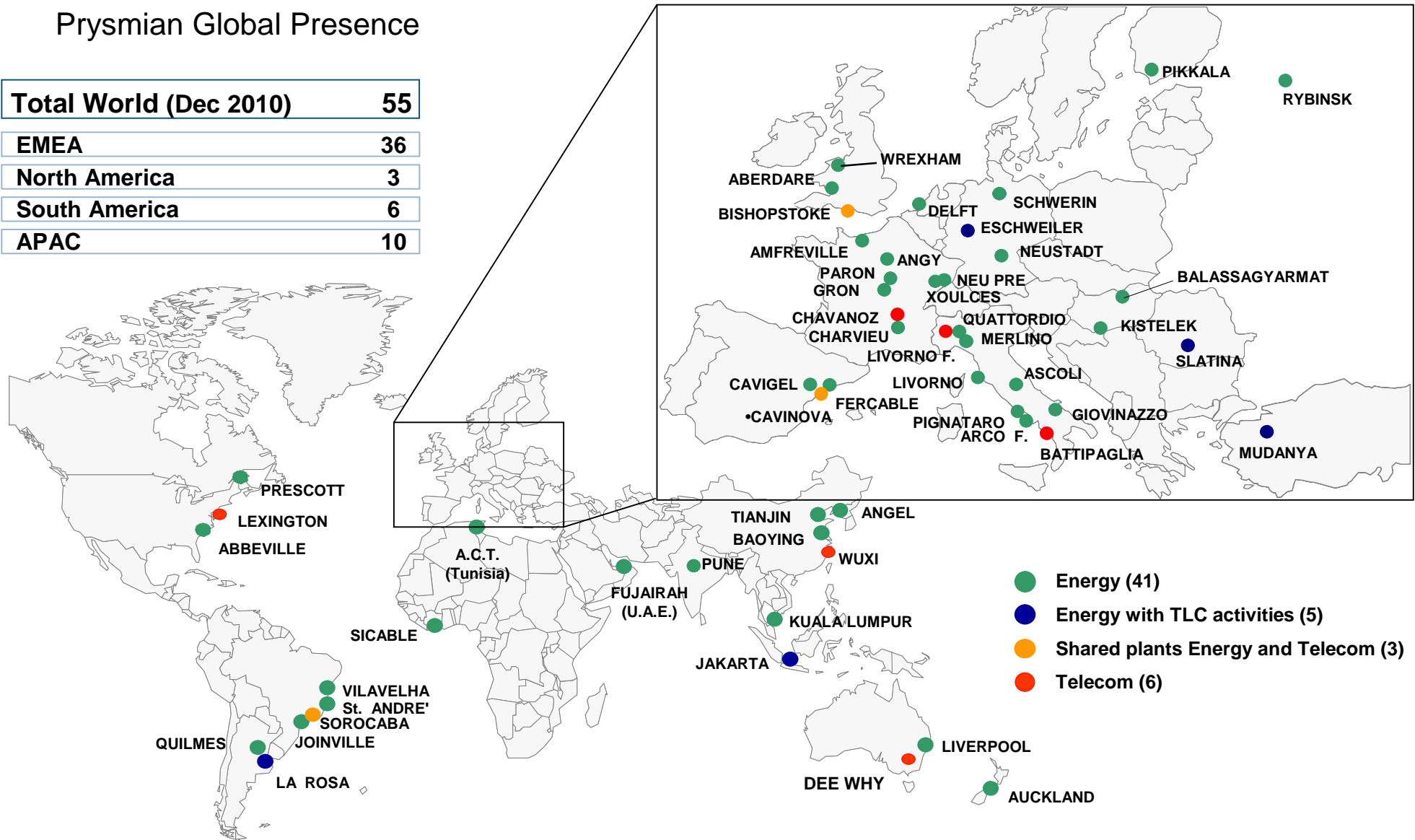
The Prysmian Group operates **55 plants**, manages **7 R&D centres**, has subsidiaries in **39 countries** with approx. **12,000 employees** (Dec10) and sells its products worldwide

\*EBITDA adjusted excluding non-recurring items.

# A Global Cable Manufacturer

## Prysmian Global Presence

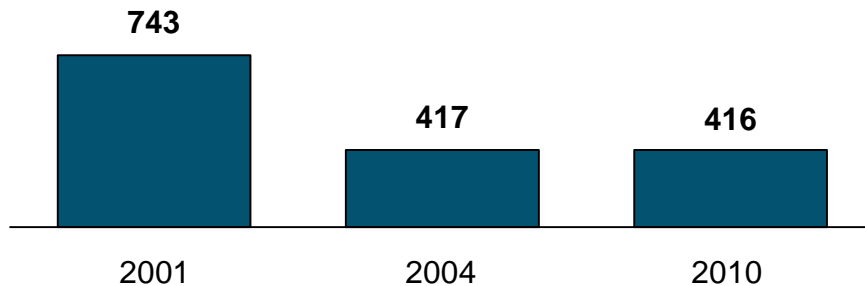
<b>Total World (Dec 2010)</b>	<b>55</b>
<b>EMEA</b>	<b>36</b>
<b>North America</b>	<b>3</b>
<b>South America</b>	<b>6</b>
<b>APAC</b>	<b>10</b>



## Laying the future

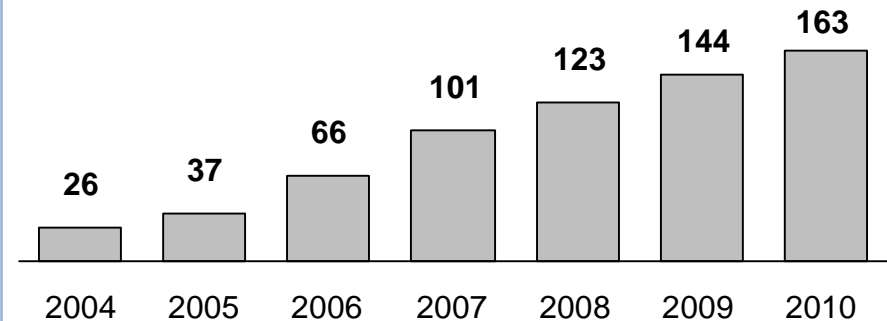
Ideally positioned to cope with industry challenges and benefit from recovery

**Prysmian Focus on Fixed Costs Reduction  
(Total Fixed Costs p.a. in €m)**



- Continuous optimization of geographical production footprint
- Improve plants productivity through optimized production process
- Lean organizational structure at Headquarter and subsidiaries level

**Prysmian Continuous Focus on Industrial Efficiencies  
(Cumulative Gross Efficiencies in €m)**



- Continue improving material efficiency, reducing scrap and over-usage
- More effective cable design
- Optimize organization and process to achieve further manpower efficiency
- Reduce impact of other costs (logistic, utilities, maintenance, ...)

## Prysmian Divisions and Business Areas

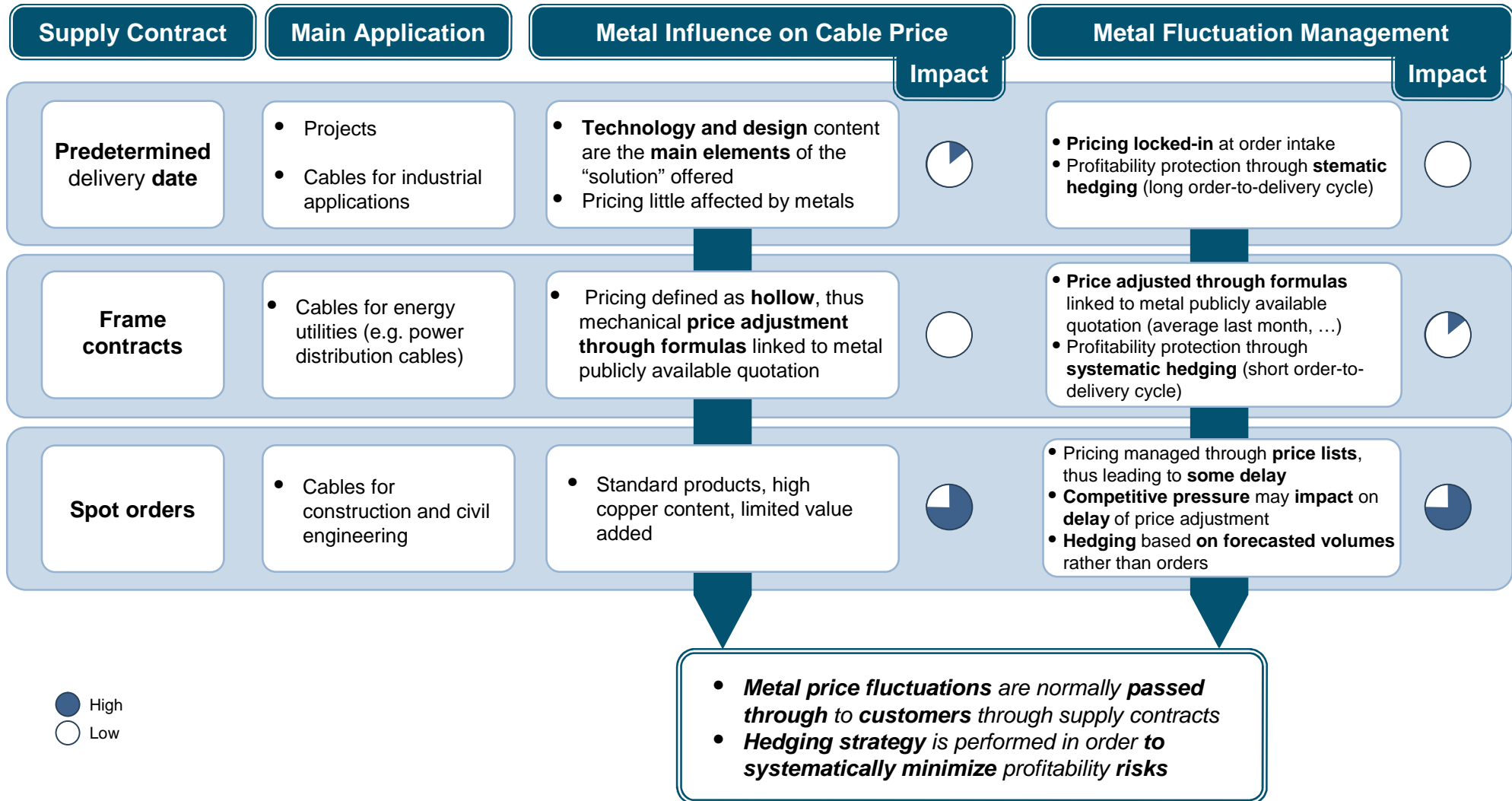
Euro Millions, FY 2010

Division	Business area	Business line	Sales	Adj. EBITDA <sup>1</sup>	Adj. EBITDA %
Energy Cables & Systems	Utilities	<ul style="list-style-type: none"> <li>Power Distribution</li> <li>High Voltage &amp; Extra High Voltage</li> </ul>	1,790	250	14.0%
		<ul style="list-style-type: none"> <li>Submarine</li> <li>Network Components</li> </ul>			
		<p>Cables for <b>power transmission and distribution</b> networks</p> <p><b>Power submarine</b> cables</p> <p><b>Components for power distribution and transmission</b> networks</p>			
	Trade & Installers	<ul style="list-style-type: none"> <li>Trade &amp; Installers</li> </ul>	1,465	36	2.4%
	Industrial	<ul style="list-style-type: none"> <li>Industrial</li> </ul>	742	61	8.3%
Telecom Cables & Systems	Telecom	<ul style="list-style-type: none"> <li>Optical Cables &amp; Fibre</li> <li>Copper Cables</li> </ul>	450	36	7.9%
		<p>Cables and components for <b>Telecom networks</b></p>			
	Prysmian <sup>2</sup>		<b>4,571</b>	<b>387</b>	<b>8.5%</b>

<sup>1</sup> EBITDA adjusted excluding non-recurring items

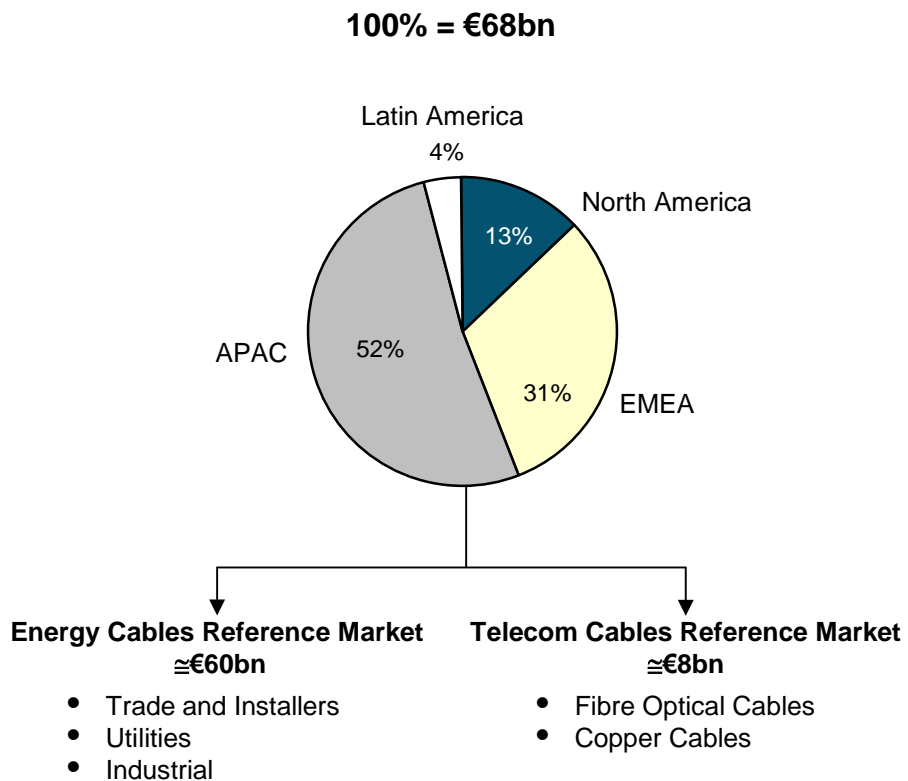
<sup>2</sup> Including Other activities (Sales: €124m, Adj. EBITDA € 4m)

## Metal Price Impact on Profitability

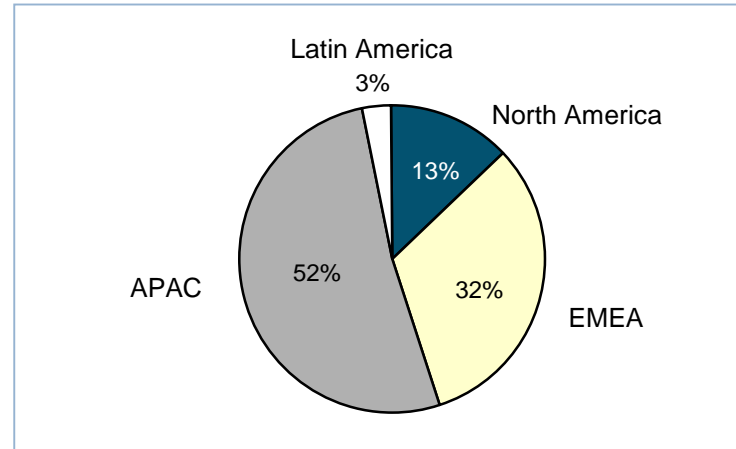


# The Global Cables Reference Market

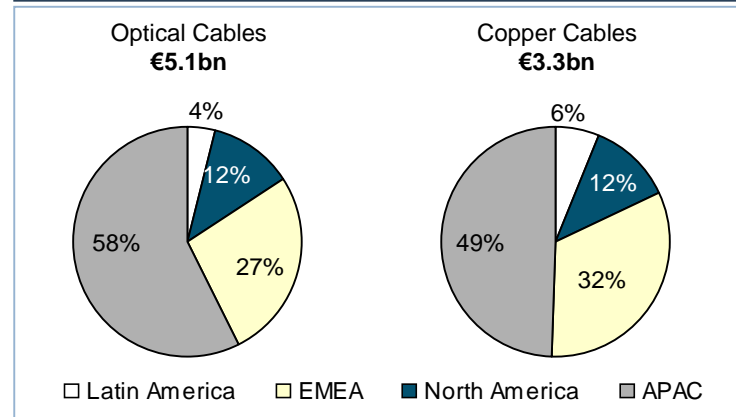
World-Wide Cable Reference Market Size, 2009



## Energy Cables Reference Market (~€60bn)



## Telecom Cables Reference Market (~€8bn)

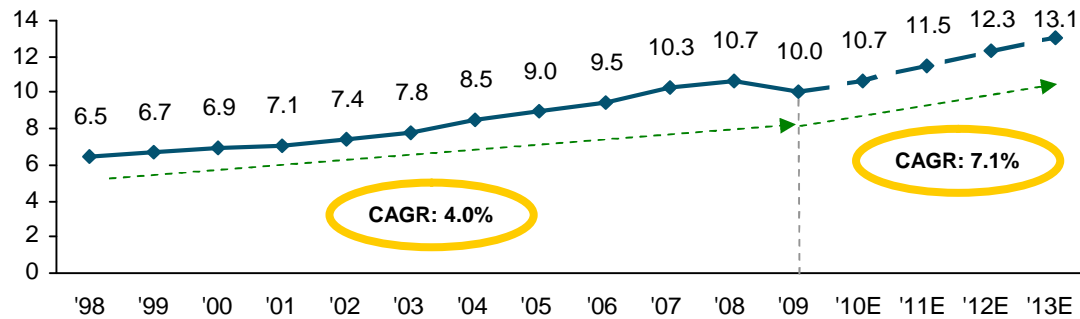


Source: Company analysis based on CRU data- Wire and Cable Quarterly October 2010. Prysmian reference markets are obtained by excluding from the global cable market the segments where the company does not compete (winding wire for the energy sector and internal telecom data and copper LAN cables for the telecom sector). Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic

# Market Volumes Trend

## Energy Cables Reference Market

Million Tons Conductor

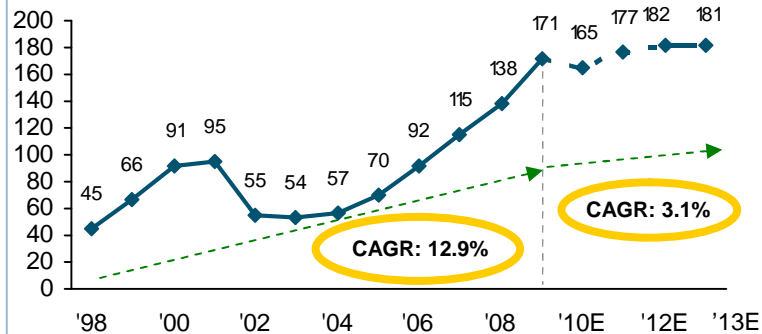


- Long term growth driven by:
  - Energy consumption
  - Investments in power grid interconnections
  - Investments in power transmission and distribution
  - Infrastructure investments
  - Renewable energy

## Telecom Cables Reference Market

### Optical Cables

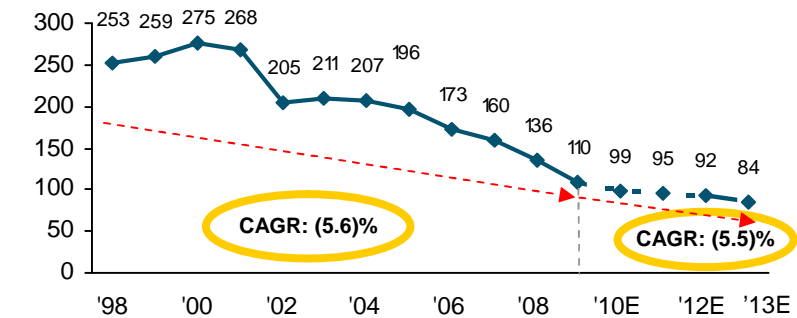
Million Km Fibre



- Market growth driven by increased investment in fibre access networks (FTTx) and Next Generation Networks

### Copper Cables

Million Km Pair



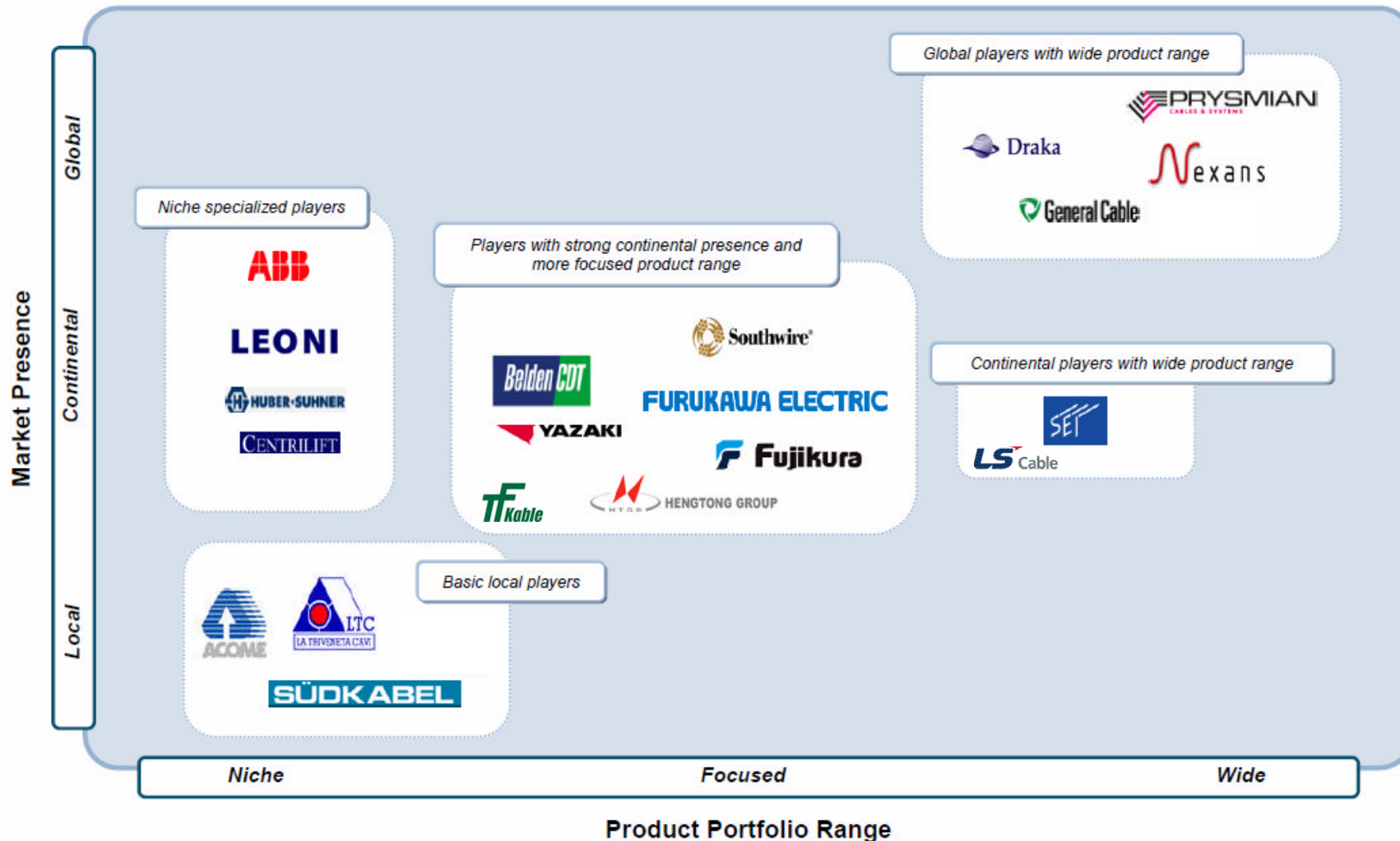
- Declining historical development in copper cables expected to continue

Source: Company analysis based on October '10 CRU data. Energy = Low Voltage and Power Cable; TLC = External Copper Tlc Cable, Fibre Optic.

## Appendix - Energy

# Clusters of Cable Manufacturers in the Industry

## Competitive scenario – Energy Cables



## Utilities - Submarine Systems

### Key success factors

- Track record and reliability
- Ability to design/execute turnkey solution
- Quality of network services
- Product innovation
- State-of-the-art cable laying ship

### Action plan

Capacity expansion completed to support growth in 2011-12 (production capacity fully saturated for 2011 and 2012) through:

- Leverage on strong off-shore wind-farms trend
- Secure orders to protect long-term growth
- Focus on flawless execution

### Key Projects

### Customer

### Period

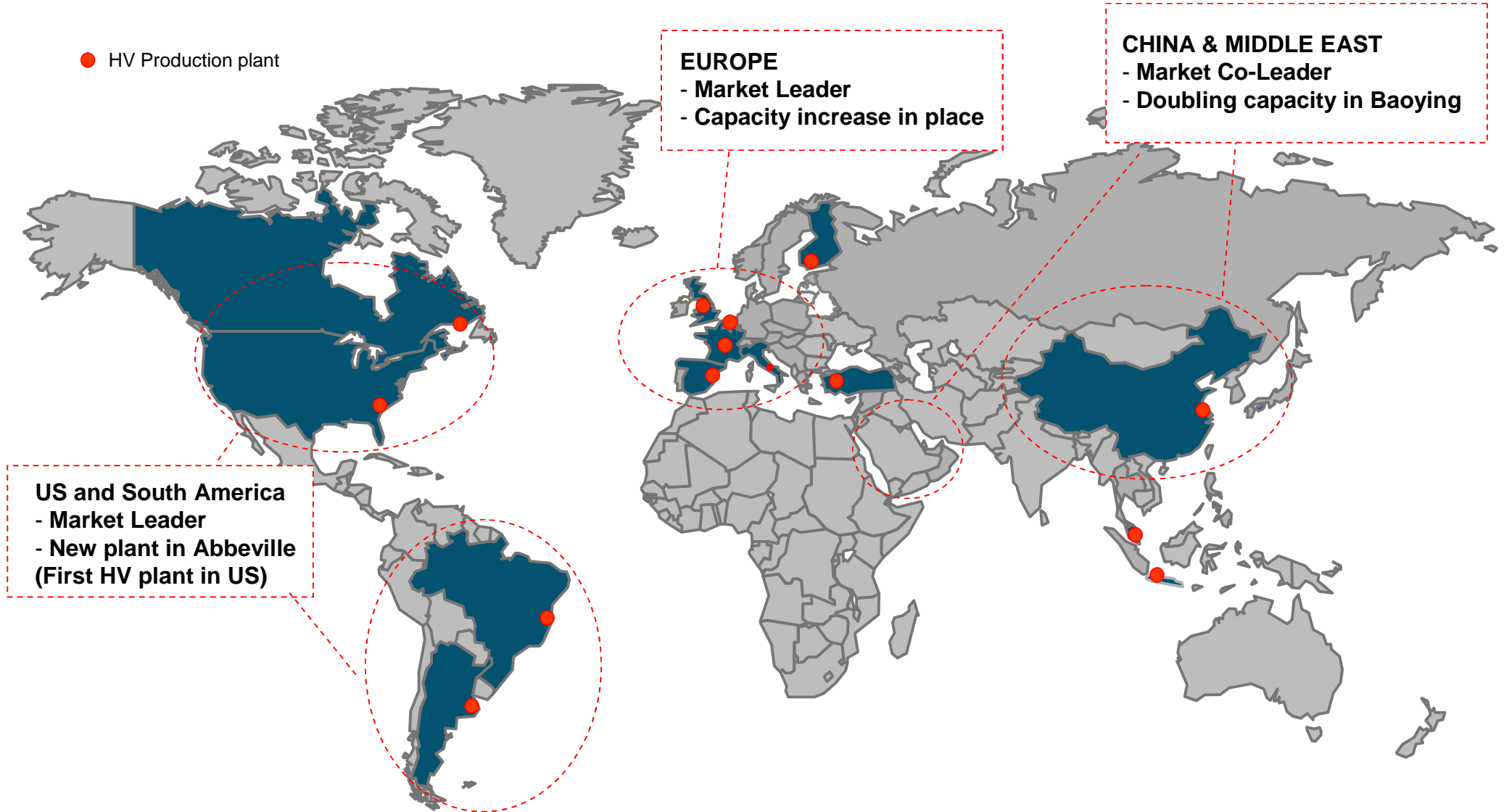
€m  
(1)

• SylWin1	• TenneT	2012-14	280
• HelWin1	• TenneT	2011-13	150
• BorWin2	• TenneT	2010-13	250
• Messina	• Terna	2010-13	300
• Kahramaa	• Qatar General Electricity	2009-10	140
• Greater Gabbard	• Fluor Ltd	2009-10	93
• Cometa	• RED Electrica de España	2008-11	119
• Trans Bay	• Trans Bay Cable LLC	2008-10	\$125m
• Sa.Pe.I	• Terna	2006-10	418
• Neptune	• Neptune RTS	2005-07	159
• GCC Saudi – Bahrain	• Gulf Cooperation Council Interconnection Authority	2006-10	132
• Angel development	• Woodside		
• Rathlin Island	• Northern Ireland Electricity		
• Ras Gas WH10-11	• J. Ray Mc Dermott		

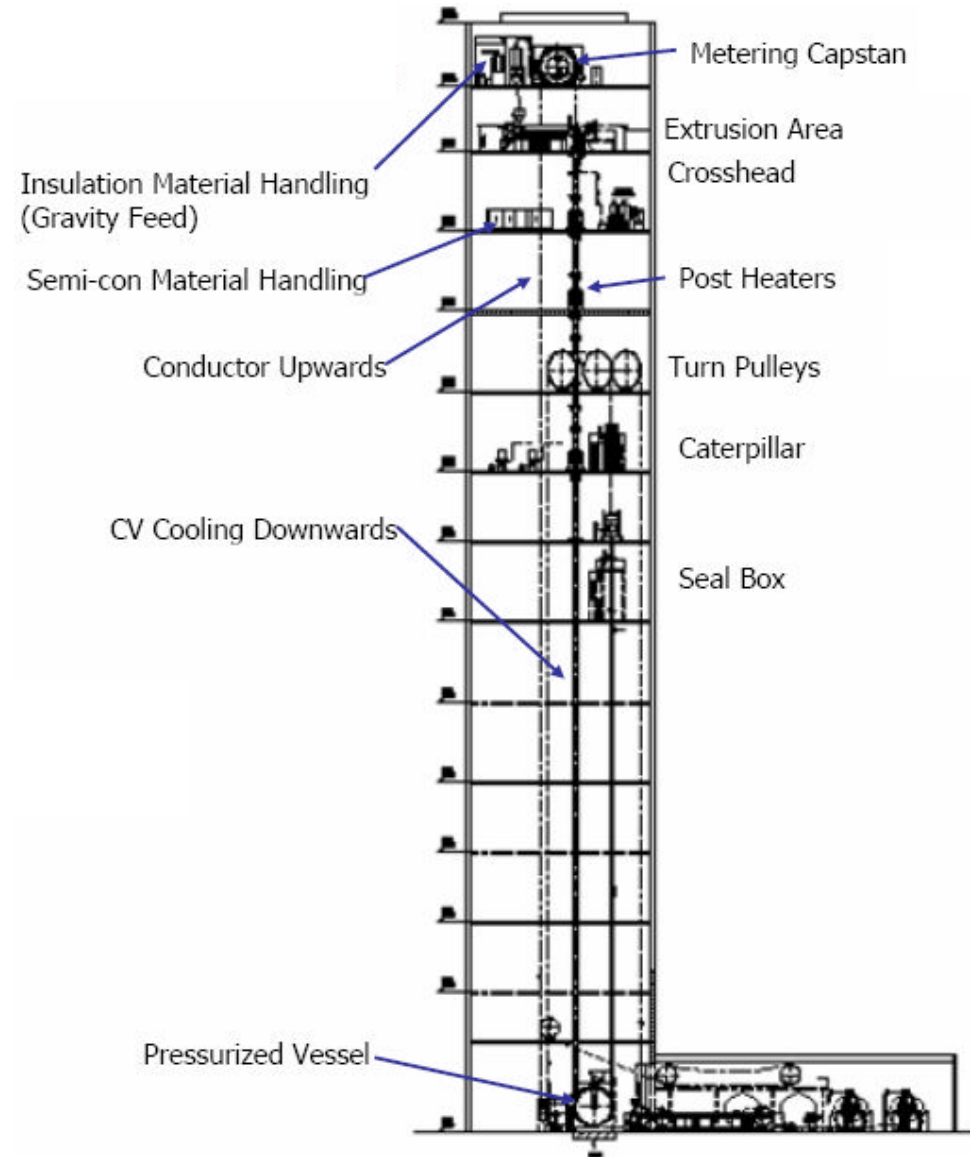
(1) Prysmian portion of the project

## Utilities - Leading position in underground HV with a global reach

● HV Production plant



## Utilities - New HV plant in Abbeville (US)



## Utilities - Power Distribution

### Market drivers

- Long term growth in electricity consumption
- Mandated improvements in service quality
- Investment incentives to utilities
- Urbanization

### Key customers

Key customers are all major national distribution network operators



### Key success factors

- Time to market
- Quality of service
- Technical support
- Cost leadership
- Customer relationship

### Action plan

- Improve service level and time to market
- Reduce product cost
  - Cable design optimization
  - Alternative materials / compounds introduction
  - Process technologies improvement
- Innovate
  - New insulation materials
  - P-LASER launch in Europe

## Trade & Installers

### Business Description

- Low voltage cables for residential and non residential construction
- Channel differentiation with both:
  - Direct sales to end customers (Installers)
  - Indirect sales through
    - Specialised distributors
    - General distributors
    - Wholesalers
    - Do-it-yourself/modern distribution
- Wide range of products including
  - Value added fire retardant
  - Environmental friendly
  - Specialised products

### Key customers

- Key customers include major:
  - Specialised distributors



- General distributors



- Wholesalers



- Installers



## Trade & Installers

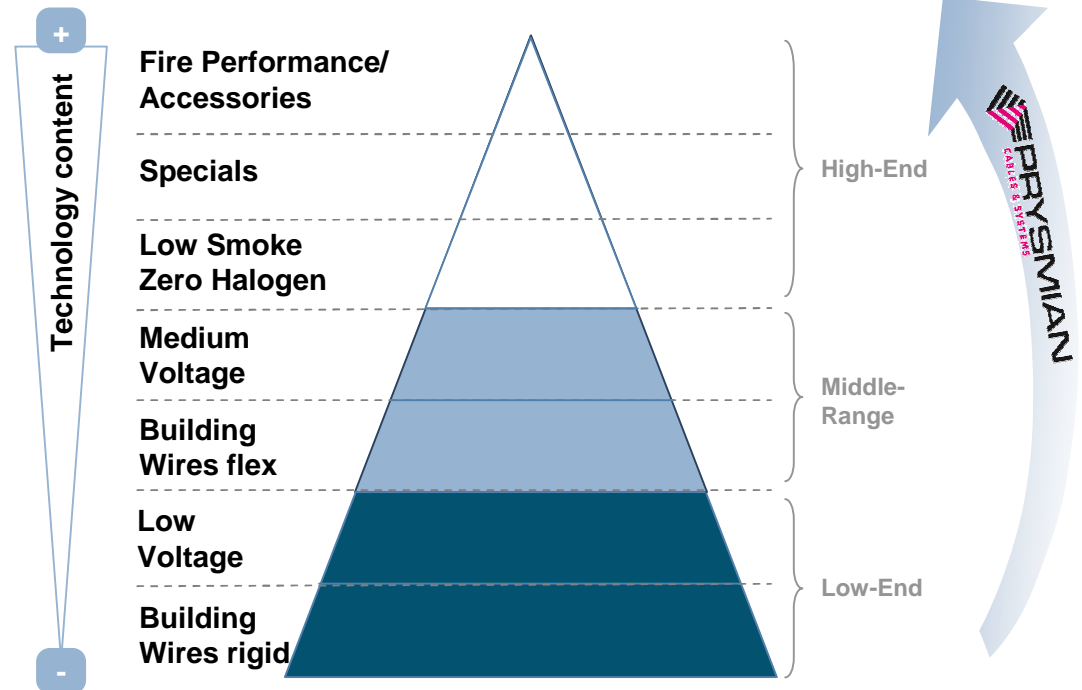
### Key success factors

- Product range
- On-time delivery / Product availability
- Inventory/WC management
- Cost leadership
- Channel management
- Customers' relationship

### Action plan

- Continuously redefine product portfolio
  - Focus on high-end products (e.g. Fire Performance)
- Exploit channel/market specificity
  - Focus on wholesalers and installers
  - Protect positioning in high margin countries
  - Grow global accounts
- Continuously improve service level
- Benefit from changes in regulatory regime

### Product overview



# Industrial

## Business description

Integrated cable solutions for industrial and infrastructure activities

- Oil Gas & Petrochemical**  
*Cabling solutions to oil and petrochemicals industries such as umbilical cables for platforms (Up-stream Off-shore) and cable solutions for refineries (Down-Stream On-shore)*



- Renewable Energy**  
*Products for wind and solar energy generation*



- Infrastructure**  
*Products for port, railway, and airport*



- Mining**  
*Products for harsh environment application*



- Transportation**  
*Products for trains, ships, automobiles*



- Other niches:**  
*Defence, nuclear, electromedical, branchement, ...*

## Key customers

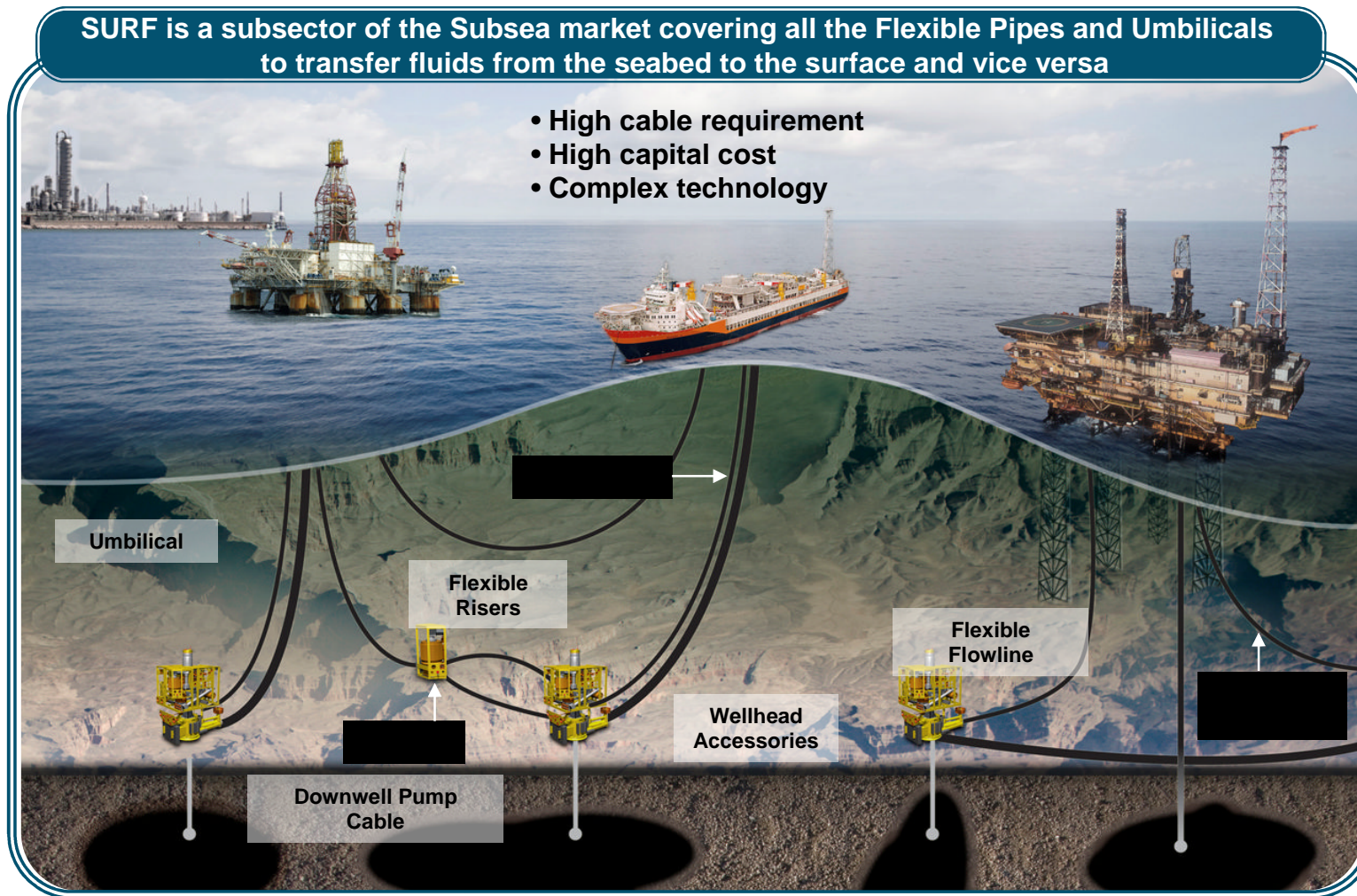
Large and differentiated customer base generally served through direct sales



## Industrial - SURF (Subsea Umbilicals, Risers and Flowline)

SURF is a subsector of the Subsea market covering all the Flexible Pipes and Umbilicals to transfer fluids from the seabed to the surface and vice versa

- High cable requirement
- High capital cost
- Complex technology

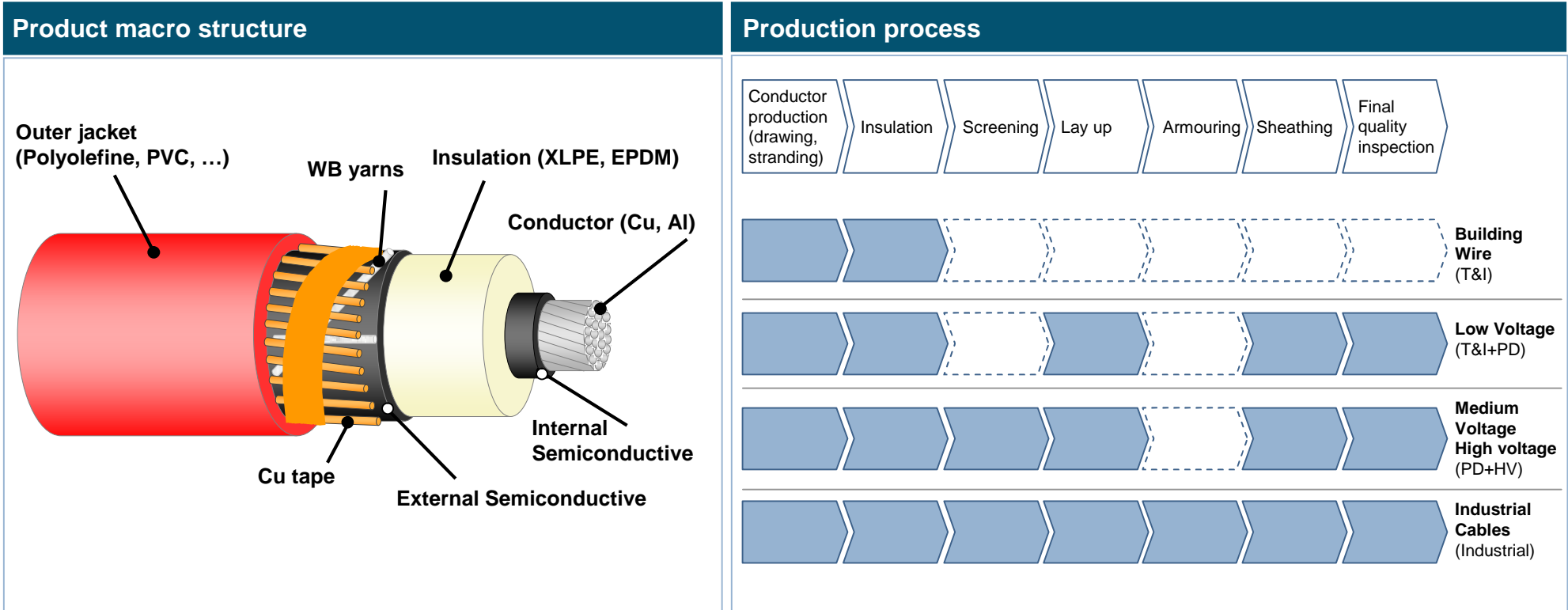


Umbilical



Flexible Pipe

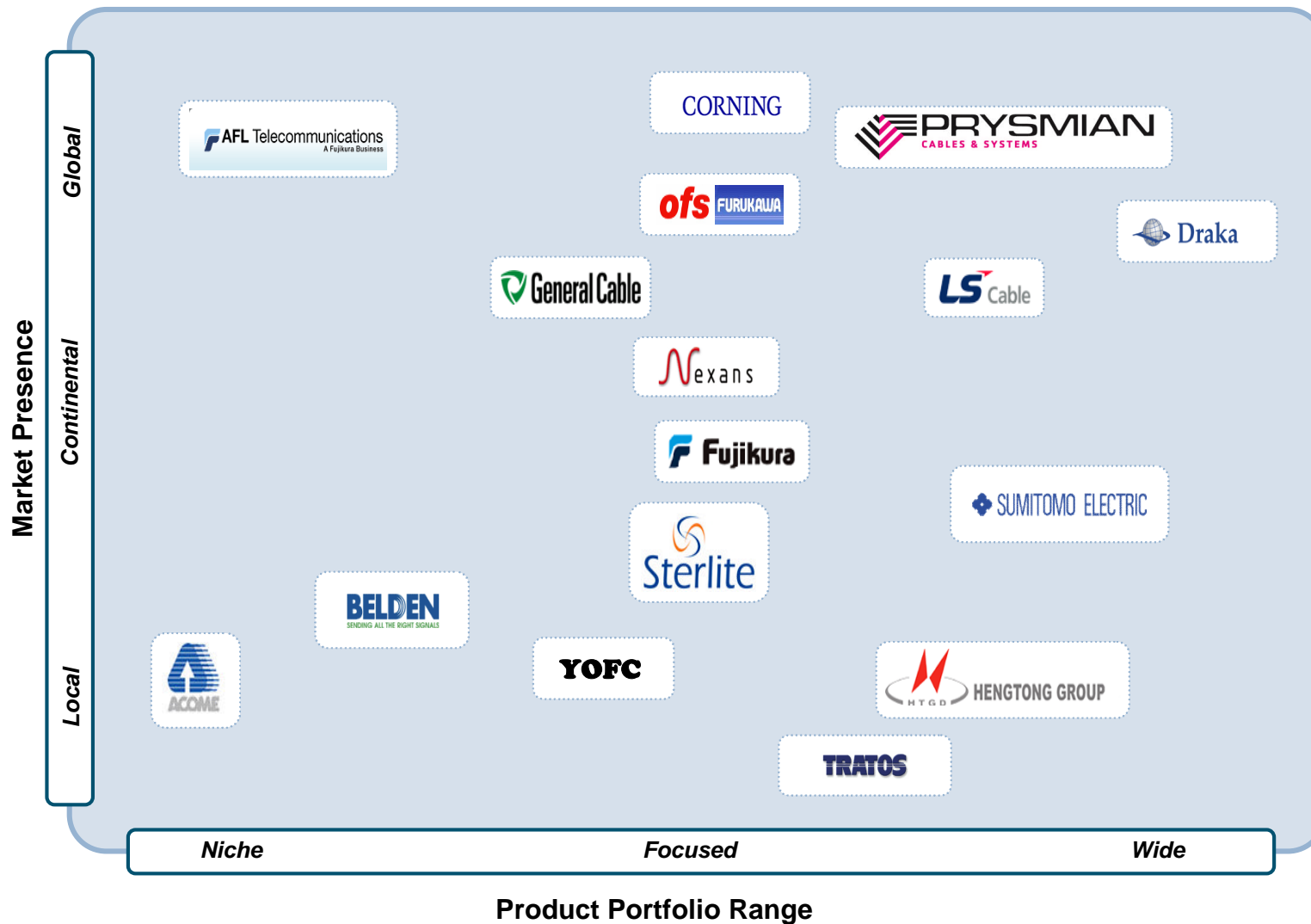
# Macro-structure of Energy Cables



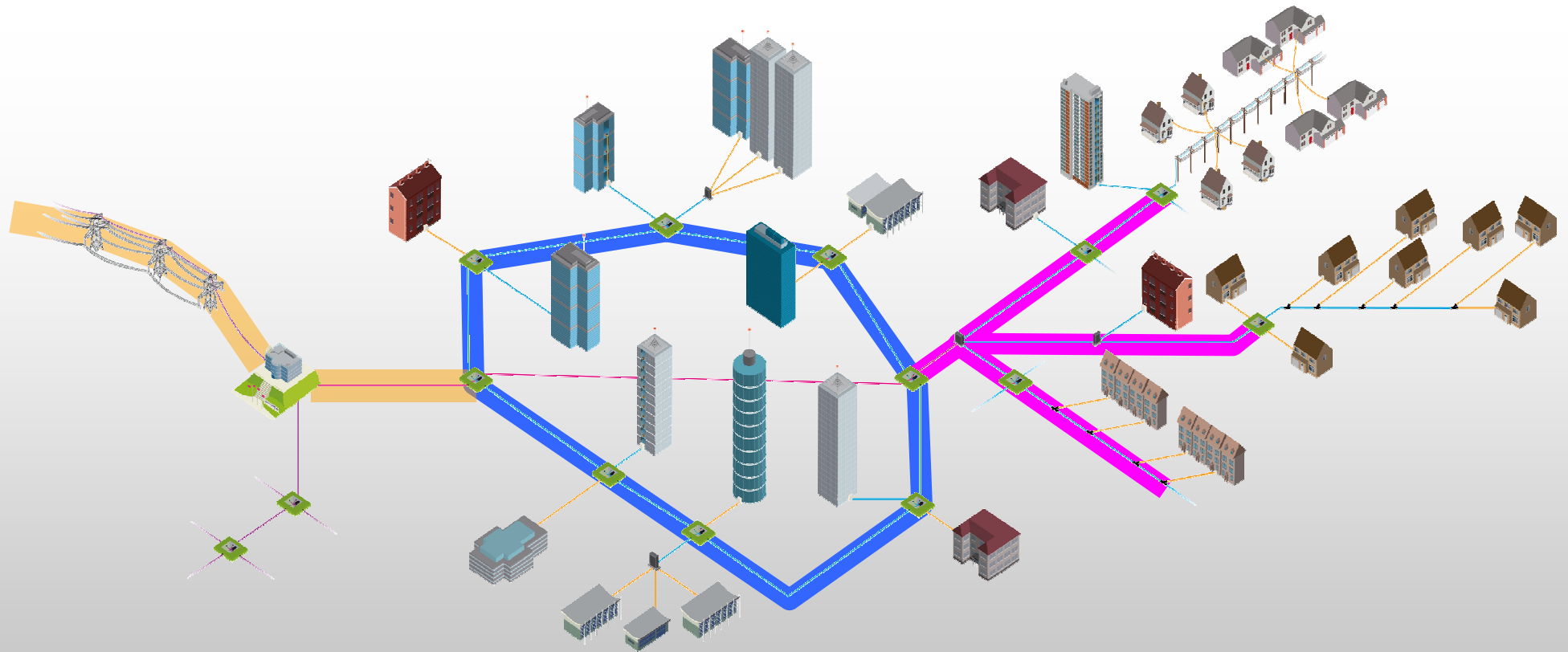
## Appendix - Telecom

## Major Players within the Telecom Industry

### Competitive scenario



## Telecom Cables Main Applications



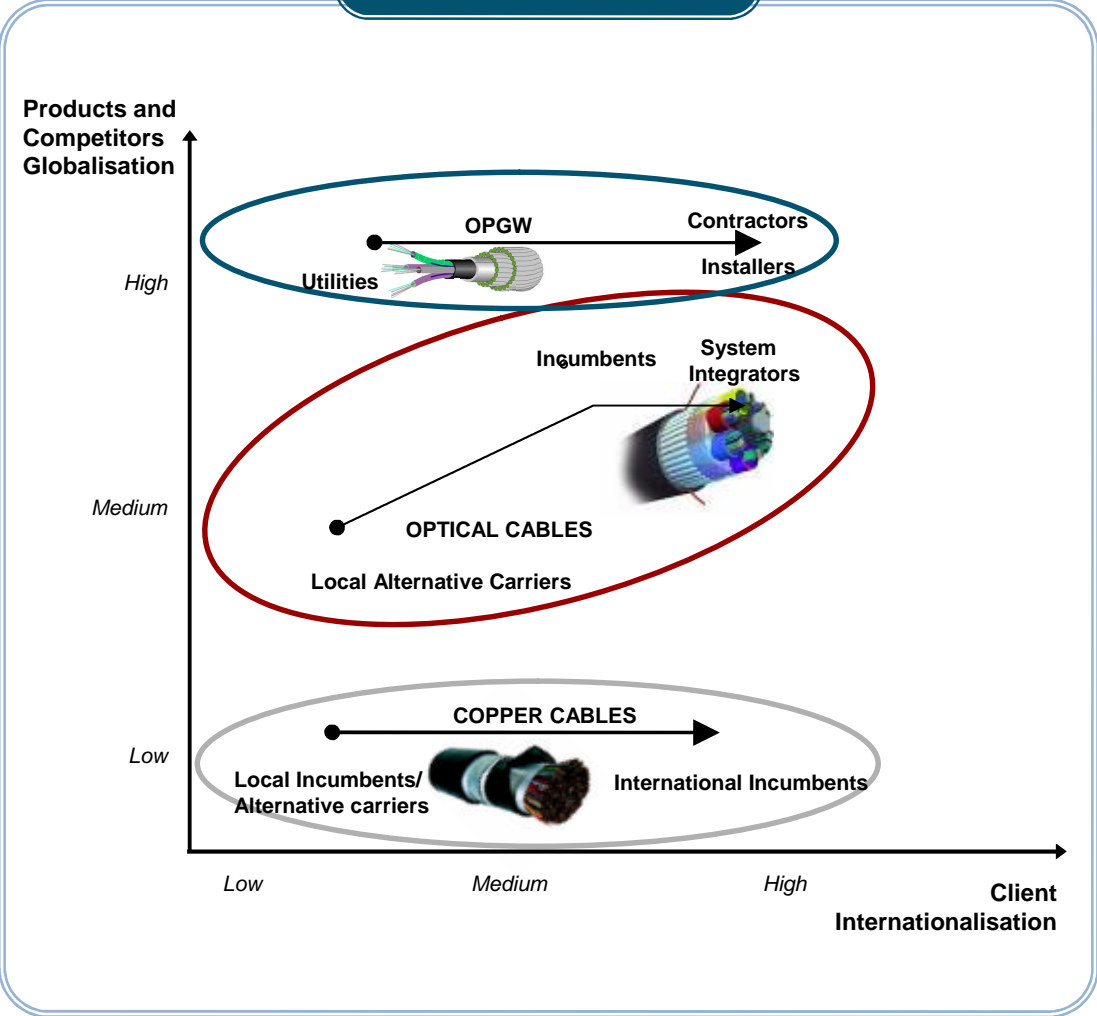
**BACKBONE**

**METROPOLITAN RING**

**ACCESS NETWORK**

# Telecom - Key Products and Customers

## Key products



## Key customers

Key customers include some of the main operators of the telecom sectors

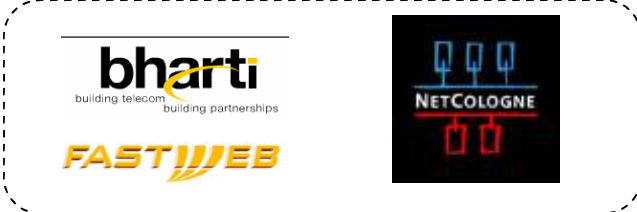
### TELCO Carriers





### System Integrators



### Other Operators



## Overview of Telecom Business Lines

Business Area	Business Line	Level of Technology	Product Standardisation
1	 Optical	Optical cables	Medium
		Optical Fibre	High
2	 Communication Copper Cables	xDSL	Medium
		Standard multi-pair cable	High

### Optical cables

- A complete range of fibre optic products suitable for the transmission of voice/video/data signals in a wide variety of applications (from long-haul through to metro/access systems and finally the last mile access)

### Copper cables

- A complete range of copper telecommunication cables suitable for the transmission of voice/video/data signals including a range of xDSL cable products for high speed broadband applications

## Optical cables

### Market Trends

- Demand function of level of capital expenditures budgeted by large telecom companies (PTT/incumbents as well as alternative operators) for network infrastructures, mainly as a consequence of:
  - Growing number of internet users
  - Diffusion of broadband services / other high-tech services (i.e. IPTV)

### Key success factors

- Continuous innovation and development of new cable & fibre products
- Cable design innovation with special focus on installation cost reduction
- Relentless activity to maintain the highest quality and service level
- Focus on costs to remain competitive in a highly price sensitive environment

### Strategic value of Fibre

- Fibre optic represents the major single component cost of optical cables
- Fibre optic production has high entry barriers:
  - Owned licenses difficult to obtain
  - Long time to develop know-how
  - Capital intensity
- When fibre optic is short, vertically integrated cable manufacturers leverage on a strong competitive advantage

### Action plan

- Maintain & reinforce position with key established clients
- Further penetration of large incumbents in emerging regions
- Optimize utilization of low cost manufacturing units
- Expand distribution model in Domestic & Export
- Streamline the intercompany process
- Fully integrated products sales
- Refocus on export activities
- Increase level and effectiveness of agents

# Macro-structure of Telecom Cables

	Product macro structure	Production process
<b>Fibre optic</b>	<p>Primary Coating (250 Micron) Cladding (125 Micron) Core (10 Micron)</p> <p><b>Main Technologies:</b> OVD - VAD - MCVD</p>	<pre> graph LR     A[Pre form deposition] --&gt; B[Consolidation]     B --&gt; C[Drawing]     C --&gt; D[Final quality inspection]     </pre>
<b>Optical cables</b>	<p>Aramid Yarns Loose tubes Optical fibres Central strength member Fillers Ripcords Sheath (Tracking resistant) Sheathing Compound</p>	<pre> graph LR     A[Colouring] --&gt; B[Buffering]     B --&gt; C[Lay up]     C --&gt; D[Armouring (yarn or metal)]     D --&gt; E[Sheathing]     E --&gt; F[Final quality inspection]     </pre>
<b>Copper cables</b>	<p>Outer sheath Screen/Armour Stranded pairs core Insulated Conductors</p>	<pre> graph LR     A[Conductor production] --&gt; B[Insulation]     B --&gt; C[Twining]     C --&gt; D[Lay up]     D --&gt; E[Armouring]     E --&gt; F[Sheathing]     F --&gt; G[Final quality inspection]     </pre>



## Appendix - Financials

## Profit and Loss Statement

Euro Millions

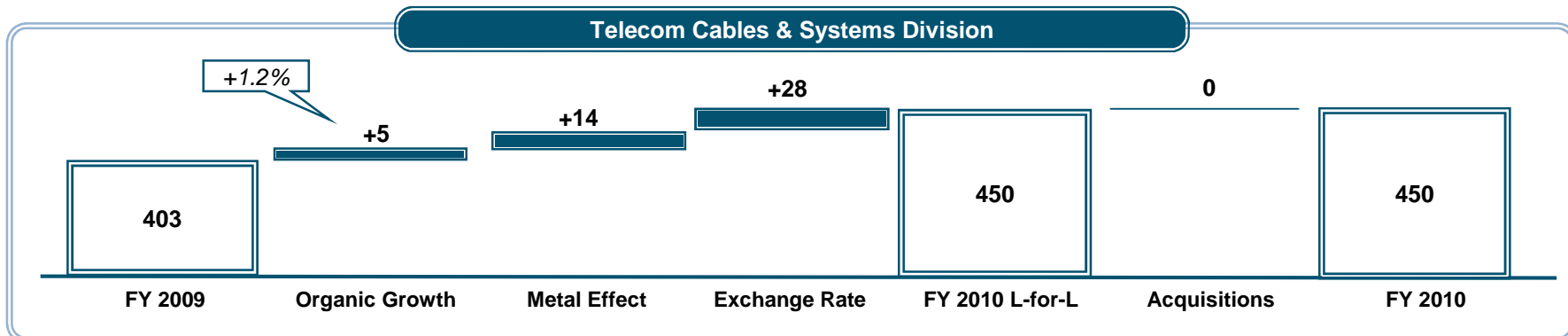
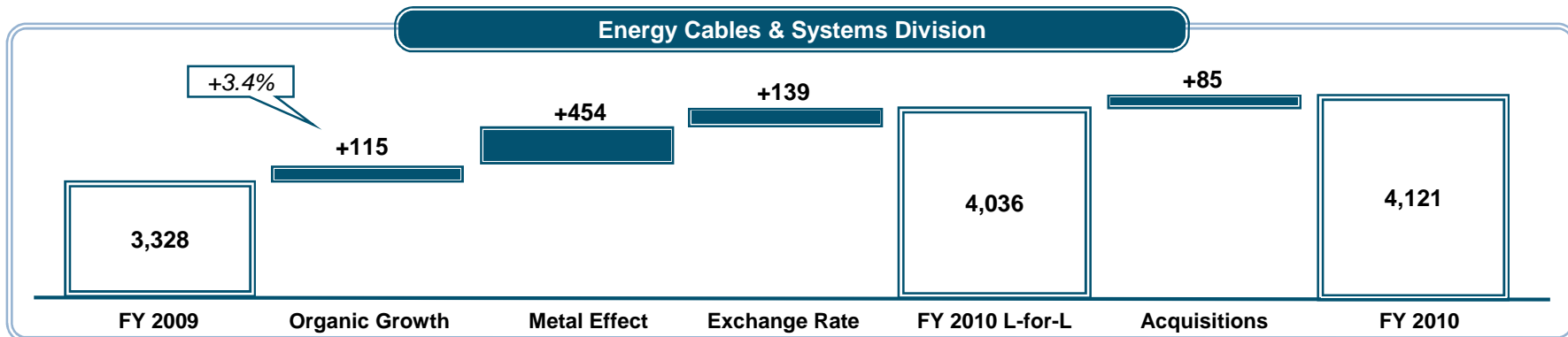
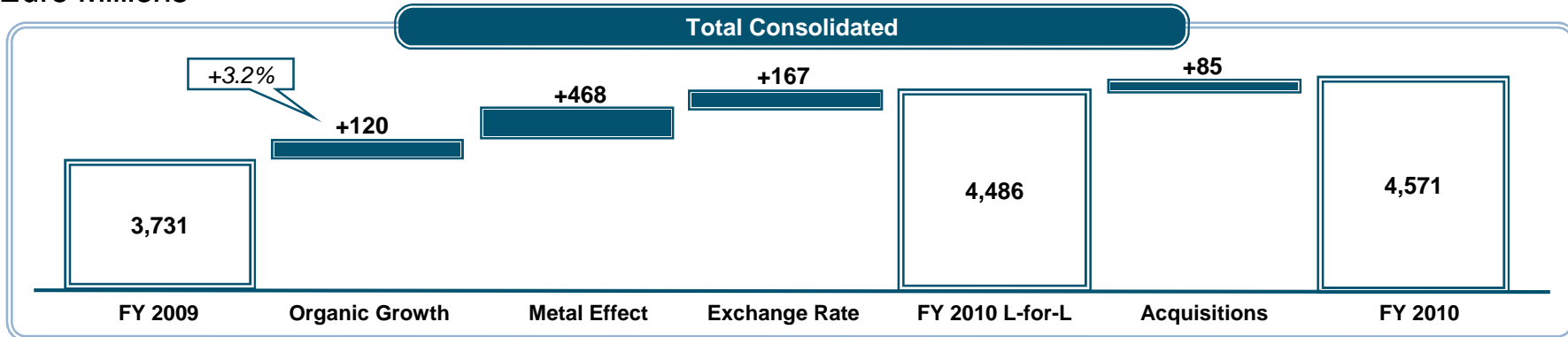
	FY 2009	FY 2010
<b>Sales</b>	<b>3,731</b>	<b>4,571</b>
<i>YoY total growth</i>	-27.5%	22.5%
<i>YoY like for like growth</i>	-27.8%	20.3%
<i>YoY organic growth</i>	-17.4%	3.2%
<b>Contribution Margin</b>	<b>791</b>	<b>803</b>
<i>% on sales</i>	21.2%	17.6%
Fixed Costs	(388)	(416)
<b>Adj.EBITDA</b>	<b>403</b>	<b>387</b>
<i>% on sales</i>	10.8%	8.5%
<i>Non recurring items</i>	(37)	(22)
<b>EBITDA</b>	<b>366</b>	<b>365</b>
<i>% on sales</i>	9.8%	8.0%
<b>Adj.EBIT</b>	<b>334</b>	<b>309</b>
<i>% on sales</i>	9.0%	6.8%
<i>Non recurring items</i>	(37)	(22)
<i>Special items (1)</i>	89	20
<b>EBIT</b>	<b>386</b>	<b>307</b>
<i>% on sales</i>	10.3%	6.7%
<i>Financial charges</i>	(49)	(94)
<b>EBT</b>	<b>337</b>	<b>213</b>
<i>% on sales</i>	9.0%	4.7%
Taxes	(85)	(63)
<i>% on EBT</i>	25.2%	29.8%
<b>Net income</b>	<b>252</b>	<b>150</b>
<i>Extraordinary items (after tax)</i>	46	(23)
<b>Adj.Net income</b>	<b>206</b>	<b>173</b>

### Notes

(1) Starting from Q3'09 fair value of raw material derivatives (previously included in Financial charges) is included in Special items.

## Sales Drivers Vs Third Parties

Euro Millions



## Extraordinary Effects

Euro Millions

	FY 2009	FY 2010
Restructuring	(19)	(11)
Legal costs	(11)	(5)
Other	(7)	(6)
<b>EBITDA adjustments</b>	<b>(37)</b>	<b>(22)</b>
Special items	89	20
<i>Gain/(loss) on metal derivatives</i>	91	28
<i>Assets impairment (1)</i>	(2)	(8)
<b>EBIT adjustments</b>	<b>52</b>	<b>(2)</b>
Gain/(Loss) on other derivatives (2)	(2)	(38)
Gain/(Loss) exchange rate	(1)	7
Other one-off financial income/exp.	9	2
<b>EBT adjustments</b>	<b>58</b>	<b>(31)</b>
Tax	(12)	8
<b>Net Income adjustments</b>	<b>46</b>	<b>(23)</b>

### Notes

- (1) Includes put option fair value change  
(2) Includes currency and interest derivatives

## Financial Charges

Euro Millions

	FY 2009	FY 2010
<b>Net interest expenses</b>	<b>(44)</b>	<b>(59)</b>
- One-off effects	9	2
Bank fees Amortization	(5)	(6)
Gain/(loss) on exchange rates	(1)	7
Gain/(loss) on derivatives (1)	(2)	(38)
<b>Net financial charges</b>	<b>(52)</b>	<b>(96)</b>
Share in net income of associates	3	2
<b>Total financial charges</b>	<b>(49)</b>	<b>(94)</b>

### Notes

(1) Including currency and interest derivatives.

## Balance Sheet

Euro Millions

	FY 2009	FY 2010
Net fixed assets	958	1,029
Net working capital	479	494
<i>of which Derivatives assets/(liabilities)</i>	14	37
<i>Operative Net working capital</i>	465	457
Provisions	(123)	(120)
<b>Net Capital Employed</b>	<b>1,314</b>	<b>1,403</b>
Employee provisions	142	145
Shareholders' equity	698	799
<i>of which attributable to minority interest</i>	21	44
Net financial position	474	459
<i>Bank Fees</i>	(11)	(20)
<i>Net financial position vs Third Parties</i>	485	479
<b>Total Financing and Equity</b>	<b>1,314</b>	<b>1,403</b>

Affected by  
(FY'10 Vs FY'09):

- Metal price: ~€ +100m
- Acquisitions: ~€ +14m
- Project Business: ~€ -32m

## Cash Flow

Euro Millions

Including ~€ 100m negative metal price effect

	FY 2009	FY 2010
<b>Adj.EBITDA</b>	<b>403</b>	<b>387</b>
Non recurring items	(37)	(22)
<b>EBITDA</b>	<b>366</b>	<b>365</b>
Equity Compensation IFRS2	1	-
Net Change in provisions	(12)	(17)
<b>Cash flow from operations (before WC changes)</b>	<b>355</b>	<b>348</b>
Working Capital changes	36	(6)
Paid Income Taxes	(62)	(59)
<b>Cash flow from operations</b>	<b>329</b>	<b>283</b>
Acquisitions	(3)	(21)
Net Operative CAPEX	(106)	(95)
Net Financial CAPEX	9	5
<b>Free Cash Flow (unlevered)</b>	<b>229</b>	<b>172</b>
Financial charges	(46)	(52)
<b>Free Cash Flow (levered)</b>	<b>183</b>	<b>120</b>
Dividends	(75)	(75)
Other Equity movements	5	13
<b>Net Cash flow</b>	<b>113</b>	<b>58</b>
<b>Net financial position at the beginning of the period</b>	<b>(577)</b>	<b>(474)</b>
Net cash flow	113	58
Other variations	(10)	(43)
<b>Net financial position at the end of the period</b>	<b>(474)</b>	<b>(459)</b>

## Energy Division: Profit and Loss Statement

Euro Millions

	FY 2009	FY 2010
<b>Sales</b>	<b>3,344</b>	<b>4,145</b>
<b>Sales vs. Third Parties</b>	<b>3,328</b>	<b>4,121</b>
<i>YoY total growth</i>	-27.8%	23.8%
<i>YoY like for like growth</i>	-28.1%	21.3%
<i>YoY organic growth</i>	-17.0%	3.4%
<b>Contribution Margin</b>	<b>706</b>	<b>711</b>
<i>% on sales</i>	21.1%	17.2%
Fixed Costs	(334)	(360)
<b>Adj. EBITDA</b>	<b>372</b>	<b>351</b>
<i>% on sales</i>	11.1%	8.5%
<b>Adj. EBIT</b>	<b>309</b>	<b>280</b>
<i>% on sales</i>	9.3%	6.8%

## Energy – Sales by business

Euro Millions, % of Sales Growth

	FY 2009	FY 2010	Total Growth	Organic Growth
Utilities	1,598	1,790		
<i>of which to third parties</i>	1,598	1,790	12.0%	1.5%
Trade & Installers	1,021	1,467		
<i>of which to third parties</i>	1,020	1,465	43.6%	6.6%
Industrial	628	742		
<i>of which to third parties</i>	628	742	18.3%	-1.1%
Others	97	146		
<i>of which to third parties</i>	82	124	n.m.	n.m.
<b>Total Energy</b>	<b>3,344</b>	<b>4,145</b>		
<i>of which to third parties</i>	<b>3,328</b>	<b>4,121</b>	<b>23.8%</b>	<b>3.4%</b>

## Energy – Profitability by business

Euro Millions, % of Sales

	FY 2009	FY 2010	FY 2009 % on Sales	FY 2010 % on Sales
<b>Adjusted EBITDA</b>				
Utilities	266	250	16.7%	14.0%
Trade & Installers	41	36	4.0%	2.4%
Industrial	62	61	9.8%	8.3%
Others	3	4	n.m.	n.m.
<b>Total Energy</b>	<b>372</b>	<b>351</b>	<b>11.1%</b>	<b>8.5%</b>
<b>Adjusted EBIT</b>				
Utilities	237	215	14.7%	12.0%
Trade & Installers	26	20	2.5%	1.4%
Industrial	46	42	7.3%	5.7%
Others	-	3	n.m.	n.m.
<b>Total Energy</b>	<b>309</b>	<b>280</b>	<b>9.3%</b>	<b>6.8%</b>

## Telecom Division: Profit and Loss Statement

Euro Millions

	FY 2009	FY 2010
<b>Sales</b>	<b>411</b>	<b>454</b>
<b>Sales vs. Third Parties</b>	<b>403</b>	<b>450</b>
<i>YoY total growth</i>	-24.8%	11.7%
<i>YoY like for like growth</i>	-24.9%	11.7%
<i>YoY organic growth</i>	-20.7%	1.2%
<b>Contribution Margin</b>	<b>85</b>	<b>92</b>
<i>% on sales</i>	20.7%	20.2%
Fixed Costs	(54)	(56)
<b>Adj. EBITDA</b>	<b>31</b>	<b>36</b>
<i>% on sales</i>	7.6%	7.9%
<b>Adj. EBIT</b>	<b>25</b>	<b>29</b>
<i>% on sales</i>	6.1%	6.3%

## Net Working Capital

Euro Millions

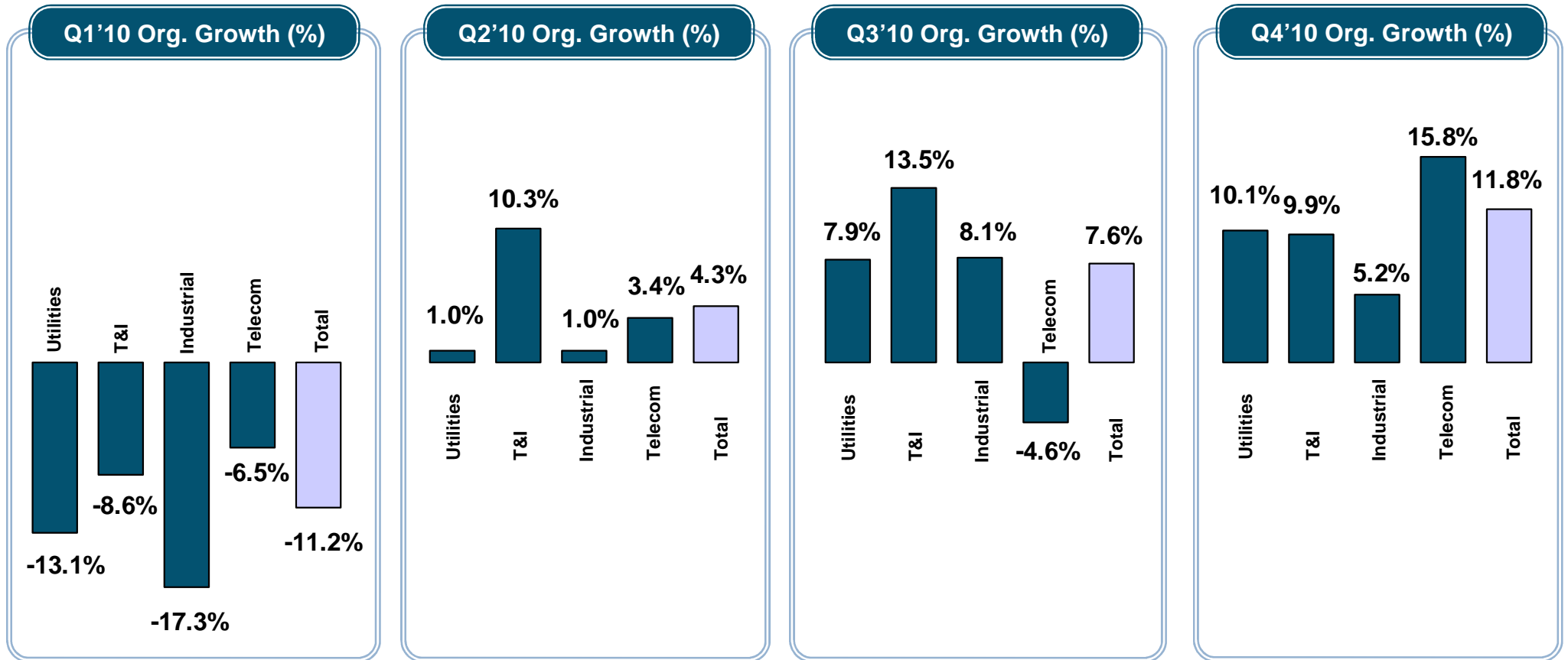
	FY 2009	FY 2010
Inventories	443	600
Trade accounts receivables	622	764
Trade accounts payables	(561)	(862)
Other receivables/(payables)	(39)	(45)
<b>Operative Net working capital</b>	<b>465</b>	<b>457</b>
Derivatives assets/(liabilities)	14	37
<b>Net working capital</b>	<b>479</b>	<b>494</b>
<b>% Operative NWC on sales (1)</b>	<b>12.2%</b>	<b>9.2%</b>

### Notes

(1) Defined as Operative Net Working Capital on annualized last quarter sales

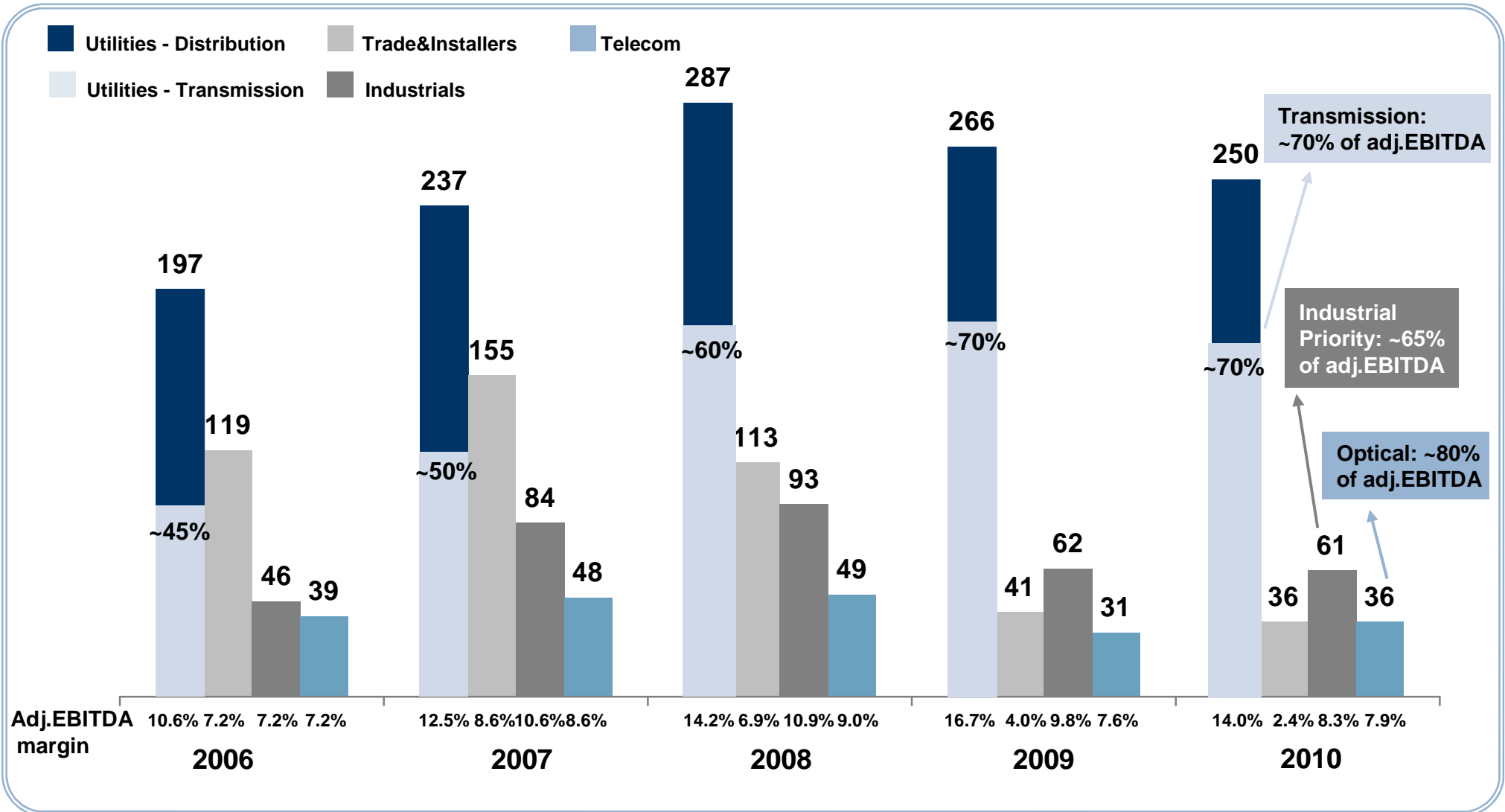
## Organic growth improvement confirmed across all the segments

% Variation



## A unique portfolio driving sustainable margin growth

Adj.EBITDA (€ Millions); Adj.EBITDA margin (%)



## Dividend Proposal

### Dividend payment confirmed despite re-leverage related to Draka Acquisition

- **Dividend x share at € 0.166**
  - Total payout: € 35m <sup>(1)</sup>
  - Ex-dividend date: 18 April 2011
  - Payment date: 21 April 2011
- **Pay-out ratio:** 24% on reported Net Income
- **Dividend Yield:** 1.1% <sup>(2)</sup>

*(1) Based on 210,825,372 shares with dividend right:  
Total shares (213,853,872) – Treasury shares (3,028,500)*

*(2) Based on last 30 trading days average share price (€ 15.17) at 28/02/2011*

*(3) Including 3,028,500 Treasury shares*

*(4) Based on 178,860,000 shares (average n° of shares in 2010; excl. Treasury shares)*

**Total Shares <sup>(3)</sup>**

**213,853,872**

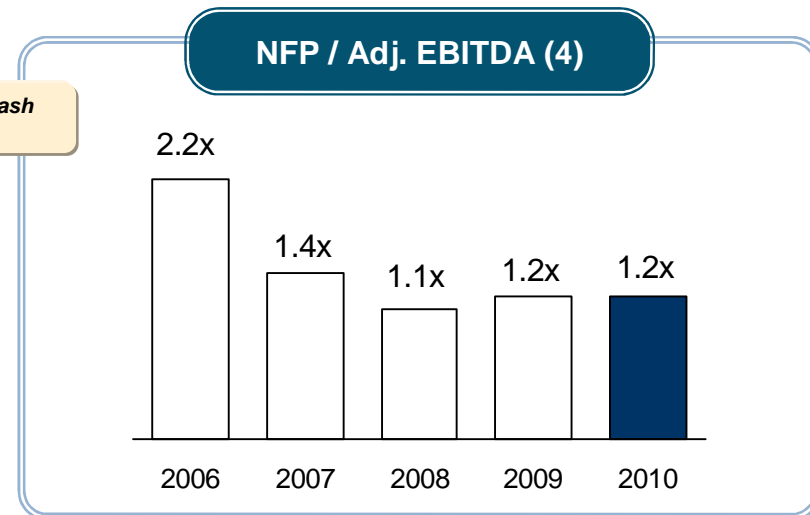
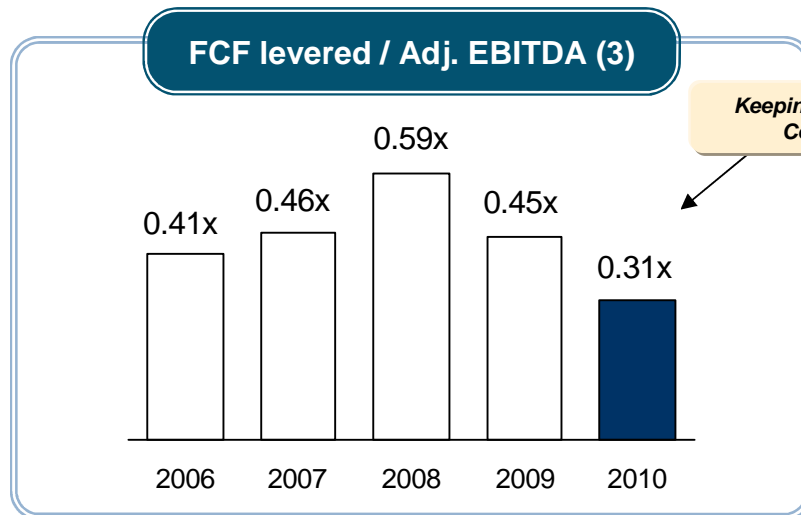
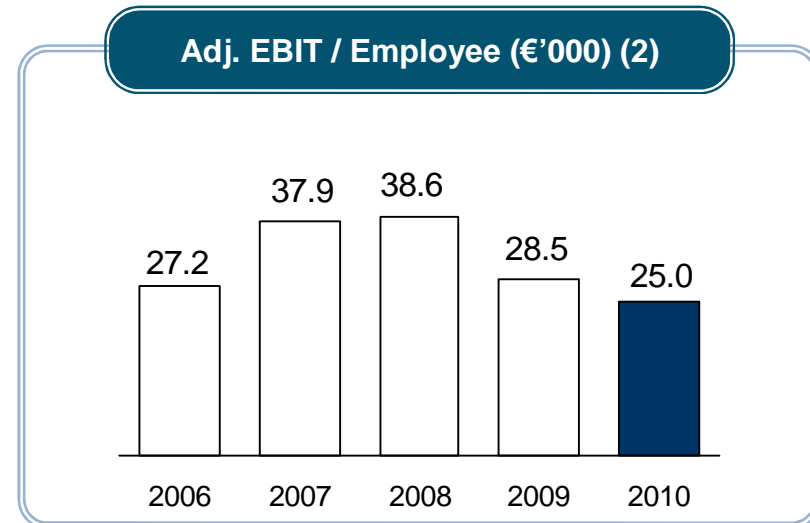
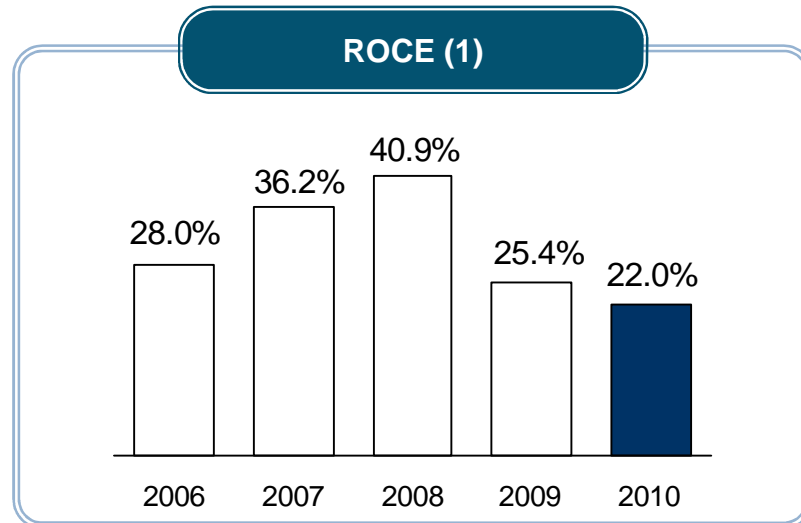
**Earning Per Share <sup>(4)</sup>**

**€ 0.82**

**Dividend Per Share**

**€ 0.166**

## Key Performance Ratios



(1) Calculated as Adj. EBIT / (Shareholder's Equity YE + Net Debt YE + Employee provisions YE)

(2) Year end employees: 12,143 (2006); 12,243 (2007); 12,372 (2008); 11,704 (2009); 12,352 (2010)

(3) Calculated as Free Cash Flow levered (before dividends, shares buy back and other equity movements) / Adj. EBITDA

(4) Net Financial Position to Third Parties YE/ Adj. EBITDA

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## Disclaimer

- The managers responsible for preparing the company's financial reports, M.Branda and J.Calvo, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company. The audit of the consolidated financial statements and separate financial statements for the full year 2010 has not yet been completed as at today's date.
- Certain information included in this document is forward looking and is subject to important risks and uncertainties that could cause actual results to differ materially. The Company's businesses include its Energy and Telecom cables and systems sectors, and its outlook is predominantly based on its interpretation of what it considers to be the key economic factors affecting these businesses.
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- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.