

### **NEWS RELEASE**

### Contacts:

Martha Goldberg Aronson Marybeth Thorsgaard **Investor Relations** 763-505-2694

**Public Relations** 763-505-2644

### FOR IMMEDIATE RELEASE

### MEDTRONIC THIRD QUARTER REVENUE UP 12 PERCENT TO \$3.405 BILLION

- *ICD Revenue of \$726 million*
- GAAP EPS of \$0.07; Non-GAAP EPS of \$0.63
- *Kyphon acquisition contributed \$147 million in revenue for the quarter*
- Endeavor® drug-eluting stent approved in U.S. on February 1, 2008

MINNEAPOLIS - February 19, 2008 - Medtronic, Inc. (NYSE:MDT) today announced financial results for its fiscal third quarter, which ended January 25, 2008.

Medtronic recorded third quarter revenue of \$3.405 billion, a 12 percent increase over the \$3.048 billion reported in the third quarter of fiscal year 2007. Non-U.S. revenue of \$1.307 billion grew 20 percent, including a \$117 million benefit from currency translation, and accounted for 38 percent of Medtronic's revenue. Net earnings for the quarter were \$77 million, or \$0.07 per diluted share. As detailed in the attached table, adjusting for \$0.56 of special charges relating to the impairment of intangible assets, litigation charges and in-process research and development (IPR&D) charges primarily related to the acquisition of Kyphon, non-GAAP net earnings and diluted earnings per share were \$713 million and \$0.63 per share. As expected, the Kyphon acquisition, excluding IPR&D, charges had a dilutive impact of \$0.05 in the third quarter.

"Our quarterly performance reflected the double digit growth in our Neuromodulation, Diabetes, Spinal and ENT businesses and the successful close of the Kyphon acquisition," said Bill Hawkins, Medtronic president and CEO. "We are pleased with our ICD sales which demonstrate our strong customer loyalty and the flexibility of our company to respond to dynamic inflections in our business."

Unless otherwise noted, all comparisons made in this news release are on an "as reported basis," not on a constant currency basis, and references to quarterly figures increasing or decreasing are in comparison to the third quarter of fiscal year 2007.

### **Cardiac Rhythm Disease Management**

Cardiac Rhythm Disease Management (CRDM) revenue of \$1.218 billion increased 3 percent. Revenue from implantable cardioverter defibrillators (ICDs) was \$726 million, up 2 percent, while worldwide pacing systems revenue of \$478 million increased 4 percent. During the quarter, Medtronic gained market approval for the Sprint Quattro<sup>TM</sup> lead in Japan and transitioned its global supply of leads from Sprint Fidelis® to Quattro.

### **Spinal**

Spinal revenue of \$808 million grew 35 percent, driven by \$147 million in Kyphon revenue. Excluding Kyphon, revenue grew 11 percent with strong double digit performance in worldwide Biologics, and strong growth in Core Spinal outside the U.S.

### CardioVascular

CardioVascular revenue of \$512 million grew 7 percent. Coronary stent revenue of \$157 million grew 6 percent and Endovascular revenue grew 9 percent, led by strong sales of thoracic products. FDA approval for the Endeavor® drug-eluting coronary stent system was received in early February, and Endeavor is now commercially available in the United States.

### Neuromodulation

Neuromodulation revenue of \$320 million grew 10 percent. Adjusting for the impact of the previously announced divestitures of the diagnostics related product lines, the Neuromodulation business grew 16 percent. Within Gastro/Urological, market development efforts to reach out to new implanting physicians resulted in revenue growth of 26 percent for the InterStim® therapy for urinary control. Additionally, in early February, Medtronic announced FDA approval to market the RestoreULTRA<sup>TM</sup> neurostimulation system for the treatment of chronic back and leg pain. RestoreUltra is the smallest and thinnest 16 electrode neurostimulator on the market.

#### **Diabetes**

Diabetes revenue of \$258 million grew 14 percent, driven by worldwide revenue growth in continuous glucose monitoring sensors and pump therapy growth outside the U.S.

### Ear, Nose and Throat (ENT)

ENT revenue of \$154 million grew 15 percent, driven by the successful launch of Fusion<sup>TM</sup>, an advanced new Image Guidance Surgery System to facilitate sinus surgical procedures, along with strong growth of power systems and nerve monitoring disposables outside the U.S.

### **Physio-Control**

Physio-Control revenue of \$94 million was down 10 percent as the company continues to address quality system issues.

In closing Hawkins said, "We expect to see strong growth in the fourth quarter with the launch of Endeavor in the U.S., the introduction of RestoreUltra by our Neuromodulation business, and the addition of Kyphon to our spinal platform. Combined with Medtronic's continued strong track record outside the U.S. and our broad and diversified portfolio, we remain optimistic about our long-term growth prospects."

### **Webcast Information**

Medtronic will host a webcast for the public, analysts and news media today, Feb. 19 at 8 a.m. EST (7 a.m. CST), to provide information about its businesses and quarterly financial results. This quarterly webcast can be accessed by clicking on the Investor Relations link on the Medtronic home page at <a href="www.medtronic.com">www.medtronic.com</a> and this earnings release will be archived at <a href="www.medtronic.com/newsroom">www.medtronic.com/newsroom</a>. Within 24 hours, a replay of the webcast and a transcript of the company's prepared remarks will be available in the "Presentations & Transcripts" section of the Investor Relations homepage.

### **About Medtronic**

Medtronic, Inc., headquartered in Minneapolis, is the world's leading medical technology company, alleviating pain, restoring health and extending life for people with chronic disease. Its Internet address is www.medtronic.com.

This news release contains forward-looking statements regarding our operating momentum, new products and other developments, which are subject to risks and uncertainties, such as competitive factors, difficulties and delays inherent in the development, manufacturing, marketing and sale of medical products, integration of acquired businesses, government regulation, general economic conditions and other risk and uncertainties described in Medtronic's Annual Report on Form 10-K for the year ended April 27, 2007. Actual results may differ materially from anticipated results. Medtronic does not undertake to update its forward-looking statements.

# MEDTRONIC, INC. CONSOLIDATED STATEMENTS OF EARNINGS (Unaudited) (in millions, except per share data)

		Three mor	ths ende	ed		Nine mont	hs ended	
	Janua	ry 25, 2008	Janua	ary 26, 2007	Janua	ry 25, 2008	Janua	ry 26, 2007
Net sales	\$	3,405	\$	3,048	\$	9,655	\$	9,019
Costs and expenses:								
Cost of products sold		870		775		2,502		2,302
Research and development expense		329		293		927		912
Selling, general, and administrative expense		1,207		1,038		3,410		3,058
Special charges		78		-		78		-
Restructuring charges		-		-		14		-
Certain litigation charges		366		-		366		40
Purchased in-process research and development (IPR&D) charges		310		-		343		-
Other expense, net		119		44		248		160
Interest income, net		(9)		(36)		(114)		(113)
Total costs and expenses		3,270		2,114		7,774		6,359
Earnings before income taxes		135		934		1,881		2,660
Provision for income taxes		58		224		463		670
Net earnings	\$	77	\$	710	\$	1,418	\$	1,990
Earnings per share:								
Basic	\$	0.07	\$	0.62	\$	1.25	\$	1.73
Diluted	\$	0.07	\$	0.61	\$	1.24	\$	1.71
Diluteu	Ψ	0.07	Ψ	0.01	Ψ	1.24	Ψ	1.71
Weighted average shares outstanding:								
Basic		1,126.9		1.149.0		1,132.9		1,150.8
Diluted		1,135.0		1,163.7		1,145.3		1,162.8
2		.,		.,.50.7		.,. 10.0		.,.02.0

## MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS TO CONSOLIDATED NON-GAAP NET EARNINGS

(Unaudited)

(in millions, except per share data)

	onths ended y 25, 2008	onths ended / 26, 2007
Net earnings, as reported	\$ 77	\$ 710
Special charges	47 (a)	-
Certain litigation charges	275 (b)	-
IPR&D charges	314 (c)	-
Non-GAAP net earnings	\$ 713	\$ 710

## MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS TO CONSOLIDATED NON-GAAP DILUTED EPS (Unaudited)

	onths ended y 25, 2008	onths ended y 26, 2007
Diluted EPS, as reported	\$ 0.07	\$ 0.61
Special charges	0.04 (a)	-
Certain litigation charges	0.24 (b)	-
IPR&D charges	0.28 (c)	-
Non-GAAP diluted EPS	\$ 0.63	\$ 0.61

- (a) The \$47 million (\$0.04 per share) after-tax (\$78 million pre-tax) special charge is related to impairment charges recognized on intangible assets associated with our benign prostatic hyperplasia product line acquired in fiscal year 2002. In the third quarter of fiscal year 2008, after carefully evaluating the development of the market relative to our original assumptions and analyzing our estimated future cash flows utilizing this technology, we determined that the carrying value of these intangible assets was impaired and a write-down was necessary. In addition to disclosing special charges that are determined in accordance with U.S. generally accepted accounting principles (GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these special charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Meditronic management eliminates these special charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (b) The \$275 million (\$0.24 per share) after-tax certain litigation charges are related to a \$123 million (\$121 million after-tax) settlement of certain lawsuits relating to the Marquis line of implantable cardioverter defibrillators that were subject to a field action announced on February 11, 2005 and a \$243 million (\$154 million after-tax) reserve associated with litigation with Cordis Corporation, a subsidiary of Johnson & Johnson, that originated in October 1997. In addition to disclosing certain litigation charges that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges.

  Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition, to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (c) The \$314 million (\$0.28 per share) after-tax IPR&D charges represent the cumulative impact of pre-tax charges of \$290 million (\$290 million after tax) related to a technology acquired through the purchase of Kyphon Inc. that had not yet reached technological feasibility and had no future alternative use and \$20 million (\$24 million after tax) related to the purchase of intellectual property from Setagon, Inc. that had not yet reached technological feasibility and had no future alternative use. In addition to disclosing IPR&D charges that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these IPR&D charges. These IPR&D charges resulted from facts and circumstances that vary in frequency and/or impact on continuing operations. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these IPR&D charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

## MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP NET EARNINGS TO CONSOLIDATED NON-GAAP NET EARNINGS (Unaudited)

(in millions, except per share data)

	Nine mont January 2			onths ended y 26, 2007	
Net earnings, as reported	\$	1,418		\$ 1,990	
Special charges		47	(a)	-	
Restructuring charges		11	(b)	-	
Certain litigation charges		275	(c)	40	(e)
IPR&D charges		339	(d)	-	
Non-GAAP net earnings	\$	2,090		\$ 2,030	

## MEDTRONIC, INC. RECONCILIATION OF CONSOLIDATED GAAP DILUTED EPS TO CONSOLIDATED NON-GAAP DILUTED EPS (Unaudited)

	Nine months er January 25, 20		Nine months January 26	
Diluted EPS, as reported	\$ 1	.24	\$	1.71
Special charges	0	.04 (a)		-
Restructuring charges	0	.01 (b)		-
Certain litigation charges	0	.24 (c)		0.04 (e)
IPR&D charges	0	.29 (d)		-
Non-GAAP diluted EPS	\$ 1	.82	\$	1.75

- (a) The \$47 million (\$0.04 per share) after-tax (\$78 million pre-tax) special charge is related to impairment charges recognized on intangible assets associated with our benign prostatic hyperplasia product line acquired in fiscal year 2002. In the third quarter of fiscal year 2008, after carefully evaluating the development of the marker telative to our original assumptions and analyzing our estimated future cash flows utilizing this technology, we determined that the carrying value of these intangible assets was impaired and a write-down was necessary. In addition to disclosing special charges that are determined in accordance with U.S. generally accepted accounting principles (GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these special charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period
- (b) The \$11 million (\$0.01 per share) after-tax restructuring charge is related to restructuring initiatives that the Company began in the fourth quarter of fiscal year 2007. These initiatives were designed to drive manufacturing efficiencies in our CardioVascular business, downsize our Physio-Control business due to our voluntary suspension of U.S. shipments, and rebalance resources within our Cardiac Rhythm Disease Management (CRDM) business to reflect the market dynamics. As a continuation of our fiscal year 2007 initiatives, in the first quarter of fiscal year 2008 the Company recognized expense associated with compensation and early retirement benefits provided to employees whose employment terminated with the Company in the first quarter of fiscal year 2008 which could not be accrued in the fourth quarter of fiscal year 2007. In addition to disclosing restructuring charges that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these restructuring charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these restructuring charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.
- (c) The \$275 million (\$0.24 per share) after-tax certain litigation charges are related to a \$123 million (\$121 million after-tax) settlement of certain lawsuits relating to the Marquis line of implantable cardioverter delibrillators that were subject to a field action announced on February 11, 2005 and a \$243 million (\$154 million after-tax) reserve associated with litigation with Cordis Corporation, a subsidiary of Johnson & Johnson, that originated in October 1997. In addition to disclosing certain litigation charges that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information twestors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these certain litigation charges when evaluating the operating the operating the underlying business the province useful formation of the Company. Investors spanding the underlying business the end and accordance with GAAP. In addition, this non-GAAP financial measures is similar measures presented by other companies.
- (d) The \$339 million (\$0.29 per share) after-tax IPR&D charges represent the cumulative impact of pre-tax charges of \$290 million (\$290 million after tax) related to a technology acquired through the purchase of Kyphon Inc. that had not yet reached technological feasibility and had no future alternative use, \$20 million (\$24 million after tax) related to the purchase of intellectual property from Setagon, Inc. that had not yet reached technological feasibility and had no future alternative use, and \$25 million (\$181 million after-tax) million after-tax) million after-tax) million after-tax) and a reverse that the company entered into in the first quarter of fiscal year 2006. This payment was expensed as IPR&D since technological feasibility of the project has not yet been reached and such technology has no future alternative use. The additional \$8 million (\$7 million after-tax) charge is related to a group of payments made for which the underlying assets acquired have no technological feasibility or alternative use. In addition to disclosing IPR&D charges that are determined in accordance with GAAP, Medronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these IPR&D charges.

  These IPR&D charges resulted from facts and circumstances that vary in frequency and/or impact on continuing operations. Management believes that the resulting non-GAAP financial measure provides useful for period over period
- (e) The \$40 million (\$0.04 per share) after-tax certain litigation charge is related to the settlement agreement reached with the U.S. Department of Justice which requires the government to seek dismissal of two qui tam civil suits pending against Medtronic. In addition to disclosing certain litigation charges that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding these certain litigation charges. Management believes that the resulting non-GAAP financial measure provides useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates these litigation charges when evaluating the operating performance of the Company. Investors should consider this non-GAAP measure in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, this non-GAAP financial measure may not be the same as similar measures presented by other companies.

#### MEDTRONIC, INC. RECONCILIATION OF NEUROMODULATION GAAP REVENUE AND REVENUE GROWTH TO NON-GAAP REVENUE AND REVENUE GROWTH

(Unaudited) (in millions)

	onths ended y 25, 2008	onths ended y 26, 2007	Percentage Change
Neuromodulation revenue, as reported	\$ 320	\$ 290	10%
Diagnostics product portfolio revenue	-	(13) (a)	N/A
Neuromodulation revenue, adjusted	\$ 320	\$ 277	16%

# MEDTRONIC, INC. RECONCILIATION OF SPINAL GAAP REVENUE AND REVENUE GROWTH TO NON-GAAP REVENUE AND REVENUE GROWTH (Unaudited) (in millions)

Spinal revenue, adjusted

	nths ended 25, 2008	onths ended / 26, 2007	Percentage Change
Spinal revenue, as reported	\$ 808	\$ 598	35%
Kyphon business revenue	(147) (b)	-	N/A

661

598

11%

(a) The \$13 million represents the revenue earned by the three diagnostics product lines that were divested in fiscal year 2007. In addition to disclosing revenue and growth rates that are determined in accordance with U.S. generally accepted accounting principles (GAAP), Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding this diagnostics product portfolio revenue from these metrics. Management believes that the resulting non-GAAP financial measures provide useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates this revenue when evaluating the operating performance of the Company. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, these non-GAAP financial measures may not be the same as similar measures presented by other companies.

(b) The \$147 million represents the revenue earned by the Kyphon business that was acquired during the third quarter of fiscal year 2008. In addition to disclosing revenue and growth rates that are determined in accordance with GAAP, Medtronic management believes that in order to properly understand its short-term and long-term financial trends, investors may find it useful to consider the impact of excluding this Kyphon revenue from these metrics. Management believes that the resulting non-GAAP financial measures provide useful information to investors regarding the underlying business trends and performance of the Company's ongoing operations and is useful for period over period comparisons of such operations. Medtronic management eliminates this Kyphon revenue when evaluating the operating performance of the Company. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP. In addition, these non-GAAP financial measures may not be the same as similar measures presented by other companies.

### MEDTRONIC, INC. REVENUE BY OPERATING SEGMENT - WORLD WIDE

(Unaudited)

(\$ millions)

		FY 07 QTR 1	TY 07 QTR 2	FY 07 QTR 3	Y 07 QTR 4	FY 07 Total		FY 08 QTR 1	FY 08 QTR 2	FY 08 QTR 3	FY 08 QTR 4		FY 08 Total
	#	Q IIV I	 (IIX Z	 XIIV 3	 (11) 4	Total	†	KIIV I	 211\ Z	 QIN 3	QIN 4		TOtal
REPORTED REVENUE :													
CARDIAC RHYTHM DISEASE MANAGEMENT	\$	1,149	\$ 1,252	\$ 1,186	\$ 1,291	\$ 4,876	\$	1,235	\$ 1,148	\$ 1,218	\$ -	\$	3,60
Pacing Systems		460	473	458	504	1,895		494	495	478	-		1,46
Defibrillation Systems		673	764	711	770	2,917		726	639	726	-		2,09
Other		16	15	17	17	64		15	14	14	-		4:
SPINAL	\$	575	\$ 599	\$ 598	\$ 643	\$ 2,417	\$	644	\$ 660	\$ 808	\$ _	\$	2,11
Core Spinal		412	421	426	452	1,713		454	462	455	-		1,37
Biologics		163	178	172	191	704		190	198	206	-		59
Kyphon Business								-	-	147	-		14
CARDIOVASCULAR	\$	448	\$ 455	\$ 478	\$ 528	\$ 1,909	\$	486	\$ 490	\$ 512	\$ _	\$	1,48
Coronary Stents		120	132	148	161	560		152	149	157	-		45
Other Coronary/Peripheral		99	92	92	100	386		95	96	103	-		29
Endovascular		61	63	64	72	259		69	70	70	-		20
Revasc & Surgical Therapies		100	98	105	114	417		102	105	109	-		31
Structural Heart Disease		68	70	69	81	287		68	70	73	-		21
NEUROMODULATION	\$	276	\$ 291	\$ 290	\$ 326	\$ 1,183	\$	289	\$ 321	\$ 320	\$ -	\$	93
Neuro Implantables		226	238	233	265	962		237	264	260	-		76
Gastroenterology & Urology		50	53	57	61	221		52	57	60	-		17
DIABETES	\$	196	\$ 212	\$ 226	\$ 229	\$ 863	\$	241	\$ 246	\$ 258	\$ -	\$	74
EAR, NOSE & THROAT (ENT)	\$	128	\$ 129	\$ 134	\$ 147	\$ 539	\$	144	\$ 149	\$ 154	\$ -	\$	44
Core ENT		65	65	69	77	278		75	75	81	-		23
Neurologic Technologies		63	64	65	70	261		69	74	73	-		21
CORPORATE TECHNOLOGIES AND NEW VENTURES	\$	24	\$ 26	\$ 31	\$ 47	\$ 127	\$	28	\$ 36	\$ 41	\$ -	\$	10
PHYSIO-CONTROL	\$	101	\$ 111	\$ 105	\$ 69	\$ 385	\$	60	\$ 74	\$ 94	\$ -	\$	22
TOTAL	\$	2,897	\$ 3,075	\$ 3,048	\$ 3,280	\$ 12,299	\$	3,127	\$ 3,124	\$ 3,405	\$ -	\$	9,65
ADJUSTMENTS:													
CURRENCY (1)	\$	6	\$ 32	\$ 55	\$ 71	\$ 166	\$	49	\$ 73	\$ 117		\$	24
COMPARABLE OPERATIONS (1)	\$	2,891	\$ 3,043	\$ 2,993	\$ 3,209	\$ 12,133	\$	3,078	\$ 3,051	\$ 3,288	\$ -	\$	9,41
` '	IF	<u> </u>	 <u> </u>	 	 		Ė			 		_	

<sup>(1)</sup> Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

## MEDTRONIC, INC. REVENUE BY OPERATING SEGMENT - US

(Unaudited)

(\$ millions)

		FY 07 QTR 1	Y 07 TR 2	Y 07 TR 3	TY 07 QTR 4	FY 07 Total	FY 08 QTR 1	FY 08 QTR 2	FY 08 QTR 3	FY 08 QTR 4	FY 08 Total
	1										
REPORTED REVENUE :											
CARDIAC RHYTHM DISEASE MANAGEMENT	\$	733	\$ 807	\$ 737	\$ 773	\$ 3,048	\$ 754	\$ 679	\$ 726	\$ -	\$ 2,160
Pacing Systems		228	244	220	240	931	244	237	218	-	698
Defibrillation Systems		495	554	507	525	2,082	504	434	502	-	1,440
Other		10	9	10	8	35	6	8	6	-	22
SPINAL	\$	480	\$ 505	\$ 502	\$ 531	\$ 2,019	\$ 530	\$ 540	\$ 642	\$ -	\$ 1,712
Core Spinal		322	333	335	349	1,340	349	352	341	-	1,042
Biologics		158	172	167	182	679	181	188	195	-	564
Kyphon Business							-	-	106	-	106
CARDIOVASCULAR	\$	170	\$ 174	\$ 173	\$ 189	\$ 707	\$ 167	\$ 173	\$ 165	\$ _	\$ 505
Coronary Stents		9	12	17	22	61	20	21	20	-	60
Other Coronary/Peripheral		37	36	29	30	130	24	24	26	-	<b>7</b> 4
Endovascular		33	35	34	37	140	35	37	31	-	104
Revasc & Surgical Therapies		52	51	53	56	213	49	52	49	-	149
Structural Heart Disease		39	40	40	44	163	39	39	39	-	118
NEUROMODULATION	\$	196	\$ 215	\$ 207	\$ 226	\$ 844	\$ 201	\$ 239	\$ 227	\$ -	\$ 667
Neuro Implantables		157	173	164	180	674	160	192	180	-	531
Gastroenterology & Urology		39	42	43	46	170	41	47	47	-	136
DIABETES	\$	140	\$ 154	\$ 164	\$ 158	\$ 616	\$ 163	\$ 170	\$ 170	\$ -	\$ 504
EAR, NOSE & THROAT (ENT)	\$	87	\$ 88	\$ 91	\$ 96	\$ 362	\$ 93	\$ 97	\$ 99	\$ -	\$ 289
Core ENT		43	44	47	49	183	48	47	51	-	146
Neurologic Technologies		44	44	44	47	179	45	50	48	-	143
CORPORATE TECHNOLOGIES AND NEW VENTURES	\$	17	\$ 17	\$ 21	\$ 30	\$ 85	\$ 19	\$ 23	\$ 25	\$ -	\$ 67
PHYSIO-CONTROL	\$	60	\$ 73	\$ 62	\$ 24	\$ 219	\$ 21	\$ 37	\$ 44	\$ -	\$ 101
TOTAL	\$	1,883	\$ 2,033	\$ 1,957	\$ 2,027	\$ 7,900	\$ 1,948	\$ 1,958	\$ 2,098	\$ -	\$ 6,005
ADJUSTMENTS:											
CURRENCY	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COMPARABLE OPERATIONS	\$	1,883	\$ 2,033	\$ 1,957	\$ 2,027	\$ 7,900	\$ 1,948	\$ 1,958	\$ 2,098	\$ _	\$ 6,005

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenues may not sum to the fiscal year to date revenue.

### MEDTRONIC, INC. REVENUE BY OPERATING SEGMENT - INTERNATIONAL

(Unaudited)

(\$ millions)

		Y 07		Y 07		Y 07	FY 07	FY 07		FY 08		FY 08	FY 08	FY 08	FY 08
	Η-	TR 1	Q	TR 2	C	TR 3	 QTR 4	Total	-	QTR 1	G	QTR 2	 QTR 3	QTR 4	Total
REPORTED REVENUE :															
CARDIAC RHYTHM DISEASE MANAGEMENT	\$	416	\$	445	\$	449	\$ 518	\$ 1,828	\$	481	\$	469	\$ 492	\$ -	\$ 1,44
Pacing Systems		232		229		238	264	964		250		258	260	-	770
Defibrillation Systems		178		210		204	245	835		222		205	224	-	651
Other		6		6		7	9	29		9		6	8	-	20
SPINAL	\$	95	\$	94	\$	96	\$ 112	\$ 398	\$	114	\$	120	\$ 166	\$ -	\$ 400
Core Spinal		90		88		91	103	373		105		110	114	-	329
Biologics		5		6		5	9	25		9		10	11	-	30
Kyphon Business										-		-	41	-	4
CARDIOVASCULAR	\$	278	\$	281	\$	305	\$ 339	\$ 1,202	\$	319	\$	317	\$ 347	\$ -	\$ 983
Coronary Stents		111		120		131	139	499		132		128	137	-	399
Other Coronary/Peripheral		62		56		63	70	256		71		72	77	-	220
Endovascular		28		28		30	35	119		34		33	39	-	104
Revasc & Surgical Therapies		48		47		52	58	204		53		53	60	-	167
Structural Heart Disease		29		30		29	37	124		29		31	34	-	90
NEUROMODULATION	\$	80	\$	76	\$	83	\$ 100	\$ 339	\$	88	\$	82	\$ 93	\$ -	\$ 263
Neuro Implantables		69		65		69	85	288		77		72	80	-	229
Gastroenterology & Urology		11		11		14	15	51		11		10	13	-	34
DIABETES	\$	56	\$	58	\$	62	\$ 71	\$ 247	\$	78	\$	76	\$ 88	\$ -	\$ 240
EAR, NOSE & THROAT (ENT)	\$	41	\$	41	\$	43	\$ 51	\$ 177	\$	51	\$	52	\$ 55	\$ -	\$ 158
Core ENT		22		21		22	28	95		27		28	30	-	8
Neurologic Technologies		19		20		21	23	82		24		24	25	-	73
CORPORATE TECHNOLOGIES AND NEW VENTURES	\$	7	\$	9	\$	10	\$ 17	\$ 42	\$	9	\$	13	\$ 16	\$ -	\$ 38
PHYSIO-CONTROL	\$	41	\$	38	\$	43	\$ 45	\$ 166	\$	39	\$	37	\$ 50	\$ -	\$ 127
TOTAL	\$	1,014	\$	1,042	\$	1,091	\$ 1,253	\$ 4,399	\$	1,179	\$	1,166	\$ 1,307	\$ 	\$ 3,650
ADJUSTMENTS:															
CURRENCY (1)	\$	6	\$	32	\$	55	\$ 71	\$ 166	\$	49	\$	73	\$ 117	\$ -	\$ 240
COMPARABLE OPERATIONS (1)	\$	1,008	\$	1,010	\$	1,036	\$ 1,182	\$ 4,233	\$	1,130	\$	1,093	\$ 1,190	\$ 	\$ 3,410

<sup>(1)</sup> Medtronic management believes that in order to properly understand Medtronic's short-term and long-term financial trends, investors may wish to consider the impact of foreign currency translation on revenue. In addition, Medtronic management uses results of operations before currency translation to evaluate the operational performance of the Company and as a basis for strategic planning. Investors should consider these non-GAAP measures in addition to, and not as a substitute for, financial performance measures prepared in accordance with GAAP.

Note: The data in this schedule has been intentionally rounded to the nearest million and therefore the quarterly revenue may not sum to the fiscal year to date revenue.

# MEDTRONIC, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

		nuary 25, 2008		April 27, 2007
<u>ASSETS</u>	(in	millions, excep	ot per s	share data)
Current assets:				
Cash and cash equivalents	\$	729	\$	1,256
Short-term investments		578		1,822
Accounts receivable, less allowances of \$159 and \$160, respectively		2,979		2,737
Inventories		1,307		1,215
Deferred tax assets, net		598		405
Prepaid expenses and other current assets		490		483
Total current assets		6,681		7,918
Property, plant and equipment		4,754		4,309
Accumulated depreciation		(2,526)		(2,247)
Property, plant and equipment, net		2,228		2,062
Goodwill		7,528		4,327
Other intangible assets, net		2,259		1,433
Long-term investments		2,252		3,203
Long-term deferred tax assets, net Other assets		464		204 365
Total assets	\$	21,412	\$	19,512
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:	\$	1 210	¢	509
Short-term borrowings Accounts payable	Ф	1,318	Ф	
		395		282
Accrued compensation Accrued income taxes		660 71		767 350
Other accrued expenses		1,092		655
Onici accrued expenses		1,092		033
Total current liabilities		3,536		2,563
Long-term debt		5,656		5,578
Long-term accrued compensation		93		264
Long-term accrued income taxes		544		_
Long-term deferred tax liabilities, net		10		_
Other long-term liabilities		607		130
Total liabilities		10,446		8,535
Commitments and contingencies		_		_
Shareholders' equity:				
Preferred stock— par value \$1.00				
Common stock— par value \$0.10		112		114
Retained earnings		10,973		10,925
Accumulated other comprehensive loss		(119)		(62)
Total shareholders' equity		10,966		10,977
Total liabilities and shareholders' equity	\$	21,412	\$	19,512

## MEDTRONIC, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

		Nine mon	ths en	ded
	Jar	nuary 25, 2008		nuary 26, 2007
		(in mi	llions)	
Operating Activities:	Ф	1 410	Ф	1.000
Net earnings	\$	1,418	\$	1,990
Adjustments to reconcile net earnings to net cash provided by operating				
activities:		4.55		
Depreciation and amortization		457		415
Special charges		78		_
IPR&D charges		343		_
Provision for doubtful accounts		23		32
Deferred income taxes		(144)		(276)
Stock-based compensation		163		139
Excess tax benefit from exercise of stock-based awards		(32)		(24)
Change in operating assets and liabilities:				
Accounts receivable		(159)		(224)
Inventories		(17)		(141)
Accounts payable and accrued liabilities		320		150
Other operating assets and liabilities		450		(7)
Net cash provided by operating activities		2,900		2,054
Investing Activities:				
Acquisitions, net of cash acquired		(4,179)		(8)
Purchase of intellectual property		( / /		(96)
		(88)		
Additions to property, plant and equipment Purchases of marketable securities		(423)		(383)
		(5,759)		(9,888)
Sales and maturities of marketable securities		7,991		9,786
Other investing activities, net		(228)		(40)
Net cash used in investing activities		(2,686)		(629)
Financing Activities:				
Change in short-term borrowings, net		707		86
Payments on long-term debt		(172)		(1,881)
Issuance of long-term debt		300		
Dividends to shareholders		(425)		(380)
Issuance of common stock		326		235
Excess tax benefit from exercise of stock-based awards		32		24
Repurchase of common stock		(1,464)		(438)
N		(606)		(2.254)
Net cash used in financing activities		(696)		(2,354)
Effect of exchange rate changes on cash and cash equivalents		(45)		22
Net change in cash and cash equivalents		(527)		(907)
Cash and cash equivalents at beginning of period		1,256		2,994
Cash and cash equivalents at end of period	\$	729	\$	2,087