

# Half Year Results 2011

26 July 2011



### Safe harbor

#### Non-GAAP measures and management estimates

This financial report contains a number of non-GAAP figures, such as EBITDA and free cash flow. These non-GAAP figures should not be viewed as a substitute for KPN's GAAP figures.

KPN defines EBITDA as operating result before depreciation and impairments of PP&E and amortization and impairments of intangible assets. Note that KPN's definition of EBITDA deviates from the literal definition of earnings before interest, taxes, depreciation and amortization and should not be considered in isolation or as a substitute for analyses of the results as reported under IFRS. In the net debt/EBITDA ratio, KPN defines EBITDA as a 12 month rolling average excluding book gains, release of pension provisions and restructuring costs, when over EUR 20m. Free cash flow is defined as cash flow from operating activities plus proceeds from real estate, minus capital expenditures (Capex), being expenditures on PP&E and software and excluding tax recapture regarding E-Plus.

Underlying revenues and other income and underlying EBITDA are derived from revenues and other income and EBITDA, respectively, and are adjusted for the impact of MTA and roaming (regulation), changes in the composition of the group (acquisitions and disposals), restructuring costs and incidentals.

The term service revenues refers to wireless service revenues.

All market share information in this financial report is based on management estimates based on externally available information, unless indicated otherwise. For a full overview on KPN's non-financial information, reference is made to KPN's quarterly factsheets available on www.kpn.com/ir

#### **Forward-looking statements**

Certain statements contained in this financial report constitute forward-looking statements. These statements may include, without limitation, statements concerning future results of operations, the impact of regulatory initiatives on KPN's operations, KPN's and its joint ventures' share of new and existing markets, general industry and macro-economic trends and KPN's performance relative thereto and statements preceded by, followed by or including the words "believes", "expects", "anticipates" or similar expressions.

These forward-looking statements rely on a number of assumptions concerning future events and are subject to uncertainties and other factors, many of which are outside KPN's control that could cause actual results to differ materially from such statements. A number of these factors are described (not exhaustively) in the Annual Report 2010.



# **Agenda**

Chairman's review	Eelco Blok
Group financial review	Carla Smits-Nusteling
Operational review The Netherlands	Eelco Blok
Operational review Mobile International	Thorsten Dirks
Concluding remarks	Eelco Blok



# Highlights Q2 '11

- Q2 financial results down y-on-y; on track to realize outlook
- Progress made with strategic initiatives to strengthen the business in The Netherlands
- High underlying growth in Germany at strong margin
- First phase of restructuring plan is being implemented to optimize cost structure
- Confirming outlook



## Financial highlights Q2 '11

- Financial performance Q2 '11
  - Revenues and other income € 3,290m, down 1.9% y-on-y
    - Regulatory impact of € 136m (4.1%)
    - Net positive incidentals and effect of acquisitions of € 23m
  - EBITDA of € 1,308m, down 5.6% y-on-y
    - Regulatory impact of € 56m (4.0%)
    - Restructuring costs of € 13m
    - Net positive incidentals and effect of acquisitions of € 12m
  - Capex of € 515m, € 897m YTD
  - Free cash flow of € 792m, € 983m YTD
- Continued focus on industry-leading shareholder returns
  - € 1.0bn share repurchases for 2011 started in February, ~71% completed to date following acceleration in May
  - Final dividend 2010 of € 0.53 per share paid in April 2011, up 15% y-on-y
  - Total cash returned to shareholders in H1 € 1,462m, up 16% y-on-y
  - 2011 interim dividend declared of € 0.28 per share, up 3.7% compared to 2010



### **Outlook**

#### Confirming outlook

	Outlook 2011
EBITDA	>€ 5.3bn¹
Capex	<€ 2bn
Free cash flow <sup>2</sup>	Growth <sup>3</sup>
Dividend per share	At least € 0.85

- EBITDA trend y-on-y improving in H2
  - Solid profitable growth in Germany and Belgium
  - Lower MTA impact
  - Implementation of cost optimization initiatives

Outlook 2012: Free cash flow<sup>2</sup>: ~€ 2.4bn DPS: € 0.90

Outlook 2013: DPS: € 0.95

Excluding 2011 restructuring costs

Free cash flow defined as cash flow from operating activities, plus proceeds from real estate, minus Capex and excluding tax recapture E-Plus "Growth" defined as growth compared to 2010 free cash flow, set on 26 January 2010 (free cash flow in 2010 was € 2,428m)



# **Operational structure**

Closer alignment with market dynamics

Board of Management

Consumer wireline

Consumer wireless

umer less Business

Getronics

W&O

Germany

Belgium, RoW

iBasis

De-layering operational structure
To be implemented on 1 January 2012



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# **Group results Q2 '11**

€ m	Q2 '11	Q2 '10	%	YTD '11	YTD '10	%
Revenues and other income	3,290	3,354	-1.9%	6,525	6,631	-1.6%
Operating expenses	2,546	2,515	1.2%	5,069	4,999	1.4%
<ul> <li>of which Depreciation<sup>1</sup></li> </ul>	352	351	0.3%	699	699	flat
of which Amortization <sup>1</sup>	212	196	8.2%	422	378	12%
Operating profit	744	839	-11%	1,456	1,632	-11%
Financial income/expense	-180	-194	-7.2%	-335	-386	-13%
Share of profit of associates	-12	-11	9.1%	-11	-21	-48%
Profit before taxes	552	634	-13%	1,110	1,225	-9.4%
Taxes	-138	-169	-18%	-105	-311	-66%
Profit after taxes	414	465	-11%	1,005	914	10%
Earnings per share <sup>2</sup>	0.28	0.29	-3.4%	0.67	0.57	18%
EBITDA <sup>3</sup> (reported)	1,308	1,386	-5.6%	2,577	2,709	-4.9%
- Restructuring costs	13	-8	-	23		-
EBITDA <sup>3</sup> (excl. restructuring costs)	1,321	1,378	-4.1%	2,600	2,708	-4.0%

- Operating expenses up 1.4% y-on-y YTD '11 due to investments in growth in Mobile International and Dutch Telco, and higher amortization of licenses and software
- YTD '11 taxes down 66% y-on-y due to positive one-off impact innovation tax facilities (~€ 120m)

Including impairments, if any
 Defined as profit after taxes per ordinary share / ADS on a non-diluted basis (in €)

<sup>3</sup> Defined as operating profit plus depreciation, amortization & impairments



## Group cash flow Q2 '11

€ m	Q2 '11	Q2 '10	%
Operating profit	744	839	-11%
Depreciation and amortization <sup>1</sup>	564	547	3.1%
Interest paid/received	-95	-107	-11%
Tax paid/received	93	-4	n.m.
Change in provisions	-88	-82	7.3%
Change in working capital <sup>2</sup>	13	-95	n.m.
Other movements	-31	-26	19%

Net cash flow from operating	1,200	1,072	12%
activities			

Capex <sup>3</sup>	515	380	36%
Proceeds from real estate	15	15	flat
Tax recapture E-Plus	92	-	n.m.

Free cash flow <sup>4</sup>	792	707	12%
Dividend paid Share repurchases	795 489	733 431	8.5% 13%
Cash return to shareholders	1,284	1,164	10%

- Free cash flow of € 792m in Q2 '11, up 12% y-on-y
  - — € 189m positive tax comparison y-on-y due to € 237m positive impact innovation tax facilities partly offset by higher tax payments as no prepayment in Q1 '11
  - € 108m change in working capital improvement y-on-y

#### partly offset by:

- € 78m lower EBITDA y-on-y
- € 135m higher Capex y-on-y
- Average coverage ratio of KPN pension funds at 108% end Q2 '11
  - Q2 '11 recovery payment of € 19m
  - No additional recovery payments while coverage ratio above 105%

<sup>1</sup> Including impairments, if any

<sup>2</sup> Excluding changes in deferred taxes

<sup>3</sup> Including Property, Plant & Equipment and software

<sup>4</sup> Defined as net cash flow from operating activities, plus proceeds from real estate, minus Capex and excluding tax recapture E-Plus



### **Group cash flow YTD '11**

On track to meet full-year free cash flow guidance

€ m	YTD '11	YTD '10	%
Operating profit	1,456	1,632	-11%
Depreciation and amortization <sup>1</sup>	1,121	1,077	4.1%
Interest paid/received	-351	-366	-4.1%
Tax paid/received	-22	-558	-96%
Change in provisions	-208	-166	25%
Change in working capital <sup>2</sup>	-266	-293	-9.2%
Other movements	-65	-25	>100%

Net cash flow from operating	1,665	1,301	28%
activities			

Capex <sup>3</sup>	897	715	25%
Proceeds from real estate	62	22	>100%
Tax recapture E-Plus	153	327	-53%

Free cash flow <sup>4</sup>	983	935	5.1%
Dividend paid	795	733	8.5%
Share repurchases	667	532	25%
Cash return to shareholders	1,462	1,265	16%

- Free cash flow of € 983m YTD '11, up 5.1% y-on-y
- Positive tax comparison of € 362m
   YTD '11 y-on-y
  - € 237m positive impact innovation tax facilities
  - Lower tax payments YTD '11 due to monthly tax payments in 2011 while full year tax prepayment in Q1 '10
- Capex € 182m higher YTD '11 y-on-y due to investments in network capacity and timing differences
- € 1,462m shareholder returns, up 16% YTD '11 y-on-y
  - 8.5% higher dividends paid y-on-y
  - 25% more share repurchases y-on-y following acceleration in May

<sup>1</sup> Including impairments, if any

<sup>2</sup> Excluding changes in deferred taxes

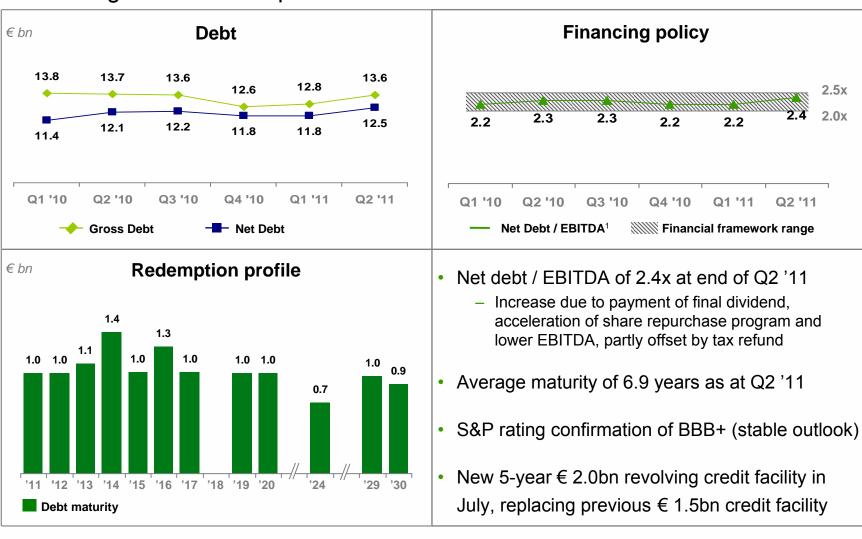
<sup>3</sup> Including Property, Plant & Equipment and software

<sup>4</sup> Defined as net cash flow from operating activities, plus proceeds from real estate, minus Capex and excluding tax recapture E-Plus



### **Group financial profile**

### Maintaining solid financial profile



<sup>1</sup> Based on 12 months rolling EBITDA excluding book gains/losses, release of pension provisions and restructuring costs, when over € 20m



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### **Progress in strengthening Dutch Telco**

#### **Q1 trends Dutch Telco**

- Consumer wireless
  - Substitution voice, SMS by data
  - Competition in 'value for money' segment
- Business
  - Pricing pressure
  - Continued rationalization

#### Additional investments announced

- Commercial investments
  - Acquisition/retention Consumer wireline
  - Increase distribution capacity
- Operational investments
  - Improve customer service
  - Strengthen IT platforms, upgrade datacenters
- Accelerated Capex
  - VDSL upgrade including pair bonding
  - IPTV improvements
  - Customer equipment (e.g. modems)
  - IT upgrade

#### **Progress**

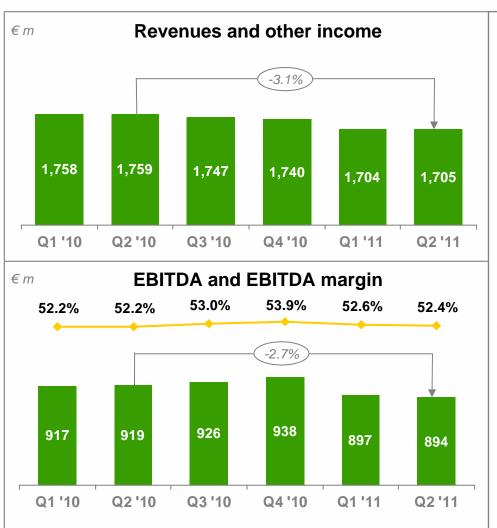
- Consumer wireless
  - Short-term measures successful; new mobile propositions in September
  - Customer retention and focus on brand improvement at Telfort
- Business
  - Good customer retention program implemented

#### **Progress**

- Commercial investments
  - Multiple brands on IPTV
  - Multi-room IPTV
  - FttH demand aggregation successful
- Operational investments
  - Shortened delivery times
- Accelerated Capex
  - Successfully completed pair bonding pilot
  - VDSL upgrades including pair bonding on track
  - Multi-room IPTV customer equipment



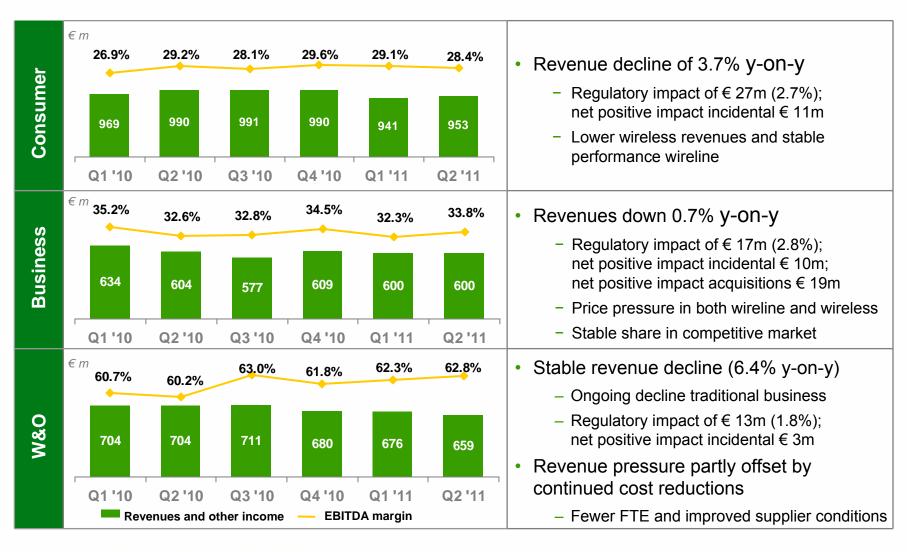
#### Financial review - Dutch Telco



- Revenues and other income down 3.1% y-on-y
  - Regulatory impact of € 54m (3.1%)
  - € 24m net positive impact from incidentals
  - € 17m net positive impact from acquisitions
  - Lower service revenues from changing customer behavior and competition in 'value for money' segment
- EBITDA down 2.7% y-on-y
  - Regulatory impact of € 12m (1.3%)
  - € 18m net positive impact from incidentals
  - € 2m net positive impact from acquisitions
  - Reduction in fixed costs offset by increased costs to strengthen Dutch Telco business



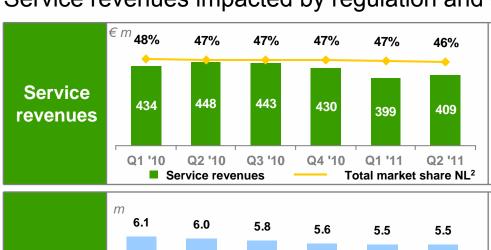
## Financial review - Dutch Telco by segment



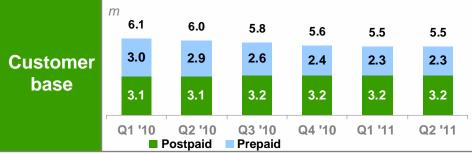


### Operating review - Consumer wireless<sup>1</sup>

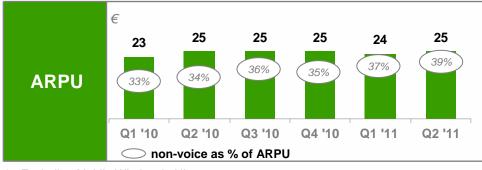
Service revenues impacted by regulation and changing customer behavior



- Service revenues down 8.7% y-on-y
  - Regulatory impact of € 25m (5.6%)
  - Impact from changing customer behavior on service revenues (~2%)
  - Decreasing prepaid revenues (~2%)
  - Competition in the 'value for money' segment
  - Partly offset by continued data growth



- Relatively stable customer base q-on-q
  - Prepaid customer base decline y-on-y, prepaid retention q-on-q
  - Postpaid customer base stable despite strong competition in lower segment of market



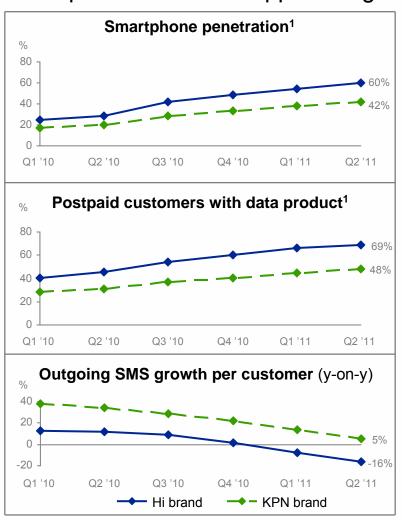
- Blended ARPU stable y-on-y at € 25
  - Postpaid ARPU decline due to changing customer behavior and regulation
  - Partly offset by mix effect due to lower prepaid customer base
- 39% of ARPU is non-voice

- 1 Excluding Mobile Wholesale NL
- 2 Total KPN (Consumer, Business and other Dutch activities) service revenue market share



# **Consumer wireless - update of trends**

Smartphones and new apps change customer behavior

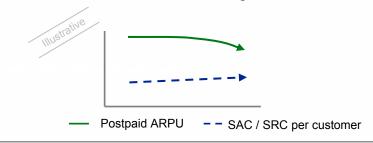


#### **Trends**

- Number of data customers increasing
- Smartphones and new communication apps drive SMS
   and in second instance voice to data substitution
- Expansion of (free) WiFi hotspots
- 'Hi' brand has many early adopters; other KPN brands following but at significantly lower speed

#### **Exposure to trends**

- Postpaid ARPU under pressure
- 'Unlimited' data packages promote substitution
- 'Out of bundle' service revenues exposed to trends: currently 22% of service revenues is 'out of bundle'
- · SAC / SRC in market still increasing



<sup>1</sup> Consumer postpaid excluding SIM-only; Q2 figures include April and May only



# Consumer wireless - update on initiatives

Short-term measures successful, new mobile propositions announced

#### Currently

#### September 2011

Reduce 'out of bundle' revenue exposure

Reduce churn 'value for money' segment

- Actively upsell 'out of bundle' customers to higher bundles
- Short term measures are successful:



- ~35% of addressed customers adjusted their contract
- Changed customers have significantly lower 'out of bundle' exposure
- Reduce churn in 'value for money' segment



- Improved retention management
- Actively address SIM-only market
- Improved brand positioning of Telfort

#### New bundles across brand portfolio

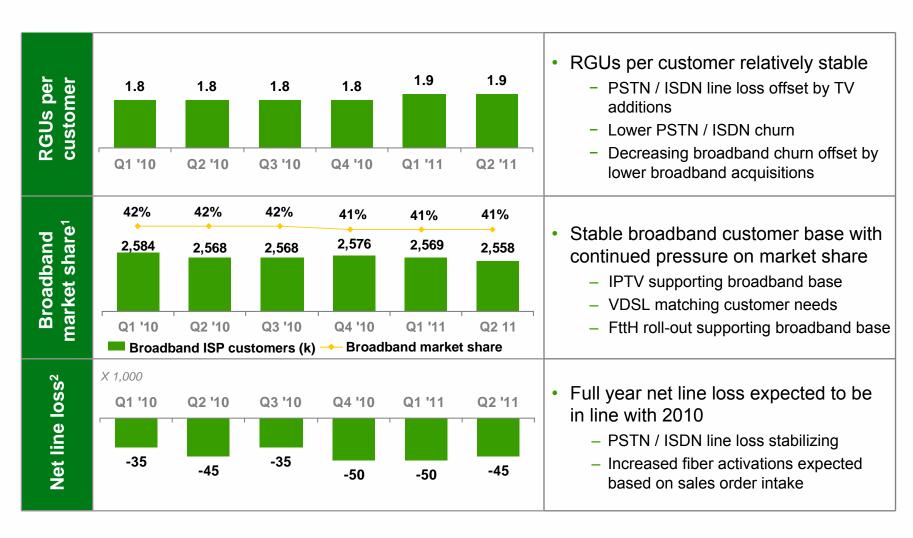
- Integrated data / voice / SMS propositions
- Differentiation on quantity, speed and service
- Transparent propositions to prevent 'bill surprise' for customers
- Data volume pricing will increase
- Managing down SAC / SRC, step down of hardware subsidization
- Net neutrality adhered, no blocking

#### **Detail new bundles**

- Three brands: KPN and Hi launch in September '11, Telfort in Q1 '12
- Three types of line-up for each brand
  - 1. voice / SMS; max. speed 2.0 Mbps down / 0.1 Mbps up
  - 2. data / voice / SMS; max. speed 2.0 Mbps down / 0.1 Mbps up
  - 3. data XL / voice / SMS; max. speed 7.2 Mbps down / 2.0 Mbps up



### **Operating review - Consumer wireline**



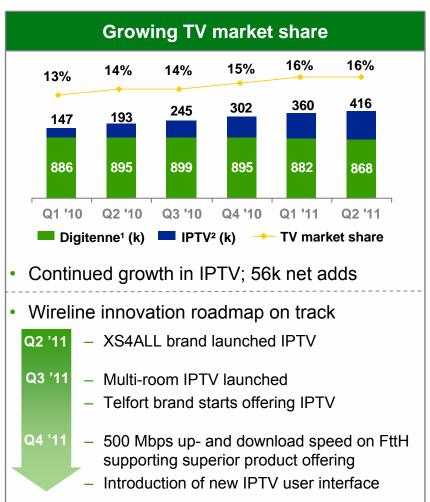
<sup>1</sup> Source: Telecompaper, management estimates for Q2 '11

<sup>2</sup> Quarterly delta in PSTN / ISDN access lines + delta Consumer VoIP, ADSL Only and delta Consumer Fiber



## **Operating review - Consumer wireline** (cont'd)

Continued growth in TV market share, strategic innovation roadmap on track



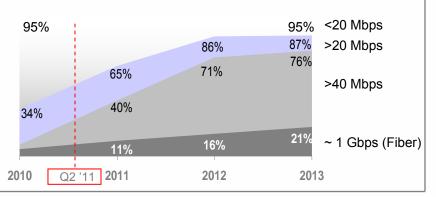
#### **Expanding addressable market**

- Hybrid VDSL and FttH strategy
  - VDSL upgrades ongoing
  - FttH roll-out continues; demand aggregation in fiber areas successful; 17 out of 19 areas start roll-out



 Year end 2011 coverage target on track: ~40% of Dutch households covered with >40 Mbps

#### % coverage of Dutch market, minimum speeds



<sup>1</sup> Digitenne used as primary TV connection

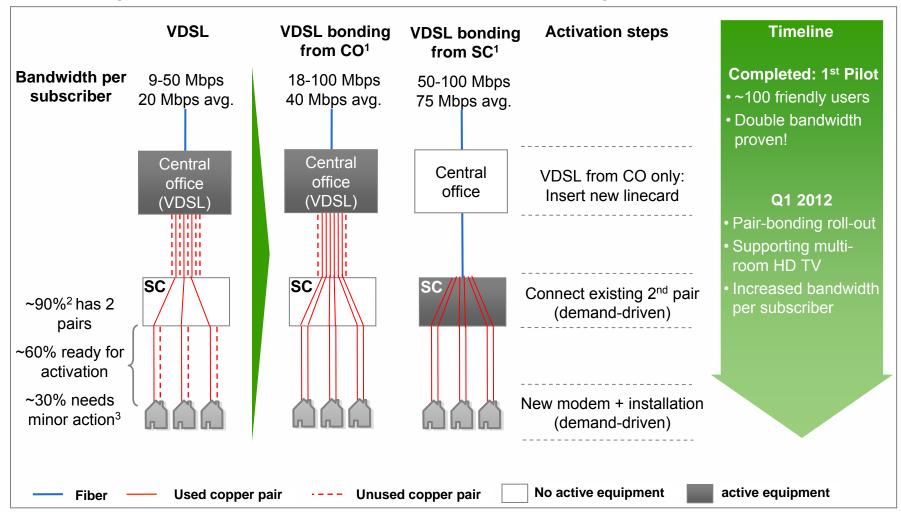
<sup>2</sup> Including FttH IPTV

HP = Homes Passed; HA = Homes Activated



### Copper upgrades - pair bonding

Supporting multi-room HD TV proposition and increasing bandwidth



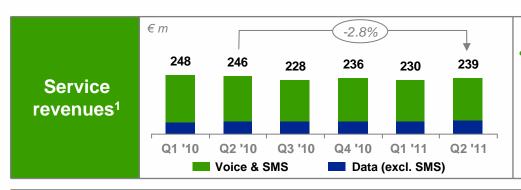
<sup>1</sup> CO = Central office; SC = Street cabinet

<sup>2</sup> Amongst the highest rankings in Europe

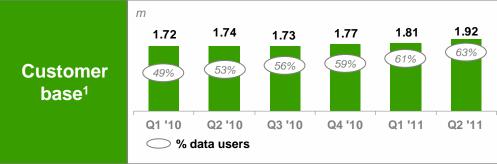
<sup>3</sup> Minor copper correction, typically welding



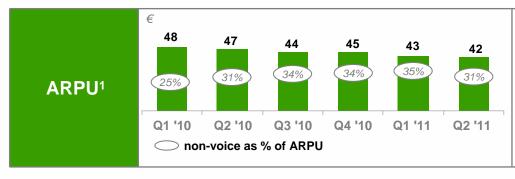
### **Operating review - Business wireless**



- Service revenues decline 2.8% y-on-y
  - Impact from regulation € 17m (6.9%)
  - Positive impact Yes Telecom of € 7m
  - Maintaining market share in competitive wireless market



- Increasing number of data customers
- Stable number of voice customers
- 63% of customers use data services
- Focus on customer value by managing SAC / SRC



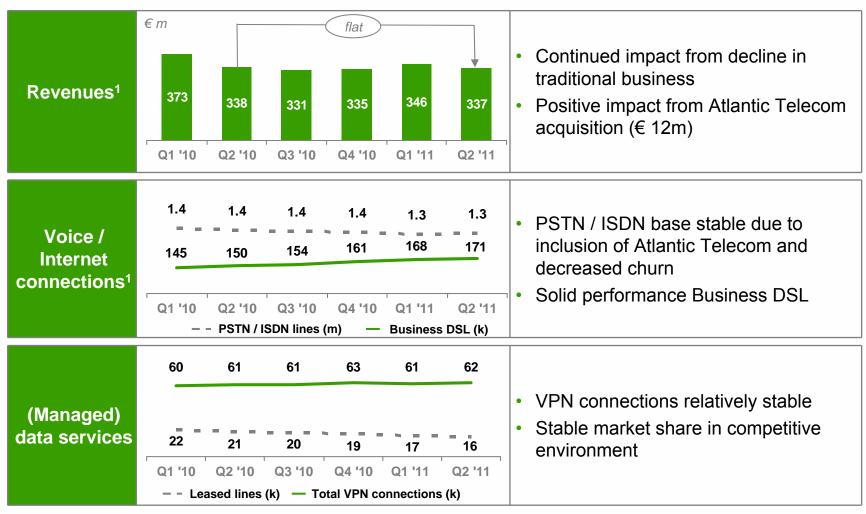
- ARPU impacted by regulation, M2M and data mix effect
- 31% of ARPU is non-voice, price pressure in data market

<sup>1</sup> Business wireless figures include 'Yes Telecom' as of Q2 2011



### **Operating review - Business wireline**

Continued pressure on traditional services

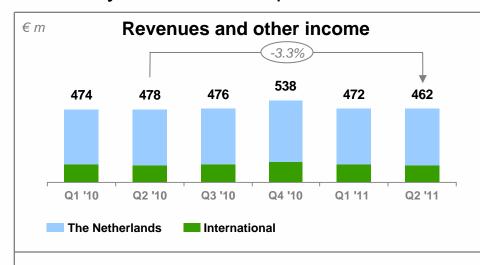


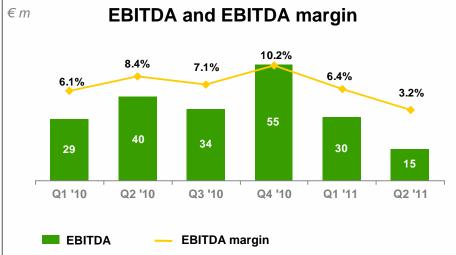
<sup>1</sup> Revenues include Atlantic Telecom as of Q1 2011; Voice / Internet connections include Atlantic Telecom lines as of Q2 2011



### **Operating review - Getronics**

Relatively stable market position in difficult market





- Revenues declining 3.3% y-on-y
  - Clients postponing investments and reducing transaction size
- Price pressure in market results in lower EBITDA margin
  - Restructuring costs in Q2 of € 7m (YTD '11: € 12m)
- Maintaining market share<sup>1</sup> in difficult market
- Cost initiatives to support margin
  - Accelerating implementation of restructuring program; mostly off-shoring
  - Resulting in 2,000 2,500 FTE reduction, part of provision in H2
- Developing business to play leading role in cloud services aggregation

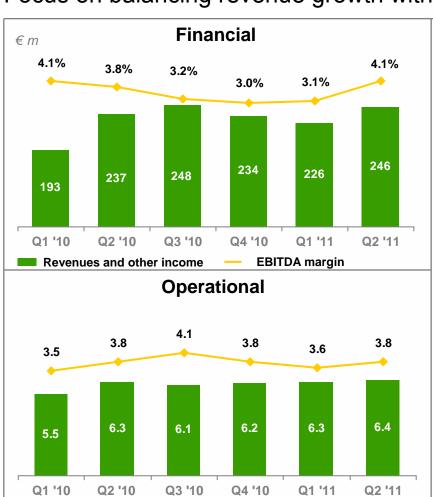
1 Management estimate 25



### **Operating review - iBasis**

Focus on balancing revenue growth with profitability

Average revenue per minute (€ct)



Total minutes (bn)

- Focus on balancing revenue growth with profitability
  - Q2 revenues up 3.8% y-on-y to € 246m, despite
     ~13% negative currency effect
  - EBITDA margin of 4.1% despite some price pressure in the market
- Market share improvement continues, enhanced by new business wins
  - Market outperformance in growth of minutes
  - Average revenue per minute slightly increased y-on-y
- Top 5 position in competitive international voice traffic market
- Underlying revenue growth<sup>1</sup> expected for the full year 2011

1 Excluding currency effects 26



# The Netherlands - concluding remarks

- Consumer wireless trends in line with Q1; short term measures successful
- Structural step in moving to data centric wireless portfolio with new mobile propositions
- Consumer wireline innovation roadmap on track
- Good customer retention management at Business
- Accelerating restructuring plan at Getronics to support margin
- First results of quality program
- Implementation of cost optimization initiatives started



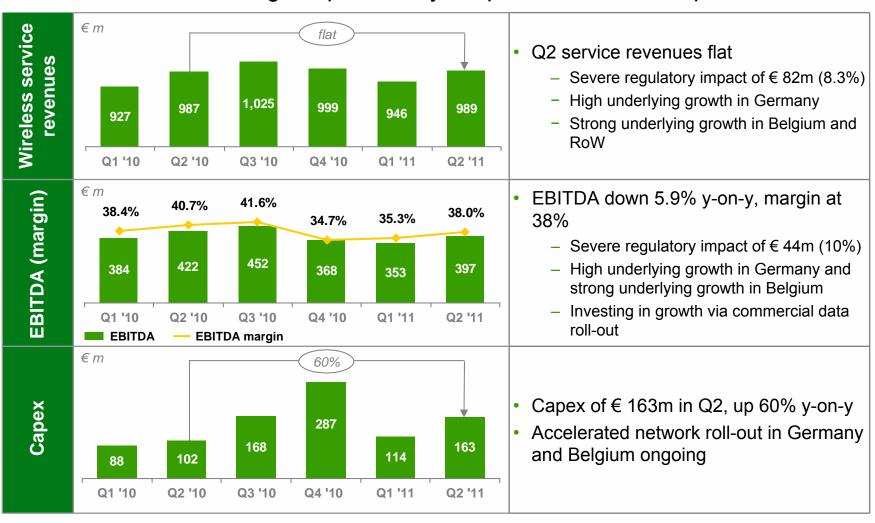
# Agenda

Concluding remarks	Eelco Blok
Operational review Mobile International	Thorsten Dirks
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Chairman's review	Eelco Blok



### Financial review - Mobile International

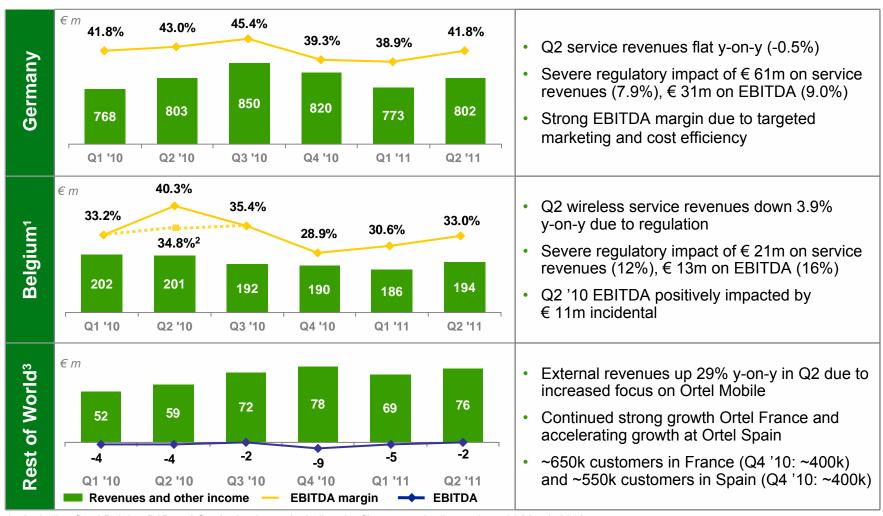
Service revenue flat and good profitability despite severe MTA impact





# Financial review - Mobile International by segment

Continued underlying growth in all segments, severe regulatory impact

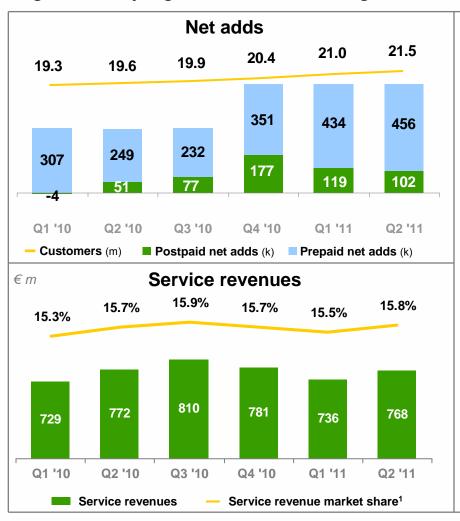


- 1 Including fixed Belgian B2B and Carrier business, including the fiber network; divested per 31 March 2010
- 2 Normalized EBITDA margin, excluding one-off release of € 11m
- External revenues



## **Operating review - Germany**

High underlying service revenue growth of 7.5% at strong margin



- Good performance of 'Mein BASE' in both voice and data
  - High number of postpaid net adds (102k)
  - Regional focus and strong captive channel performance
- Take-up of data bundles encouraging, >40% of 'Mein BASF' adds take data bundle
- Underlying service revenue growth of 7.5% y-on-y
- Service revenue flat y-on-y (-0.5%)
  - Negatively impacted by MTA (€ 58m) and roaming (€ 3m), positively impacted by Multiconnect<sup>2</sup> (€ 4m)
- Market share increase expected y-on-y
  - Market outperformance in both voice and data
  - Relatively high impact from regulation compared to competitors

2 Former part of SNT Germany; transferred from segment Other to Germany on 1 June 2010

<sup>1</sup> Management estimates, based on service revenues; market shares restated due to change in reporting of Deutsche Telekom in Q1 '11



# Strategic building blocks

Grow mobile Challenger strategy with data

#### **Building blocks**

#### Network



- Mobile broadband network for mass market
- · Quality on eye-level with competition
- Clear cost leadership

#### Commercial



- Innovative 'value for money' data propositions
- Upgrade customer base
- · Capture market growth

#### **Brand**



- Further strengthen lead brand BASE
- Continue multi-brand / segment strategy
- Expand wholesale partnerships for voice/data

#### Distribution



- Regionalized go-to-market approach
- Further strengthen captive channels

# **Key 2015 objective** Service revenue market share<sup>1</sup> 2010 18% 5% Voice, SMS Data 2015 >20% >20% Data Voice, SMS

<sup>1 2010</sup> market shares and 2015 objectives for Germany



### **Progress Germany**

Strong growth in data supported by accelerated network roll-out

#### Strong data growth



#### **BASE Lutea**

€ 12 per month 24 month contract Internet flat inclusive



#### **BASE Tablet**

€ 19 per month 24 month contract Internet flat inclusive

- BASE branded smartphones and tablets with data packages for mass market
- Data via 'Mein BASE' and partners shows good take-up





#### Accelerated network roll-out

- High speed data network roll-out through multiple partnerships running ahead of schedule
- >75% of own customer base covered with high speed data (up to 21 Mbps)
- End of year 2012: >80% of total population covered (up to 42 Mbps)
- More than 15 site upgrades per day





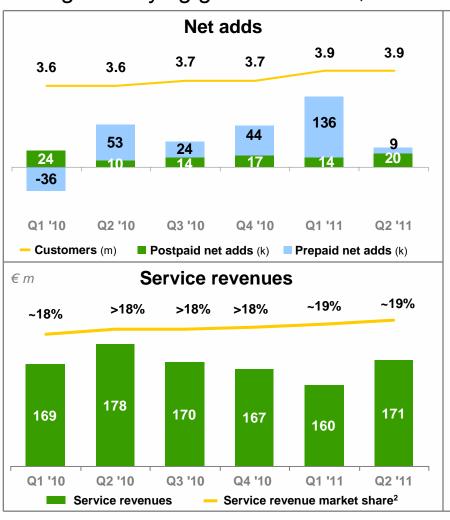






## Operating review - Belgium<sup>1</sup>

Strong underlying growth of 8.9%, service revenues impacted by regulation



- Underlying service revenue growth of 8.9% y-on-y in Q2
  - Regional focus with increasing number of shops
  - Clean-up of ~220k inactive prepaid customers
- Commercial high speed mobile data in more than 16 cities, including the 6 major ones
  - Good demand for data bundles
  - Supported by transparent pricing
- Q2 service revenues down 3.9% y-on-y
  - Negatively impacted by regulation € 21m (12%)
- Increasing EBITDA margin at 33%
  - Focus on cost efficiency to increase EBITDA margin

<sup>1</sup> Wireless services only

<sup>2</sup> Management estimates



# Agenda

Chairman's review	Eelco Blok
Group financial review	Carla Smits-Nusteling
Operational review The Netherlands	Eelco Blok
Operational review International	Thorsten Dirks
Concluding remarks	Eelco Blok



### **Concluding remarks**

- Q2 financial results down y-on-y; on track to realize outlook
- Progress made with strategic initiatives to strengthen the business in The Netherlands
- High underlying growth in Germany at strong margin
- First phase of restructuring plan is being implemented to optimize cost structure
- Confirming outlook



Q&A



# **Annex**

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# **Analysis of results**

# Key items worth mentioning in results interpretation

€ m		Q2 '11	Q2 '10
Revenue effect			
MTA reduction	Group	-132	-23
Roaming tariff reduction	Group	-4	-15

YTD '11	YTD '10
-259	-78
-10	-30

EBITDA effect			
MTA reduction	Group	-55	1
Roaming tariff reduction	Group	-1	-11
Restructuring costs	Group	-13	8
Release of provisions	Getronics	_	5
Release of provisions	Belgium	-	11

-108	-19
-4	-24
-23	1
10	5
-	11

Revenue & EBITDA effect			
Book gain on sale of real estate	W&O	11	-
Book gain on sale of real estate	Other	_	4
Release of deferred connection fees	Consumer	11	-
Release of deferred connection fees	Business	7	-3
Release of deferred connection fees	W&O	_	9
Wholesale price cap	W&O	-	-
Book gain on sale of business	Getronics	-	-

-	44
6	-
-	11
16	4
9	-
4	-
-	5



# **Restructuring costs**

€m	Q2 '11	Q2 '10	YTD '11	YTD '10
Germany Belgium Rest of World	- - -2	-2 - -	- - -2	-2 - -
Mobile International	-2	-2	-2	-2
Consumer Business Wholesale & Operations IT NL Other	- - - - -1	-1 - 6 -	-1 - - - -1	-2 - 3 - -
Dutch Telco	-1	5	-2	1
Getronics	-7	1	-12	1
The Netherlands	-8	6	-14	2
Other	-3	4	-7	1
KPN Group	-13	8	-23	1



### Regulation

### MTA reductions and upcoming spectrum auctions

### MTA reductions implemented across the Group

KPN's suspension request has been rejected, annulment procedure is ongoing

€ ct / min	Until 7 July	7 July '10	Sep '10	Jan '11	Sep '11	Sep '12
MTA rate	7.00	5.60	5.60	4.20	2.70	1.20

GER

NL

Final MTA decisions published, E-Plus has started legal proceedings against these decisions

€ ct / min	Until 1 Dec '10	1 Dec '10 – 30 Nov '12
MTA rate	7.14	3.36

BE

KPN's suspension request has been rejected, annulment procedure is ongoing

€ ct / min	Until Aug '10	Aug '10	Jan '11	Jan '12	Jan '13
MTA rate	11.43	5.68	4.76	2.92	1.08

MTA impact on Group revenues & EBITDA

€m	2010	2011E	2012E
Revenues	180	~ 500	~ 125
EBITDA	62	~ 200	~ 50

### **Upcoming spectrum auctions**

NL

- Concept auction document published
- Preliminary timing indicates Q1 2012
- Auction of 800 900 1.8GHz and left overs 2.1GHz - 2.6GHz

BE

- Auction document published
- Preliminary timing of 2.6GHz auction is end of November 2011
- Combination Telenet & Voo recently acquired 29.6MHz 2.1 GHz for € 71.5m



# **Impact MTA reduction**

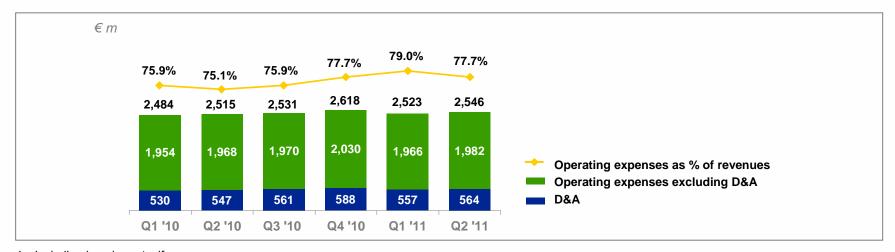
€m	Q2 '11		YTD '11	
	Revenues	EBITDA <sup>1</sup>	Revenues	EBITDA <sup>1</sup>
Germany	-58	-30	-111	-57
Belgium	-21	-13	-42	-27
Mobile International	-79	-43	-153	-84
Consumer	-27	-10	-55	-19
Of which: Mobile Wholesale	-2	-1	-4	-2
Business	-16	-2	-33	-4
Wholesale & Operations	-13	-	-25	-1
Intercompany	3	-	7	-
The Netherlands	-53	-12	-106	-24
KPN Group	-132	-55	-259	-108

<sup>1</sup> Defined as operating profit plus depreciation, amortization and impairments



# **Operating expenses**

€m	Q2 '11	Q2 '10	%
Salaries and social security contributions	471	493	-4.5%
Cost of materials	232	199	17%
Work contracted out and other expenses	1,136	1,144	-0.7%
Own work capitalized	-30	-25	-20%
Other operating expenses	173	157	10%
Depreciation <sup>1</sup>	352	351	flat
Amortization <sup>1</sup>	212	196	8.2%
Total	2,546	2,515	1.2%

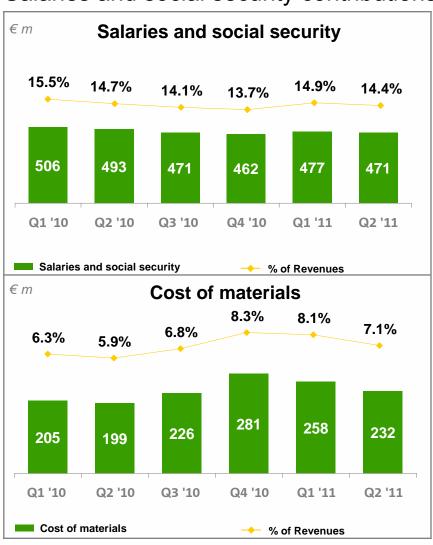


<sup>1</sup> Including impairments, if any



## **Operating expenses - analysis**

Salaries and social security contributions & Cost of materials



#### Y-on-Y decrease

 Reduction of own personnel in The Netherlands and Getronics, partly offset by increase at Mobile International

#### Q-on-Q decrease

 Reduction of own personnel in The Netherlands and Getronics, partly offset by increase at Mobile International

### Y-on-Y increase

Higher cost of materials due to increased smartphone sales

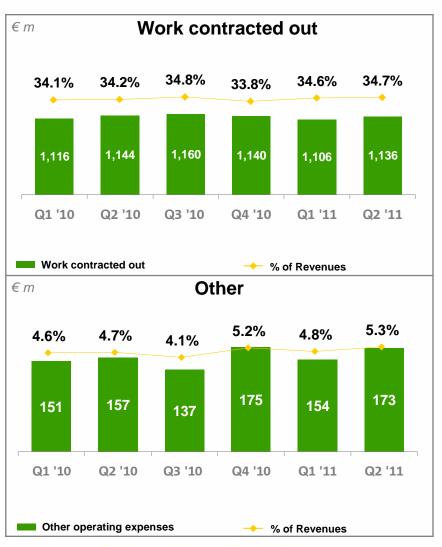
### Q-on-Q decrease

 Lower costs in Germany due to full implementation of handset lease model as of 1 April



# **Operating expenses - analysis**

### Work contracted out & Other



#### Y-on-Y decrease

- Lower traffic costs due to regulatory tariff cuts across all segments
- Partly offset by increase at Mobile International and iBasis due to higher traffic

#### Q-on-Q increase

 Higher costs related to higher traffic at Mobile International and iBasis

#### Y-on-Y increase

- New restructuring provisions in The Netherlands
- · Release of provisions Q2 2010

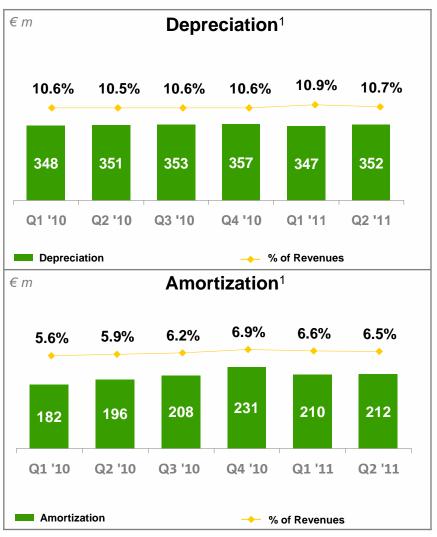
#### Q-on-Q increase

- Increase in marketing expenditure Germany
- Higher addition to restructuring provision in Q2



# **Operating expenses - analysis**

### Depreciation & Amortization



### Y-on-Y increase

- Higher amortization costs due to new spectrum licenses in Germany
- Amortization of software licenses

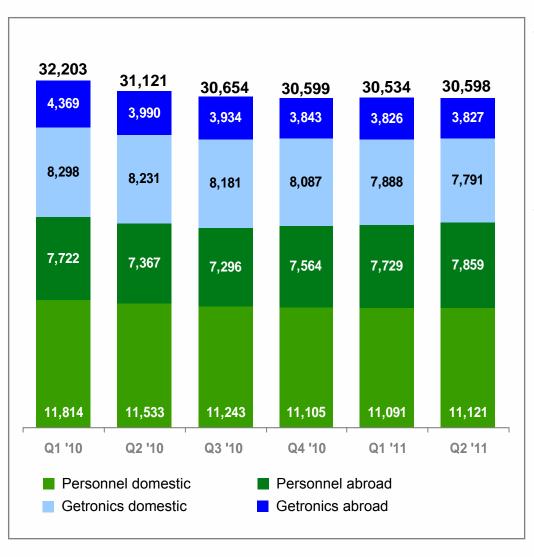
#### Q-on-Q increase

· Amortization of software licenses

<sup>1</sup> Including impairments, if any



### **Personnel**



### Decrease of 523 FTE y-on-y

- Reduction of 412 FTE in The Netherlands (excl. Getronics) from all segments
- Increase of 492 FTE at Mobile International (including SNT Germany)
- Getronics domestic: reduction of 440 FTE
- Getronics abroad: reduction of 163 FTE

### Increase of 64 FTE q-on-q

- Decrease of 96 FTE at Getronics, offset by:
- Increase of 30 FTE in The Netherlands (mainly at call centers, migrating external to internal personnel as part of quality program)
- Increase of 130 FTE at Mobile International (including SNT Germany), caused by growing business (shops and call centers)



### Tax

	P&L		
Fiscal units (€ m)	Q2 '11	Q2 '10	
Dutch activities <sup>1</sup>	-107	-111	
Getronics	9	-2	
German Mobile activities Belgian Mobile activities Other	-28 -10 -2	-33 -16 -7	
Total reported tax	-138	-169	
Effective tax rate	24.5%	26.2%	

Cash	flow
Q2 '11	Q2 '10
95	-2
-	1
-1	-1
-	-
-1	-2
93	-4

- KPN has reached an agreement in principle with the Dutch tax authorities with regard to the application of the innovation tax facilities
- The innovation tax facilities lead to a positive one-off impact YTD '11 of € 118m for the P&L and € 237m for the cash flow
- The normalized effective tax rate for the Group will be reduced to approximately 20% from 2011 onwards



# **Share repurchase progress**

Date <sup>1</sup>	Value (€ m)	Shares (m)	Avg. share price (€)
Q1 '11	178.4	15.2	11.71
April	107.1	9.5	11.29
May	252.3	24.3	10.40
June	136.0	13.6	10.03
Q2 '11	495.4	47.3	10.47
July <sup>2</sup>	32.4	3.4	9.57
Total	706.2	65.9	10.72

- € 1bn share repurchase program for 2011 started on 21 February 2011
  - ~71% completed to date, following acceleration in May
  - Program expected to be finalized around 1 October 2011
- € 9.5bn in shares repurchased since start in 2004, at an average price of € 9.24
  - ~39% of outstanding shares cancelled since 2004
- Number of outstanding shares amounting to 1,528,251,409 per 30 June 2011
  - No shares cancelled in Q2 '11
  - Large part of the shares that were repurchased as part of 2011 program to be cancelled in Q3 '11

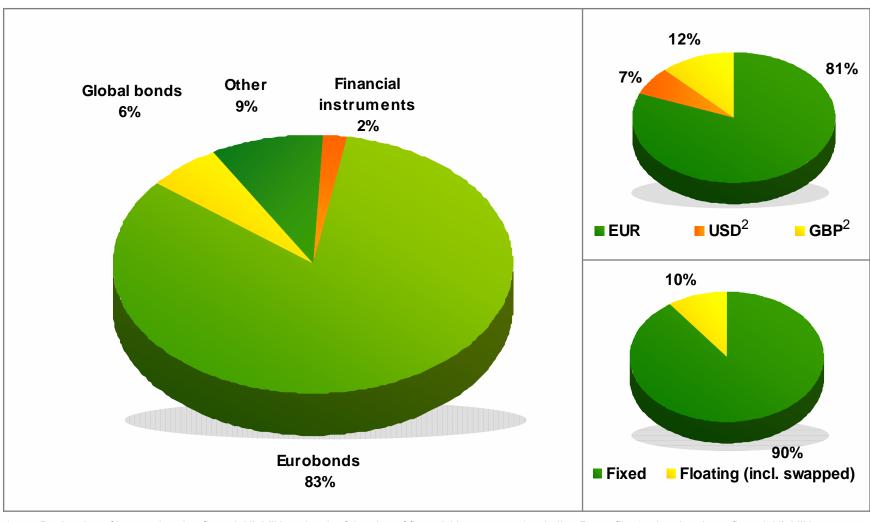
<sup>1</sup> Figures based on transaction date of share repurchases, some rounding changes may apply

<sup>2</sup> Until 25 July 2011



# **Debt portfolio**

Breakdown of € 13.6bn gross debt1



- Book value of interest bearing financial liabilities plus the fair value of financial instruments (excluding Reggefiber) related to these financial liabilities
- 2 Foreign currency amounts hedged into EUR



# **Dutch wireless services disclosure**

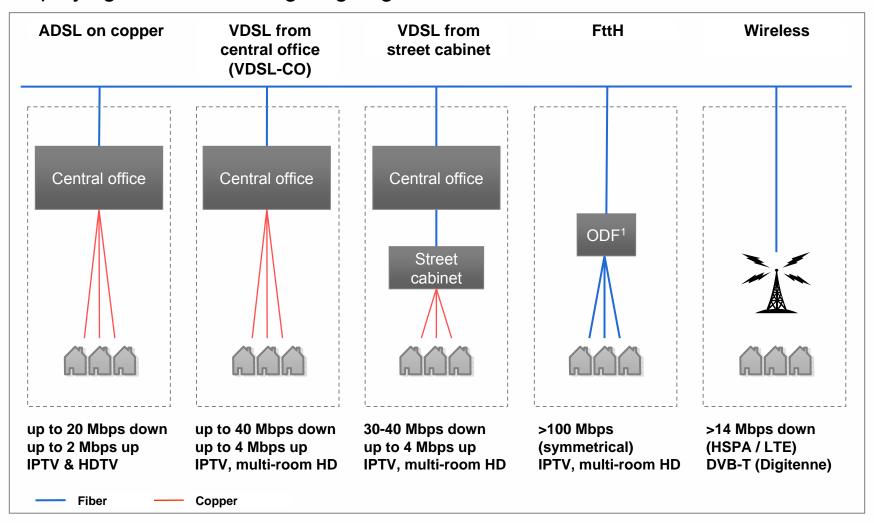
	Q2 '11	Q1 '11	Q2 '10
Service revenues (€ m)  - Consumer  - Business  - Other Dutch activities¹	<b>702</b> 409 239 54	<b>698</b> 399 230 69	<b>761</b> 448 246 67
SAC / SRC (€) - Consumer - Business	164 224	146 225	157 215

<sup>1</sup> Indicates amongst others Mobile Wholesale NL, Simyo and visitor roaming revenues within KPN The Netherlands, Q2 '11 including Yes Telecom at Business



### Infrastructure

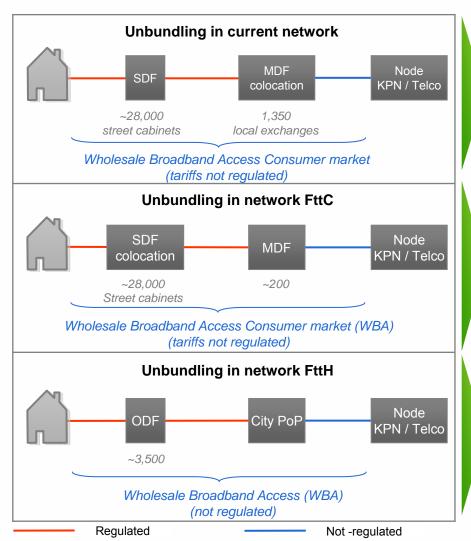
### Deploying mix of technologies going forward



<sup>1</sup> Optical distribution frame



# **Unbundling tariffs**



Category	Monthly tariff				
Line sharing (LLU) <sup>1</sup>					
Fully unbundled (LLU) <sup>1</sup>	€ 6.54 / line				
MDF colocation <sup>1</sup>	€ 871.20 / footprint / year				
MDF backhaul	Commercial pricing, not regulated				
Wholesale Broadband Access (WBA)	€ 5.32 shared € 13.00 non-shared				

Category	Monthly tariff				
ine sharing (SLU) <sup>1</sup> € 7.59 / line					
Fully unbundled (SLU) 1	€ 7.41 / line				
SDF colocation <sup>1</sup>	€ 1.21 / line or 5.38 / per unit One-off € 492.80 / per unit				
SDF backhaul	Will not be regulated by OPTA				
Wholesale Broadband Access (WBA)	€ 5.32 shared € 13.00 non-shared				

Category	Monthly tariff				
Fully unbundled (ODF FttH)	€ 12.30 – € 17.94				
ODF FttH colocation	≤ € 512 / month / per Area Pop One-off ≤ € 3,075 / per Area Pop				
ODF FttH Backhaul	≤ 615 / month				
Wholesale Broadband Access (WBA) FttH	€ 19.00 non-shared				
ODF FttO	Will not be regulated by OPTA				

<sup>1)</sup> Tariffs refer to WPC 2009-2011 |(WPC 2A)



Total

# **Spectrum in The Netherlands**

**Current** status

Free 800MHz 2x30 2x30 MHz **T-Mobile** Vodafone **KPN** 900MHz 2x35 To be auctioned 2x12.5 2x10 2x12.5 Vodafone **T-Mobile KPN** Free 1.8GHz 2x70 2x5 2x30 2x20 2x15 1.9-2.0 Free 14.7 GHz 14.7MHz unpaired Vodafone **T-Mobile KPN** Free 2x60 2.1GHz 1x25 2x15 1x5 2x15 1x5 2x20 1x10 1x5 2x10 Vodafone **T-Mobile KPN** Ziggo4 Tele2 Free 2x65 2.6GHz 2x5 2x20 2x10 2x10 2x20 55 unpaired 1x55 **T-Mobile KPN** Free Vodafone Ziggo4 Tele2 **Total** 40MHz 90MHz 140MHz 120MHz 40MHz 184.7MHz

# Upcoming auction

Draft auction document published, includes the following:

- 2x30MHz in 800MHz will be auctioned together with 2x35MHz in 900MHz band, available 1 January 2013
- 2x10MHz in the 800MHz band is reserved for new entrant(s)
- All spectrum has minimum prices and roll-out obligations, In addition, reserved spectrum has trading restrictions for the first five years
- No spectrum caps
- License duration for the 800MHz, 900MHz and 1.8GHz bands will be aligned with the 2.6GHz licenses and therefore expire in 2030. The 2.1GHz licenses expire on 1 January 2017
- The auction will take place in Q1 2012



# **Spectrum in Belgium**

# **Current** status

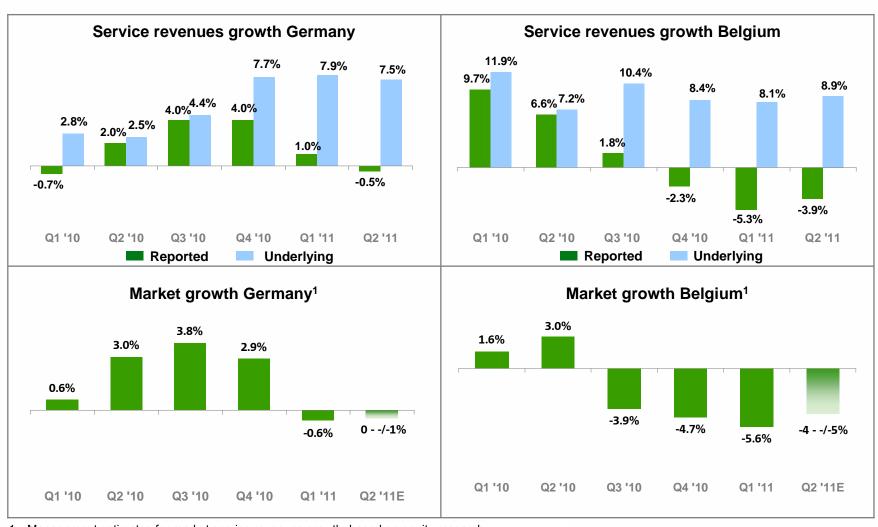
900MHz	KPNgB	Proxin	nus	Mobistar						
300111112	2x10.8	2x1	2	2x12						
4 0011-	KPNgB			Proximus		Mobis	Mobistar		Mob	Free
1.8GHz	2x	2x22		2x15		2x1	2x15		2x5.8	2x11.4
2.1GHz	KPNgB			Proximus		Mobistar		Telenet & Voo		<mark>/oo</mark> Free
	2x15	1x5	2	2x15	1x5	2x15	1x5		2x14.8	1x5
2.6GHz						Free				
2.00112				140MF	lz paire	ed, 50MHz ı	ınpaire	$d^1$		
Total	KPNgB Pro	Proximu	Proximus Mobistar		Telenet & Voo		& Voo Free			
Total	100.6M	Hz		100.6MH	lz	100.6MHz			29.6	MHz 217.8MHz

# Upcoming auction

- Auction of 185MHz (140 paired + 45 unpaired) in 2.6GHz band scheduled for end of November 2011
  - Operators capped at 40MHz (2x20) in paired
- Current 2G licenses can be extended till 2021
- No clarity on 800MHz band yet



# Service revenues growth Mobile International



<sup>1</sup> Management estimates for market service revenues growth, based on equity research