

Forward Looking Statements

In this chart presentation and in related comments by General Motors' management, we will use words like "expect," "anticipate," "estimate," "forecast," "initiative," "objective," "plan," "goal," "project," "outlook," "priorities," "target," "intend," "evaluate," "pursue," "seek," "may," "would," "could," "should," "believe," "potential," "continue," "designed," or "impact" to identify forward-looking statements that represent our current judgments about possible future events. We believe these judgments are reasonable, but GM's actual results may differ materially due to a variety of important factors.

Among other items, such factors might include: our ability to achieve reductions in costs as a result of the turnaround restructuring, health care cost reductions and an accelerated attrition program, to realize production efficiencies and to implement capital expenditures at levels and times planned by management; the pace of product introductions and market acceptance of our new products; changes in the competitive environment and the effect of competition in our markets, including on our pricing policies; our ability to maintain adequate liquidity and financing sources and an appropriate level of debt; restrictions on GMAC's and ResCap's ability to pay dividends and prepay subordinated debt obligations to us; the final results of investigations and inquiries by the SEC and other government agencies; changes in relations with unions and employees/retirees and the legal interpretations of the agreements with those unions with regard to employees/retirees; our ability to complete the timely sale of a 51-percent controlling interest in GMAC and the effect of that sale on the results of GM's and GMAC's operations and liquidity; labor strikes or work stoppages at GM or its key suppliers such as Delphi Corporation or financial difficulties at those key suppliers; negotiations and bankruptcy court actions with respect to our relationship with Delphi; additional credit rating downgrades and their effects; costs and risks associated with litigation; new or amended laws, regulations, policies or other activities of governments, agencies and similar organizations; price increases or shortages of fuel; changes in economic conditions, commodity prices, currency exchange rates or political stability in the markets in which we operate; and other factors affecting financing and insurance operating segments' results of operations and financial condition such as credit ratings, adequate access to the market, changes in the residual value of off-lease vehicles, changes in U.S. government-sponsored mortgage programs or disruptions in the markets in which its mortgage subsidiaries operate, and changes in its contractual servicing rights.

In addition to these factors, a variety of other factors may materially affect GMAC's actual results, including: changes in the competitive environment and the effect of competition in GMAC's markets, including GMAC's pricing policies; GMAC's ability to maintain adequate financing sources and an appropriate level of debt; the profitability and financial condition of GM, including changes in production or sales of GM vehicles and risks based on GM's contingent benefit guarantees; changes in GMAC's accounting assumptions that may require or that result from changes in the accounting rules or their application, which could result in an impact on earnings; and the threat of natural calamities.

The most recent annual reports on Form 10-K and quarterly reports on Form 10-Q filed by GM and GMAC provide information about these factors, which may be revised or supplemented in future reports to the SEC on those forms or on Form 8-K. We caution investors not to place undue reliance on forward-looking statements, and do not undertake any obligation to update publicly or otherwise revise any forward-looking statements, whether as a result of new information, future events or other such factors that affect the subject of these statements, except where expressly required by law.



Full-Size Pickup Overview

Gary White

GMNA Vice President and

Vehicle Line Executive, Full-Size Trucks



LEADERSHIP

Sustained Market Leadership

Sales (000's)	1999	2000	2001	2002	2003	2004	2005	Δ '99-'05
GM	★ 845	833	979	944	974	975	998	153
Ford	869	878	912	814	846	★ 939	912	43
Dodge	429	381	344	397	★ 449	426	426	(3)
Toyota	★ 43	100	109	99	101	112	112	70
Nissan					★ 2	84	87	87
Total Industry	2,186	2,189	2,291	2,165	2,373	2,537	2,524	340

★ Indicates New

The Next Generation – The Mission

Continue to Excel in Key Customer Attributes

- Capabilities
- Power and performance
- Ride and handling
- Choice
- Interior comfort and roominess
- Safety
- Quality, Reliability and Dependability (QRD)

The Next Generation – The Mission

GMT900s Take Our Legacy to the Next Level...

- Exterior styling and differentiation
- Setting new standards for interiors
- Best overall driving experience
- Enhanced capabilities
- New standard and optional features
- Safety

The Next Generation...

Distinctive Exterior Designs

- Differentiation
- Proportions
- Execution & Refinement

Interior Craftsmanship

- Set New Standards
- Choice
- Spacious & Versatile
- Storage & Stowage

Driving Experience

- Performance & Efficiency
- Leading Capabilities
- Confidence & Control
- NVH

Comprehensive Safety

- 360 Degree Protection
- Driver Control
- Personal Security

Quality & Dependability

- Build on Track Record
- Perceptual Quality

Depth & Breadth

- Broad Choice
- Features & Options

The Next Generation...

Distinctive Exterior Designs

- Differentiation
- Proportions
- Execution & Refinement

Interior Craftsmanship

- Set New Standards
- Choice
- Spacious & Versatile
- Storage & Stowage

Driving Experience

- Performance & Efficiency
- Leading Capabilities
- Confidence & Control
- NVH

Comprehensive Safety

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- Personal Security

Quality & Dependability

- Build on Track Record
- Perceptual Quality

Depth & Breadth

- Broad Choice
- Features & Options

Exterior Styling

- All major components and sheet metal are new
- Differentiation
 - Pure American Pickup
 - Distinct from SUV
 - Distinct Chevy and GMC identities
 - Unique hood, grille, bumper, front fenders, headlamps, tail lamps and box designs

Exterior Styling – Proportions

- More steeply raked “faster” windshield
 - 11.8% change for improved aerodynamics
 - Best coefficient of drag in segment (0.43 Cd)
- Widest track in segment
- Wheel-to-body relationship
 - Bold, aggressive wheel designs
 - 17-inch, 18-inch, 20-inch

Exterior Styling – Execution and Refinement

- **Body gaps/flushness**
 - World class fit and finish
 - Reduction in all body gaps
 - Hood to fenders
 - Grille to bumper
 - Cab to box reduced 50%

- **Doors extend
down and wrap
over rockers**

Exterior Styling – Execution and Refinement

- Pickup box
 - Taller: 30mm front/40mm rear
 - One-piece wheelhouse and inner box side
 - Tailgate torque assist and lock
 - Improved cargo lighting

The Next Generation...

Distinctive Exterior Designs

- Differentiation
- Proportions
- Execution & Refinement

Interior Craftsmanship

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- Storage & Stowage

Driving Experience

- Performance & Efficiency
- Leading Capabilities
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Depth & Breadth

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Interior – Setting New Standards

- World-class fit and finish
- Premium materials
- Low gloss levels
- Harmony of textures/grains
- Brand specific cues

Interior – “Pure American Pickup”

- Sweep in the instrument panel design
- Functional
- Intuitive
- Contemporary approach

Interior – “Pure American Pickup”

- Unique content
 - Instrument panel
 - Door panels with large grab & release handles
 - Seats
 - Center console
 - Glove boxes

Interior – Spacious and Versatile

- **More spacious**
 - More leg room
 - Max front leg room
 - More hip room
 - More head room
- **Longer seat travel**
- **Increased front seat recline angles**

Interior – Spacious and Versatile

- Improved entry and egress
 - 170-degrees rear access door
 - Fully retractable power windows
- Power sliding rear window
- New rear seat configuration

Interior – Spacious and Versatile

- Stadium-style folding rear seats
 - 60-40 split bench design
 - Easy operation
 - Clean open load floor

Interior – Spacious and Versatile

- Sculpted headliner
of woven fabric,
door trim, seat
backs

Interior – Storage and Stowage

- New center console
with 20.1 liters
capacity

Interior – Storage and Stowage

- Double glove box
 - Lower storage
5.0 liters
 - Upper storage
3.4 liters

Interior – Craftsmanship

■ World class fits and finish

- Fits/flushness: <1 mm
- No exposed seat hardware
- No exposed fasteners

■ Premium materials with low gloss levels

Interior – Craftsmanship

Interior quietness at best-in-segment levels

■ Acoustics package

- Spray-on dash damping
- Spray-on floor panel damping
- Cast foam interior dash mat
- Engine side dash mat
- Tunnel barrier
- Brake bracket cover
- Back of cab treatment

■ Chassis/powertrain NVH improvements

The Next Generation...

Distinctive Exterior Designs

- Differentiation
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Interior Craftsmanship

- Set New Standards
- Choice
- Spacious & Versatile
- Storage & Stowage

Driving Experience

- Performance & Efficiency
- Leading Capabilities
- Confidence & Control
- NVH

Comprehensive Safety

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Quality & Dependability

- Build on Track Record
- Perceptual Quality

Depth & Breadth

- Broad Choice
- Features & Options

Driving Experience – The Mission

- Performance and efficiency
- Confident and controlled road manners
 - Light and heavy loads
- Increased capabilities
 - Payload
 - Towing

Driving Experience

Performance and Overall Efficiency

- New Gen IV Vortec V8 engines
 - Segment leading horsepower *AND* fuel efficiency
 - Active Fuel Management
 - Variable valve timing
 - Quieter and more refined
 - Aluminum and iron block
 - E85 capability

Driving Experience

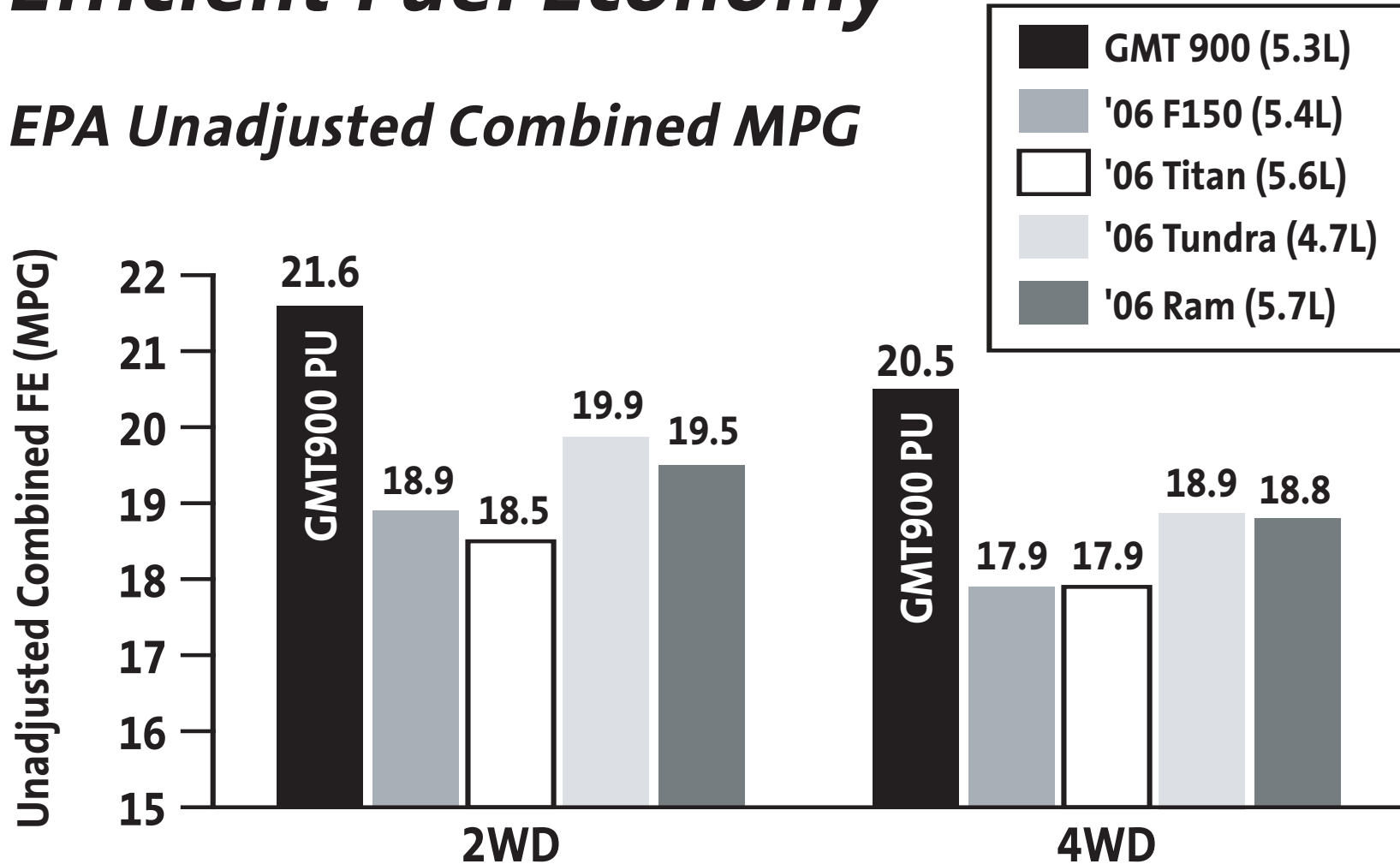
Performance and Overall Efficiency

■ Depth and breadth

- 4.3L V6 (195 hp/260 lb-ft)
- 4.8L V8 (295 hp/305 lb-ft)
- 5.3L V8 (315 hp/338 lb-ft)
- 6.0L V8 (367 hp/375 lb-ft)
- 6.2L V8 (400 hp/417 lb-ft)

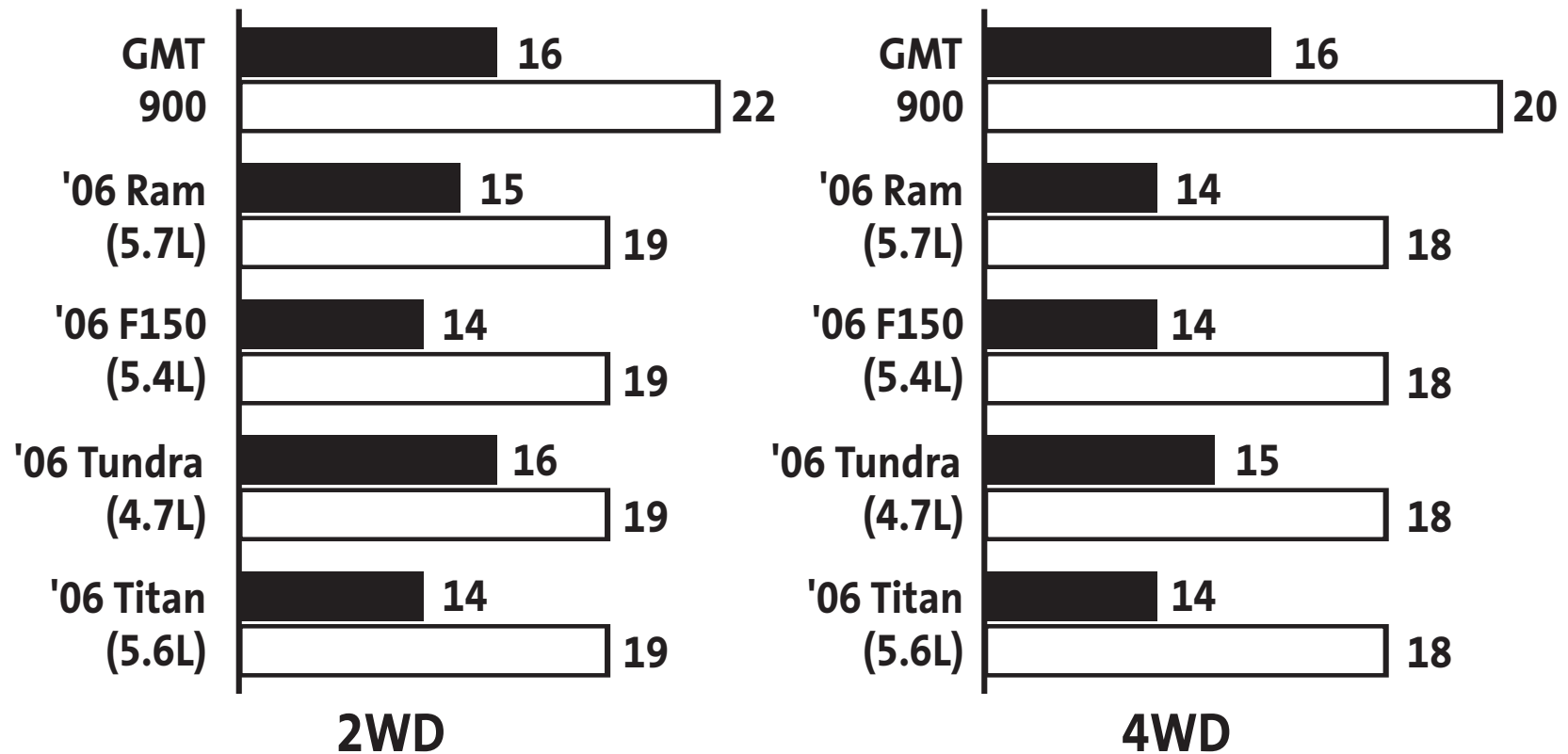
Efficient Fuel Economy

EPA Unadjusted Combined MPG



Actual Label Values

5.3L Engines




Driving Experience

- New stiffer, fully boxed frames
- New coil-over-shock front suspension
- New rack-and-pinion steering
- Rear leaf spring suspension with new shock orientation
- Automatic rear locking differential
- New suspension packages


Driving Experience

Leading Capabilities

Segment-Leading
Trailer
Capabilities

4,600 lbs.  to 10,500 lbs.

Increased
Payload
Capacities

1,460 lbs.  to 2,160 lbs.
Crew Cab Payload 2,039 lbs.
SEGMENT LEADING

The Next Generation...

Distinctive Exterior Designs

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Interior Craftsmanship

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Driving Experience

- Performance & Efficiency
- Leading Capabilities
- Confidence & Control
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Comprehensive Safety

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Quality & Dependability

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Depth & Breadth

- Broad Choice
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Safety

360 Degree Protection

- Robust frame and body structure
 - Improved compatibility with smaller vehicles
- Dual stage front air bags
- Head curtain side air bags
 - 3 deployment modes –
Industry First
- Rear impact safety belt pretensioner sensors –
Industry First

Safety

Driver Control

- StabiliTrak
 - Standard on Crew Cabs – *Industry First*
 - Optional on Extended Cabs
- Tire pressure monitoring system

Enhanced Protection

- Rear parking assist
 - Visual and audible warning –
Segment Exclusive
- Standard OnStar 7.0
- Remote Start

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Driving Experience

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Quality & Dependability

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Depth & Breadth

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Quality and Dependability

Quality Leadership

Initial Quality

- Continue J.D. Power IQS leadership

Long-Term Quality

- Consumer Reports (Avg. or Above Avg. Reliability)
- J.D. Power VDS

Perceptual Quality

- Leadership in perceptual quality

J.D. POWER
AND ASSOCIATES®



Perceptual Quality Wins

- World class fits/finishes/flushness
- Gloss levels
- Premium materials
- Textures/grains
- Closing efforts and sounds
- Overall quietness

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Driving Experience

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Quality & Dependability






- Build on Track Record
- Perceptual Quality

Depth & Breadth

- Broad Choice
- Features & Options

Depth and Breadth

Light-Duty Pickups

					
Cabs	3*	3	2	2	3
Boxes	3	3	2	2	3
Powertrains	5	3	3	2	2

*Excludes Avalanche

Key Features and Options

- **170-degrees rear access door with power drop glass**
- **StabiliTrak**
- **Head curtain side airbags**
- **Remote Start**
- **Power sliding rear window**
- **Tailgate lock and assist**
- **Lockable under-seat storage with auxiliary power outlet**
- **Heated windshield washer fluid**
- **Rain-sensing wipers**
- **Cargo Management System**

Key Features and Options

■ Cargo Management System

- 3 rails mounted to box inner
- Upper and lower tracks
- Four brackets
 - 500 lbs. each
- Wide range of accessories