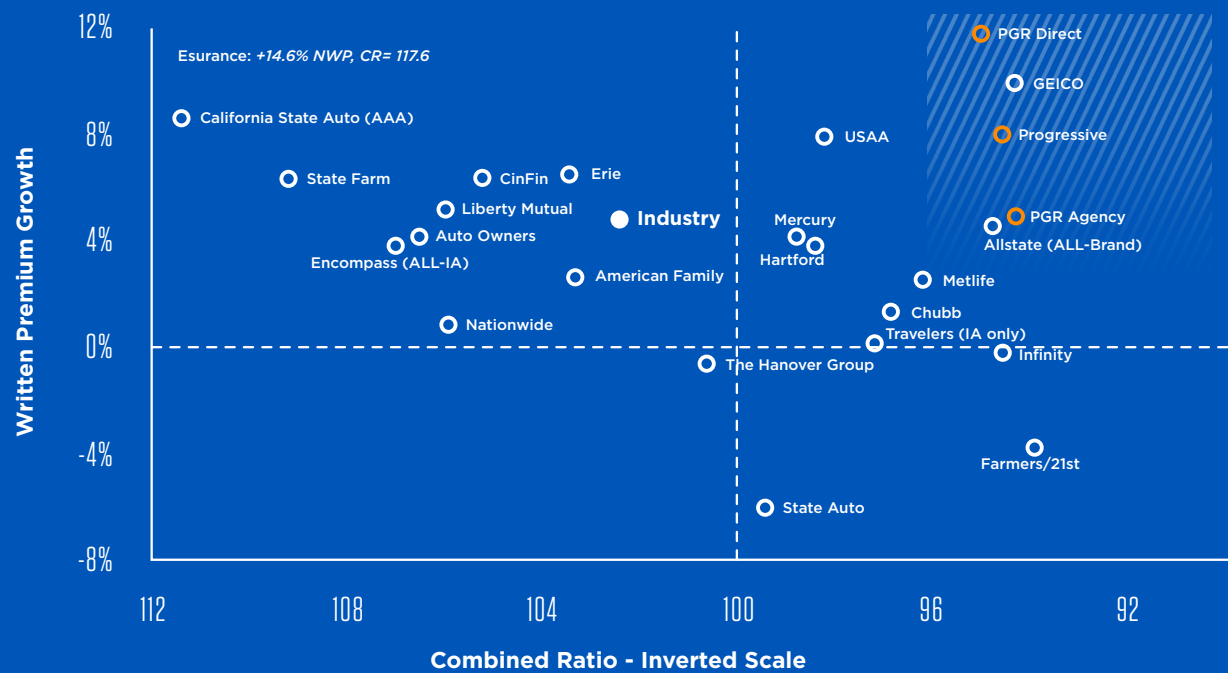


2015 INVESTOR RELATIONS MEETING



RELATIVE PERFORMANCE MEASURES

2014 PPA RESULTS



PGR results are reflective of a 53-week year in 2014
Source: GAAP Financial Statements and Statutory Data from SNL



SELECTED PERFORMANCE MEASURES

| | Q1 2015 | 3-YEAR AVG | 5-YEAR AVG | 10-YEAR AVG |
|---|---------|------------|------------|-------------|
| Combined Ratio | 92.7 | 93.7 | 93.4 | 92.1 |
| NWP Growth | 8% | 7% | 6% | 3% |
| PPA Agency PIF Growth/ PPA Direct PIF Growth | (3%) 7% | 1% 5% | 2% 7% | 1% 8% |

| | Q1 2015 | 3 YEAR | 5 YEAR | 10 YEAR |
|------------------------|-----------|------------|------------|-------------|
| AVG. Comprehensive ROE | 19.6% (a) | 18.9% | 18.8% | 19.1% |
| Comprehensive Income | \$322 MM | \$3,679 MM | \$6,002 MM | \$11,412 MM |

(a) Trailing-12 month measure

| | Q1 2015 | 3-YEAR TOTAL | 5-YEAR TOTAL | 10-YEAR TOTAL |
|--|---------|--------------|--------------|---------------|
| Dividends Declared Per Share | — | \$3.46 | \$5.27 | \$7.64 |
| Share Repurchases as % of Shareholders' Equity | 1% | 11% | 31% | 93% |

| | Q1 2015 | 2014 | 2010 | 2005 |
|-----------------|---------|------|------|------|
| DWP Agency % PL | 52% | 54% | 58% | 66% |
| DWP Direct % PL | 48% | 46% | 42% | 34% |



SELECTED OPERATIONAL COMMENTARY

Price to Risk

- ✓ CONTINUOUS PRODUCT DEVELOPMENT LIFECYCLE
- ✓ MORE GAS ON USAGE BASED
- ✓ EVEN MORE EFFECTIVE MATCHING RATE

Build on Claims advantage

- ✓ NAIL THE BIG 4: WORK ENVIRONMENT, ACCURACY, EFFICIENCY & CUSTOMER SERVICE
- ✓ INVEST IN SCIENCE AND INSIGHT
- ✓ MAX SERVICE CENTER ASSET

Customer Relationship Management

- ✓ TRANSACTION FOCUS
- ✓ RELATIONSHIP FOCUS
- ✓ COST AND PERFORMANCE MEASURES

Consumer/ Customer Marketing

- ✓ ENHANCE BRAND POSITIONING
- ✓ PROSPECT GENERATION
- ✓ SCIENCE AND EFFECTIVE MEDIA USE
- ✓ RELATIONSHIP FOCUS

Capital & Investments

- ✓ DISCIPLINE IS GREAT - READY FOR PAY-OFF
- ✓ CAPITAL HUSBANDRY

Systems & Technology

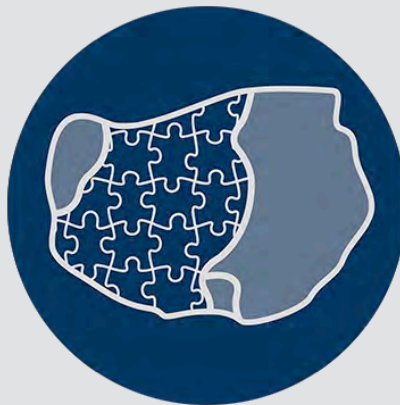
- ✓ CONTINUOUS INVESTMENTS IN DATA & BUSINESS ANALYTICS
- ✓ FOCUS ON QUALITY DELIVERABLES
- ✓ INTEGRATION VS DEVELOP SKILL FOCUS

BASE LAYER FOR STRATEGIC FRAMEWORK

- Actionable segmentation
- Overlay of Market Segments
- Mapped to strategic actions
- Highlighted boundary conditions as a focus
- More explicit acknowledgement of “white space”



EVALUATING THE "WHITE SPACE"



THE BUSINESS MODEL

ASSETS

Leading pre-Robinson "demand" generation
Brand relevance and recognition for future Robinsons
Operations and cost structure in place
Distribution plurality
Consumer acceptance of single portal, multi-provider relationships

SKILLS

Brand-consistent product presentation and experiences
Brand-consistent product provider relationships
Effective and selective customer relationship management
Marketing skills to current customers matching those to broad market
Customer data segmentation skills to match current strength in rating and media segmentation

REQUIREMENTS

Additional life-event and needs-based product portfolio
Customer data repository above current capabilities
In-house agency expansion to test and supplement online presentation
Increased "Play & Play" inclusion of external quote and buy capabilities



This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.[illegible]

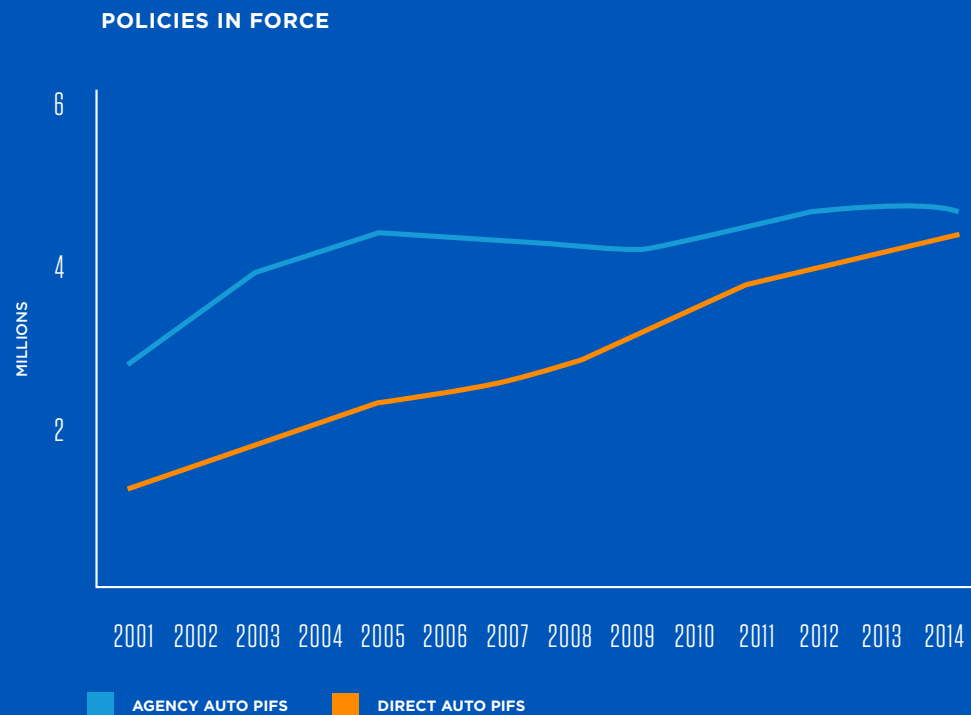


PAT CALLAHAN

Current results look like the tale of two distribution channels — Direct has momentum and Agency slowing — you say “Not to underestimate Progressive in Agency” — what does that mean?



BOTH CHANNELS
CONTINUE
TO GROW—
AGENCY STALLED
LATELY WHILE
DIRECT CONTINUES
TO THRIVE

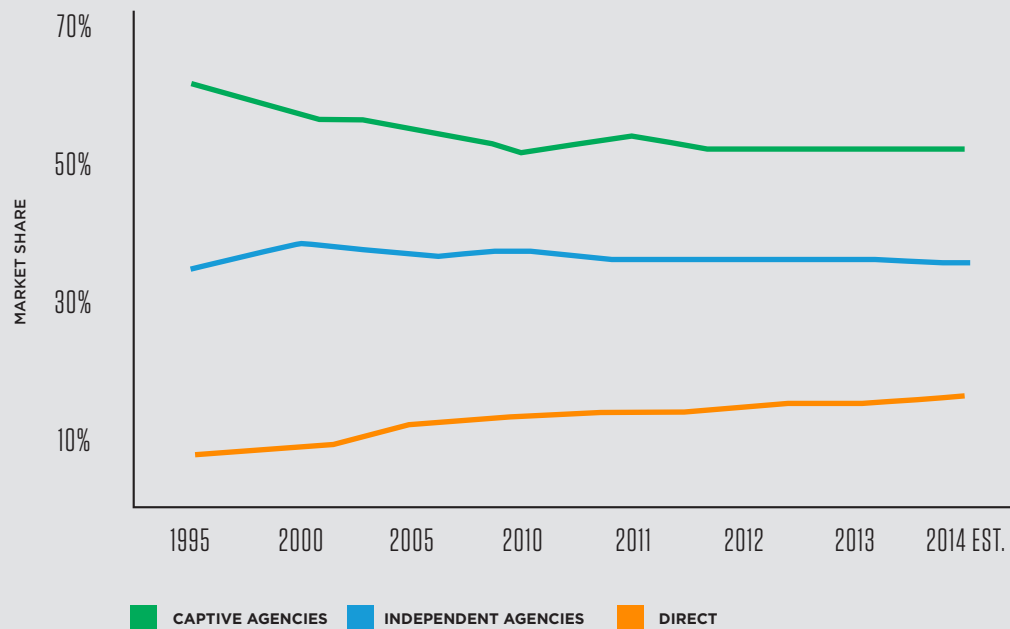


THE AGENCY CHANNEL REMAINS STRONG

35%
OF PL PREMIUMS
CONTROLLED BY
INDEPENDENT
AGENCIES

\$90 BILLION
HOME & AUTO
COVERAGE
WRITTEN BY
INDEPENDENT
AGENCIES

PERSONAL LINES BY CHANNEL



Source: SNL data, PGR analysis, and IIABA market share report



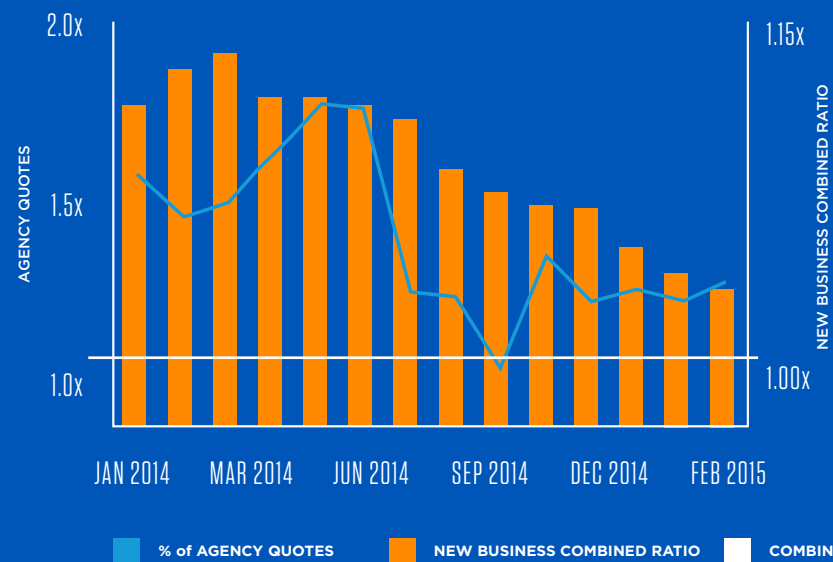
WE
UNDERSTAND
WHAT'S DRIVING
OUR AGENCY
BUSINESS
DECLINE

2014 AGENCY NEW BUSINESS SALES DECOMPOSITION



RESTRICTIONS TO RESTORE MARGINS REDUCED VOLUME FROM SPECIFIC ACCOUNTS

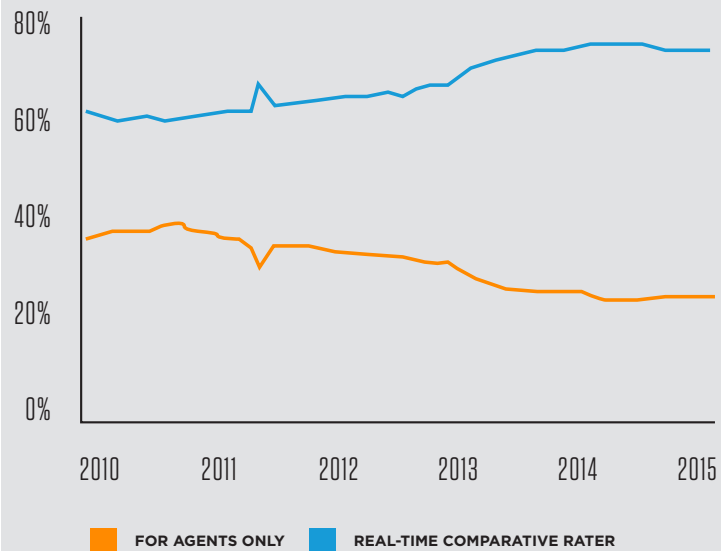
NATIONAL ACCOUNTS: CALL CENTERS AND BANKS
AGENCY VOLUME AND NEW BUSINESS COMBINED RATIO



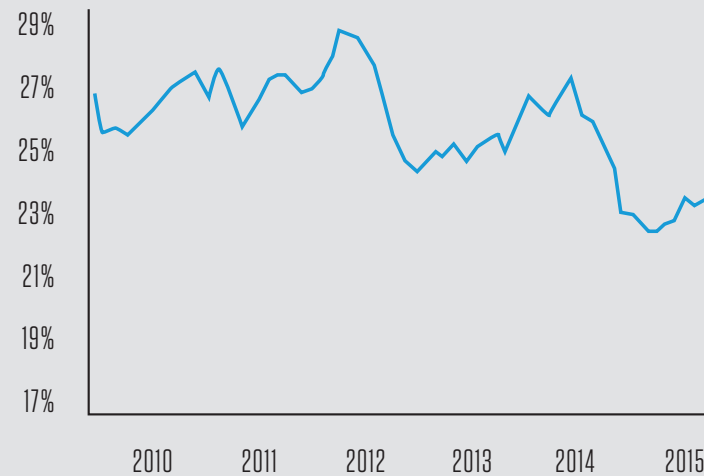
AGENCY

THE AGENCY CHANNEL IS HYPERCOMPETITIVE WITH TECHNOLOGY ACCELERATING THE RATE AUCTION ...

QUOTE MIX BY PLATFORM



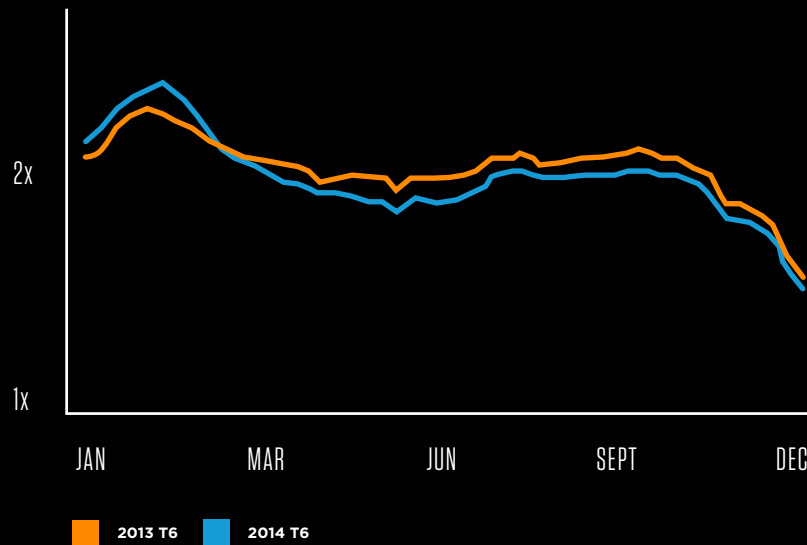
REAL-TIME RATER : FOR AGENTS ONLY CONVERSION



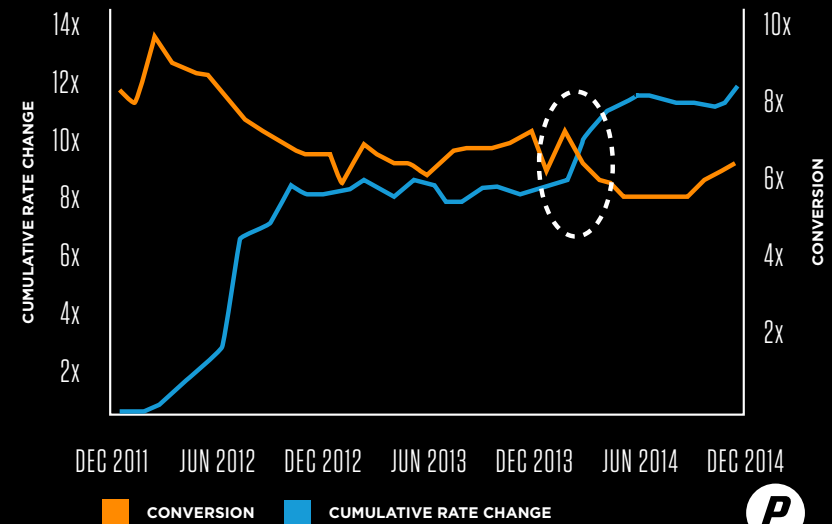
AGENCY

AND, WE RAISED RATES TO ENSURE PROFITABILITY ... DRIVING DOWN CONVERSION AND SALES

AGENCY WEEKLY NEW QUOTE COUNTS

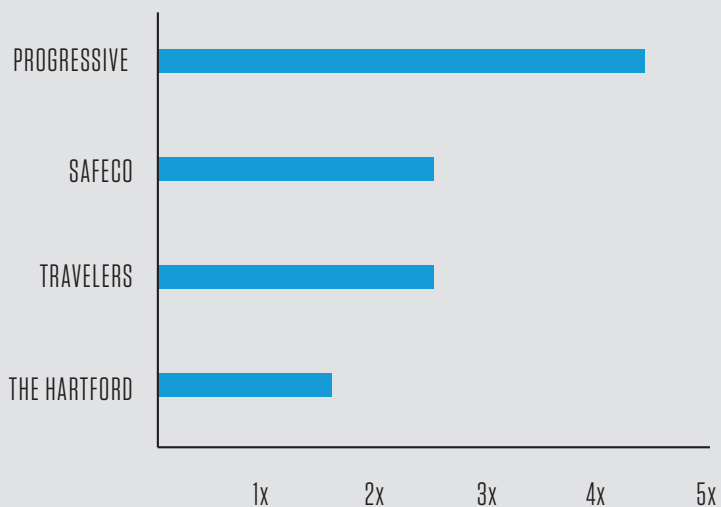


CONVERSION ON REAL-TIME QUOTES VS. RATE CHANGE



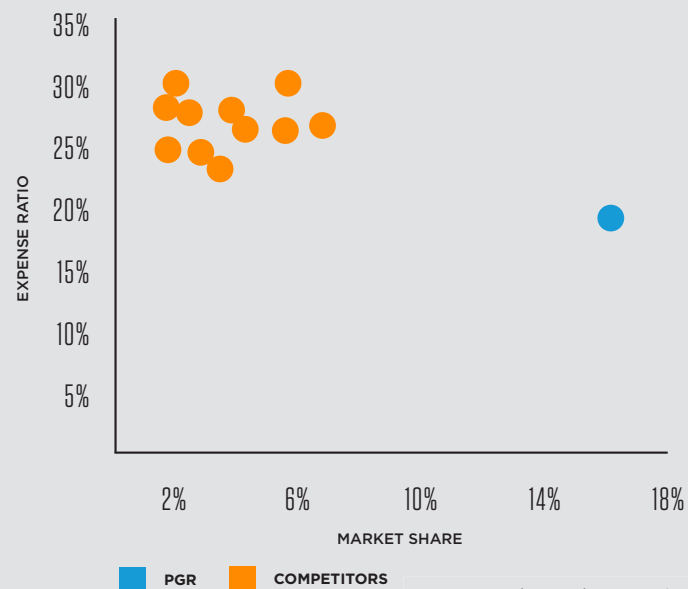
DESPITE RECENT CHALLENGES, WE HAVE THE FOUNDATION IN PLACE TO RESTORE AGENCY GROWTH

PERSONAL LINES CARRIERS USED BY INDEPENDENT AGENTS IN PAST 12 MONTHS



Source: Marketvision Progressive market research

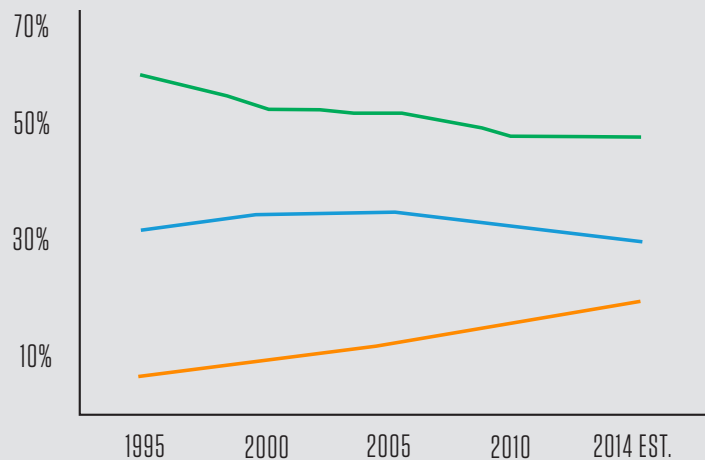
PROGRESSIVE AGENCY VS. COMPETITORS IN THE INDEPENDENT AGENCY CHANNEL



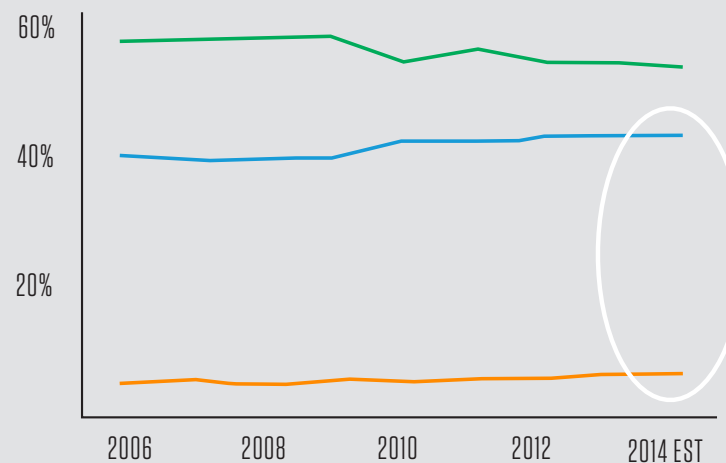
Source: SNL data and Progressive analysis

THE AGENCY SHARE OF THE AUTO MARKET IS SLOWLY DECLINING, BUT OUR PIVOT TO BUNDLED HOME AND AUTO CREATES NEW OPPORTUNITY

PRIVATE PASSENGER AUTO CHANNEL SHARE



HOMEOWNERS CHANNEL SHARE



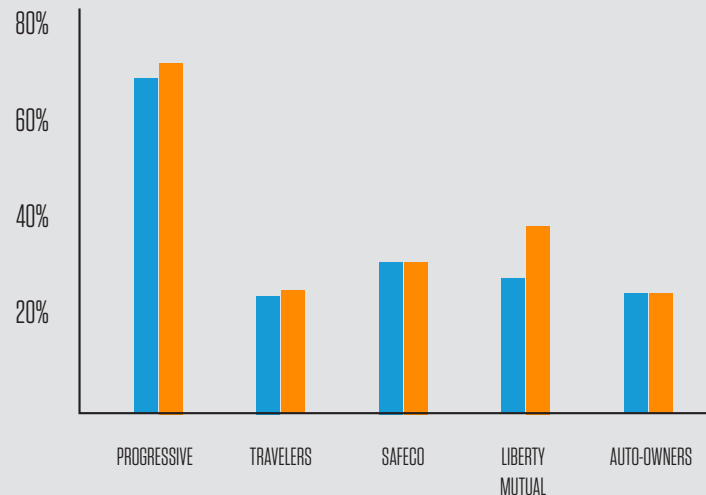
■ CAPTIVE AGENCIES
 ■ INDEPENDENT AGENCIES
 ■ DIRECT



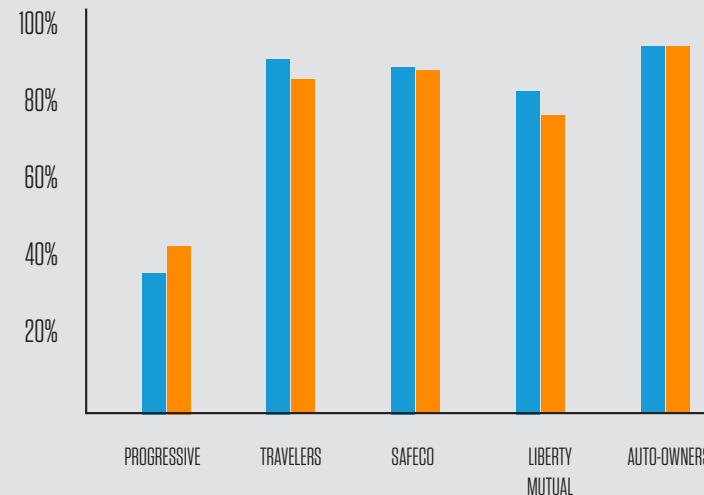
Source: SNL data, Progressive analysis, and IIABA market share report

AGENTS AREN'T USING US FOR THEIR MORE PREFERRED CUSTOMERS TODAY

**STANDARD & NONSTANDARD
AUTO BUSINESS PLACEMENT**



PREFERRED AUTO BUSINESS PLACEMENT



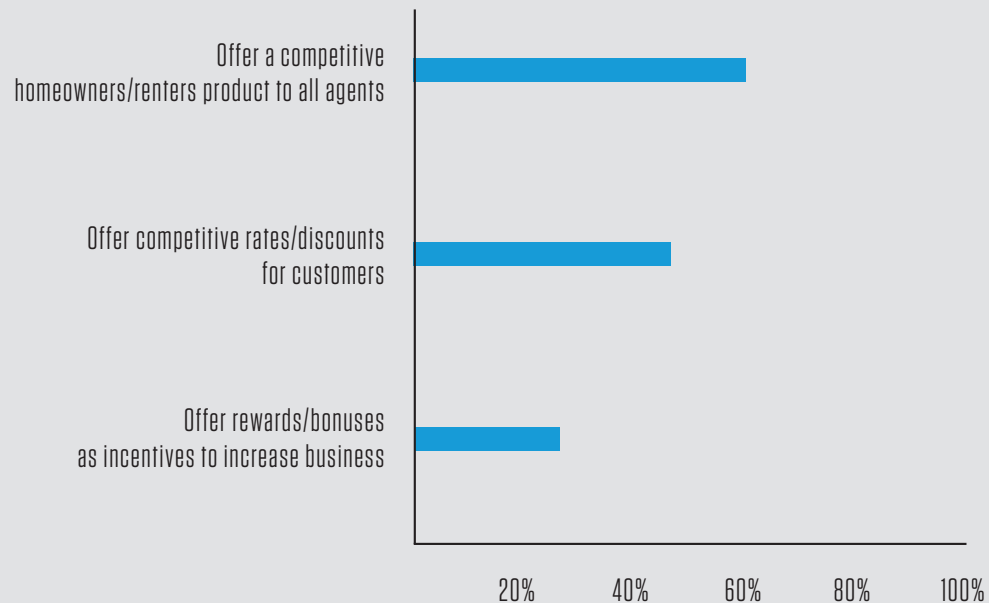
■ 2013 ■ 2014

Source: Marketvision Progressive agency usage study



EXPANDING UP-MARKET WILL REQUIRE ENHANCING OUR CUSTOMER AND AGENT VALUE PROPOSITION

AGENT LOYALTY TRACKING SURVEY



Source: Progressive market research



AGENCY

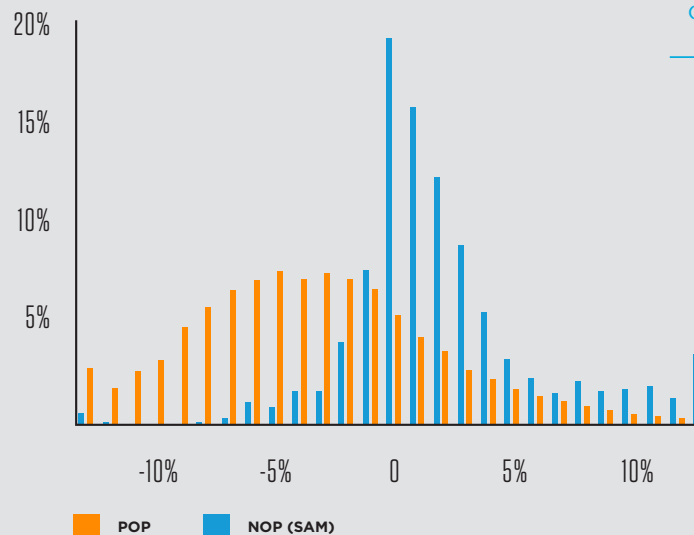
OUR NEW PRODUCT LOWERS RATES FOR ROBINSONS ... AND ADDS SEGMENTATION TO SAMs

-6.4%
DECREASE
ROBINSONS
(POP, CLEAN, ADV SHOP, HO)



-4.6%
DECREASE
ROBINSONS
(POP, CLEAN, MULTI CAR)

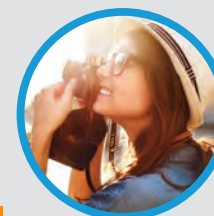
AUTO PRODUCT NEW BUSINESS
RATE CHANGE DISTRIBUTION



-4.1%
DECREASE
SAM
(NOP, CLEAN,
>25, PIF)



+3.0%
INCREASE
SAM
(NOP, 25-44,
AVG CREDIT)



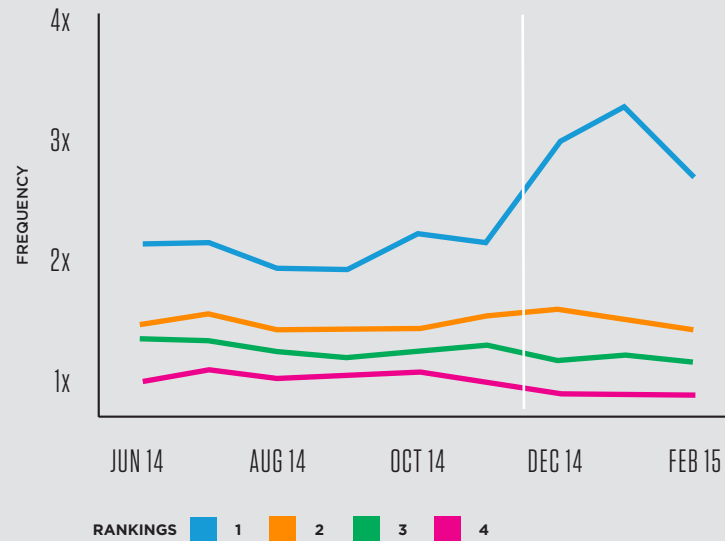
Note: POP=Prior insurance, NOP=No Prior,
Clean=Driving record, HO=Homeowner, PIF=Paid in full



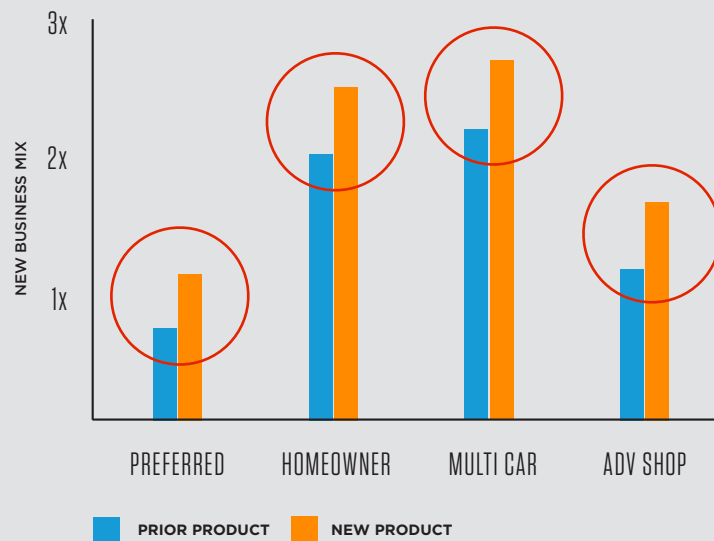
AGENCY

RESULTS FROM OUR FIRST STATE ARE VERY ENCOURAGING

MISSOURI COMPARATIVE RATER RANKING

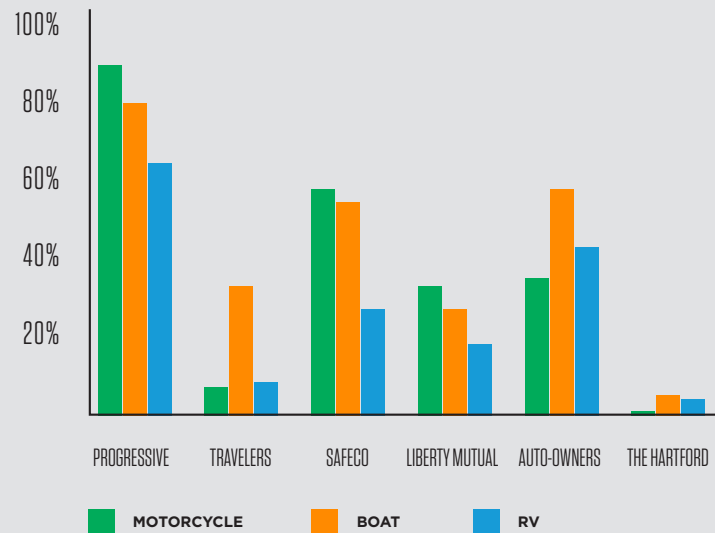


MISSOURI AGENCY

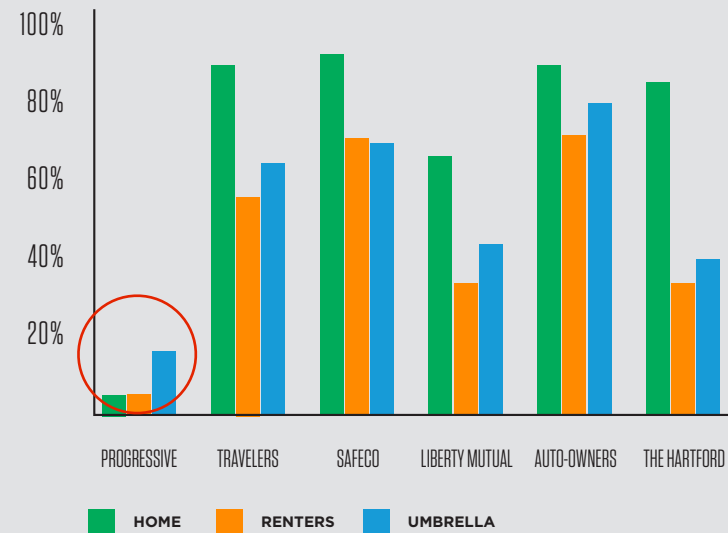


AGENTS USE SOME OF OUR PREFERRED PRODUCTS TODAY ... BUT OUR PROPERTY SOLUTION LAGS THE COMPETITION

% OF AGENTS SELLING RECREATIONAL PRODUCTS INSURANCE



% OF AGENTS SELLING PROPERTY AND UMBRELLA INSURANCE



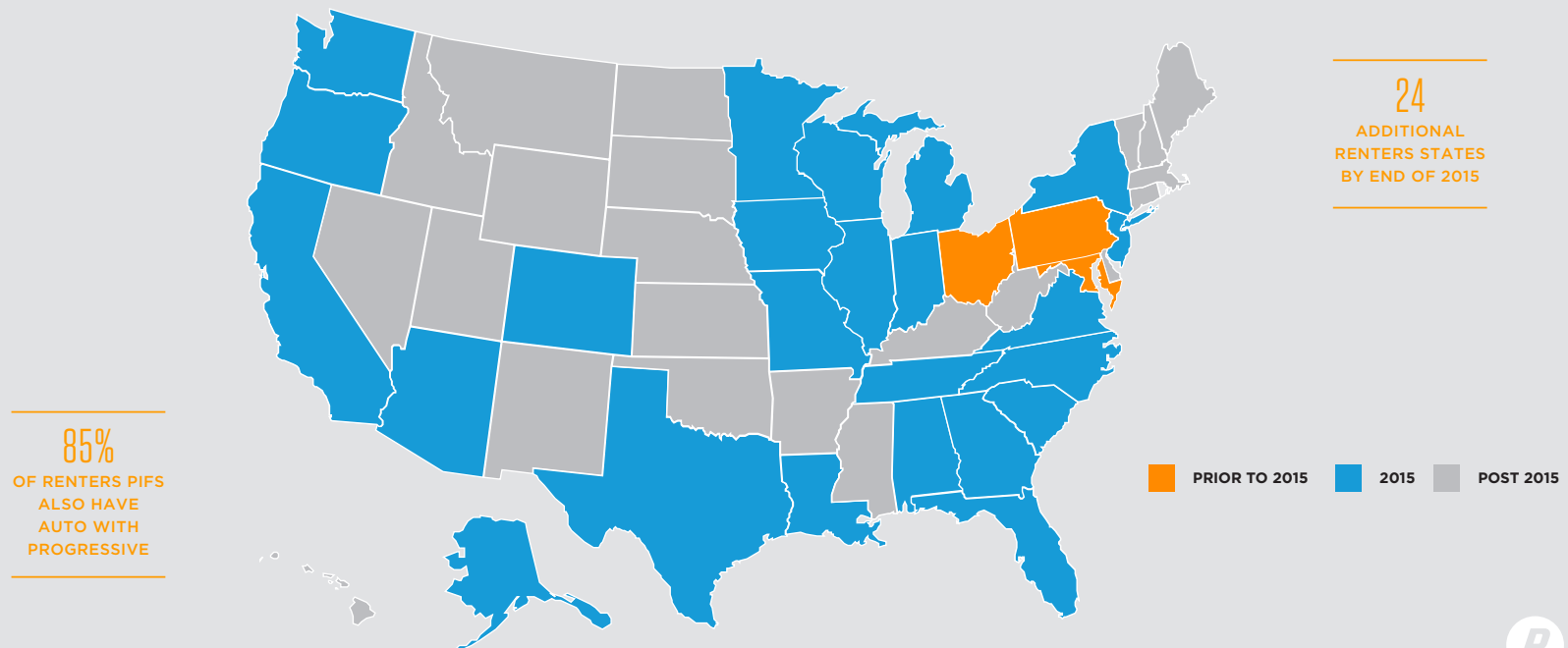
Source: Marketvision survey



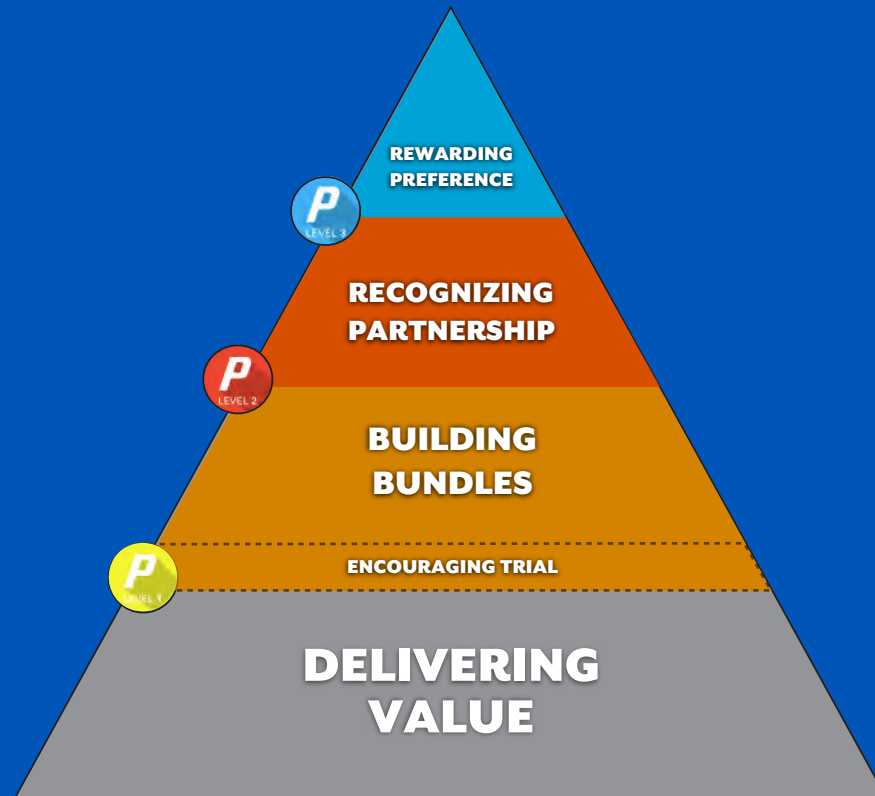
PRODUCT AVAILABILITY IS THE FOUNDATION OF OUR BUNDLING STRATEGY

AGENCY

RENTERS DEEPENS OUR RELATIONSHIP WITH FUTURE ROBINSONS



THE ASI/PROGRESSIVE
COMBINATION
IS A CATALYST TO
WRITING TRUE
PREFERRED



Restoring growth in Agency is a top priority. Our focus is on leveraging the ASI acquisition and our new Auto product design to deliver greater consumer and agent value.



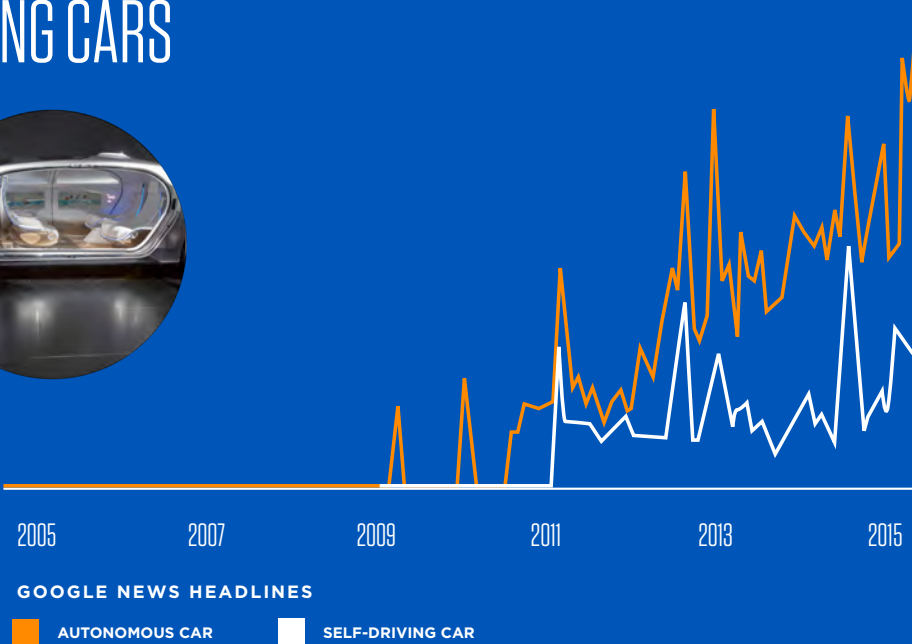
JOHN SAUERLAND

There is no shortage of news on macro trends in the auto insurance business—which ones have your attention and excite or concern you?



MACRO TRENDS

VEHICLE TECHNOLOGY; aka THE JOURNEY TO SELF-DRIVING CARS

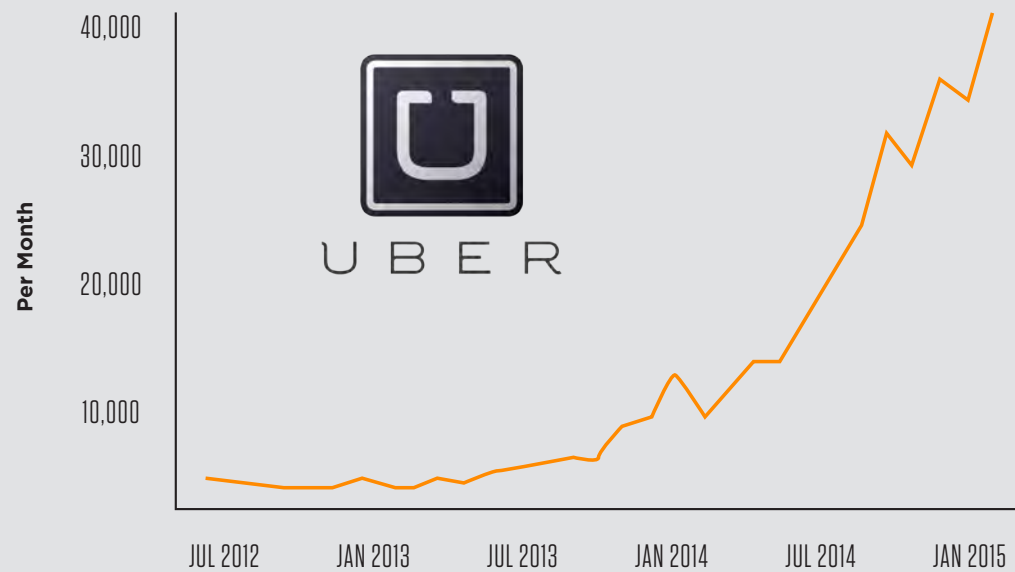


MACRO TRENDS

TRANSPORTATION NETWORK COMPANIES & CAR-SHARE GROWTH



NUMBER OF NEW U.S. DRIVER-PARTNERS



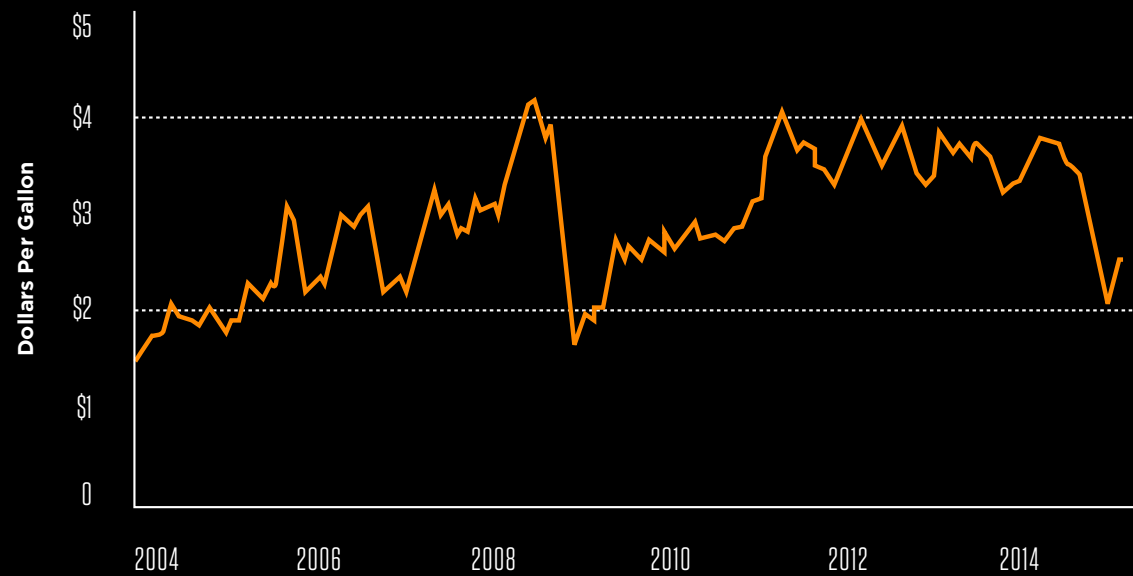
Source: Hall, Krueger January 2015



MACRO TRENDS

GAS PRICE CHANGES

WEEKLY U.S. REGULAR ALL FORMULATIONS RETAIL GASOLINE PRICES

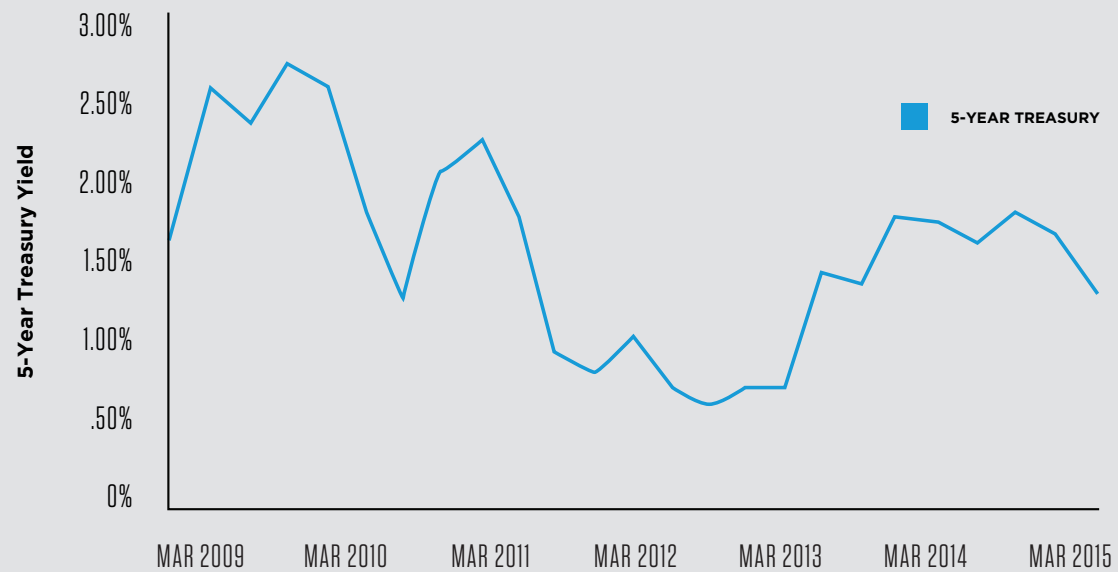


Source: U.S. Energy Information Administration



MACRO TRENDS

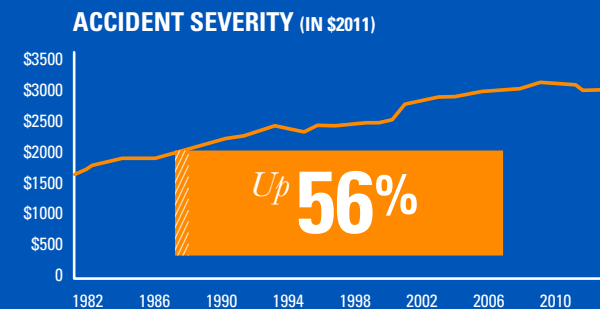
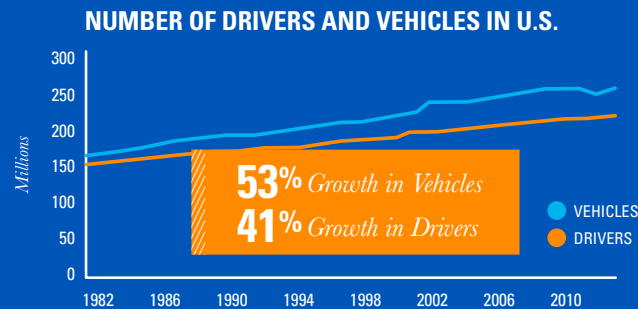
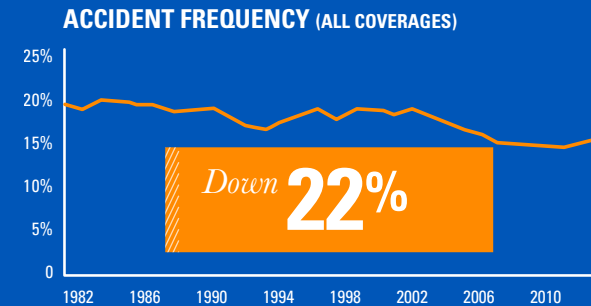
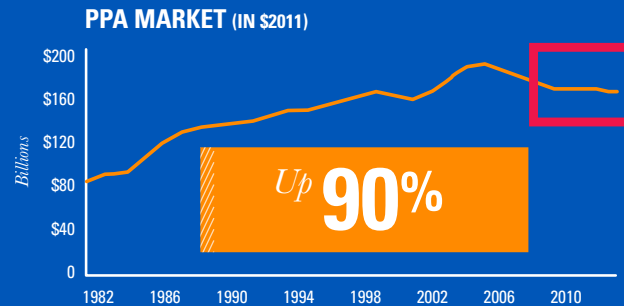
YIELDS REMAIN
VERY LOW



MACRO TRENDS

TWO
YEARS AGO

LONG-TERM VIEW OF INFLATION-ADJUSTED MARKET GROWTH AND GROWTH FACTORS

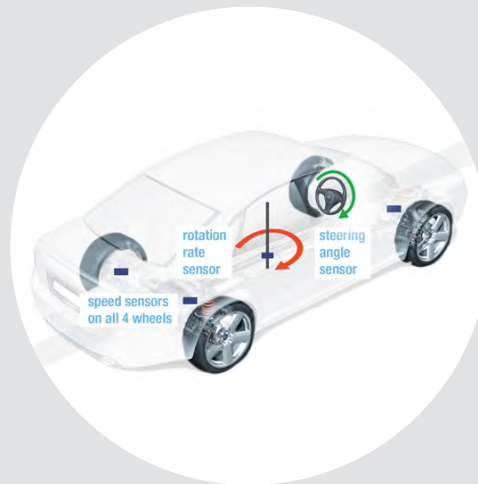


Sources: Best's Aggregates and Averages, Bureau of Labor Statistics, Property Casualty Insurers Association of America, USDOT Federal Highway Administration

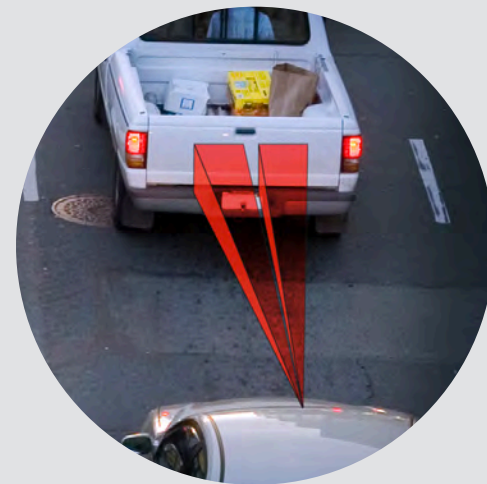


MACRO TRENDS

FREQUENCY
REDUCING
TECHNOLOGY IS
PENETRATING
THE FLEET



**ELECTRONIC STABILITY
CONTROL**



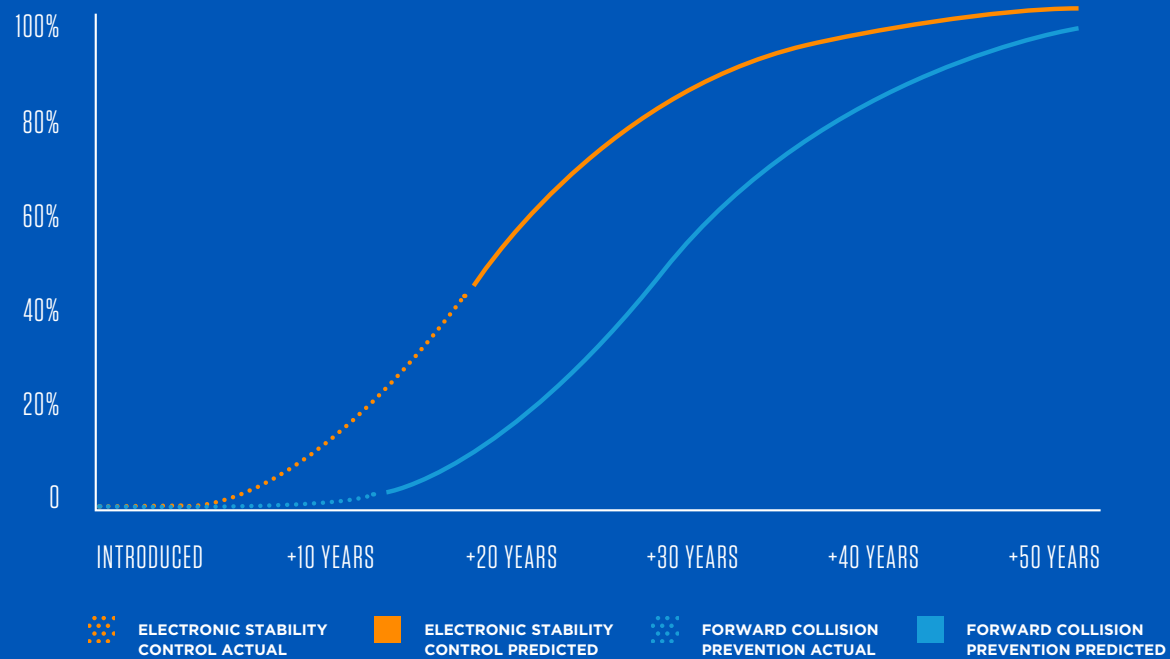
**FORWARD COLLISION
WARNING**



MACRO TRENDS

FLEET PENETRATION IS SLOW

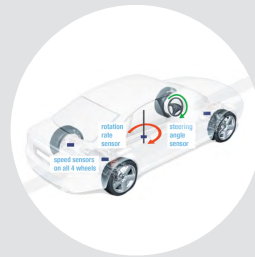
%REGISTERED VEHICLES WITH TECHNOLOGY AVAILABLE AVAILABLE = STANDARD + OPTIONAL EQUIPMENT



Source: Highway Loss Data Institute

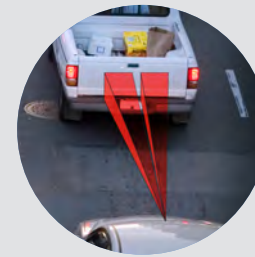


LONG-TERM GRADUAL FREQUENCY REDUCTION, NEAR-TERM PRICING OPPORTUNITY



ELECTRONIC STABILITY CONTROL

- First pricing approach—“one-way” or direct pricing
- Additional insights varied pricing by vehicle type
- Now have robust enough data at model level
- Interactions likely matter



FORWARD COLLISION WARNING

- Early Results Quite Promising
- Frequency Down, Severity Up -> Better Loss Ratio
- FCW With Automated Braking Especially Effective



MACRO TRENDS

TNC & CAR-SHARING STILL SMALL

IMPACT?

Likely,
but very small



TNCS

~0.2% U.S. Drivers
~0.5% miles driven in U.S.



CAR SHARING FLEET

~0.02% U.S. Vehicles



MACRO TRENDS

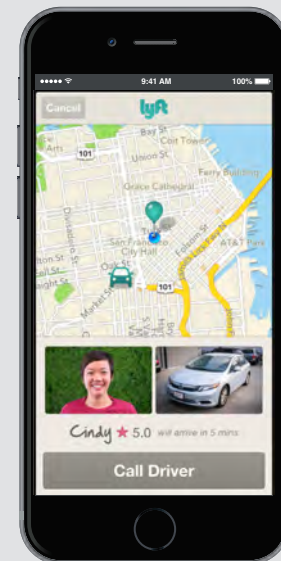
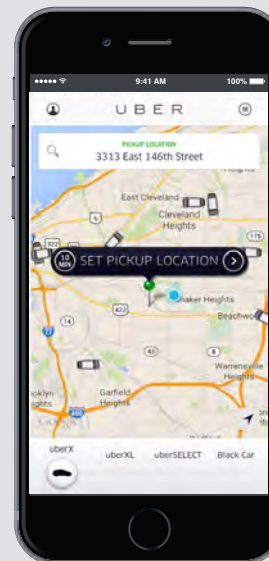
LONGER-TERM POTENTIAL TNC MODEL



PGR UNDERSTANDS USAGE & FREQUENCY

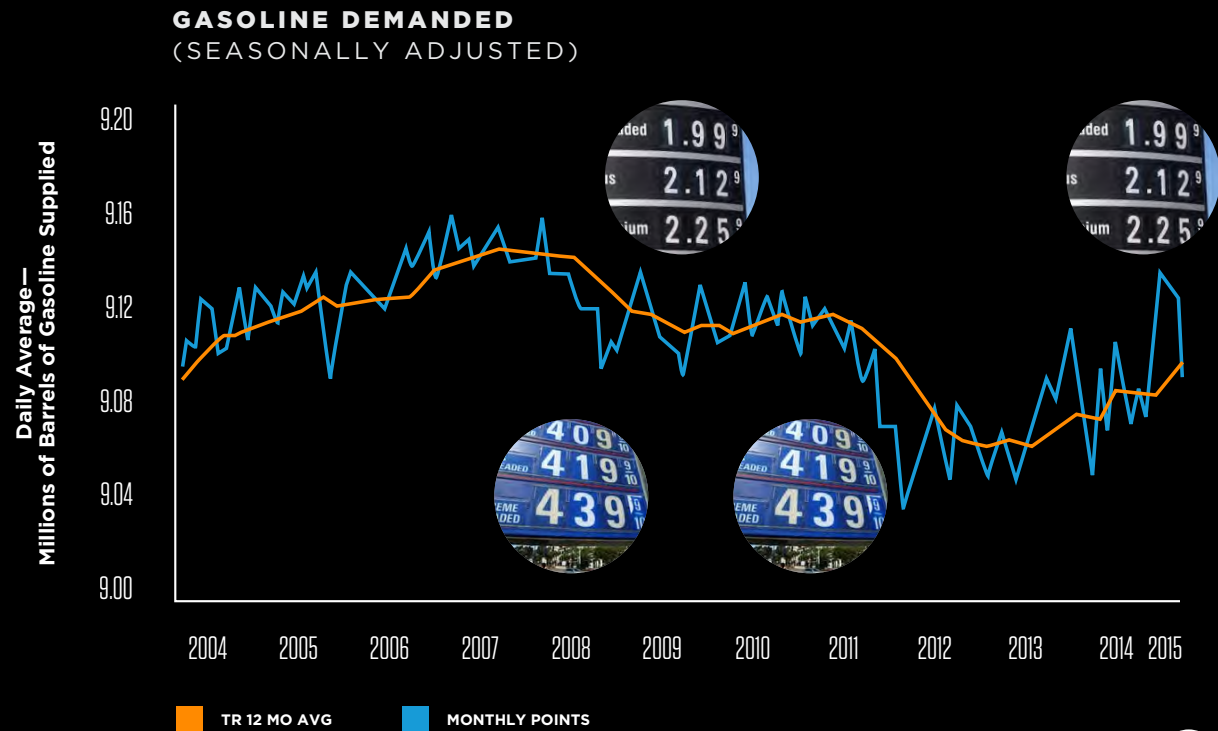
- Merged Apps
- Proper Cost Allocation
Benefit To TNCs
- Risk Management Tool
For TNCs

IN DISCUSSIONS WITH PRIMARY PLAYERS



MACRO TRENDS

GAS DEMAND IS UP

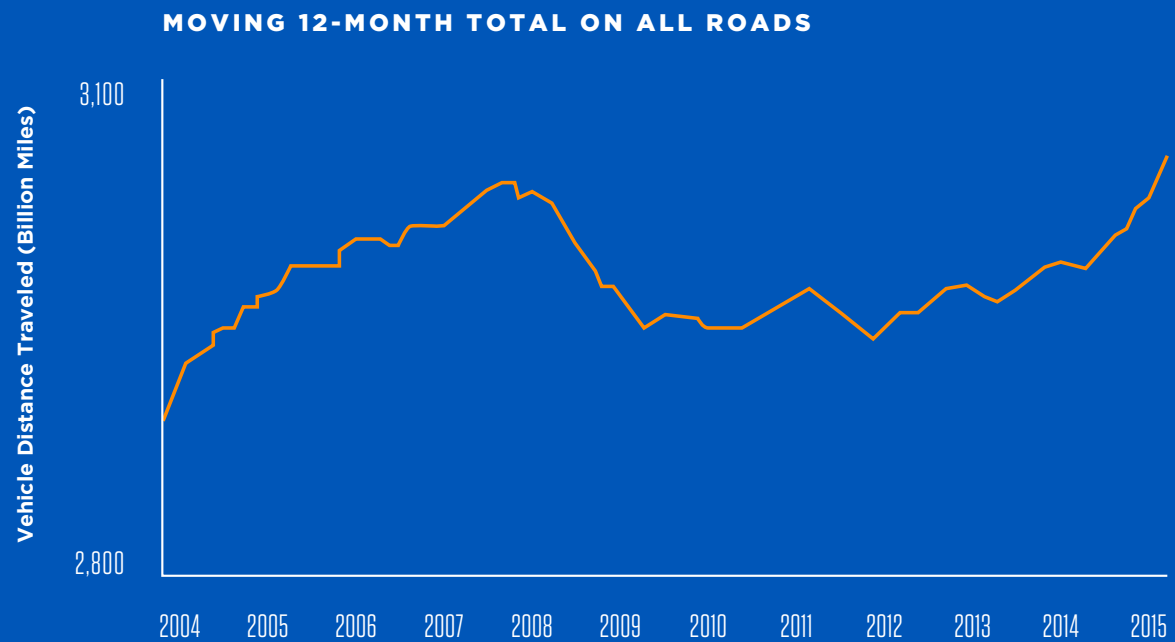


Source: U.S. Energy Information Administration



MACRO TRENDS

VEHICLE MILES TRAVELED NATURALLY FOLLOWED



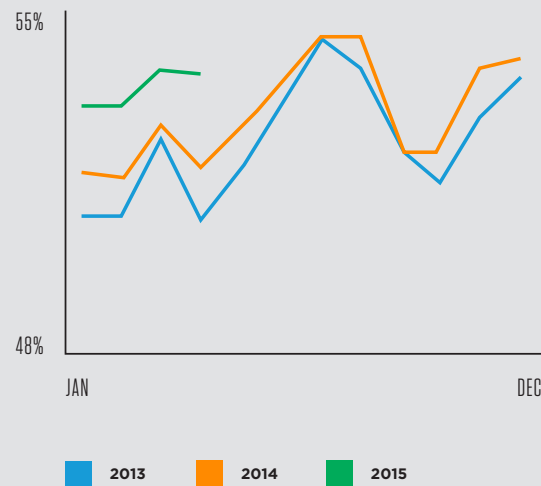
Source: U.S. DOT



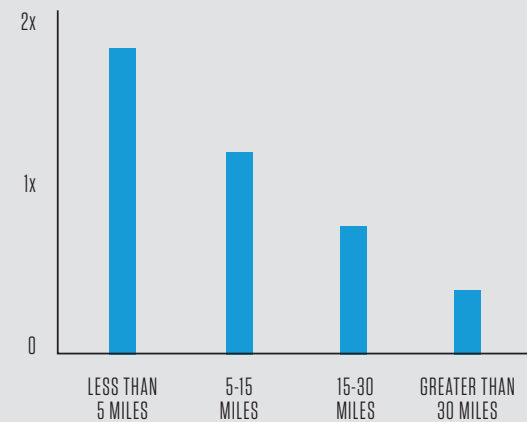
HOW ABOUT ACCIDENT FREQUENCY?

- Incremental discretionary miles have different frequency
- We're proactively pricing this in

TRIP MILE MIX > 15 MILES



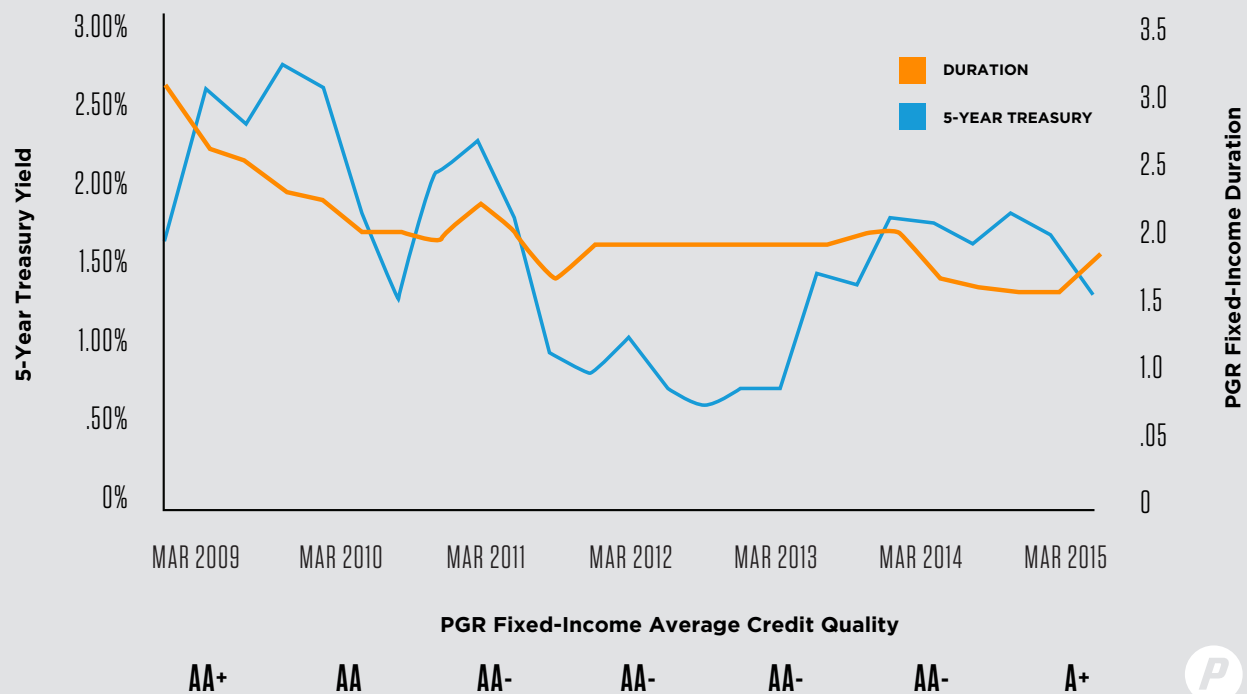
BRAKES PER 1000 MILES TRAVELED



MACRO TRENDS

YIELDS REMAIN VERY LOW

PGR Well Positioned From a Duration & Quality Perspective

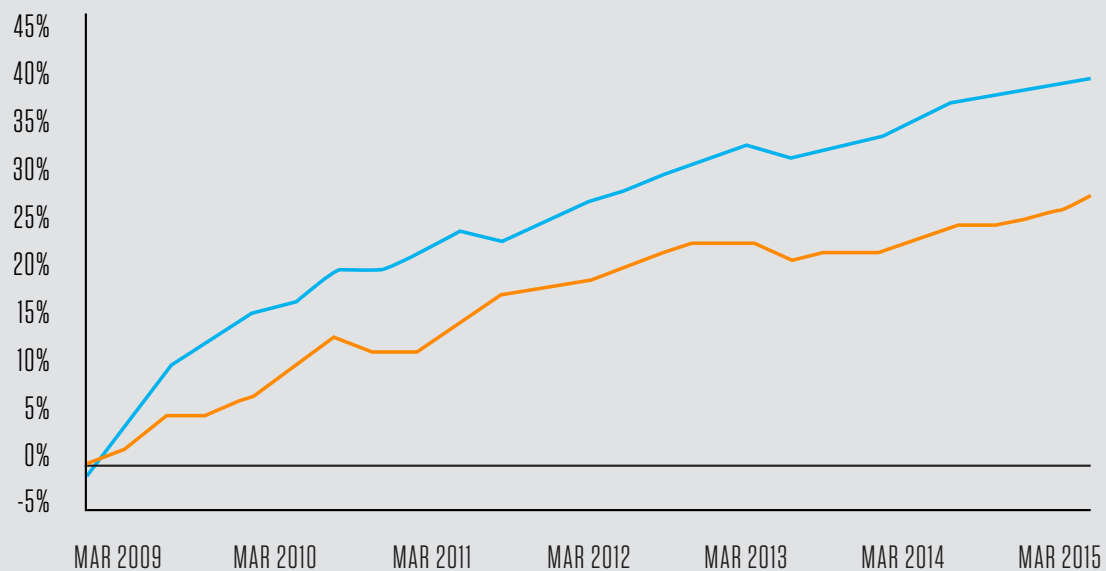


MACRO TRENDS

RELATIVE RETURNS REASONABLE VERSUS "PASSIVE" APPROACH

~5.4%
ANNUALIZED
RETURN

TOTAL RETURN SINCE JAN 2009



BARCLAYS INTERMEDIATE GOVERNMENT/CREDIT INDEX PGR FIXED-INCOME (FTE)



MACRO TRENDS

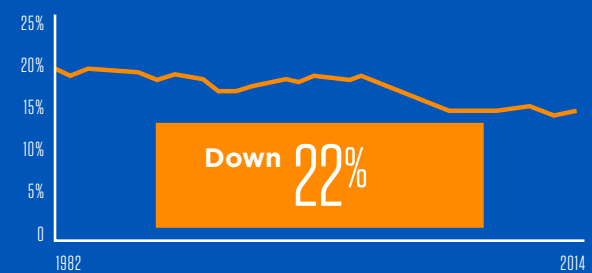
SO WHERE
ARE WE
TODAY?

LONG-TERM VIEW OF INFLATION-ADJUSTED
MARKET GROWTH AND GROWTH FACTORS

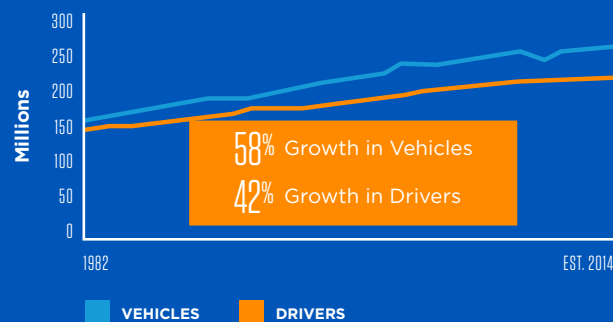
PPA MARKET (IN \$2014)



ACCIDENT FREQUENCY (ALL COVERAGES)



NUMBER OF DRIVERS AND VEHICLES IN U.S.



ACCIDENT SEVERITY (IN \$2014)



Sources: Best's Aggregates and Averages, Bureau of Labor Statistics, Property Casualty Insurers Association of America, USDOT Federal Highway Administration, Progressive Estimates



WEB & MOBILE

MIGRATION

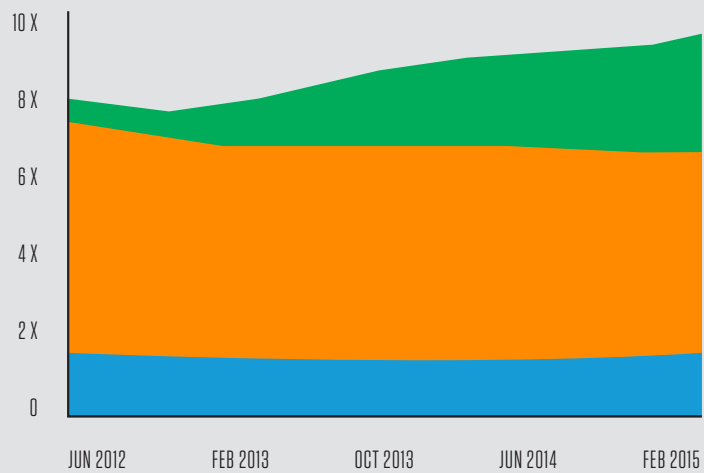
CONTINUE



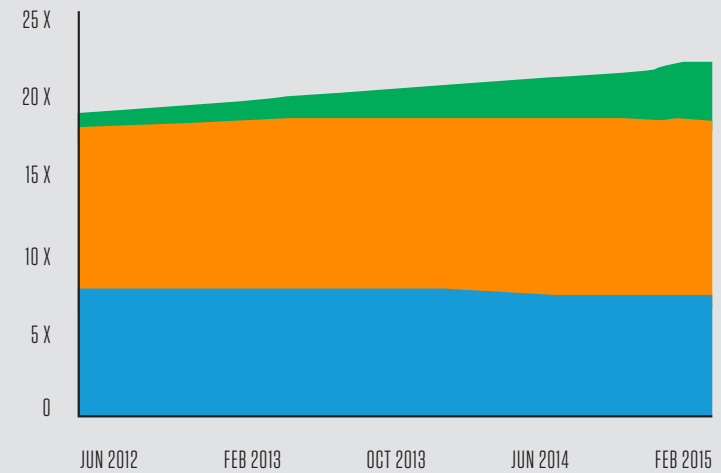
MACRO TRENDS

MOBILE SHIFT CONTINUES

DIRECT AUTO QUOTES (TRL 12 MONTHS)



PAYMENTS (TRL 12 MONTHS)
EXCLUDES AGENT PORTAL, EFT, PAPER

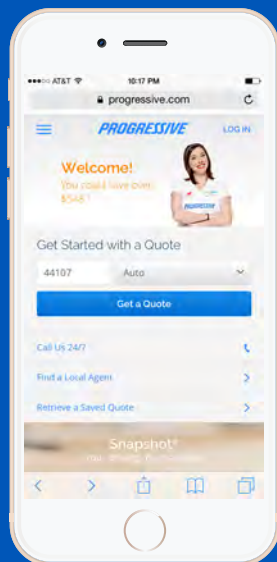


MOBILE DESKTOP PHONE

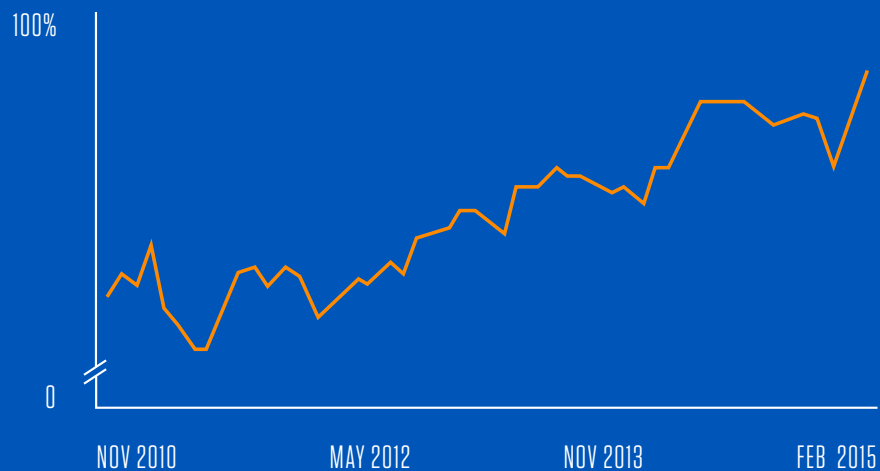


MACRO TRENDS

WE CONSTANTLY ARE IMPROVING
OUR EXPERIENCE AND FUNNEL IN MOBILE

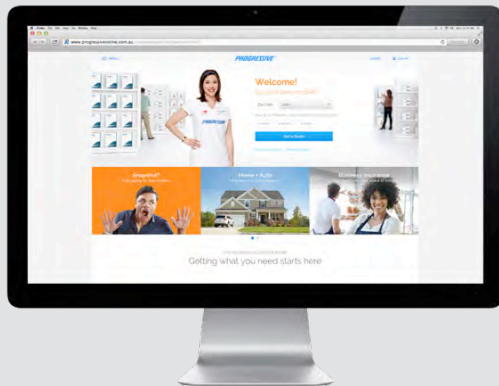


**DIRECT AUTO MOBILE CONVERSION/
INET DESKTOP CONVERSION**

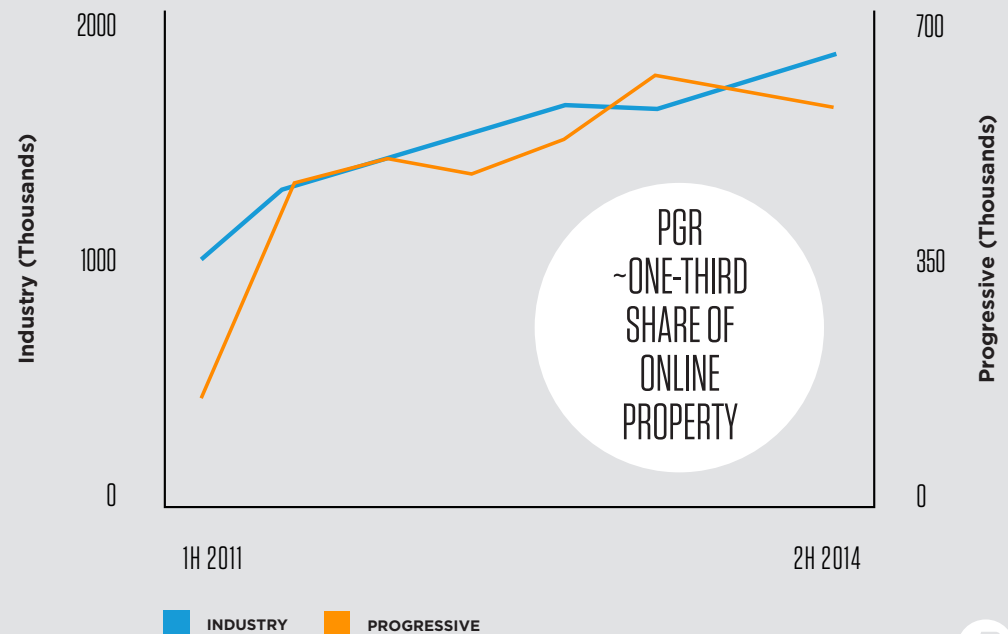


MACRO TRENDS

ONLINE PROPERTY IN ITS INFANCY



ONLINE DESKTOP PROPERTY QUOTE STARTS



Source: comScore

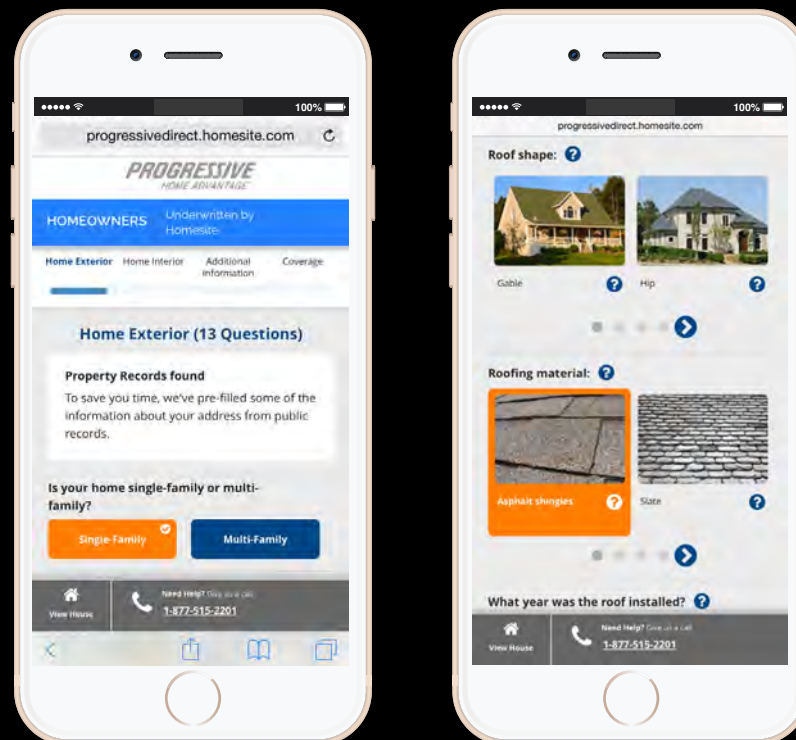


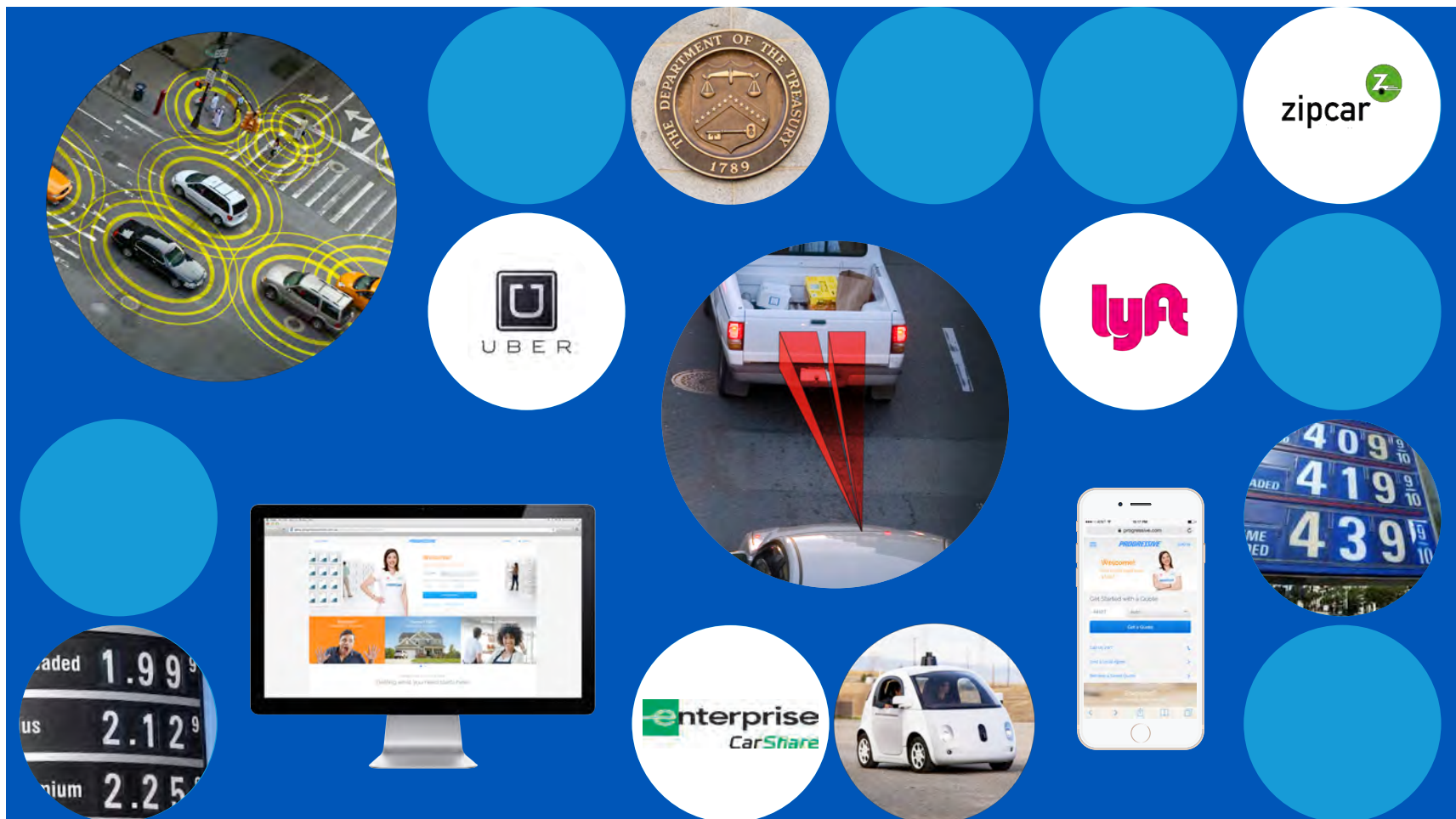
MACRO TRENDS

PROPERTY GOING MOBILE

EASE OF USE IMPROVING

- Datafill
- Pictures as answers

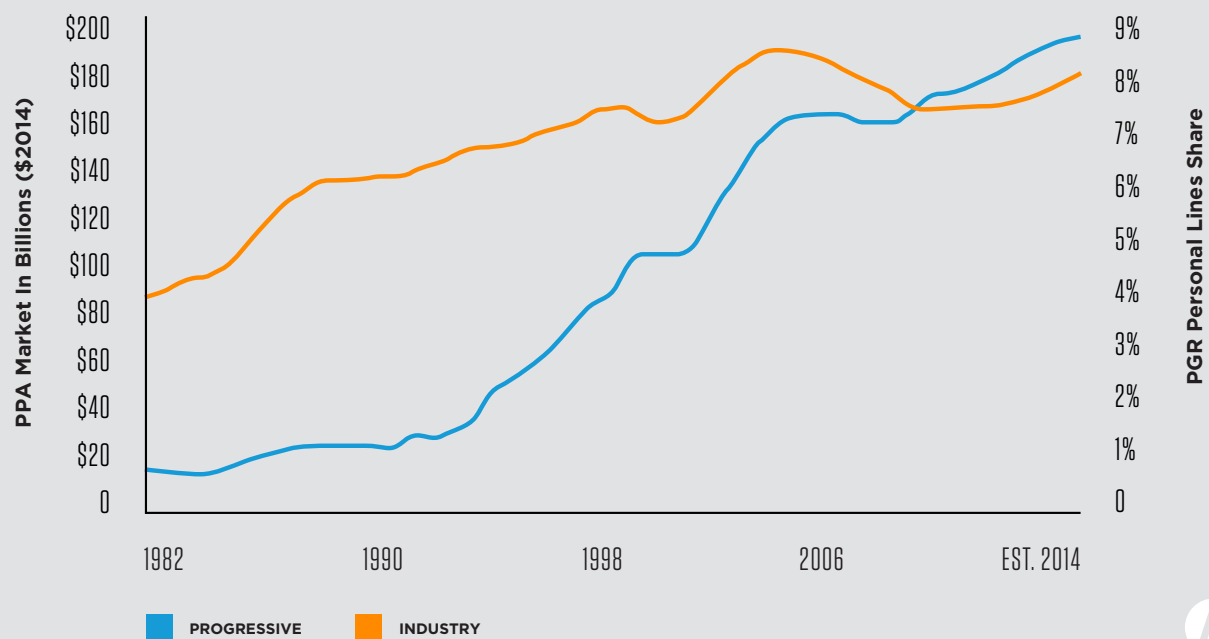




MACRO TRENDS



PPA MARKET & PGR SHARE



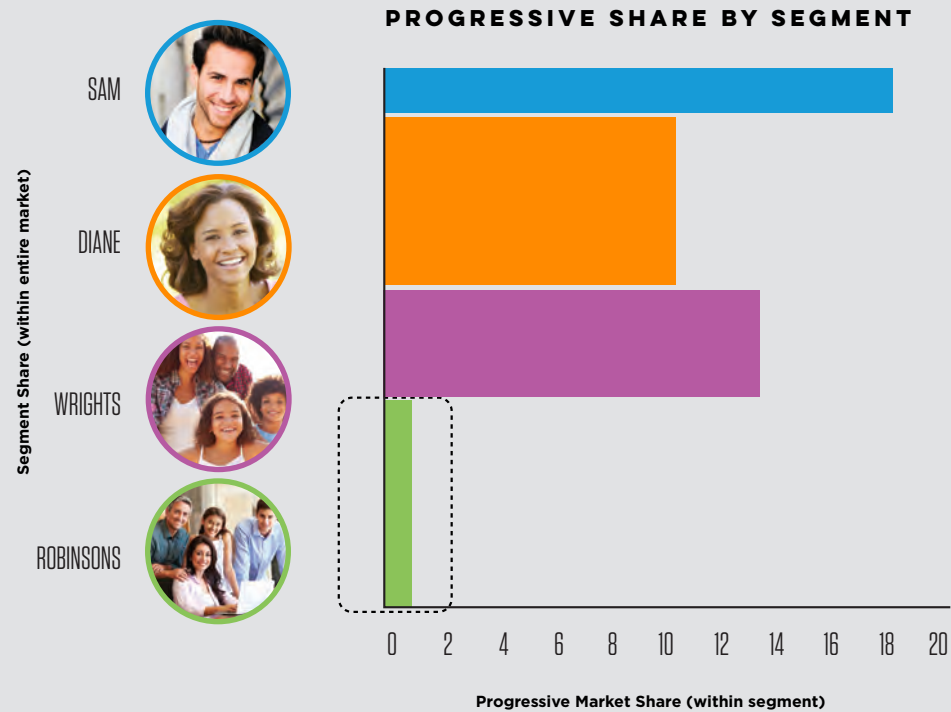


TRICIA GRIFFITH

**How happy are you with
progress on the agenda you
outlined to reach the
Robinsons?**



ROBINSONS: STILL A HUGE OPPORTUNITY



Based on U.S. households, 2014. Progressive analysis from various internal and external sources



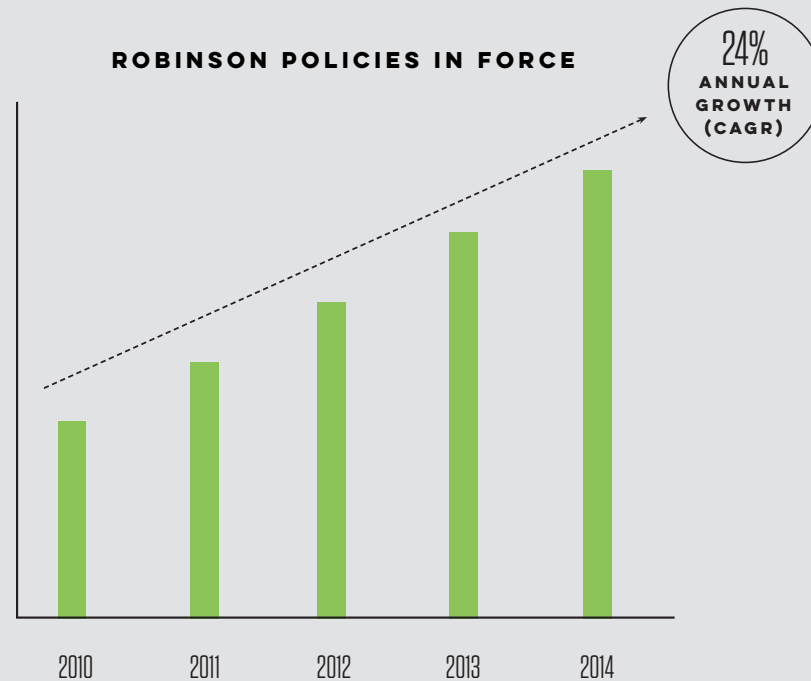
THE ROBINSONS

WE'RE GROWING
OUR ROBINSON
BOOK QUICKLY

BUT, WE CAN
DO MORE ...



ROBINSON POLICIES IN FORCE



Based on U.S. households, 2014. Progressive analysis from various internal and external sources



THE BUSINESS MODEL

ASSETS

Leading pre-Robinson
"demand" generation

Brand relevance and
recognition for
future Robinsons

Operations and cost
structure in place

Distribution plurality

Consumer acceptance of
single portal, multi-
provider relationships

SKILLS

Brand-consistent product
presentation and experiences

Brand-consistent product
provider relationships

Effective & selective customer
relationship management

Marketing skills to current
customers matching those to
broad market

Customer data segmentation
skills to match current strength
in rating and media segmentation

REQUIREMENTS

Additional life-event and
needs-based product
portfolio

Customer data repository
above current capabilities

In-house agency expansion
to test and supplement
online presentation

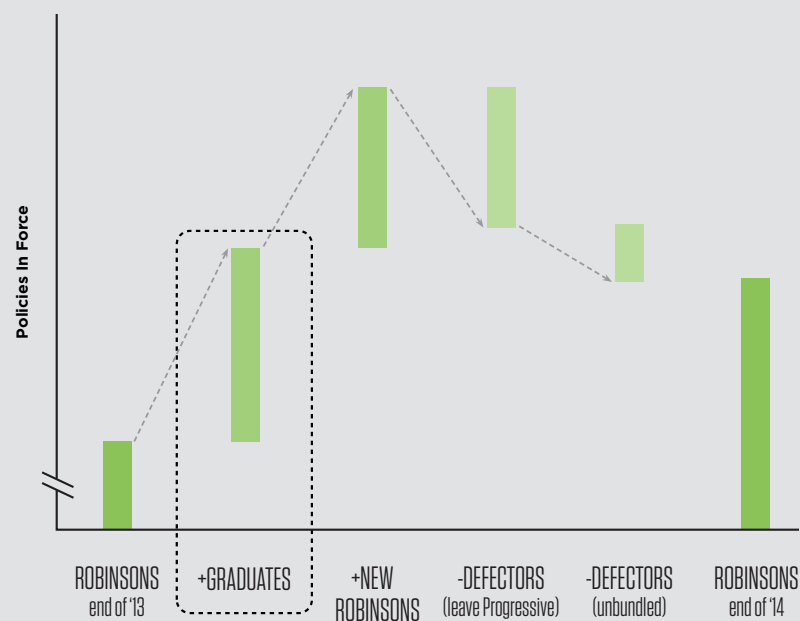
Increased "plug & play"
inclusion of external quote
and buy capabilities



GROWING ROBINSONS IS A BIT DIFFERENT FROM OUR TRADITIONAL APPROACH (acquisitions) IN OTHER SEGMENTS ...



ROBINSON GROWTH DECOMPOSITION 2014

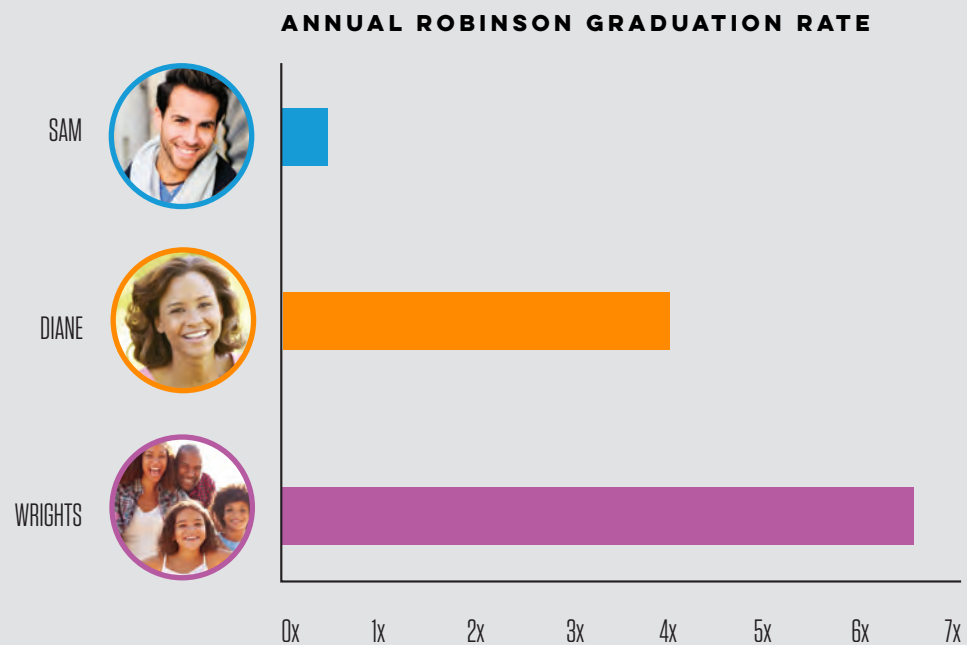


Based on U.S. households, 2014. Progressive analysis from various internal and external sources



THE ROBINSONS

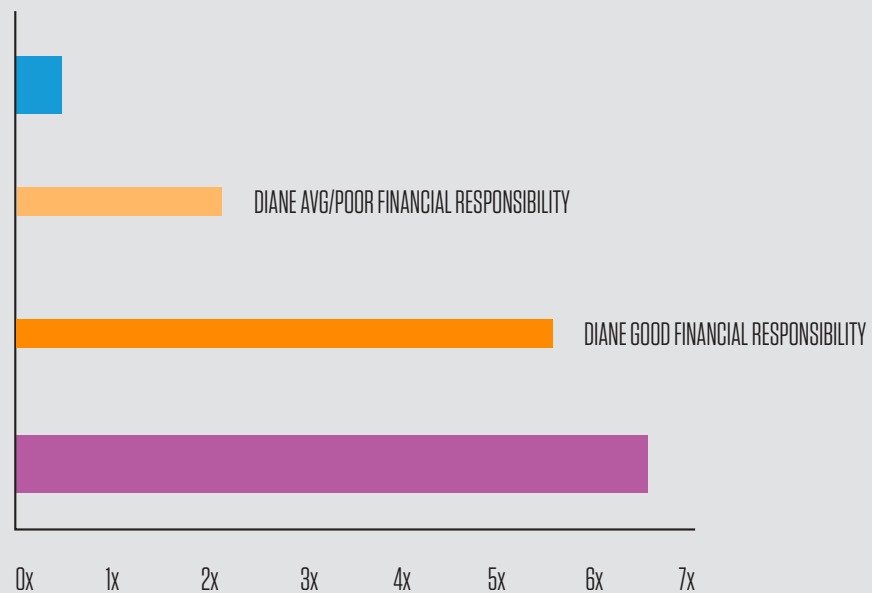
WE NEED TO
UNDERSTAND
WHO IS MOST
LIKELY TO
GRADUATE



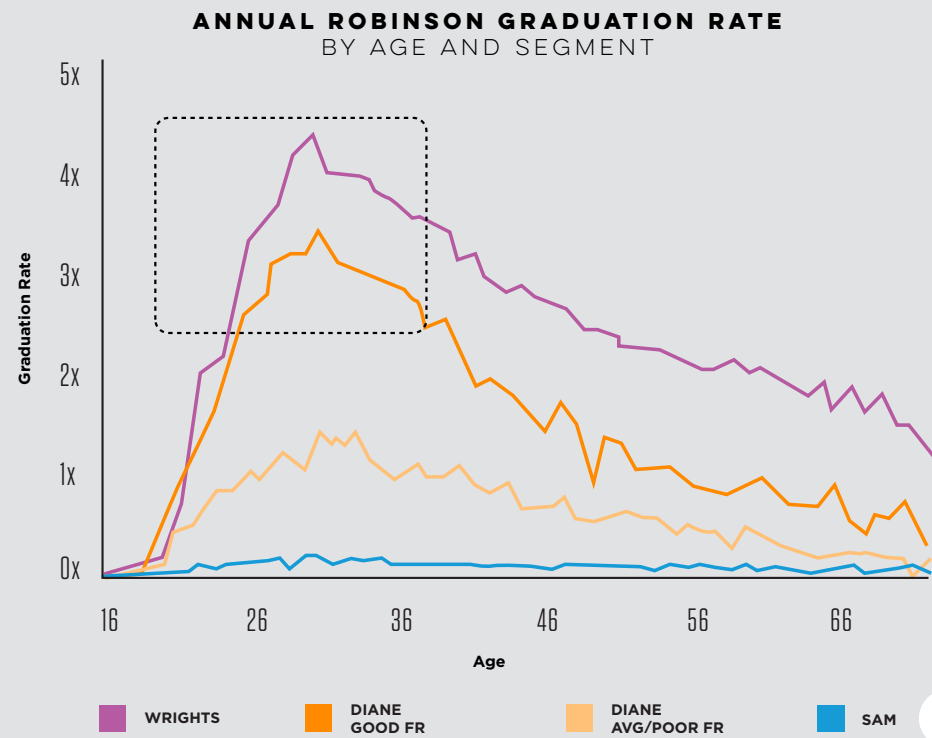
A CLOSER LOOK AT DIANE ...



ANNUAL ROBINSON GRADUATION RATE



EXPECTED TIME TO GRADUATE FOR GOOD FINANCIAL RESPONSIBILITY (FR) DIANES & WRIGHTS



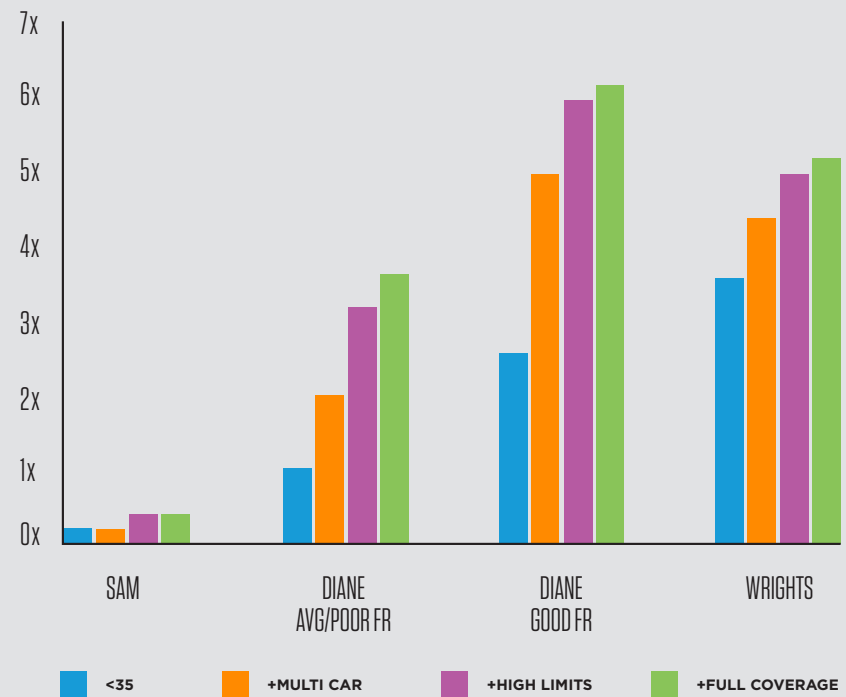
Source: Progressive internal data, 2014



OPPORTUNITIES ARISE AS WE ADD SEGMENTATION



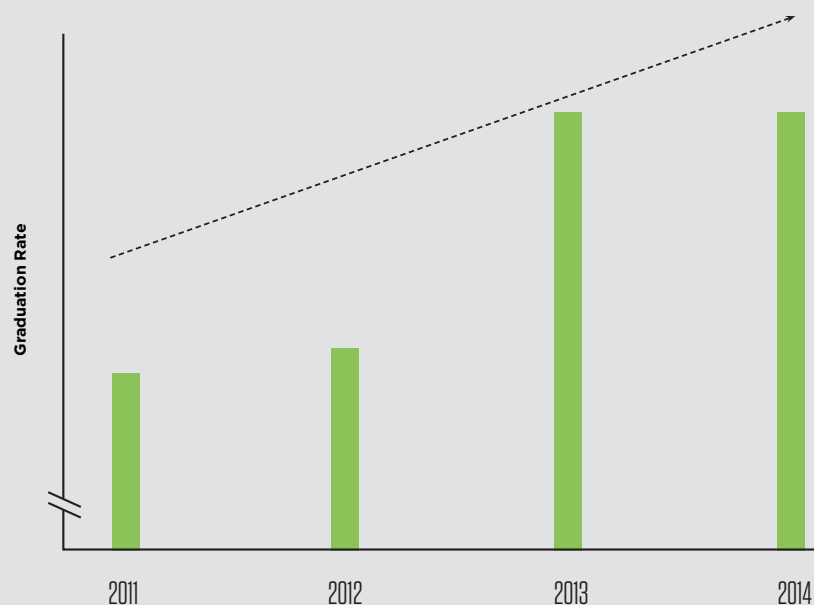
ROBINSON GRADUATION RATES



BY FOCUSING
ON BIGGEST
OPPORTUNITIES

WE'RE BEGINNING
TO IMPROVE OUR
GRADUATION
RATE

ROBINSON "GRADUATION RATES"
AMONG FUTURE ROBINSON CUSTOMERS



ADVANTAGE PRODUCT OFFERINGS



PROPERTY & CASUALTY

Home

Condo

Renters

Classic Car

Pet Health

Travel

Flood

Event/Wedding



AUTO RELATED

Mechanical Repair Plan



LIFE & HEALTH

Term Life

Universal Life

Final Expense

Health



FINANCIAL SERVICES

Identity Theft Protection






PRIVATE-LABELED



CO-BRANDED



UNDERSTANDING OUR MARKETPLACE & OPPORTUNITIES

-  = HOUSEHOLDS WITH
PGR AUTO POLICY
-  = HOUSEHOLDS WITH AT
LEAST ONE VEHICLE
(105 MILLION)
-  = TOTAL U.S. HOUSEHOLDS
(116 MILLION)

TRADITIONAL VIEW: AUTO ONLY







9 MILLION

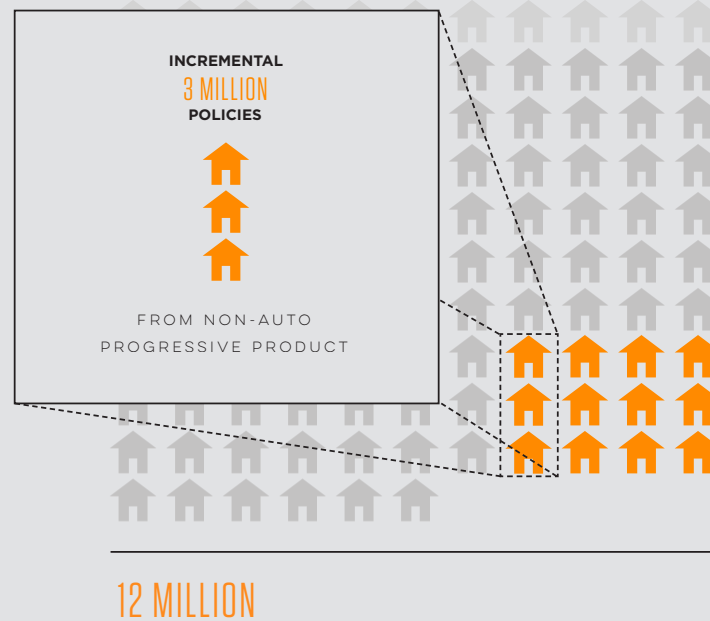
Progressive data for 2014



UNDERSTANDING OUR MARKETPLACE & OPPORTUNITIES

-  = HOUSEHOLDS WITH PGR POLICY (AUTO OR OTHER)
-  = HOUSEHOLDS WITH PGR AUTO POLICY (9 MILLION)
-  = HOUSEHOLDS WITH AT LEAST ONE VEHICLE (105 MILLION)
-  = TOTAL U.S. HOUSEHOLDS (116 MILLION)





NEW VIEW: WITH ADDITIONAL PGR PRODUCTS



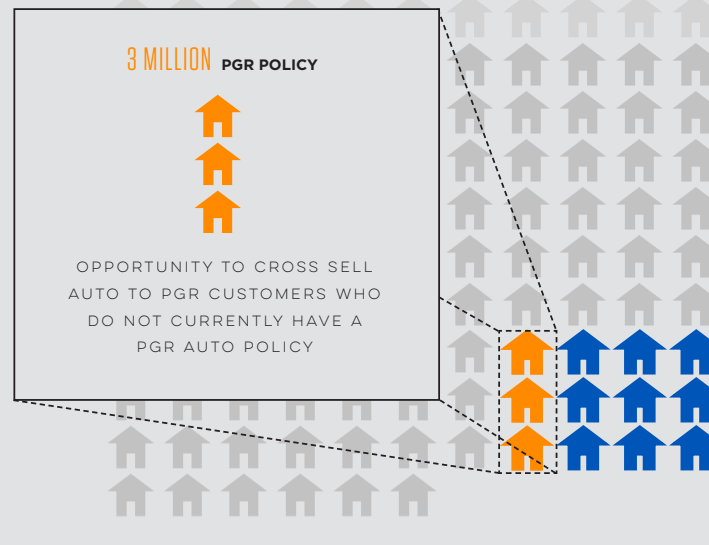
Progressive data for 2014



OPPORTUNITY TO CROSS SELL AUTO TO PGR CUSTOMERS WHO HAVE A NON-AUTO POLICY

-  = HOUSEHOLDS WITH PGR POLICY (AUTO OR OTHER) (12 MILLION)
-  = HOUSEHOLDS WITH PGR AUTO POLICY (9 MILLION)
-  = HOUSEHOLDS WITH AT LEAST ONE VEHICLE (105 MILLION)
-  = TOTAL U.S. HOUSEHOLDS (116 MILLION)






NEW VIEW: WITH ADDITIONAL PGR PRODUCTS



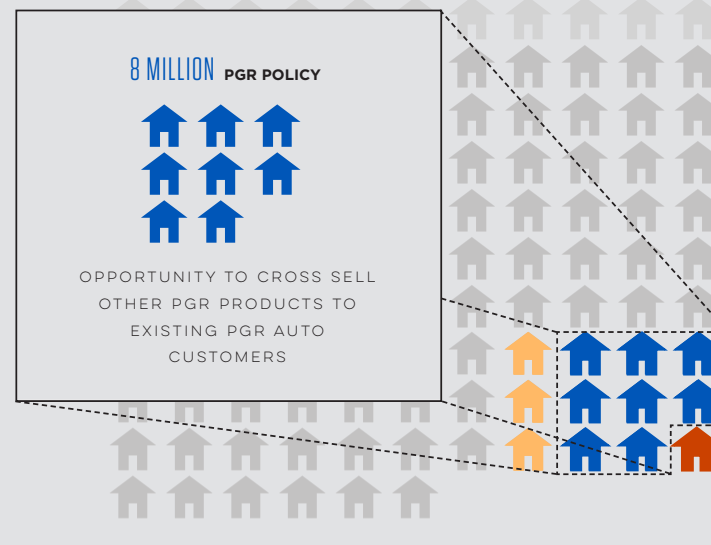
Progressive data for 2014



UNDERSTANDING OUR MARKETPLACE & OPPORTUNITIES

-  = HOUSEHOLDS THAT HOLD PGR AUTO & AT LEAST ONE OTHER POLICY (1 MILLION)
-  = HOUSEHOLDS WITH PGR POLICY (AUTO OR OTHER) (12 MILLION)
-  = HOUSEHOLDS WITH PGR AUTO POLICY (9 MILLION)
-  = HOUSEHOLDS WITH AT LEAST ONE VEHICLE (105 MILLION)
-  = TOTAL U.S. HOUSEHOLDS (116 MILLION)

NEW VIEW: WITH ADDITIONAL PGR PRODUCTS



Progressive data for 2014



WE'RE THINKING
ABOUT OUR MARKET
DIFFERENTLY

AND WE HAVE NEW
METRICS, TOO

COUNTRYWIDE DESTINATION SCORECARD

| 2015 | MEETS RANGES | JAN | FEB | MAR |
|--|-----------------------------------|-------------|---------|---------|
| PENETRATION | | | | |
| Products per Total Household | | | | |
| ALL CUSTOMERS | | X.XX | X.XX | X.XX |
| FUTURE ROBINSONS/ROBINSONS | | X.XX | X.XX | X.XX |
| Percent of Total Households with Auto +1 or More Other Products (CV Data Only) | | | | |
| ALL CUSTOMERS | | XX.X% | XX.X% | XX.X% |
| FUTURE ROBINSONS/ROBINSONS | | XX.X% | XX.X% | XX.X% |
| VOLUME | | | | |
| Future Robinsons/Robinsons New Business App Growth | | | | |
| FUTURE ROBINSONS/ROBINSONS | X% TO X% | X.X% | -X.X% | X.X% |
| Future Robinsons/Robinsons PLE (absolute) | | | | |
| TOTAL PERSONAL AUTO | | XX.X | XX.X | XX.X |
| Future Robinsons/Robinsons PLE Growth | | | | |
| TOTAL PERSONAL AUTO | | -X.X% | -X.X% | -X.X% |
| Future Robinsons/Robinsons PLE (absolute) (000) | | | | |
| TOTAL PERSONAL AUTO | | XXX,XXX | XXX,XXX | XXX,XXX |
| Future Robinsons/Robinsons LEP Growth | | | | |
| TOTAL PERSONAL AUTO | | XX.X% | X.X% | X.X% |
| Gross Service Revenue \$/Direct Auto PIF (Trl 12 data) | | | | |
| DIRECT AUTO | \$XX TO \$XX | \$X.XX | \$X.XX | \$X.XX |
| BRAND | | | | |
| NPS Score Robinsons/Future Robinsons (YTD as of current Month End) | | | | |
| TOTAL PERSONAL AUTO | XX TO XX | XX.X | XX.X | XX.X |
| NPS Score Multi-Product Household (YTD as of current Month End) | | | | |
| TOTAL PERSONAL AUTO | XX TO XX | XX.X | XX.X | XX.X |
| AGENCY | XX TO XX | XX.X | XX.X | XX.X |
| DIRECT | XX TO XX | XX.X | XX.X | XX.X |
| Future Robinsons/Robinsons Non-Customer Consideration | | | | |
| TOTAL PERSONAL AUTO | XX% TO XX% | XX.X% | XX.X% | XX.X% |
| Future Robinsons/Robinsons Customer Preference | | | | |
| TOTAL PERSONAL AUTO | XX% TO XX% | XX.X% | XX.X% | XX.X% |
| EXPERIENCE | | | | |
| PAA Yield versus Partner Call Center (Trl 3) | | | | |
| TOTAL PERSONAL AUTO | XXX% TO XXX% | XX.X% | XX.X% | |
| % DNQ (HD) | | | | |
| TOTAL PERSONAL AUTO | XX% TO XX% | XX.X% | XX.X% | |
| AGENCY | | | | |
| # PHA Agencies | | | | |
| TOTAL PERSONAL AUTO | X,XXX TO X,XXX | X,XXX | X,XXX | X,XXX |
| # PHA Prime Agencies | | | | |
| TOTAL PERSONAL AUTO | XXX TO XXX | COMING SOON | | |
| # Homeowner Prime Bundles In-Force | | | | |
| TOTAL PERSONAL AUTO | XX,XXX TO XX,XXX | XX,XXX | XX,XXX | XX,XXX |
| # Renters Bundles In-Force | | | | |
| TOTAL PERSONAL AUTO | YEAR END GOAL XX,XXX TO XX,XXX | XXX | X,XXX | X,XXX |



PROGRESSIVE HOME ADVANTAGE[®] / PROGRESSIVE ADVANTAGE AGENCY



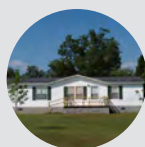
SPECIALTY

Property with unique risk factors, such as coastal location or home-based business.

~5% ESTIMATED MARKET

VARIABLE HOME VALUE

2 PARTNERS



MANUFACTURED HOME

Coverage specifically for homes that are factory built.

~5% ESTIMATED MARKET

\$30,000 AVERAGE HOME VALUE

1 PARTNER + PROGRESSIVE



NONSTANDARD

Customers or their properties have higher than average risk factors.

~20% ESTIMATED MARKET

\$50,000 AVERAGE HOME VALUE

4 PARTNERS



STANDARD

Basic coverage needs and average risk profile.

~45% ESTIMATED MARKET

\$150,000 AVERAGE HOME VALUE

9 PARTNERS



PREFERRED

Enhanced coverage needs and low risk attributes.

~20% ESTIMATED MARKET

\$300,000 AVERAGE HOME VALUE

6 PARTNERS



ULTRA PREFERRED

Customer with high value property and extensive assets.

~5% ESTIMATED MARKET

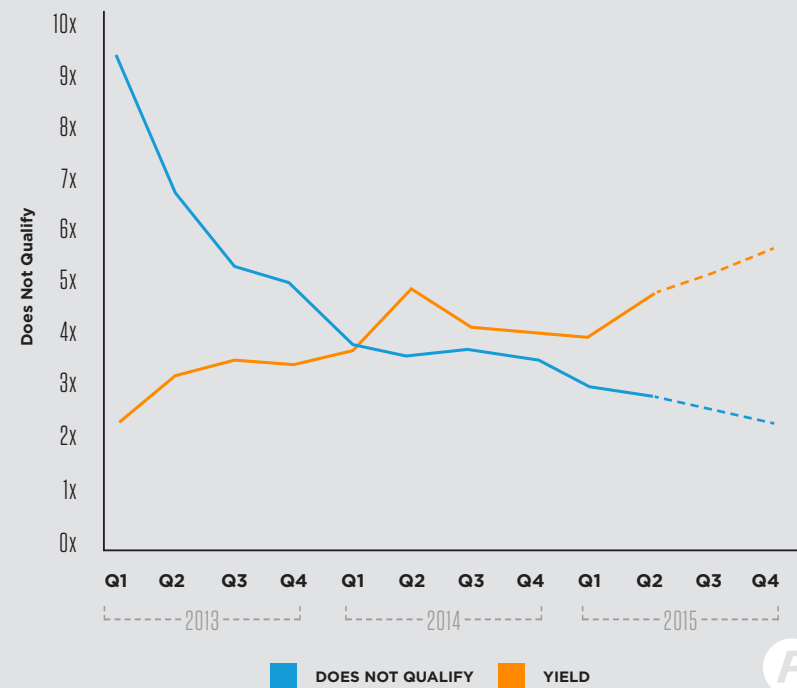
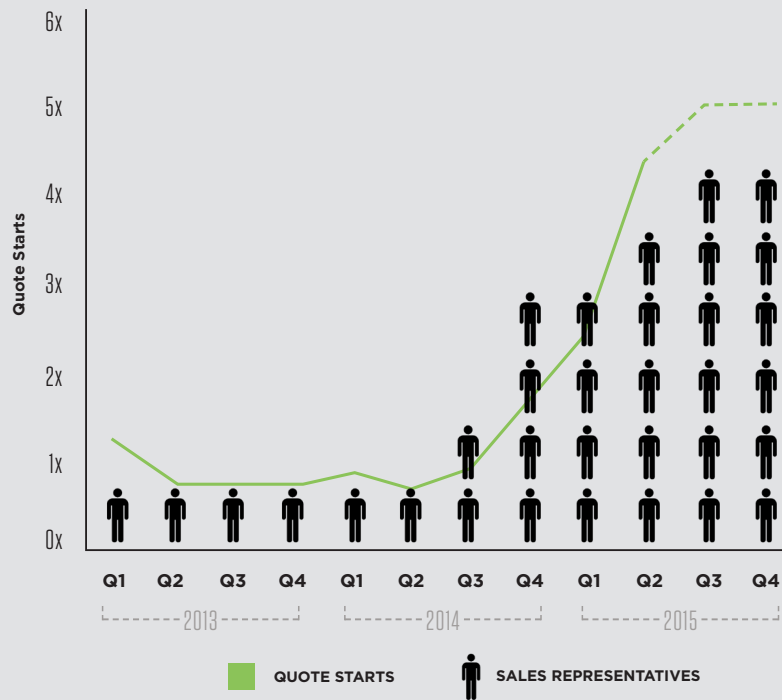
>\$750,000 AVERAGE HOME VALUE

1 PARTNER

ABILITY TO MEET THE NEEDS OF MANY

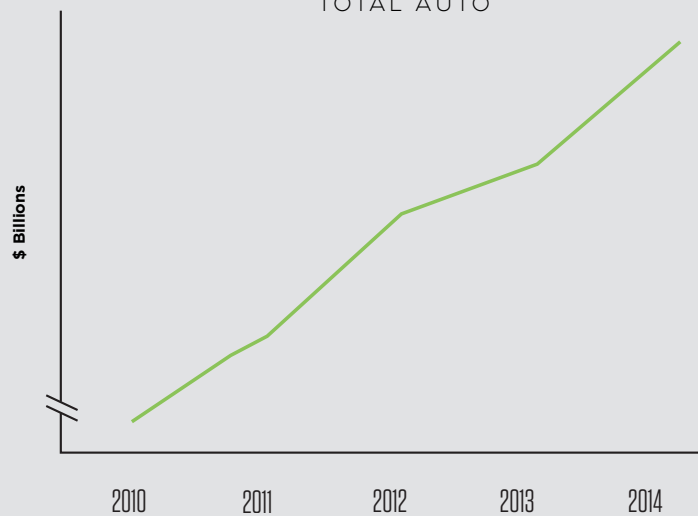


2014 – 2015 PROGRESSIVE ADVANTAGE AGENCY GROWTH

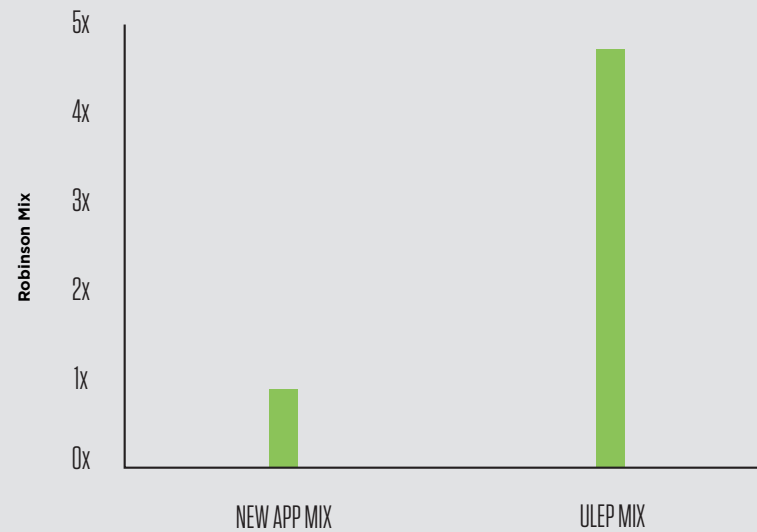


ROBINSON WRAP-UP INVISIBLE BALANCE SHEET

**PROGRESSIVE UNEARNED
LIFETIME EARNED PREMIUM**
TOTAL AUTO



2014 AUTO BUSINESS



JEFF CHARNEY

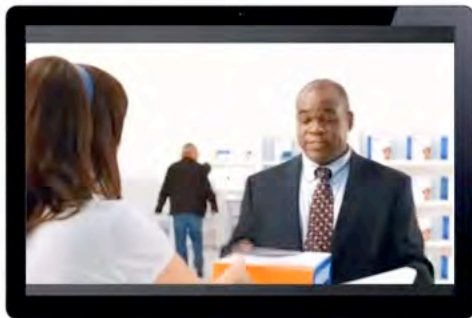
Progressive is now a
consumer brand of some
note, how should we expect
it to develop and reach
targets going forward?





SUPERSTORE ANCHOR PROGRAMMING

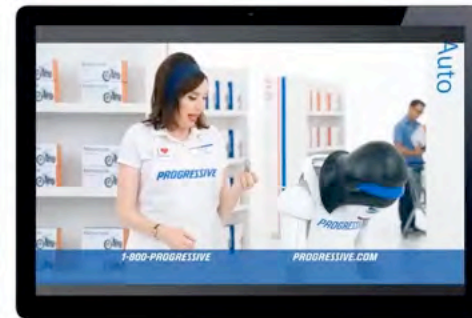
HERO



FOIL



ENSEMBLE



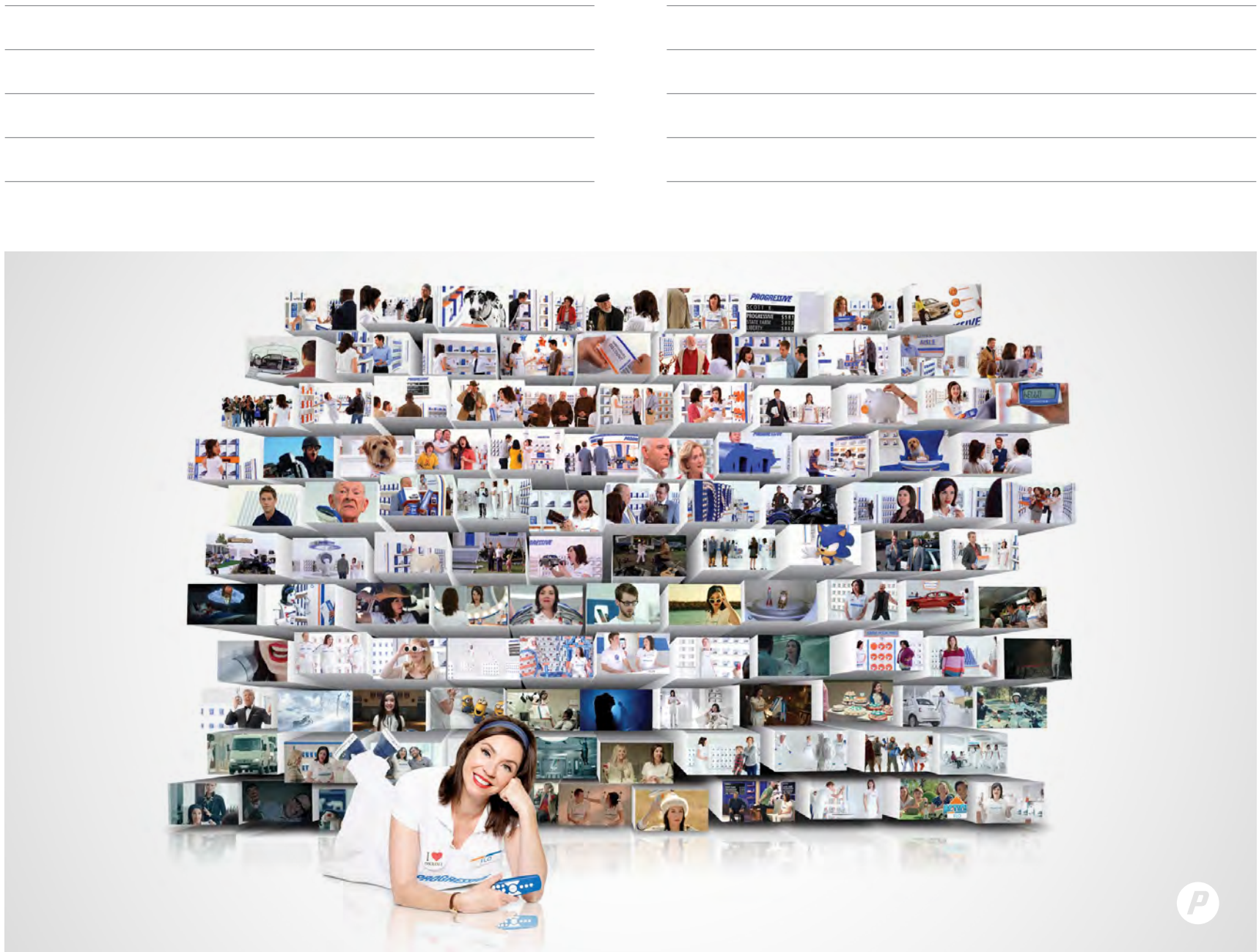
SET CHANGES



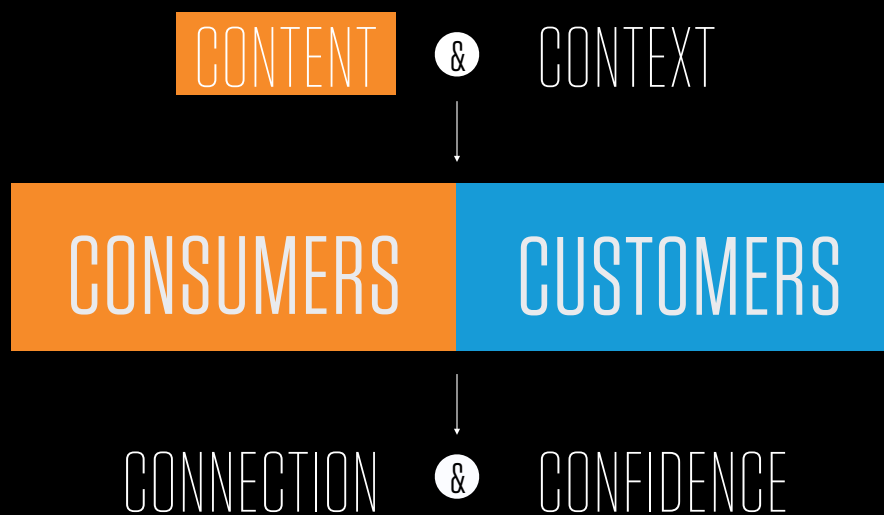
SPIN-OFFS



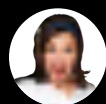
NEW WORLDS



6CS NETWORK PRINCIPLES: SIMPLIFIED



CONTENT: INVERTED PYRAMID



CORE SUPERSTORE

FLO & FRIENDS



DIRECT RESPONSE

THE BOX



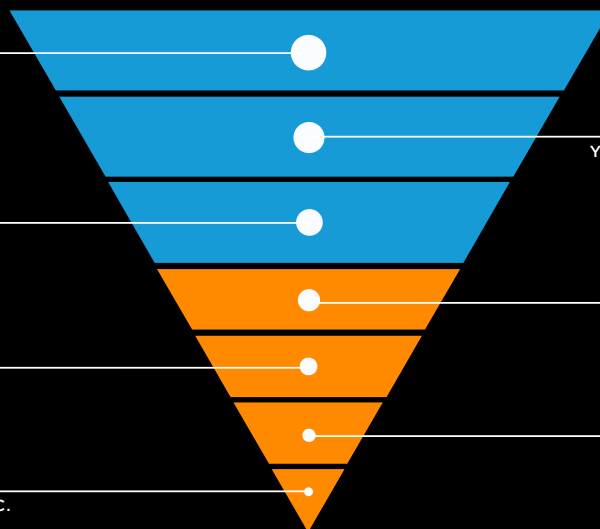
MINI-SERIES

RATE SUCKERS



EVENTS/CAMEOS

FLOBRON, MARSHAWN, ETC.



SUPERSTORE SPINOFFS

YOUNG FLO, SUPERWORLD, & FLO'S FAMILY



DELAYED RESPONSE

THE APRON

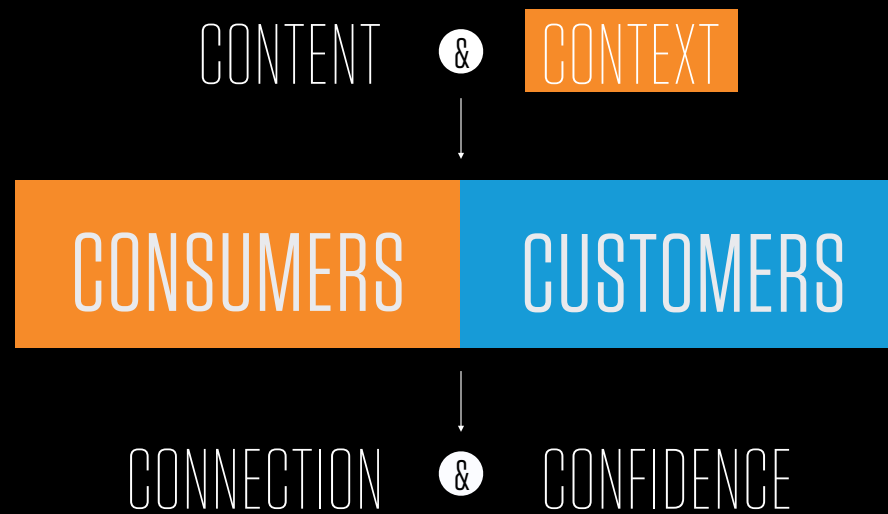


DIGITAL ONLY

BABY MAN



6CS NETWORK PRINCIPLES: SIMPLIFIED





BABY MAN

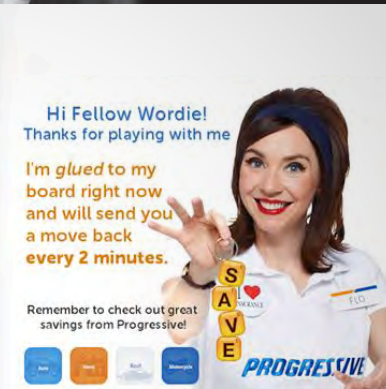
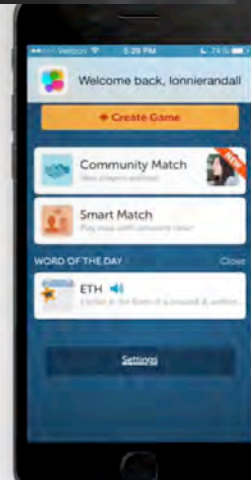


FLOBRON

ADOPT
ADAPT



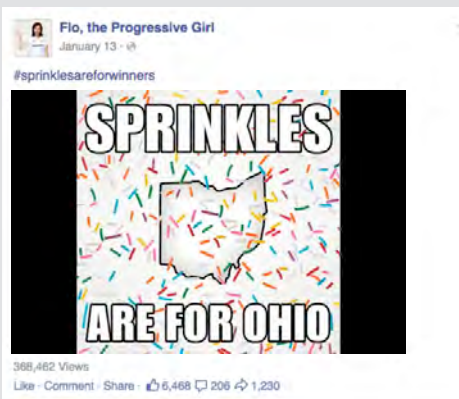
MARSHAWN



GAMING

CONTEXT: SPRINKLES ARE FOR WINNERS

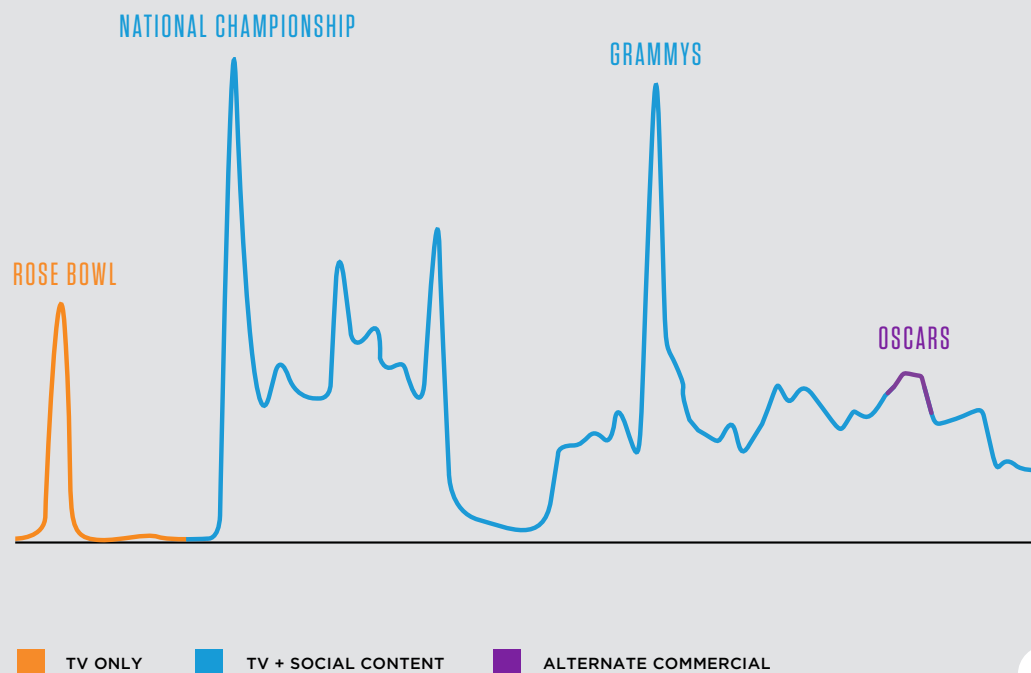
RIGHT CONTENT IN THE RIGHT CONTEXT



CONTEXT: SPRINKLES ARE FOR WINNERS

SPRINKLES ARE FOR WINNERS

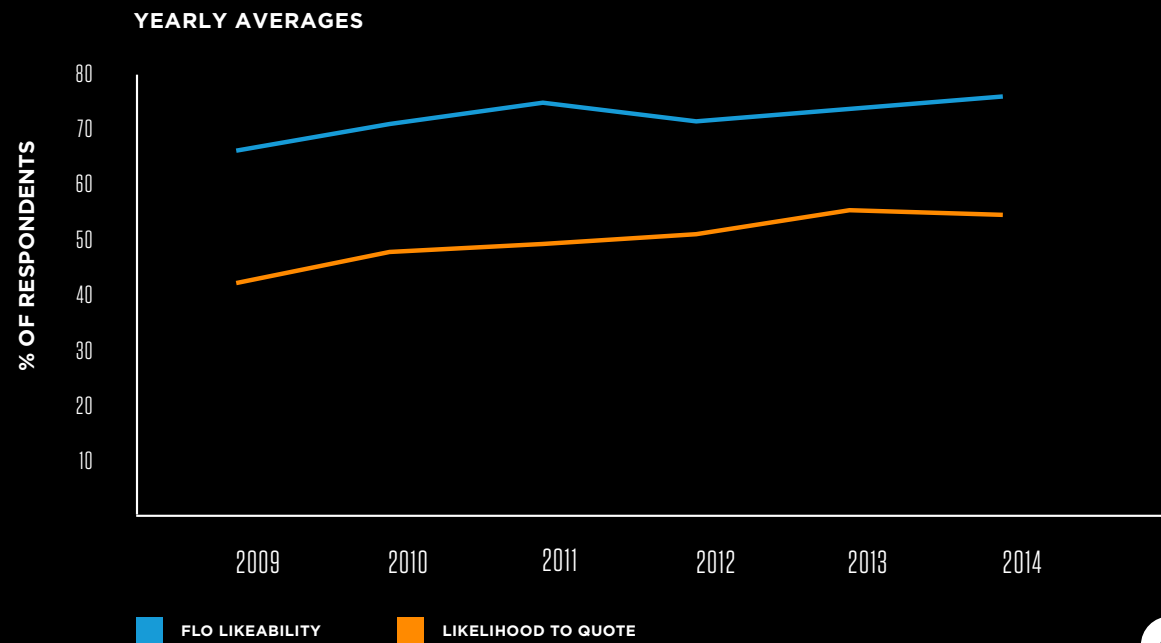
TWITTER ACTIVITY
JAN - MAR 2015





NETWORK RATINGS: SUPERSTORE

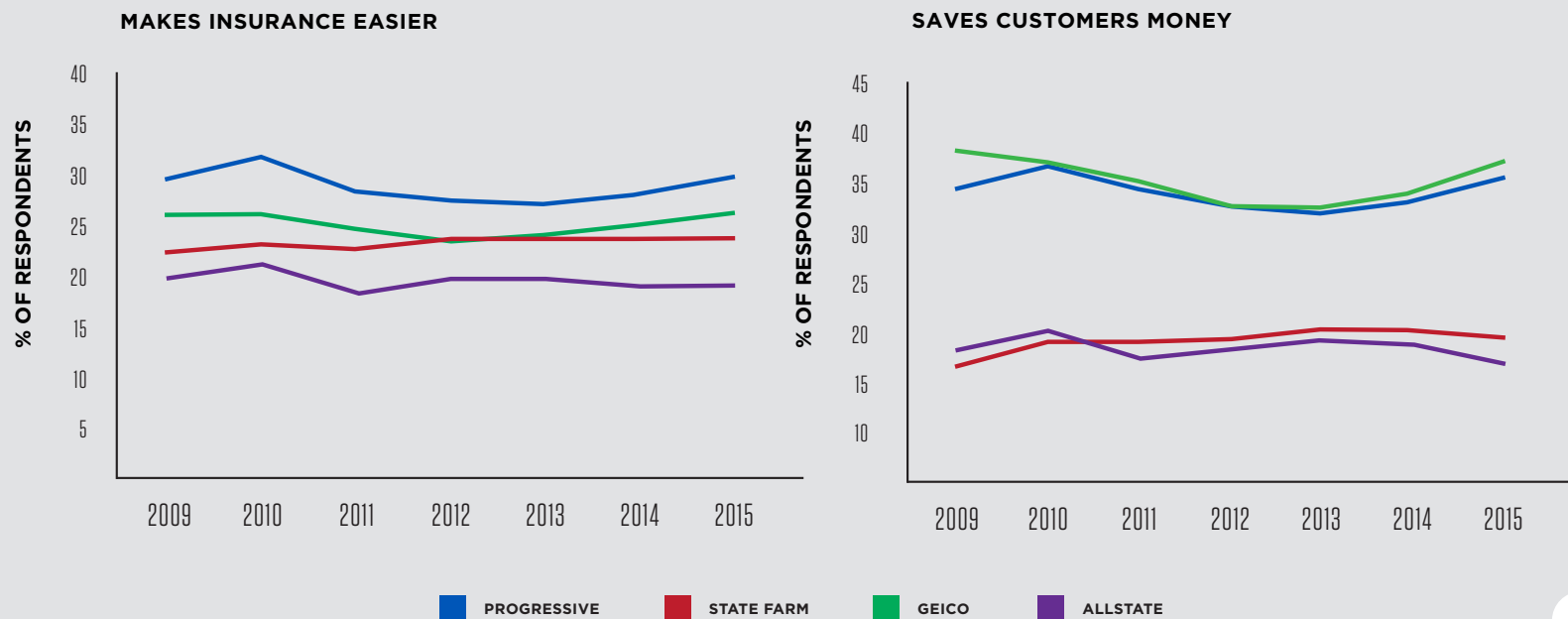
SUPERSTORE HAS RUNWAY



Source: Ipsos ASI

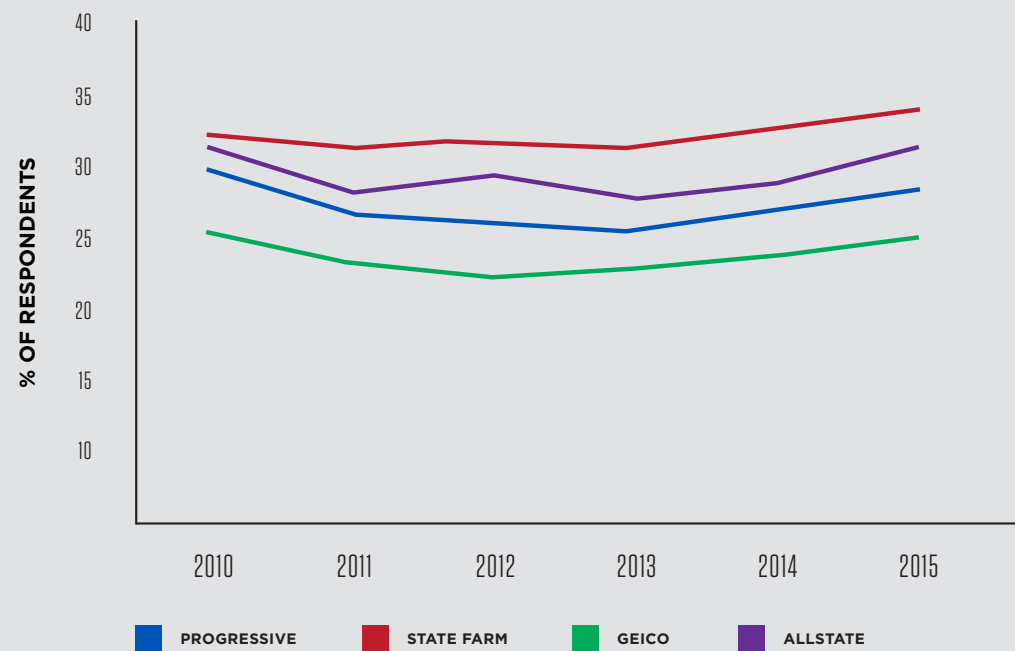


A LEADER IN CORE BRAND DIMENSIONS



NETWORK RATINGS: BRAND

GROWING BRAND QUALITY

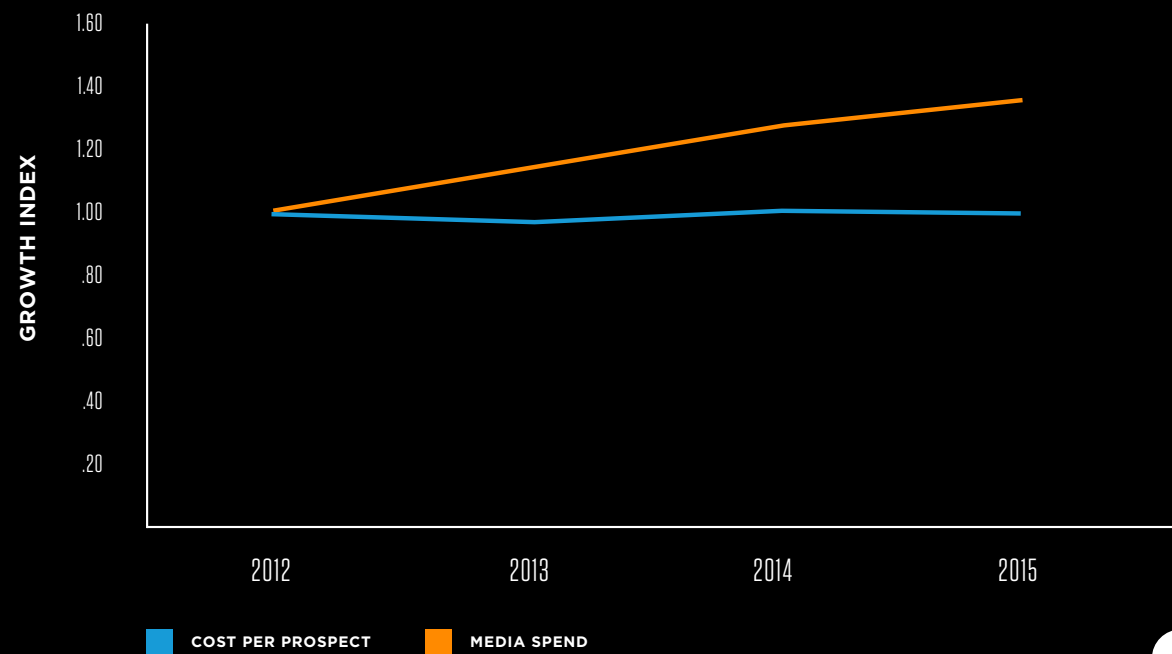


Source: Millward Brown National Tracking Study



NETWORK RATINGS: MEDIA

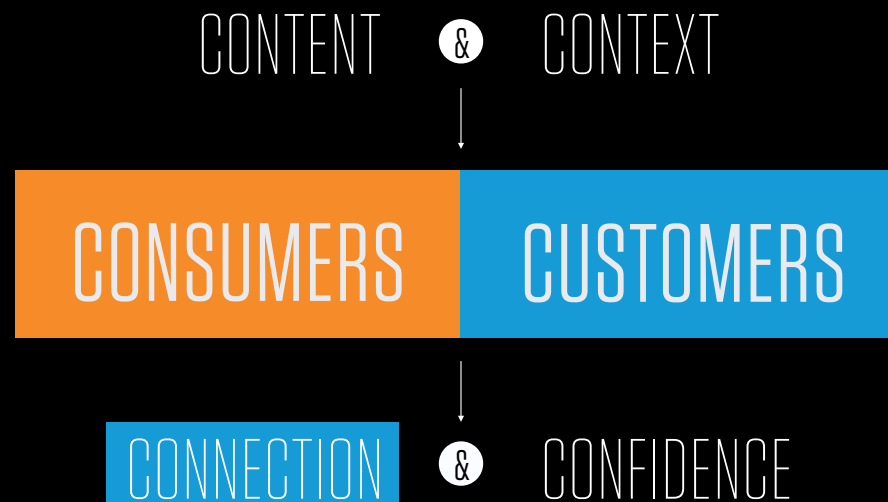
MEDIA SPEND: EFFICIENT AND GROWING



Source: Internal data. 2015 levels expected based on current plans and year-to-date results.

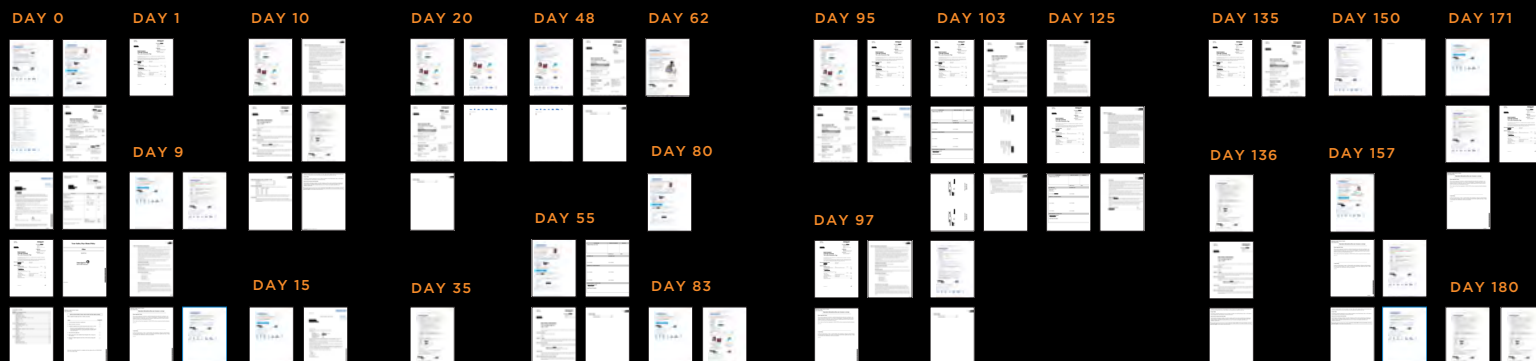


6CS NETWORK PRINCIPLES: SIMPLIFIED



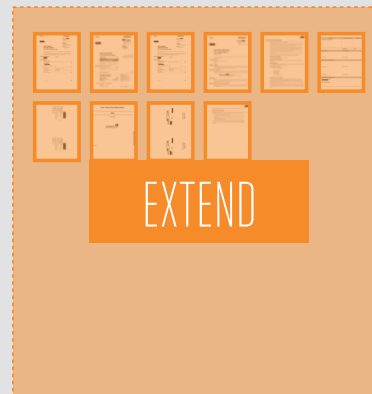
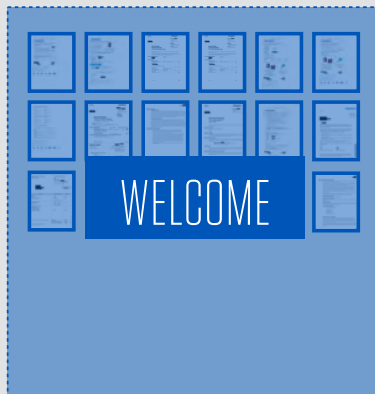
CONNECTION: CUSTOMER COMMUNICATIONS

REPROGRAMMING EVERYTHING

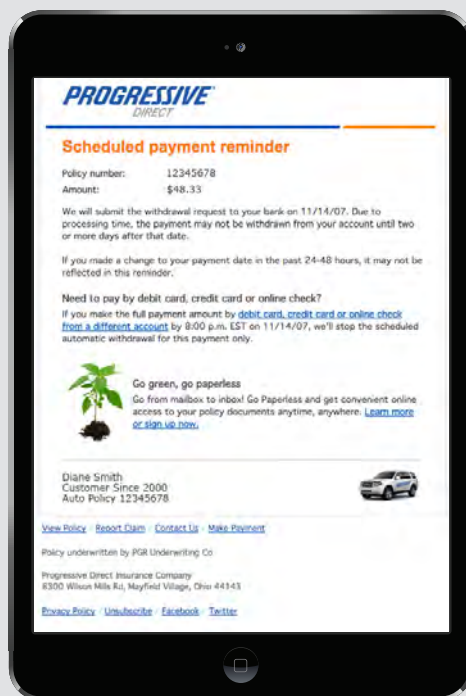


CONNECTION: CUSTOMER COMMUNICATIONS

REPROGRAMMED EVERYTHING

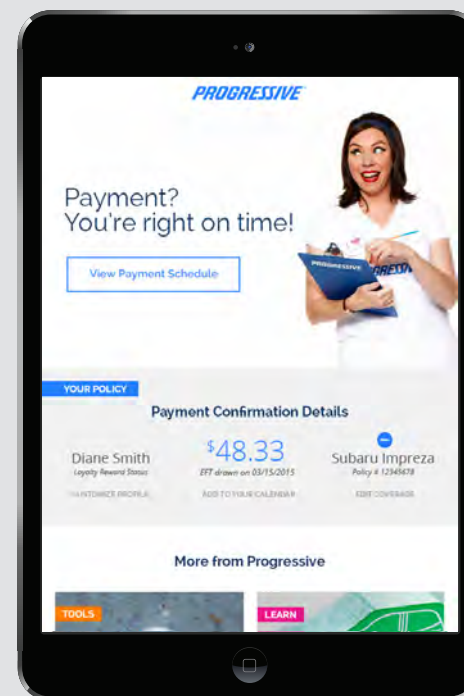


CONNECTION: CUSTOMER COMMUNICATIONS



BEFORE

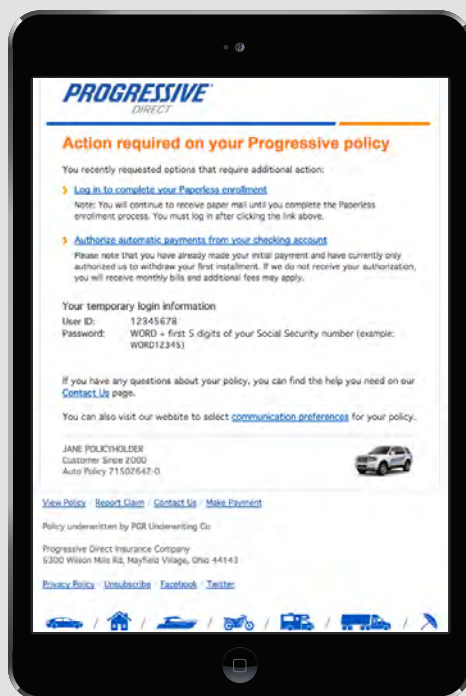
PAYMENT SCHEDULED NOTIFICATION



AFTER

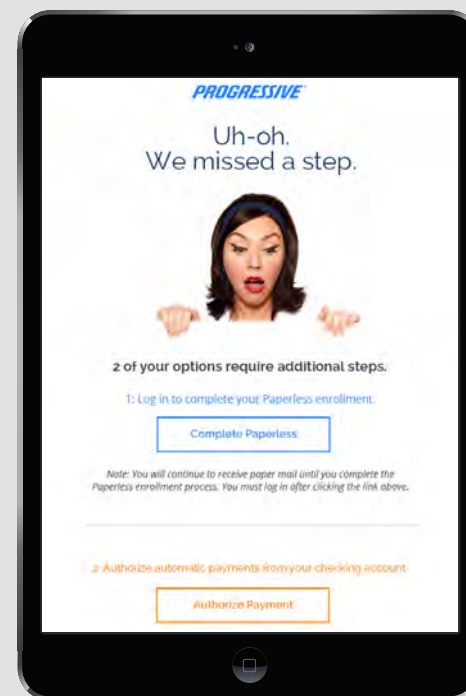


CONNECTION: CUSTOMER COMMUNICATIONS



BEFORE

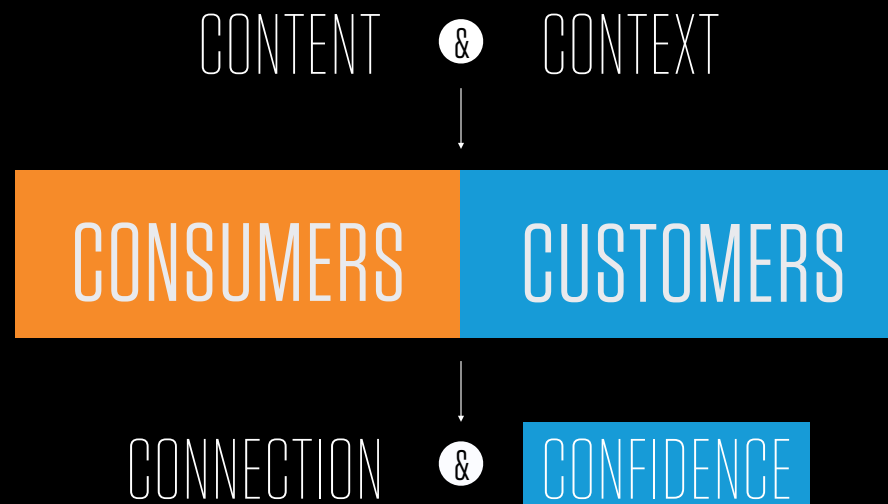
ACTION NEEDED
REMINDER



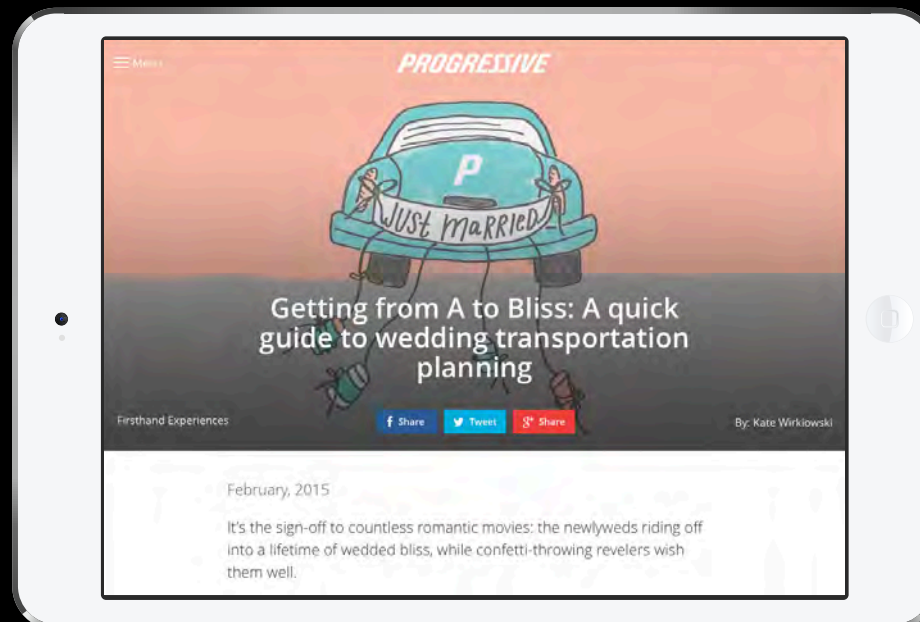
AFTER

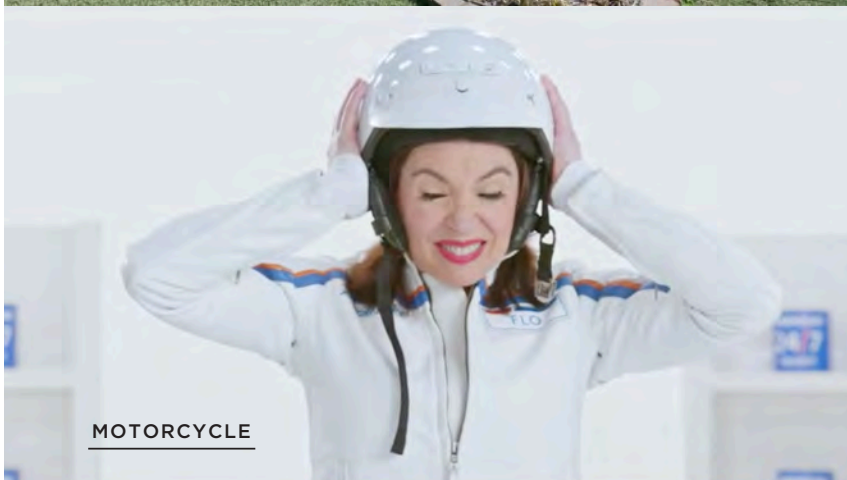
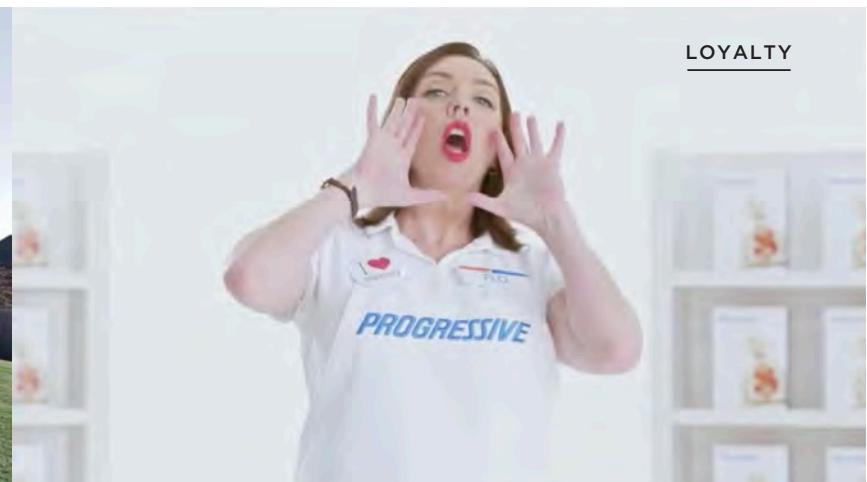


6CS NETWORK PRINCIPLES: SIMPLIFIED

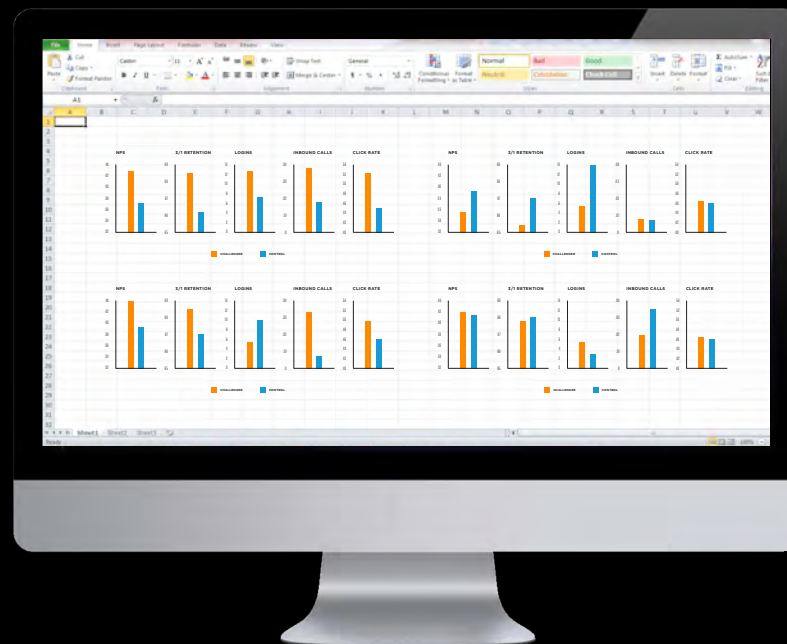


LIFE EVENTS: JOURNEY TO CONFIDENCE





CUSTOMER TOUCHPOINTS: MEASURE & REMEASURE



RIGHT CONTENT, RIGHT CONTEXT



THE NETWORK WORKS



CREATING CONNECTION, WINNING CONFIDENCE





TRICIA GRIFFITH

Your shareholder letter states in part: “simple math skills will quickly highlight the difference between additions and the net increase in policies ... there remains significant opportunity to retain at levels we know are possible, but to-date have not been a hallmark of Progressive.” What are you doing to improve retention?



RETENTION

PLE IS SLOWLY
INCREASING

BUT, WE CAN
DO MORE ...

POLICY LIFE EXPECTANCY (PLE)
TRAILING 12 MONTHS ENDING MARCH



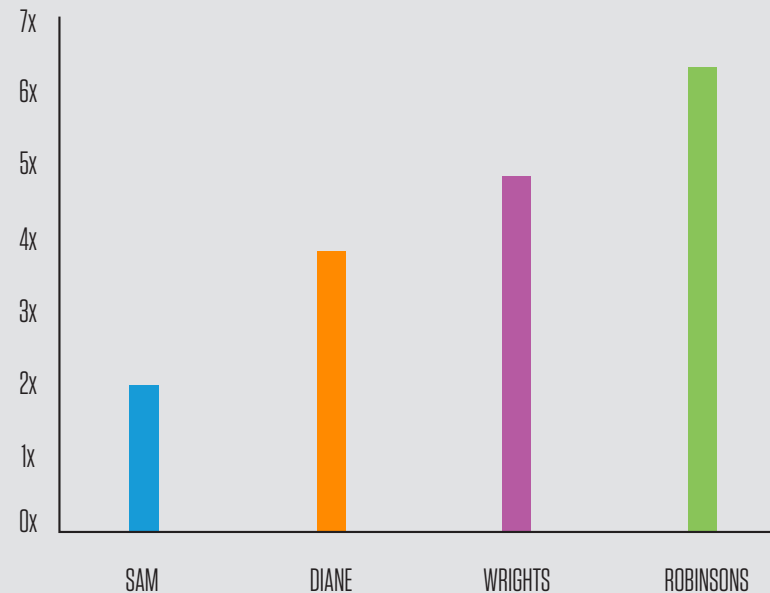
RETENTION

WE THINK ABOUT
RETENTION IN TERMS
OF OUR FOUR
CONSUMER
SEGMENTS

OUR ACTIONS TO
IMPROVE PLE
VARY BY SEGMENT



POLICY LIFE EXPECTANCY

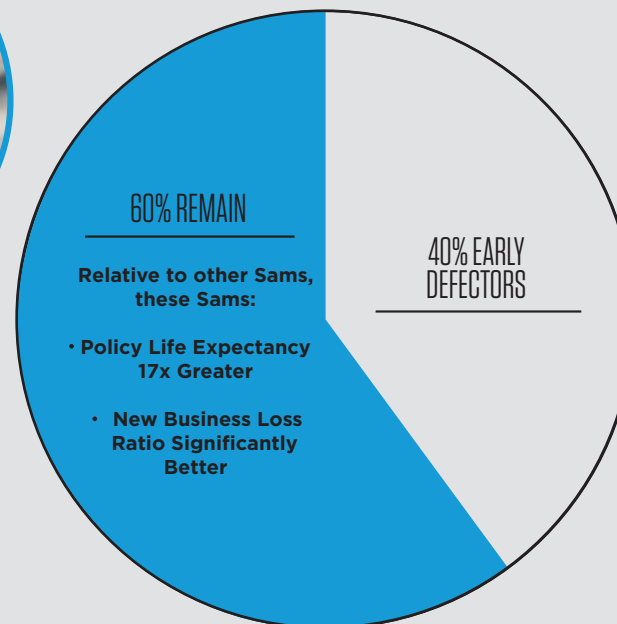


SAM STRATEGY: KEEP ON SEGMENTING

NEWEST PRODUCT
MODEL IS MORE
COMPETITIVE FOR
MANY SAMs



PROGRESSIVE SAM CUSTOMERS TODAY



RETENTION

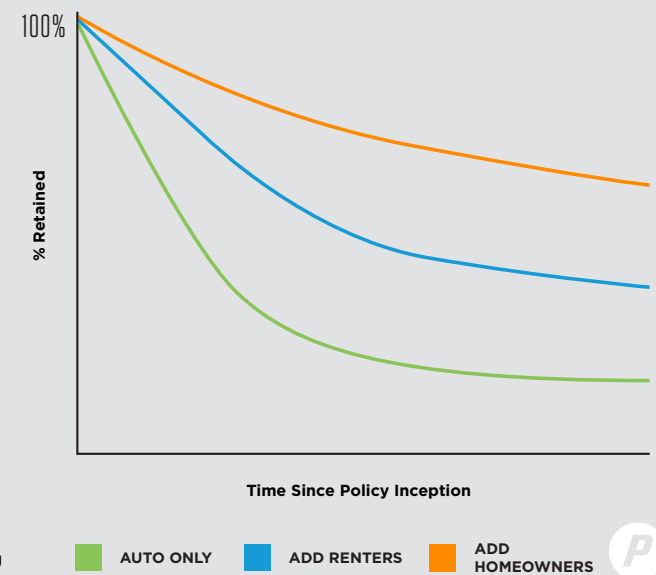
DIANE STRATEGY: LIFE EVENTS LENGTHEN STAY WITH US



**FREQUENCY OF SHOPPING
RELATIVE TO MOVING MONTH**



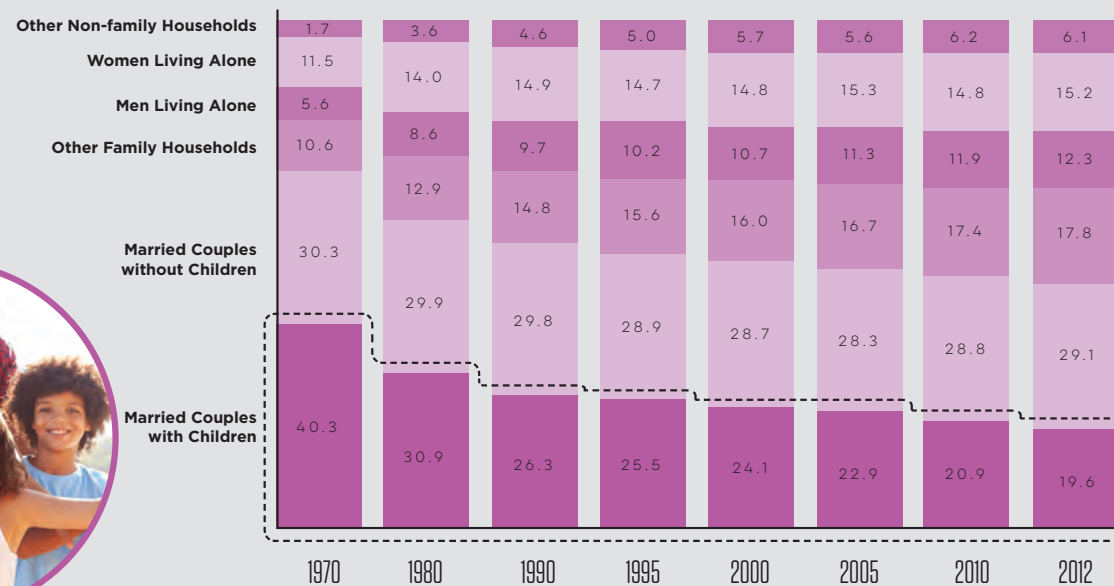
STYLIZED DECAY CURVE



WRIGHTS STRATEGY: UNDERSTANDING CHANGING DEMOGRAPHICS



HOUSEHOLDS BY TYPE, 1970 TO 2012



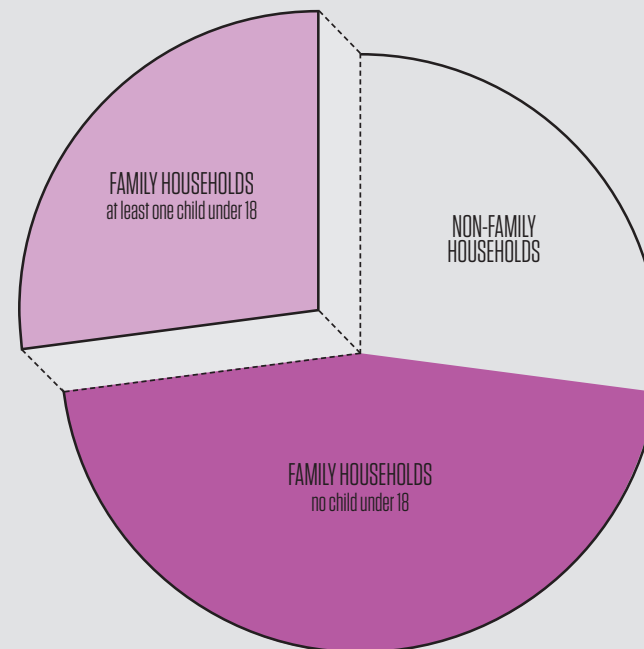
Source: U.S. Census Bureau, Current Population Survey, Annual Social and Economic Supplement, selected years, 1970 to 2012



WRIGHTS STRATEGY: UNDERSTANDING CHANGING DEMOGRAPHICS



DISTRIBUTION OF U.S. HOUSEHOLDS



Source: U.S. Census Bureau, Current Population Survey, Annual Social and Economic Supplement, and American Community Survey, 2011



RETENTION

ROBINSONS STRATEGY: BETTER RATES

BETTER RATES:

Our latest product is showing significant improvements for certain Robinson / "preferred" subsegments



MC PREFERRED
SC PREFERRED
TOT PREFERRED

POP MC HO
POP SC HO
TOT POP HO

POP MC NoHO
POP SC NoHO
TOT POP NO

NoP MC HO
NoP SC HO
TOTAL NoP HO

NoP MC NoHO
NoP SC NoHO
TOT NoP NoHO

NEW PROGRESSIVE PRODUCT SINGLE STATE EARLY RESULTS

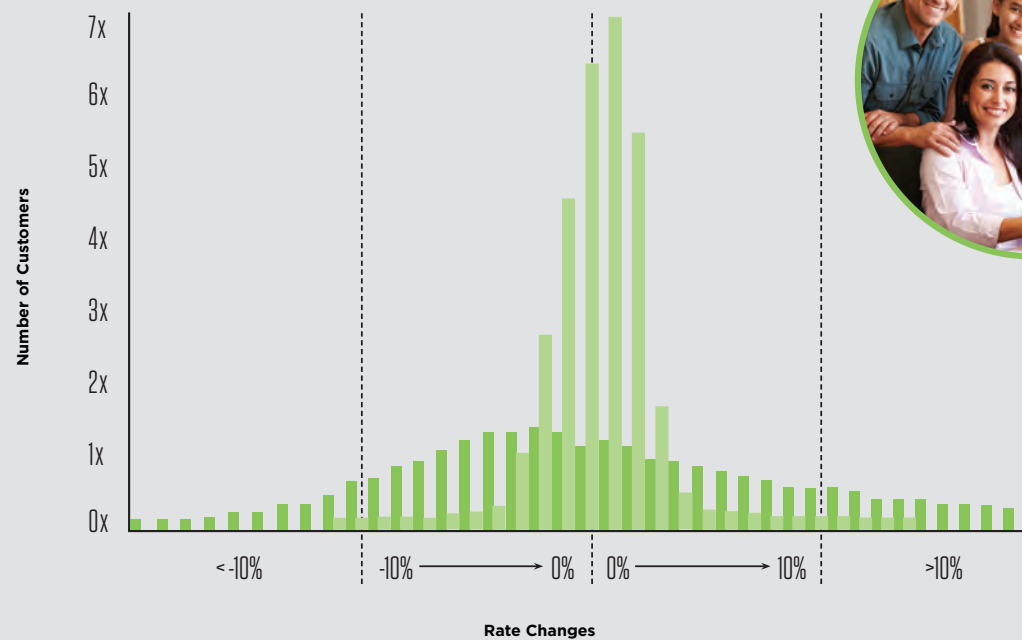
| Quote Changes (Seasonally-Adjusted) | Sales Changes (Seasonally-Adjusted) | Conversion Changes (Seasonally-Adjusted) | Rate Changes (Seasonally-Adjusted) |
|---|--|---|---------------------------------------|
| 10% | 10% | 10% | 10% |
| 10% | 10% | 10% | 10% |
| 10% | 10% | 10% | 10% |
| <div>FOR CUSTOMERS WHO OWN A HOME AND HAVE MULTIPLE CARS</div> <div>10% RATE DECREASE</div> <div>AND BIG EARLY INCREASES IN CONVERSION.</div> | | | |
| | | | |
| | | | |
| | | | |
| 10% | 10% | 10% | 10% |
| 10% | 10% | 10% | 10% |
| 10% | 10% | 10% | 10% |
| 10% | 10% | 10% | 10% |



ROBINSONS STRATEGY: STABLE RATES

RATE CHANGES FOR PROGRESSIVE CUSTOMERS FROM A BIG PRODUCT CHANGE IN A STATE

AFTER RATE STABILITY

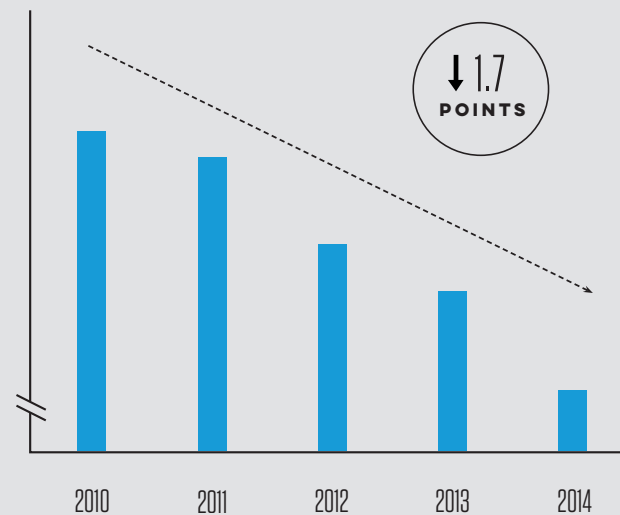


FOR ALL SEGMENTS: COMPETITIVE COST STRUCTURE

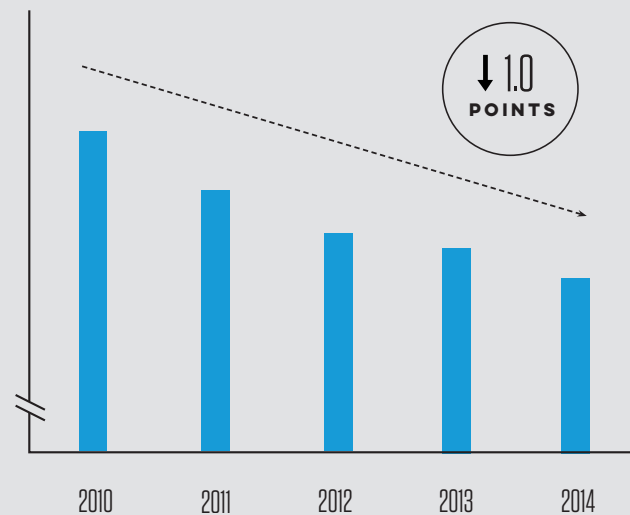
We continue to
make progress in
lowering our
expenses—ER & LAE



EXPENSE RATIO (ER)
TOTAL AUTO



LOSS ADJUSTMENT EXPENSE RATIO (LAE)
TOTAL AUTO



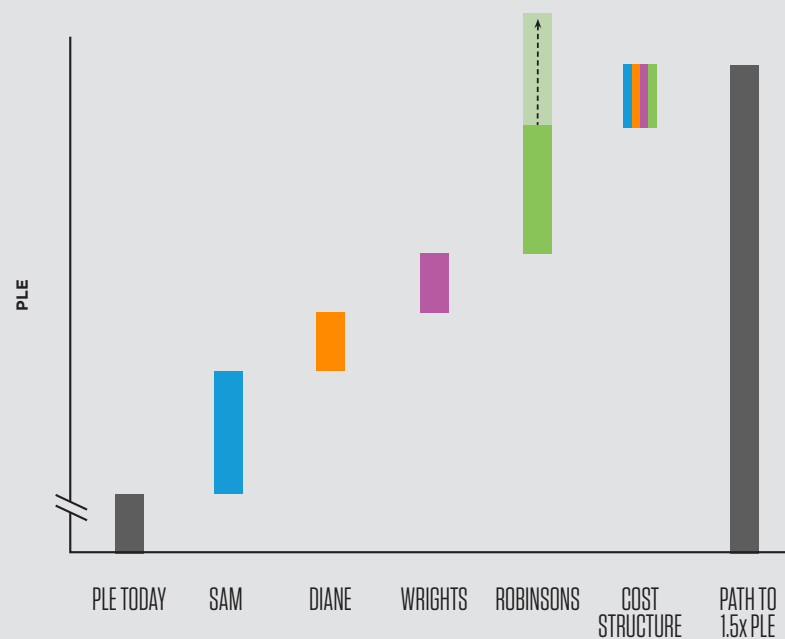
RETENTION

PATH TO 1.5x PLE

By pursuing our segment-focused strategy, we see a path forward to a significant increase in retention and PLE over time



RETENTION PATH FORWARD



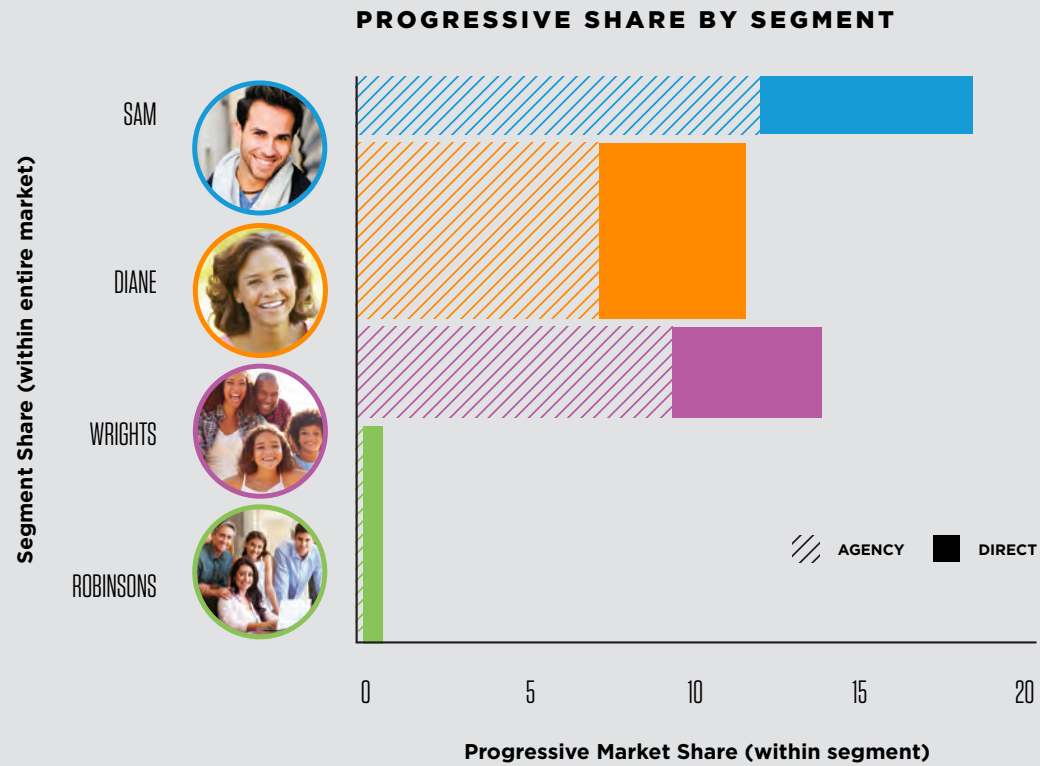
[illegible][illegible]

JOHN SAUERLAND

**Homeowners—Why,
Why Now, & Where does
this take you?**



SHARE OF ROBINSONS IS LOW



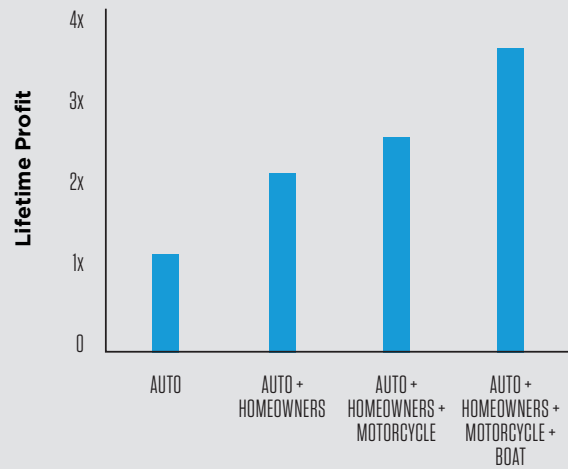
Source: Based on U.S. households, 2014. Progressive analysis from various sources.



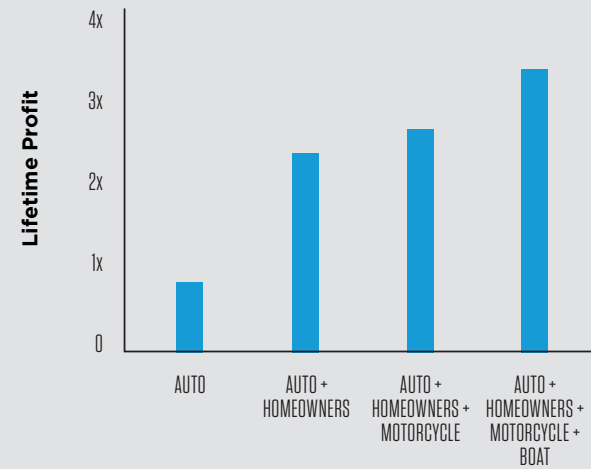
HOMEOWNERS

ROBINSONS' HOUSEHOLD ECONOMICS

DIRECT ROBINSONS



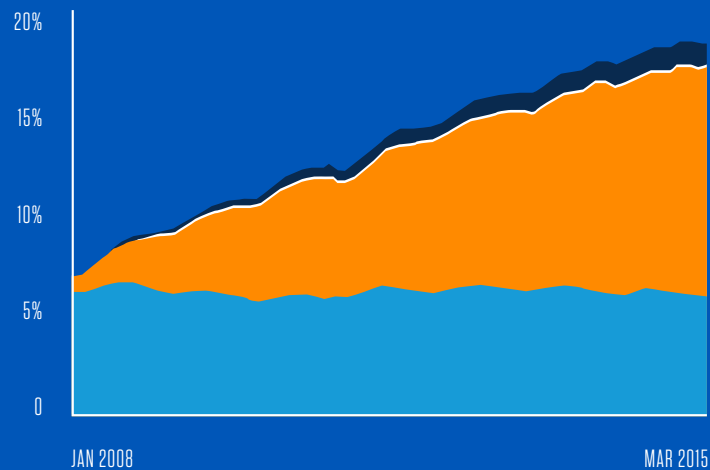
AGENCY ROBINSONS



HOMEOWNERS

DIRECT PROGRESS HAS BEEN GOOD

DIRECT



SPECIAL LIENS + AUTO

PROGRESSIVE HOME ADVANTAGE + AUTO

UMBRELLA + AUTO

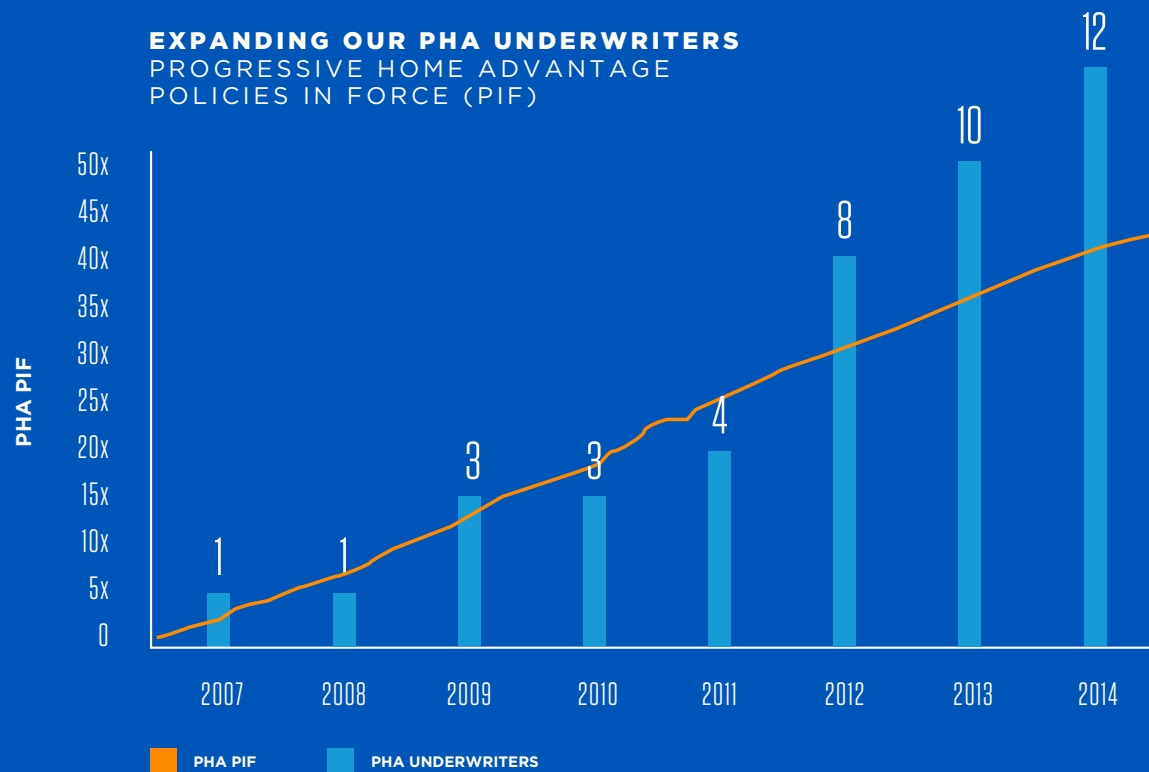
3+ PGR PRODUCTS



HOMEOWNERS

DIRECT MODEL
STILL VERY
THIRD-PARTY
FOCUSED

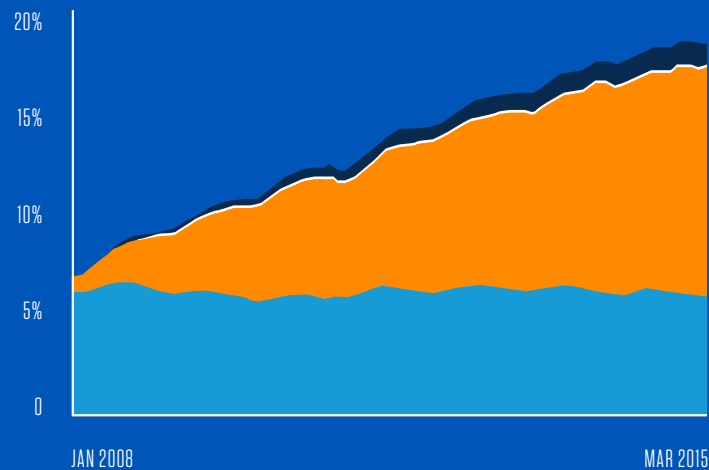
EXPANDING OUR PHA UNDERWRITERS
PROGRESSIVE HOME ADVANTAGE
POLICIES IN FORCE (PIF)



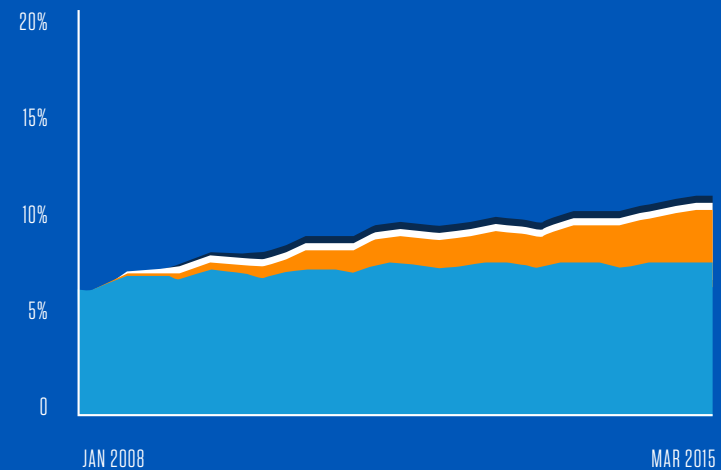
HOMEOWNERS

AGENCY PROGRESS HAS BEEN SLOWER

DIRECT



AGENCY



SPECIAL LINESS + AUTO PROGRESSIVE HOME ADVANTAGE + AUTO UMBRELLA + AUTO 3+ PGR PRODUCTS



HOMEOWNERS

AUTO+HOMEOWNERS: ESTIMATED INDUSTRY PREMIUM (\$BIL)

ROBINSONS

> HALF OF IA CHANNEL OPPORTUNITY



AUTO + HOMEOWNERS

| | CAPTIVE AGENT | INDEPENDENT AGENT | DIRECT | TOTAL |
|-----------|------------------|----------------------|-------------|--------------|
| SAM | \$5 | \$9 | \$4 | \$18 |
| DIANE | \$18 | \$12 | \$16 | \$46 |
| WRIGHTS | \$26 | \$22 | \$12 | \$60 |
| ROBINSONS | \$77 | \$50 | \$13 | \$140 |
| TOTAL | \$126 | \$93 | \$45 | \$264 |

Source: AM Best, Progressive Estimates



HOMEOWNERS

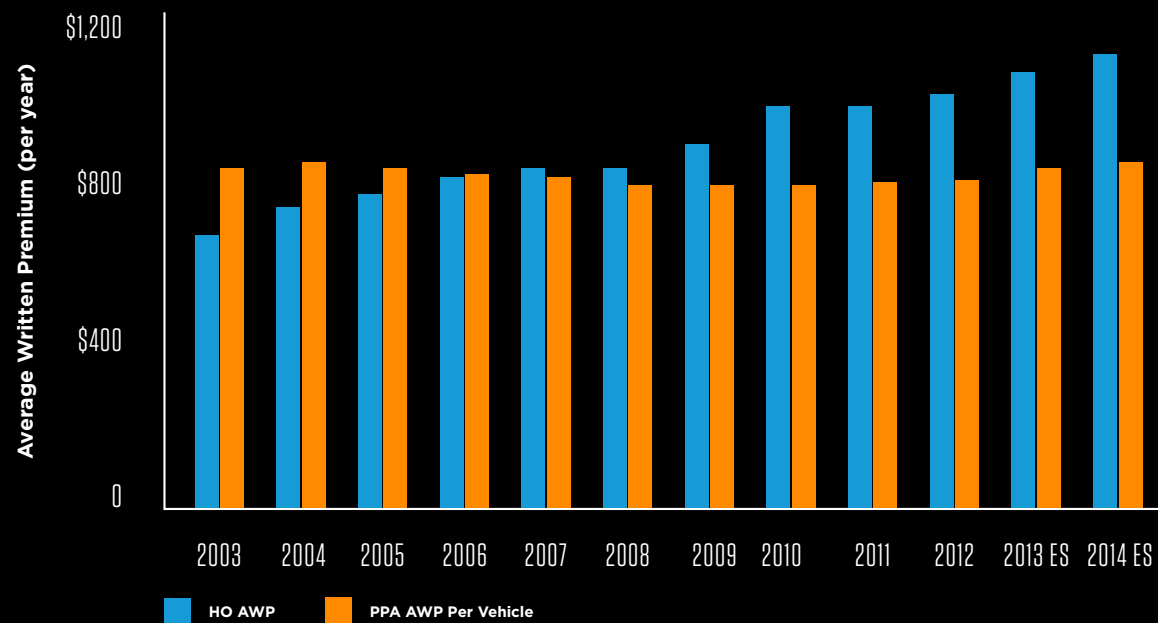
IMPROVING FUNDAMENTALS

AVERAGE
WRITTEN PREMIUM
2003-2014 (CAGR)

PPA: 0%

HO: 5%

HOMEOWNERS AND PPA (AUTO) AVERAGE WRITTEN PREMIUM (AWP)



Source: Ohio Insurance Institute (2014 NAIC data and ODI). Avg. premiums are on a per year basis. Data above is Country-wide data.



HOMEOWNERS

THE BEST DO WELL

PROFITABILITY ANALYSIS AMONG TOP 50 HOMEOWNER WRITERS (NET BASIS, 2010-2014)

| QUINTILE | 5-YR CR | 5-YR LR | 5-YEAR NWP (\$000s) |
|--------------|--------------|-------------|---------------------|
| 1 | 97.5 | 50.0 | 17,652,490 |
| 2 | 99.6 | 58.7 | 107,386,252 |
| 3 | 103.5 | 63.6 | 115,486,237 |
| 4 | 102.3 | 68.1 | 35,241,078 |
| 5 | 115.8 | 79.7 | 20,045,777 |
| TOTAL | 102.4 | 62.6 | 295,811,834 |

Source: Statutory Data from SNL



HOMEOWNERS

ATTRACTIVE RETURNS



ARX SELECTED FINANCIAL INFORMATION

(\$ in Millions)
(unaudited)

| | DIRECT PREMIUMS WRITTEN | NET PREMIUMS WRITTEN | NET PREMIUMS EARNED | GAAP COMBINED RATIO | COMPREHENSIVE INCOME |
|-------------------------|-------------------------------|----------------------------|---------------------------|---------------------------|-------------------------|
| 2010 | \$662 | \$369 | \$323 | 73.2 | \$73 |
| 2011 | 725 | 410 | 380 | 93.0 | 50 |
| 2012 | 873 | 532 | 466 | 88.7 | 59 |
| 2013 | 1,023 | 671 | 602 | 74.8 | 95 |
| YTD 2014 (THROUGH 9/30) | 875 | 554 | 536 | 86.5 | 75 |



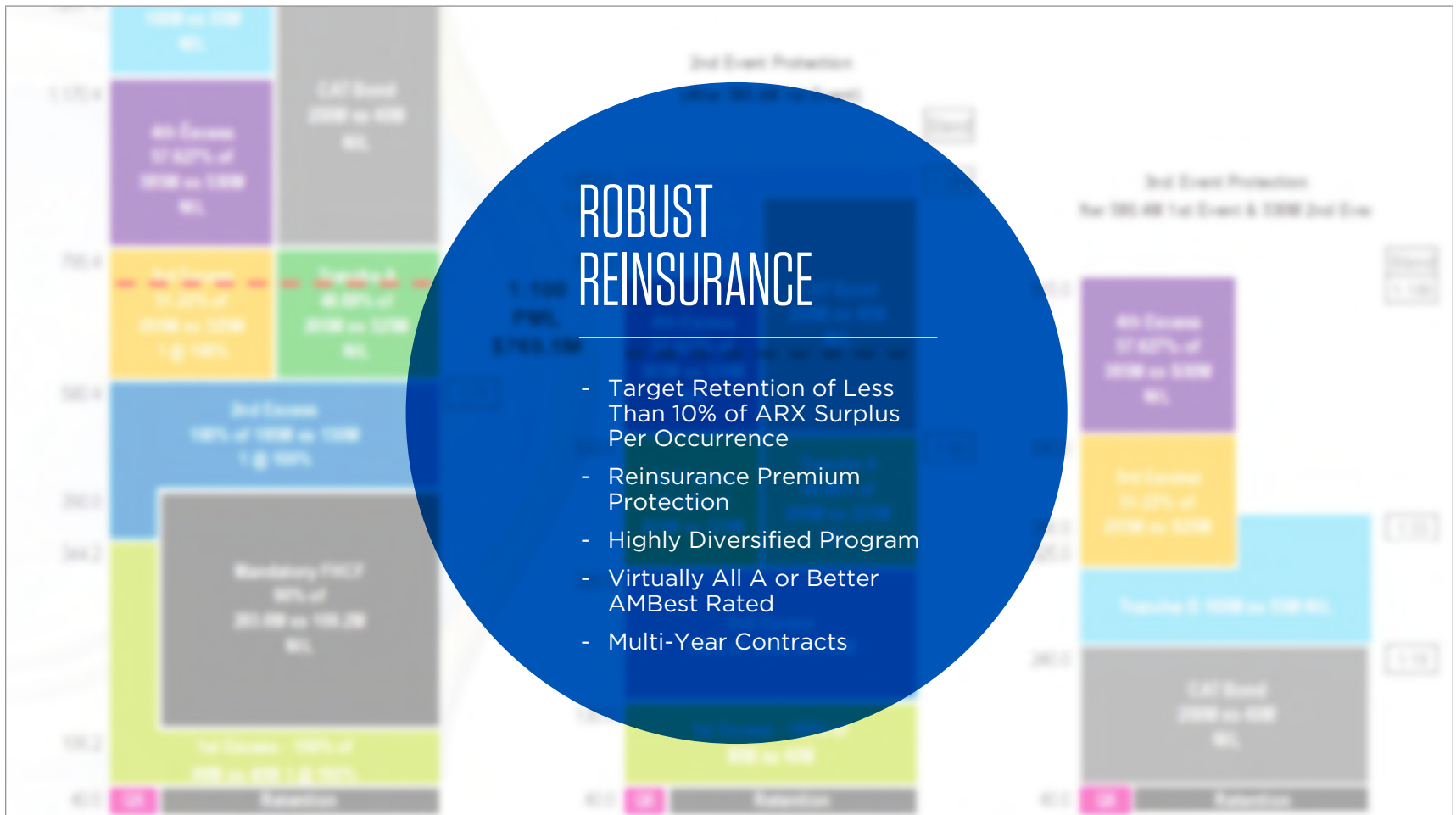
HOMEOWNERS

ATTRACTIVE RETURNS

| | | Combined Ratio | | | | | |
|-------------------|-----|----------------|-----|-----|-----|------|------|
| | | 80% | 85% | 90% | 95% | 100% | 105% |
| Premium / Surplus | 1.0 | 17% | 13% | 10% | 7% | 3% | 0% |
| | 1.5 | 24% | 19% | 14% | 9% | 4% | -1% |
| | 2.0 | 31% | 24% | 17% | 11% | 4% | -3% |
| | 2.5 | 38% | 30% | 21% | 13% | 4% | -4% |
| | 3.0 | 45% | 35% | 25% | 15% | 5% | -5% |
| | 3.5 | 52% | 41% | 29% | 17% | 5% | -6% |

Illustrative: Key Assumptions: Investment income return 3.5%. Income tax rate 33%. Investments 70% of total assets.





HOMEOWNERS

HOUSEHOLD UNDERWRITING

ROBINSONS



REPORTING: WHAT TO EXPECT

| | Current Month | | | | | |
|----------------------|---------------|----------|------------|---------------------------------|----------------------|----------------------|
| | Vehicles | | | Commercial Lines Business | Property Business | Companywide Total |
| | Agency | Direct | Total | | | |
| Net Premiums Written | \$ 746.2 | \$ 679.7 | \$ 1,425.9 | \$ 180.4 | \$ XX | \$ 1,606.3 |
| % Growth in NPW | (2)% | 6% | 1% | 13% | XX | 3% |
| Net Premiums Earned | \$ 697.1 | \$ 615.1 | \$ 1,312.2 | \$ 145.2 | \$ XX | \$ 1,457.4 |
| % Growth in NPE | 1 % | 11% | 6% | 7% | XX | 6% |
| GAAP Ratios | | | | | | |
| Loss/LAE ratio | 69.0 | 72.5 | 70.6 | 60.3 | XX | 69.6 |
| Expense ratio | 19.8 | 20.7 | 20.2 | 22.7 | XX | 20.4 |
| Combined ratio | 88.8 | 93.2 | 90.8 | 83.0 | XX | 90.0 |

(thousands; unaudited)

| | March 2015 | March 2014 | Change |
|---------------------------|---------------|---------------|--------|
| Policies in Force: | | | |
| Agency – auto | 4,765.6 | 4,911.8 | (3) % |
| Direct – auto | 4,679.8 | 4,384.1 | 7 % |
| Total personal auto | 9,445.4 | 9,295.9 | 2 % |
| Total special lines | 4,046.9 | 3,982.9 | 2 % |
| Total Personal Lines | 13,492.3 | 13,278.8 | 2 % |
| Total Commercial Lines | 522.6 | 509.4 | 3 % |
| Property business | XXX.X | XXX.X | X % |





PAT CALLAHAN

**Do you see big data and
advanced segmentation
as eroding or expanding
competitive advantage?**



EMERGING DATA AND ANALYTICAL TOOLS CREATE OPPORTUNITY FOR PROGRESSIVE



1,826
PETABYTES
OF DATA
THE INTERNET
CARRIES DAILY



3.6 MILLION
MEGABYTES
PRODUCED
BY A TYPICAL
OFFICE
WORKER
IN 2015



13 BILLION
VEHICLE
MILES
TRAVELED



600
GIGABYTES
PER DAY
OF DATA
FROM EACH
CONNECTED
CAR



68%
OF PEOPLE
WILL SHARE
TO SAVE



1.9
BILLION
TRIPS



11.2
PETABYTES
OF STORAGE
AVAILABLE



70
TERABYTES
OF CLAIMS
NOTES



BETTER DATA AND TOOLS HELP US
IMPROVE ACCURACY, INCREASE EFFICIENCY,
AND LOWER COSTS



PRICE MORE ACCURATELY—WEATHER

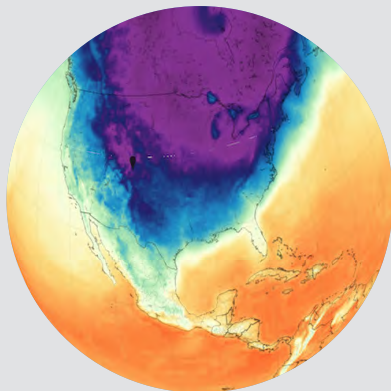


ENHANCING OUR WEATHER UNDERSTANDING IMPROVES BUSINESS PERFORMANCE

- Extraordinary weather impedes our ability to assess underlying performance
- Isolating and removing these effects enables more accurate trend selection ... removing noise from the trend signal
- Accurate trends enable stable rates, better retention and more consistent growth



PRICE MORE ACCURATELY—WEATHER



1.0 MODEL

- Daily summarized temperature and precipitation data from 300 NOAA stations
- Solved monthly and applied across 300 territories
- Model significantly improved trend accuracy

2.0 MODEL

- Aggregates hourly temperature and precipitation data from 3x the number of stations and applies across 100x more territories
- Solved daily rather than monthly, dramatically improving accuracy
- Continuous temperature model enables advanced learnings
- Potential for frequency reduction through early warning of localized severe weather

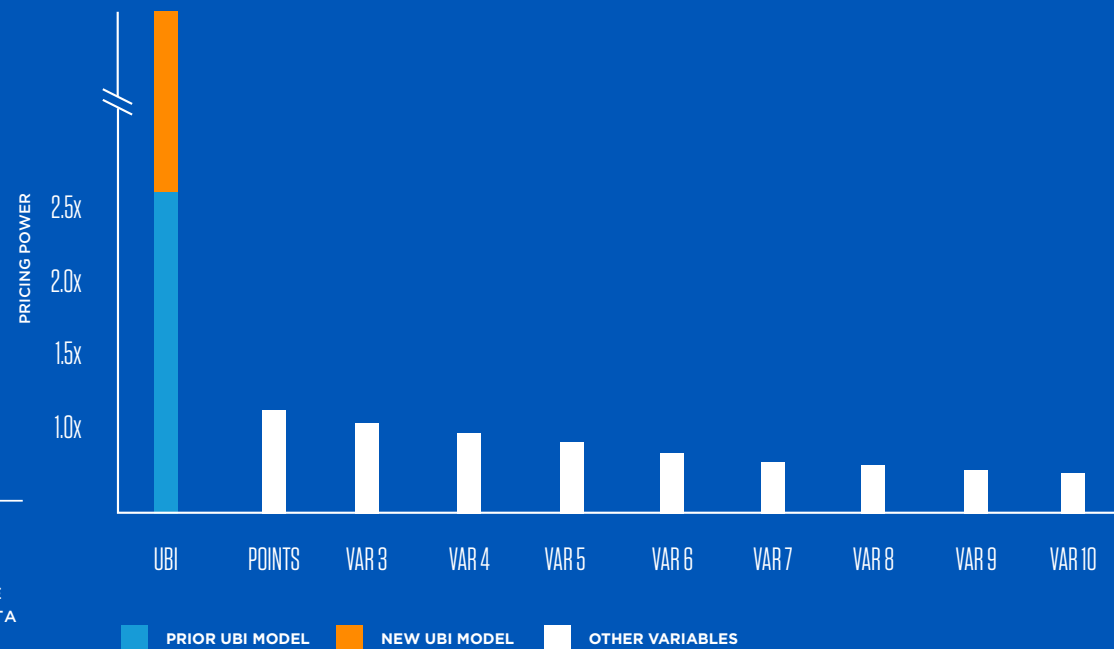


PRICE MORE ACCURATELY— ENHANCING UBI MODELING THRU ADDITIONAL DATA

1 MONTH
PROCESSING THE
DATA IN THE NEW
ALGORITHM

9 HOURS
TO ANALYZE
THE SAME DATA
IN HADOOP

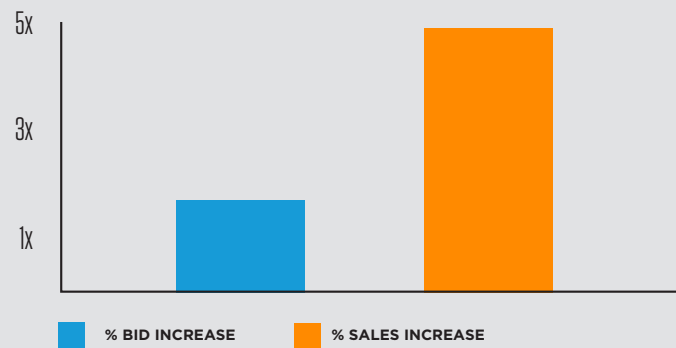
PREDICTIVE POWER OF AUTO RATING FACTORS



IMPROVE MEDIA EFFICIENCY— FEDERAL GOVERNMENT DATA

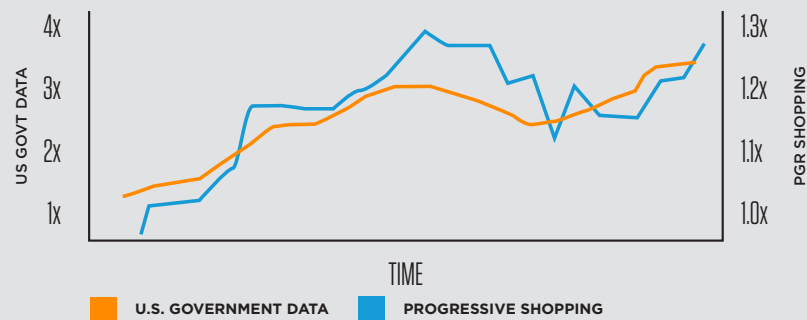
- Hypothesis that external government data might be predictive of insurance shopping
- Data acquisition/correlations established
- Opportunistically bidding aggressively when shopping is elevated

EXAMPLE MEDIA CHANNEL—BID IMPACT

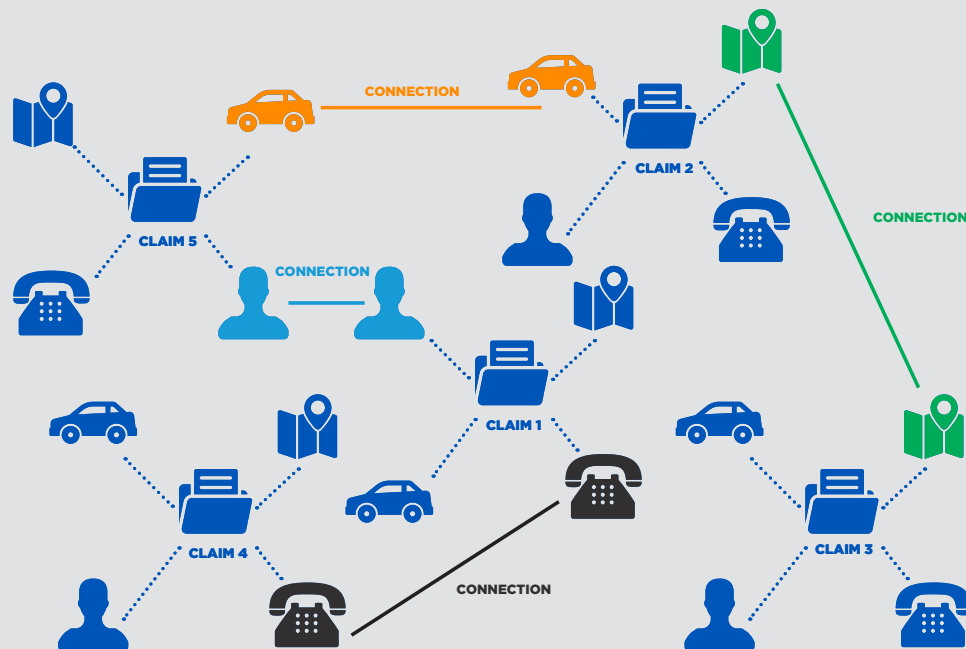


10,000
INCREMENTAL SALES
AT ALLOWABLE
ACQUISITION COST

GOVERNMENT DATA VS. INSURANCE SHOPPING

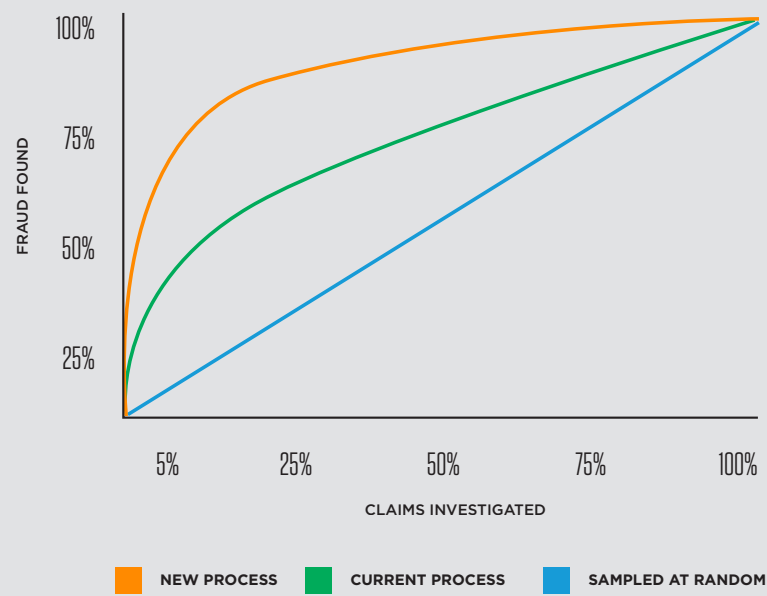


BIG DATA UNCOVERS COMPLEX INTERACTIONS IN CLAIMS DATA ...



... LOWERING BOTH LAE
AND PAID LOSSES, AND
KEEPING RATES LOW

THEORETICAL FRAUD REDUCTION MODEL PERFORMANCE



ANALYTICS

LEVERAGING DATA ... A SUSTAINABLE COMPETITIVE ADVANTAGE





BIOGRAPHIES



GLENN RENWICK

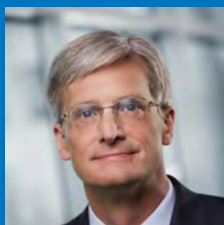
PRESIDENT AND CHIEF EXECUTIVE OFFICER

Glenn started with Progressive in 1986 and has led the company since January 2000. He's responsible for product and claims development and delivery, the customer service and sales efforts of both our agency and direct distributions, and the technology to support all of Progressive's operations.

Prior to assuming the CEO role, Glenn served as Business Technology Leader from 1998 through 2000, and earlier led the company's consumer marketing efforts in developing and communicating Progressive's consumer proposition and brand.

Glenn has an undergraduate degree in mathematics and economics from the University of Canterbury, Christchurch, New Zealand. He also has a master's degree in engineering from the University of Florida, Gainesville.

BIOGRAPHIES



**JOHN
SAUERLAND**
CHIEF FINANCIAL OFFICER

John became Chief Financial Officer in April 2015.

John joined Progressive in 1990 as a summer intern before starting full time in 1991 as an Assistant Product Manager in Cleveland, Ohio. Since then, he served as Product Manager for, at various times, Iowa, Kansas, South Dakota, and Pennsylvania. He also served as General Manager for Mississippi and later as General Manager for Minnesota and Wisconsin. John was the Claims General Manager responsible for the delivery of 24/7 Progressive Claims Service for eight Midwestern states. In 2006, he was named President of Progressive's Direct business and, after the combination of our Agency and Direct businesses, he served as President of Personal Lines for eight years.

John has a bachelor's degree in applied mathematics from UCLA and an MBA from the University of Chicago.



**TRICIA
GRIFFITH**
PERSONAL LINES CHIEF OPERATING OFFICER

Tricia Griffith was appointed Personal Lines Chief Operating Officer, responsible for the Company's Personal Lines, Claims and Customer Relationship Management groups, in April 2015.

Tricia joined Progressive as a Claims Representative in 1988 and held several managerial positions in the Claims division before being named Chief Human Resources Officer in 2002. In 2008, she returned to Claims as the Group President, overseeing all Claims functions. Before her current position, Tricia served as President of Customer Operations, overseeing Claims and the Customer Management group, which comprises the company's Contact Center group (Sales and Delivery), as well as the Customer Experience, Systems Experience, and Workforce Management groups.

Tricia has a bachelor's degree from Illinois State University.

BIOGRAPHIES



**PAT
CALLAHAN**
PRESIDENT, PERSONAL LINES

Pat was named President of Progressive's Personal Lines Group in April 2015.

Pat joined Progressive more than 12 years ago and has held various product and general management responsibilities, including Personal Lines Acquisition Leader and General Manager of Special Lines.

Prior to joining Progressive, he managed engineering projects and plant operations for Kimberly Clark and co-founded an online distributor of recycled OEM auto parts.

Pat holds a bachelor's degree in mechanical engineering from Lafayette College and an MBA from Northwestern's Kellogg School of Management.



**JEFF
CHARNEY**
CHIEF MARKETING OFFICER

Jeff joined Progressive in 2010 from insurance company Aflac, where he was Senior Vice President and Chief Marketing Officer. He previously held CMO posts at multimedia retailer QVC and Homestore.com (now Move.com) and was President of Fringe Ventures, an experiential digital/marketing and consulting company he founded.

Since joining Progressive, he was named "Brand Genius: Marketer of the Year" by Adweek, honored as one of the nation's "Top 100 Creative People in Business" by Fast Company, and named to the "Creativity 50" by Advertising Age.

Jeff holds a bachelor's degree in journalism with a focus on advertising and public relations from the University of South Carolina and a master's degree in journalism from The Ohio State University.

2015 INVESTOR RELATIONS MEETING



Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995:

Statements in this presentation that are not historical fact are forward-looking statements that are subject to certain risks and uncertainties that could cause actual events and results to differ materially from those discussed herein. These risks and uncertainties include, without limitation, uncertainties related to estimates, assumptions, and projections generally; inflation and changes in economic conditions (including changes in interest rates and financial markets); the possible failure of one or more governmental, corporate, or other entities to make scheduled debt payments or satisfy other obligations; our ability to reinsure against catastrophic events and to collect under any such reinsurance; the potential or actual downgrading by one or more rating agencies of our securities or governmental, corporate, or other securities we hold; the financial condition of, and other issues relating to the strength of and liquidity available to, issuers of securities held in our investment portfolios and other companies with which we have ongoing business relationships, including reinsurers and other counterparties to certain financial transactions; the accuracy and adequacy of our pricing and loss reserving methodologies; the competitiveness of our pricing and the effectiveness of our initiatives to attract and retain more customers; initiatives by competitors and the effectiveness of our response; our ability to obtain regulatory approval for the introduction of products to new jurisdictions and for requested rate changes and the timing thereof; the effectiveness of our brand strategy and advertising campaigns relative to those of competitors; legislative and regulatory developments at the state and federal levels, including, but not limited to, matters relating to vehicle and homeowners insurance, health care reform and tax law changes; the outcome of disputes relating to intellectual property rights; the outcome of litigation or governmental investigations that may be pending or filed against us; weather conditions (including the severity and frequency of storms, hurricanes, floods, snowfalls, hail, and winter conditions); changes in driving patterns, including vehicle usage as influenced by the level of oil and gas prices, among other factors; our ability to accurately recognize and appropriately respond in a timely manner to changes in loss frequency and severity trends; technological advances; acts of war and terrorist activities; our ability to maintain the uninterrupted operation of our facilities, systems (including information technology systems), and business functions, and safeguard personal and sensitive information in our possession; our continued access to and functionality of third-party systems that are critical to our business; court decisions, new theories of insurer liability or interpretations of insurance policy provisions and other trends in litigation; changes in health care and auto and property repair costs; and other matters described from time to time in our releases and publications, and in our periodic reports and other documents filed with the United States Securities and Exchange Commission. In addition, investors should be aware that generally accepted accounting principles prescribe when a company may reserve for particular risks, including litigation exposures. Accordingly, results for a given reporting period could be significantly affected if and when a reserve is established for one or more contingencies. Also, our regular reserve reviews may result in adjustments of varying magnitude as additional information regarding claims activity becomes known. Reported results, therefore, may be volatile in certain accounting periods.

LEE FRIEDLANDER: AMERICA BY CAR



Montana, 2008 (Page 7)



Cleveland, Ohio, 2009 (Page 25)



Savannah, Georgia, 2008 (Page 49)



Pennsylvania, 2007 (Page 69)



Mississippi, 2008 (Page 95)



New York City, 2002 (Page 107)



Montana, 2008 (Page 121)