### Welcome

Analyst and Investor Day 2015



#### Safe harbor statement



This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 that are based on management's beliefs and assumptions and on information currently available to management. Most forward-looking statements contain words that identify them as forward-looking, such as "anticipates," "believes," "continues," "could," "seeks," "estimates," "expects," "intends," "may," "plans," "potential," "predicts," "projects," "should," "will," "would" or similar expressions and the negatives of those terms that relate to future events. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause Gogo's actual results, performance or achievements to be materially different from any projected results, performance or achievements expressed or implied by the forward-looking statements. Forward-looking statements represent the beliefs and assumptions of Gogo only as of the date of this presentation and Gogo undertakes no obligation to update or revise publicly any such forward-looking statements, whether as a result of new information, future events or otherwise. As such, Gogo's future results may vary from any expectations or goals expressed in, or implied by, the forward-looking statements included in this presentation, possibly to a material degree.

Gogo cannot assure you that the assumptions made in preparing any of the forward-looking statements will prove accurate or that any long-term financial or operational goals and targets will be realized. In particular, the availability and performance of certain technology solutions yet to be implemented by the Company set forth in this presentation represent aspirational long-term goals based on current expectations. For a discussion of some of the important factors that could cause Gogo's results to differ materially from those expressed in, or implied by, the forward-looking statements included in this presentation, investors should refer to the disclosure contained under the headings "Risk Factors" and "Cautionary Note Regarding Forward-Looking Statements" in the Company's Annual Report on Form 10-K filed with the SEC on February 27, 2015.

Note to Certain Operating and Financial Data

In addition to disclosing financial results that are determined in accordance with U.S. generally accepted accounting principles ("GAAP"), Gogo also discloses in this presentation certain non-GAAP financial information, including Adjusted EBITDA and Cash CapEx. These financial measures are not recognized measures under GAAP, and when analyzing our performance or liquidity, as applicable, investors should (i) use Adjusted EBITDA in addition to, and not as an alternative to, net loss attributable to common stock as a measure of operating results, and (ii) use Cash CAPEX in addition to, and not as an alternative to, consolidated capital expenditures when evaluating our liquidity.

In addition, this presentation contains various customer metrics and operating data, including numbers of aircraft or units online, that are based on internal company data, as well as information relating to the commercial and business aviation market, and our position within those markets. While management believes such information and data are reliable, they have not been verified by an independent source and there are inherent challenges and limitations involved in compiling data across various geographies and from various sources.

Michael Small, CEO Vision Success Factors Signposts ©2015 Gogo Inc. and Affiliates. Proprietary & Confidential.







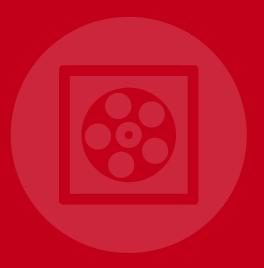




## Real time engine diagnostics



## ...the sky's the limit



### Video 1



## Beneficiaries of connectivity

**Industries** 

Projected connected aircraft industry revenue\*

Airline
Commercial Jet
Aircraft Engines
Avionics

\$30 billion



Secure, real-time credit card processing



















NASA analysis estimates an airline could save

Savings: \$120,000-\$150,000/yr per aircraft









#### **NETWORKS**

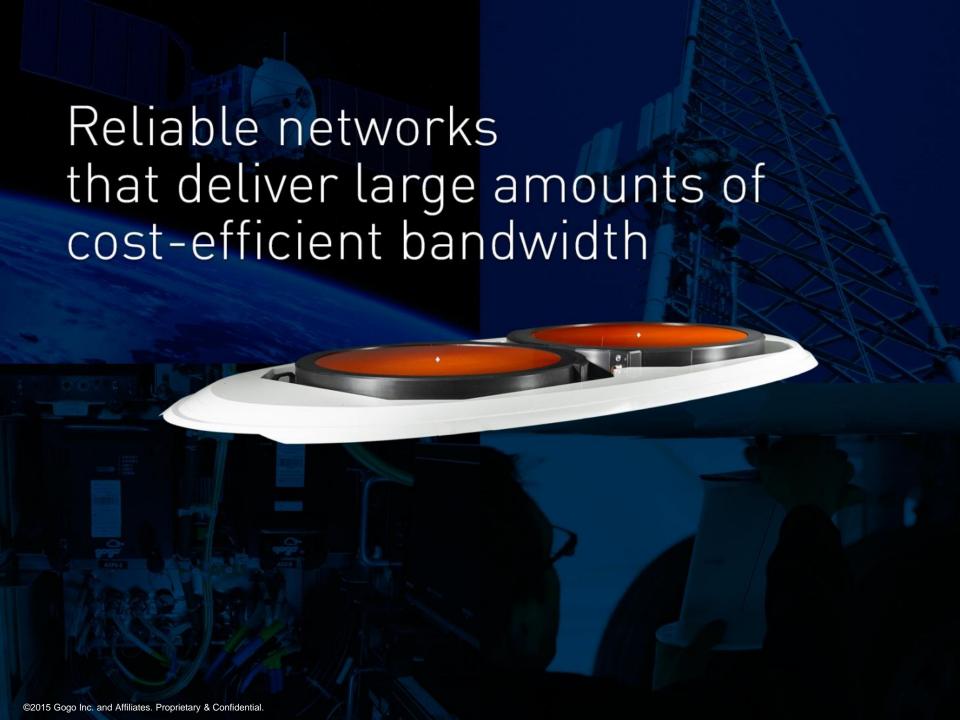


#### **AIRCRAFT**



#### HARDWARE / SOFTWARE















cost

coverage

capacity

reliability



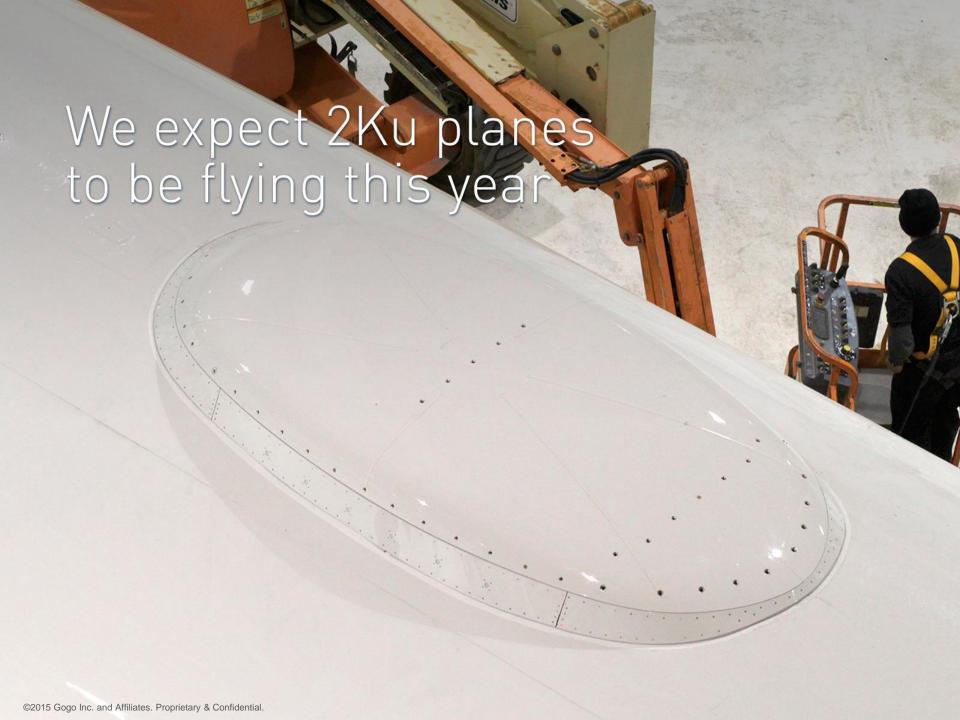
# Devices proliferated, taxing wireless networks everywhere



# Airlines demand more bandwidth and global coverage











### Fixed costs

Network R & D

Global service

Hardware and software platforms

Best to market planes installed

### Gol: latest full fleet commitment



### Platforms

Hardware

Airborne servers

Universal Communication System (UCS)

**Video Content Loader** 

**OnePhone** 

Software

Ad server

Whitelisting

**Merchandising Center** 

Live chat

Passenger account management

## Signposts

Network: ATG4, 2Ku, 14G

Aircraft: Larger full fleet awards

Services: Connected aircraft announcements

Numbers: Revenue growth / profitability trends

## Growing revenue drives profitability \$408 \$328 \$160 REVENUE(\$MM) \$37 2009 2011 2013 2014

#### Delivering on our commitments



Jon Cobin
Executive Vice President
Winning airlines



Anand Chari
Executive Vice President and
Chief Technology Officer
Delivering more
bandwidth



Ash ElDifrawi
Chief Commercial Officer
Growing revenue
and enabling the
connected aircraft



John Wade
Executive Vice President
Business Aviation
Growing business
aviation



Norman Smagley
Chief Financial Officer
Financial flight plan





## Winning Aircraft

#### **Jon Cobin**

Executive Vice President, Global Airline Business Group

## Gogo has the industry's leading track record













2010









































#### Leading the global market



## **MARKET SHARE INSTALLED AIRCRAFT, GLOBAL**

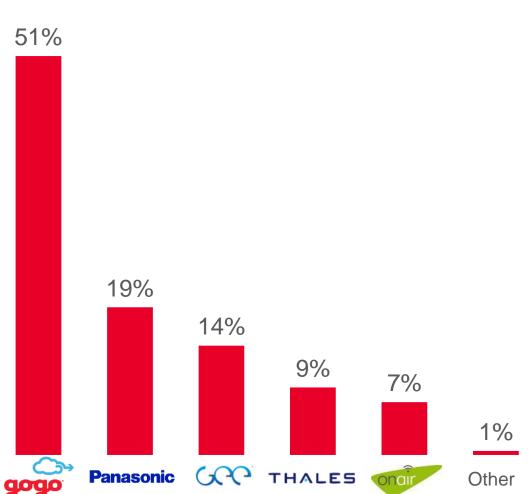
N SHARE

SINCE 2Ku ANNOUNCED, GLOBAL

#### Bigger than all our competitors combined 9090







#### **Alliance Commitments**

(Percent of total commitments)



68%



29%

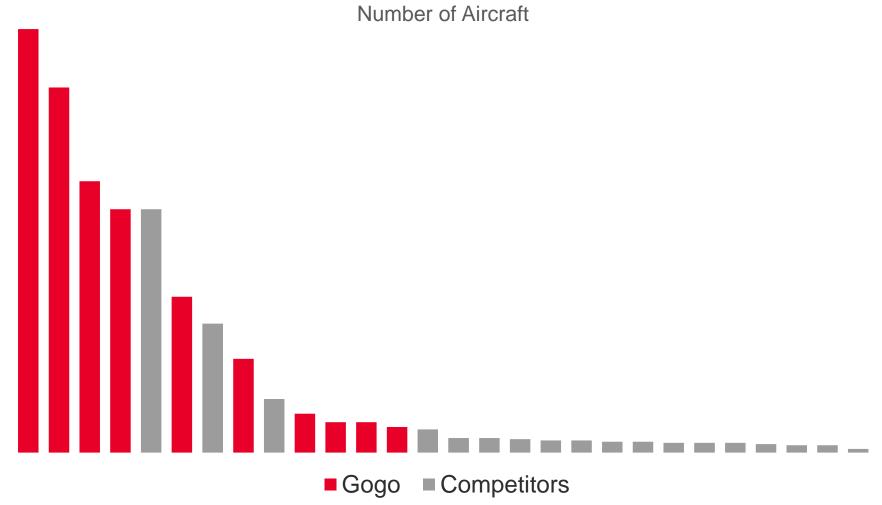




#### The leading deals in the industry



#### Wins since 2Ku announcement in April 2014



#### Agenda



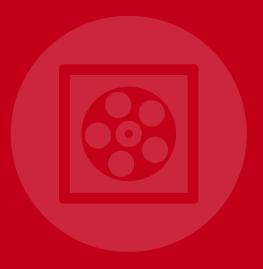


Meeting airlines' needs

Gogo's unique strengths

The market moving forward





Video 2



#### A transformative opportunity for airlines



# **Enabling the Connected Aircraft**

#### **Benefits**

Better passenger experience less cost

Airline differentiation

Direct revenue opportunities

Operational efficiency

Enhanced safety

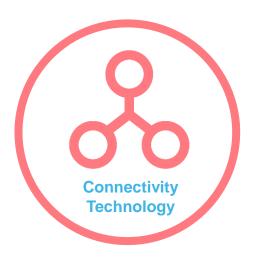
#### Requires a different type of partner



Best performance, complete solutions, most cost efficient and most reliable

Unique experiences, brand/business goals

Dedicated support: operations, marketing, business models







Managing complexity so airlines benefit from connected aircraft with EASE and RELIABILITY

#### With unique, end-to-end capabilities



	Connectivity technology	Systems & Services	Taking care of airlines
gogo ·			
IFE Providers			
Satellite Providers			
Content providers			

Only Gogo has the end-to-end capabilities to meet airlines' needs

#### Agenda



Meeting airlines' needs



Gogo's unique strengths

The market moving forward

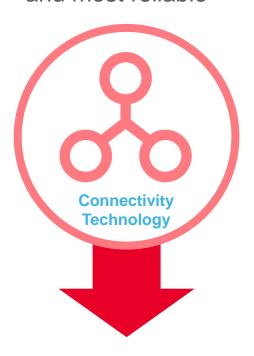


#### Gogo's unique strengths



Best performance, complete solutions, most cost efficient and most reliable

Unique experiences, brand/business goals Support: operations, marketing, business models







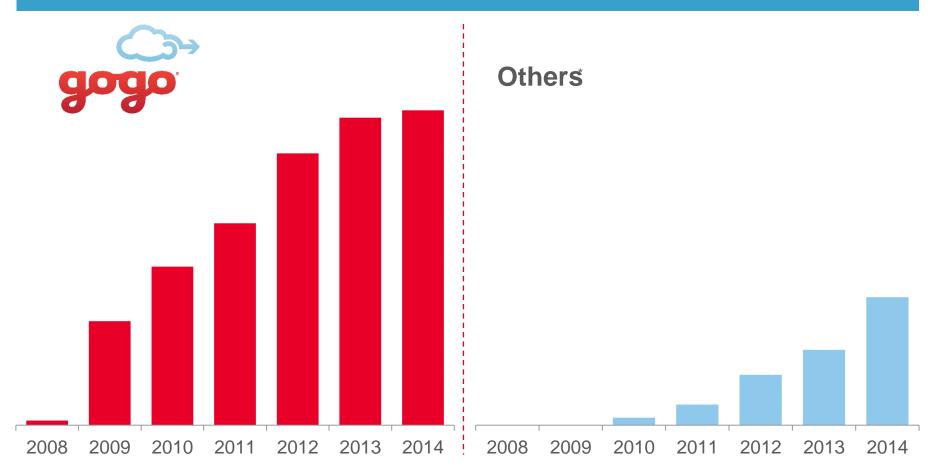
GOGO

Multi-generational technology leadership





#### **Cumulative IFC Installs – US Market**

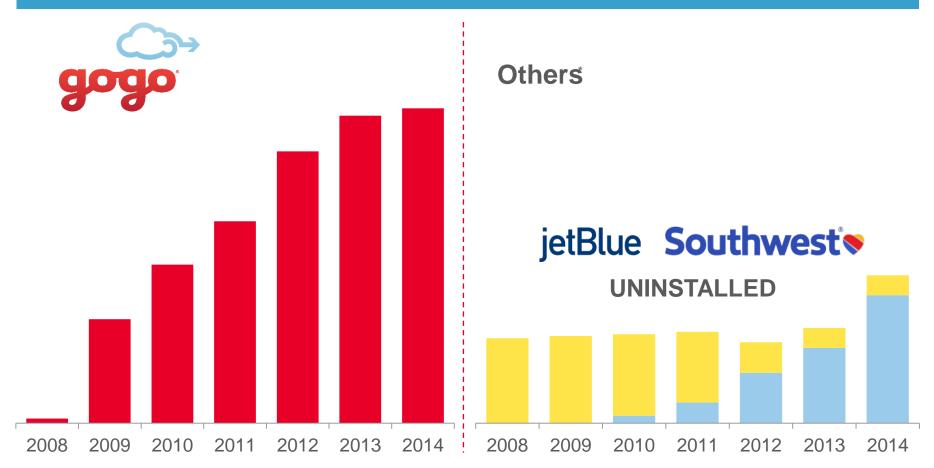


#### Gogo won the first generation





#### **Cumulative IFC Installs – US Market**



#### Gogo won the first generation

#### The 2Ku advantage



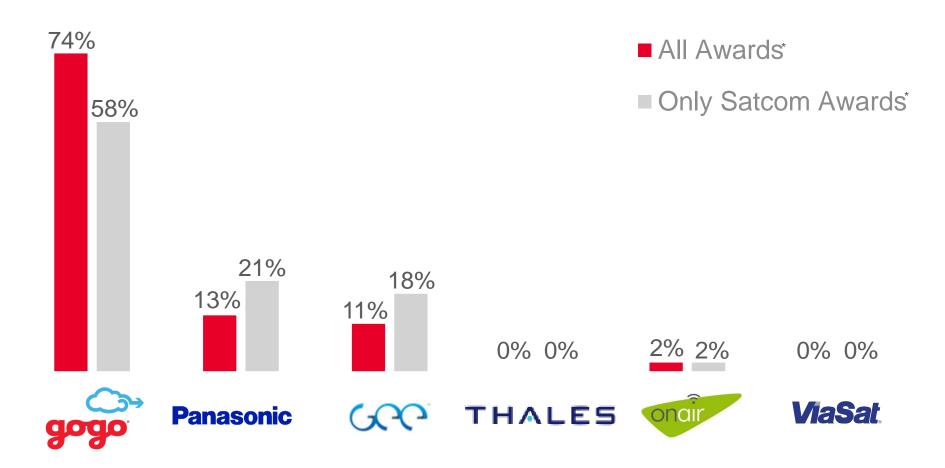
- Regional and global fleets
- Cost and capacity of regional Ka
- Fully redundant, global coverage
- Dedicated capacity to aero
- Internet + IPTV in one system
- The most aerodynamic and bird strike tolerant radome



#### 2Ku was designed to eliminate the trade-offs

#### Aircraft wins since 2Ku announcement





Gogo is winning the second generation

#### Gogo's unique strengths



Best performance, complete solutions, most cost efficient and most reliable

Unique experiences, brand/business goals Support: operations, marketing, business models







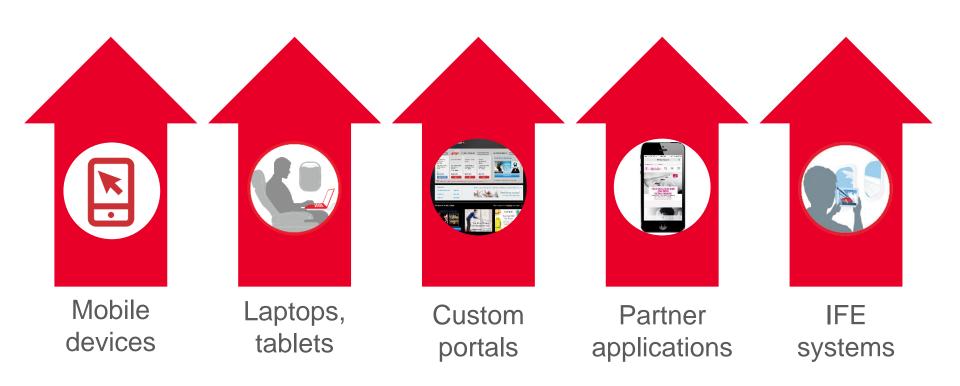
GOGO

Letting airlines be themselves

### Bandwidth is necessary, but not sufficient



#### **Gogo Connectivity Has Powered ...**



#### Letting airlines be themselves





Branding opportunities



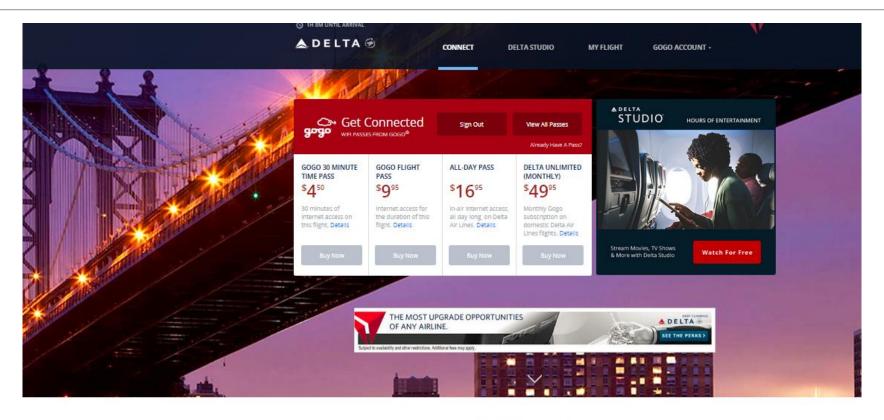
Amenities for high value customers



New ability for 1:1 communications

#### **Delta Air Lines Portal**





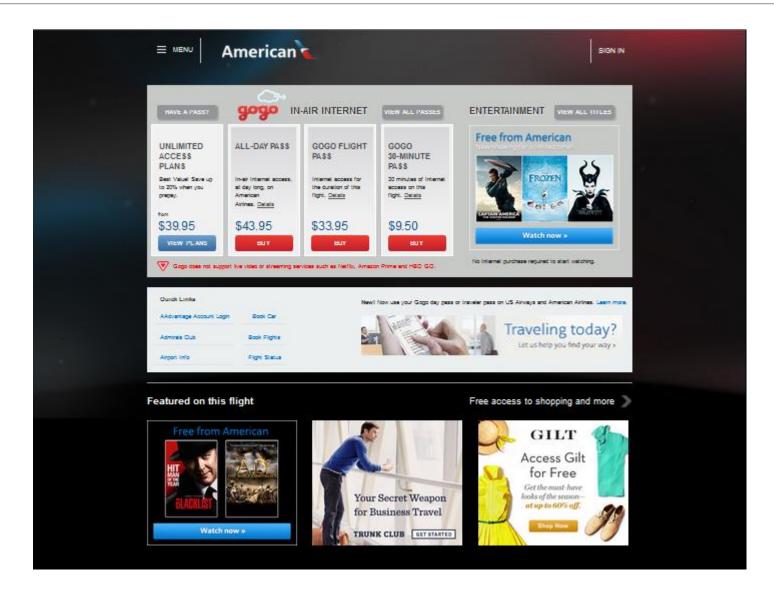
#### TRAVELING WITH US

Manage your travel and more at delta.com



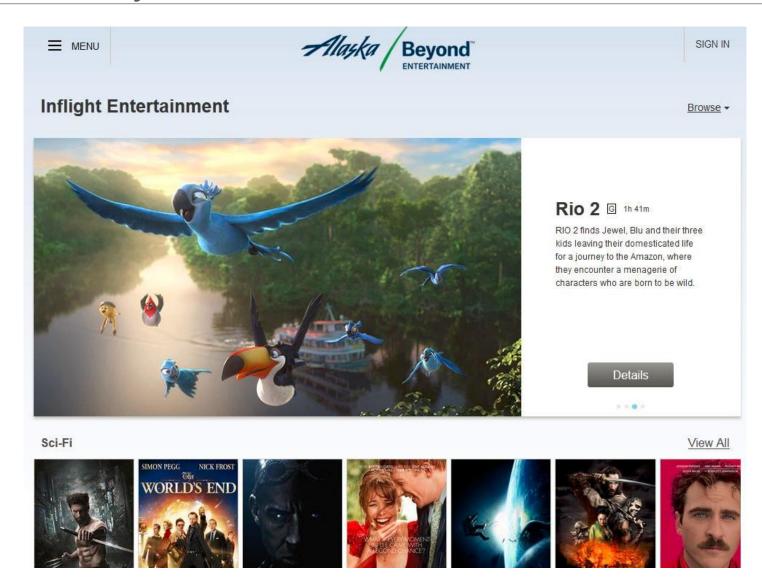






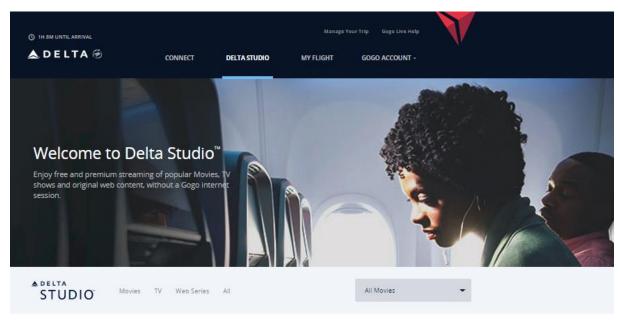
#### Alaska Beyond

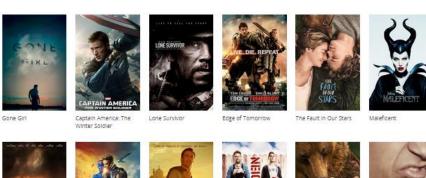




#### Delta Studio







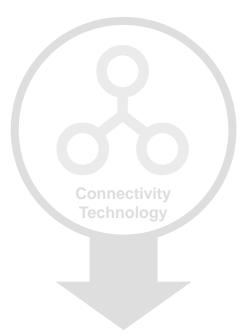
#### Gogo's unique strengths



Best performance, complete solutions, most cost efficient and most reliable

Unique experiences, brand/business goals

Support: operations, marketing, business models







GOGO

Multi-generational technology leadership

Letting airlines be themselves

End-to-end service provider

#### Taking care of airlines



#### **Launching New Airline Customers**

- Dedicated program management
- Launch team
- Certification and installation
- Network configuration
- Customized services & portal

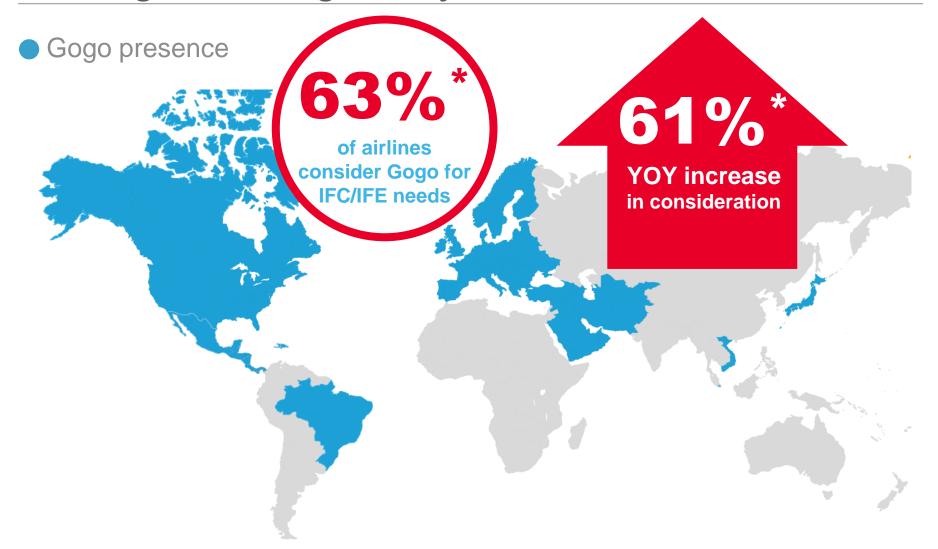
#### **Supporting Existing Airline Customers**

- Dedicated account-facing teams
- Operational support
- Marketing and product support
- Managing retail services
- Operational and service data

Success requires a service provider skillset – partnering closely with airlines every day

#### Facing airlines globally ...





Gogo is recognized as a leader globally

#### Agenda



Meeting airlines' needs

Gogo's unique strengths



The market moving forward

#### The state of the market

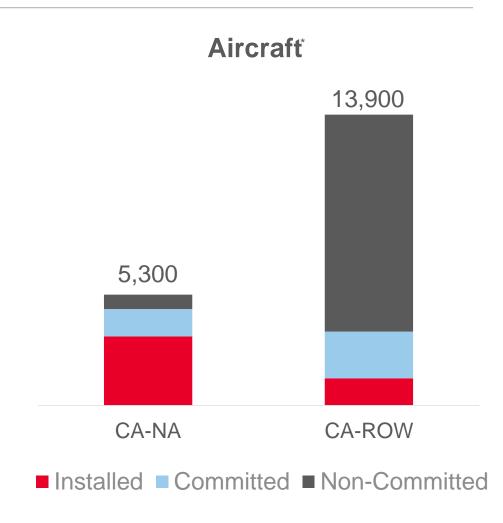


#### **North American Airlines**

- IFC experience
- Capacity expansion
- Service expansion
  - Internet
  - Entertainment
  - Operations

#### **Rest of World Airlines**

- No IFC experience
- Dissatisfied with prior trials
- High interest, but confused



Market needs may vary, but the skillset required is the same

#### The global commercial aircraft market





#### Excellent momentum



#### **Selected Recent Awards**



2Ku, GGV 2014







2Ku 2015



2Ku, IPTV, Gogo Vision Twin and single aisle

Retro and line fit

#### The premier awards in the industry

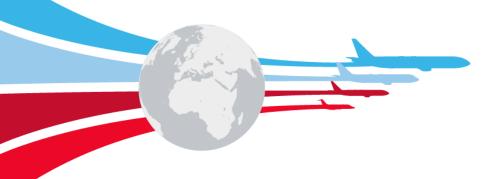
#### Positioned to win



#### Leveraging Gogo's unique strengths

to meet the needs of airlines

and connected aircraft





## Delivering More Bandwidth

#### **Anand Chari**

Executive Vice President & Chief Technology Officer

#### Agenda





The Right Technology

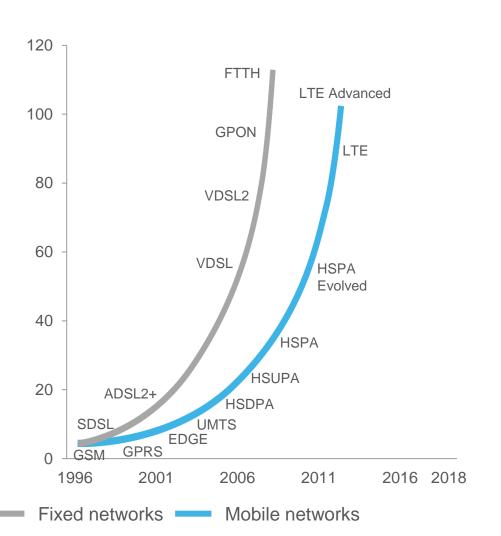
Equipping the Aircraft

Being a Trusted Aero Communications Service Provider



#### Multi-generational technology framework

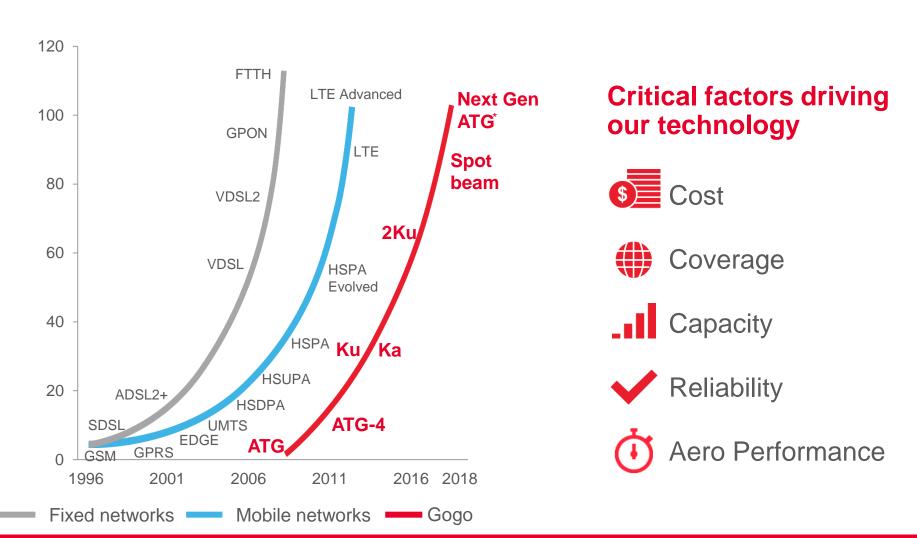




Communication technology evolves Bandwidth demand expands rapidly

#### Gogo's technology leadership





#### Proven research and development track record

### A suite of solutions to serve the global aero market





**ATG 3.1** Mbps ATG4

**Next Gen ATG 9.8** Mbps **100+** Mbps



Iridium **2.4** Kbps **Swift Broadband 432** Kbps

Ku

2Ku **30-50** Mbps **30-50** Mbps **70-100** Mbps

Broadest suite of technologies and full fleet connectivity solutions

## In-flight broadband connectivity becomes reality



- Ground breaking innovations made broadband connectivity possible
- 1st economically viable connectivity solution
- Unique advantages:
  - Low cost
  - Highly scalable
  - Light weight
  - Overnight installation ATG4 **ATG** 2008 2012 2018e 2015

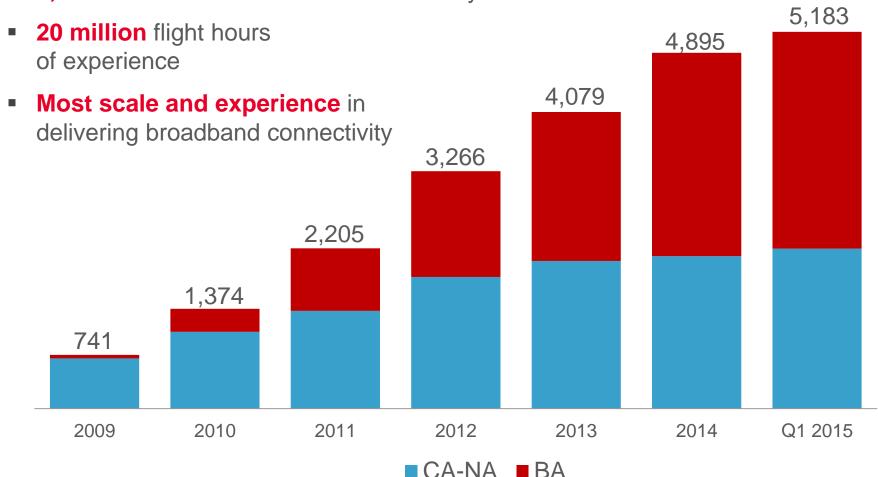
1<sup>st</sup> Generation 2<sup>nd</sup> Generation 3<sup>rd</sup> Generation



### First generation powers up North America

#### **ATG Connected Aircraft**

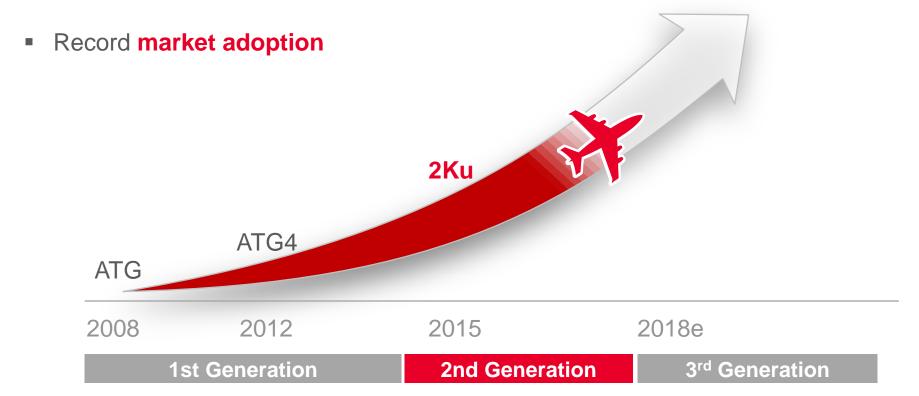
5,200 broadband aircraft connected in 6 years



## Second generation disrupts global aviation



- 1st economically viable global connectivity solution
- Only technology that excels across all five critical factors
- Global internet & IPTV



### 2Ku: size and shape matters



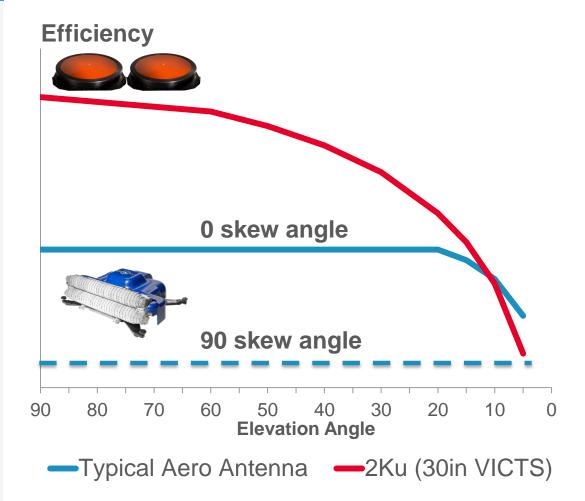
#### **Antenna Size and Shape Drive Performance**



### **Traditional Gimbaled Aperture**



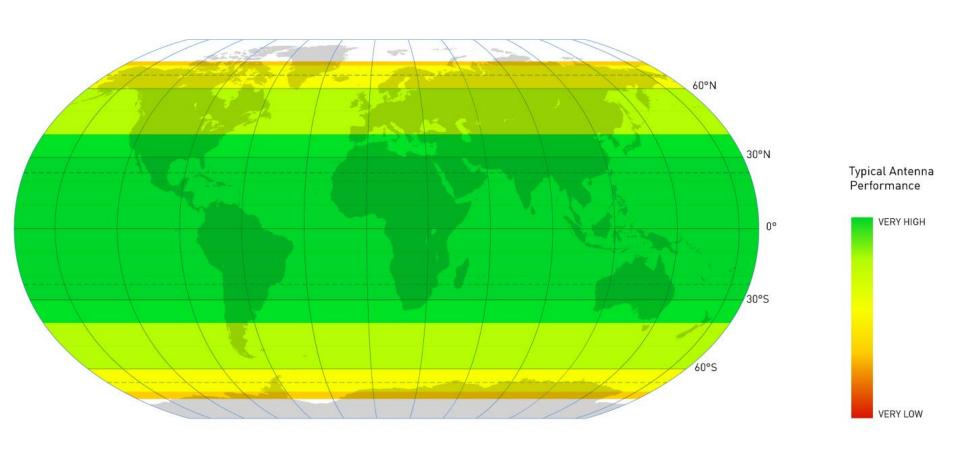
### 2Ku Designed Specifically to **Maximize Performance**



### 2Ku outperforms standard antennas in over 98% of flight minutes

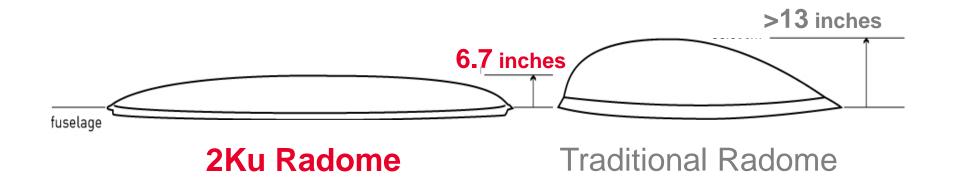


- No single point of failure
- No skew angle issues
- Compatible with current and future satellites



## 2Ku superior aerodynamic performance and reliability





Low profile radome equates to low aero dynamic drag

### **Fewer moving parts:**

no stepper motors, gears, belts or pulleys

### 2Ku – Only global technology that leads across all 5 factors





Cost - 50% cost advantage



Coverage – True global coverage



Capacity - ~180 satellites today; HTS satellites coming



Reliability – Fewer moving parts, satellite redundancy



Aero performance – Low profile, low fuel burn

### 2Ku advantages result in wins



#### **Record Adoption In 15 Months**



7 airlines

4 continents

North America, South America, Europe, Asia

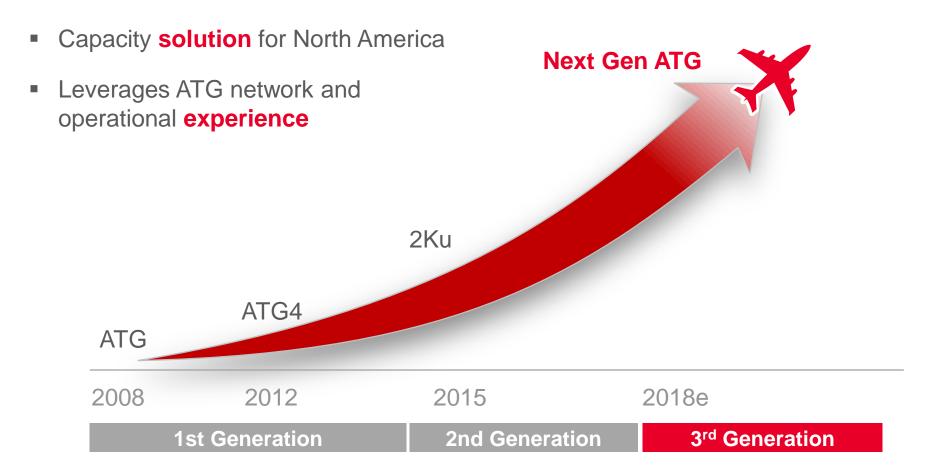
### On Schedule For Deployment

- FCC regulatory approval obtained
- 2Ku radome certified
- Summer launch expected on our 737
- Commercial launch expected by end of 2015

### Gogo continues to innovate



Ground-like bandwidth at a fraction of satellite costs



### Uniquely positioned to develop and deploy next gen ATG solution



#### 3rd Generation - Next Gen ATG

- Over **2,200** ATG aircraft with easy upgrade path to Next Gen ATG
- **Time-to-Market** 
  - ATG design & development track record
  - ATG patents & intellectual property
- **Lowest Cost Implementation** 
  - Minimal cell site build out
- **Operational** Experience
  - Experienced ATG network operator
- **Improved** coverage and reliability
  - Leverage current ATG network



### Agenda



The Right Technology



Equipping the Aircraft

Being a Trusted Aero Communications Service Provider



### Most experience in retrofitting aircraft



Retrofitting is not easy, but we do it very well...

**Business Aviation Retrofits** 

**Commercial Retrofits** 

**Gogo Vision Systems Installed** 

3,000

2,300+

2,000+

STCs – Types of Fleets

**Installation Times** 

75+

8 hours for ATG

< 3 days for Ku

### Strong progress on line-fit

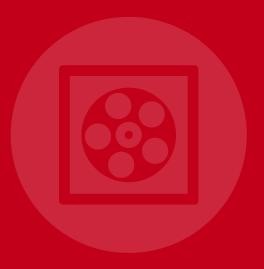




The right technology is **crucial** 

ATG4 provisions offerable on Boeing 737 today

2Ku and other satellite solutions progressing for Boeing 787, 737 & 777 and Airbus A350



Video 3



### Agenda



The Right Technology

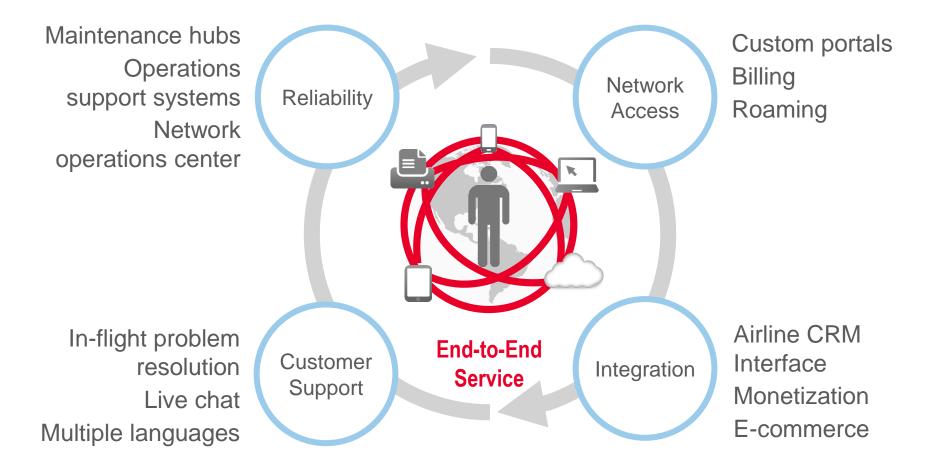
Equipping the Aircraft

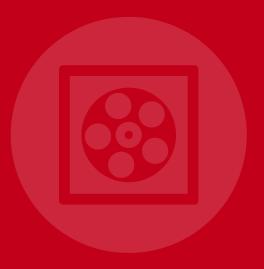


Being a Trusted Aero Communications Service Provider

### What it means to be a service provider







Video 4

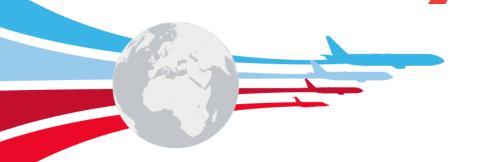


## Delivering on our priorities over the next 12 months



- Launch 2Ku with our current customers
- R&D for next gen ATG technology
- Advance operational excellence

Continue
to deliver
more bandwidth
around the
world





## Growing Revenue & Enabling the Connected Aircraft

Ash ElDifrawi

Chief Commercial Officer

### Agenda





Passenger Connectivity

**New Product Update** 

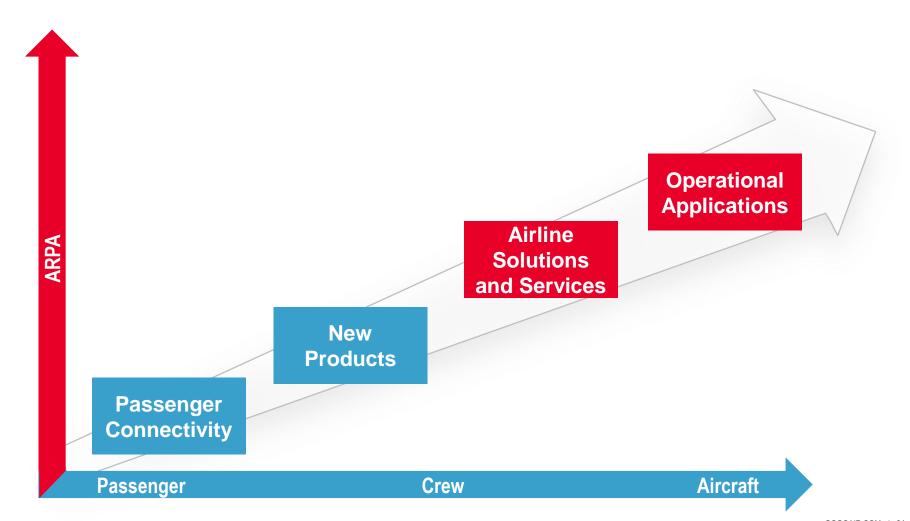
Airline Solutions and Services

**Operational Applications** 

# Expanding services to meet airline needs driving strong revenue growth



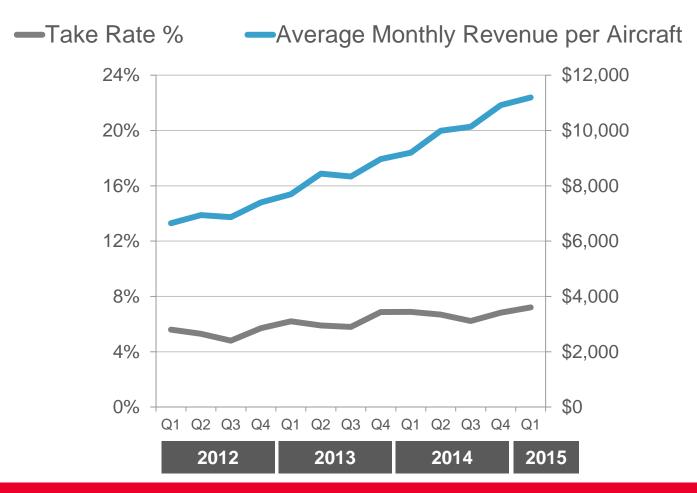
### **Gogo Suite of Offerings**



## ARPA showing strong growth even in the face of capacity constraints



#### Take Rate vs. ARPA Growth

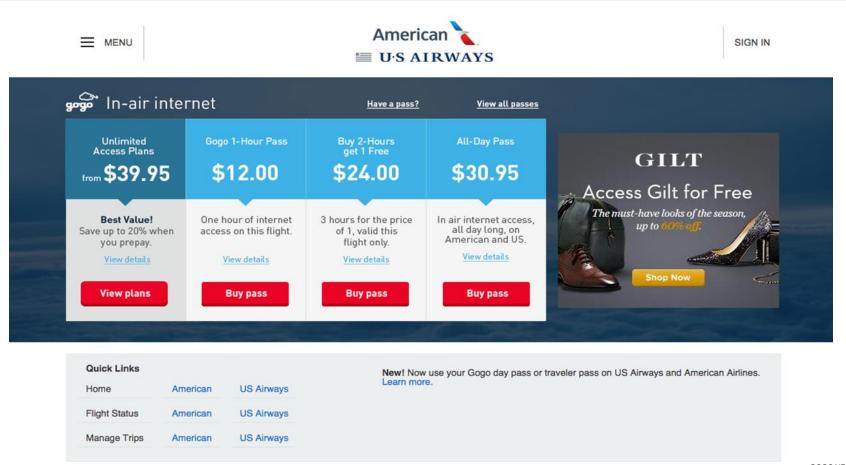


Balancing revenue growth with customer experience and network performance

## Sophisticated revenue management is key driver for near-term growth



- Airline revenue management applied to telecom
- Customized merchandizing engine
- Distribution strategy focused on increasing yield, not usage



### Agenda



Passenger Connectivity



New Product Update

Airline Solutions and Services

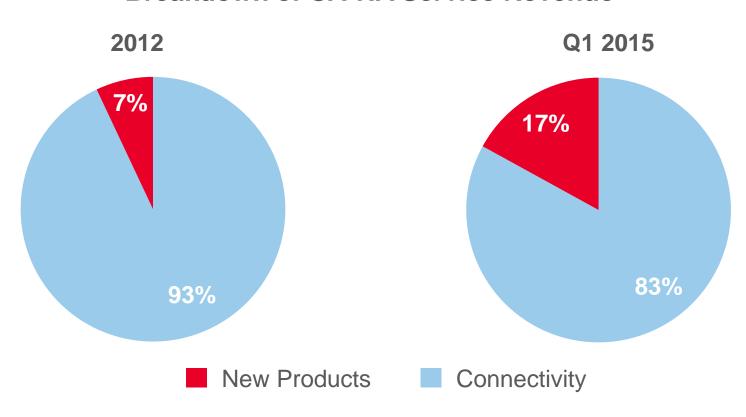
**Operational Applications** 



## New product revenue is meaningful and growing



#### **Breakdown of CA-NA Service Revenue**



Revenues include GGV, text, custom portals, etc.

## Gogo Vision experiencing explosive growth





Over **2,000** aircraft installed

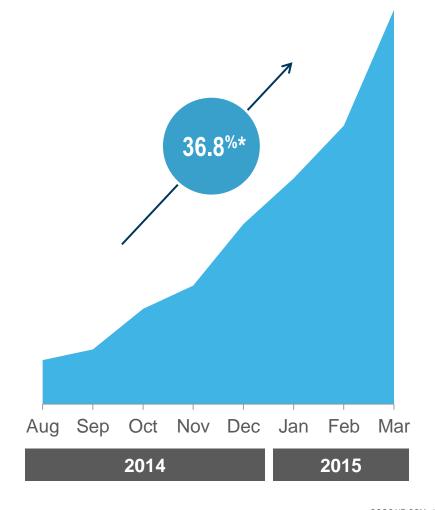


Multiple new GGV innovations launches in last 18 months



GGV demonstrating A high engagement with the leisure traveler

### Month to Month GGV Usage



## Gogo building a suite of messaging products to reach all the ways people text

- T-Mobile deal still going strong
- OTT products coming soon
- Re-launching our text app





Creating a platform that enables a broad range of texting options

# Gogo expanding entertainment options with Gogo TV



- Announced first partnership with GOL
- Gogo TV brings live television programming to passengers' own Wi-Fi enabled devices
- Most IPTV friendly solution with the launch of 2Ku
- Channels customized by airline



### Agenda



Passenger Connectivity

New Product Update

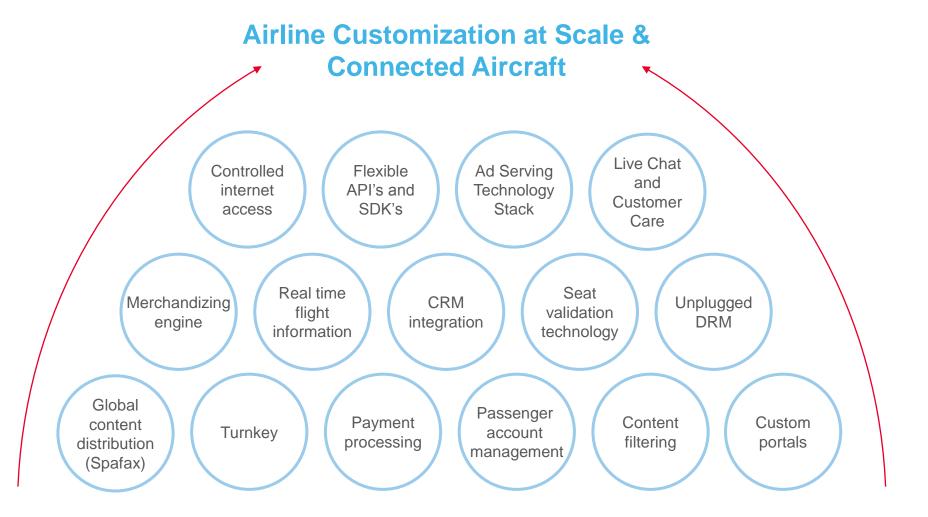


Airline Solutions and Services

**Operational Applications** 

## Our robust capabilities meet airline needs and lay the foundation for the future

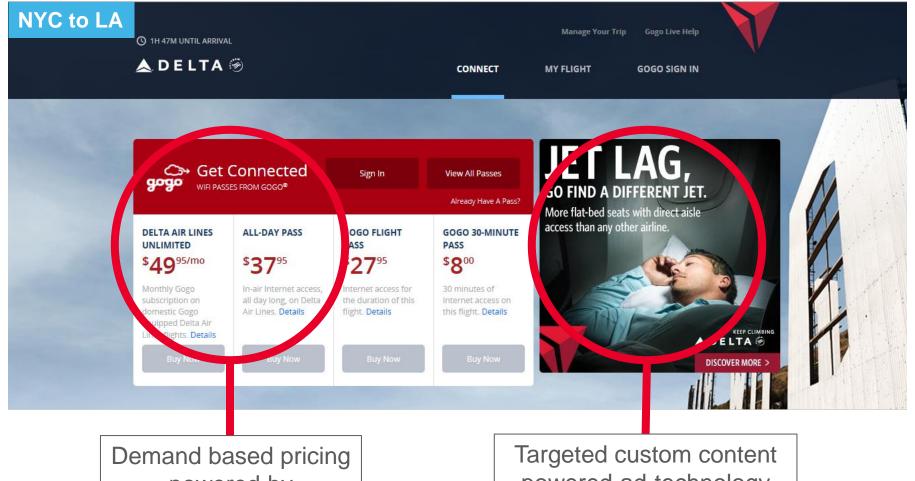




### Serving as the platform for...

## Under the hood: Gogo's custom portals are much more than a slick design

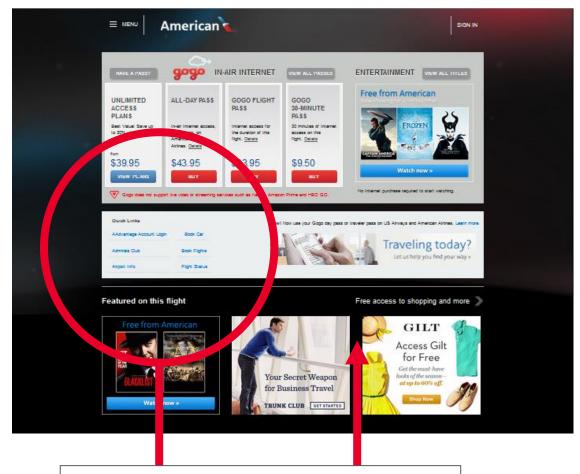




powered by merchandizing engine powered ad-technology stack

## Under the hood: Gogo's custom portals are much more than a slick design

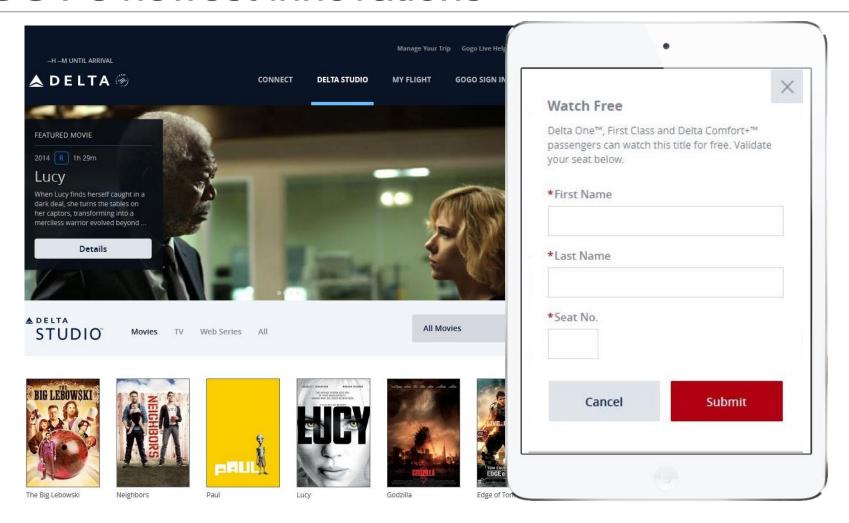




Controlled internet access powered by dynamic white listing

## Delta Studio taking full advantage of GGV's newest innovations





Differentiated experiences powered by Seat Validation Technology

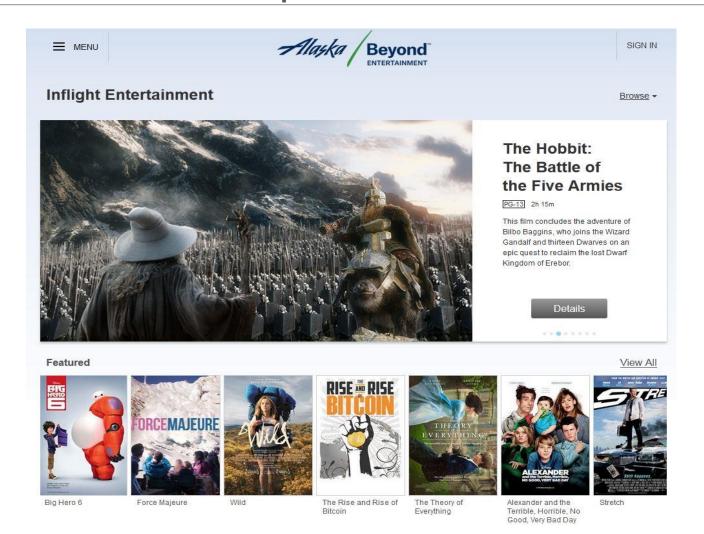
Delta Mobile App powered by DRM-friendly SDK

## Airlines responding to Gogo's flexible and customizable IFE capabilities









### Agenda



Passenger Connectivity

New Product Update

Airline Solutions and Services

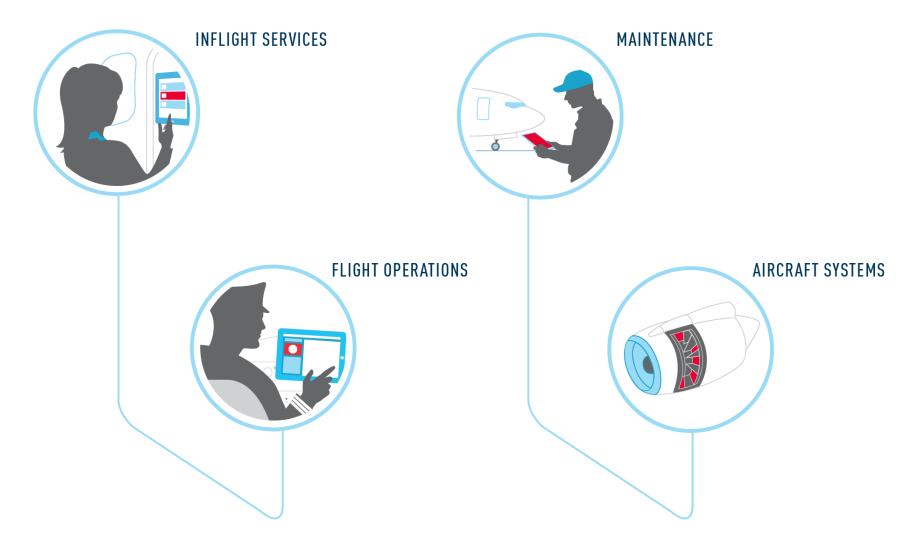


Operational Applications

# Operational applications set to take off and Gogo is well positioned

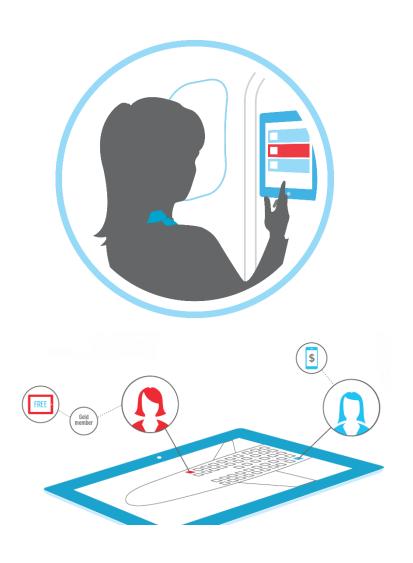


### **Four Components to the Connected Aircraft**



# Inflight service applications are already making a difference





#### Cabin Crew Enablement

- 81%<sup>(1)</sup> of airlines are expected to either trial or have cabin crew tablet strategies by end of 2017
- Connectivity provides crew with access to CRM data and improves service

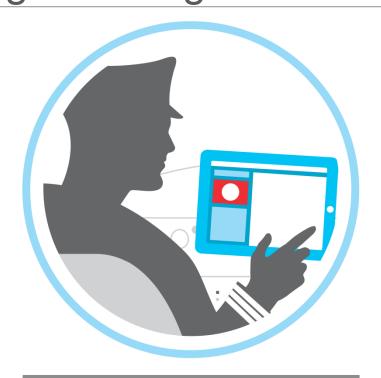
### **Gogo Projects**

Gogo Crew Connect

- Segmented Networks
- **Dynamic Whitelists**

# Flight operations applications will foster greater flight efficiencies





### **Operational Efficiencies**

- Major airlines have already deployed Electronic Flight Bags including American Airlines
- Fuel savings and optimization opportunities

### **Gogo Projects**

- Weather trial with airline
- NASA TASAR
- Gogo Crew Connect

- **API Integration**
- Quality-of-Service

# Maintenance applications will save airlines time and money





### **Predictive Capabilities**

- Transformative monitoring and response capabilities
- Integrated on-ground and in-air collaborative elements
- Linking the maintenance team with the aircraft

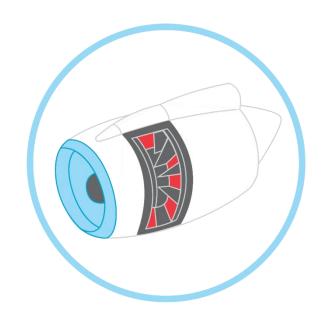
### **Gogo Projects**

Gogo Ramp Connect

- Constant Connectivity
- Access to Aircraft Server

# Aircraft system apps drive greater aircraft health





### **Big Data Capabilities**

- Health monitoring is expected to be a \$3.3B<sup>(1)</sup> industry by 2020
- Aircraft can generate GBs of data every flight
- Connectivity enables context and timeliness

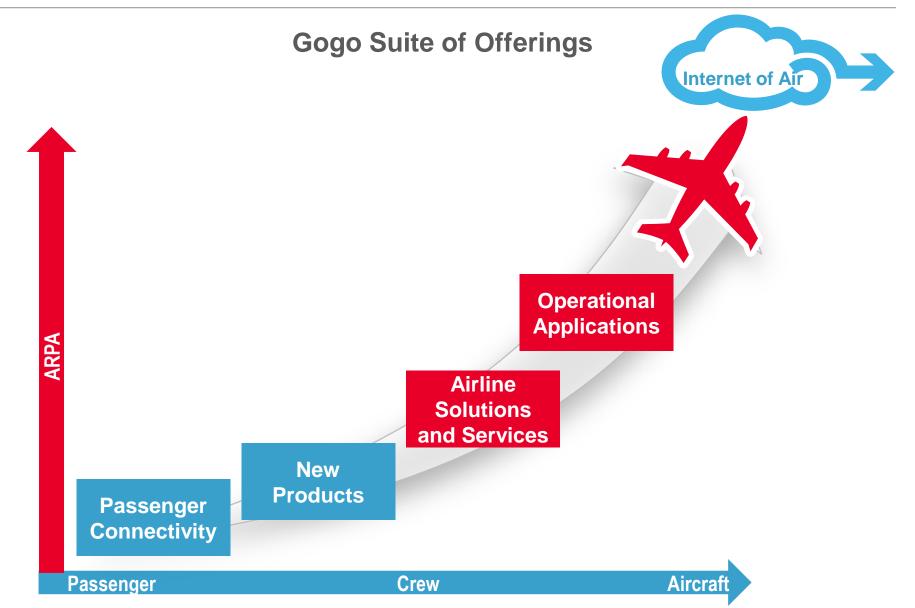
### **Gogo Projects**

Advanced Connectivity and API services

- Aircraft Data Network Integration
- Aircraft Application Hosting

# More capacity and the 'Internet of Air' will bend the ARPA curve







# Growing Business Aviation

### John Wade

Executive Vice President & General Manager, **Business Aviation** 

# Agenda

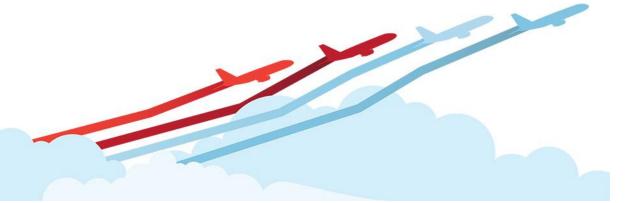




3Ps of Connectivity

Segmenting and Connecting Aircraft

**Progress and Strategy** 



### The 3Ps of connectivity



#### YESTERDAY

the passenger



3,000 broadband Gogo Biz

**TODAY** 

the pilot



connecting the **pilot** 

#### **TOMORROW**

the plane



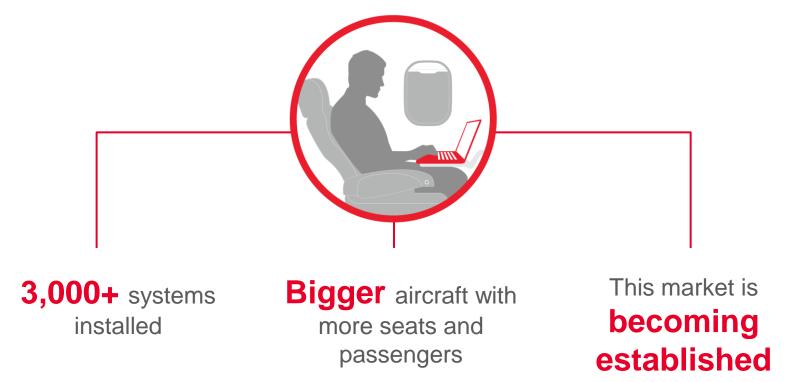
connecting

everyone and everything

It's about connecting everything

### Longtime focus: the passenger





Jet owners use the internet just as airline passengers do

### New opportunity: the pilot





Thousands fly but **90%** don't have broadband internet

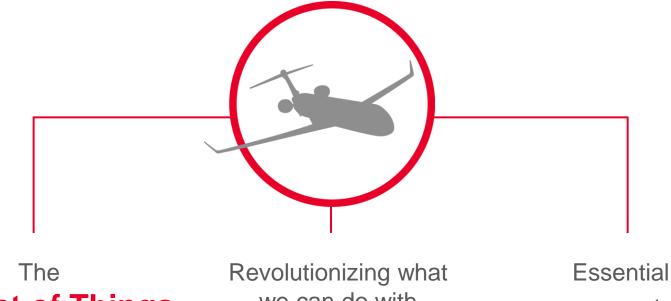
Haven't seen the **need** in the cockpit

New applications will stimulate demand

Now there is a reason for pilots to want the internet as well

### The future: the entire plane





The Internet of Things is coming

we can do with airplane **systems** 

Essential components to deliver connected aircraft

The plane will generate & consume far more data than passengers

# Agenda

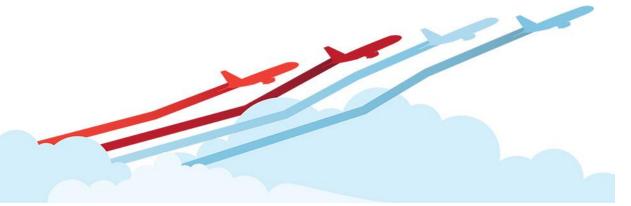


3Ps of Connectivity



Segmenting and Connecting Aircraft

**Progress and Strategy** 



# The 'pipe' - Gogo Biz for any aircraft



### LARGE JETS

2,900 aircraft\*



ATG8000/ ATG5000

ATG 8000 for higher capacity aircraft

### **MEDIUM JETS**

4,300 aircraft\*



ATG5000/ ATG4000

**87%**<sup>(1)</sup> of installs are on medium or large aircraft

#### LIGHT JETS

5,500 aircraft\*



ATG2000

**62%**<sup>(1)</sup> of units are being installed on light jets or turboprops

#### **TURBOPROPS**

8,300 aircraft\*



ATG1000

Addresses jets even further down market

Gogo Biz platform offers optimum value and pricing for all aircraft sizes

### Rest of world broadband



### **Small to Medium Aircraft**

- Inmarsat Swift Broadband
- Gogo offers hardware and service
  - Aviator 200
  - Aviator 300
  - Aviator 700

### **Large Aircraft**

- Ku band
  - expensive and limited
- Ka band
  - Inmarsat Jet ConneX will offer higher capability, expected to become the standard
  - Gogo will sell Jet ConneX service starting later this year



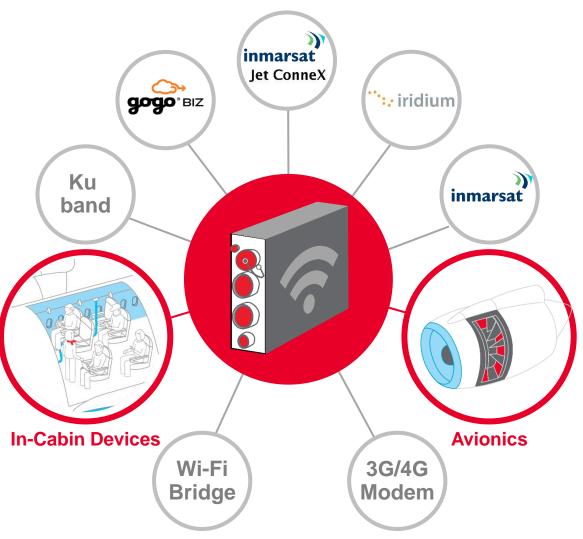
Gogo Biz aviation has solutions for international aircraft

# The 'platform' – Universal Communications System (UCS)



### UCS

- Data router for every aviation broadband network
- Voice router for every aviation voice network
- Server capable of hosting Gogo and third party applications
- Interfaces to avionics systems

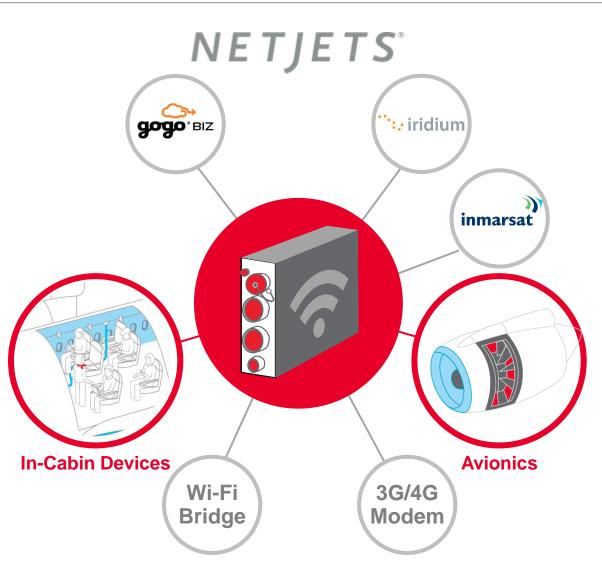


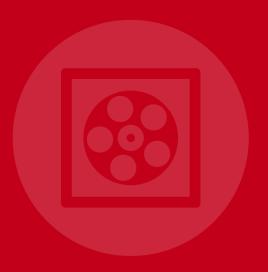
### As selected by NetJets for their fleets



### UCS

- Gogo Biz
  - Entire domestic fleet
- Gogo Text and Talk
  - Largest business aviation selection of the service
- Gogo Vision
  - Largest business aviation selection of wireless IFE
- Gogo Cloud
  - First fully automatic IFE video update
- UCS5000
  - First fractional fleet selection





Video 5



# Agenda



3Ps of Connectivity

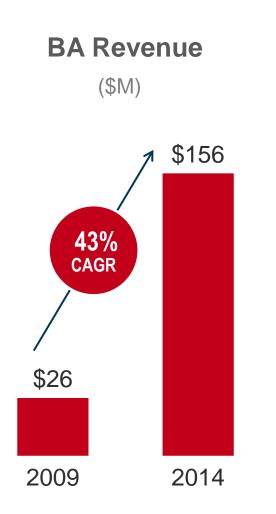
Segmenting and Connecting Aircraft

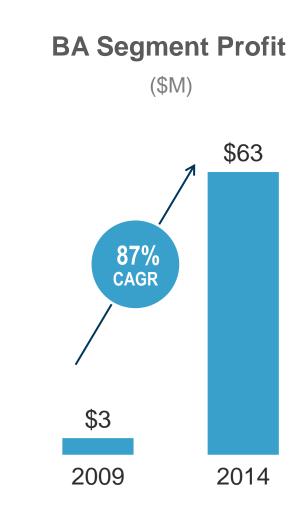


**Progress and Strategy** 

# Strong BA revenue growth, profitability

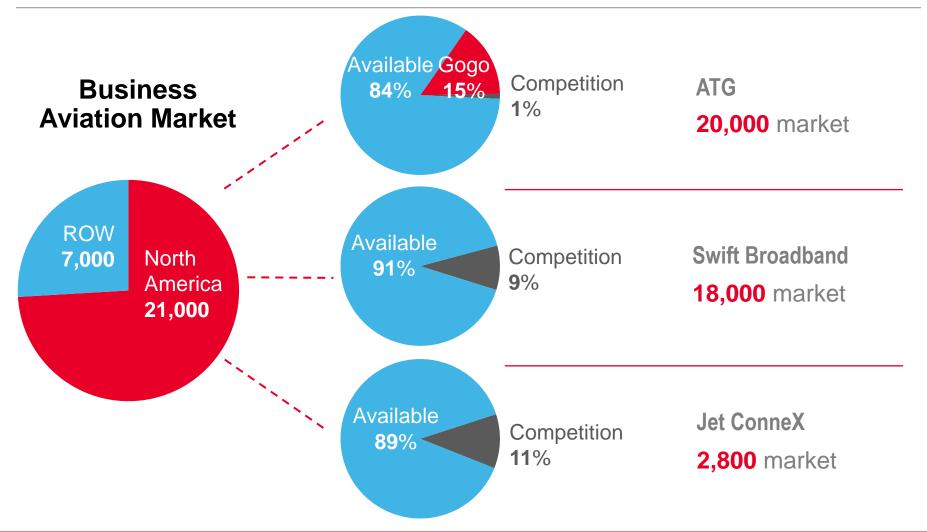






### Thousands more aircraft to connect





### Market growing nearly 30% over the next decade

# Key priorities









**Increase aircraft** online

**Increase ARPU** 

**Connect the pilot** and the plane

# Connecting more airplanes





# Segmentation compelling to smaller aircraft

Flight crew applications expands appeal

Equipment incentives increase demand

Improving
efficiency of
aircraft
increases need
for broadband

# Increasing revenue per aircraft





### **Hardware**

ATG 8000 UCS 5000 FANS Over Iridium

### **Services**

Gogo Text and Talk
Gogo Vision

### Data usage

Real time weather
Aircraft operating
parameters

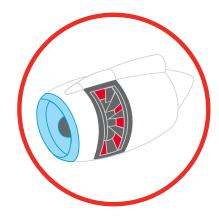
### Connecting the pilot and the plane









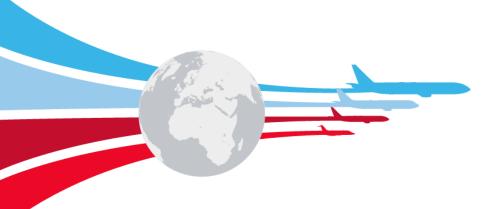


Developing an airborne platform for third parties to enable aircraft systems to get online

### Summary



- Market leader and innovator
- Loyal and growing customer base
- Industry's largest online fleet
- Broadest product portfolio





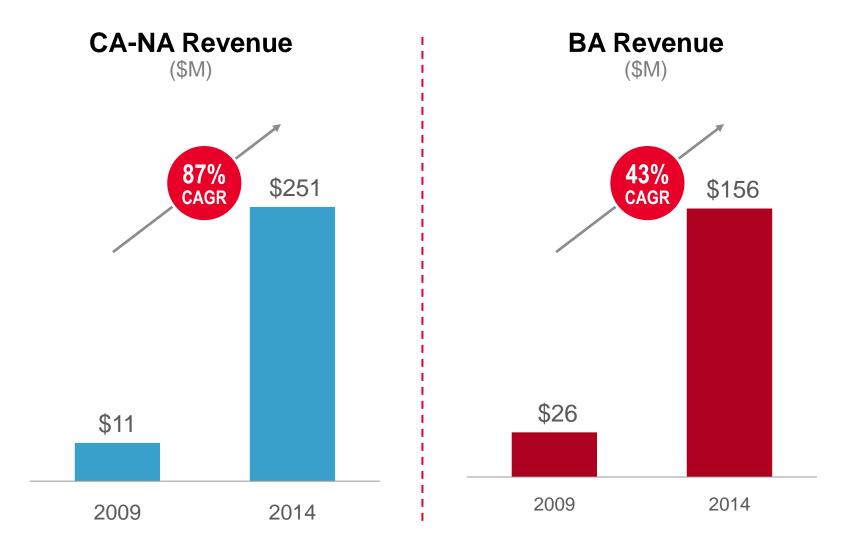
# Financial Flight Plan

### **Norman Smagley**

Executive Vice President & Chief Financial Officer

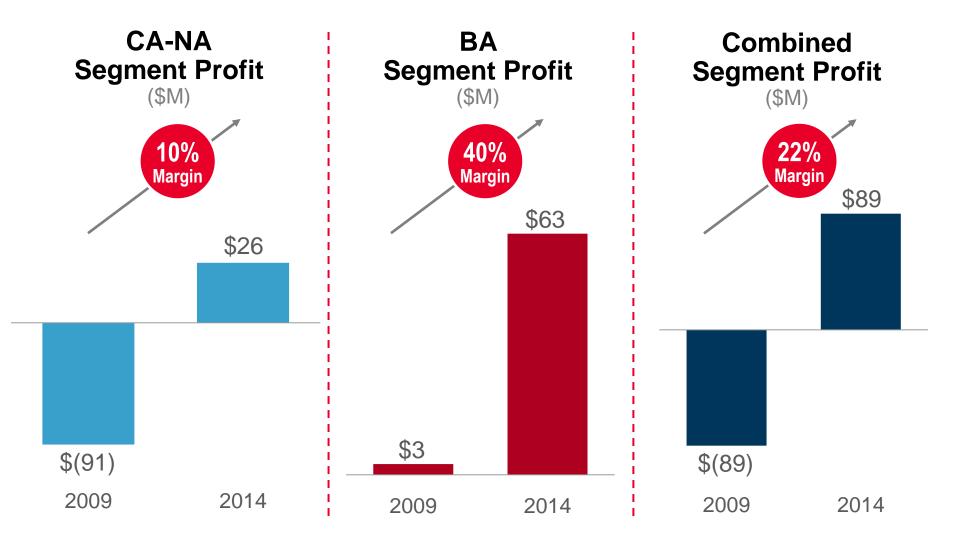
# Strong revenue growth





### Drives segment profitability



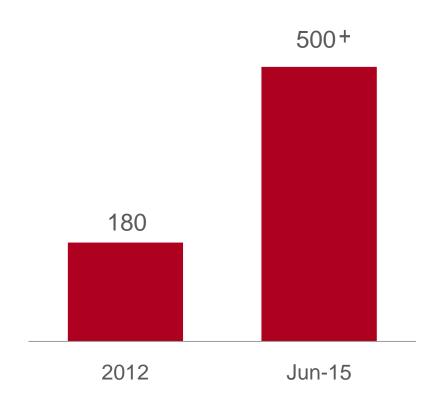


# CA-ROW financial profile similar to CA-NA



### **CA-ROW**

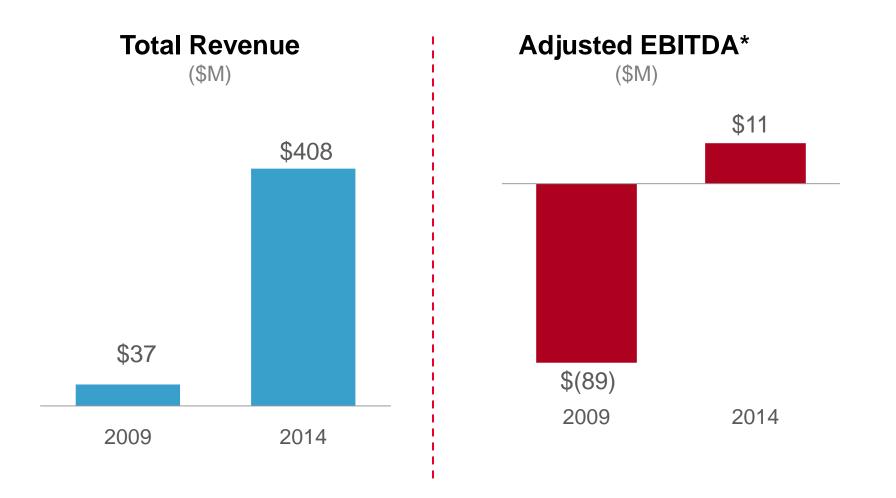
**Awarded Aircraft** 



- Current aircraft backlog plus new wins come online
- ARPA increases
- Similar economics to CA-NA expected at scale
- Drives segment results to profitability

# Established profitability





### High contribution margin creates visibility to future cash flow

# Financial Flight Plan





**Growing Revenue** 

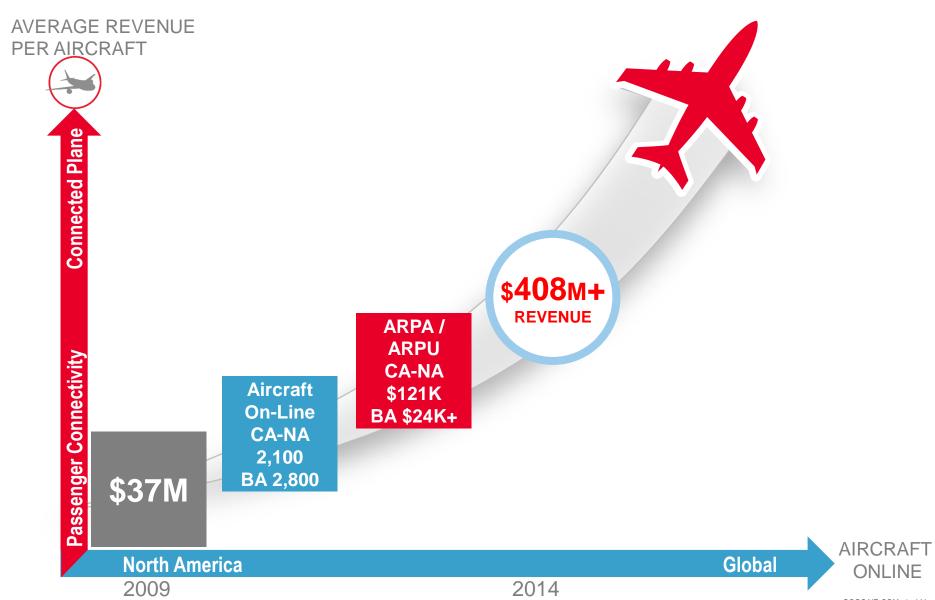
Most Efficient Capacity

**Operating Leverage** 

Success Based CAPEX

# Growing revenue beyond passenger connectivity





# Financial Flight Plan



**Growing Revenue** 



Most Efficient Capacity

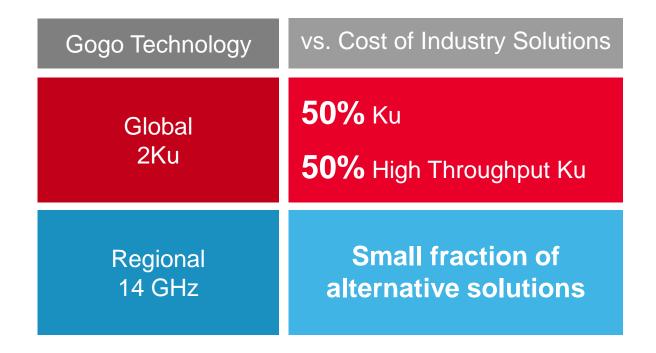
**Operating Leverage** 

Success Based CAPEX

# Technology leadership creates the most cost efficient capacity



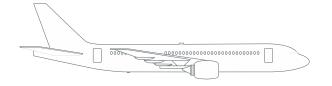
### Gogo's technology bandwidth cost advantage



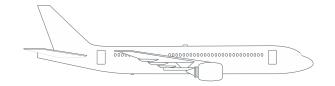
# Most cost efficient capacitysignificant competitive advantage



### **NPV of Gogo Bandwidth Cost Savings**



**Single Aisle Mainline** 



Twin Aisle International

	2Ku	Next Gen ATG
Ku (current)	\$0.5M	\$1.1M
Ku (HTS)	\$0.4M	\$0.8M

2Ku		
Ku (current)	\$1.8M	
Ku (HTS)	\$1.3M	

# Financial Flight Plan



**Growing Revenue** 

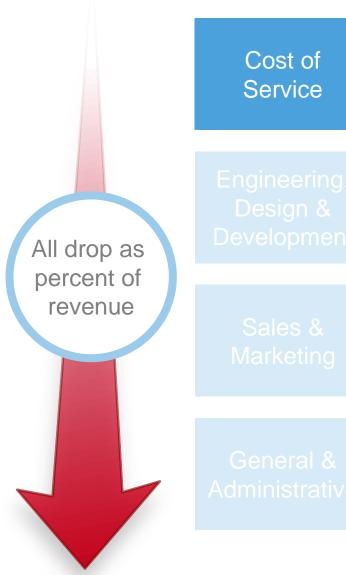
Most Efficient Capacity



Operating Leverage

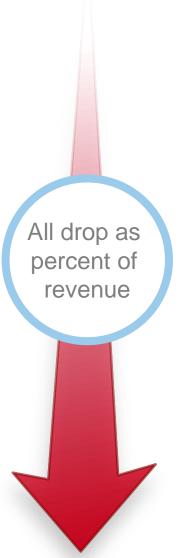
Success Based CAPEX





New technologies and higher utilization drives down bandwidth unit costs





Engineering, Design & Development

- STCs: One time & success based, scalable
- Solutions & products: leveraged across segments, geographies, and airlines





Sales & Marketing

- International sales team established
- Marketing leveraged across geographies and airlines





Established and will be leveraged across regions

# Financial Flight Plan



**Growing Revenue** 

Most Efficient Capacity

**Operating Leverage** 



Success Based CAPEX

### Success based capital expenditures





#### **Capitalized Software**

- Industry-leading product innovations
- Scale with large installed base



#### **Network Equipment**

- Low maintenance CapEx
- Expected high ROI for Next Gen ATG network



#### **Airborne Equipment**

- Success based investment
- Generate positive ROI

# Fasten your seatbelts ... the best is yet to come



Win Aircraft & Realize Connected Aircraft **Revenue Growth Technology Leadership Service Margin Expansion Global Scale Operating Expense Leverage High ROI, High Incremental Margins Success Based CAPEX** 



Q&A



# Closing Remarks

### Michael Small

President & Chief Executive Officer

### Gogo is well-positioned to win

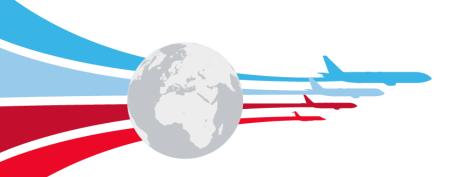


### **Competitive Advantages**

- Specialization in aviation and telecom
- Superior technology and cost advantage
- Industry's most experienced end-to-end service provider
- Unmatched scale

### **Signposts**

- Develop and deploy network and connectivity technology
- Win aircraft
- Enable the connected aircraft
- Continue top and bottom line growth





# Appendix



### Adjusted EBITDA reconciliation (\$MM)

	2009	2010	2011	2012	2013	2014
Net Income	(142)	(140)	(18)	(96)	(146)	(85)
Interest Income	(0)	(0)	(0)	(0)	(0)	(0)
Interest Expense	30	_	1	9	29	33
Income Tax Provision	-	3	1	1	1	1
Depreciation & Amortization	22	31	33	37	56	64
EBITDA	(91)	(106)	16	(49)	(60)	14
Fair Value Derivative Adjustments	-	33	(59)	(10)	36	-
Class A and Class B Senior Convertible Preferred Stock Return	-	18	31	52	29	-
Accretion of Preferred Stock	-	9	10	10	5	-
Stock-based Compensation Expense	1	2	2	4	6	10
Loss on Extinguishment of Debt	2	-	-	-	-	-
Write Off of Deferred Equity Financing Costs	_	-	-	5	-	-
Amortization of Deferred Airborne Lease Incentives	-	(1)	(1)	(4)	(8)	(13)
Adjusted EBITDA	(89)	(45)	(1)	9	8	11





	2009	2010	2011	2012	2013	2014
Purchases of Property and Equipment	(69)	(33)	(33)	(67)	(105)	(132)
Acquisition of Intangible Assets (Capitalized Software)	(8)	(7)	(10)	(12)	(16)	(17)
Gross CapEx	(77)	(40)	(43)	(79)	(121)	(150)
Change in Deferred Airborne Lease Incentives	-	9	11	18	9	30
Amortization of Deferred Airborne Lease Incentives	-	1	1	4	8	13
Landlord Incentives	-	_	-	_	_	10
Cash CapEx	(77)	(30)	(31)	(58)	(104)	(98)



# Analyst and Investor Day 2015