

# First Quarter Results 2009

28 April 2009



### Safe harbor

#### Non-GAAP measures and management estimates

This presentation contains a number of non-GAAP figures, such as 'existing' and 'disposed' revenues and other income, EBITDA and free cash flow. These non-GAAP figures should not be viewed as a substitute for KPN's GAAP figures.

KPN defines EBITDA as operating result before depreciation and impairments of PP&E and amortization and impairments of intangible assets. Note that KPN's definition of EBITDA deviates from the literal definition of earnings before interest, taxes, depreciation and amortization and should not be considered in isolation or as a substitute for analyses of the results as reported under IFRS. In the net debt/EBITDA ratio, KPN defines EBITDA as a 12 month rolling average excluding book gains, release of pension provisions and restructuring costs, when over EUR 20m. Free cash flow is defined as cash flow from operating activities plus proceeds from real estate, minus capital expenditures (Capex), being expenditures on PP&E and software, and excluding tax recapture at E-Plus.

The term 'existing' indicates that only the Getronics business that was part of KPN Group as at the end of the reporting period of the interim financial statements are included. The term 'disposed' refers to the Getronics business which is no longer part of KPN Group at the end of the reporting period of the interim financial statements. The term 'existing and disposed' refers to, and only to, businesses that were part of Getronics at the initial consolidation of Getronics within the KPN Group on 23 October 2007.

The term 'Dutch Telco business' is defined as the Netherlands excluding Getronics, iBasis and book gains on real estate. All market share information in this presentation is based on management estimates based on externally available information, unless indicated otherwise. For a full overview on KPN's non-financial information, reference is made to KPN's quarterly factsheets.

#### Forward looking statements

Certain statements contained in this presentation constitute forward-looking statements. These statements may include, without limitation, statements concerning future results of operations, the impact of regulatory initiatives on KPN's operations, its and its joint ventures' share of new and existing markets, general industry and macro-economic trends and KPN's performance relative thereto, and statements preceded by, followed by or including the words "believes", "expects", "anticipates" or similar expressions.

These forward-looking statements rely on a number of assumptions concerning future events and are subject to uncertainties and other factors, many of which are outside KPN's control that could cause actual results to differ materially from such statements. A number of these factors are described (not exhaustively) in the 2008 Annual Report.



# **Agenda**

Chairman's review	Ad Scheepbouwer, Chairman and CEO
Financial review	Marcel Smits, CFO
Operating review	Ad Scheepbouwer, Chairman and CEO
Concluding remarks	Ad Scheepbouwer, Chairman and CEO



# **Highlights Q1**

- Solid first quarter results
- Revenue and EBITDA growth for Dutch Telco business<sup>1</sup>
- Continued profitable growth at Mobile International
- Lower EBITDA at near stable revenues at Getronics, pre-emptive measures taken to maintain profitability
- Implemented measures to mitigate impact of economic downturn, following preparations in previous quarters
- Confirming EBITDA, free cash flow and dividend projections adjusting revenue guidance



# Financial highlights

- Financial performance Q1 '09
  - Revenues and other income from existing operations flat at € 3.4 bn
  - EBITDA from existing operations of € 1.2 bn, up 1.1%
  - Capex of € 0.5 bn, up 28%
  - FCF¹ of -/- € 56 mn, due tax prepayment and reversal of working capital in Q1 '09
- Agreement with pension funds for reaching 105% coverage ratio before 2013
  - Maximum additional cash contribution of € 390 mn in years 2009-2012
- Financial profile strengthened further with € 1.5 bn bond issues in February
- Shareholder returns
  - € 1.0 bn share repurchase program for 2009 started in November 2008, 48% completed to date
  - Final dividend over 2008 of € 0.40 per share paid in April, in total € 0.6 bn



### Impact of economic downturn

Ability to adapt quickly to economic conditions with relatively flexible cost base

- Limited impact from economic downturn in consumer markets, impact in business market now apparent
  - No material change in churn, bad debtors and trading down in consumer markets
  - Order intake in business market slowing down, customers requesting renegotiation of existing contracts and rationalization of installed base
  - Real estate disposals markedly more difficult in current economic climate
- Pre-emptive and corrective measures taken to implementation stage
  - Agreement with pension funds to reach minimum coverage ratio by 2013
  - Restructuring at Getronics to lower cost base by € 60 mn on annual basis
  - Aiming for cash savings of ~€ 100 mn on purchasing and services from third parties
  - More efficient use of temporary staff
  - Managing down SAC/SRC and re-introduction of activation fees in the Netherlands
  - Acceleration of planned restructurings
- Relatively flexible cost base compared to competition and track record of cost focus since 2001



### Outlook

Focus on EBITDA, free cash flow and shareholder returns

#### Outlook

- Macro-economic conditions deteriorated since start of 'Back-to-Growth' strategy
- Focus on EBITDA and cash flow across all segments, rather than focus on revenues
- Adjusting revenue outlook accordingly
  - Revenues over 2009 from existing operations in line with 2008 (on organic basis)
  - Slight increase in 2010 compared to 2009
- Confirming targets for EBITDA, Capex, free cash flow and dividend
- Confident to continue outperforming the market in Germany and Belgium on annual basis, based on profitable growth

#### Shareholder returns

- Committed to continue delivering industry-leading shareholder returns
  - Attractive dividend policy of 40-50% of free cash flow paid out as dividend
  - Continued share repurchases
  - Maintaining flexibility to grow and invest in the business
- Confirming target of € 0.80 dividend per share in 2010
  - Increase of 33% from FY '08
- € 1 bn share repurchase program for 2009 ongoing



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# **Group results Q1 '09**

€ mn	Q1 '09	Q1 '08	%
Revenues and other income (reported)	3,396	3,570	-4.9%
Getronics revenues (disposed)	14	192	n.m.
Revenues and other income (existing)	3,382	3,378	0.1%
Operating expenses	2,764	2,922	-5.4%
<ul> <li>of which Depreciation<sup>1</sup></li> </ul>	392	409	-4.2%
<ul> <li>of which Amortization<sup>1</sup></li> </ul>	210	174	21%
Operating result	632	648	-2.5%
Financial income/expense	-175	-165	6.1%
Share of profit of associates	1	-6	-
Profit before taxes	458	477	-4.0%
Taxes	-141	-143	-1.4%
Profit after taxes	317	334	-5.1%
Earnings per share <sup>2</sup>	0.19	0.19	0%
EBITDA <sup>3</sup> (existing)	1,234	1,221	1.1%
<ul> <li>Getronics EBITDA (disposed)</li> </ul>	0	10	n.m.
EBITDA <sup>3</sup> (reported)	1,234	1,231	0.2%

- Flat revenues and other income from existing operations
  - Down 4.9% including disposed operations Getronics (€ 192 mn in Q1 '08)
  - Getronics acquisition now fully annualized
- EBITDA from existing operations up 1.1%
- Profit after taxes down 5.1%
  - € 13 mn impairment Getronics (sale of Business Solutions)
  - € 11 mn impairment iBasis (share price performance)
- Earnings per share flat
  - Supported by continued share repurchases

<sup>1</sup> Including impairments, if any

<sup>2</sup> Defined as profit after taxes per ordinary share / ADS on a non-diluted basis (in €)

<sup>3</sup> Defined as operating result plus depreciation, amortization & impairments



## Group cash flow Q1 '09

Free cash flow impacted by working capital reversal and tax prepayment

€ mn	Q1 '09	Q1 '08	%
Operating result	632	648	-2.5%
Depreciation and amortization <sup>1</sup>	602	583	3.3%
Interest paid/received	-158	-129	23%
Tax paid/received	-612	-106	>200%
Change in provisions	-42	-61	-31%
Change in working capital <sup>2</sup>	-364	-274	33%
Other movements	1	-13	-

Net cash flow from operating	59	648	-91%
activities			

Capex <sup>3</sup>	456	356	28%
Proceeds from real estate	14	13	7.7%
Tax recapture E-Plus	327	46	>200%

Free cash flow <sup>4</sup>	-56	351	-
Dividend paid Share repurchases	- 315	- 199	- 58%
Cash return to shareholders	315	199	58%

- Free cash flow of -/- € 56 mn in Q1 '09, due to one-off items
  - Reversal of non-structural working capital of € 150 mn, as announced with Q4 '08 results
  - Tax prepayment of € 598 mn covering most tax payments for 2009
  - Normal seasonality effects
- Capex up 28% to € 456 mn
  - Mainly 2G network investments in Germany
- € 315 mn shareholder returns
  - 48% of share repurchase program completed to date

<sup>1</sup> Including impairments, if any

<sup>2</sup> Excluding changes in deferred taxes

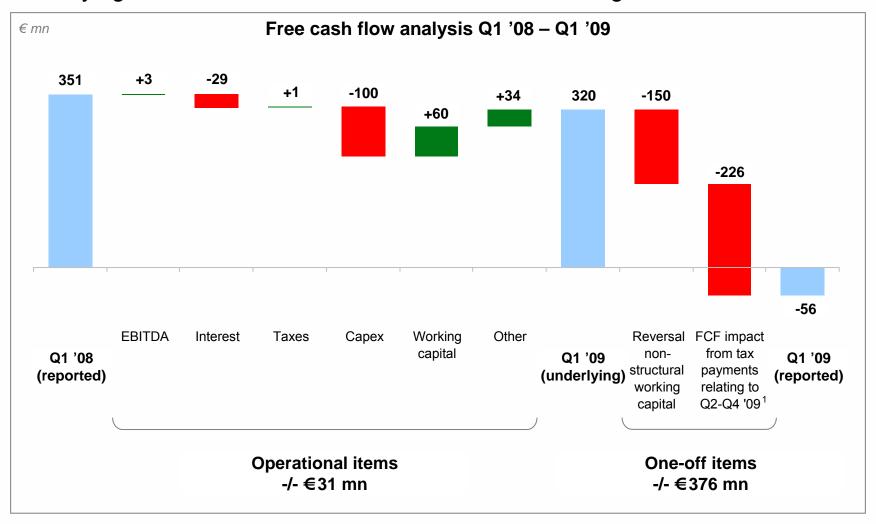
<sup>3</sup> Including Property, Plant & Equipment and software

<sup>4</sup> Defined as net cash flow from operating activities, plus proceeds from real estate, minus Capex and excluding tax recapture at E-Plus



# Free cash flow analysis

Underlying free cash flow of € 320 mn in Q1 '09 excluding one-off items



<sup>1</sup> Free cash flow effect containing both tax prepayment and E-Plus tax recapture. Please refer to Annex for details on taxes.



# **Analysis of results The Netherlands**

Dutch Telco business performing well, Getronics revenues and EBITDA down

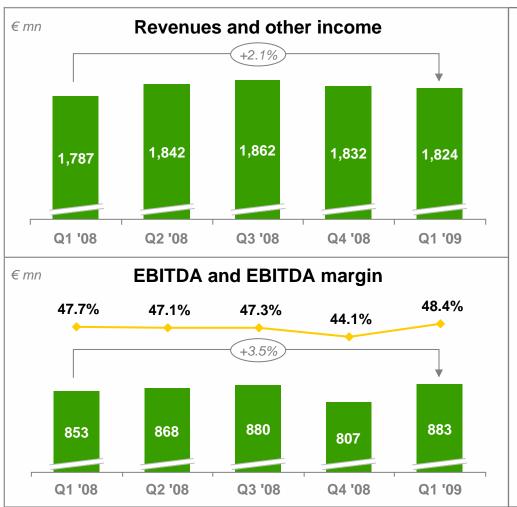
	Revenues and other income				EBITDA	
€ mn	Q1 '09	Q1 '08	%	Q1 '09	Q1 '08	%
Consumer Business	1,031 634	1,002 623	2.9% 1.8%	244 196	227 178	7.5% 10%
W&O (national, excl. book gains) Other (including intercompany)	735 -576	759 -597	-3.2% -3.5%	445 -2	446	-0.2% n.m.
Dutch Telco business	1,824	1,787	2.1%	883	853	3.5%
iBasis Getronics (existing) Other gains & losses, eliminations	199 528 -152	219 534 -130	-9.1% -1.1% 17%	7 -15 3	6 20 18	17% >-100% -83%
The Netherlands (existing)	2,399	2,410	-0.5%	878	897	-2.1%
Getronics (disposed)	14	192	n.m.	_	10	n.m.
The Netherlands (reported)	2,413	2,602	-7.3%	878	907	-3.2%

- Dutch Telco business performing well
- Reported revenues and EBITDA down mainly as a result of Getronics disposals in 2008



# **Analysis Dutch Telco business**

Growth in revenues and EBITDA in Q1 '09

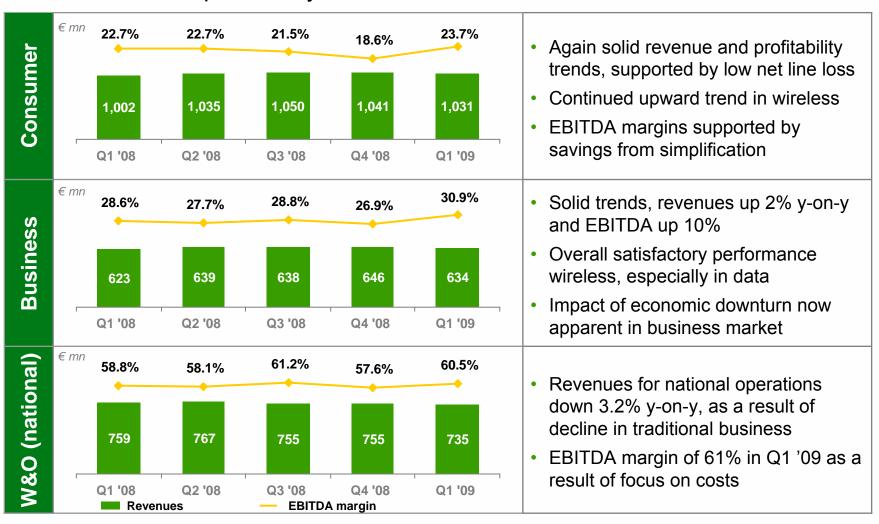


- Revenues and other income up 2.1% y-on-y in Q1
  - Revenues and other income up
     1.7% excluding Debitel acquisition
  - Slowdown in line loss
  - ARPU increases, especially in Consumer segment
  - Partly offset by impact from regulation
- Expecting revenue impact from MTA and roaming in H2 '09
- EBITDA up 3.5% y-on-y in Q1
  - Cost reductions from simplification
  - Gradual decrease in SAC/SRC
- EBITDA margin of 48.4% in Q1 '09



# Financial review Dutch Telco business by segment

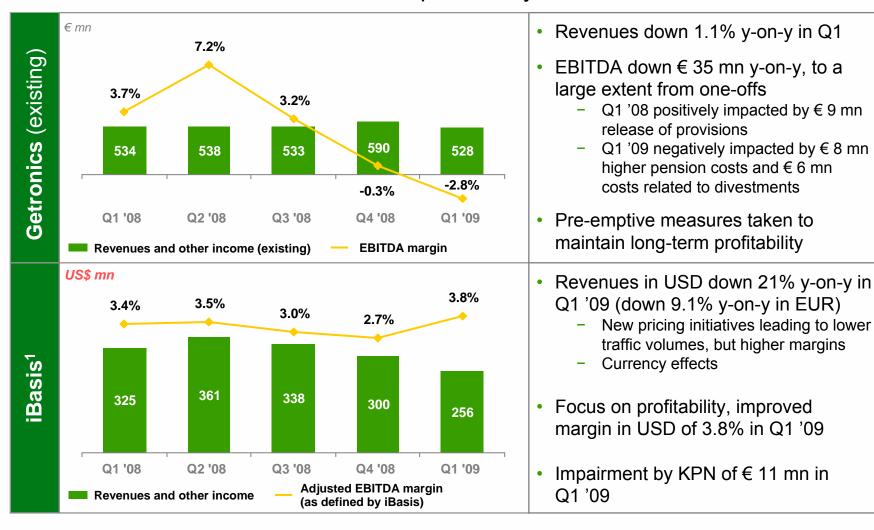
Solid revenue and profitability trends in Q1 '09





# Financial review the Netherlands by segment

Actions taken at Getronics to maintain profitability, focus on EBITDA at iBasis

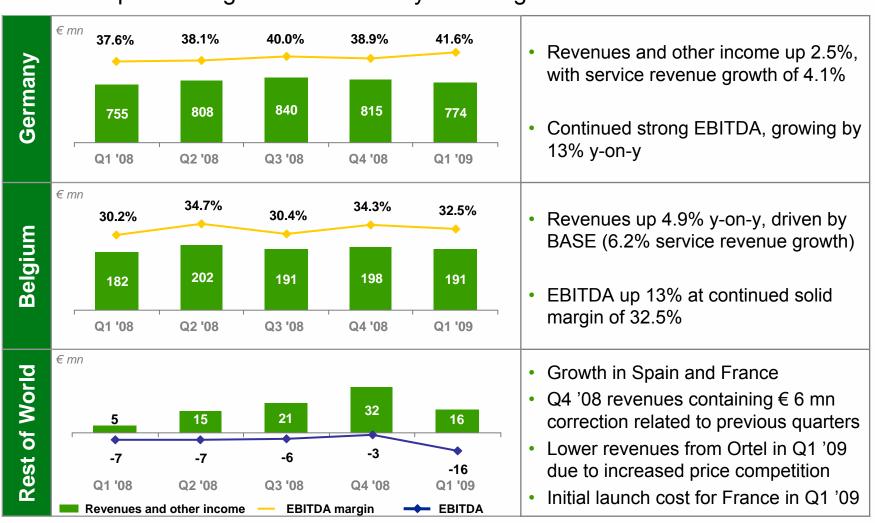


<sup>1</sup> Results as published by iBasis on 27 April 2009. Please refer to www.ibasis.com for further details.



# Financial review Mobile International by segment

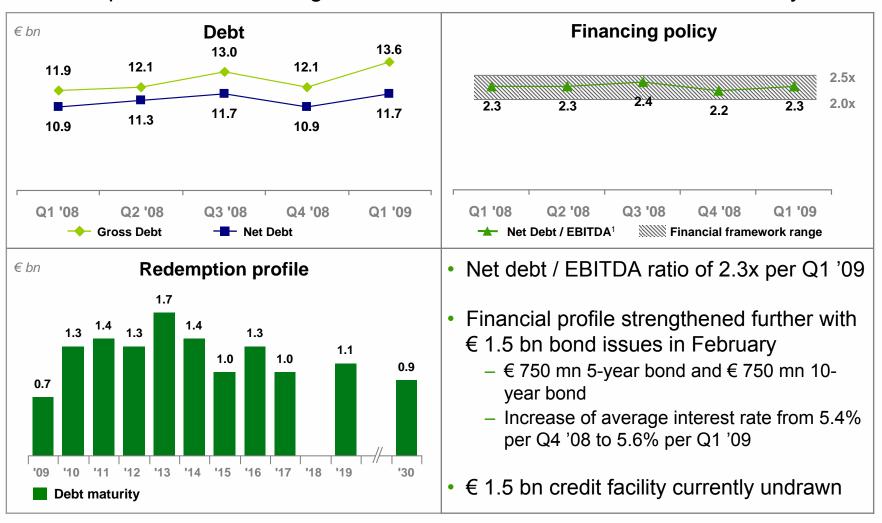
Continued profitable growth in Germany and Belgium





# **Group financial profile**

Financial profile further strengthened with € 1.5 bn bond issues in February



<sup>1</sup> Based on 12 months rolling EBITDA excluding book gains/losses, release of pension provisions and restructuring costs, all over € 20 mn



# **Pension plans the Netherlands**

Agreement with pension funds for reaching 105% coverage ratio before 2013

#### Situation per end of Q4 '08

- Pension plans impacted by declining interest rates and deterioration of financial markets
- Average coverage ratio of KPN pension funds at 94% per YE '08
- Additional cash funding in 2009 of
   ~€ 120 mn, expected to start per Q2 '09
- IFRS pension charge up ~€ 25 mn for 2009
  - Lower indexation estimates, higher discount rates, lower return on assets
- No indexation of benefits in 2009

#### Situation per end of Q1 '09

- Agreement with KPN pension funds in order to reach 105% coverage ratio before 2013
- KPN's additional payments capped at a maximum of € 390 mn over the years 2009-2012
  - € 120 mn in 2009, € 90 mn in 2010-2012
  - Additional payments to cease if 105% coverage ratio is reached before 2013
- KPN not obliged to make additional contributions if coverage ratio of 105% is not reached by 2013
- Additional security for Getronics pension fund for a maximum of € 50 mn



# Regulation

Clarity on MTA in Germany, conditions for spectrum auctions still unclear

	Status	Impact
MTA the Netherlands	Two MTA reductions for KPN in next two quarters  KPN: from 9.0 ct to 8.0 ct per 1 April, 7.0 ct per 1 July  Vodafone: from 9.0 ct to 7.0 ct per 1 July  T-Mobile: from 10.4 ct to 8.1 ct per 1 July	No new regulation, impact already taken into account
MTA Germany	<ul> <li>New tariffs set from 1 April '09 to 1 November '10</li> <li>E-Plus &amp; O2 from 8.80 ct to 7.14 ct (-19%)</li> <li>T-Mobile &amp; Vodafone from 7.92 ct to 6.59 ct (-17%)</li> </ul>	<ul> <li>Relatively low MTA tariffs compared to other countries</li> <li>Asymmetry decreasing</li> </ul>
MTA Belgium	<ul> <li>Project started by BIPT at end of 2008 to determine MTA tariffs as from 2010</li> <li>BASE provisionally applying current MTA tariffs</li> </ul>	Impact of new regulation unclear
EU roaming	<ul> <li>New roaming directive effective 1 July 2009</li> <li>Setting maximum roaming tariffs for voice, SMS and data within EU</li> </ul>	Impact taken into account for outlook
Spectrum auctions	<ul> <li>Belgian 2.6 GHz auction planned for 2009</li> <li>Auction procedure in Germany starting end of 2009 <ul> <li>Spectrum auction expected to be completed in 2010</li> </ul> </li> <li>Dutch 2.6 GHz auction postponed to Q1 '10</li> </ul>	Conditions for spectrum auctions still unclear



# Risk management

Key risks addressed and taken into account for outlook

# Economic downturn

 Negative impact on revenues, EBITDA and free cash flow from economic downturn

Potential risk

# Financial profile

 Refinancing of redemptions in 2009 and 2010 (€ 2 bn in total)

#### **Pensions**

 KPN responsible for funding pension deficits below statutory coverage ratio of 105%

#### Regulation

 New roaming regulation as proposed by EU

Reduction in MTA tariffs

#### Risks addressed

 Pre-emptive and corrective measures taken to protect EBITDA and free cash flow

#### Issued € 1.5 bn in bonds in Febuary

Credit facility currently undrawn

#### Agreement with pension fund to contribute at most € 390 mn to achieve minimum coverage ratio

Taken into account for outlook

#### Clarity on MTA in Germany and the Netherlands

 MTA and roaming impact taken into account for outlook



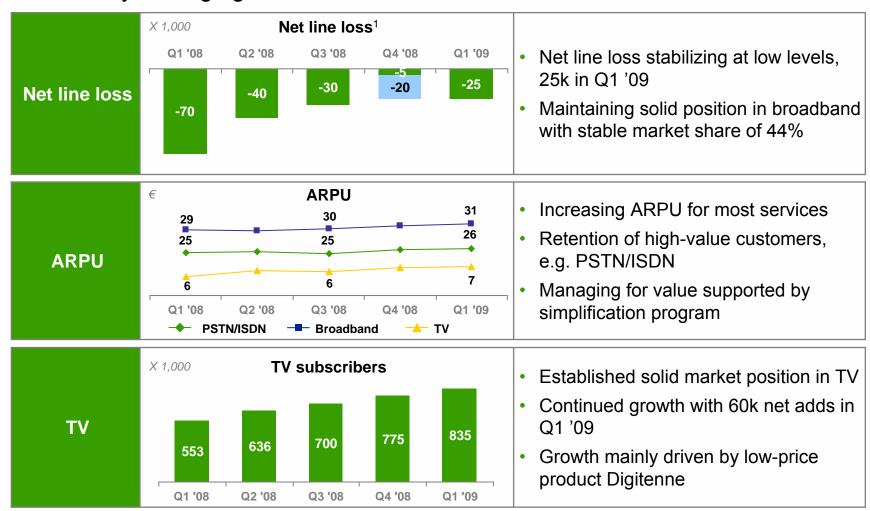
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	The Netherlands
	Mobile International
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### **Consumer wireline**

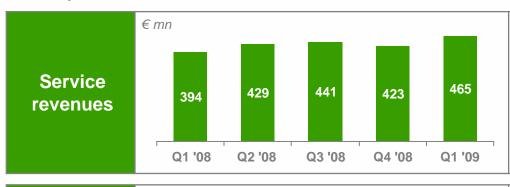
#### Succesfully managing customer base for value



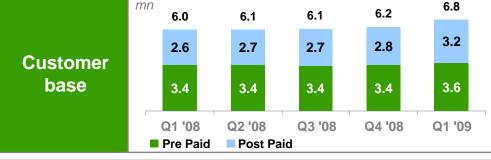


### Consumer wireless<sup>1</sup>

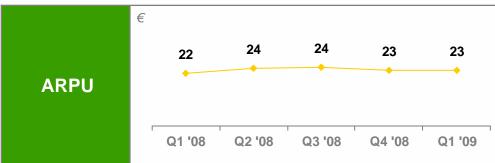
#### Solid performance in wireless



- Service revenues up 18% in Q1 '09
- Like-for-like growth rate (excluding Debitel) of 7.6% y-on-y
- Coming quarters impacted by MTA and roaming reductions



- Debitel acquisition adding 0.5 mn customers
- Solid net adds (excl. Debitel) of 71k
- Decrease in SAC/SRC, without impacting competitive position



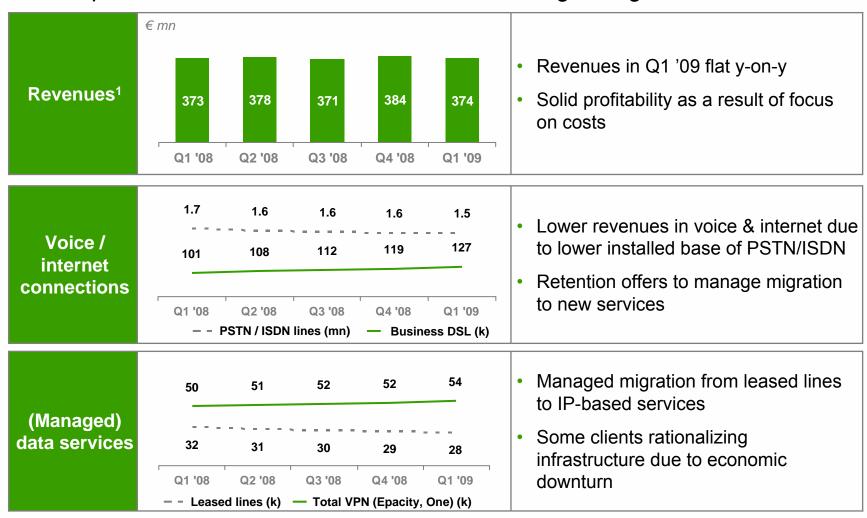
- Continued growth in Post Paid share leading to solid ARPU trend
- Percentage non-voice of ARPU of 26%
- Revenues from wireless data (excl. SMS) more than doubled since Q1 '08

<sup>1</sup> Excluding Mobile Wholesale NL



### **Business wireline**

Robust performance in wireline, as a result of managed migration to IP



<sup>1</sup> Revenues for Voice & Internet wireline and Data network services



### **Business wireless**

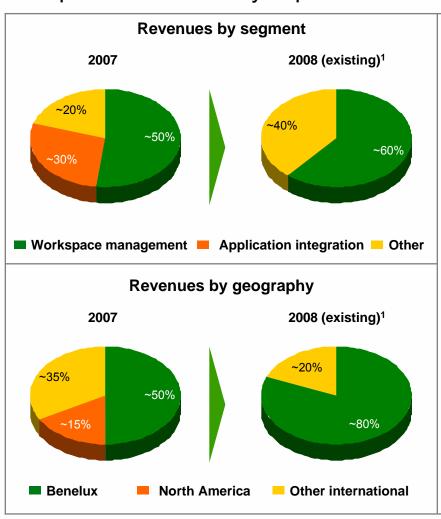
### Overall satisfactory performance in wireless services





### **Getronics**

#### Risk profile substantially improved and strong progress on strategic priorities



- Getronics acquired to create prime contractor for managed ICT services
  - Customers increasingly requiring all telecom and ICT services from one vendor
- Expedient transformation at Getronics
  - Disposals of non-core assets, e.g. North
     America and Business Application Services
     (in total ~€ 0.9 bn annual revenues)
  - Integration of part of KPN Business market into Getronics (~€ 0.9 bn annual revenues)
- Risk profile substantially improved and strong progress on strategic priorities
  - Part of earlier announced synergies already realized
  - Growing number of joint contract wins and upselling to existing customers

<sup>1</sup> Revenue data for 2008 excluding disposals and including operations transferred from KPN Business Market



#### **Getronics**

Pre-emptive measures taken to maintain profitability goals

#### **Operational performance Q1 '09**

- Total revenues down 1.1% y-on-y in Q1
  - 6% growth y-on-y in Benelux operations
  - 17% decline y-on-y in international operations, partly from currency effects
- Several large contract renewals in Q1
- Impact from economic downturn in most business areas
  - Clients rationalizing infrastructure and postponing investment decisions
  - Increased price pressure and decrease in complementary projects
- Growth lower than expected, requiring additional cost reductions

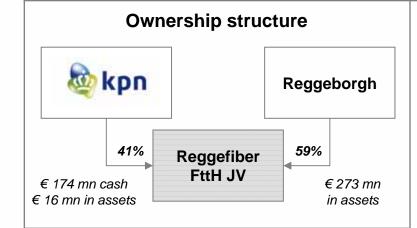
#### Pre-emptive measures taken

- Reduction in personnel costs, as a preemptive measure to maintain long-term profitability goals
- Reduction of 1,400 FTE on total staff of about 14,000 FTE
  - 950 FTE own staff, of which about 700 located in the Netherlands
  - Staff reduction expected to be finalized by mid 2009
  - Annual savings of about € 60 mn
  - Expecting restructuring provision of around € 30 mn in Q2 '09
- Maintaining discipline by signing only profitable contracts
  - Protection of EBITDA and cash flow



# Reggefiber

#### Further detail on JV structure



# Balance sheet Reggefiber JV (December 2008)<sup>1</sup>

Fixed assets	0.4	Equity (41% KPN)	0.5
Cash and receivables	0.2	Debt	0.1
Total	0.6	Total	0.6

- Reggeborgh contributed € 273 mn in net assets
  - Homes passed, homes activated and projects under construction
- KPN contributed € 190 mn in assets and cash
  - € 100 mn in cash in Q4 '08, € 74 mn in Q1 '09
- ~330k homes passed in JV per end of Q1 '09
  - Of which ~100k homes activated
  - Mainly relating to assets contributed by Reggeborgh
- Scope of current project portfolio could bring total homes passed for JV to over 600k
  - Incl. additional 100k homes passed in Amsterdam
- KPN not consolidating Reggefiber JV
  - No direct operational influence from KPN or board members at the JV appointed by KPN
  - JV operating with open access model
- Options to increase KPN's share in JV
  - Option to increase to 51% and 60% at specific milestones, based on pre-agreed formula
  - Option for Reggeborgh to sell remaining 40%



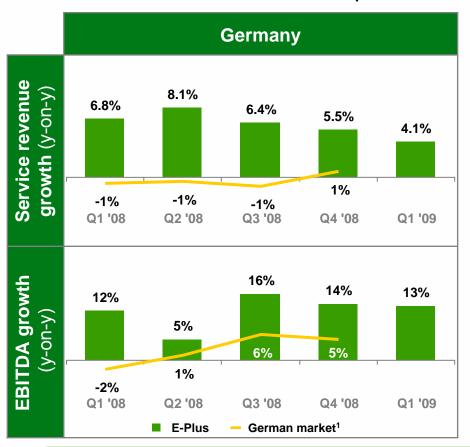
# Agenda

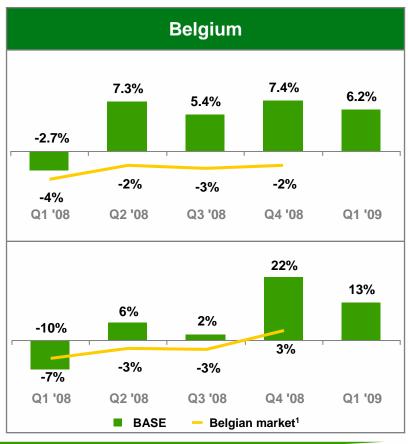
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## Market outperformance

Confident to continue market outperformance in Germany and Belgium





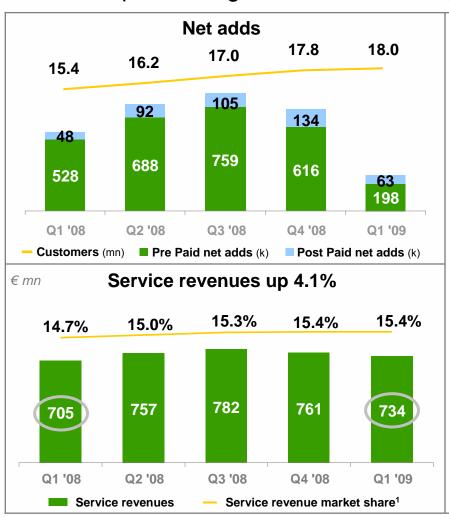
# Confident in continued market outperformance with profitable growth Focus on EBITDA and cash flow

1 Management estimates 30



# **Operating review Germany**

Continued profitable growth from 'Challenger' business model

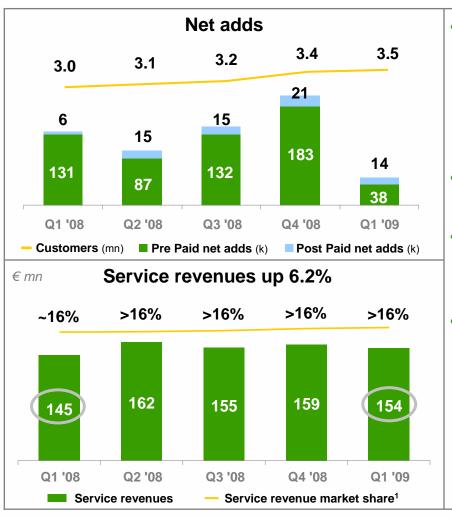


- Net adds of 261k in Q1 '09
  - Lower net adds as result of clean-up of ~300k inactive Pre Paid customers
  - Post Paid net adds in line with Q1 '08
  - Share of new brands 66%, up 11%-point
- Service revenues up 4.1% y-on-y in Q1
  - Expecting service revenue and EBITDA growth to be ahead of the market in Q1 '09
  - Estimated market share up 0.7%-point y-on-y
- Strong EBITDA growth of 13% driven by solid business model
  - Continued focus on profitability
  - SAC/SRC down 22% to € 52 in Q1 '09
  - Efficiency through regional focus



## **Operating review BASE**

Continued solid growth, in line with previous quarters



- Net adds of 52k in Q1 '09
  - Lower net adds as result of clean-up of 93k inactive Pre Paid customers
  - 14k Post Paid net adds, in line with earlier quarters
- Service revenue growth of 6.2% y-on-y
- Expanding partnerships to increase focus
  - Commercial partnership with RTL Belgium
- Committed to focused 3G strategy
  - Combination of EDGE / UMTS / HSPA
  - HSPA rollout in selected cities, first services to be launched by end of 2009



### **Rest of World**

Growth in Spain and France, increased competition in cultural segment



- Further strengthening position as leading MVNO in Spain
- Positioned to benefit from increased price sensitivity among consumers
- New wholesale partner Banco Santander launched in March



- Simyo launched in January 2009 and building momentum
- Growth expected for Simyo through several enhanced offerings, e.g. member-get-member
- Launch of local and international partners planned in next quarters



- Competitiveness in cultural segment increasing, with focus on price and promotions / free minutes
- Ortel firmly established as leading MVNO in cultural segment with strong brand, targeted offer and strong presence in local distribution



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# **Concluding remarks**

- Solid first quarter results
- Revenue and EBITDA growth for Dutch Telco business
- Continued profitable growth at Mobile International
- Lower EBITDA at near stable revenues at Getronics, pre-emptive measures taken to maintain profitability
- Implemented measures to mitigate impact of economic downturn, following preparations in previous quarters
- Confirming EBITDA, free cash flow and dividend projections adjusting revenue guidance



# **Q & A**





# **Annex**

For further information please contact KPN Investor Relations

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# **Analysis of results**

Key items worth mentioning in results interpretation

€ mn		Q1 '09	Q1 '08
Revenue effect MTA tariff reduction	Group	-25	-43
EBITDA effect MTA tariff reduction	Group	-10	-25
Book gain on sale of subsidiaries	W&O / Other		6
Book gain on sale of real estate	W&O	8	11
Restructuring charges	Group	-6	-9
Goodwill impairment	iBasis	-11	
Goodwill impairment	Getronics	-13	



## **MTA** regulation

#### **The Netherlands**

€ cents per minute	15 Aug '07	1 July '08	1 April '09	1 July '09
KPN	10.0	9.0	8.0	7.0
Vodafone	10.0	9.0	9.0	7.0
T-Mobile	11.4	10.4	10.4	8.1
Avg. asymmetry	1.4	1.4	2.4	1.1

### Germany

- MTA tariffs valid from 1 April 2009 until 30 November 2010
  - T-Mobile / Vodafone lowered from € 7.92 to € 6.59 cents per minute
  - E-Plus / O<sub>2</sub> lowered from € 8.80 to € 7.14 cents per minute

#### Belgium

- Project started by BIPT at end of 2008 to determine MTA tariffs as from 2010
- BASE provisionally applying current MTA tariffs

€ cents per minute	1 May '08	1 July '08
BASE	11.82	10.41
Proximus	7.48	6.56
Mobistar	9.38	8.21
Avg. asymmetry	3.39	3.03



# **Impact MTA reduction**

€ mn	Q1 '09		
	Revenues	EBITDA <sup>1</sup>	
Germany	-	-	
Belgium	-7	-5	
Rest of World	-	-	
Mobile International	-7	-5	
Consumer	-11	-4	
Of which: Mobile Wholesale	-2	-1	
Business	-5	-1	
Wholesale & Operations	-5	-	
The Netherlands	-21	-5	
Intercompany	3	-	
KPN Group	-25	-10	



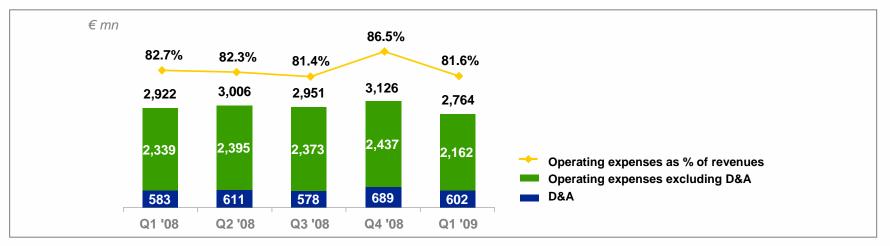
# **Restructuring charges**

€ mn	Q1 '09
Germany Belgium Rest of World	- - -
Mobile International	-
Consumer Business Getronics Wholesale & Operations	1 - -3 -2
The Netherlands	-4
Other	-2
KPN Group	-6



# **Operating expenses**

€ mn	Q1 '09	Q1 '08	%
Salaries and social security contributions	546	637	-14%
Cost of materials	209	249	-16%
Work contracted out and other expenses	1,231	1,260	-2.3%
Own work capitalized	-21	-24	-13%
Other operating expenses	197	217	-9.2%
Depreciation <sup>1</sup>	392	409	-4.2%
Amortization <sup>1</sup>	210	174	21%
Total	2,764	2,922	-5.4%



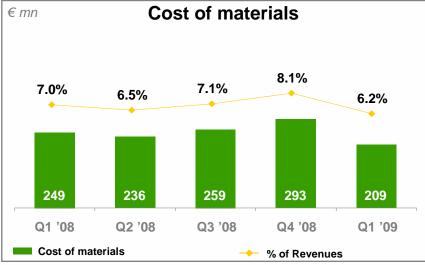
1 Including impairments, if any



### **Analysis operating expenses**

#### Salaries & Cost of materials





#### Y-on-Y decrease

 Continued headcount reductions, supported by Getronics divestments

#### Q-on-Q decrease

- Divestment of Business Application Services in Q4 '08 and Business Solutions in Q1 '09
- Release of € 199 mn pension provision in Q2 '08

#### Y-on-Y decrease

- Less handset sales due to SIM-only and wholesale offers
- Handset lease at E-Plus

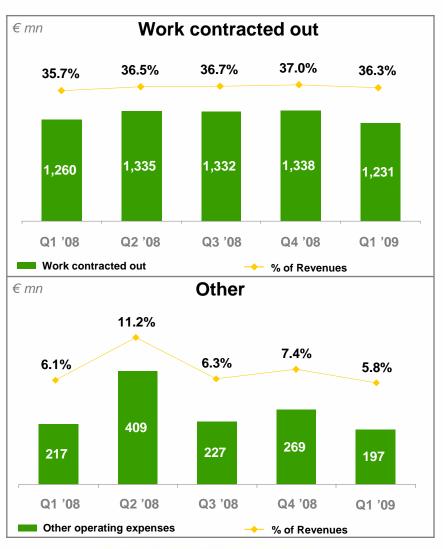
#### Q-on-Q decrease

 Divestment of Business Application Services in Q4 '08 and Business Solutions in Q1 '09



### **Analysis operating expenses**

#### Work contracted out & Other



#### Q-on-Q decrease

- Divestment of Business Application Services in Q4 '08 and Business Solutions in Q1 '09
- Impact of lower revenues at iBasis in Q1 '09

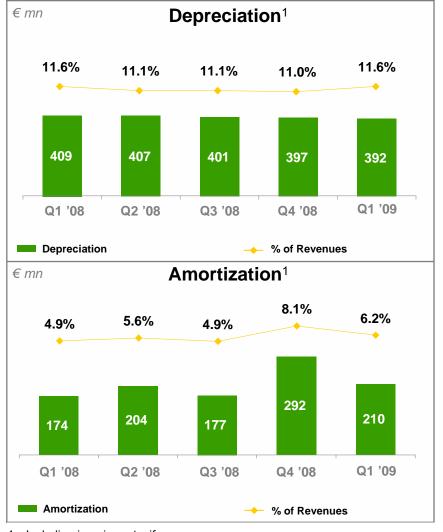
#### Q-on-Q decrease

- Restructuring charges of € 6 mn in Q1 '09 (€ 31 mn in Q4 '08)
- Provision for superfluous office rental contracts at Getronics of € 17 mn in Q4 '08
- Lower marketing costs at Mobile International in Q1 '09



## **Analysis operating expenses**

### Depreciation & Amortization



#### Y-on-Y decrease

 Lower asset base due to less Capex spending in prior years

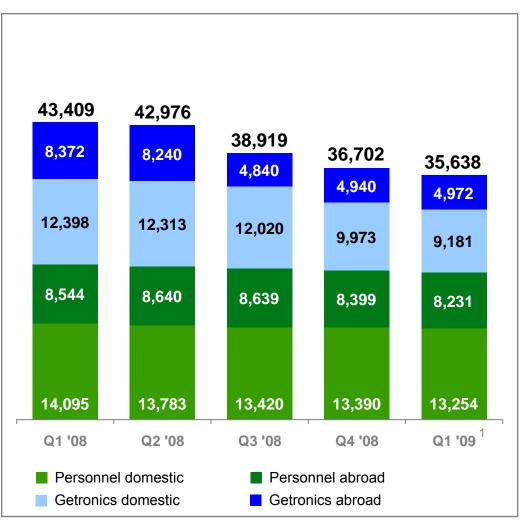
#### Q-on-Q decrease

- Goodwill impairment iBasis of € 11 mn in Q1 '09 (€ 67 mn in Q4 '08)
- Goodwill impairment Getronics<sup>2</sup> of € 13 mn in Q1 '09 (€ 36 mn in Q4 '08)

<sup>1</sup> Including impairments, if any



#### **Personnel**



- New organizational structure since 01 '09
  - 3,284 FTE migrated from KPN Business market to Getronics
- Decrease of 7,771 FTE y-on-y
  - Reduction of 1,255 FTE in the Netherlands (excl. Getronics and acquisitions)
  - Reduction of 6,617 FTE at Getronics, mainly from divestments
  - Partly offset by acquisitions at Mobile International
- Decrease of 1,064 FTE compared to Q4 '08
  - Reduction of 760 FTE at Getronics, mainly from divestments
- Cumulative reduction of 7,072 FTE in the Netherlands since 2005
  - Excluding Getronics and acquisitions
  - Related to reduction target of 10,000 FTE by 2010

<sup>1</sup> New organizational structure as of Q1 '09, following integration of part of KPN Business Market into Getronics; restated numbers for 2008



### Tax

	P8	&L.	Cash flow		
Fiscal units (€ mn)	Q1 '09	Q1 '08	Q1 '09	Q1 '08	
Dutch activities	-91	-98	-608	-104	
Getronics	10	-1	-2	-	
German Mobile activities	-50	-35	-1	-	
Belgian Mobile activities	-8	-9	-	-	
Other	-2	-	-1	-2	
Total	-141	-143	-612	-106	

- Tax prepayment of € 598 mn to Dutch tax authorities in Q1 '09
  - € 608 mn recorded as Dutch cash taxes, discount of € 10 mn recorded as reduction in interest paid
- Tax prepayment leading to one-off effect on FCF of € 226 mn in Q1 '09
  - According to FCF definition, Dutch cash taxes of € 608 mn are partly offset by E-Plus tax recapture (€ 332 mn before discounts), leading to a total FCF effect of € 276 mn for the full year
  - Dutch cash taxes are paid in 11 installments from February to December, of which 9 installments relate to Q2-Q4 '09, leading to the one-off effect on FCF in Q1 '09 of € 226 mn
- Effective tax rate increased from 29.6% in Q1 '08 to 30.9% in Q1 '09
  - Goodwill impairments of € 24 mn recorded in Q1 '09 not deductible for corporate income tax purposes
  - Increase in taxable income in Germany, for which higher tax rates apply



# Net cash flow from operating activities

€ mn	Q1 '09	Q1 '08
Operating Result	632	648
Depreciation, amortization and impairments	602	583
Interest paid	-158	-129
Income tax paid	-612	-106
Other income	-5	-15
Share based compensation	6	2
Change in provisions	-42	-61
Net cash flow from operating activities	423	922
before changes in working capital	423	322
Inventory	-3	14
Trade receivables	76	40
Other current assets	-187	-197
Current liabilities	-250	-131
Change in working capital	-364	-274
Net cash flow from operating activities	59	648
Capex <sup>1</sup>	-456	-356
Proceeds from real estate	14	13
Tax recapture E-Plus	327	46
Free cash flow <sup>2</sup>	-56	351

<sup>1</sup> Including Property, Plant & Equipment and software

<sup>2</sup> Defined as Net cash flow from operating activities plus proceeds from real estate minus Capex, excluding tax recapture at E-Plus



## **Total cash flow**

€ mn	Q1 '09	Q1 '08
Net cash flow from operating activities	59	648
_ 1		
Capex <sup>1</sup>	-456	-356
Acquisitions	-80	-52
Disposals real estate	14	13
Disposals other	47	7
Other	2	-9
Net cash flow from investing activities	-473	-397
Dividends paid	_	_
Share repurchases	-315	-199
Debt financing	1,476	-20
Other	1,470	2
Net cash flow used in financing activities	1,162	-217
Changes in cash and cash equivalents	748	34



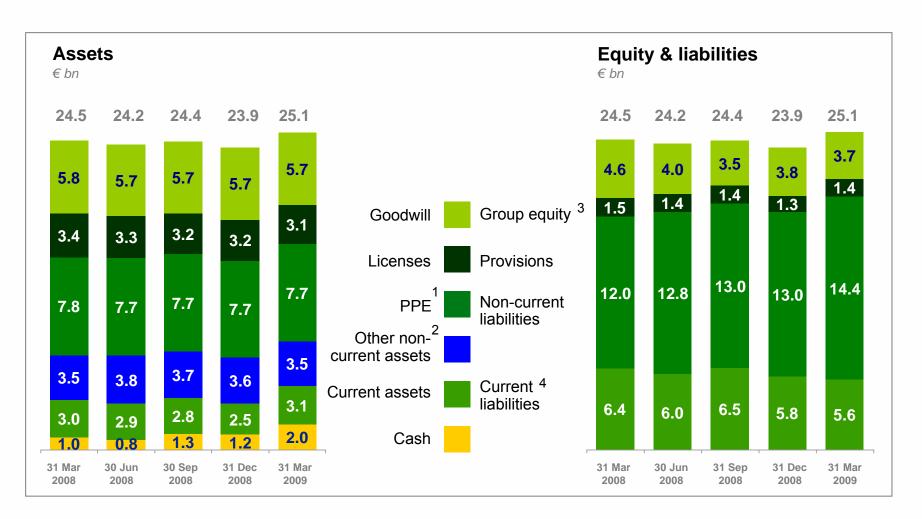
# Capex<sup>1</sup>

€ mn	Q1 '09	Q1 '08	%
Germany	142	68	>100%
% Revenues Germany	18%	9.0%	
Belgium	18	18	0%
% Revenues Belgium	9.4%	9.9%	
Rest of World	1	2	-50%
% Revenues Rest of World	6.3%	33%	
Mobile International	161	88	83%
% Revenues Mobile International	16%	9.3%	
Consumer	53	45	18%
% Revenues Consumer	5.1%	4.5%	
Business	36	23	57%
% Revenues Business	5.7%	3.7%	
Getronics (reported)	15	46	-67%
% Revenues Getronics	2.8%	6.3%	
Wholesale & Operations	180	146	23%
% Revenues Wholesale & Operations	20%	16%	
The Netherlands	291	266	9.4%
% Revenues The Netherlands	12%	10%	
Other	4	2	100%
Total	456	356	28%
% Revenues	14%	10%	

<sup>1</sup> Including Property, Plant & Equipment and software



### **Balance sheet**



- 1 Property, plant & equipment
- 2 Including assets held for sale, software and other intangibles
- 3 Including minority interest
- 4 Current liabilities include assets held for sale and approximately € 0.44 bn of non-netted cash balances per Q1 '09



## **Share repurchase progress**

Date <sup>1</sup>	Value (€ mn)	mn shares	Avg. share price (€)
Q4 '08	101.9	9.7	10.54
January	134.3	13.0	10.36
February	77.0	7.3	10.49
March	104.2	10.6	9.87
Q1 '09	315.5	30.9	10.23
April	59.2	6.2	9.55
Total	476.6	46.8	10.20

- € 0.4 bn of share repurchases in 2009
  - € 1 bn for program 2009 started on 19 November 2008
  - Approximately 48% completed to date, of which 10% in 2008
- € 7.2 bn in shares repurchased between start in 2004 and Q1 '09
  - 820 mn shares repurchased until Q1 '09, average price of € 8.83
- Number of outstanding shares amounting to 1,714,362,792 as of 15 December 2008
  - 31% of outstanding shares cancelled since 2004
  - 43,457,887 shares to be cancelled in Q2 '09

<sup>1</sup> Figures based on transaction date of share repurchases, some rounding changes may be applicable



# **Debt summary**

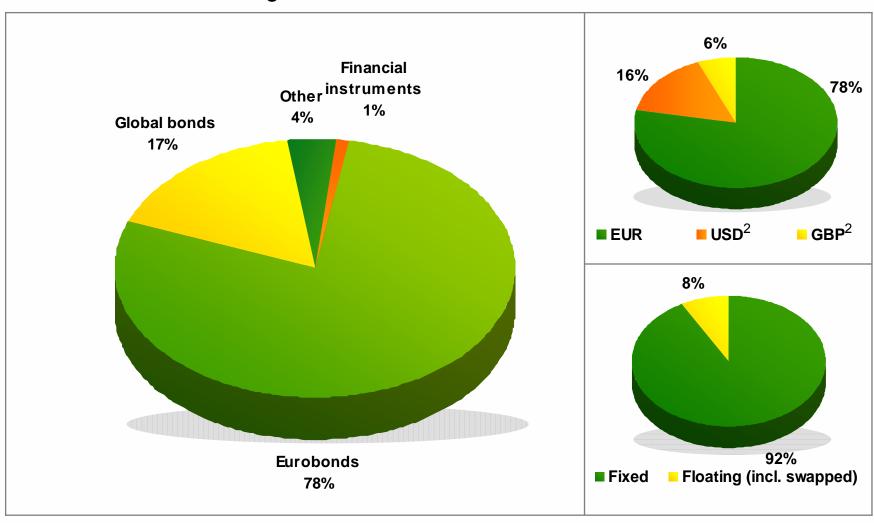
€ bn	Q1 '09	Q4 '08	Q1 '08
Bonds	12.96	11.44	10.20
Eurobonds	10.62	9.12	8.42
Global bonds	2.34	2.32	1.78
Other debt	0.59	0.60	1.18
Other loans at Royal KPN¹	0.14	0.14	1.11
Consolidated debt	0.45	0.46	0.07
Fair value financial instruments	0.08	0.06	0.53
Total debt	13.63	12.10	11.91
<ul> <li>of which short-term<sup>1</sup></li> </ul>	1.17	1.15	2.11
Cash and cash equivalents	1.95	1.20	0.97
Total net debt	11.68	10.90	10.94

<sup>1</sup> Current liabilities include approximately € 0.44 bn of non-netted cash balances per Q1 '09



## **Debt portfolio**

Breakdown of € 13.6 bn gross debt1



<sup>1</sup> Book value of interest bearing financial liabilities plus the fair value of financial instruments related to these financial liabilities

<sup>2</sup> Foreign currency amounts hedged into Euro



# Consumer voice market<sup>1</sup>

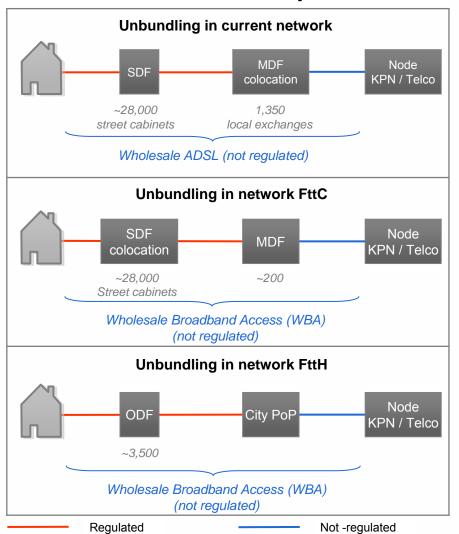
mn	Q1 '09	Q4 '08	Q1 '08
KPN PSTN / ISDN Wholesale Line Rental (WLR)	2.27 0.41	2.36 0.39	2.68 0.34
Total traditional voice	2.68	2.75	3.02
KPN VoIP Cable VoIP Alternative DSL VoIP	1.13 1.32 0.35	1.09 1.26 0.35	0.92 1.14 0.30
Total VoIP	2.88	2.70	2.36
Cable voice analogue	0.04	0.04	0.08
Mobile-only	1.17	1.18	1.18
Total households	6.69	6.67	6.64

1 Management estimates 55



## **Unbundling tariffs**

SLU, ODF, colocation set by OPTA; backhaul and WBA based on deal pricing



Category	Monthly tariff
Line sharing (LLU)	€ 0.19 / line
Fully unbundled (LLU)	€ 7.83 / line
MDF colocation	€ 473 / footprint / year
MDF backhaul	Deal pricing
Wholesale ADSL access fee	€ 5.32 shared € 13.00 non-shared

Category	Monthly tariff
Line sharing (SLU)	€ 6.17 / line
Fully unbundled (SLU)	€ 7.88 / line
SDF colocation	€ 50-100 / cabinet One-off € 3,000-6,000
SDF backhaul	Deal pricing
Wholesale Broadband Access (WBA)	Deal pricing

Category	Monthly tariff
Fully unbundled (ODF)	€ 12.00 - € 17.50
ODF colocation	€ 83 / footprint / month One-off > € 3,000
ODF Backhaul	Deal pricing
Wholesale Broadband Access (WBA)	Deal pricing



# **Pricing**

## Triple-play packages FttH and FttC





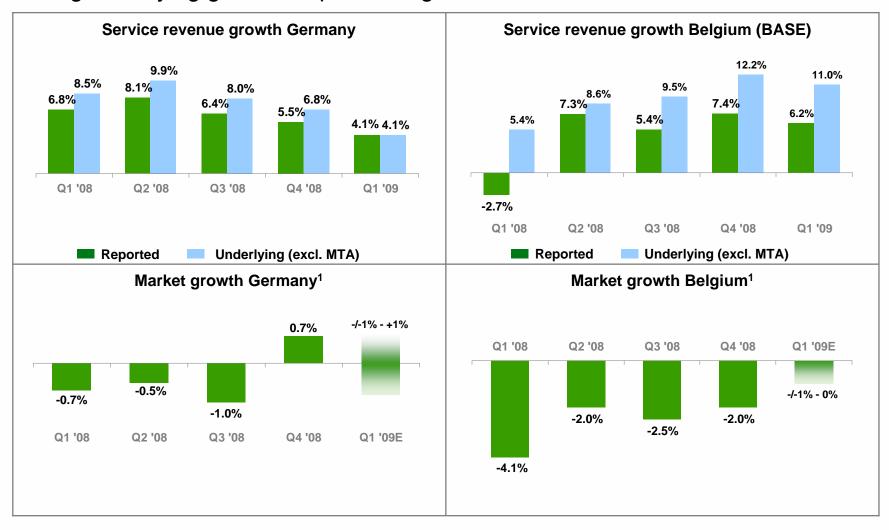


	Price per month	€110	€80	€65
Broadband		Up to 100 Mb download 6 Mb upload	50 Mb download 5 Mb upload	30 Mb download 3 Mb upload
FttH	(incl. football package)		>70 channels IPTV	>50 channels IPTV
	Telephony	Unlimited calls to national fixed-line numbers		
	Price per month	€75	€60	€45
	Price per month  Broadband	€75 ~30 Mb download 3 Mb upload	€60 8 Mb download 1 Mb upload	€45 3 Mb download 0.5 Mb upload
FttC		~30 Mb download	8 Mb download	3 Mb download



## Service revenue growth Mobile International

Strong underlying growth outperforming the market



<sup>1</sup> Management estimates for service revenue growth, based on equity research



### **Dutch wireless services disclosure**

	Q1 '09	Q4 '08	Q1 '08
Service revenues (€ mn)  - Consumer  - Business  - Other Dutch activities¹	<b>767</b>	<b>752</b>	<b>705</b>
	465	423	394
	247	244	234
	55	85	77
SAC / SRC (€)  - Consumer  - Business²	139	150	142
	289	284	296

<sup>1</sup> Indicates amongst others Mobile Wholesale NL, Simyo and visitor roaming revenues within KPN the Netherlands

<sup>2</sup> Restated numbers following recalculation, now also including all data SAC/SRC in addition to voice SAC/SRC



### **KPIs Consumer**

#### Voice

Voice	Q1 '09	Q4 '08	Q1 '08
Market penetration <sup>1</sup>			
- Broadband	81%	80%	78%
VoIP penetration	48%	46%	42%
Market share			
- Voice <sup>2</sup>	~55%	>55%	>55%
- Traditional voice <sup>3</sup>	>75%	>75%	~75%
- VoIP	41%	41%	39%
− Broadband⁴	44%	44%	44%
_ TV	12%	11%	8%
Access lines (x 1,000)	3,395	3,444	3,606
- PSTN	2,040	2,124	2,415
- ISDN	226	234	268
VoIP (packages broadband and voice)	1,129	1,086	923
Net line loss <sup>5</sup> (x 1,000)	-25	-5	-70
Traditional voice ARPU (€)	26	26	25
- Access	17	16	16
- Traffic	9	10	9

- 1 Based on management estimate
- 2 Share in total consumer voice (including VoIP); management estimates
- 3 Share in traditional consumer voice (excluding VoIP); management estimates
- 4 Including DSL and Cable; management estimates
- 5 Quarterly delta in PSTN/ISDN access lines + delta consumer VoIP, ADSL only and WLR; management estimates, including 20k base correction in Q4 '08 60



### **KPIs Consumer**

### Broadband, TV & Wireless

Broadband	Q1 '09	Q4 '08	Q1 '08
Broadband ISP customers (x 1,000)	2,556	2,536	2,443
- KPN	1,145	1,129	1,112
- Het Net	684	680	659
- XS4ALL	289	291	285
- Other	438	436	387
Broadband ARPU (€)	31	30	29
TV	Q1 '09	Q4 '08	Q1 '08
- Subscribers (x 1,000)	835	775	553
- ARPU (€)	7	7	6
Wireless <sup>1</sup>	Q1 '09	Q4 '08	Q1 '08
- Customers (x 1,000)	6,821	6,248	6,017
- Service revenues (€ mn)	465	423	394
– ARPU (€)	23	23	22
- MoU (originating, terminating)	105	111	109
- SAC/SRC (€)	139	150	142
Mobile Wholesale NL <sup>2</sup>	Q1 '09	Q4 '08	Q1 '08
Customers (x 1,000)	1,637	2,094	1,862
- Post Paid	313	603	463
- Pre Paid	1,324	1,491	1,399
	47		

Including Debitel migrated from Mobile Wholesale NL as of Q1 '09
 Excluding Debitel migrated to Consumer Wireless as of Q1 '09



### **KPIs Business**

#### Infrastructure Services

Wireline	Q1 '09	Q4 '08	Q1 '08
Market share voice <sup>1</sup>	~50%	~50%	>50%
Access lines (x 1,000)	1,565	1,581	1,672
- PSTN	735	745	799
- ISDN	803	812	857
- VoIP	27	24	16
Business DSL	126.9	119.0	100.8
Traditional voice ARPU (€)	52	52	51
- Access	27	27	26
- Traffic	25	25	25
Network services (x 1,000)			
- Leased lines	27.6	29.0	31.7
- E-VPN connections	21.4	22.7	25.4
Managed network services (x 1,000)			
- IP-VPN connections	31.6	31.9	32.7
- M-VPN routers	22.6	20.1	16.9
Wireless	Q1 '09	Q4 '08	Q1 '08
- Customers (x 1,000)	1,616	1,551	1,381
- of which data users	42%	43%	37%
- Service revenues (€ mn)	247	244	234
– ARPU (€)	52	53	58
- MoU (originating, terminating)	222	247	254
- SAC/SRC <sup>2</sup> (€)	289	284	296

Share in traditional voice (including VoIP and internet dial-up); management estimates
 Restated numbers following recalculation, now also including all data SAC/SRC in addition to voice SAC/SRC



## **KPIs Getronics**

	Q1 '09	Q4 '08	Q1 '08
Service revenues (€ mn)	448	523	460
Workspaces (in mn)			
- Serviced IT workspaces <sup>1</sup>	1.6	n.a.	2.0
- Serviced Voice workspaces	0.7	0.6	0.4

ICT Services			
Housing & Hosting (x 1,000)			
- Housing services (# m²)	24.9	21.6	15.5
- Hosting services (# servers)	9.8	8.9	7.7

<sup>1</sup> Number of IT workspaces not available per quarter for 2008 due to annual measurement and including disposals effect



## **KPIs Wholesale & Operations**

Wholesale & Operations	Q1 '09	Q4 '08	Q1 '08
Retail voice (without ADSL)	3,828	3,915	4,339
Local loop (x 1,000)			
MDF access lines <sup>1</sup>	3,751	3,702	3,527
<ul> <li>of which line sharing²</li> </ul>	1,548	1,612	1,804
Unbundling³ (mn)	1.1	1.1	1.0
Shared unbundled lines	0.3	0.3	0.3
<ul> <li>Fully unbundled lines</li> </ul>	0.8	0.8	0.7
Minutes (bn)	4.6	4.8	4.9
<ul><li>Originating</li></ul>	1.2	1.1	1.3
<ul><li>Terminating</li></ul>	2.1	2.3	2.3
– Transit	1.3	1.4	1.3
Population coverage			
- ADSL 2+	57%	57%	57%
- UMTS/HSDPA	99%	99%	97%
iBasis <sup>4</sup> (international wholesale)	Q1 '09	Q4 '08	Q1 '08
Minutes (bn)	5.1	5.7	5.8
Average revenue per minute (€ cents)	3.8	4.0	3.8

<sup>1</sup> Including Bitstream

<sup>2</sup> Includes KPN ADSL connections, line sharing other telcos and KPN Bitstream

<sup>3</sup> External lines based on management estimates

<sup>4</sup> Consolidated as of 1 October 2007; further information can be found on http://www.ibasis.com



# **KPIs Germany**

	Q1 '09	Q4 '08	Q1 '08
Market share <sup>1</sup>			
- Service revenue	15.4%	15.4%	14.7%
- Base	16.4%	16.4%	15.3%
Customers (x 1,000)	18,038	17,777	15,383
- Of which new brands	11,908	11,340	8,423
- Post Paid	6,739	6,676	6,345
- Pre Paid <sup>2</sup>	11,299	11,101	9,038
Service revenues (€ mn)	734	761	705
ARPU (€)	14	15	16
- Post Paid	27	29	29
- Pre Paid	6	6	6
Non-voice as % of ARPU	26%	24%	22%
Moll (avisingting, towningting)	130	142	142
MoU (originating, terminating)  - Post Paid	139 281	<b>142</b> 284	1 <b>42</b> 279
- Post Paid  - Pre Paid	60	60	48
- Fie Faiu	00	00	40
SAC/SRC (€)	52	49	67
- Post Paid	129	114	156
- Pre Paid	13	14	13

Management estimates
 Clean-up of ~300k inactive Pre Paid customers in Q1 2009



# **KPIs Belgium (BASE)**

	Q1 '09	Q4 '08	Q1 '08
Market share <sup>1</sup>			
– Revenue	>16%	>16%	~16%
- Base	>25%	>24%	~24%
Customers (x 1,000)	3,497	3,445	2,992
- Post Paid	583	569	518
- Pre Paid²	2,914	2,876	2,474
Service revenues (€ mn)	154	159	145
ARPU (€)	15	16	17
- Post Paid	47	50	47
- Pre Paid	8	9	10
Non-voice as % of ARPU	17%	17%	17%
MoU (originating, terminating min)	124	122	130
- Post Paid	428	446	423
- Pre Paid	63	57	67
040/000 (6)	10	47	00
SAC/SRC (€)  - Post Paid	18	17	26
- Post Paid  - Pre Paid	53	51 9	74 13
- FIE Falu	9	9	13

<sup>1</sup> Management estimates

<sup>2</sup> Clean-up of 93k inactive Pre Paid customers in Q1 2009