It's been a busy year. We have launched our new Vodafone Red proposition, bought valuable spectrum to develop 4G services and acquired two major fixed line businesses, and that's not all...

An eventful year...





November

Our Kenyan associate company, Safaricom, launched M-Shwari, a mobile banking service which offers savings and loans to customers.



November



October



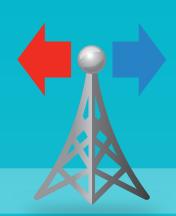
December



December



December



luno

Vodafone and O_2 announced a network sharing deal in the UK, allowing us to reach 98% population coverage by 2015.



June

We announced new innovative roaming propositions in Europe including calls, texts and mobile internet access for €3 or €4 a day.



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We announced plans to acquire TelstraClear, the second largest fixed operator in New Zealand.



September

First launch of Vodafone Red plans providing unlimited voice, texts and generous data bundles in the UK.



September

Vodafone and Zain Group announced a multi-country partner market agreement expanding Vodafone's presence through partner markets to around 50 countries.



August

We paid a 6.47 pence per share final dividend, amounting to £3.2 billion, re-confirming our position as one of the largest dividend payers in the FTSE.



December/February

We commenced a £1.5 billion share buyback programme in December and paid an interim dividend per share of 3.27 pence amounting to £1.6 billion in February



February

We acquired new spectrum in auctions held in the UK for £803 million in order to launch 4G services later in the year



March

We announced plans to invest €1 billion, ointly with Orange in Spain, to deploy a higi speed fibre network to six million homes and businesses.