

Forward Looking Statements

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While these statements represent our current judgment on what the future may hold, and we believe these judgments are reasonable, these statements are not guarantees of any events or financial results, and GM's actual results may differ materially due to numerous important factors that are described in GM's most recent report on SEC Form 10-K, which may be revised or supplemented in subsequent reports on SEC Forms 10-Q and 8-K. Such factors include, among others, the following: the ability of GM to realize production efficiencies, to achieve reductions in costs as a result of the turnaround restructuring and health care cost reductions and to implement capital expenditures at levels and times planned by management; the pace of product introductions; market acceptance of the corporation's new products; significant changes in the competitive environment and the effect of competition in the corporation's markets, including on the corporation's pricing policies; our ability to maintain adequate financing sources and an appropriate level of debt; restrictions on GMAC's and Residential Capital Corporation (ResCap)'s ability to pay dividends and prepay subordinated debt obligations to us; changes in the existing, or the adoption of new, laws, regulations, policies or other activities of governments, agencies and similar organizations where such actions may affect the production, licensing, distribution or sale of our products, the cost thereof or applicable tax rates; costs and risks associated with litigation; the final results of investigations by the SEC; changes in our accounting assumptions that may require or that result from changes in the accounting rules or their application, which could result in an impact on earnings; changes in relations with unions and employees/retirees and the legal interpretations of the agreements with those unions with regard to employees/retirees; labor strikes or work stoppages at GM or at key suppliers such as Delphi Corp.; additional credit rating downgrades; the impact of a potential sale or other extraordinary transaction involving GMAC on the results of GM's and GMAC's operations and liquidity; other factors impacting financing and insurance operating segments' results of operations and financial condition such as credit ratings, adequate access to the market, changes in the residual value of off-lease vehicles, changes in U.S. government-sponsored mortgage programs or disruptions in the markets in which our mortgage subsidiaries operate, and changes in our contractual servicing rights; shortages of and price increases for fuel; and changes in economic conditions, commodity prices, currency exchange rates or political stability in the markets in which we operate.

Investors are cautioned not to place undue reliance on forward-looking statements. GM undertakes no obligation to update publicly or otherwise revise any forward-looking statements, whether as a result of new information, future events or other such factors that affect the subject of these statements, except where expressly required by law.



Product Excellence: Full-Size Truck Portfolio

Gary White

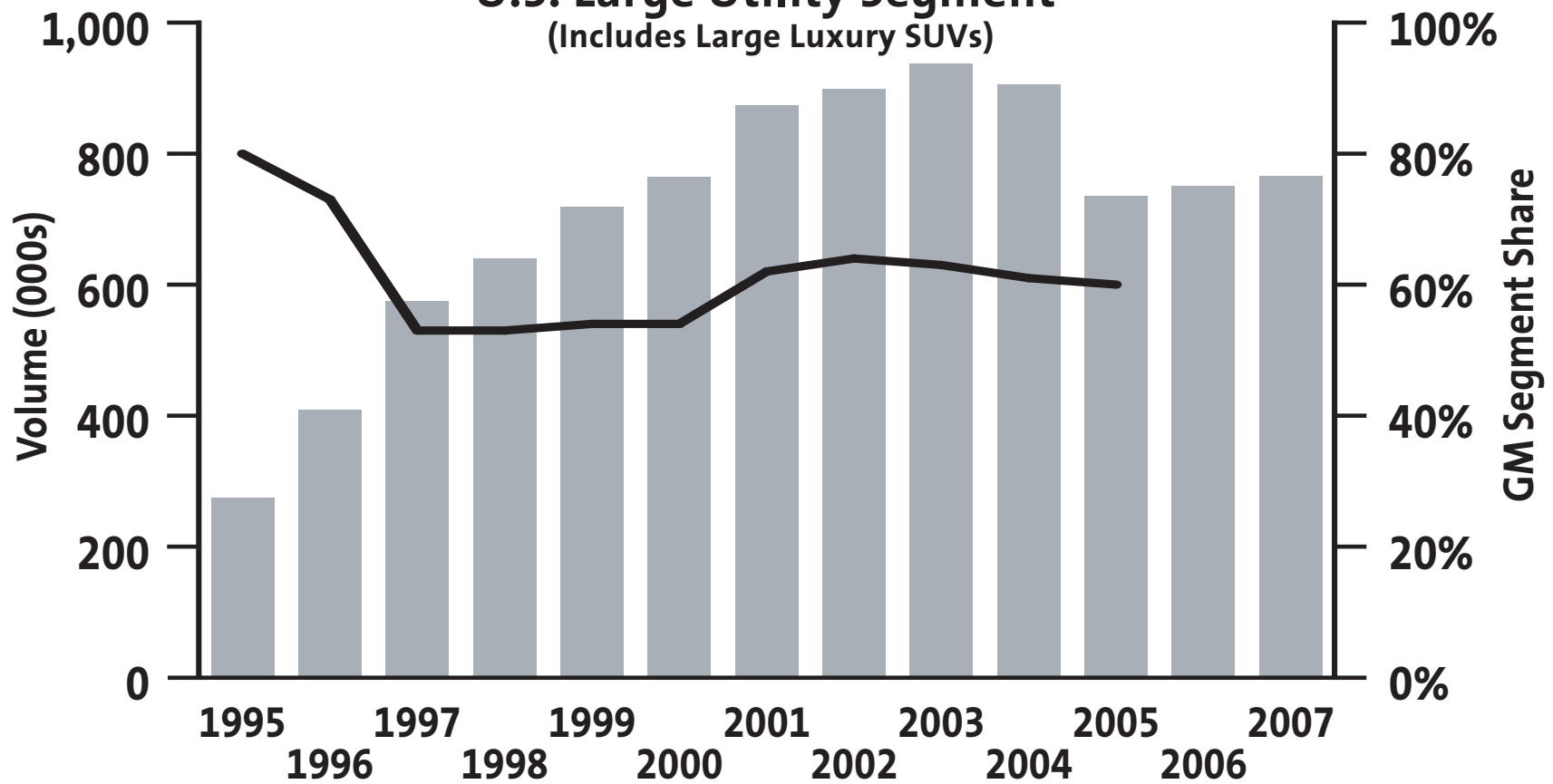
GMNA Vice President and

Vehicle Line Executive, Full-Size Trucks

A Generation of Leadership

Full-Size SUV Market Dynamics

U.S. Large Utility Segment
(Includes Large Luxury SUVs)



A New Generation...

The Mission:

Continue to excel in key customer attributes

- Spaciousness/Passenger Capacity
- Safety
- Power and Performance
- Towing/Hauling Capability

Competitive Activity

Impact of Regulations

Social Acceptability

A New Generation...

The Mission:

Up the ante...

- Exterior styling/differentiation
- Set new standards for interiors
- Best overall driving experience

Maintain the broadest portfolio line-up

Add key standard and optional features

A New Generation...

Exterior Styling

- Differentiation
- Proportions
- Execution & Refinement

Interior Refinement

- Set New Standard in Refinement
- Lives Bigger – More Spacious
- Functional & Versatile

Driving Experience

- Performance/ Fuel Economy
- Drives Smaller
- Ride/Handling/ Braking

Comprehensive Safety

- 360 Degree Protection
- Driver Control
- Personal Security

Quality/Reliability

- Perceptual Quality
- Build on current Track Record

Depth & Breadth

- Features/Options
- Continue All Derivatives

A New Generation...

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Key Exterior Attributes

All major body components
and sheet metal are new

Clear differentiation among
divisions

- Unique front sheet metal,
headlamps
- Unique full-wrap fascias –
front and rear
- Unique tail lamp executions

Key Exterior Attributes

Body gaps/flushness

- Improved fit and finish
- Reduction in all body gaps

Leaner, tauter look

- Faster windshield angle
- Wider track
- Larger wheels
- Lowered stance
- Full fascias
- Drag coefficient .363

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Interior

Set New Standards

Refined appearance

Premium materials

Low gloss levels

Controls are “black tie” elegant

Perceptual quality

- Fits/flushness: <1 mm
- Seat close-out panels
- No exposed fasteners

Brand-specific cues

Interior

“Lives Bigger”

More spacious – efficient design/packaging

- I/P down and forward
- More storage and cargo capacity
- Sculpted door panels and headliner (woven fabric)
- Thinner seats with sculpted seat backs

Increased front seat travel

Increased recline angles –
1st and 2nd row

More knee-room – 2nd row

Industry Exclusive:

2ND-ROW POWER

FOLD-AND-TUMBLE SEATS

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Driving Experience

New Gen IV V-8 Engines

Segment-leading horsepower and more torque

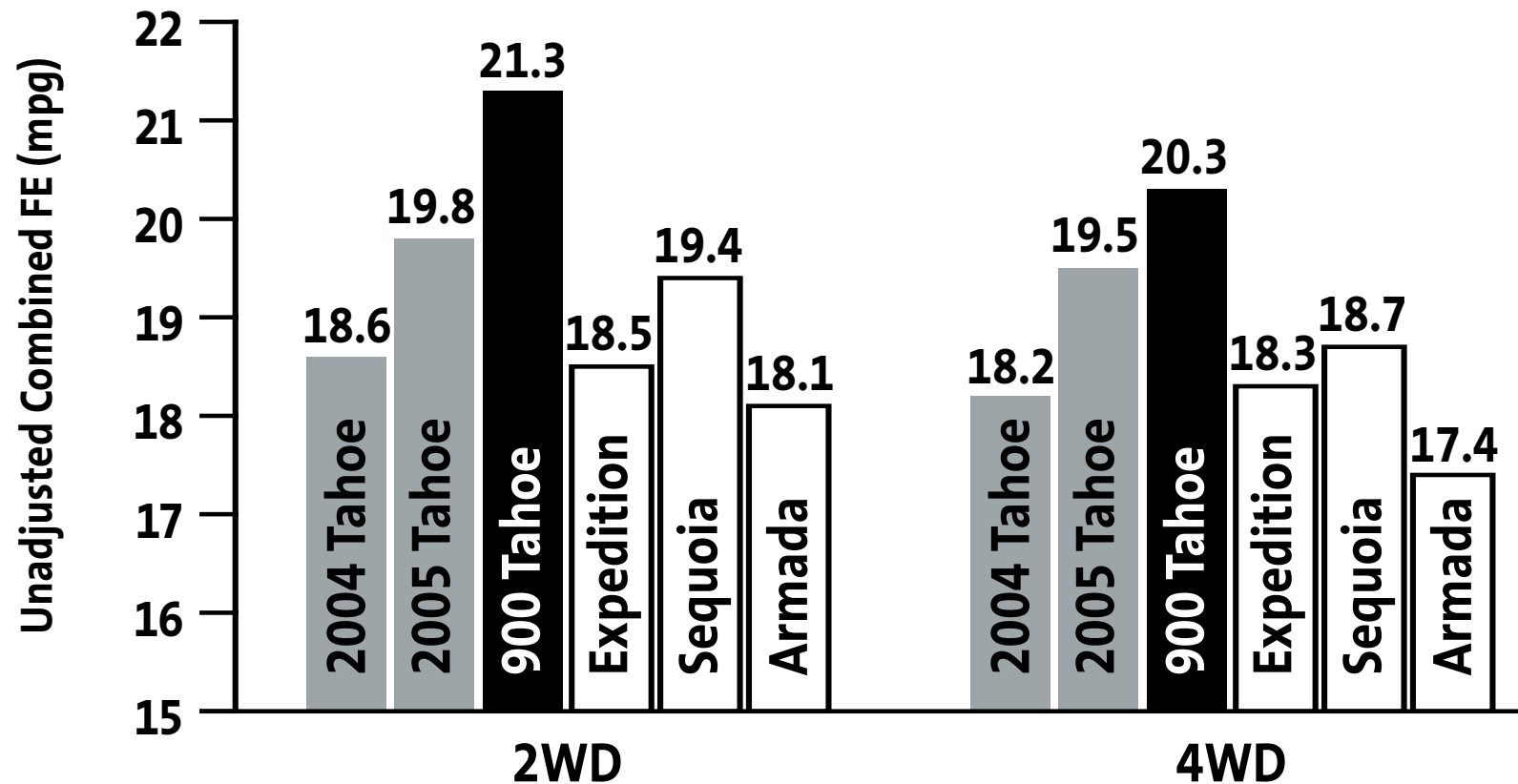
- 4.8L 290 hp/290 lb-ft
- 5.3L 320 hp/340 lb-ft
- 6.0L 355 hp/375 lb-ft
- 6.2L 380 hp/416 lb-ft (Denali)
- 6.2L 403 hp/416 lb-ft (Escalade)

Segment-leading fuel economy

- Displacement on Demand
- Variable Valve Timing

Driving Experience

Segment-Leading Fuel Economy



Driving Experience

Segment-Leading Fuel Economy

<i>2WD EPA Labels</i>		City	Hwy	Cyl	Disp	HP	Tran
Full-Size SUV's	2007 Tahoe	16	22	8	5.3L	320	4
	2006 Tahoe	15	20	8	5.3L	295	4
	Ford Expedition	14	19	8	5.4L	300	4
	Toyota Sequoia	15	18	8	4.7L	273	5
	Nissan Armada	13	19	8	5.6L	305	5
Midsize SUV's	Nissan Xterra	16	21	6	4.0L	265	5
	Kia Sorento	16	22	6	3.5L	192	5
	Ford Explorer	15	21	6	4.0L	210	5
	Jeep Commander	15	19	8	4.7L	235	5

Driving Experience

Segment-Leading Fuel Economy

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	Ford Explorer	15	20	6	4.0L	210	5
	Jeep Commander	15	19	8	4.7L	235	5
	VW Touareg	14	18	8	4.2L	310	6

Driving Experience

Transmissions

New Hydra-Matic 6-speed automatic

- More low-end torque & two overdrive gears
- Tap up/down shifting

4L60E four-speed automatic

- Input speed sensor for better shift control
- NVH improvements

Driving Experience

Objectives

Lives bigger – Drives smaller

Athleticism of Nissan without the harshness

Suppleness of Toyota without the vagueness

Isolation of Ford without the heaviness

Driving Experience

Segment-Leading Ride and Handling

Stiffer fully-boxed frame with new hydroformed front and rear sections

New coil-over-shock front suspension

Refined 5-link rear suspension

New rack-and-pinion steering

New brake system

A New Generation...

Exterior Styling

- Differentiation
- Proportions
- Execution & Refinement

Interior Refinement

- Set New Standard in Refinement
- Lives Bigger – More Spacious
- Functional & Versatile

Driving Experience

- Performance/ Fuel Economy
- Drives Smaller
- Ride/Handling/ Braking

Comprehensive Safety

- 360 Degree Protection
- Driver Control
- Personal Security

Quality/Reliability

- Perceptual Quality
- Build on current Track Record

Depth & Breadth

- Features/Options
- Continue All Derivatives

Safety

360-Degree Safety Perimeter

Occupant Protection

- Robust frame & body structure
 - Improved compatibility with smaller vehicles
- Standard dual stage front airbags
- Roof-mounted head curtain airbags with tethers
 - 3 modes of deployment – ***Industry First***
- Rear impact safety belt pretensioner sensors – ***Industry First***

Safety



Driver Control

- Standard StabiliTrak with rollover mitigation technology
- Wider front and rear tracks
- Improved braking performance

Enhanced Protection

- Rear park assist
- Rear camera system
- Remote start
- Standard OnStar



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Build On Quality/Reliability Record

Quality Leadership

Initial Quality

- Continue J.D. Power IQS leadership

Long-Term Quality

- Consumer Reports "Recommended Buy"
J.D. Power VDS

Perceptual Quality

- Leadership in perceptual quality

J.D. POWER
AND ASSOCIATES®



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New Features/Options

Power liftgate

Power articulating running boards

Remote start

Rear camera system

Rain sensing wipers

IntelliBeam headlamps (Escalade)

Heated and cooled seats (Escalade)

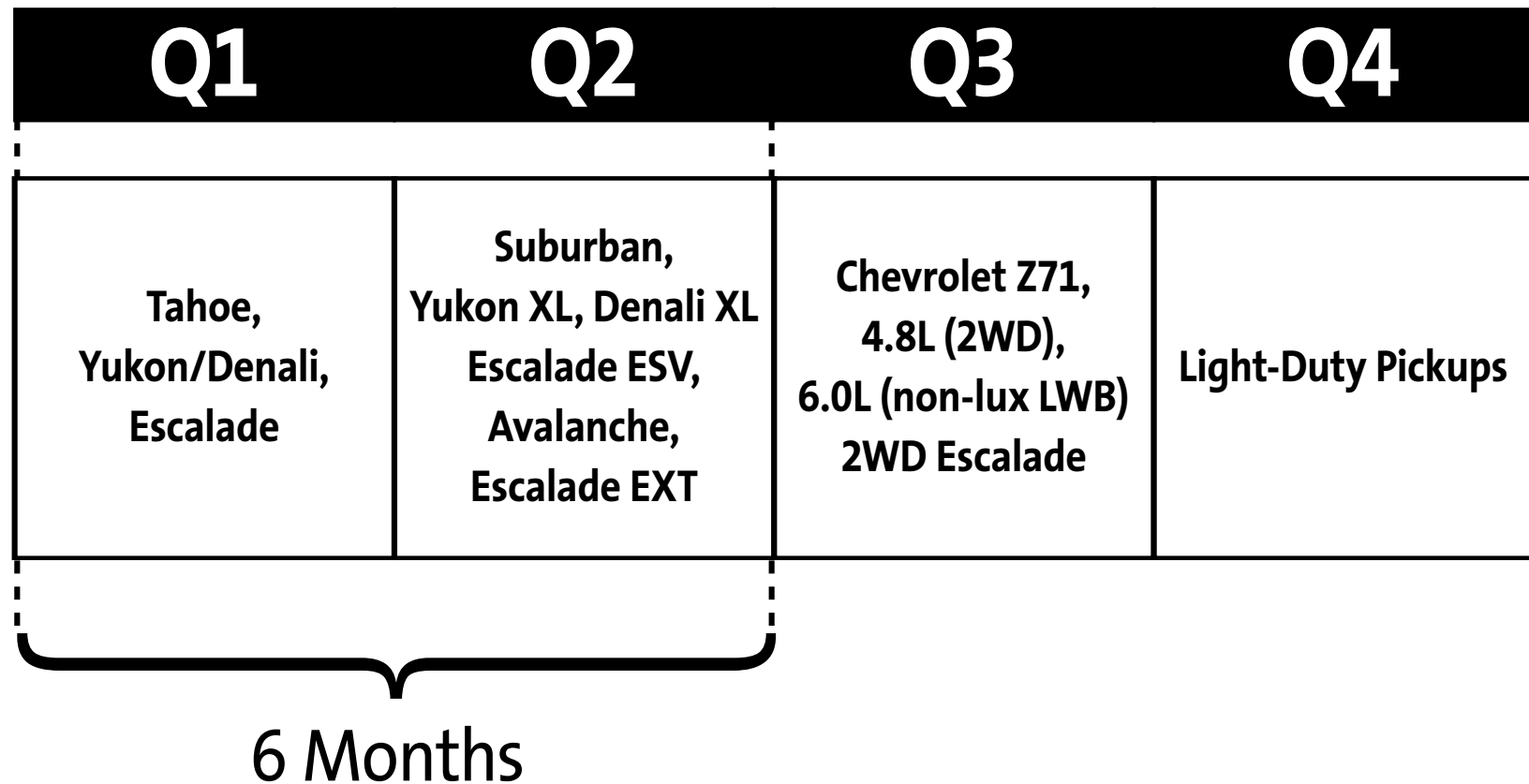
Heated 2nd row seats

Heated windshield washer fluid

Heated steering wheel (Escalade, Denali)

Depth and Breadth

2006



Depth and Breadth

2007

Q1	Q2	Q3	Q4
Heavy Duty Pickup			Tahoe & Yukon Hybrids (Two-Mode)

Full-Size SUV Hybrids

Two-mode hybrid system

25 percent increase in fuel economy

Comparable SUV capability

Tahoe & Yukon – Q4 2007

Escalade – Q3 2008

Early Media Feedback

Motor Trend – “The technological advances are compelling—but the Tahoe’s most critical changes are to the interior. It’s nothing short of stunning... the Tahoe’s cabin can be described as elegant.”

Car and Driver – “Everything we didn't like about the previous Tahoe has been addressed in the 2007 model. It's an impressive vehicle that needn't make any apologies...”

Car Connection.com – “I have not been as impressed with a new GM vehicle in 15-plus years of covering the industry and test-driving new cars.

This new Tahoe is a magnificent SUV. Inside, there’s an interior you simply will not believe until you open the door and see for yourself. It’s stunning.”

Ward’s – “...this SUV enjoys admirable stability and handling, not to mention precise cornering. Generally speaking, it ‘drives small’...”

AutoWeek – “We were pleasantly surprised overall with our day in the Tahoe. It’s a level of refinement on scale with the best of the competition...”

A New Generation of Full-Size SUVs

Exterior Styling

Proportions

- Track width (+3" front/+1" rear)
- Windshield angle (50° to 57°)
- Wheel-to-body relationship

Differentiation

- Specific FESM/lamps/fascias
- Specific Cadillac doors

Execution & Refinement

- Full-wrap fascias
- Push/push fuel door
- In glass radio antenna
- Gaps/fit
 - Reduced to 4 mm
 - Eliminated 30mm gap at front bumper/fender

Comprehensive Safety

360 Degrees of Protection

- Occupants (5 Star anticipated)
- Roof rail airbags – all seating rows
- Vehicle-to-vehicle compatibility
- People around vehicle
 - Ultrasonic rear park assist
 - Rear camera system (1st GM offering)

Driver Control

- Standard VSES with rollover mitigation technology (55 mph fish-hook capable)
- Improved ride, handling, braking

Personal Security

- OnStar, remote start, perimeter lighting

Interior Refinement

Set New Standard

- Tasteful styling
- Premium materials
- Low gloss levels
- Fits/Finish/Flushness
 - Gaps reduced to 0.5-1.0 mm
- Improved seat closeouts
 - No exposed seat hardware
- Specific Cadillac interior

Lives Bigger

- Comfort
 - New seat construction
 - Belts to body
- Spaciousness
 - I/P down & forward (5.75")
 - Huge storage bins (20.1 liter)
 - Seats – longer travel (20mm), more recline (20°), sculpted back panels (1" improved 2nd row knee room)
 - Increased cargo capacity

Functional & Versatile

- improved entry/egress
- Overall storage – glovebox 25% larger with damped door

QRD

Perceptual Quality

- Gloss, efforts, fits

Build on GMT800 Track Record

- Initial quality – JD Power IQS
 - Beat Toyota (5 years)
 - Swept 1 & 2 (3 years)
- Long term reliability
 - JD Power Vehicle Dependability Study
 - Consumer Reports "Recommended Buy"

Driving Experience

Performance

- Segment-leading horsepower AND fuel economy
- New Gen IV V8 engines
 - DoD
 - Aluminum block (select models)
 - Variable Valve Timing (select engines)
- New 6-speed automatic transmission
 - Escalade & Denali

NVH

- World class acoustics
 - Idle noise, highway noise
 - Excellent CR noise rating

Drives Smaller:

Ride, Handling & Braking

- New frame
 - Increased strength & structure
- Wider track (+3" front/+1" rear)
- New coil-over-shock front suspension
- Rack & pinion steering
- Refined 5-link rear suspension
- Larger 4-wheel disc brakes with improved brake feel and effectiveness
 - 50% stiffer calipers
 - Greater swept area (55 sq in)
 - Improved stopping distance

Depth & Breadth

Continue All GMT800 Derivatives

- Bodystyles (3)
- Wheelbases (2)
- Light & heavy duty
- Brands (3)
- Models (12)
- Powertrain (7)

New Features/Options:

- Power lift-gate
- Remote start
- Power 2nd row fold/tumble seats
- Power articulating running boards
- Rear camera system
- Heated windshield washer fluid (std Cadillac/Denali)
- Heated seats
- Heated steering wheel (opt Cadillac/Denali)
- Rain sensing wipers

Fuel Economy Comparison

2WD EPA Labels		City	Hwy	Cyl	Disp	Tran
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	Kia Sorento	15	20	6	3.5L	5
	Ford Explorer	15	20	6	4.0L	5
	Jeep Commander	15	19	8	4.7L	5
	Mitsubishi Montero	15	19	6	3.8L	5
	VW Touareg	14	18	8	4.2L	6

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