

**2013 Analyst Conference** 

Pepco Holdings, Inc

### **Investing Today for a Brighter Tomorrow**

March 14, 2013 New York, NY

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Some of the statements contained in today's presentation with respect to Pepco Holdings, Pepco, Delmarva Power and Atlantic City Electric, including each of their respective subsidiaries, are forward-looking statements within the meaning of the U.S. federal securities laws and are subject to the safe harbor created thereby under the Private Securities Litigation Reform Act of 1995. These statements include declarations regarding the intents, beliefs and current expectations of one or more of PHI, Pepco, DPL or ACE (each a Reporting Company) or their subsidiaries. In some cases you can identify forward-looking statements by terminology such as "may," "might," "will," "should," "could," "expects," "intends," "assumes," "seeks to," "plans," "anticipates," "believes," "projects," "estimates," "predicts," "potential," "future," "goal," "objective," or "continue", the negative or other variations of such terms, or comparable terminology, or by discussions of strategy that involve risks and uncertainties. Forward-looking statements involve estimates, assumptions, known and unknown risks, uncertainties and other factors that may cause one or more Reporting Companies' or their subsidiaries' actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Therefore, forward-looking statements are not guarantees or assurances of future performance, and actual results could differ materially from those indicated by the forward-looking statements. These forward-looking statements are qualified in their entirety by, and should be read together with, the risk factors included in the "Risk Factors" section and other statements in each Reporting Company's annual report on Form 10-K for the year ended December 31, 2012 filed on March 1, 2013 and other Securities and Exchange Commission (SEC) filings, and investors should refer to these risk factor sections and such other statements. All such factors are difficult to predict, contain uncertainties, are beyond each Reporting Company's or its subsidiaries' control and may cause actual results to differ materially from those contained in the forward-looking statements. Any forward-looking statements speak only as to the date of this presentation and none of the Reporting Companies undertakes an obligation to update any forward-looking statements to reflect events or circumstances after the date on which such statements are made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for a Reporting Company to predict all such factors. Furthermore, it may not be possible to assess the impact of any such factor on such Reporting Company's or its subsidiaries' business (viewed independently or together with the business or businesses of some or all of the other Reporting Companies or their subsidiaries) or the extent to which any factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement. Any specific factors that may be provided should not be construed as exhaustive.

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PHI discloses net income from continuing operations and related per share data (both as historical information and earnings guidance) excluding certain items (non-GAAP financial information) because management believes that these items are not representative of PHI's ongoing business operations. Management uses this information, and believes that such information is useful to investors, in evaluating PHI's period-over-period performance. The inclusion of this disclosure is intended to complement, and should not be considered as an alternative to, PHI's reported net income from continuing operations and related per share data in accordance with accounting principles generally accepted in the United States (GAAP).

### Today's Agenda

Opening Remarks
 Fred Boyle

Strategic Overview
 Joe Rigby

Power Delivery Overview
 Dave Velazquez

Regulatory Overview
 Fred Boyle

Pepco Energy Services Overview
 John Huffman

Financial Overview Fred Boyle

Closing RemarksJoe Rigby

### **Investing Today for a Brighter Tomorrow**

Joe Rigby, Chairman, President & Chief Executive Officer

#### **PHI Overview**

#### **Power Delivery**



A PHI Company



A PHI Company



A PHI Company

- Invest in T&D infrastructure
- Achieve operational excellence, focused on reliability and meeting customer expectations
- Implement Smart Grid
- Achieve reasonable regulatory outcomes

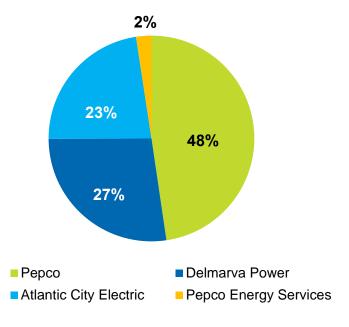
### **Pepco Energy Services**



 Maintain profitable business while preserving potential upside as energy services market improves

### Operating Income Business Mix

Forecasted 2013 - 2017



### **Achievements Since Our Last Meeting**

- Significant improvement in reliability and customer satisfaction
- Strong restoration performance grades across all service territories after Hurricane Sandy
- Expanded constructive dialogue with regulators and legislators
- Solid 2012 financial performance
- Managed several challenges with revamped corporate communications team
- Completed senior level transitions

### We Are Managing Today's Challenges

Reducing Regulatory Lag

- File and complete rate cases in each jurisdiction
- Pursue alternative ratemaking mechanisms/approaches
- Continue outreach to key stakeholders on critical issues
- Pursue resolution of consolidated tax adjustment issue through generic proceeding in NJ

Meeting Customer Expectations

- Continue focus on improving reliability, operational excellence and customer service
- Complete \$1.2 billion investment in T&D infrastructure
- Continue to implement the smart grid, including dynamic pricing
- Advance system hardening discussions in MD and DC, including undergrounding

Addressing Cross-Border Lease Matter

 Implementing cross-border energy lease resolution plan, expect to realize incremental cash

Addressing Lower PES Earnings

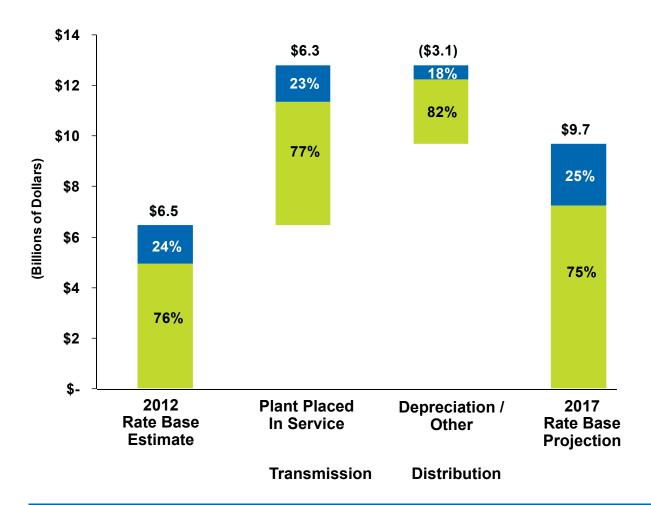
 Reduced PES cost structure to profitably preserve upside until the energy services market rebounds

#### 2013 – Our Priorities Are Clear

- Operational/Customer
  - Execute the construction and maintenance plan
  - Complete the deployment of the Smart Grid
  - Make significant progress on new Customer Information System
  - Meet our customers' expectations
  - Financial
    - Increase rate base
    - Execute the regulatory plan
    - Maintain solid credit metrics and ample liquidity
    - · Stable earnings and secure dividend

Our regulated business model positions us to meet these objectives

### **Strong T&D Infrastructure Growth**



Rate base expected to increase ~ 50% by 2017
Investment focused on reliability and operational excellence

# PHI Value Proposition – Poised for Above Average Total Return

Key Earnings Drivers

- Rate base growth 8% CAGR in rate base through 2017
- Regulatory lag reduction
- Manageable financing requirements



Above Average Total Return

Attractive Dividend

- Current yield is 18% higher than the average yield for S&P 500 Electric Utilities
- Committed to the current dividend
- Long-term dividend payout ratio targeted to align with utility peers

### **Investing Today for a Brighter Tomorrow**

Joe Rigby, Chairman, President & Chief Executive Officer

### **Power Delivery Overview**

Dave Velazquez, Executive Vice President, Power Delivery

### **Business Overview – Power Delivery**

Operating Company	Service	Customers	GWh	Bcf	Service Area	Population	Combined Service Territory
Pepco A PHI Company	Electric	793,000	26,006	N/A	640 square miles - District of Columbia, major portions of Prince George's and Montgomery Counties in Maryland	2.2 Million	PENNSYLVANIA NEW JERSEY  MARYLAND
<b>delmarva</b>	Electric	503,000	12,641	N/A	5,000 square miles - Delmarva Peninsula	1.4 Million	pepco atlantic city electric
A PHI Company	Gas	125,000	N/A	17	275 square miles - Northem Delaware	.5 Million	WASHINGTON, D.C.
atlantic city electric	Electric	545,000	9,495	N/A	2,700 square miles - Southern one-third of New Jersey	1.1 Million	VIRGINIA
Totals		1,966,000	48,142	17	8,340 square miles		

2012 Annual Data

### **2012 Highlights**

- Continued executing our reliability enhancement plans in Pepco, Atlantic City Electric and Delmarva Power
- Completed approximately \$1.2 billion in transmission and distribution infrastructure projects
- Realized 24% reduction in the number of outages and 26% reduction in the average duration of outages during 2012 across all of PHI
- Improved reliability, emergency response and customer communications evident during the derecho and Hurricane Sandy restoration efforts
- Realized significant improvement in customer satisfaction levels by year end
- Installed 1 millionth smart meter; activation completed in Delaware, 91% activated in the District of Columbia, and 57% activated in Pepco - Maryland
- Concluded 5 distribution base rate cases and filed 3 additional cases

We have made progress on delivering value to our customers, with more work ahead

### **Customer Satisfaction Improvements**

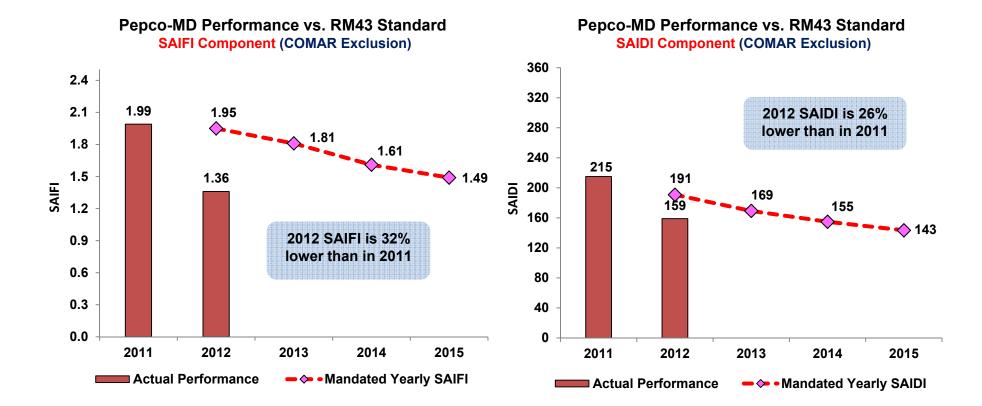
- PHI uses an independent firm (Market Strategies, Inc.) to survey its customers on a quarterly basis.
- Overall satisfaction has increased at all 3 utilities since 2011. PHI's customer satisfaction score has increased 9 percentage points since fall 2011.
- Of the key drivers for customer satisfaction, reliability and restoration performance are the most important to customers. Customer satisfaction in this area is improving, with high scores for Delmarva Power (92%) and Atlantic City Electric (89%), and increasing scores for Pepco (75%).
- In a recent JD Power survey on Hurricane Sandy performance, Atlantic City Electric was recognized for storm restoration and communications efforts. Atlantic City Electric, Delmarva Power, and Pepco all received above average ratings.
- In JD Power's 2012 survey, Delmarva Power and Atlantic City Electric scored well, ranking 3<sup>rd</sup> and 5<sup>th</sup>, respectively (Residential Customers East Region, Midsize Segment) out of 14 Utilities. Pepco's ranking improved, but still fell below average (Residential Customers East Region, Large Segment).

### **2012** Reliability Improvements<sup>(1)(2)</sup>

	2011 SAIFI <sup>(3)</sup>	2012 SAIFI <sup>(3)</sup>	Number of Outages	2011 SAIDI <sup>(4)</sup>	2012 SAIDI <sup>(4)</sup>	Length of Outages
<b>atlantic city electric</b>	1.73	1.32	24%	185	124	33%
delmarva	1.68	1.34	21%	205	163	21%
pepco	1.67	1.24	26%	189	141	25%

- (1) Excluding major event days as defined by Institute of Electrical and Electronics Engineers (IEEE) standards
- (2) Actual results rounded to two decimal places
- (3) SAIFI System Average Interruption Frequency Index
- (4) SAIDI System Average Interruption Duration Index (minutes)

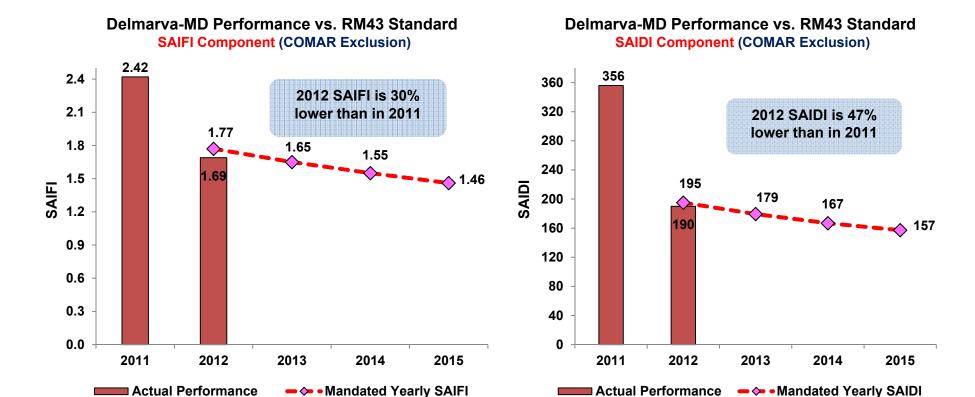
### Reliability Performance – Pepco's MD Jurisdiction



Notes: • In 2012, the MD PSC Rule Making (RM) 43, "Reliability and Service Quality Standards," established reliability standards which the electric utilities are required to meet.

 Code of Maryland Regulation (COMAR) defines which major events are excluded. This criteria differs from the IEEE criteria.

### Reliability Performance – DPL's MD Jurisdiction



Notes: • In 2012, the MD PSC Rule Making (RM) 43, "Reliability and Service Quality Standards," established reliability standards which the electric utilities are required to meet.

 Code of Maryland Regulation (COMAR) defines which major events are excluded. This criteria differs from the IEEE criteria.

### **Storm Response – Derecho and Hurricane Sandy**

"Few people realize the effort it took to restore power to the region after powerful storms" 7.8.12

pressofAtlanticCity

"This was pretty good compared to previous Storm. I want to personally thank Pepco. They brought in a large number of crews. I've criticized them in the past and said their performance was unacceptable, but when you look at the preparation this time, the number of outside crews they brought in, the communication, I thought was far far better."

- Montgomery County Executive Ike Leggett 10.31.12



Source: Press of Atlantic City

"It's a hard job, but just really grateful for all of you for the outstanding job that you did, and for the great work that you do all the time."

Delaware Governor Markell,
 Facebook – Video, during
 DPL Visit

"I think it's also very important to say that I really think that Pepco was ready. Pepco has done a great job. I don't know what they could have done better."

- D.C. Mayor Vincent Gray Washington Examiner 10.31.12

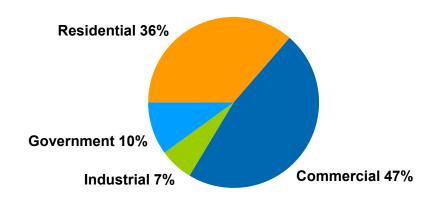
### 2013 Focus – Continuing to Build on 2012 Progress

- Improving reliability and customer service
- Investing in transmission and distribution infrastructure
- Implementing Smart Grid
  - Continue deployment and activation of smart meters in the Pepco and Delmarva Power regions
  - Continue rolling out first phase of customer benefits
  - Begin wide-spread roll-out of dynamic pricing
- Executing our regulatory strategy

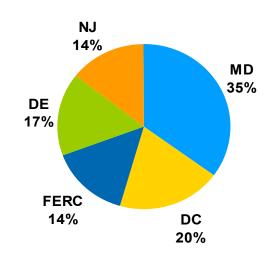
We remain focused on meeting our customers' expectations

### **PHI Service Territory**

#### **Customer Diversity, 2012 Electric Sales**



#### **Regulatory Diversity, 2012 Revenues**



#### **Near Term Economic Outlook is Mixed**

#### Pepco

- Least affected by recession and tracking national employment trends which show annual employment growth of 1.4%
- Presence of federal government helps reduce economic volatility in the region
- However, sequestration may have a temporary negative impact on sales
- Real personal disposable income growing at 2.0% annual rate

#### **DPL**

- Employment growth was flat in 2012, but is expected to increase and track national employment trends going forward
- Philadelphia Fed Manufacturing Survey and local investments by corporations support hiring of new manufacturing employees
- Real personal disposable income growing at 1.0% annual rate

#### **ACE**

- Slower recovery; lagging national trends
- Casino development in Atlantic City has not produced net new jobs, new Revel casino has filed for bankruptcy
- Reconstruction following Hurricane Sandy should be completed by Memorial Day
- Real personal disposable income growing at 1.0% annual rate

Source: U.S. Bureau of Labor Statistics

### **Sales and Customer Growth**

	<u>s</u>	ales (GW	<u>'h)</u>	<u>Forecas</u>	ted Compound	d Annual Grov	ual Growth Rate			
				<u>Sa</u>	<u>lles</u>	<u>Customer</u>				
	2011	2011 2012 2013		2012 - 2013	2013 - 2017	2012 - 2013	2013 - 2017			
	Actual*	Actual*	Projected							
Pepco	26,622	26,021	26,376	1.4%	0.5%	1.3%	0.8%			
Delmarva Power	12,586	12,732	12,852	0.9%	1.8%	1.0%	1.1%			
Atlantic City Electric	9,577	9,429	9,646	2.3%	0.6%	1.3%	0.8%			
<b>Total Power Delivery</b>	48,785	48,182	48,874	1.4%	0.9%	1.2%	0.9%			

<sup>\*</sup> Weather Normalized

We expect long-term sales and customer growth of 0.9% per year

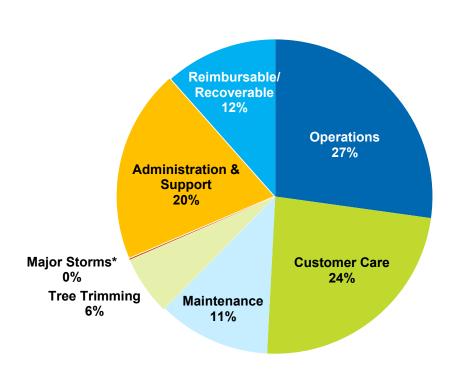
Note: See Appendix for detailed sales and customer growth forecasts.

### Operation and Maintenance (O&M) Expense

(Millions of Dollars)		011 ctual	012 ctual	2013 Forecast		
Utility O&M	\$	767	\$ 796	\$750 - \$780		
Major Storms (Incremental Costs) <sup>(1)</sup>		16	1	-		
Environmental Remediation		2	-	-		
Sub-Total	\$	785	\$ 797	\$750 - \$780		
Reimbursable/Recoverable <sup>(2)</sup>		99	104	100		
Total O&M	\$	884	\$ 901	\$850 - \$880		

- (1) 2012 is net of \$56 million of costs deferred as regulatory assets for 2012 storms and the establishment of a regulatory asset of \$9 million for the 2011 winter storm that had previously been expensed. 2011 is net of \$22 million of regulatory assets established for 2011 storms.
- (2) Includes various items that are customer reimbursed or recoverable through rates in the same year, including costs associated with default electricity supply, customer reimbursed service work, claims, Atlantic City Electric bad debt expense, and regulatory commission expenses.

### **2012 Operation and Maintenance Expense**

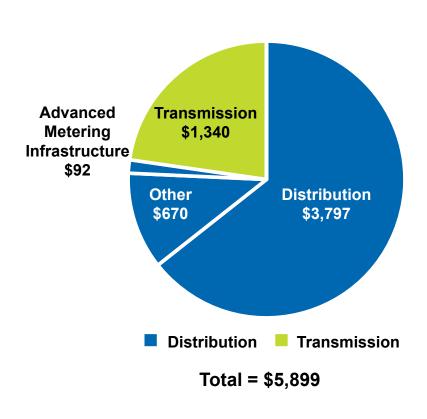


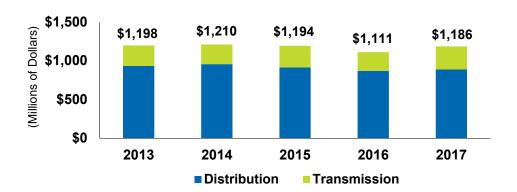
(Millions of Dollars)	012 tual
Operations	\$ 245
Customer Care	213
Maintenance	104
Tree Trimming	55
Major Storms *	1
Administration & Support	179
Reimbursable / Recoverable	104
	\$ 901

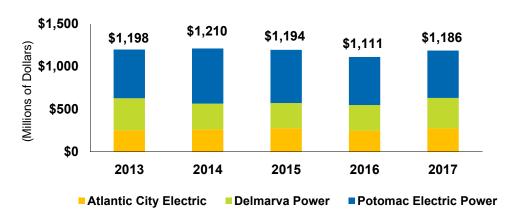
\* 2012 is net of \$56 million of costs deferred as regulatory assets for 2012 storms and the establishment of a regulatory asset of \$9 million for the 2011 winter storm that had previously been expensed.

### Forecast Construction Expenditures – 2013 - 2017

(Millions of Dollars)



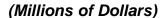


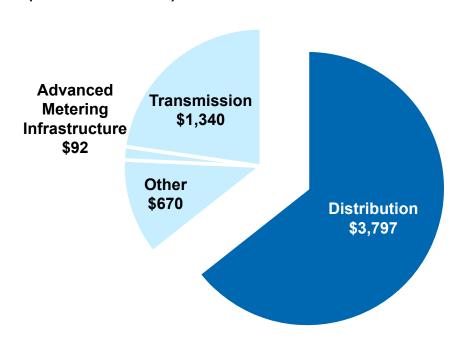


Note: Amounts are net of anticipated reimbursement pursuant to awards from the U.S. Department of Energy (DOE) under the American Recovery and Reinvestment Act of 2009 (ARRA)

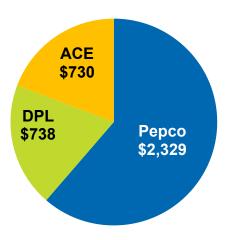
See Appendix for detailed construction forecast

### **Distribution Construction Expenditures – 2013 - 2017**





- Reliability and Aging Infrastructure (\$2,552M)
   planned investment is expected to enable us to meet reliability standards in our jurisdictions
- Customer driven work (\$633M) new service connections, meter installs, etc.
- Load growth (\$612M) 17 new substations planned



### Pepco Undergrounding Status – Maryland

- The Maryland rate case filed in December 2012 outlined a plan to underground certain distribution feeders:
  - Immediate recommendation to underground 6 distribution feeders (3 each in Montgomery and Prince George's counties)
  - Selection based on the 3 feeders in each county with the highest opportunity for improvement in both frequency and duration of outages
  - Undergrounding work to be performed during 2014 and 2015 at a combined cost of \$151 million
  - The filing also contained proposals to accelerate priority feeder work (\$12 million per year for 2 years), and tree trimming (\$17 million)
- In addition, the rate case filing:
  - Indicated that we are examining options for undergrounding portions of the 69kV supply lines that feed certain distribution substations
  - Outlined a five-year plan (approximately \$200 million per year) for continuing to underground additional distribution feeders

### Pepco Undergrounding Status – District of Columbia

- The District of Columbia Power Line Undergrounding Task Force, which started in August 2012, continues its work
- The Technical Committee of the Task Force has recommended that the option that best balances cost and reliability improvement is to underground the primary (13 kV) portion of the electric system, leaving the secondary (less than 600 V) portion overhead
- An initial undergrounding program has been discussed that would cost approximately \$1.2 billion over the next 5 - 7 years

#### **Smart Grid Activities**

- Advanced Metering Infrastructure (AMI) includes smart meters and communication and data infrastructure
- Customer applications empowering customers
- Distribution automation enables quicker power restoration
- Advanced transmission includes synchrophasors
- Replacement of our legacy customer billing systems – "go live" scheduled for 2014
- Dynamic pricing
- Energy efficiency and demand response programs
- Renewable energy, electric vehicles and other distributed generation







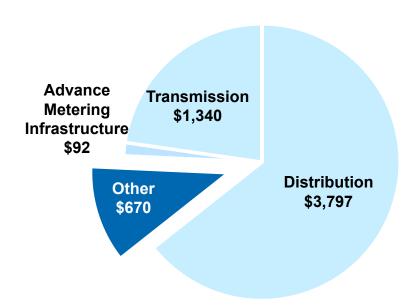
## Advanced Metering Infrastructure (AMI) – Underway in Delaware, Maryland, and the District of Columbia

	Pe	рсо	Delmarva Power				
	DC	MD	MD	DE			
Electric meter installation*	<ul> <li>98% complete; to be completed 1Q2013</li> <li>Regulatory asset approved</li> </ul>	<ul> <li>83% complete; to be completed 2Q2013</li> <li>Regulatory asset approved</li> </ul>	<ul> <li>Approved by Public Service Commission; installation expected to begin late 1Q2013 following approval of Customer Education Plan by PSC</li> <li>Regulatory asset approved</li> </ul>	<ul><li>Complete</li><li>Regulatory asset approved</li></ul>			
Electric meter activation	<ul> <li>91% of installed meters activated; to be completed 1Q2013</li> </ul>	<ul> <li>57% of installed meters activated; to be completed 3Q2013</li> </ul>	<ul><li>Will begin 3Q2013</li></ul>	<ul><li>Complete</li></ul>			
AMI Customer Benefits – When did they start?	<ul> <li>Online access to energy usage data – 2011</li> <li>Outage detection – 2011</li> <li>Online Bill to Date &amp; Projected Bill – 2011</li> </ul>	<ul> <li>Online access to energy usage data – 2011</li> <li>Outage detection – 2011</li> <li>Online Bill to Date &amp; Projected Bill – 2011</li> </ul>	<ul><li>Benefits will begin 3Q2013</li></ul>	<ul> <li>Online access to energy usage data – 2010</li> <li>Outage detection – 2010</li> <li>Online Bill to Date &amp; Projected Bill – 2011</li> </ul>			
Critical Peak Rebate form of dynamic pricing*	<ul> <li>Re-filing of application planned for 2Q2013 with residential implementation in 2014</li> </ul>	<ul> <li>Approved; phase-in for residential customers began in 2012</li> </ul>	<ul> <li>Approved in concept pending AMI deployment; expected implementation in 2014 following AMI deployment</li> </ul>	<ul> <li>Approved; phase-in for residential customers began in 2012</li> </ul>			

<sup>\*</sup> Deferred in New Jersey

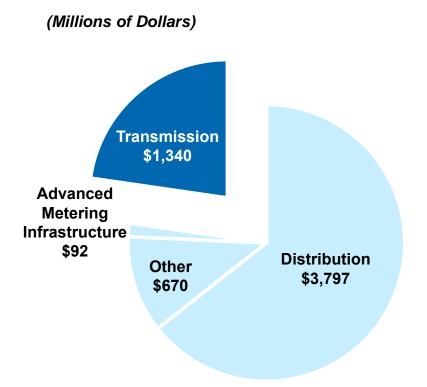
### **Other Significant Construction Expenditures – 2013 - 2017**

(Millions of Dollars)

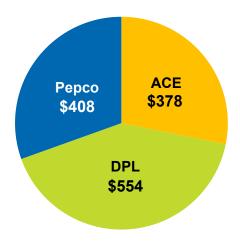


Category	\$	Activity
Gas Delivery	\$140	Improvements associated with FERC gas transmission line regulations and replacement of aging infrastructure
Information Technology	\$112	System upgrades to IT infrastructure and business systems
Customer Relationship Management & Billing System	\$61	Replacement of 2 legacy billing and customer information systems
Facilities	\$124	Construction of new operating centers, upgrades and enhancements to existing facilities
Communications	\$225	Replacement and installation of new radio towers, radio spectrum and equipment for broadband wireless, simulcast radio upgrades
Other	\$8	Meter tools and general tools

### **Transmission Construction Expenditures – 2013 - 2017**



	Forecast				
Customer Driven	\$	22			
Reliability		536			
Load		194			
PJM/RTEP					
N-1-1 and Major Transmission Lines		220			
Transmission Line Upgrades		130			
Substation Transformer and Breaker Upgrades		20			
Miscellaneous Line and Substation Upgrades		218			
Total	\$	1,340			



Total 2013 - 2017

### **Power Delivery Business Outlook**

- Continued improvement in operating performance safety, reliability, storm response
- Leveraging technology to enhance customer service
- Over \$5.9 billion in planned infrastructure investment during the next five years
- Revenue growth through achieving reasonable regulatory outcomes and modest long-term customer and sales growth

Providing value to our customers will result in increased value to our investors

### **Power Delivery Overview**

Dave Velazquez, Executive Vice President, Power Delivery

## **Appendix**

### **Construction Expenditure Forecast**

(Millions of Dollars)		2013	2014	2015	2016	2017	Total
Distribution:							
Customer Driven (new service connections, meter installations, highway relocations)	\$	116	\$ 128	\$ 131	\$ 127	\$ 131	\$ 633
Reliability and Aging Infrastructure (facility replacements/upgrades for system reliability)		529	527	520	494	486	2,556
DOE Reimbursement <sup>1</sup>		(4)	-	-	-	-	(4)
Load (new/upgraded facilities to support load growth)		88	146	133	132	113	612
Advanced Metering Infrastructure (AMI) <sup>2</sup>		41	1	-	8	45	95
DOE Reimbursement <sup>1</sup>		(3)	-	-	-	-	(3)
Transmission:							
Customer Driven		7	2	3	5	5	22
Reliability (facility replacements/upgrades for system reliability)		97	137	133	102	67	536
Load and Other		162	115	144	135	226	782
Gas Delivery		26	28	28	28	30	140
Information Technology		21	25	18	24	24	112
Corporate Support and Other <sup>3</sup>		118	101	84	56	59	418
Total Power Delivery	\$	1,198	\$ 1,210	\$ 1,194	\$ 1,111	\$ 1,186	\$ 5,899

- (1) Reflects the remaining anticipated reimbursement pursuant to awards from the U.S. DOE under the ARRA
- (2) Installation of AMI in New Jersey is contingent on regulatory approval
- (3) Corporate Support and Other category includes customer billing system (\$61M), facilities (\$124M), communications (\$225M), and other (\$8M)

### **Construction Expenditure Forecast**

	2013		2014		2015		20	16		2017		Total
	\$ 409	\$	511	\$	497		\$ 47	2	\$	443	\$	2,332
	8		-		-		-			-		8
	103		76		88		5	8		83		408
	57		59		38		3	4		29		217
	(6)		-		-		-			-		(6)
	\$ 571	\$	646	\$	623		\$ 56	4	\$	555	\$	2,959
	\$ 159	\$	144	\$	141		\$ 14	5	\$	149	\$	738
	33		1		-		-			-		34
	110		94		99		10	3		148		554
	26		28		28		2	8		30		140
	46		35		28		2	4		30		163
_	\$ 374	\$	302	\$	296		\$ 30	0	\$	357	\$	1,629
	\$ 165	\$	146	\$	146		\$ 13	6	\$	138	\$	731
	_	·	-	·	-			8	•	45	·	53
	53		84		93		8	1		67		378
	36		32		36		2	2		24		150
	(1)		-		-		_			-		(1)
_		\$	262	\$	275		\$ 24	7	\$	274	\$	1,311
\$	733	\$	801	\$	784	\$	75	3 \$		730	\$	3,801
	41		1		-			8		45		95
	266		254		280		24	2		298		1,340
	26		28		28		2	8		30		140
	139		126		102		8	0		83		530
_	1,205	_	1,210		1,194		1,11	1		1,186		5,906
	(7)		-		-		-			-		(7)
<b>\$</b> -	1,198	- \$	1,210	• <b>•</b> –	1,194	\$	1,11	<u> </u>	_	1,186	<b>\$</b>	5,899
	\$	\$ 409 8 103 57 (6) \$ 571 \$ 159 33 110 26 46 \$ 374 \$ 165 - 53 36 (1) \$ 253 \$ 733 41 266 26 139 1,205 (7)	\$ 409 \$ 8 103 57 (6) \$ 571 \$ \$ 159 \$ 33 110 26 46 \$ 374 \$ \$ 165 \$ 53 36 (1) \$ 253 \$ \$ \$ 733 \$ 41 266 26 139 1,205 (7)	\$ 409 \$ 511 8 - 103 76 57 59 (6) - \$ 571 \$ 646 \$ 159 \$ 144 33 1 110 94 26 28 46 35 \$ 374 \$ 302 \$ 165 \$ 146  53 84 36 32 (1) - \$ 253 \$ 262 \$ 733 \$ 801 41 1 266 254 26 28 139 126 1,205 1,210 (7) -	\$ 409 \$ 511 \$ 8	\$ 409 \$ 511 \$ 497  8	\$ 409 \$ 511 \$ 497 8	\$ 409 \$ 511 \$ 497 \$ 47  8	\$ 409 \$ 511 \$ 497 \$ 472 8	\$ 409 \$ 511 \$ 497 \$ 472 \$ 8	\$ 409 \$ 511 \$ 497 \$ 472 \$ 443   8	\$ 409 \$ 511 \$ 497 \$ 472 \$ 443 \$ 8 8 103 76 88 58 83 34 29 (6)

<sup>\*</sup> Reflects the remaining anticipated reimbursement pursuant to awards from the U.S. DOE under the ARRA

# **Forecast Construction Comparison**

(Millions of Doll	lars)		2013		2014		2015		2016		2017
November 20	)11 *	\$	1,044	\$	1,082	\$	1,023	\$	1,327		N/A
October 2012	2 *	\$	1,198	\$	1,210	\$	1,194	\$	1,111	\$	1,186
Change		\$	154	\$	128	\$	171	\$	(216)		N/A
	Change	e ir	Const	ru	ction F	or	ecast	201	3-2016		
	Key Drivers of Chan	ue.									
	Distribution - R	_	bility and	agi	ng infras	tru	cture initi	iativ	es	\$	375
	Distribution - L		_	_	_					•	(113)
	AMI - Delay in i	nple	ementatio	n (E	PL-MD - 2	013,	ACE - 2018	3)			(57)
	Transmission - Refinement of transmission plan									(9)	
	MAPP - Termination of project by PJM								(200)		
	Other, net (facilities, communications and customer billing system)									241	
	Total								- -	\$	237

<sup>\*</sup> Amounts are net of anticipated reimbursement pursuant to awards from the U.S. DOE under the ARRA

### **AMI and Demand Response and Energy Efficiency Cost Forecast**

	Advanced Metering Infrastructure (AMI)											
(Millions of Dollars)	20	013	20	14	20	15	20	16	2	017	T	otal
					Cor	stru	ction	Cos	t			
Atlantic City Electric <sup>(1)</sup>	\$	-	\$	-	\$	-	\$	8	\$	45	\$	53
Delmarva Power		32		1		-		-		-		33
Pepco		6		-		-		-		-		6
AMI System Improvements		3		-		-		-		-		3
Subtotal	\$	41	\$	1	\$	-	\$	8	\$	45	\$	95
DOE Reimbursement <sup>(2)</sup>		(3)		-		-		-		-		(3)

Demand Response and Energy Efficiency Expenditures <sup>(3)</sup>
remaind itemporing and Energy Enforcing Expenditures

92

	20	013	2	014	20	15	20	16	20	17	T	otal
Pepco - District of Columbia	\$	9	\$	1	\$	-	\$	1	\$	1	\$	12
Pepco - Maryland		77		80		64		65		66		352
Delmarva - Delaware		9		9		6		2		2		28
Delmarva - Maryland		22		26		23		22		22		115
Atlantic City Electric		2		1		1		1		1		6
Subtotal		119		117		94		91		92		513
DOE Reimbursement <sup>(2)</sup>		(11)		-		-		-		-		(11)
Total	\$	108	\$	117	\$	94	\$	91	\$	92	\$	502

- (1) Installation of AMI in New Jersey is contingent on regulatory approval
- (2) Reflects the remaining anticipated reimbursement pursuant to awards from the U.S. DOE under the ARRA
- (3) Demand response and energy efficiency program costs are recorded as deferred regulatory assets or recovered through a surcharge

**Total** 

# **Electric Distribution Projected Sales**

(Sales in GWh)	2011 Actual*	2012 Actual*	2013 Projected	2014 Projected	2015 Projected	2016 Projected	2017 Projected
(Sales III GWII)	Actual	Actual	Trojecteu	TTOJECIEU	Trojecteu	Trojecteu	Trojected
Potomac Electric Power Company							
Residential	7,923	7,780	7,496	7,470	7,525	7,534	7,530
Commercial	18,539	18,082	18,716	18,721	18,917	19,110	19,237
Industrial	-	-	-	-	-	-	-
Other	160	159	164	165	165	164	162
Subtotal	26,622	26,021	26,376	26,356	26,607	26,808	26,929
Delmarva Power & Light Company							
Residential	5,136	5,126	5,120	5,156	5,279	5,378	5,461
Commercial	5,192	5,217	5,380	5,455	5,611	5,765	5,903
Industrial	2,209	2,339	2,303	2,302	2,380	2,423	2,427
Other	49	50	49	48	48	48	48
Subtotal	12,586	12,732	12,852	12,961	13,318	13,614	13,839
Atlantic City Electric Company							
Residential	4,414	4,300	4,434	4,508	4,573	4,578	4,591
Commercial	4,213	4,219	4,231	4,217	4,294	4,309	4,307
Industrial	903	861	933	925	934	939	942
Other	47	49	48	48	48	48	48
Subtotal	9,577	9,429	9,646	9,698	9,849	9,874	9,888
Total Power Delivery							
Residential	17,473	17,206	17,050	17,134	17,377	17,490	17,582
Commercial	27,944	27,518	28,327	28,393	28,822	29,184	29,447
Industrial	3,112	3,200	3,236	3,227	3,314	3,362	3,369
Other	256	258	261	261	261	260	258
Total	48,785	48,182	48,874	49,015	49,774	50,296	50,656

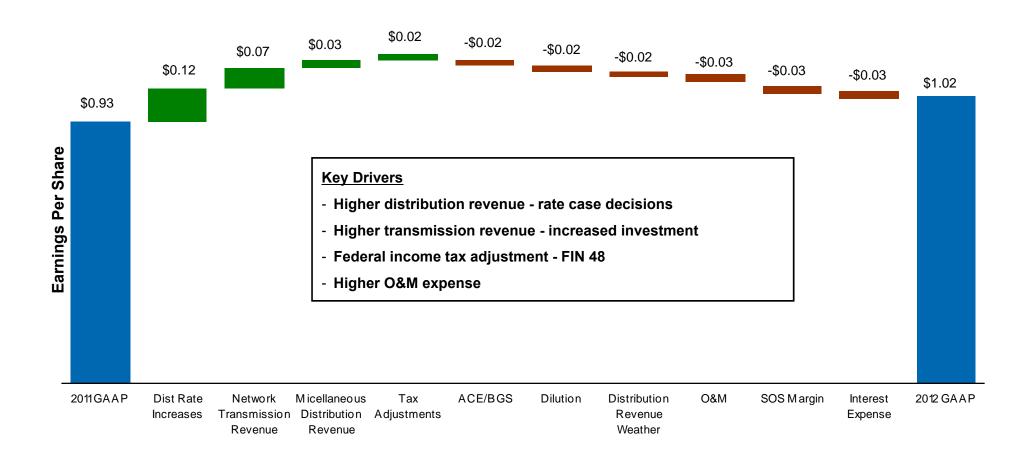
<sup>\*</sup> Weather normalized

### **Residential Electric Distribution Projected Customers**

	Electric Customers*									
	2011 Actual	2012 Actual	2013 Projected	2014 Projected	2015 Projected	2016 Projected	2017 Projected			
Potomac Electric Power Company Residential Annual Increase	714,442	719,701 0.7%	728,512 1.2%	735,962 1.0%	743,424 1.0%	749,680 0.8%	754,435 0.6%			
Delmarva Power & Light Company Residential Annual Increase	441,049	442,235 0.3%	446,472 1.0%	451,198 1.1%	456,340 1.1%	461,534 1.1%	466,041 1.0%			
Atlantic City Electric Company Residential Annual Increase	481,499	478,956 -0.5%	485,126 1.3%	488,964 0.8%	492,805 0.8%	496,606 0.8%	500,346 0.8%			
Total Power Delivery Residential Annual Increase	1,636,990	1,640,892 0.2%	1,660,110 1.2%	1,676,124 1.0%	1,692,569 1.0%	1,707,820 0.9%	1,720,822 0.8%			

<sup>\*</sup> End-of-period amounts

# **2012 Financial Performance – Power Delivery**



# **Regulatory Overview**

Fred Boyle, Senior Vice President & Chief Financial Officer

### **Executing Our Regulatory Strategy**

- Continuing our work to improve customer service and reliability
- Continuing our focus on achieving timely recovery and fair returns
  - Filing rate cases every 9 12 months in each jurisdiction
  - Pursuing alternative ratemaking mechanisms/approaches
  - Educating the regulatory community and others on the topic of regulatory lag
- Demonstrated capability to manage simultaneous cases
- Leadership in emerging issues
- Highly experienced regulatory team, supplemented with strong new players

### **Accomplishments Since Our Last Analyst Conference**

- Five distribution base rate case decisions received in 2012 authorizing a total annual increase of \$104 million
- Four active cases filed with two additional cases to be filed by end of March
- Annual transmission rate updated resulting in a total annual increase of \$40 million under FERC formula rate process, effective June 1, 2012
- Smart Grid initiatives
  - AMI Significant progress in meter installation/activation; costs deferred as a regulatory asset for subsequent recovery
  - Dynamic Pricing Implementation underway in Delmarva Power Delaware and Pepco - Maryland; approved in concept in Delmarva Power - Maryland pending AMI implementation
  - Demand Response in all jurisdictions
  - Energy Efficiency programs in Maryland
- Pursuing alternative ratemaking mechanisms
- Engaged in system hardening discussions including undergrounding in Maryland and District of Columbia

### **Regulatory Environment**

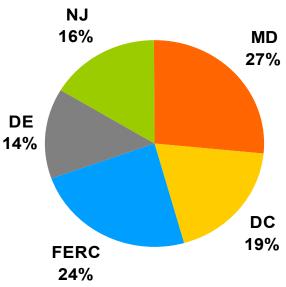
#### **Positives**

- Regulators have been supportive of cost recovery for AMI, energy efficiency and demand response initiatives
- Reliability expectations have re-opened the discussions for alternative ratemaking mechanisms
- Formula rates in place at FERC

### **Challenges**

- Regulatory lag in distribution business
  - PHI response Filing more often, revising our approach to presenting rate cases, pursuing alternative ratemaking mechanisms/approaches and educating the regulatory community on the topic of regulatory lag
- Ever increasing customer expectations
  - PHI response Advancing infrastructure improvements and system maintenance aimed at reliability, as well as enhancing the emergency restoration process and improving customer communications

# Regulatory Diversity 2012 Rate Base\* NJ 16% MD 27%



\* Based on estimated year-end rate base

We believe delivering improved reliability and meeting customer expectations will result in improved regulatory outcomes

### **Rate Base Summary**

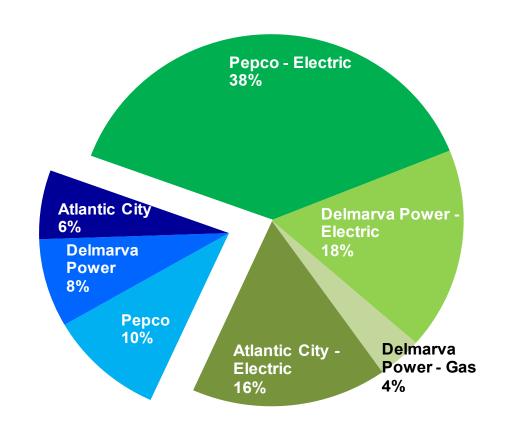
### **2012 Estimated Year-End Rate Base by Company**

(Millions of Dollars)

Transmission								
Pepco	\$	641						
■ Delmarva Power		507						
■ Atlantic City		395						
Total - Transmission	\$ 1	,543						

Distribution	
Pepco - Electric	\$ 2,485
Delmarva Power - Electric	1,138
■ Delmarva Power - Gas	251
■ Atlantic City - Electric	1,072
Total - Distribution	\$ 4,946





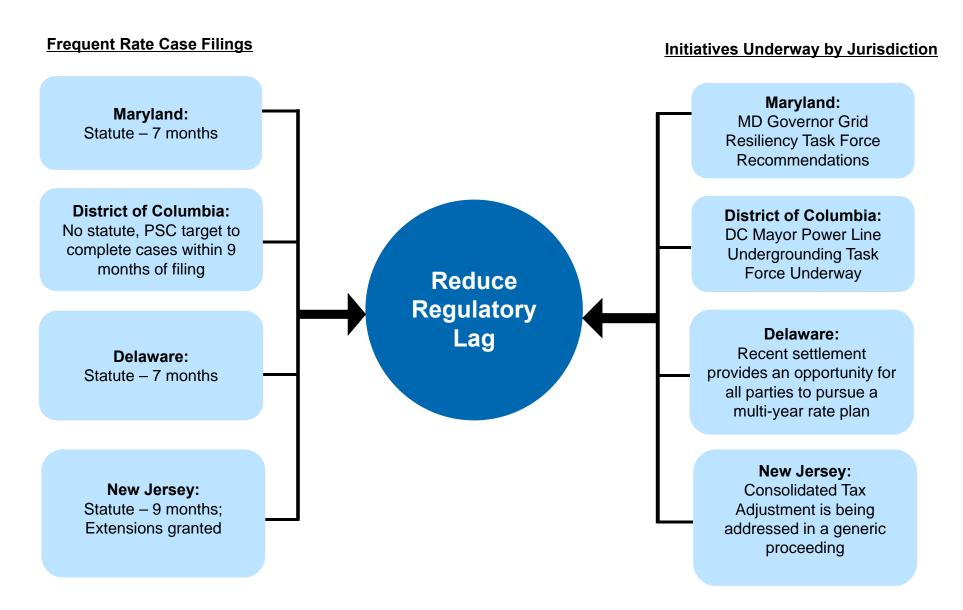
Distribution is 76% and Transmission is 24% of our 2012 estimated year-end rate base

# **Regulatory Distribution Returns on Equity**

Jurisdiction/Company	Test Period	Estimated Rate Base in Current Rate Case Cycle (Millions of Dollars)	Estimated Per Books Return on Equity	Estimated Return on Equity with Annualized 2012 Rate Orders*	Authorized Return on Equity
MD – Pepco	12/31/12 Avg.	\$1,162	5.24%	6.24%	9.31%
DC – Pepco	12/31/12 Avg.	\$1,234	5.21%	6.95%	9.50%
DE – DPL Electric	12/31/12 Y/E	\$675	\$675 3.96% 5.67%		9.75%
MD – DPL	12/31/12 Avg.	\$443	6.99%	9.27%	9.81%
DE – DPL Gas	12/31/12 Y/E	\$251	6.88%	6.88%	10.00%
NJ – ACE	9/30/12 Y/E	\$1,009	1.53%	4.60%	9.75%

<sup>\*</sup> Adjustments include annualized items from the recent rate orders including revenues, depreciation expense and storm amortization

### **Our Strategy for Reducing Regulatory Lag**



### **Distribution Rate Cases – The Current Cycle**

- We are filing distribution base rate cases in each of our jurisdictions between November 2012 and March 2013
- In the four active rate case filings, we have requested an annual increase in revenue of \$196 million in total:

#### (Millions of Dollars)

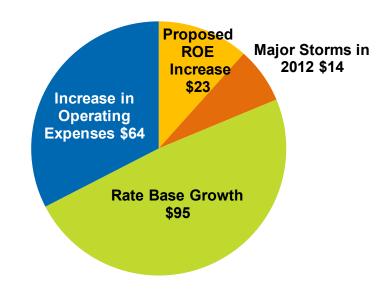
Jurisdiction/Company	Current Requested Revenue Requirement Increase	Requested Return on Equity	Initial Filing Date	Expected Timing of Decision
MD – Pepco	\$60.8	10.25%	11/30/12	Q2-2013
DE – DPL Gas	\$12.2	10.25%	12/7/12	Q3-2013
NJ – ACE	\$70.4	10.25%	1/4/13*	Q4-2013
DC – Pepco	\$52.1	10.25%	3/8/13	Q4-2013
DE – DPL Electric	-	-	March 2013	-
MD – DPL	-	-	March 2013	-

Total \$195.5

<sup>\*</sup> Filed 12/11/12; updated test period to 12 months actual data on 1/4/13

# Distribution Rate Cases – Drivers of Requested Revenue Increase

- We are currently under-earning our authorized ROE in all jurisdictions
- Breakdown of requested rate increases:
  - Rate base growth, including reliability investments
  - Increase in operating expenses, including customer service enhancements
  - Recovery of derecho and Hurricane Sandy restoration expenses
  - Requested increase in authorized ROEs



Drivers of Requested Revenue Increase\* (Millions of Dollars)

<sup>\*</sup> Includes rate cases pending in Pepco - MD, Delmarva Power - DE Gas, Atlantic City Electric - NJ and Pepco - DC

### **Regulatory Information by Commission**

Rate Cases	District of Columbia	Maryland	Delaware	New Jersey
Permitted to file partially forecasted test year?	Yes	Yes	Yes	Yes
Required to update test year data to actual?	No <sup>(1)</sup>	Yes	No	Yes
Timing for rate implementation	No statute; target to complete cases within 9 mos. of filing	Statute - 7 mos.; rates automatically go into effect subject to refund, unless company agrees to extension	Statute - 7 mos.; company files request to implement rates, subject to refund	Statute - 9 mos.; company files request to implement rates, subject to refund <sup>(2)</sup>
Time restrictions on initiating subsequent rate filings?	No	No	No	No
Staff party to case?	No	Yes	Yes	Yes
Commissions				
Full Time/Part Time	Full-Time	Full-Time	Part-Time	Full-Time
Appointed/Elected	Appointed	Appointed	Appointed	Appointed
Length of Term	4 years	5 years	5 years	6 years
Commissioners				
Name/Term expiration <sup>(3)</sup>	Betty Ann Kane (2014) Joanne Doddy Fort (2016) Vacant	Kevin Hughes (2016) Harold Williams (2012) <sup>(4)</sup> Lawrence Brenner (2015) Kelly Speakes-Backman (2014) Vacant	Dallas Winslow (2015)  Jeffrey Clark (2014)  Joann Conaway (2012) <sup>(5)</sup> Jaymes Lester (2012) <sup>(5)</sup> Vacant	Robert Hanna (2015) Joseph L. Fiordaliso (2017) Jeanne M. Fox (2014) Mary-Anna Holden (2013) Vacant

- (1) The District of Columbia PSC allows rates to be developed using a partially forecasted test period. The Company is required to update the test period to all actual within 180 days of the completion of the rate proceeding
- (2) The statutory deadline for NJBPU decisions has not been successfully enforced by a utility; fully litigated cases can take 12 months or more for decision
- (3) Chairperson denoted in bold
- 4) Nominated for a new term through 2017; pending approval
- (5) Reappointment under consideration

### **Distribution Rate Cases – Focus on Reducing Regulatory Lag**

- Advancing mechanisms to reduce regulatory lag include:
  - Test periods adjusted to recover additional reliability plant additions for future periods
  - Grid Resiliency Charge proposed in MD
  - Multi-year rate plan under discussion in DE
- Rate cases will continue to be filed if current rate case outcomes do not provide a reasonable opportunity to earn the authorized ROEs
- Continued outreach to regulators and intervenors on key issues

# Distribution Rate Cases – Pending Pepco – Maryland

(Millions of Dollars)	Pepco - MD Case No. 9311		Procedural Schedule
Test Period	6 mos. actual 6 mos. forecast ending 12/31/12	Initial Filing Date Intervenors' Testimony	11/30/12 3/8/13
Adjusted Rate Base Equity Ratio	\$1,296.1 49.5%	Rebuttal Testimony	3/25/13
Return on Equity (ROE)  Revenue Requirement Increase	10.25% \$60.8 <sup>(1)(2)</sup>	Evidentiary Hearings	4/15 - 4/19, 4/22 - 4/24, 4/26, 4/29/13
Residential Total Bill % Increase	5.0%	Initial Briefs	5/17/13
Revenue Requirement Equating to 25 Basis Point Change in ROE	\$2.5	Reply Briefs  Expected Timing of Decision	5/29/13 6/28/13

#### Regulatory lag mitigation measures proposed:

- Grid Resiliency Charge to fund accelerated investments in reliability
  - Capital \$175 million (Underground feeders \$151 million; Feeder Program \$24 million) and O&M \$17 million (Tree trimming)
- Test period adjusted to recover reliability plant additions from April 2013 through December 2013 (\$15 million of revenue)
- (1) Once a revenue requirement is approved, amortization expense will also increase by \$4.8 million due to derecho and Sandy restoration costs
- (2) Intervenors' revenue requirements are as follows: PSC Staff \$27.9 million based on 9.36% ROE; Office of People's Counsel \$(1.9) million based on 9.10% ROE

# **Distribution Rate Cases – Pending Delmarva Power – Delaware Gas**

(Millions of Dollars)	Delmarva Power - DE Gas Docket No. 12-546
Initial Filing Date	12/7/12
Test Period	6 mos. actual 6 mos. forecast ending 12/31/12
Adjusted Rate Base	\$273.2
Equity Ratio	48.8%
Return on Equity (ROE)	10.25%
Revenue Requirement Increase	\$12.2*
Residential Total Bill % Increase	6.1%
Revenue Requirement Equating to 25 Basis Point Change in ROE	\$0.5

#### Regulatory lag mitigation measure proposed:

- Test period adjusted to recover reliability plant additions from July 2013 through December 2013 (\$1.3 million of revenue)
- \* As permitted by Delaware law, Delmarva Power implemented an interim rate increase of \$2.5 million on February 5, 2013, subject to refund

# **Distribution Rate Cases – Pending Atlantic City Electric – New Jersey**

(Millions of Dollars)	Atlantic City Electric Docket No. ER12121071		Procedural Schedule
Filed Position	1/4/13	Initial Filing Date	12/11/12
Test Period	12 mos. actual data	Intervenors' Testimony	6/21/13
restrenou	ending 9/30/12	Rebuttal Testimony	7/26/13
Adjusted Rate Base	\$1,198.9		0/42 44 0/46
Equity Ratio	49.0%	Evidentiary Hearings	8/12 - 14, 8/16, 8/20, 8/22 - 23,
Return on Equity (ROE)	10.25%		8/26/13
Net Revenue Requirement Increase	\$70.4 <sup>(1)(2)</sup>	Initial Briefs	TBD
Residential Total Bill % Increase	7.0%	Reply Briefs	TBD
Revenue Requirement Equating to 25 Basis Point Change in ROE	\$2.4	Expected Timing of Decision	Q4-2013

#### Regulatory lag mitigation measure proposed:

Test period adjusted to recover additional reliability plant additions from April 2013 through December 2013 (\$8.9 million of revenue)

#### **Consolidated Tax Adjustment (CTA) Proceeding:**

- Order issued on January 23, 2013 by the New Jersey Board of Public Utilities to solicit input from stakeholders, including
  utilities, to determine whether the CTA policy is appropriate in NJ and if so, how it should be calculated
- (1) \$72.1 million increase in distribution rates and a decrease of \$1.7 million in the Regulatory Asset Recovery Charge, excluding Sales and Use Tax
- (2) Once a revenue requirement is approved, amortization expense will also increase by \$9.1 million due to derecho and Sandy restoration costs and depreciation expense will decrease by \$5.4 million based on filed depreciation study

# **Distribution Rate Cases – Pending Pepco – District of Columbia**

(Millions of Dollars)	Pepco - District of Columbia FC No. 1103
Filed Position	3/8/13
Test Period	12 mos. actual data ending 12/31/12
Adjusted Rate Base	\$1,371.1
Equity Ratio	49.8%
Return on Equity (ROE)	10.25%
Net Revenue Requirement Increase	\$52.1*
Residential Total Bill % Increase	6.2%
Revenue Requirement Equating to 25 Basis Point Change in ROE	\$3.0

#### Regulatory lag mitigation measure proposed:

- Test period adjusted to recover additional reliability plant additions from September 2013 through December 2013 (\$6.8 million of revenue)
- \* Once a revenue requirement is approved, depreciation expense will increase by \$5.7 million based on filed depreciation study

### **FERC-Regulated Transmission Business**

(Millions of Dollars)	Pepco	Delmarva Power	Atlantic City Electric	Total
2011 Actual Year-End Rate Base	\$544	\$422	\$370	\$1,336
2012 Estimated Year-End Rate Base (1)(2) Base Amount - 11.3%	\$514	\$406	\$347	\$1,267
Incentive Amount - 12.8% MAPP Related	45	35	φ34 <i>1</i> -	\$1,287 80
Incentive Amount - 12.8% Non-MAPP Related	82	66	48	196
Total	\$641	\$507	<u>\$395</u>	\$1,543
Equity Ratio	49%	49%	50%	
Indicated 2012 Annual Earnings, after-tax	\$33	\$24	\$22	\$79
Estimated 2013 Annual Earnings, after-tax	\$37	\$27	\$22	\$86

- (1) Estimated rate base at 12/31/12 based on FERC-approved formula
- (2) Current authorized return on equity; projects with a FERC-approved incentive ROE adder earn 12.8%; authorized return on equity is 11.3% for all other transmission

### **FERC Filing Challenging Our Transmission Rates**

- On February 27, 2013, the public utilities commissions and public advocates in all four of our jurisdictions made a Section 206 filing at FERC challenging the transmission rates of each of the Company's three utilities
- Two primary issues included in the filing:
  - Request to reduce the ROE base to 8.7% based on a zone of reasonableness between 6.78% and 10.33%
  - Request to modify the formula rate protocols in order to require additional data and identification and justification of costs
- The impact on a 100 basis-point change in the transmission ROE is approximately \$7 million in after-tax earnings
- The complainants must show that the existing transmission rates are not just and reasonable
- The Company is preparing a filing in support of its current ROE and formula rate process

### **MAPP Abandoned Cost Recovery**

- FERC order issued on February 28, 2013
- FERC concluded that the MAPP project was canceled for reasons beyond the Company's control and granted recovery of prudently incurred costs
- Key elements of the Order:
  - Established a hearing to review the prudence of the \$87.5 million abandonment costs and the requested 5 year amortization period
  - Disallowed the incentive and RTO membership adders which reduce the project's ROE from 12.8% to 10.8%
  - Denied 50% recovery of the \$4.2 million of costs incurred prior to November 1, 2008 (the date of the MAPP incentive order)
- The Company plans to seek rehearing of the Commission's disallowance of the ROE adders as well as the determination to deny 50% of costs incurred prior to November 1, 2008

### **Decoupling Status**

Jurisdiction	Status	Forecasted 2013 % Regulated Distribution Revenue
Pepco/Delmarva Power – MD	Implemented June 2007	40% } 64%
Pepco – DC	Implemented November 2009	24%
Delmarva Power – DE	Filed, requires PSC approval	14%
ACE - NJ	Request deferred	22%

Decoupling provides benefits to both utilities and customers:

- Fosters energy conservation as it aligns the interests of customers and utilities
- Eliminates revenue fluctuations due to weather and changes in customer usage
- Provides for more predictable utility distribution revenues
- Stabilizes the delivery portion of customer bills over time
- More closely aligns cost recovery with the fixed cost nature of the delivery business

### **Regulatory Summary**

- Highly experienced regulatory team, supplemented with strong new players
- Committed to filing rate cases every 9 12 months in each jurisdiction to reduce regulatory lag while simultaneously pursuing alternative ratemaking mechanisms
- PHI strategy is well aligned with the energy efficiency objectives and customer interests among the states in our service territory
- Continued focus on improving reliability, managing costs, and achieving timely cost recovery and reasonable regulatory returns

# **Regulatory Overview**

Fred Boyle, Senior Vice President & Chief Financial Officer

# **Appendix**

### **Distribution Base Rate Case Outcomes**

(Millions of Dollars)	Revenue Increase	Return on Equity	Equity Ratio
2008 Pepco - DC	\$28.3	10.00%	46.55%
2009 DPL - MD	\$7.5	10.00%	49.87%
2010 Pepco - DC	\$20.3 <sup>(1)</sup>	9.63%	46.18%
2010 ACE - NJ	\$20.0	10.30%	49.10%
2010 Pepco - MD	\$7.8	9.83%	48.87%
2011 DPL Electric - DE	\$16.4	10.00%	47.52%
2011 DPL Gas - DE	\$5.8	10.00%	48.30%
2011 DPL - MD	\$12.2	Not Specified (2)	Not Specified
2012 DPL - MD	\$11.3	9.81%	50.06%
2012 Pepco - MD	\$18.1	9.31%	50.13%
2012 Pepco - DC	\$24.4	9.50%	49.23%
2012 ACE - NJ	\$28.0	9.75%	48.33%
2012 DPL Electric - DE	\$22.0	9.75%	49.61%

- (1) Includes additional increase of revenues of approximately \$0.5 million annually granted by the DC Commission in response to Pepco's application for reconsideration
- (2) PSC authorized that the return on equity for purposes of calculating the allowance for funds used during construction and regulatory asset carrying costs would remain unchanged at 10%

### **Transmission Formula Rate Process**

### **Formula Rate Components Revenue Component** Debt % in Capital Structure x Debt Rate x Total Rate Base **Cost of Debt** Equity % in Capital Structure x 11.3% ROE x Base Rate Base **Equity Return – Base Equity Return –** Equity % in Capital Structure x 12.8% ROE x Incentive Rate Base Incentive Operation and Maintenance Depreciation and Amortization **Recovery of** Other Taxes **Operating Costs** Income Tax at Statutory Rate True-up from Prior Year True-up **Total Transmission**

#### Minimizes Regulatory Lag

- Rates updated annually on June 1<sup>st</sup>
- More timely match between rates and costs
- Quicker reflection in rates of capital expenditures placed into service; projects expected to be placed into service in the current calendar year are pro-rated
- AFUDC is accrued on capital expenditures until the project is placed into service

Revenue

Requirement

# **Default Service Auction/Bidding Process**

	Maryland (Pepco/Delmarva Power)	District of Columbia (Pepco)	Delaware (Delmarva Power)	New Jersey (Atlantic City Electric)
Transition to Competitive Market	July 2004	February 2005	May 2006	August 2003
Procurement	Public Service Commission approves and monitors competitive SOS bid process	Public Service Commission approves and monitors competitive SOS bid process	Public Service Commission approves and monitors competitive SOS auction process	Board of Public Utilities approves and conducts state-wide BGS auction process
	Power acquired in multiple bid rounds each bid year to limit market timing risk	Power acquired in multiple bid rounds each bid year to limit market timing risk	Power acquired in multiple bid rounds each bid year to limit market timing risk	Power acquired in tranches as state-wide auction
Pricing	Residential and small commercial customers have rolling 2-year contracts; 25% bid out two times per year	Residential and small commercial customers have rolling 3-year contracts; bid out annually	Residential and small commercial customers have rolling 3-year contracts; auctioned annually	Power acquired in rolling 3-year contracts with 1/3 acquired each year
Filelity	Medium commercial customers bid quarterly; large commercial customers receive hourly prices	Large commercial customers have rolling 1-year contracts; bid out annually	Large commercial customers (transmission level) receive hourly prices; all others have 1-year contracts	Large commercial customers over 500kW on hourly prices
Switching Restrictions	None	None on residential customers; commercial customers returning to fixed priced SOS must stay for 12 months	None	None

# **Default Service Procurement – Auction Description for Load Bid 2013/14**

	Maryland - Pepco/Delmarva Power	District of Columbia - Pepco	Delaware - Delmarva Power	New Jersey - Atlantic City Electric
Supply Period	6/1/13 to 5/31/14	6/1/13 to 5/31/14	6/1/13 to 5/31/14	6/1/13 to 5/31/14
Load Bid	50% <sup>(2)(5)</sup>	37.2% <sup>(2)(4)</sup>	33.3% <sup>(2)(4)</sup>	33.3% <sup>(3)(4)</sup>
Bid Rounds	2 at 25% each	2 at 18.6% each	2 at 16.6% each	1 at 33.3%
Schedule <sup>(1)</sup>	Oct '12 / Apr '13	Dec '12 / Jan '13	Nov '12 / Feb '13	Feb '13
Contract Terms	2 years	3 years	3 years	3 years
Next Auction Cycle	Oct '13 / Apr '14	Dec '13 / Jan '14	Nov '13 / Feb '14	Feb '14

- (1) Actual auction dates for the 6/1/13 to 5/31/14 supply period are approved by the Public Service Commissions
- (2) Includes Residential & Small Commercial
- (3) Includes all fixed price load
- (4) Reflects portion of the load for contracts expiring on 5/31/13
- (5) Reflects portion of the load for contracts expiring on 5/31/13 and on 9/30/13

# **Methods of Cost Recovery Outside of Base Rate Case Process**

	MD	DC	DE	NJ
Transmission rate recovery via FERC formula rates - adjusted annually; retail rate reflects FERC formula rate	✓	✓	✓	✓
Procurement cost adjustment mechanisms - reconciles purchased power costs	<b>✓</b>	<b>√</b>	✓	<b>✓</b>
AMI Costs - deferred as a regulatory asset for subsequent recovery	✓	✓	✓	N/A
Energy efficiency programs - recovery through a surcharge	<b>✓</b>	N/A	N/A	N/A
Demand response programs - recovery through a surcharge	✓	_	_	✓
Certain state and local taxes - recovery through a surcharge	<b>✓</b>	<b>√</b>	_	_
Renewable Energy Portfolio Compliance - recovery through a surcharge	N/A	N/A	✓	N/A
Bad debt expense - recovery through Societal Benefits Charge	_	—	_	<b>/</b>
Default service bad debt expense - recovery through default service rates adjusted annually	✓	✓	✓	_

# **Pepco Energy Services Overview**

John Huffman, President and CEO, Pepco Energy Services

### Pepco Energy Services – Overview

**ESCO business**: Provides government and institutional customers with competitive energy efficiency services

- Energy Efficiency
  - Designs, builds, and operates energy efficiency projects
  - Since 1995, completed over \$1 billion of projects
- Combined Heat and Power (CHP)
  - Develops, constructs and operates CHP and thermal energy plants

**Thermal business**: Provides steam and chilled water to hotel and casino customers in Atlantic City under long-term contracts through a system it owns and operates

Underground transmission and distribution business: W.A. Chester provides underground transmission and distribution construction and maintenance services for utilities







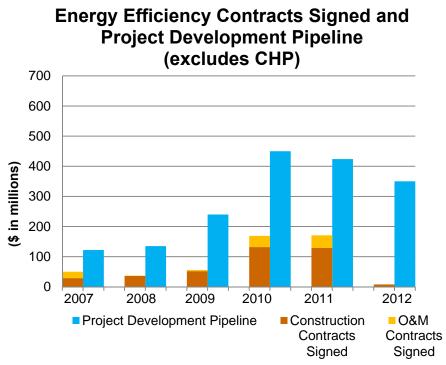


### Energy supply business

- Retail delivery obligations will be substantially complete in 2013
- Two peaking power plants were retired in Q2 2012

### **ESCO Market - Challenged**

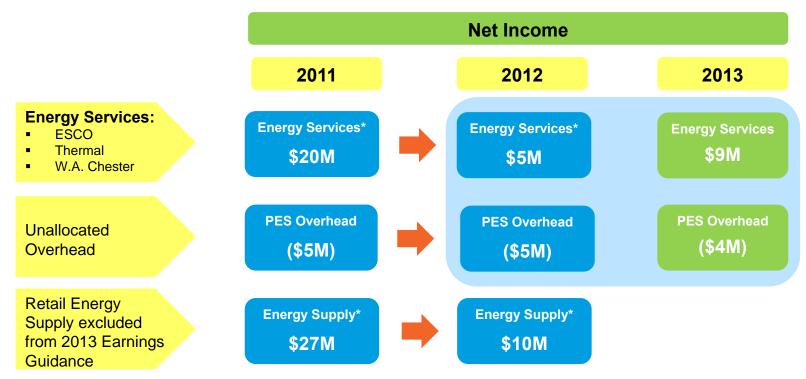
- The ESCO market experienced a significant downturn in 2012 driven by a decrease in the energy efficiency business; particularly in the state and local government market segments
- PES signed \$9 million of energy efficiency projects in 2012, well below its recent pace, while its project development pipeline fell to \$350 million



- Customers' concerns about their fiscal health and taking on additional debt associated with our projects – along with the economic uncertainty – are the primary drivers
- Customers have slowed their decision making, lengthening the project cycle time from the award of the project to signed contract

### 2013 Outlook

- PES expects the energy efficiency markets will remain soft in 2013
- In the second half of 2012, PES responded to market conditions:
  - Reduced ongoing costs by approximately \$8 million (after-tax)
  - Incurred a one-time charge of \$1.4 million (after-tax) for severance
- PES expects to earn approximately \$5 million (after-tax) from ongoing operations in 2013
- The wind-down of the retail energy supply business will be substantially complete in 2013.



<sup>\*</sup> Excludes mark-to-market and impairments; see Appendix for reconciliation of GAAP earnings to adjusted earnings

# **Energy Efficiency Market – Looking Forward**

- State and local government markets are expected to rebound as the economy improves
- Federal government market activity is picking up:
  - Prior presidential executive orders and agency directives have recently increased Request for Proposal (RFP) activity
  - PES's responses to RFPs were up 30% yearover-year
  - In 2012 PES was awarded the exclusive right to develop three projects which could result in signed contracts in 2013 and 2014
  - Budget sequestration may help energy performance contracting as the Army and federal agencies have begun directing the use of energy savings performance contracts as a way to mitigate mandatory budget reductions



DEPARTMENT OF THE ARMY
ASSISTANT SECRETARY OF THE ARMY
INSTALLATIONS, ENERGY AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110

JAN 23 2013

#### MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Installations, Energy, and Environment Fiscal Year (FY) 2013 Budget Guidance

- c. Energy Programs. Utility expenses represent a significant "must pay" bill for the Army and on a per unit basis, energy costs are rising much faster than the standard rate of inflation. Continued engagement by Army Senior Commanders, assigned units and tenant organizations is required to contain utility costs. Priority must be given to those energy management practices, selected projects, and best practices that are expected to make the greatest contributions to cost containment. Specifically priority should be given to the following items/actions:
- (1) Senior Commanders must execute a Command Directed Energy Conservation Program to aggressively and fully implement Energy conservation for installations, facilities, and buildings. The key element is direct involvement by Commanders, Non Commissioned Officers (NCOs), and leaders at all levels to change learned behaviors. Each Senior Commander will hold Unit Commanders, Directors, tenants, and head of activities accountable for energy use in the facilities they occupy. This effort will be supported by an aggressive education campaign forum for exchanging best practices and regular performance feedback.
- (2) Fully facilitate the development of third-party financed investments such as Energy Savings Performance Contracts (ESPC's), Utility Savings Performance Contracts (UESCs), Power Purchase Agreements (PPA's) for renewable energy and, when appropriate, Enhanced Use Leases (EUL's). In an environment of declining budgets, third party investment increases in importance as a source to provide capital needed to modernize and achieve savings over time. EULs provide a revenue stream, either in-kind or cash consideration, to installations and the Installation Management Command (IMCOM).

# **Combined Heat and Power (CHP)**

- Building off its recent DC Water CHP contract, PES is developing opportunities targeting federal government and other customers
- CHP opportunities are expected to grow:
  - Natural gas prices are forecasted to remain low
  - CHP plants are efficient capturing up to 80% of a fuel's energy compared to less than 50% via separate production of electricity and heat
  - CHP facilities are eligible for 10% Federal Investment Tax Credits (ITC) up to 15 MW and accelerated depreciation through 2016
  - 2012 Executive Order signed by President Obama calls for a goal of 40 GW of new CHP capacity by 2020
  - December 2012 EPA Industrial Boiler Maximum Allowable Control Technology (MACT) emission regulations focusing on major industrial sources mandates compliance within three to four years – investing in CHP is a viable compliance option
  - CHP facilities are eligible to meet renewable portfolio/energy efficiency resource standards in 18 states
  - Other state incentives for CHP NJ Energy Master Plan calls for 1,500 MW of new CHP by 2020

#### **DC Water**

- 15 MW CHP facility
- Uses biogas from DC Water's waste water treatment process to produce steam and electricity; steam returned and used in DC Water's waste water treatment process
- \$82 million construction contract underway
   completion in Dec 2014
- \$90 million (cumulative) Operation and Maintenance contract from 2015 - 2030









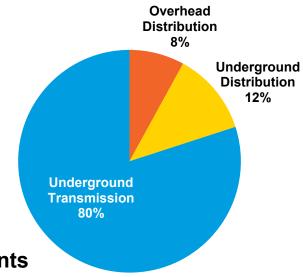
#### **CHP projects by PES**

- 15 MW DC Water (under construction)
- 23 MW National Institutes of Health
- 5 MW Atlantic City thermal operation

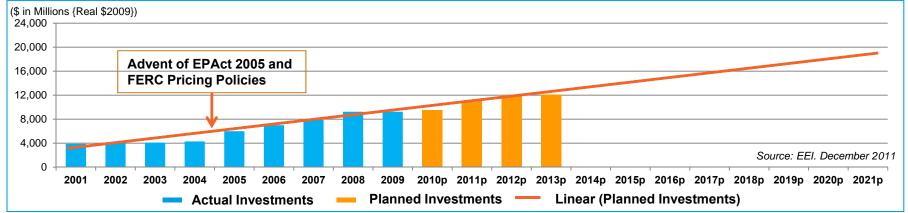
# **Underground Transmission and Distribution Business**

- W.A. Chester is an industry leader in the installation and maintenance of underground high voltage transmission cable and distribution infrastructure for electric utilities
- Chester's earnings have been growing 10% annually in the last 3 years as the demand for its service increases
- Utilities are expected to invest more than \$25 billion in transmission projects over the next two years to improve reliability, with continued growth over the longer term – indicative of the trend in underground spending

### 2013 Forecasted Revenue Makeup



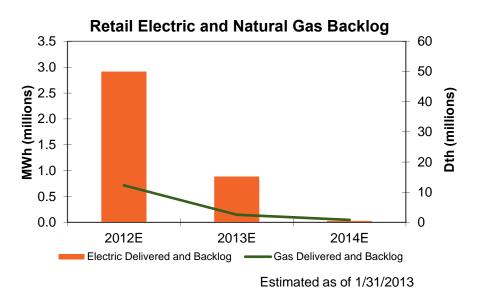
#### **Historic and Planned Transmission Investments**



 Initiatives to underground distribution lines in the Mid-Atlantic and Northeast in response to weather-related outages may further increase demand

# **Retail Energy Supply Wind-Down**

- The bulk of the retail energy supply contracts have rolled off remaining contracts roll off in mid-2014
- PES is considering alternatives to accelerate the completion of the wind-down into 2013
  - Either sell retail contracts to other marketers or terminate them with retail customers
  - Liquidate remaining wholesale and renewable energy certificates (REC) contracts
- Retail energy supply obligations will be substantially complete in 2013
- Retail energy supply excluded from 2013 earnings guidance



# **Summary**

- The long-term fundamentals of the energy efficiency business remain strong - PES is well positioned to grow as the state and local government markets rebound and the federal government market expands
- Reliability initiatives in the utility industry are expected to increase long-term demand for PES's underground transmission and distribution construction business
- PES continues to position itself to take advantage of the growing CHP market
- PES is considering alternatives to accelerate the completion of the retail energy supply wind-down into 2013

PES provides incremental earnings to PHI's transmission and distribution businesses

# **Pepco Energy Services Overview**

John Huffman, President and CEO, Pepco Energy Services

# **Appendix**

# **Contract Backlog Data**

#### **ESCO**

Construction: Energy Services and Combined Heat and Power

Operations and maintenance contracts related to energy efficiency and CHP projects; 3 - 15 year contracts

#### **Thermal**

**Atlantic City Operations\*** 

# **Underground T&D Construction**

W.A. Chester

### **Gross Margin**

**\$7 million Contract Backlog**9-month remaining weighted average

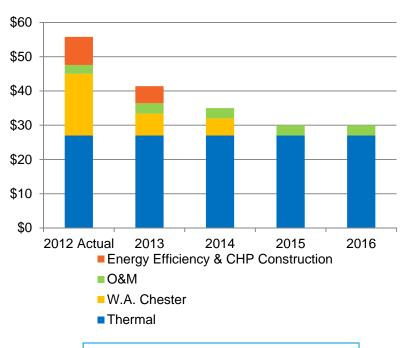
\$38 million
Contract Backlog
12-year remaining
weighted average

\$334 million Contract Backlog

\$11 million Contract Backlog 17-month remaining weighted average

# PES Gross Margin Backlog As of 12/31/12

(Millions of Dollars)



- \* PES also owns the following assets:
- Wilmington, DE steam/chilled water system serving two customers
- 5 MW Bethlehem landfill gas
- 3 MW Eastern landfill gas
- 2 MW Fauquier landfill gas
- 2 MW ACCC solar facility

# **Key Features of Typical Projects**

	Energy Efficiency Projects	Combined Heat & Power	W.A. Chester
Typical construction contract size	\$2 - \$30 million	\$10 - \$75 million	\$1 - \$30 million
Operation and maintenance	Related to ~20% of projects; 2 – 15 year term	Typically all projects; 15 – 20 year term	N/A
<b>Gross margin</b>	+/- 20%	+/- 15%	+/- 20%
Sales cycle	16 – 24 months	Typically over 2 years	N/A – typically driven by utility RFPs
Project financing	3 <sup>rd</sup> party or customer	3 <sup>rd</sup> party or customer	Utilities
Guarantee requirements	Energy savings guarantee	Minimum efficiency and equipment availability	Typically 1-2 year standard construction warranty

# Reconciliation of GAAP Earnings to Adjusted Earnings

			2012					:	2011			
(\$ in millions)	ergy vices	ES head		Energy pply <sup>(1)</sup>	To	otal	ergy vices	ES rhead		Energy oply <sup>(1)</sup>	To	otal
Reported Earnings (GAAP) Adjustments (After-tax) <sup>(2)</sup>	\$ -	\$ (5)	\$	23	\$	18	\$ 20	\$ (5)	\$	9	\$	24
Mark-to-Market (gains)/loss	-	-		(15)		(15)	-	-		18		18
Impairments	5	-		2		7	-	-		-		-
Adjusted Earnings (Non-GAAP)	\$ 5	\$ (5)	\$	10	\$	10	\$ 20	\$ (5)	\$	27	\$	42

- (1) Includes income from power generation
- (2) Calculated utilizing a composite tax rate of 40%

# **Financial Overview**

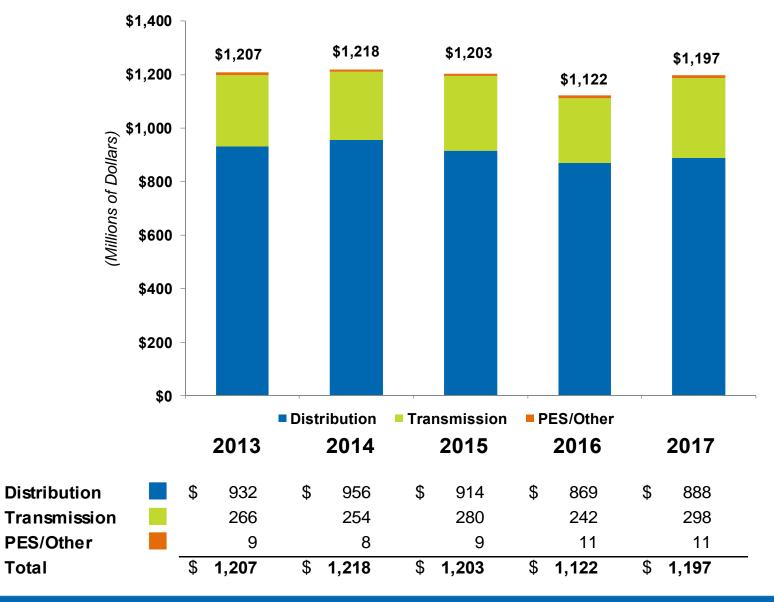
Fred Boyle, Senior Vice President & Chief Financial Officer

## **Financial Objectives**

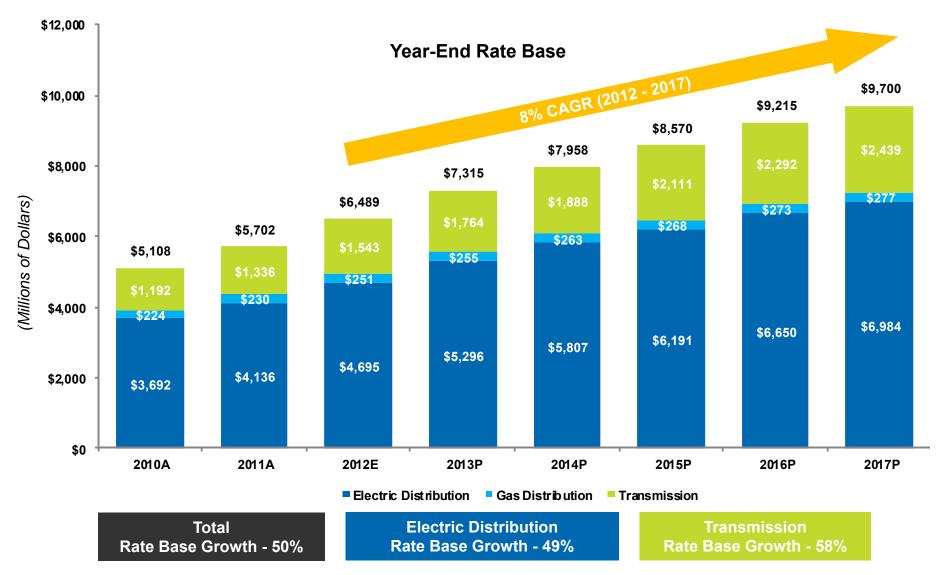
- Achieve long-term earnings and dividend growth by:
  - Investment in infrastructure
  - Reduction of regulatory lag
- Maintain solid investment grade credit ratings by sustaining:
  - Solid credit metrics
  - Ample liquidity
  - Strong cash flow
  - Low business risk profile

Our regulated business model positions us to meet these objectives

# **Projected Capital Expenditures – 2013 - 2017**



### Infrastructure Investment – The Driver of Growth



Notes: A = Actual, E = Estimate, P = Projected
See Appendix for projected rate base by utility; growth rates reflect 2012 - 2017

### **Credit Profile**

PHI Credit Metrics	2012 Actual*	Long-Term Target Metrics
FFO Interest Coverage	3.5X	3.5X
Debt/Capitalization	58%	~55%

- Debt/Capitalization will be strengthened by the February 2013 settlement of the equity forward transaction (\$312 million)
- Targeted debt to capitalization ratio at the utility subsidiaries is ~ 50%

	Debt Ratings							
	S&P	Moody's	Fitch					
PHI - Senior Unsecured	BBB	Baa3	BBB					
Pepco - Senior Secured	Α	A3	Α					
DPL - Senior Secured	Α	A3	Α					
ACE - Senior Secured	Α	A3	A-					

<sup>\*</sup> Source: S&P CreditStats Direct, see Appendix for detailed calculations

# **Liquidity Position**

### At March 5, 2013

(Millions of Dollars)	Parent	Utilities	PHI Consolidated
Credit Facility (Total Capacity) Letters of Credit Issued Commercial Paper Outstanding	\$650	\$850	\$1,500
	(2)	-	(2)
	(208)	(480)	(688)
Remaining Credit Facility Available Cash Invested in Money Market Funds	\$440	\$370	\$810
		3	3
Total Cash and Credit Facility Available	\$440	\$373	\$813

- Credit facility of \$1.5 billion renewed August 2012
  - Expiration date extended to August 2017
  - Syndicated facility with 17 participating banks
  - Parent and Utilities have the option of increasing or decreasing sub-limits under the facility, with certain restrictions
- Impact of cross-border lease decision:
  - IRS deposit of \$242 million made March 4, 2013; interim funding with short-term debt to be repaid with lease unwind proceeds
  - \$1.5 billion credit facility remains available for Parent and Utilities

# **2013 Financing Activity**

#### **Debt Issuance**

- Utility long-term debt issuance of \$750 \$850 million\*
  - Pepco ~\$400 million (\$200 million maturing)
  - Delmarva Power ~\$300 million (\$250 million maturing)
  - Atlantic City Electric ~\$100 million (\$69 million maturing)

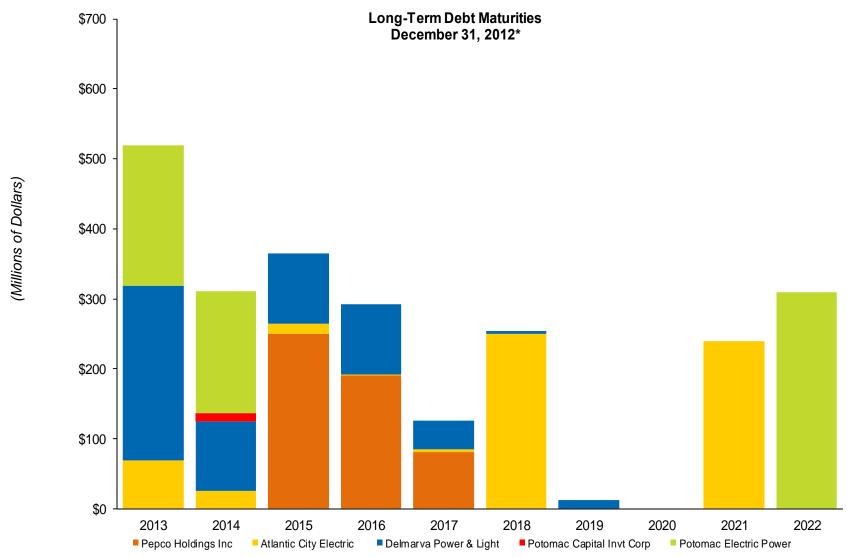
### **Equity Issuance**

- Equity forward transaction entered into on March 5, 2012; settled on February 27, 2013
  - 17.92 million shares priced at \$19.25 per share
  - Net proceeds of \$312 million used to repay outstanding commercial paper, a portion of which
    was issued in order to make capital contributions to the utility subsidiaries, and for general
    corporate purposes
- Dividend Reinvestment Plan/Employee Savings Plan (approximately \$42 million)

Assuming the unwind of the majority of the cross-border energy lease portfolio, next anticipated equity issuance will be beyond 2014

\* Debt issuance amounts may be reduced due to proceeds received in connection with the unwind of the cross-border energy lease portfolio.

# **Manageable Debt Maturity Schedule**



<sup>\*</sup> Excludes Atlantic City Electric securitization debt

### 2013 Estimated Sources & Uses of Cash

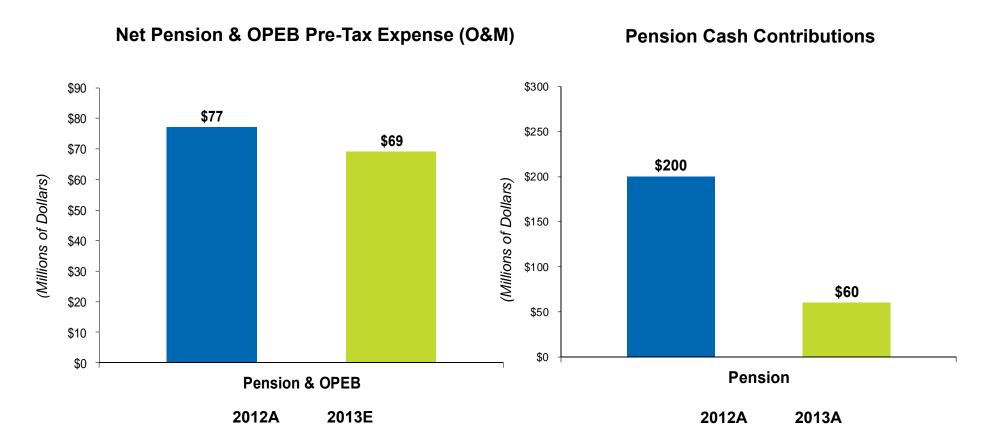
(Millions of Dollars)

Principal Sources of Cash:	
Cash Flow from Operations <sup>(1)</sup>	\$ 925
Equity Forward Settlement <sup>(2)</sup>	312
Dividend Reinvestment Plan/Employee Savings Plan	42
New Debt Issue:	
Long-term - Utilities <sup>(3)</sup>	280
Short-term	 378
Total Sources of Cash	\$ 1,937
Principal Uses of Cash:	
Capital Expenditures <sup>(4)</sup>	\$ 1,315
Common Stock Dividends <sup>(5)</sup>	268
Pension Funding (Jan. 2013)	60
ACE Securitized Debt	39
IRS Tax Deposit (Mar. 2013)	242
Other	 13
Total Uses of Cash	\$ 1,937

Cash flows to be further supplemented with proceeds received from a partial or full unwind of the cross-border lease portfolio, which are not included in the table above

- (1) Mid-point of projected cash from operations range of \$900 \$950 million
- (2) Reflects net proceeds from equity forward transaction entered into March 2012; settled on February 27, 2013
- (3) Mid-point of net new debt issuance range of \$230 \$330 million
- (4) Includes non-capital demand side management expenditures of \$108 million
- (5) The dividend rate is determined by the Board of Directors on a quarterly basis; reflects annual dividend rate of \$1.08 per share

# **Pension and OPEB Impacts**



	<b>Key Metrics</b>	<ul><li>Pension and OP</li></ul>	EB Plans (I	Millions of Dollars)	
<u>Pension</u>	12/31/12	<u>OPEB</u>	12/31/12	Pension Cost Assumptions for	r 2013
Assets	\$2,039	Assets	\$321	Discount Rate	4.15%
Plan Obligations	\$2,494	Plan Obligations	\$775	Expected Return on Assets (Long-term)	7.25%

# **Cash Tax Summary**

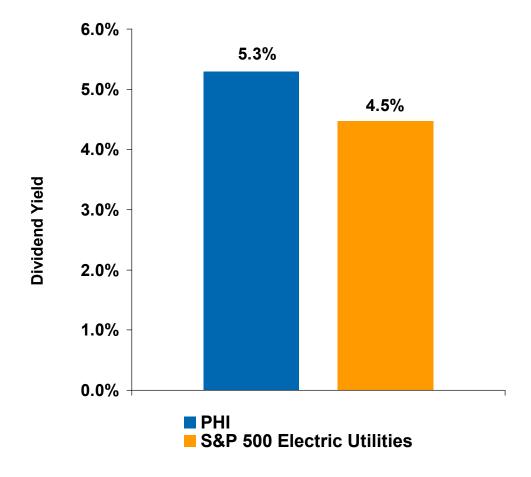
- PHI remains in a Net Operating Loss (NOL) position after the tax adjustment associated with the cross-border energy lease portfolio
- 2013 50% Bonus Depreciation Expense approximately \$400 million
- NOL expected to be fully utilized in 2014, assuming no extension of bonus depreciation beyond 2013

# **Cross-Border Energy Leases**

- In January 2013, an appellate court issued an opinion in a Consolidated Edison case that disallowed tax benefits associated with certain cross-border energy lease transactions
- After updating our assessment of PHI's cross-border energy leases, we expect to record an estimated non-cash charge to earnings of between \$355 - \$380 million, after-tax, in the first quarter of 2013, which includes:
  - Recalculation of the book value of the leases
  - Interest on disallowed federal income tax deductions from January 1, 2001 through March 31, 2013
- Deposit made with the IRS for additional taxes and related interest of \$242 million on March 4, 2013
  - Takes into account tax benefits from matters unrelated to the leases that offset the amount of taxes and interest due
  - Funded with short-term debt
- We continue to evaluate a partial or full liquidation of the cross-border lease investments which could be accomplished within one year
- The financial impacts do not affect our core utility operations; the leases are legacy investments that were made through non-regulated subsidiaries between 1994 and 2002

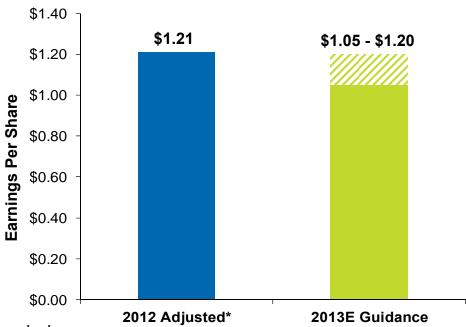
## Secure Dividend, Attractive Yield

- Indicated annual dividend of \$1.08 per share supported by regulated utility earnings
- Current dividend yield is 18% higher than the average dividend yield for companies in the S&P 500 Electric Utilities



Source: Thomson Reuters, dividend yield as of March 7, 2013

# **2013 Earnings Guidance**



The guidance range excludes:

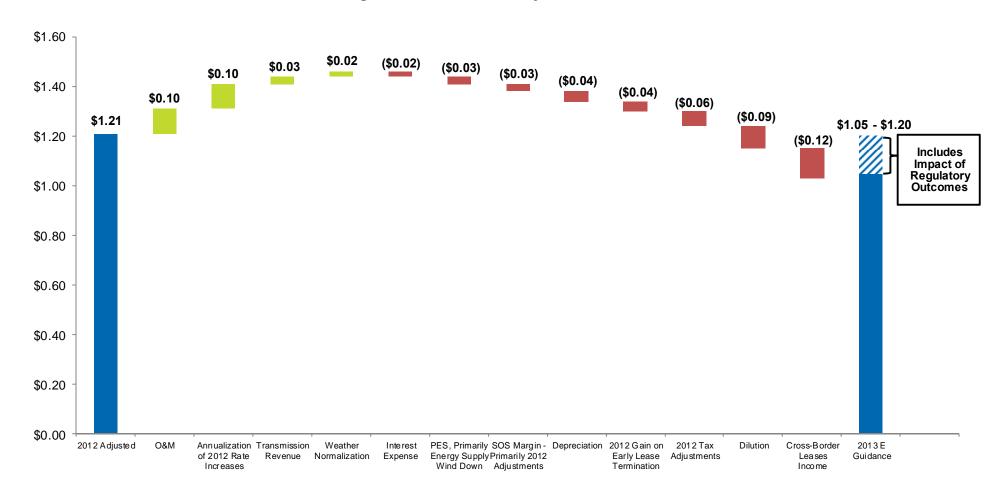
- The results of discontinued operations and the impact of any special, unusual or extraordinary items
- All earnings or losses associated with the retail energy supply business at Pepco Energy Services, including the net mark-to-market effects of economic hedging activities
- All earnings or losses associated with the cross-border energy lease investments, including the associated interest on the tax liability

The guidance range assumes/includes:

- Normal weather conditions for the remainder of the year
- \* See Appendix for reconciliation of GAAP earnings per share to adjusted earnings per share.

# **2013 Earnings Guidance (continued)**

#### Earnings Per Share - 2012 Adjusted vs. 2013 Guidance\*



<sup>\*</sup> See Appendix for reconciliation of GAAP earnings per share to adjusted earnings per share.

# **2013 Earnings Guidance Assumptions**

### **Power Delivery**

- Normal weather and operating conditions
- Reasonable regulatory outcomes for pending electric distribution base rate cases
- Projected 1.2% growth in number of total customers
- Forecasted sales growth of 1.4%
- Utility total O&M expense of \$850 \$880 million
- Construction expenditures of \$1.2 billion
- Depreciation and amortization expense of \$465 million

# 2013 Earnings Guidance Assumptions (continued)

### **Pepco Energy Services**

- After-tax earnings of approximately \$5 million
- Excludes earnings or losses associated with the retail energy supply business, including the after-tax net mark-to-market effects of economic hedging activities

#### PHI

- Excludes all earnings or losses associated with the cross-border energy lease investments, including the associated interest on the tax liability
- Composite consolidated effective tax rate of approximately 40%
- Execution of financing plan

# **Investment Highlights**

- Stable Earnings Base Derived primarily from regulated utility business
- Long-term Earnings Growth Driven by T&D utility infrastructure investments and reasonable regulatory outcomes
  - Power Delivery 8% CAGR of Rate Base (2012 2017)
- Financial Strength Manageable financing plan, ample liquidity, solid investment grade credit ratings
- Secure Dividend Attractive current yield
- Experienced Team Delivering on commitments

PHI – Well Positioned to Deliver Value

# **Financial Overview**

Fred Boyle, Senior Vice President & Chief Financial Officer

# **Appendix**

### **Sales and Financial Information**

#### **Potomac Electric Power Company**

(Millions of Dollars, except Sales and Customers)

	Ele	ctric GWh S	ales				Residential Ele	ctric Custome	rs
	DC Electric	MD Electric					Overta me a ma	0/ <b>Ch</b> =	
B	Delivered	Delivered	Delivered	Offer Service		Burta da d	Customers	% Change	
Projected	44 770	44.004	00.070	0.405		Projected	700 540	4 20/	
2013	11,772	14,604	26,376	8,495		2013	728,512	1.3%	
2014	11,878	14,478	26,356	8,474		2014	735,962	1.0%	
2015	12,104	14,503	26,607	8,548		2015	743,424	1.0%	
2016	12,275	14,533	26,808	8,584		2016	749,680	0.8%	
2017	12,405	14,524	26,929	8,600		2017	754,435	0.6%	
	Depr	eciation Exp	pense				Amortizati	on Expense	
	Transmission	Distribution	Total				Transmission	Distribution	Tot
Projected						Projected			
2013	\$25	\$133	\$158			2013	\$0	\$48	\$4
2014	\$28	\$148	\$176			2014	\$0	\$48	\$4
2015	\$30	\$161	\$191			2015	\$0	\$52	\$5
2016	\$32	\$173	\$205			2016	\$0	\$54	\$5
2017	\$34	\$188	\$222			2017	\$0	\$50	\$5
				Constru	uotion Evnon	dituras			
				Constr	uction Expen	aitures			
				Transmission	Distribution*	Other	Total		
			Projected						
			2013	\$103	\$411	\$57	\$571		
			2014	\$76	\$511	\$59	\$646		
			2015	\$88	\$497	\$38	\$623		
			2016	\$58	\$472	\$34	\$564		
			2017	\$83	\$443	\$29	\$555		

<sup>\*</sup> Construction expenditures presented are net of U.S. Department of Energy (DOE) awards.

### **Sales and Financial Information**

#### **Delmarva Power & Light Company**

(Millions of Dollars, except Sales and Customers)

	Ele	ctric GWh Sa	ales		Gas Mcf	Residentia	I Electric
	DE Electric	MD Electric	Total Electric	Standard	Gas		
	Delivered	Delivered	Delivered	Offer Service	Delivered		Customers
rojected						Projected	
2013	8,551	4,301	12,852	6,073	19,297	2013	446,472
2014	8,616	4,345	12,961	6,123	19,288	2014	451,198
2015	8,868	4,450	13,318	6,275	19,556	2015	456,340
2016	9,092	4,522	13,614	6,406	20,027	2016	461,534
2017	9,252	4,587	13,839	6,517	20,678	2017	466,041

	Depreciation Expense					Amor	tization Exper	nse e	
	Transmission	Electric Distribution	Gas Delivery	Total		Transmission	Electric Distribution	Gas Delivery	
Projected			•		Projected			•	
2013	\$23	\$50	\$13	\$86	2013	\$0	\$25	\$0	
2014	\$25	\$59	\$14	\$98	2014	\$0	\$41	\$0	
2015	\$28	\$63	\$15	\$106	2015	\$0	\$37	\$0	
2016	\$31	\$66	\$16	\$113	2016	\$0	\$34	\$0	
2017	\$34	\$70	\$17	\$121	2017	\$0	\$30	\$0	

	Construction Expenditures											
		Electric	Gas									
	Transmission	Distribution	Delivery	Other	Total							
Projected			-									
2013	\$110	\$192	\$26	\$46	\$374							
2014	\$94	\$145	\$28	\$35	\$302							
2015	\$99	\$141	\$28	\$28	\$296							
2016	\$103	\$145	\$28	\$24	\$300							
2017	\$148	\$149	\$30	\$30	\$357							

### **Sales and Financial Information**

#### **Atlantic City Electric Company**

(Millions of Dollars, except Sales and Customers)

	Electric (	GWh Sales				Residentia	I Electric Cus	tomers	
	NJ Electric Delivered	Basic Generation Service					Customers	% Change	
Projected						Projected			
2013	9,646	5,069				2013	485,126	1.3%	
2014	9,698	5,123				2014	488,964	0.8%	
2015	9,849	5,200				2015	492,805	0.8%	
2016	9,874	5,210				2016	496,606	0.8%	
2017	9,888	5,220				2017	500,346	0.8%	
	Depreciati	on Expense				Amort	ization Expen	se	
	Transmission	Distribution	Total			Transmission	Distribution(1)	Other(2)	Total
Projected					Projected				
2013	\$19	\$57	\$76		2013	\$0	(\$6)	\$78	\$72
2014	\$20	\$65	\$85		2014	\$0	\$5	\$80	\$85
2015	\$23	\$71	\$94		2015	\$0	\$7	\$83	\$90
2016	\$25	\$77	\$102		2016	\$0	\$5	\$85	\$90
2017	\$27	\$85	\$112		2017	\$0	\$5	\$88	\$93
			Consti	ruction Expend	itures				
			Transmission	Distribution (3)	Other	Total			
		Projected							
		2013	\$53	\$164	\$36	\$253			
		2014	\$84	\$146	\$32	\$262			
		2015	\$93	\$146	\$36	\$275			
		2016	\$81	\$144	\$22	\$247			
		2017	\$67	\$183	\$24	\$274			

- (1) Amortization expense related to the excess depreciation reserve recorded as part of the New Jersey rate case settlement and other distribution items.
- (2) Other amortization is related to the recovery of securitized stranded costs through the issuance of transition bonds by Atlantic City Electric Transition Funding LLC. The stranded costs are being amortized over the life of the bonds maturing in 2013 through 2023.
- (3) Construction expenditures presented are net of U.S. DOE awards.

# **Projected Capital Expenditures – 2013 - 2017**

(Millions of Dollars)	2013	2014	2015	2016	2017	Total
Power Delivery						
Distribution	\$ 733 \$	801 \$	784 \$	753 \$	730 \$	3,801
Distribution - Smart Grid	41	1	-	8	45	95
Transmission	266	254	280	242	298	1,340
Gas Delivery	26	28	28	28	30	140
Other	139	126	102	80	83	530
Sub-Total	1,205	1,210	1,194	1,111	1,186	5,906
DOE Capital Reimbursement Awards*	(7)	-	-	-	-	(7)
Total for Power Delivery	1,198	1,210	1,194	1,111	1,186	5,899
Pepco Energy Services	3	4	5	7	7	26
Corporate and Other	6	4	4	4	4	22
Total PHI	\$ 1,207 \$	1,218	1,203 \$	1,122 \$	1,197 \$	5,947

<sup>\*</sup> Reflects remaining anticipated cash reimbursements pursuant to awards from the U.S. DOE under the American Recovery and Reinvestment Act of 2009.

# **Projected Rate Base by Utility**

(Millions of Dollars)	2012 Estimated	2013 Projected	2014 Projected	2015 Projected	2016 Projected	2017 Projected
Distribution – Electric						
Pepco	\$2,485	\$2,772	\$3,075	\$3,289	\$3,570	\$3,743
Delmarva Power	1,138	1,280	1,381	1,461	1,538	1,618
Atlantic City Electric	1,072	1,244	1,351	1,441	1,542	1,623
Total Distribution – Electric	\$4,695	\$5,296	\$5,807	\$6,191	\$6,650	\$6,984
Distribution – Gas	\$251	\$255	\$263	\$268	\$273	\$277
Transmission						
Pepco	\$641	\$750	\$742	\$811	\$832	\$833
Delmarva Power	507	569	642	708	807	888
Atlantic City Electric	395	445	504	592	653	718
Total Transmission	\$1,543	\$1,764	\$1,888	\$2,111	\$2,292	\$2,439
Total Distribution & Transmission	\$6,489	\$7,315	\$7,958	\$8,570	\$9,215	\$9,700

### **Calculation of Credit Metrics**

	2012		
Net Cash Provided by Operating Activities (GAAP Measure) Rating Agency Adjustments	\$	592	
Less: Changes in Working Capital & Other		12	
Less: Securitized Debt Adjustment		(39)	
Plus: Pension & Postretirement Benefit Obligations Adjustment Plus: Operating Lease Adjustment		140 21	
Less: Capitalized Interest		(4)	
Adjusted Funds From Operations (FFO - Non-GAAP Measure)		722	
Balance Sheet Debt <sup>(1)</sup> (GAAP Measure) Rating Agency Adjustments	\$	5,520	
Less: Securitized Debt		(295)	
Plus: Pension & Postretirement Benefit Obligations Adjustment		591	
Plus: Operating Lease Adjustment		361	
Plus: Accrued Interest Plus: ARO Debt Adjustment		47 10	
Total Adjusted Debt		6,234	
Balance Sheet Equity	\$	4,446	
Non-Controlling Interest			
Total Equity (GAAP Measure)		4,446	
Total Adjusted Capital	\$	10,680	
Interest Expense (GAAP Measure)	\$	265	
Rating Agency Adjustments			
Plus: Capitalized Interest		4	
Plus: Operating Lease Adjustment Less: Securitized Debt Adjustment		20	
Plus: Pension & Postretirement Benefit Obligations Adjustment		(15) -	
Total Adjusted Interest Expense		274	
Cash Interest Paid	\$	253	
Rating Agency Adjustments			
Plus: Capitalized Interest		4	
Less: Securitized Debt Adjustment		(15)	
Plus: Operating Lease Interest Adjustment		20	
Less: Operating Lease Depreciation Adjustment  Total Adjusted Cash Interest Paid		(21) <b>241</b>	
	-		
Debt/Capital (Rating Agency Adjusted) FFO Interest Coverage (Rating Agency Adjusted) (2)		58.4% 3.5x	
110 microst coverage (nating Agency Adjusted)		3.38	

<sup>(1)</sup> Includes short-term and long-term debt, capital leases and long-term project funding

Source: S&P CreditStats Direct

<sup>(2)</sup> FFO Interest Coverage (Rating Agency Adjusted) = Adjusted FFO + Adjusted Cash Interest Paid / Adjusted Interest Expense

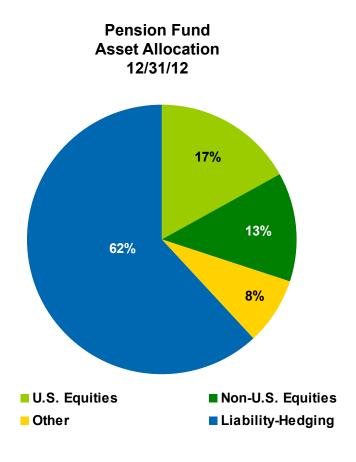
# **Long-term Debt Maturities**

(Millions of dollars)	Maturity Date	Interest Rate	2013	2014	2015
Pepco - Senior Notes	11/15/13	4.95%	\$200	\$ -	\$ -
Pepco - Senior Notes	4/15/14	4.65%	-	175	-
Delmarva Power - FMB	12/1/13	6.40%	250	-	-
Delmarva Power - Unsecured Notes	11/15/14	5.00%	-	100	-
Delmarva Power - Unsecured Notes	6/1/15	5.00%	-	-	100
Atlantic City Electric - FMB	8/1/13	6.625%	69	-	-
Atlantic City Electric - VRDB	4/15/14	Variable	-	18	-
Atlantic City Electric - Secured MTN	8/29/14	7.63%	-	7	-
Atlantic City Electric - Secured MTN	8/24/15	7.68%	-	-	15
Pepco Holdings	10/1/15	2.70%	-	-	250
Potomac Capital Investment - Bank Loan	4/21/14	6.59%		11	-
Total Maturities			\$519	\$311	\$365

Note: Excludes debt maturities related to Atlantic City Electric securitization bonds.

# **Pension – Liability-Driven Investment Strategy**

- Beginning in the second quarter of 2011, PHI initiated a modified pension investment policy to reduce volatility of funded status and pension costs
  - "Return-seeking" (i.e., equity) assets reduced from over 60% to under 40%, with corresponding increase in "liability-hedging" (i.e., fixed income) assets
  - Fixed income portfolio restructured to better track liabilities, with liability hedge ratio increased from less than 15% to more than 50%, reducing exposure to discount rate changes
  - Additional risk reduction will be predicated on contributions and improvements in funded status
  - Strategy designed to meet growth in benefit obligations through investment returns and PHI's contributions, while maintaining variability of funded status and pension costs at acceptable levels



# **Our Approach to Earnings Guidance**

- Range provided for ongoing operations (GAAP results excluding special, unusual or extraordinary items)
- For guidance purposes, the items below will be excluded from results even if not classified as a special item for reporting purposes:
  - Effect of adopting new accounting standards
  - Effect of changes in tax law
  - Impairments of assets, including goodwill
  - All earnings or losses associated with the retail energy supply business at Pepco Energy Services, including the net mark-to-market effects of economic hedging activities
  - All earnings or losses associated with the cross-border energy lease investments, including the associated interest on the tax liability
  - Other unusual items

# Reconciliation of GAAP EPS to Adjusted EPS

	Year End Decembe			
		2012		2011
Reported (GAAP) Diluted Earnings per Share from Continuing Operations	\$	1.24	\$	1.15
Adjustments (after-tax):*				
<ul> <li>Mark-to-market (gains)/losses from Pepco Energy Services retail energy economic hedging activities</li> </ul>		(0.06)		0.08
<ul> <li>Impairment charges related to Pepco Energy Services long-lived assets</li> </ul>		0.03		-
<ul> <li>Effect of adopting a tax law change in District of Columbia</li> </ul>		-		0.02
Adjusted Earnings per Share from Continuing Operations (Non-GAAP)	\$	1.21	\$	1.25

<sup>\*</sup> Calculated using a composite income tax rate of approximately 40%

# Q&A