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## Ming Yang at a Glance - Competitive Strengths



Customized products adapted to various conditions, e.g. low wind speed, offshore, typhoon

Full product lifecycle business model to provide one-stop solutions



High-efficient manufacturing capacity for traditional dual-rotor gear-box turbines

Rapidly move into downstream and create significant synergies

MINGYANG WIND POWER 明阳风电 Strong R&D Capability in next-generation SCD turbines

## **Corporate History and Milestones**



- ✓ China's largest non-state owned or controlled wind turbine generator ("WTG") manufacturer
- ✓ Top 3 WTG manufacturer in China (1)
- #8 largest WTG manufacturer around the world(2)

2011

#### July 2011

First EPC contract signed, first offshore EPC wind power

#### July 2011

certified

#### July 2013 2012

March 2012

R&D Center in

North Carolina

established

July 2012

SCD 3.0 wind

turbine LVRT

certified

Completion of the first SCD 6.5 MW prototype

2013

#### Sep 2013

SCD 3.0MW offshore wind turbine project secured;

10 units SCD onshore WTG contract signed; delivered in 2014

#### Nov 2013

**EPC Wind Farm** Agreement in Romania

#### 2014

#### May 2014

10 units SCD offshore WTG contract signed; to be delivered in 2015

#### Aug 2014

SCD 6.0MW offshore wind turbine in Norway

#### Oct 2014

MY 1.5MW-89 wind turbine DNV-GL certified

#### Nov 2014

World largest SCD 6.5MW offshore wind turbine in Jiangsu

#### 2015

#### Jan 2015

Received Silver Award for the Best Offshore Wind Turbines in Windpower **Monthly Turbines** of the Year Awards 2014

#### Feb 2015

Ranked #3 on CWEA's List on Total New Wind Installations in 2014

#### Feb 2015

Grid connection of 6.0MW SCD offshore wind turbine in Rudong, China

## 2008

2007

### May 2007

First sales contract secured

#### May 2008

Delivery of the first batch of MY1.5se wind turbines

#### Feb 2009

Cumulative order backlog reached nearly 1500 MW

2009

2.5/3.0MW prototype Oct 2010 Listed on the

NYSE

2010

May 2010

the first SCD

Completion of

project in China

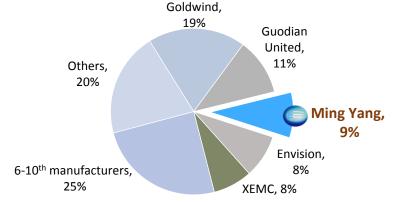
MY1.5Se wind turbine LVRT

## #3 in China for two consecutive years

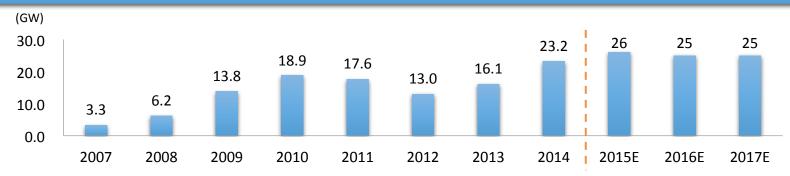


#### Market share based on 2014 new installations in China





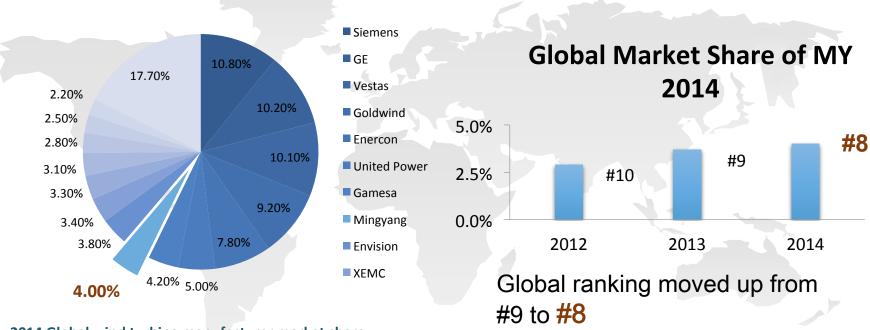
#### **China Annual Newly Installed Wind Energy Capacity**



### Increasing global market share in a growing sector



#### Global market share based on total installations in 2014



2014 Global wind turbine manufacturer market share

Source: MAKE Consulting 7



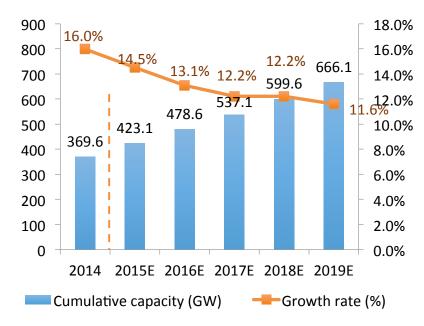
## Recovery in global wind power sector



## 2014: An exceptional year Worldwide wind market grew by 44%

- Global annual installations reached 51GW, up 44% yoy, exceeding GWEC's projection of 47GW and 50GW milestone
- Total cumulative installations stood at 369.6GW
- Total investments in the wind energy sector reached a high of US\$99.5b during 2014, up 11% yoy
- Wind becomes a rapid maturing technology: low-price, cost-stable, reliable
- Growing concerns about climate change COP
   21 summit to be held in Paris in December 2015
- No evidence of negative impact from lower oil prices

## Cumulative capacity to continue to enjoy a double-digit growth



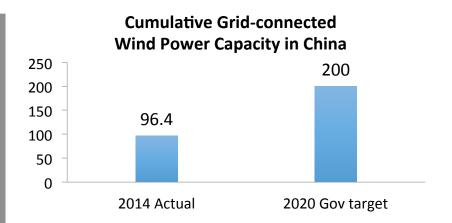
Global cumulative installed wind power capacity forecast

Source: GWEC Global Wind Report 2014

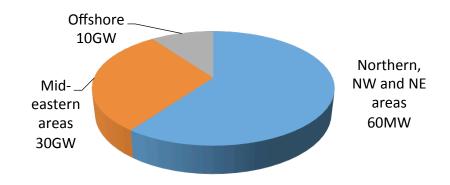
### Unwavering support from Chinese government



- New grid-connected capacity in 2014 hit a record 19.81 GW, up 23.1% yoy, exceeding the 18GW government target
- Cumulative grid-connected capacity achieved 100GW milestone and 2015 government target in Feb 2015
- Wind power no longer an "alternative energy", now a "major power source" together with thermal power and hydropower, said NEA
- Benchmark wind power on-grid prices in certain regions cut by RMB0.02/kwh, better than expected; wind farm operators likely to install as much capacity as they can before the next adjustment in 2016
- "Enlighten Silk Road Economic Belt with Clean Energy" – an effort from Chairman Chuanwei Zhang to boost wind energy sector as a member of National People's Congress



#### China plans to add 100GW new capacity in 2016-2020



## More benefits as electricity reform unveiled



Chinese government is undertaking a nationwide top-down electricity reform and issued a high-level guideline in Mar 2015, aiming to shift a certain percentage of power consumption from traditional energy to renewable energy

#### More concrete targets at provincial level

- Central government is setting quotas for provincial and regional governments and asking local grid companies to give priority to electricity from renewable sources:
  - Countrywide: at least 2-10%/5-13% of electricity consumption will come from non-hydro renewable energy by 2015/2020 (VS 2.7% in 2013)
  - Hubei Province: new energy represents 3%/6%/
    10% of total installed capacity by
    2015/2017/2020 (VS 1.2% in 2014)
  - Inner Mongolia: renewable energy represents 15%/20% of total on-grid power generation by 2015/2020 (VS 10% in 2014); limits wind curtailment rate within 15% by 2015
  - Other provinces expected to issues similar policies soon

## Policies in place to improve operation and tackle curtailment

- National Energy Administration issued an urgent notice in Apr 2015 to address curtailment issues in the wind energy sector:
  - Local governments and grids asked to submit wind power grid connection target
  - Local energy departments urged to speed up wind farm projects' approval process
  - Wind farm development priority: eastern and southern areas (with higher power consumption but lower wind speed) over traditionally windrich northwestern regions (with significant curtailment in the past)
  - Wind farm owners encouraged improve operation by adopting high quality management and monitoring systems

Source: National Energy Administration, NDRC, Chinese government announcements



## Strong R&D Capability and Quality Control



#### Strong In-house R&D Capabilities

Dedicated R&D team with 380 members as of December 31, 2014



A-Type Certificate of MY 1.5MW-77, MY 1.5MW -89 and MY1.5MW-82 wind turbine certified by DNV-GL



Obtained 196 patents and has 165 patent applications in progress as of February 28, 2014

Established research centers in Denmark (1 researcher) and USA (6 researchers)



Co-operation with leading academic institutions



First-class strategic cooperators worldwide





#### **Stringent Quality Control Process**

#### Design



Partnership with Aerodyn and certification authorities

# Purchase of Raw Materials



Strategic relationship with key suppliers

#### Operation



- Functionality test
- Durability test
- Maintenance





- On-going quality control
- Failure analysis

Top technology suppliers that has an R&D team of over 60 people



### Customized Products to Fit all Conditions in China



**Product** G Line Ε 1.5M R W В 2.0M 0 W X 2.5M W 3.0M D W W 6.0M

W

Low Temperature Sand

Huaneng power,Jilin Taobei Project

1.5MW X 33 units

Withstand temperature as low as -40°C, anti-freeze ability of blades, anti-snow / frost

Huaran power, Xinjiang Dabancheng Project

SCD 3.0MW X17 units

Withstand temperature as low as -40°C (-40°F), anti-freeze ability of blades, antisnow / frost

Low Wind Speed

Tidal Flat

High Altitude

Anti-typhoon

Zhongshui invest, HunanXinshao Project

2.0MW X 25 units

5.0-6.5 m/s Type III Wind Farm Yudean power, Shiqian Project

2.0MW X 24 units

Adapt to locations 3,500m above sea level

Jiangsu Rudong Project

Longyuan power,

SCD 2.5MW X1unit

Withstand salty environment

Longyuan power, Jiangsu Project

SCD 6.0MW X1 unit

Withstand salty environment

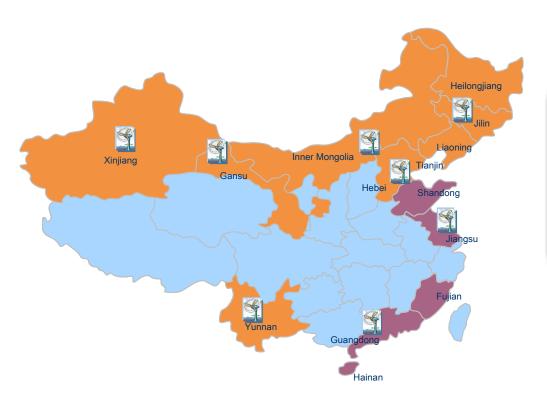
Huangneng power, Guang dong Haifeng Project

SCD 3.0MW X10 units

Withstand wind speeds of up to 70m/s (157mph)

## Strategically-located Production Facilities





- Prompt response to our clients' requests via our hub-and-spoke network
- Fast delivery time, lower cost
- Preferential Tax Treatment

key areas for wind generation in the 13th five-year plan areas with rich offshore wind resource

## Full Product Lifecycle Business Model



EPC services

A solution provider

- Provides full outsourcing service for the wind farm owners other than just being an equipment supplier
- Our expertise and experience contribute to wind farm owners' IRR via add-on services

Wind test and feasibility study

Micro-siting and wind farm design

WTG Delivery

WTG Installment Operating Maintenance

**Lease financing/ Commercial Credit** 

## Latest R&D Developments: SCD



- SCD Super Compact Drive, the latest technological advance in Ming Yang's turbines
- Proprietary technology with extremely high efficiency and durability
- Medium ratio gearbox paired with medium generator for maximum efficiency in all wind conditions
- 98.5% efficiency, higher than all mainstream products in the market
- 6 months to 1 year lead time for new products using SCD technology
- MY's Zhongshan production base and Tianjin production base are able to produce SCD units





## SCD Turbines: Cutting-Edge Technology





## **Looking Ahead: Growth Strategies**



## Transition to a solutions provider

- Broadening services offerings to expand revenue stream
- Transitioning into a full-product-lifecycle model, including manufacturing, installation, and maintenance

## Continued global expansion

- Exploring overseas markets including England and France
- To participate in Chinese companies' wind farm projects in Pakistan
- To cooperate with CGN Europe Energy

# Increase manufacturing efficiency

- Implementation of robotic arms in factories
- Additional hiring of workers to increase factories' utilization rate



## Strong downstream pipeline



#### Abundant resources, great market potential

- 1GW wind resources in hand
- 2GW grid-connected wind farms in the coming 3 years
- Expected IRR: 12-16% (VS industry average 10%)

#### **Synergies from vertical integration**

- Extensive experience in wind farm project EPC services and operation management -> better potential return than industry average
- To use latest wind turbine models and demonstrate the products' reliability and cost-effectiveness
- Testing of new measures to improve operation, e.g. big data, remote monitoring system, smart wind farm system

## General characteristics of downstream investment

- Two business models: own & operate model + wind farm sales model
- Stable and highly visible cash flow
- Relatively high margin
- More upsides from more policies support

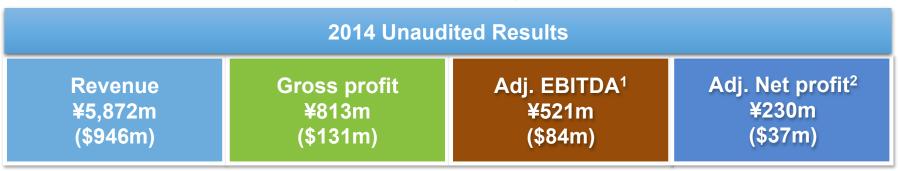




## Financial performance highlights



## 2014 – a turn-around year for MY



### 2015 – to set another milestone



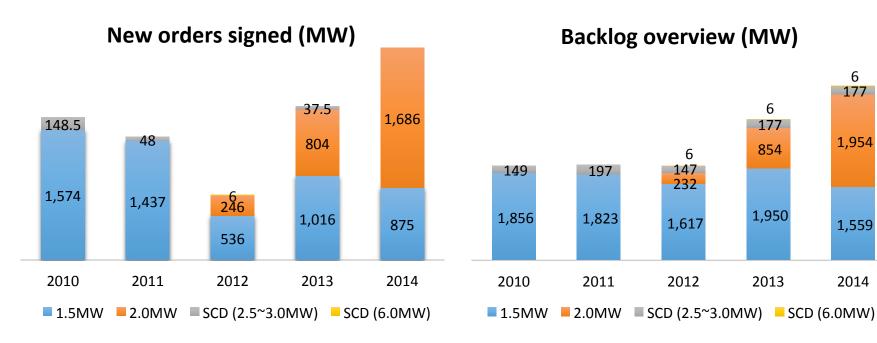
Note 1: Adjusted EBITDA refers to EBITDA adjusted for the share-based compensation expenses and EPC interest income

Note 2: Adjusted Net profit refers to net profit adjusted to exclude gain on loss of control of GWPL

<sup>23</sup> 

## Operational performance





- Signed new orders 624MW in 4Q 2014 and 2.5GW during 2014
- Cumulative tender won 1.3GW in 2014

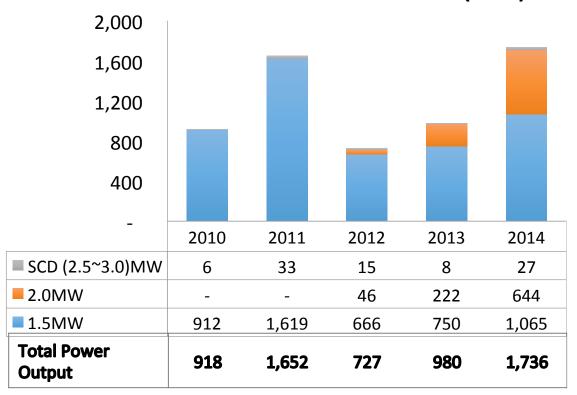
- Total backlog as at the end of 2014: 3.7GW
- Increasing demand for 2.0MW products
- SCD well received by customers

Total signed order-backlog and tender won **5.0GW** 

## Strong recovery in sales volume



### Sales Volume Delivered (MW)



- Total volume increased
   77% to 1.7GW, a
   historical high
- Sales volume of 2.0MW products almost tripled, driven from strong customer need
- 6.0MW SCD began commercial trial operation, to provide future momentum

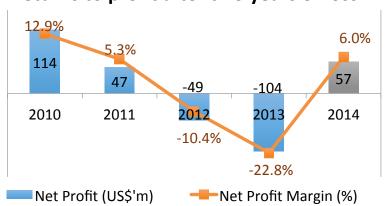
## Yearly revenue and margin analysis

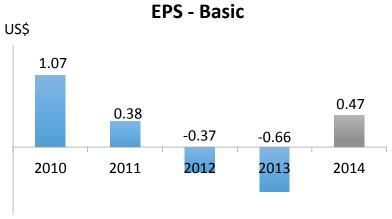






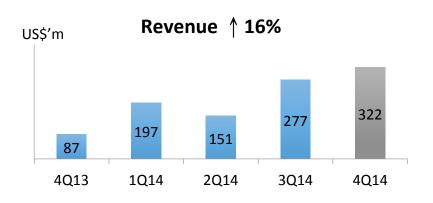
#### Returns to profit after two years of loss

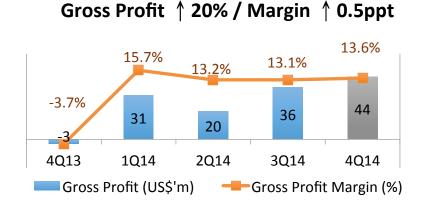


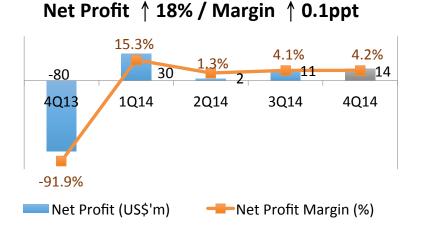


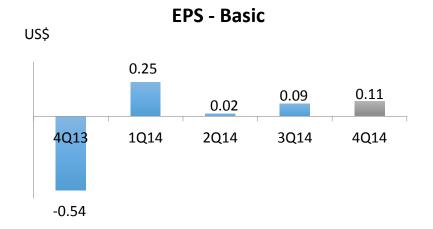
## Quarterly revenue and margin analysis





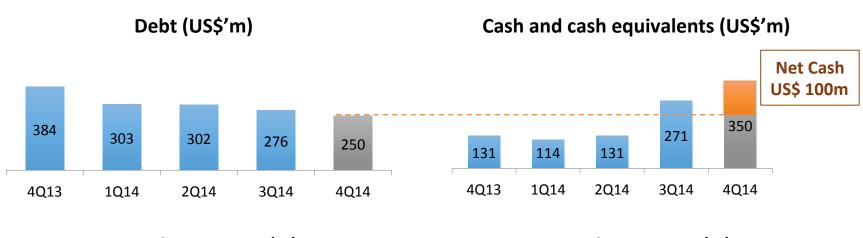






### Financial indicators

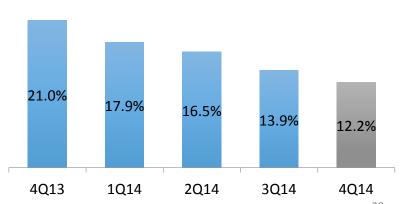






78.9% 56.3% 56.4% 50.4% 44.6% 44.6%

#### Debt to assets (%)



## **Income Statement Summary**



	For the three months periods ended			
	December 31,2013 RMB'000	December 31,2014 RMB'000	December 31,2014 USD'000	
Revenue	541,189	1,995,988	321,695	
Gross profit	(19,997)	271,943	43,829	
Other income	19,190	9,722	1,567	
Selling and distribution expenses	(83,966)	(79,153)	(12,757)	
Administrative expenses	(410,762)	(99,024)	(15,960)	
Research and development expenses	(36,217)	(23,229)	(3,744)	
(Loss)/profit from operations	(531,752)	84,046	13,546	
Net finance expenses	(30,084)	9,600	1,547	
Gain on disposal of subsidiary	-	7,831	1,262	
Share of loss of associates	(1,782)	(155)	(25)	
(Loss)/profit before income tax	(563,618)	97,535	15,720	
(Loss)/profit for the period	(496,888)	84,046	13,546	

## **Balance Sheet Summary**



	As of December 31, 2013	As of Decem	As of December 31, 2014	
	RMB'000	RMB'000	USD'000	
Assets				
Cash and cash equivalents	811,848	2,169,810	349,710	
Trade and other receivables	5,145,319	5,530,166	891,301	
Inventories	2,235,459	2,015,820	324,891	
Property, plant and equipment	1,001,678	781,224	125,910	
Intangible assets	195,816	76,426	12,318	
Other assets	1,946,140	2,081,534	335,483	
Total assets	11,336,260	12,654,980	2,039,613	
Liabilities and Equity				
Trade and other payables	4,363,126	5,948,080	958,656	
Short-term bank and other borrowings	1,283,055	551,450	88,878	
Deferred revenue	817,596	741,313	119,478	
Provisions	404,050	500,915	80,733	
Other liabilities	1,453,113	1,435,069	231,291	
Total Equity	3,015,320	3,478,153	560,577	
Total equity and liabilities	11,336,260	12,654,980	2,039,613	



# Thank you!





