# 9M 2011 Financial Results

Milan, 10<sup>th</sup> November 2011







## **AGENDA**

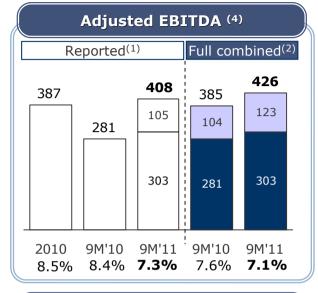
- > 9M 2011 Highlights & Outlook 2011
- > Financial Results
- > Appendix

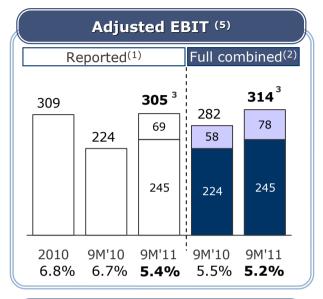
### 9M 2011 Key Financials

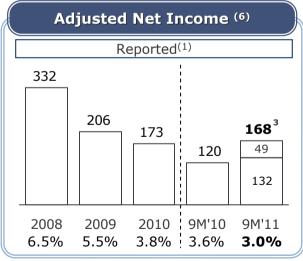
Euro Millions, % on Sales

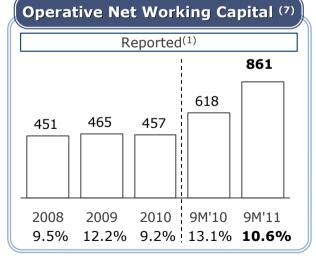


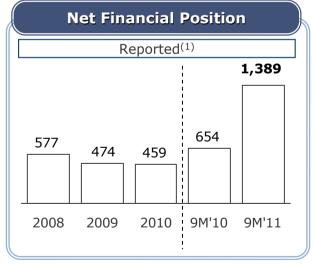








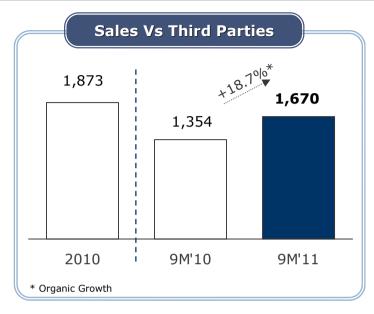


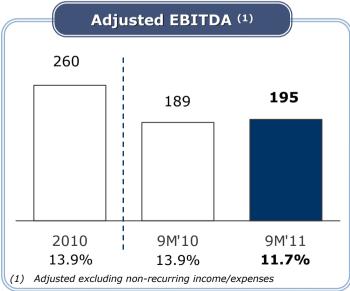


(1) Draka consolidated for the period 1 March 2011 – 30 September 2011; (2) Draka consolidated for the period 1 January – 30 September; (3) Includes consolidation adjustments; (4) Adjusted excluding non-recurring income/expenses; (5) Adjusted excluding non-recurring income/expenses) and the fair value change in metal derivatives and in other fair value items; (6) Adjusted excluding non-recurring income/(expenses), the fair value change in metal derivatives and in other fair value items, exchange rate differences and the related tax effects; (7) Operative Net Working capital defined as Net Working Capital excluding the effect of derivatives; % of sales is defined as Operative Net Working Capital on annualized last quarter sales

### **Utilities**

#### Euro Millions, % of Sales - Full Combined Results





#### Highlights

#### **DISTRIBUTION**

- Significant 9M volume growth driven by Europe
- Demand in Europe sustained by UK, Nordics and Eastern countries with no further improvement expected in Central and South of Europe
- US still slow in recovery
- Positive trend in Australia confirmed. Selective growth in India and other Asian markets to benefit from the strong demand with a focus on high-end customers/products
- Margins still at the bottom with limited profitability downside

#### TRANSMISSION - HV

- Order-book confirmed at peak level mainly driven by key European countries
- Positive projects inflow expected next quarters with new tenders for interconnections and grid upgrade in Europe
- Focus on high-end HVDC projects and cost optimization to sustain profitability
- Continuous growing trend in emerging countries (China and Russia)

#### **TRANSMISSION - Submarine**

- Further acceleration expected in demand driven by major interconnection links and new offshore wind-farms projects
- European Commission recently (October'11) confirmed commitment to increase renewable energy generation and strengthen electricity grids by 2020
- First capacity increase up and running to sustain growth in 2012

Higher contribution from HV and Submarine expected in Q4 due to projects phasing

### **Utilities – Update on Major Transmission projects**

Transmission infrastructure and Renewable energy confirmed as key priority in Europe

#### Major projects to be awarded next quarters

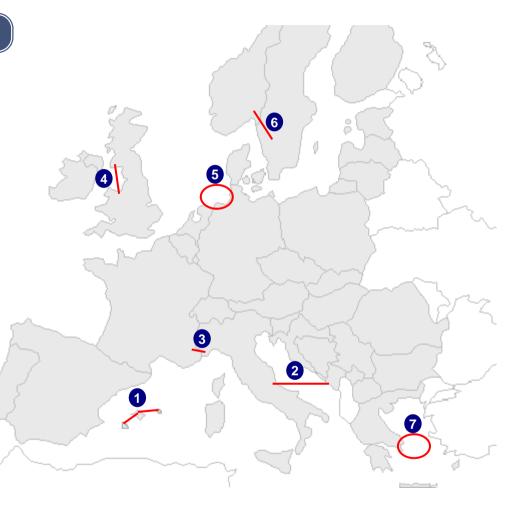
Total value: over € 3bn (cable portion)

#### **Europe**

- 1. Balearic Islands
- 2. Italy Montenegro
- 3. Italy France
- 4. Scotland Wales (Western Link)
- 5. Germany (Dolwin III, Borwin III & IV, Sylwin II)
- 6. Sweden Norway
- 7. Cyclades Islands

#### **Emerging markets**

- Ras Laffan Halul (Qatar)
- Phu Quoc (Vietnam)

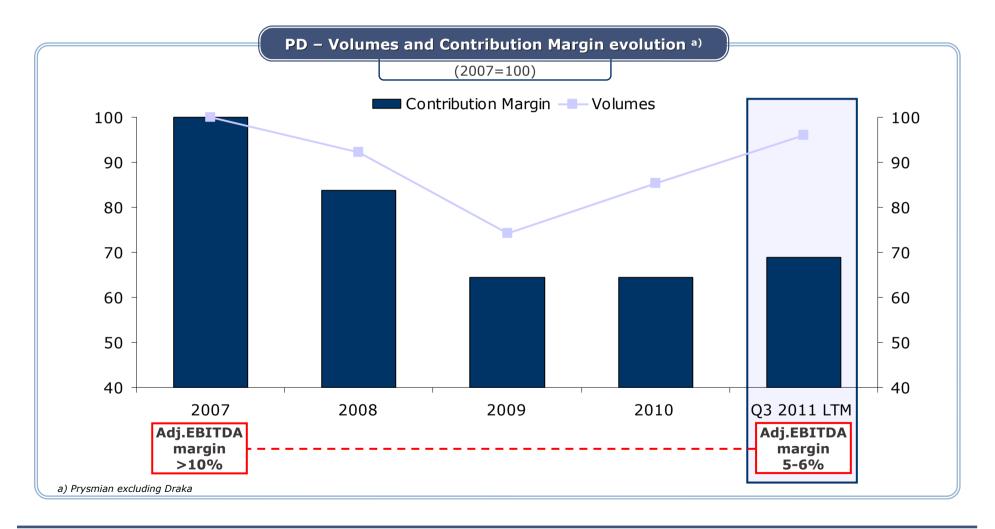


Main interconnection projects

## Limited downside for cyclical businesses on current profitability

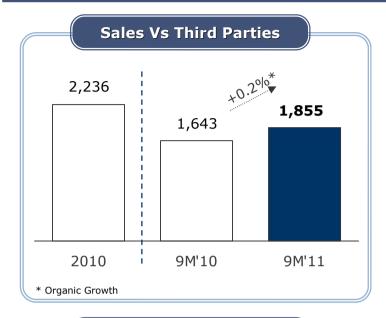
The Power Distribution case

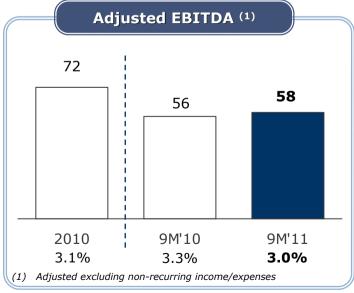
- Minor profitability improvement in 2011 despite volume recovery
- Low downside risk on current ebitda margin level (5-6%)



### **Trade & Installers**

### Euro Millions, % of Sales - Full Combined Results



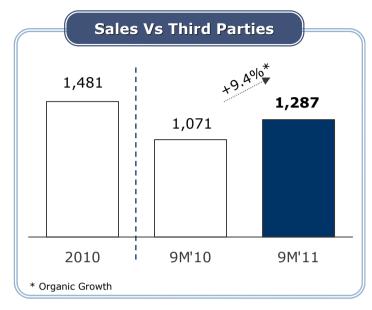


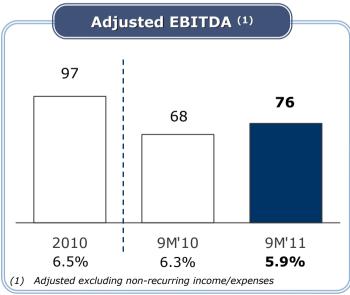
#### Highlights

- Organic sales decrease in Q3 due to high comparable basis and no further improvement in demand
- European demand sustained by North and Eastern **Europe** with still low volumes in other countries particularly in Spain and Italy
- Positive construction market development in **South America** expected to continue next quarters
- Gradual volume increase in APAC targeting most profitable regions
- Production capacity utilization still too low to support a meaningful recovery in profitability. Limited downside risk on current profitability level

### **Industrial**

### Euro Millions, % of Sales - Full Combined Results





#### Highlights

#### **OGP**

• Growing demand in Offshore with new installations in Middle East/Apac and recovering maintenance business in US and Europe. Onshore stable

#### **SURF**

- Flexible Pipes: positive order intake from Petrobras increasing contribution in next guarters
- New high value added Downhole Technology (US) extended to South America (First order from Petrobras) as first benefit from the integration. Leverage on Group presence in Europe to grow in North Sea and Russia

#### Renewable

- Double digit sales growth in wind. Positive demand expected in Europe driven by Germany, Denmark and Eastern Europe. Increasing presence in fast growing markets as Latin America, India and Australia
- Declining demand in solar. No recovery expected next quarters in Europe unless new incentives program

#### **Automotive**

Ongoing portfolio rationalization focusing on profitable products/customers.
 European demand sustained by Germany; growing presence in Apac, Russia and India

#### Elevator

 Stable demand in US and Europe. Order book supported by China and South America

#### **Specialties & OEM**

• High potential recovery for most of applications still at bottom profitability level. Positive demand in Mining, Railway and other niches.

### Industrial – Investing in the high value added off-shore oil business

New flexible pipes plant in Brazil and acquired downhole technology from Draka

Vila Velha (BRA): new flexible pipes plant built next to the pre-existing umbilical plant



#### Over US\$ 100m sales in FY2011



**Flexible Pipes** 

Production line and chemical injection



Umbilical Control/Injection

Controlling valves on the sea bed. Can use thermoplastic hoses or steel tubes (STU)



**Umbilical for Power** 

Connecting platforms to platforms to transmit power or feed pumps for upstream exploration

Bridgewater (USA): plant contributed by Draka specialized in downhole technology (DHT)



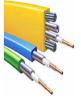
#### Approx. US\$ 40m sales in FY2011

Sales breakdown: N.A.(50%)-Europe(20%)-S.A.(20%)-MiddleEast/Apac(10%)



Hybrid Electro-Optical

Monitoring in real time the performance of the well. Tube of SS, Inconel, Duplex, etc



**Electrical** 

Supplying power to the sensors or to the well



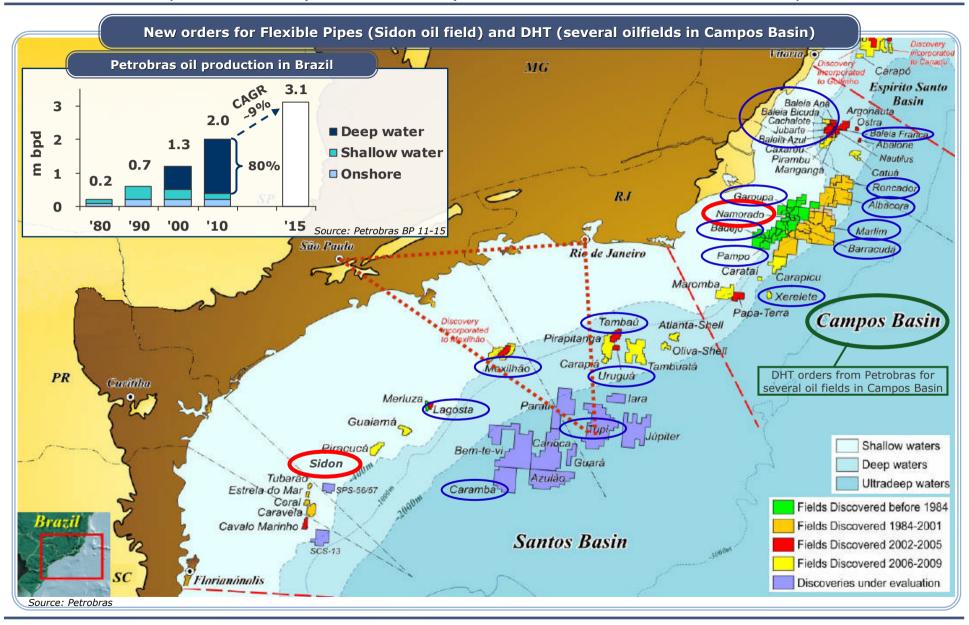
Packaged Gas & Fluid

For chemical/ hydraulic injection, fiber sensing

Main customers: Schlumberger, Baker-Hughes, BJ Services, GCDT

### **Industrial – Strengthening presence in the key Brazilian market**

First flexible Pipes delivered (Namorado field) and new orders for both Flexible Pipes and DHT



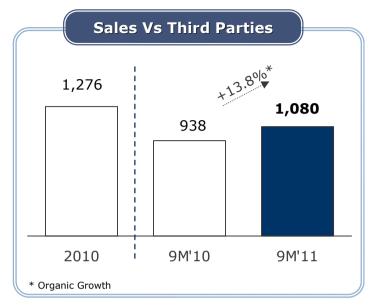


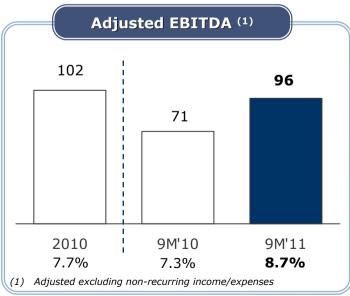




### **Telecom**

### Euro Millions, % of Sales - Full Combined Results





#### Highlights

#### Optical / Fiber

- Solid demand sustaining double digit volume growth. Ongoing margin recovery driven by better sales mix and costs reduction
  - Positive demand in North America supported by stimulus packages
  - Volume increase in Europe in first 9M but still limited capex level by large incumbents
  - First delivery to NBN (Australia) fulfilled in Q3. Ongoing capacity increase in Australia to accomplish with growing demand expected next quarters (based on awarded contract)
  - Keep leadership position in South America to benefit from high investments planned in next years
  - Leverage on global fiber production capacity to reduce production and logistic costs

#### **Multimedia & Specials**

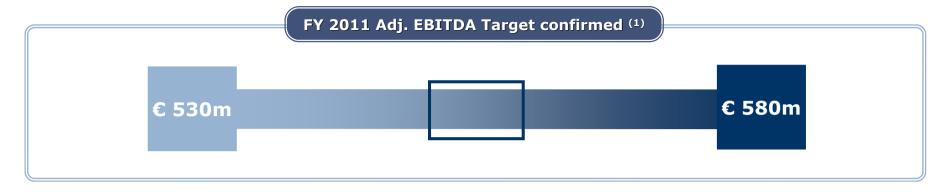
 Mid-single digit volume growth driven by Germany and France. Focus on geographical diversification increasing presence in Nordics, Western Europe and Middle East

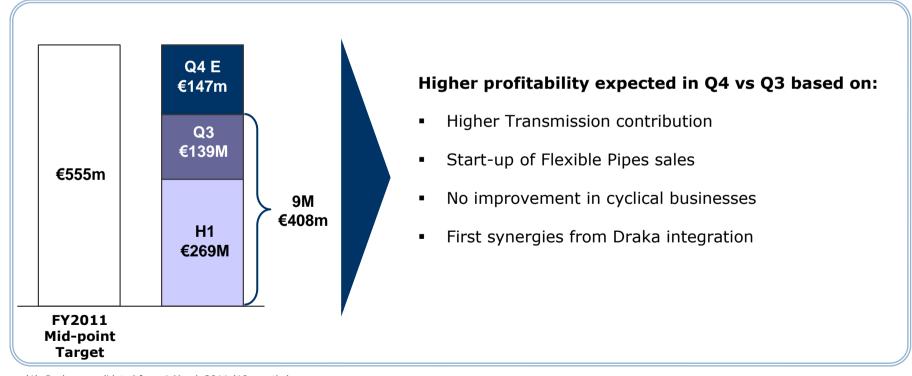
#### **OPGW**

 Double digit sales growth mainly driven by South America and Europe (e.g. Italy and France). Increasing exposure to emerging markets such as Africa, Middle East and Russia

### 2011 Outlook

### Initial FY Guidance confirmed despite worse economic scenario





(1) Draka consolidated from 1 March 2011 (10 months)

## **AGENDA**

> 9M 2011 Highlights & Outlook 2011

Financial Results

> Appendix

## **Profit and Loss Statement**

	( 31
	PRY
Sales YoY total growth YoY organic growth	<b>4,024</b> 20.8% 12.0%
Adj.EBITDA % on sales	303 7.5%
Non recurring items	(228)
<b>EBITDA</b> % on sales	<b>75</b>
Adj.EBIT % on sales	<b>245</b> 6.1%
Non recurring items Special items	(228) (81)
<b>EBIT</b> % on sales	( <b>64</b> )
Financial charges	(70)
<b>EBT</b> % on sales	(134) -3.3%
Taxes % on EBT	(18) n.m.
Net income	(152)
Extraordinary items (after tax)	(284)
Adj.Net income	132

9M 2011 Reported a)			
PRY	DRAK	Cons. adj.	Total
<b>4,024</b> 20.8% 12.0%	<b>1,608</b> 11.8% 5.9%	(28)	<b>5,604</b> 68.3%
303 7.5%	105 7.4%	-	<b>408</b> 7.3%
(228)	(18)	(14)	(260)
<b>75</b> 1.8%	<b>87</b> 5.4%	(14)	<b>148</b> 2.6%
<b>245</b> 6.1%	<b>69</b> 4.3%	(9)	<b>305</b> 5.4%
(228) (81)	(18) (17)	(14)	(260) (98)
( <b>64</b> )	<b>34</b> 2.1%	(23)	( <b>53</b> )
(70)	(10)	(6)	(86)
(134) -3.3%	<b>24</b> 1.5%	(29)	(139) -2.5%
(18) n.m.	(7) n.m.	5	(20) n.m.
(152)	17	(24)	(159)
(284)	(32)	(11)	(327)
132	49	(13)	168

Full 9M	2010 Co	mbined <sup>b)</sup>
PRY	DRAK	Total
3,330 19.9%	<b>1,757</b> <i>15.6%</i>	5,087
0.3%	1.0%	
<b>281</b> 8.4%	<b>104</b> 5.9%	<b>385</b> 7.6%
(9)	(28)	(37)
<b>272</b> 8.2%	<b>76</b>	<b>348</b> 6.8%
<b>224</b> 6.7%	<b>58</b> 3.3%	<b>282</b> 5.5%
(9) (3)	(28)	(37) (3)
<b>212</b> 6.3%	<b>30</b>	<b>242</b> 4.8%
(77)	(13)	(90)
<b>135</b> 4.0%	<b>17</b> 1.0%	<b>152</b> 3.0%
(43) <i>32.0%</i>	(4) 23.5%	(47) 30.9%
92	13	105
(28)	(24)	(52)
120	37	157

Full 9	M 2011	Combi	ned <sup>b)</sup>
PRY	DRAK	Cons. adj.	Total
<b>4,024</b> 20.8%	<b>1,998</b> 13.8%	(28)	<b>5,994</b> <i>17.8%</i>
12.0% <b>303</b>	5.8% <b>123</b> 6.2%	-	9.9% <b>426</b> 7.1%
7.5%	0.2%		7.1%
245	78	(9)	314
6.1%	3.9%		5.2%

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 9 months

## **Extraordinary Effects**

### **Euro Millions**

Antitrust investigation
Restructuring
Legal costs
Draka transaction costs
Draka integration costs
Draka change of control effects
Inventory step-up (PPA) Other
EBITDA adjustments
Special items
Gain/(loss) on metal derivatives
Assets impairment Other
EBIT adjustments
Gain/(Loss) on other derivatives (1)
Gain/(Loss) exchange rate
Other one-off financial Income/exp.
EBT adjustments
Tax
Net Income adjustments

9M	2011 F	Reporte	d <sup>a)</sup>
PRY	DRAK	Cons. adj.	Total
(100)			(100)
(199)	- (17)	-	(199)
(10)	(17)	-	(27)
- (6)	=	-	(6)
(6)	- (1)	-	(6)
(8)	(1)	-	(9)
(2)	-	- (1.4)	(2)
- (2)	-	(14)	(14)
(3)	-	-	(3)
(228)	(18)	(14)	(260)
(81)	(17)	_	(98)
(80)	(17)	-	(97)
-	-	-	-
(1)	-	-	(1)
(309)	(35)	(14)	(358)
17	-	-	17
(24)	(2)	-	(26)
-	-	-	-
(316)	(37)	(14)	(367)
32	5	3	40
(284)	(32)	(11)	(327)
(284)	(32)	(11)	(327

Full 9M	2010 Co	mbined <sup>b)</sup>
PRY	DRAK	Total
_	_	_
(6)	(28)	(34)
(1)	(20)	(1)
-	_	-
_	_	_
_	_	_
_	=	_
(2)	-	(2)
(9)	(28)	(37)
(3)	-	(3)
3	-	3
(6)	-	(6)
-	-	-
(12)	(28)	(40)
(29)	-	(29)
1	1	2
2	-	2
(38)	(27)	(65)
10	3	13
(28)	(24)	(52)

(1) Includes currency and interest derivatives

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 9 months

## **Financial Charges**

### **Euro Millions**

	9M 2011 Reported a)			
	PRY	DRAK	Cons. adj.	Total
Net interest expenses	(62)	(13)	-	(75)
Bank fees Amortization	(8)	-	-	(8)
Gain/(loss) on exchange rates	(24)	(2)	-	(26)
Gain/(loss) on derivatives (1)	17	-	-	17
Non recurring effects	-	-	-	-
Net financial charges	(77)	(15)	-	(92)
Share in net income of associates	7	5	(6)	6
Total financial charges	(70)	(10)	(6)	(86)

Full 9M	2010 Co	mbined <sup>b)</sup>
PRY	DRAK	Total
(49)	(18)	(67)
(4)	(2)	(6)
1	1	2
(29)	-	(29)
2	-	2
(79)	(19)	(98)
2	6	8
(77)	(13)	(90)

Notes

(1) Includes currency and interest derivatives

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 9 months

## **Statement of financial position (Balance Sheet)**

	30 Sept 2011	30 Sept 2010	31 Dec 2010
	Total	PRY	PRY
Net fixed assets	2,223	1,004	1,029
of which: intangible assets	611	69	59
of which: property, plants & equipment	1,523	923	958
Net working capital	814	641	494
of which: derivatives assets/(liabilities)	(47)	23	37
of which: Operative Net working capital	861	618	457
Provisions & deferred taxes	(343)	(117)	(120)
Net Capital Employed	2,694	1,528	1,403
Employee provisions	236	156	145
Shareholders' equity	1,069	718	799
of which: attributable to minority interest	62	40	43
Net financial position	1,389	654	459
Bank Fees	(31)	(22)	(20)
Net financial position vs Third Parties	1,420	676	479
Total Financing and Equity	2,694	1,528	1,403

### **Cash Flow**

### Euro Millions

Adj.EBITDA
Non recurring items
EBITDA
Net Change in provisions
Release of inventory step-up
Cash flow from operations
(before WC changes)
Working Capital changes
Paid Income Taxes
Cash flow from operations
Acquisitions
Net Operative CAPEX
Net Financial CAPEX
Free Cash Flow (unlevered)
Financial charges
Free Cash Flow (levered)
Dividends
Other Equity movements
Net Cash Flow
NFP beginning of the period
Net cash flow
Perimeter Change
Other variations
NFP end of the period

9	M 2011 Rep. <sup>a</sup>	
	Total	
	408	
	(260)	
	148	
	171 14	
	14	
	333	
	(118)	
	(69)	
	146	
	(419) <sup>(1)</sup>	
	(81)	
	6	
	(348)	
	(107)	
	(455)	
	(36)	
	1	
	(490)	
	(459)	
	(490)	
	(439) <sup>(2)</sup>	
	(1)	
,	(1,389)	

9M 2010 Rep.
PRY
281
(9)
272
(11)
-
261
(179)
(47)
35
(21)
(50)
5 (31)
(31)
(48) <b>(79)</b>
(75) (75)
13
(141)
(474)
(141)
-
(39)
(654)

(	FY 2010 Rep.
	PRY
	387
	(22)
	365
	(17)
	-
	348
	(6)
	(59)
	283
	(21)
	(95)
	5
	172
	(52)
	120
	(75)
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	(474)
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	-
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FY 2010 Rep.	J
PRY	
387	
(22)	
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(21)	
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172	
(52)	
120	
(75)	
13	
58	
(474)	
58	
-	
(43)	
(459)	

Notes

(1) Includes € 82m of cash and cash equivalents in Draka consolidated accounts as of 28.02.2011 (2) Gross financial debt in Draka consolidated accounts as of 28.02.2011

a) Includes Draka consolidated 7 months from 1 March 2011



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## **Profit and Loss Statement – backup**

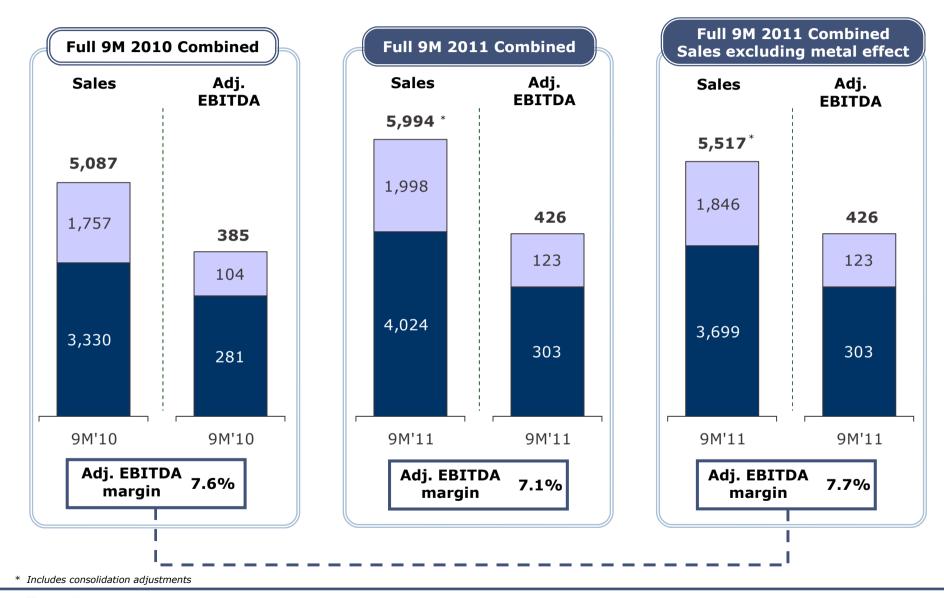
	91	/I 2011 F	Reporte	ed <sup>a)</sup>	9M 2010 Rep.	FY 2010 Rep.	FY 20	010 Coml	oined <sup>b)</sup>
	PRY	DRAK	Cons. adj.	Total	PRY	Total	PRY	DRAK	Total
Sales YoY total growth YoY organic growth	<b>4,024</b> 20.8% 12.0%	<b>1,608</b> 11.8% 5.9%	(28)	<b>5,604</b> 68.3%	<b>3,330</b> 19.9% 0.3%	<b>4,571</b> 22.5% 3.2%	<b>4,571</b> 22.5% 3.2%	<b>2,419</b> <i>18.7% 3.5%</i>	<b>6,990</b> 21.2% 3.3%
Adj.EBITDA % on sales	<b>303</b> 7.5%	<b>105</b> 7.4%	-	<b>408</b> 7.3%	281 8.4%	<b>387</b> 8.5%	<b>387</b> 8.5%	<b>148</b> 6.1%	<b>535</b> 7.7%
Non recurring items	(228)	(18)	(14)	(260)	(9)	(22)	(22)	(56)	(78)
<b>EBITDA</b> % on sales	<b>75</b> 1.8%	<b>87</b> 5.4%	(14)	<b>148</b> 2.6%	<b>272</b> 8.2%	<b>365</b> 8.0%	<b>365</b> 8.0%	<b>92</b> 3.8%	<b>457</b> 6.5%
Adj.EBIT % on sales	<b>245</b> 6.1%	<b>69</b> 4.3%	(9)	<b>305</b> 5.4%	<b>224</b> 6.7%	<b>309</b> 6.8%	<b>309</b> 6.8%	<b>85</b> 3.5%	<b>394</b> 5.6%
Non recurring items Special items	(228) (81)	(18) (17)	(14) -	(260) (98)	(9) (3)	(22) 20	(22) 20	(56) -	(78) 20
<b>EBIT</b> % on sales	( <b>64</b> )	<b>34</b> 2.1%	(23)	<b>(53)</b> -0.9%	<b>212</b> 6.3%	<b>307</b> 6.7%	<b>307</b> 6.7%	<b>29</b> 1.2%	<b>336</b> 4.8%
Financial charges	(70)	(10)	(6)	(86)	(77)	(94)	(94)	(24)	(118)
<b>EBT</b> % on sales	( <b>134</b> ) -3.3%	<b>24</b> 1.5%	(29)	( <b>139</b> ) -2.5%	<b>135</b> 4.0%	<b>213</b> 4.7%	<b>213</b> 4.7%	<b>5</b> 0.2%	<b>218</b> 3.1%
Taxes % on EBT	(18) n.m.	(7) n.m.	5	(20) n.m.	(43) <i>32.0%</i>	(63) 29.8%	(63) 29.8%	2 <i>37.5%</i>	(61) 28.0%
Net income	(152)	17	(24)	(159)	92	150	150	7	157
Extraordinary items (after tax)	(284)	(32)	(11)	(327)	(28)	(23)	(23)	(57)	(80)
Adj.Net income	132	49	(13)	168	120	173	173	64	237

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 12 months

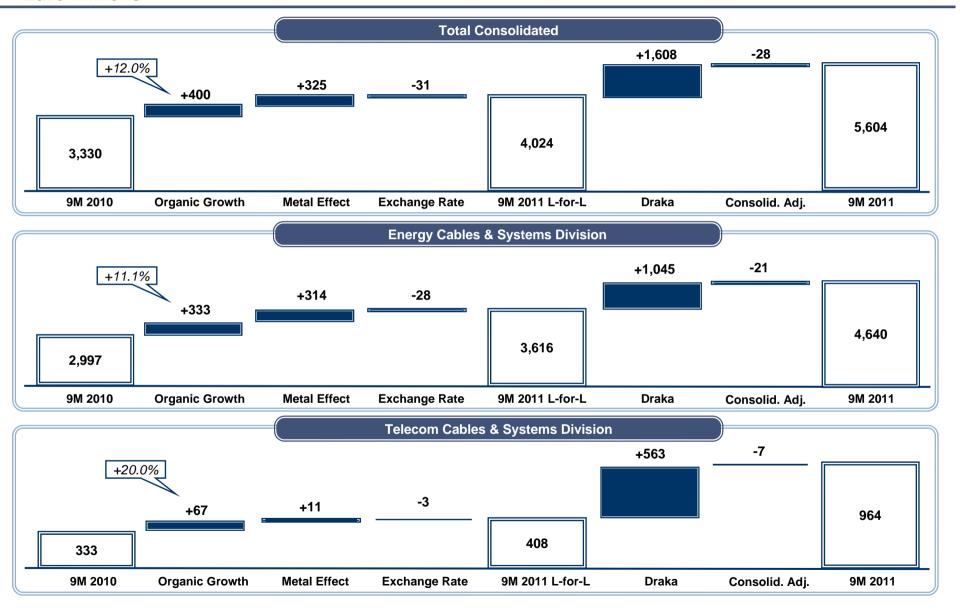
## Combined adj.EBITDA margin 9M 2011 Vs 9M 2010

Euro million - % on Sales

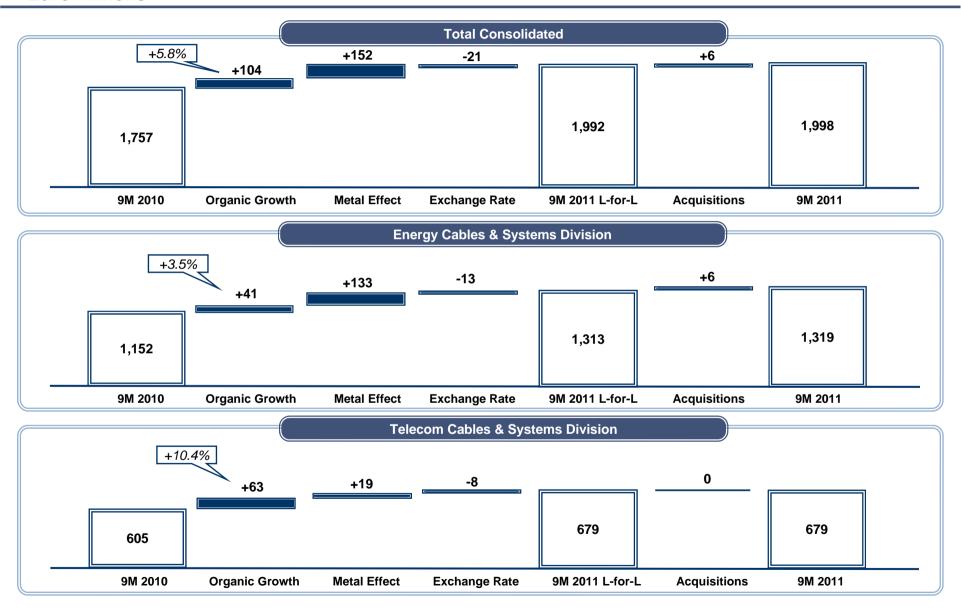




## **Bridge Reported Consolidated Sales**



## **Draka - Bridge Full 9M Sales**



## **Extraordinary Effects – backup**

### **Euro Millions**

	( 9N	9M 2011 Reported <sup>a)</sup>				9M 2010 Rep.	FY 2010 Rep.	∑2010 Rep. FY 2010 Combine			bined <sup>b)</sup>
	PRY	DRAK	Cons. adj.	Total	,	PRY	Total	PR	Υ	DRAK	Total
Antitrust investigation	(199)	-	-	(199)		-	-	_		-	-
Restructuring	(10)	(17)	-	(27)		(6)	(11)	(11	.)	(48)	(59)
Legal costs	-	-	-	-		(1)	(5)	(5	)	-	(5)
Draka transaction costs	(6)	-	-	(6)		-	(6)	(6	)	(8)	(14)
Draka integration costs	(8)	(1)	-	(9)		-	-	-		-	-
Draka change of control effects	(2)	-	-	(2)		-	-	-		-	-
Inventory step-up (PPA)	-	-	(14)	(14)		-	-	-		-	-
Other	(3)	-	-	(3)		(2)	-	-		-	-
EBITDA adjustments	(228)	(18)	(14)	(260)		(9)	(22)	(2	2)	(56)	(78)
Special items  Gain/(loss) on metal derivatives	(81) (80)	(17) <i>(17)</i>	-	(98) <i>(97)</i>		(3) 3	20 28	28		-	20 <i>28</i>
Assets impairment	(80)	(17)	- -	(97)		(6)	(8)	(8)		- -	(8)
Other	(1)	-	-	(1)		-	-	-		-	-
EBIT adjustments	(309)	(35)	(14)	(358)		(12)	(2)	(2	2)	(56)	(58)
Gain/(Loss) on other derivatives (1)	17	-	-	17		(29)	(38)	(38	3)	1	(37)
Gain/(Loss) exchange rate	(24)	(2)	-	(26)		1	7	7		(3)	4
Other one-off financial Income/exp.	-	-	-	-		2	2	2		(3)	(1)
EBT adjustments	(316)	(37)	(14)	(367)		(38)	(31)	(3	1)	(61)	(92)
Tax	32	5	3	40		10	8	8		4	12
Net Income adjustments	(284)	(32)	(11)	(327)		(28)	(23)	(2	3)	(57)	(80)

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 12 months

Prysmian Group

(1) Includes currency and interest

Notes

derivatives

## **Financial Charges – backup**

### **Euro Millions**

	91	/I 2011 F	Reporte	d <sup>a)</sup>		M 2010 Rep.	FY 2010 Rep.	FY 20	010 Comb	oined <sup>b)</sup>
	PRY	DRAK	Cons. adj.	Total		PRY	Total	PRY	DRAK	Total
Net interest expenses	(62)	(13)	-	(75)		(49)	(61)	(61)	(23)	(84)
Bank fees Amortization	(8)	-	-	(8)		(4)	(6)	(6)	(4)	(10)
Gain/(loss) on exchange rates	(24)	(2)	-	(26)		1	7	7	(3)	4
Gain/(loss) on derivatives (1)	17	-	-	17		(29)	(38)	(38)	1	(37)
Non recurring effects	-	-	-	-		2	2	2	(3)	(1)
Net financial charges	(77)	(15)	-	(92)	_	(79)	(96)	(96)	(32)	(128)
Share in net income of associates	7	5	(6)	6		2	2	2	8	10
Total financial charges	(70)	(10)	(6)	(86)		(77)	(94)	(94)	(24)	(118)

Notes

(1) Includes currency and interest derivatives

a) Includes Draka consolidated 7 months from 1 March 2011 b) Includes Draka consolidated all 12 months

## **Energy Segment: Profit and Loss Statement – backup 1/2**

**Euro Millions** 

( 9N	/I 2011 F	Reporte	ed <sup>a)</sup>	(Full 9N	1 2010 Co	mbined <sup>b)</sup>	Full 9	9M 2011	Comb	ined <sup>b)</sup>
PRY	DRAK	Cons. adj.	Total	PRY	DRAK	Total	PRY	DRAK	Cons. adj.	Total
3,638	1,069	(21)	4,686	3,013	3 1,195	4,208	3,638	1,355	(21)	4,972
3,616	1,045	(21)	4,640	2,997	7 1,152	4,149	3,616	1,319	(21)	4,914
20.7%	10.5%	. ,	54.8%	21.6%	18.0%	-	20.7%	14.5%	. ,	18.4%
11.1%	2.2%			0.7%	-3.2%		11.1%	3.5%		9.0%
267	53	-	320	256	58	314	267	63		330
7.3%	5.0%		6.8%	8.5%	4.9%	7.5%	7.3%	4.6%		6.6%
215	33	(1)	247	205	32	237	215	38	(1)	252
5.9%	3.1%		5.3%	6.8%	2.7%	5.6%	5.9%	2.9%		5.1%
	3,638 3,616 20.7% 11.1% 267 7.3% 215	3,638 1,069 3,616 1,045 20.7% 10.5% 11.1% 2.2%  267 53 7.3% 5.0%  215 33	3,638 1,069 (21) 3,616 1,045 (21) 20.7% 10.5% 11.1% 2.2%  267 53 - 7.3% 5.0%  215 33 (1)	3,638 1,069 (21) 4,686  3,616 1,045 (21) 4,640 20.7% 10.5% 54.8% 11.1% 2.2%  267 53 - 320 7.3% 5.0% 6.8%  215 33 (1) 247	PRY DRAK Cons. adj. Total  3,638 1,069 (21) 4,686  3,616 1,045 (21) 4,640 20.7% 10.5% 54.8% 21.6% 0.7%  267 53 - 320 256 7.3% 5.0% 6.8% 8.5%  215 33 (1) 247 205	PRY DRAK       Cons. adj.       Total         3,638 1,069 (21) 4,686       3,013 1,195         3,616 1,045 (21) 4,640       2,997 1,152         20.7% 10.5% 54.8% 11.1% 2.2%       21.6% 18.0% 0.7% -3.2%         267 53 - 320 7.3% 5.0% 6.8% 8.5% 4.9%       256 58 8.5% 4.9%         215 33 (1) 247 205 32	PRY DRAK       Cons. adj.       Total         3,638 1,069 (21) 4,686       3,013 1,195 4,208         3,616 1,045 (21) 4,640 20.7% 10.5% 54.8% 11.1% 2.2%       2,997 1,152 4,149         267 53 - 320 7.3% 5.0% 6.8%       256 58 314 8.5% 4.9% 7.5%         215 33 (1) 247 205 32 237	PRY DRAK       Cons. adj. Total         3,638 1,069 (21) 4,686       3,013 1,195 4,208       3,638         3,616 1,045 (21) 4,640 20.7% 10.5% 54.8% 11.1% 2.2%       2,997 1,152 4,149 20.7% 11.1% 20.7% 11.1%       3,616 20.7% 11.1% 20.7% 11.1%         267 53 - 320 7.3% 5.0% 6.8% 215 33 (1) 247 205 32 237 215       256 58 314 267 7.3% 7.5% 7.3%	PRY DRAK       Cons. adj. Total       PRY DRAK       Total       PRY DRAK         3,638 1,069 (21) 4,686       3,013 1,195 4,208       3,638 1,355         3,616 1,045 (21) 4,640       2,997 1,152 4,149       3,616 1,319         20.7% 10.5% 54.8% 11.1% 2.2%       21.6% 18.0% 0.7% -3.2%       20.7% 14.5% 11.1% 3.5%         267 53 - 320 7.3% 5.0% 6.8%       256 58 314 8.5% 4.9% 7.5% 7.3% 4.6%         215 33 (1) 247 205 32 237 215 38	PRY DRAK Cons. adj. Total PRY DRAK Total PRY DRAK Cons. adj.  3,638 1,069 (21) 4,686 3,013 1,195 4,208 3,638 1,355 (21)  3,616 1,045 (21) 4,640 2,07% 10.5% 54.8% 11.1% 2.2% 21.6% 18.0% 0.7% -3.2% 11.1% 3.5% 11.1% 3.5%  267 53 - 320 256 58 314 267 63 7.3% 5.0% 6.8% 8.5% 4.9% 7.5% 7.3% 4.6%  215 33 (1) 247 205 32 237 215 38 (1)

a) Includes Draka consolidated 7 months from 1 March 2011

b) Includes Draka consolidated all 9 months

## **Energy Segment: Profit and Loss Statement – backup 2/2**

	PRY	<b>DRAK</b>	Cons. adj.	ed <sup>a)</sup>	9M 2010 Rep.	FY 2010 Rep.	PRY	DRAK	bined <sup>b)</sup> Total
Sales	3,638	1,069	(21)	4,686	3,013	4,145	4,145	1,630	5,775
Sales vs. Third Parties	3,616	1,045	(21)	4,640	2,997	4,121	4,121	1,593	5,714
YoY total growth	20.7%	10.5%		54.8%	21.6%	23.8%	23.8%	21.9%	23.3%
YoY organic growth	11.1%	2.2%			0.7%	3.4%	3.4%	0.4%	2.6%
Adj. EBITDA	267	53	_	320	256	351	351	82	433
% on sales	7.3%	5.0%		6.8%	8.5%	8.5%	8.5%	5.0%	7.5%
Adj. EBIT	215	33	(1)	247	205	280	280	47	327
% on sales	5.9%	3.1%	• •	5.3%	6.8%	6.8%	6.8%	2.9%	5.7%

a) Includes Draka consolidated 7 months from 1 March 2011

b) Includes Draka consolidated all 12 months

## **Energy Segment – Sales and Profitability by business area**

Euro Millions, % of Sales Growth – Full 9M combined

		Full 9M 2011 Comb.	F	ull 9M 2010 Comb.	Total growth	Organic growth
		Total		Total	Total	Total
	Utilities of which to third parties	1,670 1,670		1,355 1,354	28.1%	18.7%
	Trade & Installers of which to third parties	1,924 1,855		1,689 1,643	57.4%	0.2%
Sales	Industrial of which to third parties	1,293 <i>1,287</i>		1,087 1,071	119.1%	9.4%
S	Others of which to third parties	120 <i>102</i>		95 <i>81</i>	n.m.	n.m.
	Eliminations	(35)		(18)		
	Total Energy of which to third parties	4,972 4,914		4,208 4,149	54.8%	9.0%
					9M'11 % on Sales	9M'10 % on Sales
EBITDA	Utilities Trade & Installers	195 58		189 56	11.7% 3.0%	13.9% 3.3%
H H H	Industrial	76		68	5.9%	6.3%
Adj.	Others	1		1	n.m.	n.m.
<b>₹</b>	Total Energy	330		314	6.6%	7.5%
EBIT	Utilities Trade & Installers	167 34		162 32	10.0% 1.8%	12.1% 2.0%
	Industrial Others	51 -		42 1	3.9% n.m.	3.9% n.m.
Adj.	Total Energy	252		237	5.1%	5.6%
	Total Ellergy	252		231	5.1%	3.0%

## **Telecom Segment: Profit and Loss Statement – backup 1/2**

Sales
Sales vs. Third Parties
YoY total growth
YoY organic growth
Adj. EBITDA
% on sales
Adj. EBIT
% on sales

9N	1 2011 R	eporte	d <sup>a)</sup>
PRY	DRAK	Cons. adj.	Total
410	581	(7)	984
408	563	(7)	964
22.5%	13.8%		189.5%
20.0%	13.1%		
<b>36</b> 8.8%	<b>52</b> 9.0%	-	<b>88</b> 8.9%
<b>30</b> 7.3%	<b>36</b> 6.2%	(8)	<b>58</b> 5.9%

Full 9M	2010 Co	mbined <sup>b)</sup>
PRY	DRAK	Total
339	636	975
333	605	938
6.5%	11.3%	
-3.0%	9.1%	
25	46	71
7.3%	7.3%	7.3%
19	25	44
5.6%	4.0%	4.5%

Full 9M 2011 Combined b)									
PRY	DRAK	Cons. adj.	Total						
410	703	(7)	1,106						
408	679	(7)	1,080						
22.5%	12.3%		15.1%						
20.0%	10.4%		13.8%						
36	60	_	96						
8.8%	8.6%		8.7%						
30	40	(8)	<b>62</b>						
7.3%	5.9%		5.6%						

a) Includes Draka consolidated 7 months from 1 March 2011

b) Includes Draka consolidated all 9 months

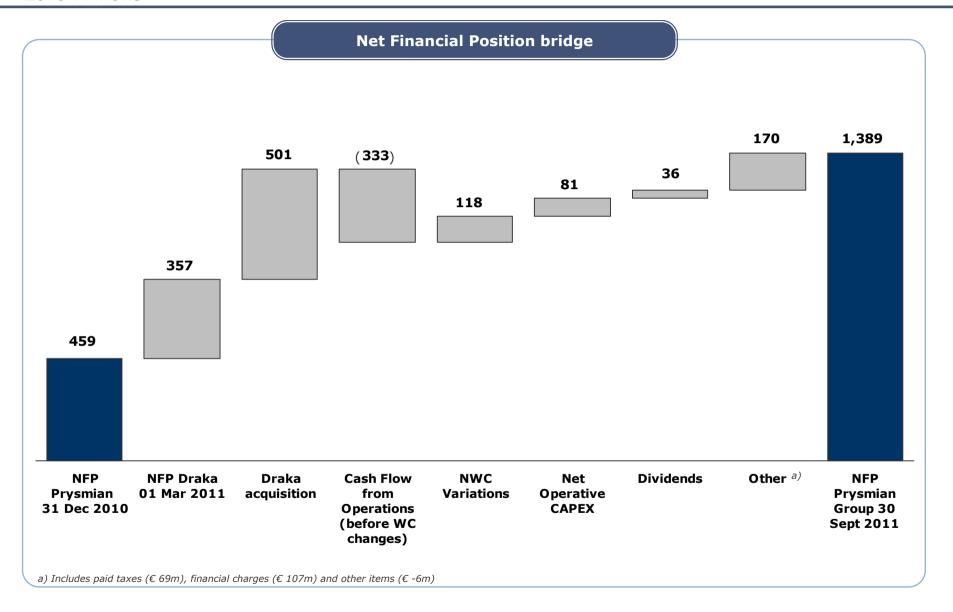
## **Telecom Segment: Profit and Loss Statement – backup 2/2**

	91	9M 2011 Reported a)			9M 2010 Rep.	FY 2010 Rep.	FY 2010 Combined b)		
	PRY	DRAK	Cons. adj.	Total	PRY	Total	PRY	DRAK	Total
Sales	410	581	(7)	984	339	454	454	865	1,319
Sales vs. Third Parties	408	563	(7)	964	333	450	450	826	1,276
YoY total growth	22.5%	13.8%		189.5%	6.5%	11.7%	11.7%	13.0%	12.4%
YoY organic growth	20.0%	13.1%			-3.0%	1.2%	1.2%	9.5%	6.5%
Adj. EBITDA	36	52	-	88	25	36	36	66	102
% on sales	8.8%	9.0%		8.9%	7.3%	7.9%	7.9%	7.6%	7.7%
Adj. EBIT	30	36	(8)	58	19	29	29	38	67
% on sales	7.3%	6.2%	- 7	5.9%	5.6%	6.3%	6.3%	4.4%	5.1%

a) Includes Draka consolidated 7 months from 1 March 2011

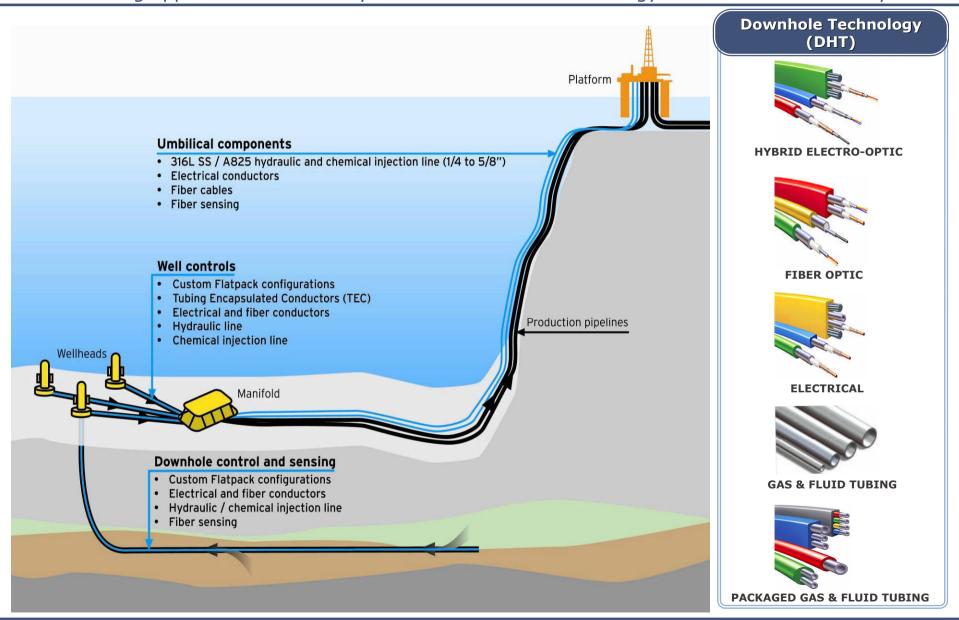
b) Includes Draka consolidated all 12 months

### **Evolution of Net Financial Position**



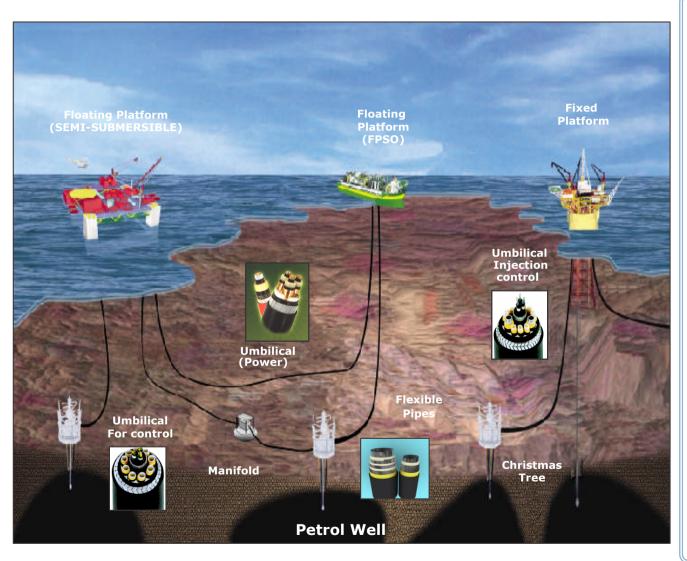
### **Industrial – Off-shore oil exploration**

Cross selling opportunities driven by the new Downhole technology business contributed by Draka



## **Industrial – Off-shore oil exploration**

Oilfield structure



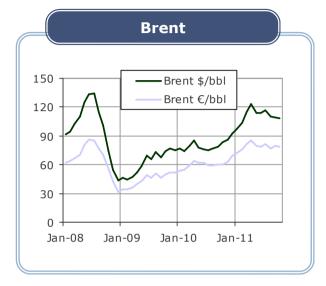
### **Flexible Pipes**





### **Reference Scenario**

Commodities & Forex













Based on monthly average data Source: Thomson Reuters

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