CompuDyne Corporation Annual Report 2003

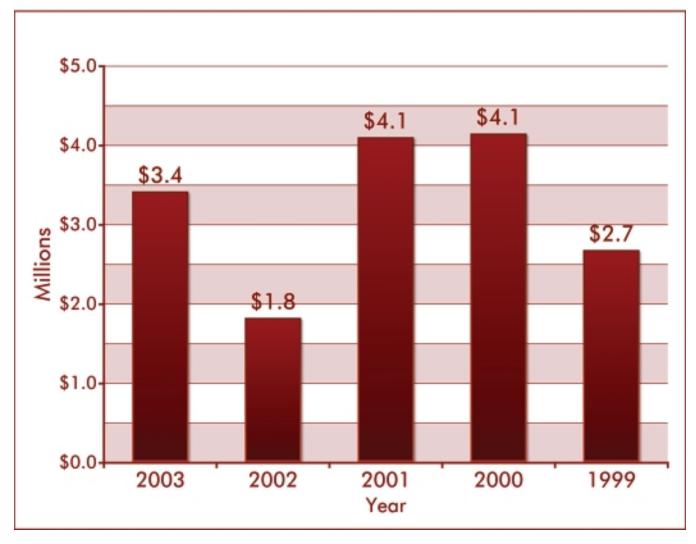
Security for a Dangerous World



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# Five Year Summary

# Net Income





#### LETTER

Our individual business segments have reflected a mixed but generally improving performance.

## TO STOCKHOLDERS

The year 2003 has been one of transition and great progress. We have largely recovered from the operating challenges experienced in 2002 – we have restructured some operations; we have strengthened our operating management; and we positioned the company for capital market financing in early 2004.

Revenues increased 24 percent in 2003 to \$193 million. Earnings were \$3.4 million in 2003, an increase of 88 percent over 2002. The earnings were after we recorded a charge for a contract in litigation that reduced our earnings by \$0.12 per share. Cash flow from operations was strong with \$11 million in 2003, increasing \$9.2 million over 2002. Highlights include:

• Improved operations at the west coast regional office of our Institutional Security Systems (ISS) business. Operating challenges in this office were a significant drag on earnings in both 2002 and 2003; however, we expect that region to contribute more favorably to earnings in 2004.

• Overcapacity in our Attack Protection (AP) business. Indications are, however, that Homeland Security and Department of State spending on security products and services is increasing sharply.

• Tightened state and local government budgets. This has severely limited new project awards, especially in our Institutional Security Systems business. While tax revenues are improving with the economy, it is too early to predict when corrections-related awards in this business will increase.

• Sharply increased earnings in our Public Safety & Justice (PS&J) business before the charge for a contract in litigation. We expect to expand this business in 2004 and beyond through a combination of accelerated spending on technology development and efforts to acquire synergistic competitors.

• Restructuring of operations in our Institutional Security Systems and Attack Protection businesses. We closed our midwest ISS office, moved our Airteq operations to our Montgomery, Alabama facility, and moved Fiber SenSys to a much larger facility in Oregon. Our *individual business segments* have reflected a mixed but generally improving performance in 2003:

## Institutional Security Systems

ISS had revenues of \$98.7 million, a \$14.5 million increase over 2002. Pre-tax income was \$3.6 million, an increase of \$1.9 million or 94% over 2002. These sharply improved results reflect a moderation of the impact of the west coast regional office operating problems, as well as improved results on several major projects. Restructuring costs, including the closing of the midwest office and the Airteq move, negatively impacted 2003 results but will benefit 2004 and

ompuDyne's \$40.25 million of convertible subordinated notes issuance in early 2004 dramatically enhances the company's already strong financial position, providing assurance that our customers will have a very strong partner, committed to its businesses, for many years to come.

beyond. Very tight state and local government budgets have resulted in declining backlogs in this business throughout most of 2003. We are well positioned for an eventual recovery in major project activity; we are the largest supplier in the corrections market, we have successfully restructured operations, and our new MaxWall modular steel jail cell is becoming increasingly known and accepted.

## Attack Protection

AP had revenues of \$28.4 million, consistent with 2002's revenues. Pre-tax income improved to a profit of \$0.6 million from a loss of \$0.7 million in 2002; however, margins remain far below acceptable levels. This business continues to suffer from overcapacity as a result of the new plant purchased in 2002 as well as from efficiency issues; thus, we sharply reduced staffing at Attack Protection during 2003. We anticipate a significant increase in award activity in the first quarter of 2004 from both the Department of State and from the long awaited flow of Homeland Security spending. New embassy activity for the industry should be significantly higher in 2004, and early indications are that our Fiber SenSys fiber optic

perimeter sensors and our recently introduced line of bollards and security barriers are meeting with increased acceptance throughout the security marketplace.

# Public Safety & Justice

PS&J had a sharply improved year compared to 2002, excluding the charge for a contract in litigation, due in part to the Tiburon acquisition not being completed until early May 2002. Revenues in 2003 were \$49.8 million, up from \$29.6 million for the period we owned Tiburon in 2002. Pre-tax income in 2003 was \$0.4 million after the \$1.6 million charge for a contract in litigation, compared to \$0.4 million for 2002, for the eight month period we owned Tiburon in 2002. Over the past eighteen months, we have acquired a number of additional large cities as customers, including Kansas City, Milwaukee, and Detroit. Our software products are considered market leaders, and we plan to accelerate our spending on technology to assure that we stay ahead of our competition, an effort that will impact margins negatively in the near term. We also plan to seek out acquisitions in this market. With the management and operating changes made in 2003, high margin potential, strong growth prospects, and high levels of recurring revenue, PS&J is expected to become an increasingly important part of our overall business.

# Federal Security Systems

FSS revenue increased to \$16.4 million in 2003, up from \$13.4 million in 2002, an increase of 22.4%. Pre-tax income in 2003 was \$1.0 million, up from \$0.8 million in 2002, an increase of 25%. FSS is transitioning from its status as "small business" qualified, having lost that classification due to CompuDyne's rapid increase in size. FSS is now successfully competing with much larger defense contractors in seeking out security-related work with the U.S. military and federal government. Our innovative Waterside Sentry system, designed to protect water-based sensitive installations such as military bases, airports, nuclear facilities, and refineries, has met with great interest. Our Data Control Systems division recently made great technological advancements in its signals intelligence product line, and we are optimistic that product sales will increase materially over the coming years.

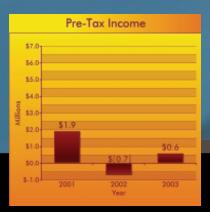
# Institutional Security Systems





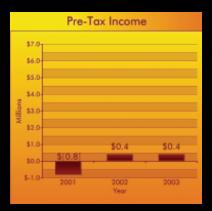
# **Attack Protection**



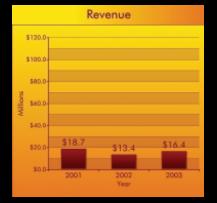


# Public Safety & Justice





# Federal Security Systems





When it comes to protecting occupants from blasts and attacks, for more than 20 years, the Department of State and even the White House have come first to CompuDyne's Attack Protection business.



A 24-year dedication to serving our nation's first responders is evidenced by longstanding installations for major cities such as Baltimore, Austin and San Francisco, as well as new commitments from cities such as Kansas City, Milwaukee and Detroit.

> Our Federal Security Systems business has been providing security and engineering services to the U.S. Navy for more than 20 years.





Corporate expenditures increased materially over the past year, largely due to the increased cost of doing business as a public company and increased internal control and legal requirements under new legislative regulations such as Sarbanes-Oxley. We expect further increases in 2004 for the same reasons. In addition, we will be challenged to offset the sharply higher level of interest expense due to the

ur customers see the financial strength, scale and long-term commitment that CompuDyne has exhibited.

January 2004 issuance of \$40.25 million of our 6.25% Convertible Subordinated Notes. Our success in offsetting this increased interest expense will be a function of investment returns and our ability to redeploy the funds into operations and possible acquisitions. We will carefully and strategically deploy these funds.

CompuDyne's financial position improved markedly in 2003. Not only did we turn around our operating results and generate substantially higher levels of cash flow, but we also restructured our banking arrangements earlier in the year. Most importantly, we spent the latter part of 2003 preparing for an offering of convertible subordinated notes which closed in January 2004. We issued \$40.25 million of 6.25% Convertible Subordinated Notes due in 2011 and convertible at a per share price of \$13.89 (a 25% premium to the market price at the time of issue). These notes, which are subordinated to all our existing liabilities, provide enormous flexibility in terms of expanding our operations either through capital expenditures or acquisitions. Due to types of businesses we are in, especially the large-scale software installations for major cities and states, it is becoming increasingly important to our customers to be assured of the financial strength, scale, and long-term commitment that we have exhibited. Our major businesses go back fifty years, with the "youngest" business group having been established 24 years ago. We have market-leading positions in most of our businesses, and we are committed to growing each business in terms of both market share and technology.

We look ahead to 2004 and beyond with increasing optimism. Despite short-term concerns such as declining backlogs in Institutional Security Systems and uncertainty as to when the long anticipated orders related to Homeland Security will begin to flow, we believe we are well positioned to benefit from the anticipated increase in national security spending over the coming years. We are not prepared to predict the timing of further improvements in our financial results until Federal government security-related procurement trends solidify and state and local budgets improve. Other issues contributing to the near-term uncertainty facing us include:

• The convertible note offering leaves us with considerable excess cash and a higher interest rate on all of our borrowings than we had with our banks. We feel it was wise to lock in our interest cost for the long term while rates are low; however, we will be challenged to redeploy these funds prudently and profitably, and in the meantime we will experience increased interest expense without sufficient additional interest income to offset it. Eventually, the right acquisition(s), accomplished on a timely basis, could more than offset the impact from the note issuance.

• We plan to significantly increase our technology commitment in our Public Safety & Justice business to keep us in the forefront of web and servicebased applications, where we believe the future lies. While this effort will undoubtedly impact nearterm earnings, we have significant opportunities to raise operating margins in this business to help offset costs.

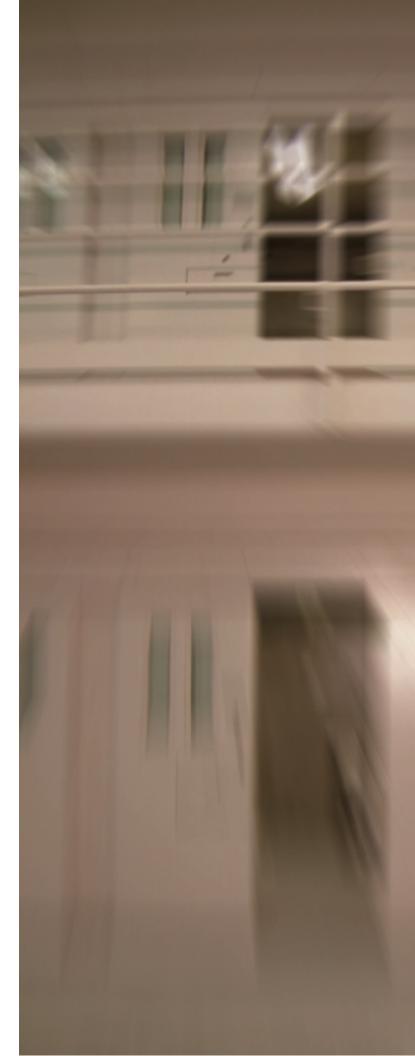
• The cost of being a company owned by the public continues to increase substantially due to legislative and control requirements.

ompuDyne's financial position improved markedly in 2003. CompuDyne is now well positioned to seek out one or more strategic acquisitions. We are interested in expanding our Public Safety & Justice business by acquiring synergistic competitors with interesting technology and/or strong customer bases; we would like to acquire a security integrator that is focused on high-end commercial security customers so that we can extend our existing security products and services to a broader customer base; and we are continually looking for companies that have attractive security technology-based products that we can offer to our existing customers and markets. We will continue to be focused on the public security market.

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Our commitment to our shareholders is to continue to build shareholder value. During 2003 our stock price increased 62%, and we enter 2004 with a significantly expanded base of shareholders, both institutional and retail, including all of the new holders of our 6.25% Convertible Subordinated Notes. Our liquidity (trading volume) has increased significantly, and we hope to gain additional research coverage in the future. The convertible subordinated note offering secures our finances and gives us the flexibility to expand our business through potential acquisitions that in the long term contribute to earnings per share. We have also materially upgraded the investor services on our website; please visit us at www.compudyne.com. We believe CompuDyne is well positioned to grow strongly over the intermediate future.

> nhanced customer and investor information is available at our totally redesigned website: www.compudyne.com.





Our Attack Protection business helped set the standard for U.S. Embassy blast and attack protection.

In the public safety software marketplace CompuDyne stands out year after year as a highly capitalized partner with one of the industry's largest R&D budgets.

We have marketleading positions in most of our businesses.







# National Resources, LOCAL Response

CompuDyne is one of the few companies in the country that is 100% dedicated to public security. Each of our businesses specializes in a specific area of public security; all of our businesses are dedicated to providing the customer with the best solution and the best service. Our businesses provide:

• Institutional Security Systems: Highly complex, integrated security systems for the most secure facilities in the world—prisons, jails, courthouses, and similar high-security, high-volume locations. Products and services include perimeter sensors, video monitoring, locking devices, auditory systems, central command and control centers focusing on touch-screen monitors, and security hardware extending even to prefabricated modular steel jail cells. With 150 electronic specialists and technicians located in offices across the United States, ISS can secure the largest and most complex facilities.

• Attack Protection: Bullet, blast, and attack resistant windows and doors used in U.S. embassies worldwide as well as many other high visibility targets such as federal courthouses, Federal Reserve banks, and the White House. Attack Protection also offers a complete line of security barriers, and its Fiber SenSys unit is a leading manufacturer of highly sophisticated fiber optic-based perimeter sensors.

• **Public Safety & Justice:** Software designed for emergency first responders—police, fire, and ambulance. PS&J's software represents a complete end-to-end suite of products providing Computer Aided Dispatch (CAD), Records Management Systems (RMS), court management systems, inmate management systems, and Institutional Medical software. Serving some of the largest cities in the country, PS&J is one of the country's largest designers of emergency response software, annually spending more than \$7 million on research and development to obtain the best technology and depth of functionality in the industry. • Federal Security Systems: The finest in specialty engineering and security services, with a focus on highly sensitive customers and installations. FSS has been serving the U.S. military and various federal government agencies since 1950. As a security integrator, FSS selects the "best of breed" from all the security products available in the marketplace. Projects range from large military regionalization efforts to specialty proprietary products such as the Waterside Sentry system which creates a virtual security barrier on water. FSS also has a long and successful history in signals intelligence through its Data Control Systems subsidiary.

Combined, the CompuDyne companies provide some of the widest possible expertise and coverage for security projects and services. Our customer strategy is threefold:

• To provide the very best products and services, whether that means in-house design and manufacture or outsourcing. The most important thing to us is that the customer receives the finest and most appropriate protection available. • A commitment to a regional approach to customer service. We have offices across the country, providing rapid response and "close to the customer" service. We can serve the largest and most geographically diverse customers with a consistent and "local" approach.

• Financial strength and long-term commitment. CompuDyne has been in business for more than fifty years. Our focus is solely on public security products and services. With nearly \$200 million in revenues, more than \$50 million in shareholder equity, and a history of solid earnings, we are a very strong company. As a public company with common stock listed on the Nasdaq National Market, we meet the highest reporting and control standards. And in January 2004 we successfully raised \$40.25 million in long-term convertible subordinated notes to further strengthen our balance sheet. Rest assured that CompuDyne will be here to serve you and your security systems for the long term.



Bomb and blast protection can be attractive.

We it o in a

We have the unique ability to incorporate true high-end protection in an architecturally pleasing unit. When you come to CompuDyne for your security solutions, you engage the resources of all of our businesses. With more than fifty years in the business, we have the experience, the knowledge, and the capability to solve your most difficult security requirements.

The following pages highlight a few of CompuDyne's most innovative and effective efforts to provide the highest levels of security for customers worldwide.

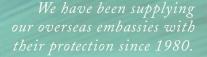
# Beautiful Protection SECURITY doesn't have to be ugly!

CompuDyne's Attack Protection business has been crafting bullet, blast, and attack resistant windows and doors for the most particular customers in the world, including many overseas U.S. embassies, many of the Federal Reserve buildings that have been built in the last ten years, and the White House. Initial efforts were very utilitarian, but as our customers became more sophisticated about their desires for attractive protection, we learned the intricacies of combining security **and** beauty in architectural applications. While Attack Protection products provide the highest rated and independently tested protection against bullet, blast, and attack available anywhere, these windows and doors, with advanced aluminum cladding techniques, are indistinguishable from traditional fine architectural elements in commercial and government buildings.

CompuDyne protection also incorporates "Total System Integrity." We not only design and test the window or door, but we also design the entire enclosure including the casement. We certify the whole system, not just the individual components. At CompuDyne we build them like our lives depend on them!

Steel, aluminum, even wood veneers-virtually any design element is possible with the ultimate in protection from CompuDyne!

With more than fifty years in the business, we have the experience, the knowledge, and the capability to solve your most difficult security requirements.





We developed the standard for embassy protection.





Fully integrated regional security command and control systems can pull together hundreds of buildings spread among multiple geographic locations, utilizing exsisting security systems from widely disparate manufacturers.



Single central command and control allows you to reduce dramatically the number of manned positions while improving the quality and certainty of coverage at the single, larger facility.



The customer can sequentially upgrade individual security installations over time, while providing blanket coverage immediately from a single, centralized, secure, well manned facility.

There is very little security for the "back end" of the airport where baggage carts, airplanes and service personnel are exposed.





Blast protection inside airports can limit injuries.

# Enhanced Security

## Wide Area Security Integration

Do you have dozens of buildings spread over a wide geographic area? Are they serviced by a disparate collection of security systems–various makes of access control systems, CCTV cameras, perimeter sensors, etc? Our Federal Security Systems business has a solution for you!

Federal Security Systems, known for more than fifty years as Quanta Systems to its long-term federal government and military clients, has more experience than other security integrators in installing large-scale, regional security integration systems for the military. FSS has taken hundreds of buildings in multiple geographic locations with dozens of disparate security products and systems and tied them together via a single Central Command and Control Center.

Imagine the efficiency and effectiveness of having a single Central Command and Control Center handling all security requirements:

- Receipt of all 911 calls and computer-automated dispatch and control of all first responder resources within a defined region.
- Intrusion detection alarm monitoring, with CCTV switching, monitoring, and control of hundreds of cameras.

• Access control systems management, with common access smart cards working across a variety of different technologies.

- Radio frequency (RFID) asset control.
- Digital recording and records management.
- Highly qualified staff, with 24/7 coverage and quick response.

FSS has integrated dozens of disparate systems into one common central system for the most demanding clients in the world, and they can do it for you-whether you have just a few buildings or hundreds, or you have one geographic location or many, whether your locations are close together or far apart, or you have a common security system or dozens of disparate systems. Take the opportunity to upgrade weak links, soft points in your security coverage. FSS seeks out "best of breed" security technology solutions, whether sourced from elsewhere in CompuDyne or from the dozens of independant security product and systems suppliers. FSS can pull it all together for you and save you money in the process! And don't let the "Federal" in the name deter you—FSS serves government **and** commercial clients anywhere in the world.

# Protecting the "BACK DOOR"

## Integrated Airport Security

Enormous amounts of time and money have been spent to upgrade airport security since the terrible events of September 11, 2001. Security inspectors have been totally replaced, and procedures have been significantly tightened. Baggage is now subject to far more thorough checks. Some airports are using special screening procedures and biometrics to try to identify suspicious passengers. Hundreds of millions of dollars have been spent on increased security, and we are safer today when we step on an airplane.

However...at many major airports one can still climb a fence and walk up to an airplane. At many major airports there is little or no true control over airplane and baggage access by catering staff or ground crews.

# undreds of millions of dollars have been spent on increased security.

CompuDyne has developed a solution to many of these security "holes." SecurTransplex is an integrated system that provides true security for the "back end" of a transportation complex such as an airport. The components of this integrated aviation security system include:

• Video badging for employee and vendor access control. CompuDyne has been providing this same system to the U.S. Air Force for years, and the Air Force has standardized the system at more than 200 locations.

- Emergency Dispatch software. This software provides increased efficiency, effectiveness, and life safety for airport first responders–guards, fire, and ambulance personnel.
- Perimeter controls. Perimeter sensors from our Fiber SenSys unit, fully integrated CCTV camera systems, and thermal imaging cameras for effectiveness at night secure the perimeters of transportation complexes.
- Bullet, blast, and attack resistant windows and doors. These products enable areas to be safely and securely locked down during identified emergencies.
- Remote locking controls. These instant controls enable lockdowns in threatened areas.
- Shoreline protection. These systems create virtual perimeters for airports that are situated on water.
- Full system integration. Central Command and Control Centers receive and control all aspects of security systems.
- Secure installation. An often overlooked aspect of any security system is the security of the installer. Not only are our employees highly trained, but they are also long-term, cleared employees who can be trusted with sensitive installations.

where are ready to meet the task of securing our nation's airports.

Most airports have been studying the "back door" or tarmac and working areas security issue. The risks are well known. The solutions are only available from fully integrated suppliers such as CompuDyne. We can "bring it all together." We have worked with all the individual security components for many years. We have been integrating complex security requirements at highly sensitive target facilities for many years. We are ready to meet the task of securing our nation's airports, and we expect that funding and requirements will be forthcoming in the near future.



Little attention is paid to security around planes in the nation's airports.



Fences around airport tarmacs often are unprotected.





Integration of plumbing, wiring and security systems, prior to delivery.



### MaxWall at the Fourth Avenue Jail in Phoenix

CompuDyne's Institutional Security Systems business is the largest provider of security systems and services for high end correctional and court facilities in the country. ISS has worked all over the world providing highly sophisticated electronic and physical security systems for the most complex and difficult environments.

At CompuDyne we continually encourage our people to think outside the box, to come up with new approaches to security and to customer requirements, and to expand our ability to serve our customers. In this particular instance, ISS *really* thought outside the box.

For centuries prisons and jails have been constructed of blocks of stone or poured cement. Twentieth century innovations primarily focused on pre-cast concrete, a more efficient approach but still using an ancient material that is inherently bulky and heavy. ISS, working with a long-time supplier, developed a totally new approach to cell construction that means big savings for customers.

The MaxWall prefabricated steel jail cell is made of modular steel panels with a honeycomb interior construction. The factory-made steel panels, with components such as wiring and security functions built in, are shipped to construction sites for relatively simple assembly. The big savings are due to the product's lighter weight—resulting in less foundation requirement, and thinner profile, thus requiring a much smaller footprint. Comprised of 1,100 MaxWall cells, the Fourth Avenue Jail in Phoenix resulted in a substantial cost savings for our customer.

MaxWall cells can be used in innovative ways as well – such as gutting the interior of a downtown historical building and constructing a jail inside, while preserving the facades. Or providing rapid deployment and construction of cells in an emergency, such as 250 cells recently shipped to Uruguay to rebuild a jail that was destroyed by fire.

Thinking "outside the box" is an everyday event at CompuDyne, and sometimes you hit a home run!



The U.S. Air Force selected Fiber SenSys perimeter systems when they were operating in hostile territory and needed rapid deployment of a highly effective perimeter sensor.



The attributes that make Fiber SenSys systems attractive to the U.S. Air Force mean superior performance for your security application, anywhere in the world.

Fiber SenSys products cover long distances with limited power requirements.





Fiber SenSys protects potentially vulnerable facilities like nuclear reactors, refineries, and power plants.

> in Oregon on new fiber-optic and sensor technologies.



# Protection WITHOUT Detection

## State-of-the-Art Perimeter Protection

Fiber SenSys, a Portland, Oregon-based unit of CompuDyne's Attack Protection business, emerged from technology developed by Corning Glass Works. Fiber SenSys was acquired by CompuDyne in 2000.

Fiber SenSys perimeter products are based on sophisticated fiber optic and laser technology. With our strong commitment to technology development, we continue to advance the state of the art, with new product enhancements introduced regularly. Currently, Fiber SenSys is working in the lab to produce a combined fiber optic and structural sensor system that will protect pipelines against both external and internal (structural) threats.

with our strong commitment to technology development, we continue to advance the state of the art, with new product enhancements introduced regularly.

Composed of glass and made to transmit only light, the sensors in Fiber SenSys's products can be deployed rapidly in nearly every environment, including chemical depots or nuclear material storage areas, without the danger or risk of detection and override posed by electronic sensor systems. The fiber optic sensors are not affected by transmissions from radar or communications towers and do not generate any emissions of their own. Fiber SenSys's perimeter sensors are the system of choice for both the simplest and the most complex applications. The sensors:

- Are immune to EMI and RFI emissions.
- Are not sensitive to wide ranges of heat or cold or acidic environments.
- Are easily programmable to adjust sensitivity to varying conditions and environments.
- Can be mounted on fences/walls or buried underground.
- Service very long distances without supplemental power or electronics.
- Can be linked to other systems, including remote activation of CCTV cameras and door locks.
- Cannot be detected by metal detectors or disrupted by high-power burst transmissions from a determined intruder.
- Adapt to protect sensitive computer network data cables (SecurLAN).
- Are highly rugged and durably constructed.
- Require minimal maintenance.

Whether the customer is the government, the military, or a commercial entity, the Fiber SenSys perimeter protection system is the system of choice for thousands of installations around the world.

# "Mission Critical" Means NEVER Being Down

# Idaho State Police Choose CompuDyne

A statewide emergency dispatching function that must rely on individual or single dispatch centers is at great risk of going down in a true emergency, especially a terrorist attack which might target the critical dispatch center. Backup systems on site may also be damaged or destroyed during such emergencies.

CompuDyne has the solution, proven in the field by the Idaho State Police.

We have the most complete and robust disaster-tolerant systems available anywhere, and their importance is being appreciated more than ever.

CompuDyne's Public Safety & Justice business has long focused on issues of fault tolerance and disaster tolerance because of the mission critical nature of the dispatch functions served by our software. We have the most complete and robust disaster-tolerant systems available anywhere, and their importance is being appreciated more than ever.

### Idaho State Police Have Unprecedented Operating Backup

CompuDyne, through its Tiburon unit, designed and developed a statewide, disaster-tolerant Computer Aided Dispatch system for the Idaho State Police. The system networks three separate emergency communications centers in the cities of Meridan, Pocatello, and Coeur D'Alene, enabling the centers to share incident and unit information and provide remote backup capabilities. Since all data is duplicated at each site, in the event a communication center becomes inoperable, this disaster-tolerant configuration allows another center to instantly resume full operation with accurate, up-to-the-minute information. Tiburon successfully developed this unique system architecture to ensure that such mission-critical public safety systems remain operational 24 hours a day, seven days a week.

Our statewide Records Management and Automated Reporting System installed for the Idaho State Police allows officers to electronically enter and access offense reports from headquarters and regional offices and from the field. In addition, officers can access data from state and federal agencies, including the FBI's National Crime Information Center (NCIC) and state DMV records, increasing the speed and accuracy of incident reporting and allowing law enforcement personnel to spend more time in their communities responding to the public and other police agencies.

## Disaster-Tolerant System Is Not Geographically Constrained

These disaster-tolerant capabilities are not limited by geography. CompuDyne is currently working on a multi-location dispatch center for a branch of the U.S. military that will interlock three dispatch centers on three continents.

# Virtual Perimeter = Very Real Security

## Protecting Our Shorelines

On October 12, 2000, a suicide bomber moved a boat next to the USS Cole in Aden Harbor, Yemen, and set off explosives that caused 17 of our servicemen to perish and seriously damaged the ship. This unexpected event caused a scramble to devise methods to improve security not only for our ships at sea, but also for any sensitive facility that might be susceptible to such an attack.

he Waterside Sentry system creates a virtual barrier in water, identifies intruders, and automatically tracks and directs cameras towards moving intruders.

CompuDyne's Federal Security Systems business, in concert with the National Criminal Investigative Services, developed a sophisticated and proprietary solution integrating a group of "off-the-shelf" technologies with custom software and our signature central command and control.



Three state dispatch centers, all tied together. Any center can pick up from another, instantly, with no loss of information, if one goes down.



In this age of terrorism and the potential for major emergencies on a catastrophic scale, states, counties and cities, as well as the federal government, must have multiple backup capabilities.



CompuDyne provides the US Government and Military with disaster tolerant products with multiple site backup and switchover capabilities.

Many types of water-based facilities can be protected by CompuDyne's unique Water Side Sentry installation. Potential applications include off-shore drilling rigs, military and cruise ships, refineries and nuclear power plants.





This advanced technology was developed in response to the suicide bombing of the USS Cole.

Gaurds must have a way to stop a car or truck loaded with explosives, short of shooting the driver, and even that might not be enough given the momentum of the vehicle.

Barriers can be reasonably attractive – bollards are architectural in design and retract, some pop up barriers are level with the ground.







Security barriers have applications throughout the world – military, government, monuments, museums, critical manufacturing, refineries, utilities, chemical plants, airports, overseas.



Our Waterside Sentry shoreline protection system incorporates:

- Radar
- CCTV cameras and digital recorders
- Thermal imaging cameras
- Sonar
- Automatic charting and tracking
- Central command and control operator console

The Waterside Sentry system creates a virtual barrier in water, identifies intruders, and automatically tracks and directs cameras towards moving intruders.

The Waterside Sentry system is appropriate for sensitive facilities or assets located on or near water:

- Air Force bases or commercial airports
- Military and commercial ports
- Nuclear utility installations
- Oil refineries
- Offshore drilling rigs
- Military and cruise ships

# STOP Short of LETHAL Force

## Security Barriers Stop Attacks

We have all stopped at guard or attendant booths at factory parking lots, parking garages, or military bases. We've stopped to identify ourselves to the guards and have then waited patiently while the thin wooden "gate" was raised.

What would a guard do if we elected to crash through that simple barrier? Would he call his boss for instructions? Would he chase our vehicle on foot? Would he attempt lethal force? Today these are very real questions because the risks of car and truck bombs are real. Guards **must** have a means of stopping suspicious vehicles without resorting to lethal force. CompuDyne has the answer, in a variety of solutions. Our Attack Protection business has a full line of security barriers, including:

- Automatic retractable bollards that combine style and security, including Department of Stateapproved high-security models
- Cable crash beams tested by the U.S. Navy to stop a 10,000-pound vehicle at 18 miles per hour and tested by the Department of State to stop a 15,000-pound vehicle at 30 miles per hour
- Pop-up wedge barriers, Department of State-certified to stop a 15,000-pound vehicle at 50 miles per hour
- Cantilever gates certified to stop a 15,000pound vehicle at 50 miles per hour

Complemented by our full line of architecturally attractive permanent and retractable bollards, CompuDyne provides a complete spectrum of solutions for high-security vehicle access control.

# Medical Care Behind Bars Ahead of the Curve

## State-of-the-Art Institutional Medical Systems

Providing proper medical care within the often chaotic and tense confines of a prison or jail is always an enormous challenge. Patient turnover and lack of historical medical records can present an almost insurmountable challenge for conscientious medical workers. Furthermore, inmates are becoming increasingly litigious, resulting in more claims of mistreatment or lack of treatment. Some major U.S. corrections facilities are under court order to improve their medical monitoring and treatment processes because of court challenges by inmates.

To address the pervasive problem of antiquated record keeping systems in many institutional medical environments, CorrLogic, a unit of CompuDyne's PS&J segment, and an industry leader in corrections medical management and institutional security systems, developed the CorrMedica Institutional Medical Management software system. Already installed and running at several locations in the U.S., including large correctional facilities such as the San Diego County, California Sheriff's Department, the Montgomery County, Ohio Jail, and the Wayne County, Michigan Sheriff's Department, CorrMedica is now being installed in one of the largest and most difficult prison environments in the world, Pelican Bay State Prison, a 2,500 bed maximum-security facility that houses some of California's most serious criminal offenders.

Responding to a Federal court mandate, the California Department of Corrections selected CompuDyne to expeditiously replace Pelican Bay State Prison's existing antiquated medical reporting system that had failed to adequately track and manage inmate care. Designed specifically for use in the corrections environment, our CorrMedica Institutional Medical Management System provides centralized, integrated inmate patient information systems, ensuring that an inmate's health conditions are accurately monitored and tracked according to health care program regulations. CorrMedica creates an electronic medical record. Patient charting follows the natural flows of events in a medical visit and provides all the tools necessary to record information and carry out medical plans and orders. Medical records can be shared throughout the facility using a single database, allowing providers to review and update inmate medical information simultaneously. The sharing and access of medical data is controlled by a comprehensive security system. CorrMedica also offers institutions a means to integrate complex scheduling needs by allowing users to enter information such as gang and "keep separate" associations, which then helps direct scheduling. CorrMedica also has standard interfaces with pharmacy systems.

CorrMedica not only tracks and stores medical information about each inmate, but also helps ensure staff and inmate safety. With CorrMedica, corrections health care professionals can provide health care with increased efficiency, quality of service, and safety, and reduced legal liabilities.



CompuDyne has been the leader in installing institutional medical systems. Now we are working on the country's largest and most complex installation, which will be a showcase for other prospective customers.

> Medical care behind bars is complex and critical. Prisons represent a very high risk health environment – for inmates and guards.

> > CorrMedica's centralized

to federal regulations.

inmate patient information systems allow prisons to effectively monitor prisoner health status and adhere





## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## **FORM 10-K**

#### [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### For the fiscal year ended DECEMBER 31, 2003 OR [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 0-29798

## **CompuDyne Corporation**

(Exact name of registrant as specified in its charter)

Nevada (State or other jurisdiction of incorporation or organization) 23-1408659 (I.R.S. Employer Identification No.)

7249 National Drive, Hanover, Maryland 21076 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (410) 712-0275

Securities registered pursuant to Section 12(b) of the Act: NONE

Securities registered pursuant to Section 12(g) of the Act: Common Stock \$.75 par value

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes <u>X</u> NO\_\_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (Section 229.405 of this chapter) is not contained herein, and will not be contained to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X].

Indicate by checkmark whether the registrant is an accelerated filer (as defined in rule 12b-2 of the act) Yes X NO\_\_\_\_

As of March 8, 2004, a total of 8,013,432 shares of Common Stock, \$.75 par value, were outstanding. The aggregate market value of Common Stock held by non-affiliates of the Registrant, based upon the average of the bid and asked prices on the Nasdaq National Market on June 30, 2003 was approximately \$52.2 million. (see ITEM 5).

Documents incorporated by reference: Portions of the Proxy Statement relating to the 2004 Annual Meeting of Shareholders are incorporated in Part III.

#### PART I

#### **ITEM 1. BUSINESS**

CompuDyne Corporation was reincorporated in Nevada in 1996. We believe that we are a leading provider of products and services to the public security markets. We operate in four distinct segments: Institutional Security Systems; Attack Protection; Federal Security Systems; and Public Safety and Justice.

#### Four Business Segments

#### **Institutional Security Systems**

The Institutional Security Systems ("ISS") segment is headquartered in Montgomery, Alabama and operates under the trade name Norment Security Group ("Norment"). The customers this segment serves consist primarily of state and local governmental units. This segment provides physical and electronic security products and services to the corrections industry (prisons and jails) and to the courthouse, municipal and commercial markets. ISS, through a network of regional offices, provides field level design, installation and maintenance of both physical and electronic security products.

Key products and services of the Institutional Security Systems segment include:

- MaxWall a modular steel, concrete-filled, prefabricated jail cell.
- Airteq a complete line of pneumatic and electro-mechanical operating devices, locks and hardware.
- Integrated Security Systems integrated central control and monitoring products for locking, paging, audio, closed circuit television cameras, nurse call and duress signals.

#### **Attack Protection**

The Attack Protection segment is the country's largest original equipment manufacturer (OEM) of bullet, blast and attack resistant windows and doors. The ultimate customers this segment serves consists primarily of units of the Federal Government. These products are designed for high security applications such as embassies, courthouses and Federal buildings. We also provide our products and services to banks, corporate headquarters and other facilities requiring the highest level of protection currently available. We believe that we are a premier provider of Level 8 security products, the highest rating level of commercial security products. Additionally, this segment designs and installs both fixed and pop-up bollards and barrier security systems.

Key products of the Attack Protection segment include:

- Bullet and Blast Protection integrated and structurally secure bullet, blast and attack resistant windows and doors.
- Vehicle Intrusion Barriers fixed, removable, semi-automatic and automatic vehicle bollards and wedge barrier security systems.
- Fiber SenSys a sophisticated fiber optic monitoring system used to detect physical intrusion.
- SecurLAN integrated security management system designed to detect intrusion attempts aimed at secure and classified communications networks.

#### **Federal Security Systems**

The Federal Security Systems segment consists of our subsidiary, Quanta Systems Corporation. Our Federal Security Systems segment provides turnkey systems integration of public security and safety systems. The ultimate customers this segment serves consists primarily of units of the Federal Government. This segment is a security integrator and specializes in a wide range of customized access control and badging, intrusion detection, surveillance and assessment, communications, command and control, fire and life safety, and asset tracking systems. Our Federal Security Systems segment provides central station oversight and control of multiple and separate facilities as well as security and public life safety systems and equipment.

Key products and services of the Federal Security Systems segment include:

- Security Integration turnkey systems integration of public security and safety systems, including customized access control and badging, intrusion detection, surveillance and command and control systems.
- Waterside Sentry multi-functional security system designed to detect water-based and shoreline attack threats.
- Signals Intelligence Products advanced digital signal processing products used in reconnaissance of foreign telecommunications signals, designed for the United States Government and its foreign allies.
- Classified Products classified products designed to aid the governmental intelligence community.

#### **Public Safety and Justice**

The Public Safety and Justice ("PS&J") segment consists of two subsidiaries, CorrLogic, Inc. and Tiburon, Inc. The customers this segment serves consist primarily of state and local governmental units. This segment provides a fully integrated suite of products including computer-assisted dispatch, records management and court and probation software systems for the law enforcement, fire and rescue, corrections and justice environments. We believe that we are a worldwide market leader in the development, implementation and support of public safety and justice automation systems. Tiburon has been in business since 1980, with more than 600 systems supporting approximately 275 active customers. We acquired Tiburon through a two-step acquisition that we completed on May 2, 2002.

Key products and services of the Public Safety and Justice segment include:

- Dispatch Systems computer assisted dispatch systems designed for first responders such as police, fire and emergency medical personnel that feature peer-to-peer technology that is less vulnerable to server and database failures.
- Records Management Systems integrated software modules to automate today's law enforcement and fire protection agencies, from initial incident entry to final disposition and related state reporting.
- Mobile Computing Systems solutions that provide instant access to computer assisted dispatch and records management systems by law enforcement and emergency personnel in the field.
- Inmate Management Systems development, implementation and support of complex, integrated inmate management software systems.

Substantially all of the Company's research and development expenditures occur in the PS&J segment. The PS&J segment incurred \$7.1 million and \$4.8 million of research and development expenses in 2003 and 2002, respectively.

#### <u>The Market</u>

The market opportunity for jail and prison security systems is related to new facility construction, existing facility upgrades, and the trend towards outsourcing government services. Approximately \$3.1 billion is spent annually on correctional facility construction, of which typically 10% to 14% relates to security hardware and security electronics, the markets, which we currently serve. Our new MaxWall product has the potential to enable us to serve the jail cell construction portion of this market, which constitutes an additional 10% to 14% of the overall market. Other larger security markets we serve include state and local government facilities, federal government facilities and large commercial installations.

In all four lines of our business, we face considerable competition from large and small companies. We compete primarily on a price basis with our competitors. While we are the largest supplier of physical and electronic security to the corrections industry, we have one significant competitor and many small competitors.

Most of our business occurs on a bid or request for proposal basis. Because of the bid and request for proposal process, we do not generally have access to the underlying assumptions that resulted in our competitors' bids and therefore, other than

price, we cannot determine why our bid was successful or unsuccessful for particular contracts. Much of the Federal Security Systems work is on a cost plus basis and is subject to audit by the Defense Contract Audit Agency.

The Public Safety and Justice segment competes in a market where annual sales are approximately \$450 million. Most of the competitors in this market are smaller than us. Some of the larger competitors include divisions of Motorola, Intergraph and Northrop Grumman.

#### **Business Strategy**

We continually strive to position the Company to meet the expanding requirements of the public security market. We believe that we have market-leading positions in key areas of high-end security systems integration, security electronics, advanced security technology products and first responder support software. We represent a single supplier resource for the most difficult and complex public security and first responder requirements. In order to enhance our position in the public security market, our current strategy is to:

Pursue our existing business through internal growth. We believe that we have market leading positions in many product and service categories, which provide us a leverageable and ready-made growth platform.

Expand our customer base to encompass high-end commercial customers. Our products are now being marketed to banks, corporate headquarters, private estates and other facilities.

Migrate our Institutional Security capabilities to other markets. Many of our products and technologies, and the applications of those products and technologies, were designed to keep offenders confined to certain areas and to keep inmates from "breaking out." These same products and technologies can be adapted to keep people from "breaking in." We are currently working towards adapting our products to this new market.

Make selective acquisitions to compliment and enhance our current technological capabilities and market access. Our acquisitions of Norment and Tiburon greatly expanded our product offerings and solidified our position within the Institutional Security Systems and Public Safety and Justice segments. We believe other acquisition opportunities exist to further enhance our current product and service offerings.

Develop alliances with large defense contractors. These alliances may put us in a position to participate in large blanket procurement projects from the Department of Homeland Security in response to homeland security requirements.

#### **Corporate Information**

We were reincorporated in Nevada in 1996 and our predecessor corporation was incorporated in Pennsylvania in 1952. Our principal executive offices are located at 7249 National Drive, Hanover, Maryland 21076. Our telephone number is (410) 712-0275.

#### **General Information**

The Company purchases most of the parts and raw materials used in its products from various suppliers. The primary raw materials used in the manufacturing of its products are electronic components and steel or aluminum sheets, stampings and castings. These materials are generally available from a number of different suppliers. While the bulk of such raw material is purchased from relatively few sources of supply, the Company believes that alternative sources are readily available.

There is no significant seasonality in CompuDyne's business.

At December 31, 2003, the Company had 844 permanent employees. Of the permanent employees, 23 are subject to collective bargaining agreements. The Institutional Security Systems Segment regularly hires union personnel on a temporary basis for field projects. These personnel are subject to various collective bargaining agreements depending on their skills and locale. At December 31, 2003, 127 of these temporary employees were covered under collective bargaining agreements.

#### **Cautionary Statement Regarding Forward-Looking Information**

Certain statements made in this Form 10-K with regard to the Company's expectations as to future revenues, expenses, financial position and industry conditions, the Company's ability to secure new contracts, its goals for future operations, implementation of business strategy and other future events constitute "forward-looking statements" within the meaning of the federal securities laws. When used in this Form 10-K, words such as "anticipate," "believe," "estimate," "expect," "intend" and similar expressions, as they relate to management, identify forward-looking statements. Although the Company makes such statements based on current information and assumptions it believes to be reasonable, there can be no assurance that actual results will not differ materially from those expressed or implied by such forward-looking statements. Actual results could differ materially from those contemplated by the forward-looking statements as a result of certain important factors, including but not limited to, demand for the Company's products, competitive factors and pricing pressures, changes in legal and regulatory requirements, government budget problems, the ability to successfully grow the Company by completing acquisitions, the ability to remain in compliance with its bank covenants, delays in government procurement processes, ability to obtain bid, payment and performance bonds on various of the Company's projects, technological change or difficulties, the ability to refinance debt when it becomes due, product development risks, commercialization difficulties, adverse results in litigation and general economic conditions. Risks inherent in the Company's business and with respect to future uncertainties are further described in our other filings with the Securities and Exchange Commission.

#### **Available Information**

Our website is located at www.CompuDyne.com. The Company posts all of its SEC filings on the Company website.

#### **ITEM 2. PROPERTIES**

The Company's principal executive offices are close to Baltimore Washington International Airport in Hanover, Maryland. The Company leases approximately 3,215 square feet of office space.

At December 31, 2003 the Institutional Security Systems segment leased primary facilities for engineering, assembly and administration including: Alabama – 43,571 square feet, California – 15,795 square feet, Maryland – 9,500 square feet, Arizona – 2,500 square feet and North Carolina – 3,900 square feet.

At December 31, 2003 the Attack Protection segment owned primary facilities for engineering, manufacturing and administration in Alabama – 211,703 square feet. These facilities are encumbered by Industrial Revenue Bonds. The Attack Protection segment also leases 30,327 square feet of office/warehouse space in Oregon.

At December 31, 2003 the Federal Security Systems segment leased primary facilities for engineering, assembly and administration in Maryland – 18,090 square feet.

At December 31, 2003 the Public Safety and Justice segment leased primary facilities for engineering and administration including California; -38,962 square feet, Colorado -10,432 square feet, Texas -7,711 square feet, Florida -2,347 square feet, Maryland -7,749 square feet, Utah -5,422 square feet, Oregon -5,669 square feet, and Wisconsin -3,308 square feet.

The Company leases only those properties necessary to conduct its business and does not invest in real estate or interests in real estate on a speculative basis. The Company believes that its current properties are suitable and adequate for its current operations, however; as its operations grow, additional space may be required to service contracts in other areas.

#### **ITEM 3. LEGAL PROCEEDINGS**

The Company is party to certain legal actions and inquiries for environmental and other matters resulting from the normal course of business. Some of our businesses, especially Institutional Security Systems, involve working as a subcontractor to a prime contractor. From time to time we make claims against the prime contractor, or the prime contractor makes claims against us. At any point in time we are engaged in a number of claim disputes with prime contractors, some of which may have a significant negative outcome. Although the total amount of liability with respect to these matters can not be ascertained, the Company believes that any resulting liability should not have a material effect on its financial position, results of future operations or cash flows.

In addition to claims with prime contractors, we may also make claims against customers and customers may make claims against us. During the fourth quarter of 2003, we received a complaint alleging that our PS&J segment breached its contract to provide a public safety software system to a customer. This customer is seeking to recover damages including treble

damages, costs and attorney's fees. To date we have collected \$642 thousand of the \$1.9 million contract price. While the outcome cannot be predicted, the Company believes it is in a strong position and intends to vigorously pursue this action and recover its contract value plus any additional damages incurred by the Company.

Over the past several years, we have been named in lawsuits involving asbestos related personal injury and death claims in which CompuDyne Corporation, individually and as an alleged successor, is a defendant. We have been named as a defendant in cases related to claims for asbestos exposure allegedly due to asbestos contained in certain of its predecessor's products. We have advised our insurers of each of these cases, and the insurers are providing a defense pursuant to agreement with us, subject to reservation of rights by the insurers. The insurers have advised that claims in such litigation for punitive damages, exemplary damages, malicious and willful and wanton behavior and intentional conduct are not covered. One of the carriers has given notice that asbestos related claims are excluded from certain of these policies. The insurers have additional coverage defenses, which are reserved, including that claims may fall outside of a particular policy period of coverage. Litigation costs to date have not been significant and we have not paid any settlements from our own funds.

The Company cannot ascertain the total amount of potential liability with respect to these matters, but does not believe that any such liability should have a material effect on its financial position, future operations or future cash flows.

#### ITEM 4.SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

#### PART II

# ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

CompuDyne Common Stock is quoted on the Nasdaq National Market, under the symbol "CDCY". There were 1,453 common shareholders of record as of March 05, 2004.

The following table sets forth the high and low sales for CompuDyne Common Stock as quoted on the Nasdaq National Market.

	<u>20</u>	<u>)03</u>	2002		
Quarter Ended	High	Low	High	Low	
March 31	\$ 7.49	\$ 4.80	\$ 17.30	\$ 11.70	
June 30	\$ 10.20	\$ 6.75	\$ 17.87	\$ 12.22	
September 30	\$ 10.78	\$ 7.37	\$ 15.94	\$ 6.00	
December 31	\$ 10.62	\$ 7.50	\$ 9.23	\$ 5.59	

The Company did not pay any dividends on its common stock during the years ended December 31, 2003 and 2002, and its Board of Directors has no intention of declaring a dividend in the foreseeable future.

#### **ITEM 6.SELECTED FINANCIAL DATA**

The following is a consolidated summary of operations of CompuDyne and its subsidiaries for the years ended December 31, 2003, 2002, 2001, 2000 and 1999. The information in the table below is based upon the audited consolidated financial statements of CompuDyne and its subsidiaries for the years indicated appearing elsewhere in this annual report or in prior annual reports on Form 10-K filed by the Company with the SEC, and should be read in conjunction therewith and the notes thereto.

(In thousands except per share data):	For the years ended December 31					
	2003	2002(a)	2001	2000(b)	<u>1999(c)</u>	
Net sales	<u>\$ 193,263</u>	\$ 155,556	<u>\$ 127,394</u>	\$130,611	\$111.446	
Gross profit	\$ 46,396	\$ 34,816	\$ 25,280	\$ 25,502	\$ 21,355	
Operating expenses	32,305	25,785	17,378	17,792	15,231	
Research and development	7,374	4,916	70	220	80	
Operating income	<u>\$ 6,717</u>	<u>\$ 4,115</u>	<u>\$ 7,832</u>	<u>\$ 7,490</u>	<u>\$ 6,044</u>	
Interest expense, net of interest income	<u>\$ 1,051</u>	<u>\$ 1,394</u>	<u>\$ 2,540</u>	<u>\$ 1,934</u>	<u>\$ 2,057</u>	
Net income	<u>\$ 3,408</u>	<u>\$ 1,814</u>	<u>\$ 4,092</u>	<u>\$ 4,139</u>	<u>\$ 2,670</u>	
Earnings per share (d):						
Basic						
Earnings per common share	<u>\$.43</u>	<u>\$.24</u>	<u>\$.75</u>	<u>\$.78</u>	<u>\$.51</u>	
Weighted average number of common						
shares outstanding	7,895	7,456	5,424	5,339	5,237	
Diluted						
Earnings per common share	<u>\$42</u>	<u>\$.23</u>	<u>\$.67</u>	<u>\$.69</u>	<u>\$.46</u>	
Weighted average number of common						
shares and equivalents	8,158	7,940	6,110	6,028	5,868	
Total assets	<u>\$ 113,662</u>	<u>\$120,804</u>	<u>\$ 74,485</u>	<u>\$ 59,382</u>	<u>\$ 57,053</u>	
Long-term debt	\$ 17,658	\$ 27,510	\$ 15,162	\$ 20,217	\$ 19,613	
Total shareholders' equity	\$ 52,927	\$ 49,204	\$ 32,637	\$ 13,796	\$ 10,030	

Reclassifications Certain prior year amounts have been reclassified to conform with the current year's presentation.

Notes:

- (a) Includes operations of Tiburon, Inc. from May 2, 2002, the date of purchase.
- (b) Includes operations of Fiber SenSys Inc. from October 31, 2000.
- (c) Includes operations of CorrLogic from May 30, 1999, the date of purchase, Ackley Dornbach from November 12, 1999, the date of purchase, and MicroAssembly from January 1, 1999 through May 31, 1999, the date of disposition.
- (d) No dividends have been paid on Common Stock during the above periods.

# ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Introduction

#### **Overview of CompuDyne Corporation**

CompuDyne Corporation was reincorporated in Nevada in 1996. We believe that we are a leading provider of products and services to the public security markets. We operate in four distinct segments: Institutional Security Systems; Attack Protection; Federal Security Systems; and Public Safety and Justice.

The Institutional Security Systems ("ISS") segment is headquartered in Montgomery, Alabama operates under the trade name Norment Security Group ("Norment"). This segment provides physical and electronic security products and services to the corrections industry (prisons and jails) and to the courthouse, municipal and commercial markets. ISS serves as a contractor, responsible for most installation work on larger projects. Installations involve hard-line (steel security doors, frames, locking devices, etc.) and sophisticated electronic security systems, including software, electronics, touch-screens, closed circuit TV, perimeter alarm devices and other security monitoring controls. ISS also developed a product called MaxWall. MaxWall is a modular steel, concrete filled prefabricated jail cell. It allows for construction projects to use considerably less space and can save the project owner significant amounts of money. ISS, through its regional offices provides field level design, installation and maintenance of both physical and electronic security products.

Included in the Institutional Security Systems segment is the TrenTech line which designs, manufactures and integrates electronic security systems. TrenTech integrates generally available products and software as well as designing its own proprietary systems. TrenTech has developed a sophisticated proprietary video badging system, with approximately 225 systems installed at 61 facilities including 55 military installations.

The Institutional Security Systems segment also manufactures a complete line of locks and locking devices under the brand name Airteq. Airteq is an industry leader in pneumatic and electro-mechanical sliding devices used in the corrections industry.

The Attack Protection segment is the country's largest original equipment manufacturer (OEM) of bullet, blast and attack resistant windows and doors designed for high security applications such as embassies, courthouses, Federal buildings, banks, corporate headquarters and other facilities that insist on having the highest level of protection currently available. CompuDyne believes it is a premier provider of Level 8 security products, the highest rating level of commercial security products. CompuDyne's attack resistant windows and doors are integrated and structurally secure products with specifically designed frames and encasements that are integral parts of the structure in which they are installed. Existing product installations number in the thousands and range from the Middle East to the White House. Working under contracts from the United States Department of State, the segment's largest customer, Attack Protection is a significant supplier of bullet and blast resistant windows and doors to United States embassies throughout the world. Attack Protection products are also sold to drug stores, convenience stores, and banks to secure drive through facilities. Other commercial applications include guard booths, tollbooths, cash drawers and other similar items. Additionally, this segment designs and installs both fixed and pop-up bollards and barrier security systems.

The Attack Protection segment also manufactures a sophisticated fiber optic sensor system, known as Fiber SenSys, used to detect physical intrusion. This application is designed to protect large perimeters including such applications as Federal facilities, military deployments and bases, oil fields, airport tarmacs, public utilities, nuclear reactors and water systems. In addition, it has been installed to protect the perimeters of numerous private estates and other similar properties

The Federal Security Systems segment is known as Quanta Systems Corporation. Its customer base includes military, governmental agencies, and state and local governmental units. Federal Security Systems provides turnkey systems integration of public security and safety systems. This segment specializes in a wide range of customized access control and badging, intrusion detection, surveillance and assessment, communications, command and control, fire and life safety, and asset tracking systems. Federal Security Systems provides central station oversight and control of multiple and separate facilities as well as security and public life safety systems and equipment. This segment designs and manufactures advanced digital signal processing products used in reconnaissance of foreign telecommunications signals designed for the United States Government and its foreign allies.

The Public Safety and Justice segment consists of two subsidiaries known to the industry as CorrLogic, Inc., ("CorrLogic") and Tiburon, Inc. ("Tiburon"). The Company believes CorrLogic is a leading developer of inmate management and

institutional medical software systems. CorrLogic specializes in the development, implementation and support of complex, integrated inmate management software systems, including inmate medical management that improves the efficiency and accuracy of correctional facility operations. CorrLogic's focus is entirely on information solutions for the corrections industry.

During 2002, CompuDyne expanded its offerings in the Public Safety and Justice sector by completion of its acquisition of Tiburon. Tiburon provides a fully integrated suite of products including computer-assisted dispatch, records management, court and probation software systems for the law enforcement, fire and rescue, corrections and justice environments. The Company believes Tiburon is a worldwide market leader in the development, implementation and support of public safety and justice automation systems. In business since 1980, with more than 600 systems supporting approximately 275 active customers, Tiburon is a leader in public safety and justice solutions.

#### **Management Outlook**

We find ourselves in a very challenging time. We now have three major areas of emphasis: the first is increasing the value of our backlog; the second is migrating to a business model with a more predictable revenue stream; and the third is finding attractive acquisition candidates to enhance our existing businesses.

During 2003 as depicted in the following chart, we saw the value of the Company's backlog decline throughout the year.

	Institutional Security	Attack	Federal Security	Public Safety and	
(in thousands)	Systems	Protection	Systems	Justice	Total
December 31, 2002	\$ 99,527	\$ 18,478	\$ 11,440	\$ 74,867	\$ 204,312
March 31, 2003	\$ 91,602	\$ 14,827	\$ 11,667	\$ 66,007	\$ 184,103
June 30, 2003	\$ 81,916	\$ 16,552	\$ 10,643	\$ 72,621	\$ 181,732
September 31, 2003	\$ 68,780	\$ 14,375	\$ 11,528	\$ 65,962	\$ 160,645
December 31, 2003	\$ 57,258	\$ 10,043	\$ 8,326	\$ 63,727	\$ 139,354

Historically, approximately over 75% of the Company's revenues are generated from sources where the ultimate customer is a state or local government unit. During the last few years during the general economic slowdown, state and local budgets, which we are dependent on for our revenue sources, have come under intense pressure. Most states are currently running in a deficit situation, as are many local governments. This has caused many of them to delay and in some cases temporarily cancel many infrastructure projects until such time as their economic fortunes rebound. Until such time as the economy as a whole improves and thus tax bases for our customers improve, we would anticipate our backlog levels continuing to remain under pressure. To address this area of focus we are actively bidding on jobs and keeping our offerings in front of our customers so that when the current economic cycle turns around we will be well positioned to capitalize on new opportunities.

Our second area of focus surrounds reengineering our business model so that it contains a greater degree of recurring revenue. As indicated in the following table, approximately 9.6% of our revenue is generated from recurring revenue sources (primarily maintenance revenues), and the majority of these revenues occur in our Public Safety and Justice segment. The Company defines one-time revenue as revenue derived from discrete projects, from which the Company does not expect to generate incremental revenue upon the completion of the project. The Company defines recurring revenue as sources of revenue from which the Company anticipates receiving revenue in the current, as well as future periods, for example, annual renewable maintenance contracts.

	One-time Reven	<u>ue %</u>	Recurring Revenue	<u>e %</u>	Total
Institutional Security Systems	\$ 94,286	48.8	\$ 4,367	2.2	\$ 98,653
Attack Protection	28,375	14.7	-	-	28,375
Federal Security Systems	16,441	8.5	-	-	16,441
Public Safety and Justice	35,547	<u>18.4</u>	14,247	7.4	49,794
Total	<u>\$ 174,649</u>	<u>90.4</u>	<u>\$ 18,614</u>	<u>9.6</u>	<u>\$ 193,263</u>

Since the majority of our revenues are one-time revenues and are non-recurring, we must reinvent our book of business every day. This makes it very difficult for us to project our future revenue stream and thus makes it very difficult for us to project our earnings as well as our business outlook. Over the next 18 to 24 months, we intend to modify our business model to rely less upon one-time sources of revenue and more on recurring sources of revenue.

The third key focus area for the Company is acquisitions. With the January 2004 completion of our \$40.25 million, 6.25% Convertible Subordinated Note offering, we have significant resources with which to fund acquisitions. We are particularly interested in three areas.

The first is businesses that would either prove additive or complementary to our current offerings in the Public Safety and Justice segment. We envision this segment as being a growth segment for our business. We can only envision the demands of our nation's first responders growing in the foreseeable future. Furthermore, this business is characterized by strong recurring revenues which as discussed above is one of the key business drivers for CompuDyne.

Second, we are continually looking for companies that have attractive security technology based products that we can leverage by offering the technology to our existing customers and markets.

The third type of business we are interested in acquiring is a high-end commercial security integrator. Our primary clientele are currently governmental units. Throughout our other three segments, over the years we have developed significant skills as it relates to security integration and applications. Our offerings however are sold almost exclusively to various governmental units. We believe that the purchase of the right high end commercial security integrator would afford us the market entrée whereby we would be able to offer many of our existing offerings into a wholly new business arena, and one that we believe is not served as well as the governmental arena to which we have heretofore dedicated ourselves.

We believe that our ability to address and implement the above three areas of focus will significantly enhance our future growth opportunities and will provide for more predictable financial results.

#### **Results of Operations**

#### YEARS ENDED DECEMBER 31, 2003 AND 2002

Revenues. The Company had revenues of \$193.3 million and \$155.6 million for years ended December 31, 2003 and 2002, respectively. This was an increase of \$37.7 million or 24.2%.

Revenues from the Institutional Security Systems segment increased from \$84.2 million in 2002 to \$98.7 million in 2003. This was an increase of 17.2%. The Institutional Security Systems segment is largely a construction driven business. Much of its revenue is obtained by working on new and retrofit construction projects in the corrections industry, as opposed to sources of recurring revenue. As such, the increase in revenue experienced by this segment is largely attributable to its ability to work on more projects than it did in the previous year. One of the reasons it was able to do this was because its backlog had grown from \$92.3 million at December 31, 2001 to \$99.5 million at December 31, 2002 thus providing it with the ability to engage in more work in 2003 than it did in 2002. At December 31, 2003, the backlog for the Institutional Security System's segment declined to \$57.3 million. The year 2003 was a slow bidding period for the Company. Although the gross amount of construction spending in the corrections area remained relatively flat between 2002 and 2003, the types of projects that the Company solicits, namely large-scale medium to maximum security installations, declined in 2003. This situation was further compounded by the general state and local governmental budget deficits which are causing these governmental units to rethink and delay many of their pending corrections projects.

Revenues from the Attack Protection segment stayed stable at \$28.4 million during both 2003 and 2002. The Attack Protection segment was largely capacity constrained during 2001. As a result, the Company purchased an existing 75,000 square foot factory on 20 acres of land in close proximity to its existing factory in Montgomery, Alabama. This expansion provided the segment with the necessary capacity to generate incremental revenue of approximately \$10 million per year. This capacity increase was largely driven by the Company's expectation that the demands for its products, principally its bullet and blast resistant windows and doors would accelerate significantly in the post September 11, 2001 world. Throughout 2002 and 2003 this anticipated increase in demand did not materialize leaving the segment with significant excess capacity. This segment is composed of two chief product offerings, namely Norshield, which encompasses the bullet and blast resistant windows and doors and ancillary products, and Fiber SenSys, which encompasses its fiber optic intrusion detection systems. During 2003 the Norshield line experienced a 0.9% decline in revenues, whereas the Fiber SenSys line experienced a 4.7% increase in revenue. The Company continues to see heightened interest for its Fiber SenSys products and expects sales for these items to continue to experience sustainable growth. The slow-down in the government building process experienced during 2002 and early 2003 has appeared to stabilize. Now it appears that projects are being released for construction, and thus the Attack Protection segment is experiencing increased bidding activity for its products. During the fourth quarter of 2003 the Company furnished bids to supply its products for eight new embassy projects. This was the largest amount of embassy projects bid in a single calendar year for. In addition, all indications are that this increased level of new embassy construction will continue for at least the next few years.

Revenues from the Federal Security Systems segment increased from \$13.4 million in 2002 to \$16.4 million in 2003. This was an increase of 22.9%. Substantially all of this segment's revenue is backlog driven. Its backlog is therefore a precursor to future revenues. The Federal Security Systems segment's failure to have any meaningful backlog at December 31, 2001 resulted in substantially all of its 2002 revenue being driven by contract awards it received during 2002. This inherently caused the segment's revenue to be low during that period. The Federal Security Systems Segment ended 2002 with a significantly improved backlog level of \$11.4 million. As such it entered 2003 with a much greater book of business from which to generate its increased revenue during 2003. Backlog at December 31, 2003 was \$8.3 million.

Revenues from the Public Safety and Justice segment increased \$20.2 million from \$29.7 million during 2002 to \$49.8 million in 2003. On May 2, 2002 the Company completed its acquisition of Tiburon, Inc. Prior thereto, the Company controlled approximately 20% of Tiburon and recorded its investment in Tiburon under the equity method of accounting. Subsequent to May 2, 2002, Tiburon became a wholly owned subsidiary of the Company at which time its operating results were consolidated with those of the Company. Tiburon's revenues for 2003 amounted to \$45.4 million as compared to \$24.9 million for the eight-month period Tiburon was owned by CompuDyne in 2002.

Expenses. Cost of goods sold increased from \$120.7 million during 2002 to \$146.9 million in 2003. This increase was largely a result of the acquisition of Tiburon on May 2, 2002, which added \$11.8 million of cost of goods sold to the results of the Company, as well as increased costs of goods sold of \$11.7 million at the Institutional Security Systems segment, all largely attributable to the increased sales levels attained by these segments.

The smaller percentage increase in cost of goods sold as compared to the percentage increase in sales resulted in an increased gross profit percentage of 24.0% in 2003 as compared to 22.4% in 2002.

Cost of goods sold in the Institutional Security Systems segment increased from \$72.8 million in 2002 to \$84.5 million in 2003. This was an increase of \$11.7 million or 16.0%. This increase was less than the related sales increase of this segment of 17.2% resulting in an increase in the gross profit percentage from 13.5% in 2002 to 14.4% in 2003. During 2002, the West Coast operations of the Institutional Security Systems segment experienced significant cost overruns on many of its projects. These cost overruns were incurred and recorded during the third and fourth quarters of 2002 and amounted to approximately \$2.4 million. As a result, as these projects were brought to completion in 2003, the revenues generated by them resulted in little margin or in some cases losses. The Company recorded approximately \$1.9 million of additional write-downs on West Coast projects that were either completed or neared completion in 2003. These were the primary reasons for the depressed gross profit percentage by Institutional Security Systems. To address this situation, in 2002 the Company implemented more centralized controls and replaced certain personnel at its West Coast operations.

Cost of goods sold in the Attack Protection segment decreased from \$23.7 million in 2002 to \$22.7 million in 2003. This was a decrease of \$1.0 million or 4.5%. This decrease was smaller than the related sales increase of this segment of 0.1%, resulting in an increase in the gross profit percentage from 16.3% in 2002 to 20.1% in 2003. Although the results of this segment improved in 2003, they are still significantly below what is expected of this segment. We are actively working to better utilize the new capacity provided by the Company in 2002. One of the actions we have taken was to relocate the AirTeq manufacturing operation in Oregon and consolidate it into the facilities we have in Montgomery, Alabama. This was done in an effort to enhance the utilization of our owned facilities in Alabama and thus use up some of our excess manufacturing capacity. Although not a huge contributor, this did in fact result in further utilization of approximately 12,000 square feet of previously unused manufacturing space in our new plant in Alabama.

Cost of goods sold in the Federal Security Systems segment increased from \$11.0 million in 2002 to \$13.8 million in 2003. This was an increase of \$2.8 million or 25.7%. This increase was slightly less than the related sales increase of this segment of 22.9%. The Federal Security Systems segment gross profit percentage was 17.7% and 15.9% in 2002 and 2003 respectively. Substantially all of the projects awarded in this segment are discrete projects.

Cost of goods sold in the Public Safety and Justice segment increased from \$13.2 million in 2002 to \$25.9 million in 2003. This was an increase of \$12.7 million. Substantially all of this increase was a result of the Company's May 2, 2002 acquisition of Tiburon. In addition, in 2003 the Company recognized approximately \$5.5 million of revenue related to hardware supplied pursuant for a contract with one of its customers. This hardware was furnished at minimal gross profit of approximately 6.7%, which caused the entire margin for this segment to be reduced. This segment recorded a \$1.6 million charge for a contract in litigation. This charge was recorded by reducing previously recorded revenues by approximately \$600 thousand and increasing cost of goods sold by \$1.0 million. While the outcome cannot be predicted, the Company believes it is in a strong position and intends to vigorously pursue this action and recover its contract value plus any additional damages incurred by the Company.

Operating expenses increased from \$25.8 million in 2002 to \$32.3 million in 2003. This was an increase of \$6.5 million. Much of the change in operating expenses was a result of the Company's May 2, 2002 acquisition of Tiburon. Included in operating expenses in 2003 is \$362 thousand related to the closure and relocation of its ISS Midwest regional office and its Airteq manufacturing group.

In conjunction with the acquisition on May 2, 2002, of Tiburon, Inc. and in compliance with Statement of Financial Accounting Standards No. 141 (SFAS 141) Business Combinations, the Company determined the fair value of the following identifiable assets and assigned the indicated lives thereto for purposes of amortization and depreciation.

	A	mount	Life
	(in th	nousands)	(in years)
Trade name	\$	5,340	Indefinite
Customer relationships	\$	2,500	14
Software	\$	3,000	5
Backlog	\$	300	2
Other	\$	135	3

The amortization of the above intangibles resulted in the Company recording amortization expense related to these intangibles of \$973 thousand and \$649 thousand in 2003 and 2002, respectively, which is included in operating expenses.

Research and Development expenses increased from \$4.9 million in 2002 to \$7.4 million in 2003. Being a technology driven enterprise, the Company's Public Safety and Justice segment is required to continually update and enhance its software offerings thus causing it to incur significant research and development costs. The increase in 2003 over 2002 is largely a reflection of the May 2002 acquisition of Tiburon by the Company.

Interest expense remained relatively constant at \$1.4 million in both 2003 and 2002.

	Monthly Weighted			Monthly Weighted		
	Average - 2003			Average - 2002		
	Amount Rate			Amount	Rate	
	(i	n thousands)	)	(in thousands)		
Bank borrowings	\$	16,208	3.6%	\$	17,983	3.8%
Industrial revenue bonds	\$	4,675	3.7%	\$	4.387	2.6%
Subordinated borrowings	\$	-	-	\$	1,310	4.9%
In addition the Company recorded the following interest expense:						
Amortization and write-off						
of financing charges	\$	250		\$	145	

Taxes on Income. The effective tax rate in 2003 was 40.8% as compared to 36.1% in 2002. The primary reason for this change in effective tax rates is due to a change in the mix in the states in which the Company's earnings occurred.

Net Income. The Company reported net income of \$3.4 million and \$1.8 million in 2003 and 2002, respectively. Diluted earnings per share increased to \$.42 in 2003 from \$.23 in 2002. The weighted average number of common shares outstanding and equivalents increased from 7.9 million in 2002 to 8.2 million 2003.

#### YEARS ENDED DECEMBER 31, 2002 AND 2001

*Revenues.* The Company had revenues of \$155.6 million and \$127.4 million for the years ended December 31, 2002 and December 31, 2001, respectively. This was an increase of \$28.2 million or 22.1%. Revenues from the Institutional Security Systems segment increased from \$81.0 million in 2001 to \$84.2 million in 2002. This was an increase of 3.9%. The Institutional Security Systems segment is largely a construction driven business. Much of its revenue is obtained by working on new and retrofit construction projects in the corrections industry as opposed to, from sources of recurring revenue. As such, the increase in revenue experienced by this segment is largely attributable to its ability to win and work on more projects than it did in the previous year. One of the reasons it was able to do this was because its backlog had grown from \$85.3 million at December 31, 2000 to \$92.3 million at December 31, 2001 thus providing it with the ability to engage in more work in 2002 than it did in 2001. At December 31, 2002, the backlog for the Institutional Security System's segment had grown still further to \$99.5 million. Revenues from the Attack Protection segment increased from \$23.2 million in 2001

to \$28.4 million in 2002, an increase of 22.4%. The Attack Protection segment was largely capacity constrained in 2001. As a result, the Company purchased an existing 75,000 square foot factory on 20 acres of land in close proximity to its existing factory in Montgomery, Alabama. This expansion provides the segment the necessary capacity to generate incremental revenue of approximately \$10 million per year. Of the \$5.2 million of increased revenue generated by the Attack Protection segment, \$1.8 million was generated as a result of this expansion. Attack Protection also encompasses the Company's Fiber SenSys product line. This product line continued to experience increased demand for its perimeter protection product resulting in sales of \$4.9 million in 2002 as compared to \$1.5 million in 2001. As such, 65.3% of the revenue growth in the Attack Protection segment in 2002 resulted from the growth of the Fiber SenSys product. Revenues from the Federal Security Systems segment decreased from \$18.7 million in 2001 to \$13.4 million in 2002. This was a decrease of 28.4%. At December 31, 2001 the Federal Security System segment backlog was a relatively small \$380 thousand. Substantially all of the Company's revenue is backlog driven. Its backlog is therefore a precursor to future revenues. The Federal Security Segment's failure to have any meaningful backlog at December 31, 2001 resulted in substantially all of its 2002 revenue to be driven by contract awards it received in 2002. This will inherently cause its revenue to decline. The Federal Security segment did conclude 2002 with \$11.4 million of backlog. Revenues from the Public Safety and Justice segment increased \$25.1 million from \$4.5 million in 2001 to \$29.6 million in 2002, On May 2, 2002, the Company completed its acquisition of Tiburon, Inc. Prior thereto, the Company controlled approximately 20% of Tiburon and recorded its investment in Tiburon under the equity method of accounting. Subsequent to May 2, 2002, Tiburon became a wholly owned subsidiary of the Company and thus its results are now consolidated with those of the Company. Tiburon's revenues for the eight month period it was owned by the Company were \$24.9 million, which accounts for substantially all of this segment's revenue increase.

Expenses. Cost of goods sold increased from \$102.1 million in 2001 to \$120.7 million in 2002. This was an increase of \$18.6 million or 18.2%. This increase was largely a result of the acquisition of Tiburon on May 2, 2002, which added an additional \$10.4 million of cost of goods sold to the results of the Company. The balance of the increase in cost of goods results from increases from the Institutional Security Systems and Attack Protection segments, offset by a decline from the Federal Security Systems segment.

The smaller percentage increase in cost of goods sold as compared to the percentage increase in sales resulted in an increased gross profit percentage of 22.4% in 2002 as compared to 19.8% in 2001. Gross profit increased from \$25.3 million in 2001 to \$34.8 million in 2002.

Cost of goods sold in the Institutional Security Systems segment increased from \$66.3 million in 2001 to \$72.8 million in 2002. This was an increase of \$6.5 million or 9.8%, This increase was larger than the related sales increase of this segment of 3.9% resulting in a decline in the gross profit percentage from 18.2% in 2001 to 13.5% in 2002. During 2002, the West Coast operations of the Institutional Security Systems segment experienced significant cost overruns on many of its projects. These cost overruns amounted to approximately \$2.4 million, which accounts for the majority of the decline in the segment's gross profit percentage in 2002. Cost overruns amounted to approximately \$0.7 million and \$1.7 million in the third and fourth quarters of 2002, respectively. To address this situation, the Company implemented more centralized controls and has replaced certain personnel at its West Coast operations. Cost of goods sold in the Attack Protection segment increased from \$16.8 million in 2001 to \$23.7 million in 2002. This was an increase of \$6.9 million or 41.4%. This increase was larger than the related sales increase of this segment of 22.4%, resulting in a decline in the gross profit percentage from 27.7% in 2001 to 16.3% in 2002. The Attack Protection segment experienced lower-than-expected volume in its Bullet and Blast Resistant windows and doors product line which was exacerbated by excess plant capacity which resulted from the addition of its new 75,000 square foot factory which was placed in service during the first quarter of 2002. As a result of the terrorist attacks of September 11, 2001, the Company geared up in anticipation of increased demand for this segment's product, which is only now beginning to materialize. This new factory was provisioned and staffed, via new equipment and hires as well as by the movement of equipment and staff from its existing factory. This resulted in the Company running both of its factories at levels significantly below optimum capacity, resulting in numerous operational inefficiencies. As a result, the Company experienced incremental expenses in excess of the commensurate volume increase thus resulting in its decline in gross profit percentage. Cost of goods sold in the Federal Security Systems segment decreased from \$16.3 million in 2001 to \$11.0 million in 2002. This was a decrease of \$5.3 million or 32.5%. This decrease was larger than the related sales decrease of this segment of 28.4%, resulting in an increase in the gross profit percentage from 12.7% in 2001 to 17.8% in 2002. Substantially all of the projects awarded to this segment are discrete projects. The increased gross profit percentage is a result of the projects awarded in 2002 having a greater margin than those awarded in the prior year. Cost of goods sold in the Public Safety and Justice segment increased from \$2.7 million in 2001 to \$13.2 million in 2002. This was an increase of \$10.5 million. Substantially all of this increase was a result of the Company's May 2, 2002 acquisition of Tiburon.

Operating expenses increased from \$17.4 million in 2001 to \$25.8 million in 2002. This was an increase of \$8.4 million or 48.3%. Substantially all of the change in operating expenses was a result of the Company's May 2, 2002 acquisition of Tiburon.

*Amortization of Intangible Assets and Capitalized Software Acquired in the Tiburon Acquisition.* In conjunction with the acquisition on May 2, 2002, of Tiburon, Inc. and in compliance with Statement of Financial Accounting Standards No. 141, (SFAS 141) Business Combinations, the Company determined the fair value of the following identifiable assets and assigned the indicated lives thereto for purposes of amortization.

	A	mount	Life
	(in tl	nousands)	(in years)
Trade name	\$	5,340	Indefinite
Customer relationships	\$	2,500	14
Software	\$	3,000	5
Backlog	\$	300	2
Other	\$	135	3

The amortization of the above intangibles for the eight months the Company owned Tiburon in 2002 resulted in the Company recording amortization expense related to the intangibles of \$649 thousand included in operating expenses.

Research and Development expenses increased from \$70 thousand in 2001 to \$4.9 million in 2002. Historically, the Company did not expend significant monies on research and development. In 2002, with the acquisition of Tiburon, the Company expended significantly more dollars on software development. It should be noted that these research and development expenditures are presently expected to be recurring expenses and the approximate \$4.8 million incurred by Tiburon in 2002 was only for the eight month period Tiburon was owned by CompuDyne in 2002. The amount expended by Tiburon during calendar 2002, including the period it was not owned by the Company was significantly greater. Tiburon provides a fully integrated suite of products including computer-assisted dispatch, records management, court and probation software systems for the law enforcement, fire and rescue, corrections and justice markets. Tiburon is a worldwide market leader in the development, implementation, and support of public safety and justice automation systems. Being a technology driven enterprise, Tiburon is required to continually update and enhance its software offerings thus causing it to incur significant research and development costs.

Interest expense decreased from \$2.6 million in 2001 to \$1.4 million in 2002. The decrease in the Company's interest expense in 2002 is a result of the Company repaying a high interest rate subordinate borrowing (\$9.0 million at 13.15%) in October 2001 with the proceeds from its Private Investment, Public Equity ("PIPE") financing. In addition, 2001 interest expense included \$357 thousand of expense related to the write off of non-recurring capitalized finance charges from a previous bank financing that was replaced in November 2001. In addition, to finance the acquisition of Tiburon, Inc. the Company's banks increased its line of credit by \$10 million, which the Company borrowed in full to pay part of the cash portion of the purchase price included in operating expenses.

The following table compares the weighted average of the Company's 2002 and 2001 interest bearing borrowings and the related interest rates charged thereon.

	Monthly Weighted			Monthly Weighted		
	Average - 2002			Average - 2001		
	A	mount	Rate	A	mount	Rate
	(in thousands)			(in thousands)		
Bank borrowings	\$	17,983	3.8%	\$	8,888	12.5%
Industrial revenue bonds	\$	4,387	2.6%	\$	1,902	6.6%
Subordinated borrowings	\$	1,310	4.9%	\$	8,081	13.0%
In addition the Company recorded the following interest expense: Amortization and write-off	d					
of financing charges	\$	145		\$	439	

Other income in 2002 primarily relates to dividends of \$76 thousand received on the investment in the preferred shares of Tiburon and equity income of \$23 thousand recorded on the investment in Tiburon prior to May 2, 2002.

*Taxes on Income.* The effective tax rate in 2002 was 36.1% as compared to 28.4% in 2001. In 2001 a reduction of a valuation allowance on a deferred tax asset on the Company's balance sheet was recorded because it was determined that as a result of the Company's continued higher level of taxable earnings, it is more likely than not that the Company would realize the tax benefit. For 2001 the benefit was \$534 thousand. Absent this valuation reduction, the effective tax rate would have been 37.8% in 2001. The primary reason for this change in effective tax rates is due to a change in the mix in the states in which the Company's earnings occur and because of lower levels of tax deductions received from same day sales from employees exercising and selling stock purchased under the Company's stock option plan.

*Net Income.* The Company reported net income of \$1.8 million and \$4.1 million in 2002 and 2001, respectively. Fully diluted earnings per share decreased to \$.23 in 2002 from \$.67 in 2001. The weighted average number of common shares outstanding and equivalents increased from 6.1 million in 2001 to 7.9 million in 2002. During the year, approximately 92.4 thousand shares of common stock were repurchased by the Company. This decline in the shares outstanding was offset by the new shares issued in the Tiburon purchase transaction in late May 2002.

#### Liquidity and Capital Resources

The Company funds its operations through cash flows generated from its operations, bank and public financings, and the sale of its common stock. The Company's liquidity requirements arise from cash necessary to carry its inventories and billed and unbilled receivables, for capital expenditures, to repurchase shares of its common stock under its share repurchase program, for payments of principal and interest on outstanding indebtedness and for acquisitions. The ultimate customers of the Company are primarily Federal, State and local governmental units. In the event the funding of these governmental units is reduced for any reason, including budgetary reductions due to economic conditions, there is a risk that the demand for the Company's goods and services would decrease which would reduce the availability of funds to the Company.

As of December 31, 2003, the Company had working capital of \$28.8 million compared with \$30.8 million as of December 31, 2002. The most significant changes in working capital were decreases in accounts receivable and costs in excess of billings.

Net cash provided by operating activities was \$11.0 million in 2003 versus \$1.8 million provided by operating activities in 2002.

Net cash used for investing activities was \$1.1 million in 2003 compared to \$13.5 million in 2002. Capital expenditures declined from \$3.2 million in 2002 to \$1.1 million in 2003. Much of the 2002 capital expenditures related to the acquisition and provisioning of the Attack Protection segment's new 75,000 square foot factory, completed in the second quarter of 2002 in Montgomery, Alabama to increase capacity of the Attack Protection segment. Net payments for the acquisition of Tiburon, Inc. during 2002 were \$10.4 million.

Net cash used in financing activities amounted to \$9.3 million in 2003 compared with \$12.7 million provided by financing activities in 2002. As a result of the cash generated by the Company's operations in 2003, the Company was able to reduce its bank borrowings by \$9.9 million. Approximately \$10.4 million of the \$15.5 million borrowing from banks in 2002 were used to finance the acquisition of Tiburon on May 2, 2002. The decrease in cash used in financing activities in 2003 is primarily a result of repayments under the Company's bank credit facilities.

The following table summarizes the contractual obligations of the Company as of December 31, 2003 and the payments due by period.

	(in thousands)					
	Long-Term Debt	Operating Leases				
December 31:						
2004	\$ 2,103	\$ 2,715				
2005	11,990	1,924				
2006	440	865				
2007	440	675				
2008	440	344				
Thereafter	2,245	108				
Totals	<u>\$ 17,658</u>	<u>\$ 6,631</u>				

In addition, the Company enters into purchase obligations to procure equipment and services, including subcontractor contracts, in the performance of the day-to-day operations of its business. Substantially all of these obligations are covered by our existing backlog and the revenues generated by these backlogs are expected to be sufficient to meet any payment obligations resulting from these purchase commitments.

On January 22, 2004, the Company completed an offering of \$40.25 million principal amount of 6.25% Convertible Subordinated notes due January 21, 2011. The offering was for \$35 million principal amount plus an underwriter's overallotment option of \$5.25 million principal amount, which was exercised in full. The notes bear interest at the rate of 6.25% per annum, payable semi-annually, and are convertible into shares of common stock at a conversion price of \$13.89 per share.

The Company's total outstanding borrowings at December 31, 2003 amounted to approximately \$17.7 million. These borrowings were at variable rates.

The Company had two borrowings from banks, both made under a Credit Agreement that provides for both term borrowings and a line of credit.

The first borrowing is a three-year term loan due in quarterly installments through November 2004. This borrowing, originally in the amount of 5.0 million, was entered into on November 16, 2001. The amount outstanding as of December 31, 2003 was 1.7 million. The interest rate is variable and can range from LIBOR +1.75% to 3.5% or prime +0.5% to 2.25%. The rate charged the Company is based on the Company's leverage ratio at the end of each quarter. The leverage ratio is defined as the ratio of consolidated indebtedness for borrowed money, capital leases, guaranties of borrowed money and reimbursement obligations in respect of letters of credit divided by the Company's earnings before interest, taxes, depreciation, and amortization (EBITDA). The interest rate charged to the Company was 3.62% at December 31, 2003.

The second borrowing available from banks under the Credit Agreement is a \$25.0 million line of credit, due February 16, 2005. Borrowings outstanding under this line of credit as of December 31, 2003 were \$11.6 million. Its interest rate is variable and can range from LIBOR plus 1.50% to 3.25% or the prime rate plus 0.25% to 2.0%. The interest rate charged the Company is based on the Company's leverage ratio at the end of each quarter as defined above. The rates charged to the Company ranged from 3.39% to 5.00% at December 31, 2003.

The Company also had two industrial revenue bonds outstanding at December 31, 2003 in the amounts of \$1.6 million and \$2.9 million. The interest rate charged to the Company at December 31, 2003 was 1.5% and 1.4% respectively. These borrowings bore interest at variable rates between 0.9% and 1.9% during 2003 based on weekly market conditions. These bonds are fully collateralized by bank letters of credit issued under the Credit Agreement. The Company's banks consider letters of credit as outstanding borrowings when considering the amount of availability the Company has remaining under its line of credit.

Other than the Company's \$7.4 million of letters of credit, the Company has no other material off balance sheet liabilities.

The Company had \$6.1 million of unused availability under its line of credit at December 31, 2003.

As a result of the variable nature of the interest rate on the Company's bank borrowings, any increase in the amount of outstanding borrowings and/or decreases in the Company's EBITDA (an increase in the "leverage ratio") will result in the Company's interest rate increasing and thus the amount of interest expense incurred also increasing.

On January 22, 2004, the Company completed an offering of \$40.25 million principal amount of 6.25% Convertible Subordinated notes due January 21, 2011. The offering was for \$35 million principal amount plus an underwriter's overallotment option of \$5.25 million principal amount, which was exercised in full. The notes bear interest at the rate of 6.25% per annum, payable semi-annually, and are convertible into shares of common stock at a conversion price of \$13.89 per share.

The Company anticipates that cash generated from operations and borrowings under the working capital line of credit and its 6.25% convertible subordinated note will enable the Company to meet its liquidity, working capital and capital expenditure requirements during the next 12 months. The Company's notes payable to banks mature on February 16, 2005. The Company, however, may require additional financing to pursue its strategy of growth through acquisitions to meet its long-term liquidity, working capital and capital expenditure requirements. If such financing is required, there are no assurances that it will be available, or if available, that it can be obtained on terms favorable to the Company. The Company presently has no binding commitment or binding agreement with respect to any acquisition or strategic investment. However, from

time to time, the Company may be party to one or more non-binding letters of intent regarding material acquisitions, which, if consummated, may be paid for with cash or through the issuance of a significant number of shares of the Company's common stock.

On May 2, 2002, the Company completed the purchase of Tiburon, Inc. CompuDyne distributed approximately 1.1 million shares of CompuDyne common stock and approximately 91,000 warrants to purchase shares of the Company's stock, valued collectively at \$14.3 million and approximately \$10.4 million, net in cash to acquire the portion of Tiburon that the Company did not previously own. Including the Company's initial investment of \$6.0 million in Tiburon and transaction costs resulted in the Company recording \$33.4 million as the value of the consideration paid for this acquisition. To fund the cash portion of the Tiburon acquisition, the Company negotiated an increase in its bank line of credit of \$10.0 million effective May 2, 2002. Borrowings made by the Company under this increased facility may result in increased interest rates charged to the Company, to the extent its leverage ratio changes resulting in increased interest charges. As a result of the approval of this borrowing, the Company had adequate cash available to complete this transaction.

The current interest rate environment nationally is at historic lows. In light of this favorable environment, the Company determined that it was in its best interests to lock in a favorable fixed interest rate for a significant amount of borrowings. These borrowings, which were made on a subordinated basis were used to pay off the Company's existing bank debt and will be available to fund the Company's future growth opportunities and also will be available to fund any acquisitions which the Company may wish to pursue. These funds will be instrumental in the Company's growth through acquisition strategy. Unlike the Company's existing bank debt, the 6.25% Convertible Subordinated Notes do not contain any restrictive covenants or ratios. As a result of securing this borrowing, the Company intends to renegotiate its current bank lines of credit. Although the Company currently does not see the need to borrow under its bank lines, it intends to keep such lines open and available to enhance its financial flexibility.

During January and February 2004, the Company repaid substantially all of its outstanding bank borrowings from the proceeds of the issuance of its 6.25% Convertible Subordinated Note. The Company has decided not to repay any of its Industrial Revenue Bond ("IRB") borrowings as it has determined that there were certain favorable tax treatments afforded the Company when it entered into these IRB's which it would lose in the event these borrowings were repaid prematurely.

#### Additional Considerations

#### Cost Containment

Due to current economic conditions, and in light of a very strong competitive environment, the Company recognizes that its ability to increase the prices it charges its customers is limited. As a result, in order to enhance its profitability, the Company recognizes the need to continue to seek ways to reduce its costs.

#### Office Closures and Consolidations

In January 2003, the Company closed its Midwest Regional Office, located in Wauwatusa, Wisconsin, and consolidated its operations into its Montgomery, Alabama office. The Company does not believe this office closure will have a negative impact on its ability to generate sales in the Midwest region. The costs to close this office were \$16 thousand. The Company anticipates that closure of this office will result in annual overhead savings of approximately \$100 thousand.

In June 2003, the Company moved its Airteq Systems manufacturing facility from leased space in Tualatin, Oregon to its new plant in Montgomery, Alabama, which was purchased in 2002 for its Attack Protection business. The move is expected to result in manufacturing efficiencies, labor reductions, better sharing of engineering and other overhead resources, and will absorb excess capacity in the Montgomery plant. In conjunction with the Airteq move, the Company's Fiber SenSys business, which manufactures fiber optic based perimeter sensors for intrusion detection, moved from its leased space in Beaverton, Oregon to the larger Airteq facility, which resulted in a 10,000 square foot expansion for Fiber SenSys. These moves resulted in charges totaling approximately \$346 thousand in 2003, and should result in annual savings of \$250 thousand in addition to providing added capacity for Fiber SenSys.

#### Pension Plan

Prior to 2003 the Company maintained a money purchase pension plan, which covered employees at one of its divisions. Salaried employees at this division were eligible to participate in this plan after one year of service. Annual contributions of between 3% and 5% of annual compensation were made by the Company depending on the employees' years of service. The expense related to funding the plan was \$507 thousand during 2002. Effective December 31, 2002, the Company ceased contributions to this plan. The participants in this plan were 100% vested. The plan was then terminated and the participants have been given three distribution options: a rollover to the 401K, cash distribution, or annuity purchase.

#### CompuDyne's Total Backlog

CompuDyne's total backlog amounted to \$139.4 million at December 31, 2003. This was a decrease of 31.8% from the Company's December 31, 2002 backlog of \$204.3 million. The break down of the Company's backlog by business segment is as follows:

	December 31,	December, 31,
	2003	2002
	(in thousands)	(in thousands)
Institutional Security Systems	\$ 57,258	\$ 99,527
Attack Protection	10,043	18,478
Federal Security Systems	8,326	11,440
Public Safety and Justice	63,727	74,867
Totals	\$ 139,354	\$ 204,312

Included in the backlog of the Public Safety and Justice segment at December 31, 2003 and 2002 is \$12.0 million and \$26.3 million, respectively, representing awards received by the segment, for which the customers have not yet entered into signed contracts. These awards are expected to result in signed contracts over the next twelve months.

#### Critical Accounting Policies

A complete description of the Company's significant accounting policies appears in the Notes to the Consolidated Financial Statements appearing elsewhere in this report.

#### Percentage of Completion Accounting and Revenue Recognition

Approximately 82% of the Company's revenues are derived from long term contracts where revenue is recognized under the percentage of completion method of accounting. The Company's software related contracts utilize labor hours incurred to date on a project, divided by the total expected project hours to determine the completion percentage. The Company's manufacturing and construction contracts utilize costs incurred to date on a project, divided by the total expected project hours to date on a project, divided by the total expected project costs incurred to date on a project, divided by the total expected project costs to determine the completion percentage. Both of these methods require considerable judgment and as such, the estimates derived at any point in time could differ significantly from actual results. These estimates effect many of the balance sheet and statement of operations accounts including net sales, cost of goods sold, accounts receivable, contract costs in excess of billings and billings in excess of contract costs incurred.

Revenues for support and maintenance contracts are deferred and recognized ratably over the life of the contract.

Provisions for estimated losses on uncompleted contracts are recognized in the period such losses are determined.

#### Goodwill and Intangible Assets

The Company reviews the carrying value of goodwill and unamortized intangible assets annually during the fourth quarter of the year as of October 1 or whenever events or changes in circumstances indicate that the carrying value may not be recoverable, utilizing a discounted cash flow model. Changes in estimates of future cash flows caused by items such as unforeseen events or changes in market conditions could negatively affect the reporting unit's fair value and result in an impairment charge. The Company cannot predict the occurrence of events that might adversely affect the reported value of goodwill and intangible assets that totaled approximately \$31.1 million, net at December 31, 2003.

#### Stock Compensation Policy

The Company accounts for its stock-based compensation using the intrinsic value method and in accordance with the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees", and related interpretations. No stock-based employee compensation employee compensation cost is reflected in net income, as all options granted had an exercise price equal to the fair market value of the underlying common stock on the date of the grant.

#### Economic Conditions and the After Effect of the September 11, 2001 Terrorist Attacks

Much of the work CompuDyne performs is for state and local governmental units. These entities have been particularly hard hit by recent economic conditions and the resultant contraction of the tax bases of these governmental units. This has caused these governmental units to carefully evaluate their budgets and defer expenses and projects where possible. Much of the work of the Company's Public Safety and Justice and Institutional Security Systems segments is contracted with these state and local governmental units. As a result, these segments have seen delays in new work available to be bid and worked on. In addition, even work that has been contracted for where possible is being deferred by the customer into the future, presumably when the economy will experience more robust times.

After the occurrence of the tragic events of the September 11, 2001 terrorist attacks, there was a general perception that CompuDyne's Federal Security Systems and Attack Protection segments would see a significant increase in order flow. To the contrary, in the months subsequent to the terrorist attacks these segments saw a slowing in new work opportunities as the various Federal agencies and other customers that are the usual source of business for the Company slowed their procurement processes waiting for definitive direction as to how to proceed in the post September 11 world. Now further complicated by the military action in Iraq, the Company's customers are reevaluating priorities and budgets and are funding only their most pressing demands while also making key decisions as to which projects can be deferred.

Over time the Company believes these units will start to see a significant increase in business which has not as of yet begun.

As a result of the above factors, during the last two years the Company has experienced a more challenging marketplace than it experienced in several years prior to September 11, 2001.

#### Impact of Inflation

Inflation did not have a significant effect on CompuDyne's operations during 2003.

#### Market Risk

The Company is exposed to market risk related to changes in interest rates. At December 31, 2003, the Company had a total of \$17.7 million of notes payable outstanding. These borrowings were all at variable rates. The Company entered into an interest rate swap agreement on June 26, 2001 in the initial amount of \$11.5 million. The amount of this swap agreement declines by \$676 thousand on a quarterly basis until it becomes \$0 on October 1, 2005. At December 31, 2003 the amount of the swap agreement had declined to \$4.7 million at a fixed rate of 4.9%. As such, approximately \$13.0 million of the Company's variable rate borrowings were not hedged with an interest rate swap agreement. On January 22, 2004, the Company completed an offering of \$40.25 million principal amount of 6.25% Convertible Subordinated notes due January 21, 2011. The offering was for \$35 million principal amount plus an underwriter's over-allotment option of \$5.25 million principal amount, which was exercised in full. The notes bear interest at the rate of 6.25% per annum, payable semi-annually, and are convertible into shares of common stock at a conversion price of \$13.89 per share. The Company used a portion of the proceeds of this note offering to pay down its variable bank notes payable. Subsequent to the pay-down of its bank notes payable the only variable rate borrowings outstanding are approximately \$4.4 million of Industrial Revenue Bonds, which approximates the amount of its outstanding swap agreement. In the event interest rates increase dramatically, since these lines bear interest at variable rates, the increase in interest rate expense to the Company could be material to the results of operations of the Company.

#### Recent Accounting Pronouncements

In May 2003, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." The Statement establishes standards for how an issuer classifies and measures in its statement of financial position certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances) because that financial instrument embodies an obligation of the issuer. Many of such instruments were previously classified as equity. The statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003, except for mandatorily redeemable financial instruments of nonpublic entities. The Statement is to be implemented by reporting the cumulative effect of a change in accounting principle for financial instruments created before the issuance of the date of the Statement and still existing at the beginning of the interim period of adoption. Restatement is not permitted. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In April 2003, the FASB issued SFAS No. 149, "Amendment of SFAS No. 133 on Derivative Instruments and Hedging Activities". The Statement amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under Statement 133. The amendments set forth in SFAS 149 improve financial reporting by requiring that contracts with comparable characteristics be accounted for similarly. In particular, this Statement clarifies under what circumstances a contract with an initial net investment meets the characteristic of a derivative as discussed in Statement 133. In addition, it clarifies when a derivative contains a financing component that warrants special reporting in the statement of cash flows. Statement 149 amends certain other existing pronouncements. Those changes will result in more consistent reporting of contracts that are derivatives in their entirety or that contain embedded derivatives that warrant separate accounting. This Statement is effective for contracts entered into or modified after June 30, 2003 and for hedging relationships designated after June 30, 2003. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation --Transition and Disclosure, an amendment of FASB Statement No. 123" which amends SFAS No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation" and the reporting provisions of APB No. 30, "Interim Financial Reporting." SFAS 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation and requires prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. Adoption of this statement was required at the beginning of fiscal year 2003. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In July 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". The Statement is effective for fiscal years beginning after December 31, 2002. SFAS No. 146 requires companies to recognize costs associated with exit or disposal activities when they are incurred, rather than at the date of a commitment to an exit or disposal plan. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." This statement is effective for fiscal years beginning after May 15, 2002. SFAS 145 requires, among other things, eliminating reporting debt extinguishments as an extraordinary item in the income statement. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In January 2003 the FASB issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entitites" (FIN 46). In December 2003, FIN 46 was replaced by FASB Interpretation No. 46(R), "Consolidation of Variable Interest Entities". FIN 46(R) clarifies the application of Accounting Research Bulletin No. 51, "Consolidated Financial Statements", to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46(R) requires an enterprise to consolidate a variable interest entity if that enterprise will absorb a majority of the entity's expected losses, is entitled to receive a majority of the entity's expected residual returns, or both. FIN 46(R) is effective for entities being evaluated under FIN 46(R) for consolidation no later than the end of the first reporting period that ends after March 15, 2004. Management does not believe the adoption of FIN 46(R) will have a material impact on the Company's financial position, results of operations or cash flows.

In November 2002, the FASB issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" ("FIN 45"). FIN 45 requires the recognition of liabilities for guarantees that are issued or modified subsequent to December 31, 2002. The liabilities should reflect the fair value, at inception, of the guarantors' obligations to stand ready to perform, in the event that the specified triggering events or conditions occur. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne. Refer to Note 15, "Commitments and Contingencies," in the notes to Consolidated Financial Statements for additional information.

#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Interest Rate Risk

CompuDyne has variable rate notes payable. These on-balance sheet financial instruments expose the Company to interest rate risk, with the primary interest rate exposure resulting from changes in the LIBOR rate used to determine the interest rate applicable to the borrowing under the Company's bank borrowings.

The information below summarizes CompuDyne's sensitivity to market risks associated with fluctuations in interest rates as of December 31, 2003. To the extent that the Company's financial instruments expose the Company to interest rate risk, they are presented in the table below. The table presents principal cash flows and related interest rates by year of maturity of the Company's notes payable with variable rates of interest in effect at December 31, 2003. Note 11 to the consolidated financial statements contains descriptions of the Company's notes payable and should be read in conjunction with the table below.

It should be noted that on January 22, 2004, the Company completed an offering of \$40.25 million principal amount of 6.25% Convertible Subordinated notes due on January 21, 2011. The notes bear interest at a rate of 6.25% per annum, payable semi-monthly, and are convertible into shares of common stock at a conversion price of \$13.89 per share. The Company used a portion of the proceeds of this note offering to pay down its variable bank notes payable. The pay down of its variable borrowings reduced the Company's interest rate risk.

## Financial Instruments by Expected Maturity Date

Year Ending December 31 Notes Payable: Variable rate (\$) Average interest rate Fixed rate (\$) Average interest rate	2004 \$ 2,103,333 4.5% \$ - -	2005 \$ 11,990,000 5.0% \$ - -	2006 \$ 440,000 6.0% \$ -	2007 \$ 440,000 6.5% \$ - -	2008 \$ 440,000 7.0% \$ - -
Year Ending December 31 Notes Payable: Variable rate (\$) Average Interest Rate Fixed rate (\$) Average Interest Rate	<u>Thereafter</u> \$ 2,245,000 7.0% \$ - -	<u>Total</u> \$ 17,658,333 5.3% \$ - -	<u>Fair Value</u> \$ 17,658,333 5.3% \$ - -		
Year Ending December 31 Interest Rate Swaps: Variable to Fixed (\$) Average pay rate Average receive rate	2004 \$2,705,880 4.90% 2.00 %	2005 \$2,029,420 4.90% 3.00%	<u>2006</u> \$ - -	<u>2007</u> \$ - -	<u>2008</u> \$ - -
Year Ending December 31 Interest Rate Swaps: Variable to Fixed (\$) Average pay rate Average receive rate	<u>Thereafter</u> \$ - -	<u>Total</u> \$ 4,735,300 - -	<u>Fair Value</u> (\$ 155,625) - -		

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Shareholders of CompuDyne Corporation Hanover, Maryland

We have audited the accompanying consolidated balance sheets of CompuDyne Corporation and subsidiaries as of December 31, 2003 and 2002, and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2003. Our audits also included the financial statement schedule listed in the Index at Item 15a(2). These financial statements and financial statement schedule are the responsibility of the Corporation's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of CompuDyne Corporation and subsidiaries at December 31, 2003 and 2002, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2003, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

Doloitte & Touche LLP

Baltimore, Maryland March 8, 2004

### COMPUDYNE CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

	Decem		ber 31,
	ASSETS	2003	2002
		(dollars in	thou <del>sa</del> nds)
Current Assets			
Cash and cash equivalents		\$ 1,869	\$ 1,274
Accounts receivable, net		41,780	45,168
Contract costs in excess of billings		17,568	18,297
Inventories		6,704	6,401
Deferred tax assets		1,371	1,220
Prepaid expenses and other		2,322	2,510
Total Current Assets		71,614	74,870
Property, plant and equipment, net		10,079	12,171
Goodwill, net		21,280	21,938
Other intangible assets, net		9,785	10,171
Deferred tax assets		-	987
Other		904	667
Total Assets		<u>\$113,662</u>	<u>\$120,804</u>

### LIABILITIES AND SHAREHOLDERS' EQUITY

Current Liabilities		
Accounts payable and accrued liabilities	\$ 21,078	\$ 22,235
Billings in excess of contract costs incurred	13,551	13,602
Deferred revenue	6,036	5,812
Current portion of notes payable	2,103	2,402
Total Current Liabilities	42,768	44,051
Notes payable	15,555	25,108
Deferred tax liabilities	1,592	2,114
Other	820	327
Total Liabilities	60,735	71,600
Commitments and Contingencies		
Shareholders' Equity		
Preferred stock, 2,000,000 shares authorized and unissued	-	-
Common stock, par value \$.75 per share: 15,000,000 shares		
authorized; 8,567,680 and 8,391,522 shares issued		
at December 31, 2003 and 2002, respectively	6,426	6,294
Additional paid-in-capital	42,755	42,508
Retained earnings	7,926	4,518
Accumulated other comprehensive loss	(93)	(196)
Treasury stock, at cost; 594,877 shares and 573,930		
shares at December 31, 2003 and 2002, respectively	(4,087)	(3,920)
Total Shareholders' Equity	52,927	49,204
Total Liabilities and Shareholders' Equity	\$113,662	\$120,804

### COMPUDYNE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

	Year Ended December 31,			
	<u>2003</u> <u>2002</u> <u>2001</u>			
	(in thousands, except per	r share data)		
Net sales	\$ 193,263 \$ 155,556	\$ 127,394		
Cost of goods sold	146,867 120,740	102,114		
Gross profit	46,396 34,816	25,280		
Operating expenses	32,305 25,785	17,378		
Research and development	7,374 4,916	70		
Operating income	6,717 4,115	7,832		
Other expense (income)				
Interest expense	1,389 1,427	2,552		
Interest income	(338) (33)	(12)		
Other (income) expense	(90) (119)	(432)		
Total other expense	961 1,275	2,108		
Income before income taxes	5,756 2,840	5,724		
Income taxes	2,348 1,026	1,632		
Net income	\$ 3,408 \$ 1,814	\$ 4,092		
Earnings per share:				
Basic earnings per common share	<u>\$.43</u> <u>\$.24</u>	<u>\$.75</u>		
		<u>\</u>		
Weighted average number of common				
shares outstanding	<u>7,895</u> <u>7,456</u>	5,424		
Diluted earnings per common share	<u>\$ .42</u> <u>\$ .23</u>	<u>\$.67</u>		
Weighted average number of common	0.150 5.040	6.110		
shares and equivalents	<u>8,158</u> <u>7,940</u>	6,110		

## COMPUDYNE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (in thousands)

	Commor Shares	n Stock Amount	Additional Paid-in Capital	Retained Earnings (Deficit)	Accumulated Other Comprehensive Loss	Treas Shares	ury Stock Amount	Total
Balance at January 1, 2001	5,473	\$4,104	\$ 11,870	\$ (1,388)	\$ -	165	\$ (790)	\$ 13,796
Tax benefit from the exercise of stock options Common stock issued in PIPE Common stock issued	1,076 10	808 8	1,310 12,413 80					1,310 13,221 88
Warrants and stock options exercised	574	430	2,303			212	(2.490)	2,733
Purchase of treasury stock Subtotal	7,133	5,350	27,976	(1,388)	-	<u>313</u> 478	(2,489) (3,279)	(2,489) 28,659
Net income Other comprehensive income, net of tax: Loss on interest rate swap				4,092				4,092
agreement Translation adjustment					(129) 15			(129)
Comprehensive income (loss)	7 122	5 250	27.07(	2 704	(114)	170	(2.270)	3,978
Balance at December 31, 2001	7,133	5,350	27,976	2,704	(114)	478	(3,279)	32,637
Tax benefit from the exercise of stock options Common stock issued in			253					253
connection with acquisition of Tiburon, Inc. Warrant issued in	1,124	843	13,406					14,249
connection with acquisition of Tiburon, Inc.			262					262
Warrants exercised in								
cashless exercise Stock options exercised	9 126	6 95	58 553			4	(64)	- 648
Purchase of treasury shares	120	95	555			92	(577)	(577)
Subtotal	8,392	6,294	42,508	2,704	(114)	574	(3,920)	47,472
Net income Other comprehensive income, net of tax:				1,814				1,814
Loss on interest rate swap agreement Translation adjustment					(74) (8)			(74) (8)
Comprehensive income (loss)					(0)			1,732
Balance at December 31, 2002	8,392	6,294	42,508	4,518	(196)	574	(3,920)	49,204
Tax benefit from the exercise of stock options			127					127
Acquisition of Tiburon Purchase price adjustment			(370)					(370)
Stock options exercised	128	96	360					456
Warrants exercised	48	36	130			21	(166)	-
Purchase of treasury shares					(10.0)	-	(1)	(1)
Subtotal Net income	8,568	6,426	42,755	4,518 3,408	(196)	595	(4,087)	49,416 3,408
Other comprehensive income, net of tax: Gain on interest rate				5,408				5,408
swap agreement					110			110
Translation adjustment					(7)			(7)
Comprehensive income (loss) Balance at December 31, 2003	8,568	<u>\$ 6,426</u>	<u>\$ 42,755</u>	<u>\$ 7,926</u>	<u>\$ (93)</u>	595	<u>\$ (4,087)</u>	<u>3,511</u> <u>\$ 52,927</u>
Bulance at December 51, 2005	0,000	<u>\$ 0,720</u>	<u>y 72,133</u>	<u>\$1,740</u>	<u>(U)</u>		<u>a (7,007)</u>	<u> </u>

#### COMPUDYNE CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

	Yea	ar Ended Decemb	er 31,
	2003	2002 (in thousands)	2001
Cash flows from operating activities: Net income	\$ 3,408	\$ 1,814	\$ 4,092
	\$ 5,400	ψ 1,014	ψ 4,092
Adjustments to reconcile net income to net cash provided by (used in) operations:			
Depreciation and amortization	2,988	2,848	1,874
Deferred income tax (benefit) expense	245	(1,630)	(275)
Equity earnings in affiliated company	-	(23)	(75)
Loss (Gain) from disposition of property, plant and equipment	-	(1)	(69)
Other, net	-	-	(5)
Changes in assets and liabilities:			
Accounts receivable	3,388	(4,828)	362
Contract costs in excess of billings	1,305	4,533	(7,439)
Inventories	(303)	(158)	(1,454)
Prepaid expenses and other current assets	188	1,275	(1,003)
Other assets Accounts payable and accrued liabilities	(237) (830)	(49) (4,887)	(391) 3,999
Billings in excess of contract costs incurred	(51)	1,871	(1,590)
Deferred revenue	224	1,021	-
Other liabilities	665	(9)	(232)
Net cash flows provided by (used in) operating activities	10,990	1,777	(2,206)
Cash flows from investing activities:			
Additions to property, plant and equipment	(1,068)	(3,150)	(1,386)
Proceeds from sale of property, plant and equipment	14	40	401
Net payment for acquisitions	(71)	(10,362)	(6.086)
Net cash flows used in investing activities	(1,125)	(13,472)	(7,071)
Cash flows from financing activities:			
Issuance of common stock	-	-	88
Warrants exercised	166	64	1,862
Common stock issued in PIPE	-	-	13,221
Stock options exercised Purchase of treasury stock	583 (167)	902 (641)	871 (18,983)
Sale of treasury stock	(107)	(041)	16,494
Borrowings of subordinated notes payable	-	-	1,250
Repayment of subordinated notes payable	-	(1,762)	(9,170)
Borrowings of bank notes	-	15,500	12,000
Repayment of bank notes	(9,852)	(1,390)	(9,137)
Net cash flows (used in) provided by financing activities	(9,270)	12,673	8,496
Net change in cash and cash equivalents	595	978	(781)
Cash and cash equivalents at the beginning of the year	1,274	296	1,077
Cash and cash equivalents at the end of the year	<u>\$ 1,869</u>	<u>\$ 1,274</u>	<u>\$ 296</u>
Supplemental disclosures of cash flow information:			
Cash paid during the year for:		<i>d</i> =	
Interest	\$ 1,087	\$ 1,314	\$ 2,105
Income taxes, net of refunds	\$ 1,873	\$ 2,137	\$ 1,151

#### COMPUDYNE CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. NATURE OF OPERATIONS AND SIGNIFICANT ACCOUNTING POLICIES

*Nature of Operations* CompuDyne Corporation, a Nevada corporation, operates in four sectors of the security industry – Institutional Security Systems, Attack Protection, Public Safety and Justice, and Federal Security Systems.

The Institutional Security Systems segment provides physical and electronic security products and services to the corrections industry (jails and prisons), and to the courthouse, municipal and commercial markets.

The Attack Protection segment manufactures bullet, blast and attack resistant windows and doors designed for high-end security applications, including embassies, courthouses, Federal Reserve buildings and banks; also manufactures fiber optic systems used to detect physical intrusion, protect large perimeters and for the physical protection of data lines; and, fixed, removable, semi-automatic vehicle bollards and wedge barrier security systems.

The Public Safety and Justice segment provides a fully integrated suite of products including computer assisted dispatching, records management, court and probation software systems for the law enforcement, fire and rescue, corrections and justice environments. In addition, the Company's Public Safety and Justice segment provides sophisticated inmate management software.

The Federal Security Systems segment provides the United States military, governmental agencies and state and local units with specialty engineering and security services, often of a classified nature.

Summary of Significant Accounting Policies The consolidated financial statements of CompuDyne Corporation and its subsidiaries have been prepared in accordance with accounting principles generally accepted in the United States of America.

Principles of Consolidation The consolidated financial statements include the accounts of CompuDyne Corporation and its subsidiaries. On May 2, 2002, CompuDyne completed its acquisition of all of the issued and outstanding shares of Tiburon at which time Tiburon became a wholly owned subsidiary of CompuDyne. Prior to May 2 the Company accounted for its investment in Tiburon using the equity method and such investment was included in Investment in Affiliated Company. All significant inter-company balances and transactions have been eliminated in consolidation.

*Use of Estimates* The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. These include estimates of percentage-completion on long-term contracts and valuation allowances for contracts, accounts receivable and deferred tax assets. Actual results could differ from those estimates.

*Revenue Recognition* Much of the Company's revenues are derived from long term contracts where revenue is recognized under the percentage of completion method of accounting. Revenues and the associated costs from software products and related hardware installations as well as computer programming and systems engineering services delivered as part of the company's delivery of its software products are recognized using the percentage-of-completion method using labor hours incurred relative to total estimated contract hours as the measure of progress towards completion. The Company's manufacturing and construction contracts utilize costs incurred to date on a project divided by the total expected project costs to determine the completion percentage. Revenue under cost reimbursable contracts is recognized to the extent of costs incurred to date plus a proportionate amount of the fee earned. Revenue under time and materials contracts is recognized to the extent of billable rates times hours incurred plus materials expense incurred. Revenue from fixed price construction contracts is recognized under the percentage of completion method, whereby a portion of the total contract price is recognized based on the amount of costs incurred to date as a percentage of total estimated costs. Changes in revenue, costs, and profit estimates occurring during the course of a contract are recognized in the period in which the revisions are determined. Revenues for support and maintenance contracts are deferred and recognized ratably over the life of the service contract once the system is installed. Provisions for estimated losses on uncompleted contracts are recognized in the period such losses are determined. Costs and estimated earnings in excess of billings on uncompleted contracts represent the excess of contract revenues recognized to date over billings to date on certain contracts. Billings in excess of costs and estimated earnings on uncompleted contracts represent the excess of billings to date over the amount of revenue recognized to date on certain contracts.

Sales of products, unrelated to contract revenue, are recognized as revenue at the time of shipment, which is when title passes.

*Goodwill* Goodwill represents the cost in excess of the fair value of net assets acquired. In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 142 ("SFAS 142"), "Goodwill and Other Intangible Assets", which was effective January 1, 2002. SFAS 142 requires, among other things, the discontinuance of goodwill amortization. In addition, the standard includes provisions for the reclassification of certain existing recognized intangibles as goodwill, reassessment of the useful lives of existing recognized intangibles, reclassification of certain intangibles out of previously reported goodwill and the identification of reporting units for purposes of assessing potential future impairments of goodwill. SFAS 142 also requires the Company to complete a transitional goodwill impairment test six months from the date of adoption. The result of this impairment test identified that as of January 1, 2002 there were no impairments of goodwill or intangible assets. CompuDyne will continue to conduct impairment tests annually in the fourth quarter of each fiscal year. As of October 1, 2003, there was no impairment of goodwill and intangible assets. As of January 1, 2002, CompuDyne discontinued the amortization of all goodwill. Amortization for the twelve months ended December 31, 2001 was \$66.0 thousand. Net income and fully diluted earnings per common share for the twelve months ended December 31, 2002 and 2003, assuming goodwill was not amortized during this period, would not vary significantly from the amount recorded.

*Impairment Accounting* CompuDyne reviews the recoverability of its long-lived and intangible assets, when events or changes in circumstances occur that indicate that the carrying value of the assets may not be recoverable. The measurement of possible impairment is based on CompuDyne's ability to recover the carrying value of the asset from the expected future undiscounted cash flows generated. The measurement of impairment requires management to use estimates of expected future cash flows. If an impairment loss existed, the amount of the loss would be recorded in the consolidated statements of operations. It is possible that future events or circumstances could cause these estimates to change.

*Cash and Cash Equivalents* The Company considers all highly liquid investments with an original or remaining maturity of three months or less to be cash equivalents. The Company deposits cash and cash equivalents with high credit quality financial institutions. These deposits may exceed the federally insured limits.

*Property, Plant, Equipment and Software* Property, plant and equipment are stated at cost less accumulated depreciation. Depreciation of plant and equipment is computed principally by the straight-line method based upon the estimated useful lives of the various classes of assets. Leasehold improvements are amortized over their useful lives or the term of the underlying lease, whichever is shorter. Maintenance and repair costs are charged to operations as incurred; major renewals and betterments are capitalized. In addition, the Company capitalizes software which serves as the base product in its sales products.

*Inventories* Inventories are stated at the lower of cost or market, using the first-in, first-out (FIFO) method. Costs included in inventories consist of materials, labor, and manufacturing overhead, which are related to the purchase and production of inventories.

*Warranty Reserves* In November 2002, the FASB issued Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" ("FIN 45"). FIN 45 requires the recognition of liabilities for guarantees that are issued or modified subsequent to December 31, 2002. The liabilities should reflect the fair value, at inception, of the guarantors' obligations to stand ready to perform, in the event that the specified triggering events or conditions occur. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne. The Interpretation also requires disclosure of accounting policies and methodologies with respect to warranty accruals, as well as a reconciliation of the change in these accruals for the reporting period. Refer to Note 15, "Commitments and Contingencies," in the Notes to Consolidated Financial Statements for additional information.

*Deferred Revenue* The Company provides ongoing maintenance and service for many of its completed projects. Much of this work is performed pursuant to maintenance agreements, which typically cover such services for a twelve month period. The Company recognizes revenue under these contracts ratably over the term of the contract. Any revenues not yet earned under the contract is recorded as deferred revenue in the accompanying financial statements

*Comprehensive Income (Loss)* Comprehensive income (loss) consists of unrealized gains or (losses) on foreign currency translation adjustments and an interest rate swap agreement and is presented in the Consolidated Statements of Changes in Stockholders' Equity.

*Fair Value and Hedging* The Company hedges the cash flows of some of its long-term debt using an interest rate swap. The Company enters into these derivative contracts to manage its exposure to interest rate movements by achieving a desired proportion of fixed rate versus variable rate debt. In an interest rate swap, the Company agrees to exchange the difference between a variable interest rate and either a fixed or another variable interest rate, multiplied by a notional principal amount.

*Income Taxes* The Company follows Statement of Financial Accounting Standards ("SFAS") No. 109, "Accounting for Income Taxes". Under SFAS 109, deferred income taxes are recognized for the future tax consequences of differences between tax bases of assets and liabilities and financial reporting amounts, based upon enacted tax laws and statutory tax rates applicable to the periods in which the differences are expected to affect taxable income.

*Stock-Based Compensation* The Company accounts for employee stock-based compensation using the intrinsic value method prescribed by Accounting Principles Board Opinion No. 25, "Accounting For Stock Issued to Employees", ("APB No. 25") and has adopted only the disclosure requirements of SFAS No. 123, "Accounting For Stock-Based Compensation" ("SFAS No. 123"). The Company accounts for non-employee stock-based compensation using the fair value method in accordance with SFAS No. 123, as amended by SFAS No. 148.

#### Other Recently Issued Accounting Pronouncements

In May 2003, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." The Statement establishes standards for how an issuer classifies and measures in its statement of financial position certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances) because that financial instrument embodies an obligation of the issuer. Many of such instruments were previously classified as equity. The statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003, except for mandatorily redeemable financial instruments of nonpublic entities. The Statement is to be implemented by reporting the cumulative effect of a change in accounting principle for financial instruments created before the issuance of the date of the Statement and still existing at the beginning of the interim period of adoption. Restatement is not permitted. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In April 2003, the FASB issued SFAS No. 149, "Amendment of SFAS No. 133 on Derivative Instruments and Hedging Activities". The Statement amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under Statement 133. The amendments set forth in SFAS 149 improve financial reporting by requiring that contracts with comparable characteristics be accounted for similarly. In particular, this Statement clarifies under what circumstances a contract with an initial net investment meets the characteristic of a derivative as discussed in Statement 133. In addition, it clarifies when a derivative contains a financing component that warrants special reporting in the statement of cash flows. Statement 149 amends certain other existing pronouncements. Those changes will result in more consistent reporting of contracts that are derivatives in their entirety or that contain embedded derivatives that warrant separate accounting. This Statement is effective for contracts entered into or modified after June 30, 2003 and for hedging relationships designated after June 30, 2003. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation --Transition and Disclosure, an amendment of FASB Statement No. 123" which amends SFAS No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation" and the reporting provisions of APB No. 30, "Interim Financial Reporting." SFAS 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation and requires prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. Adoption of this statement was required at the beginning of fiscal year 2003. The adoption of this pronouncement did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In July 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities". The Statement is effective for fiscal years beginning after December 31, 2002. SFAS No. 146 requires companies to recognize costs associated with exit or disposal activities when they are incurred, rather than at the date of a commitment to an exit or disposal plan. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In April 2002, the FASB issued SFAS No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections." This statement is effective for fiscal years beginning after May 15, 2002. SFAS 145 requires, among other things, eliminating reporting debt extinguishments as an extraordinary item in the income statement. The adoption of this standard did not have a material effect on the financial position, results of operations or cash flows of CompuDyne.

In January 2003 the FASB issued FASB Interpretation No. 46, "Consolidation of Variable Interest Entitites" (FIN 46). In December 2003, FIN 46 was replaced by FASB Interpretation No. 46(R), "Consolidation of Variable Interest Entities". FIN 46(R) clarifies the application of Accounting Research Bulletin No. 51, "Consolidated Financial Statements", to certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46(R) requires an enterprise to consolidate a variable interest entity if that enterprise will absorb a majority of the entity's expected losses, is entitled to receive a majority of the entity's expected residual returns, or both. FIN 46(R) is effective for entities being evaluated under FIN 46(R) for consolidation no later than the end of the first reporting period that ends after March 15, 2004. Management does not believe the adoption of FIN 46(R) will have a material impact on the Company's financial position, results of operations or cash flows.

Reclassifications - Certain prior year amounts have been reclassified to conform with the current year's presentation.

#### 2. SUBSEQUENT EVENT

On January 22, 2004, the Company completed an offering of \$40.25 million principal amount of 6.25% Convertible Subordinated notes due January 21, 2011. The offering was for \$35 million principal amount plus an underwriter's overallotment option of \$5.25 million principal amount, which was exercised in full. The notes bear interest at a rate of 6.25% per annum, payable semi-annually, and are convertible into shares of common stock at a conversion price of \$13.89 per share. These notes are subordinated to all other liabilities of the Company.

#### 3. ACQUISITION OF TIBURON, INC.

On January 25, 2002, the Company and Tiburon, Inc. ("Tiburon") entered into a First Amendment Agreement whereby upon the satisfaction of certain conditions, the Company agreed to purchase all of the issued and outstanding common shares and other common stock equivalents it did not already own for a combination of cash and stock. All requisite conditions were met and the Company completed the purchase of Tiburon, Inc. ("Tiburon") on May 2, 2002. CompuDyne distributed approximately 1.1 million shares of CompuDyne common stock and approximately 91,000 warrants to purchase shares of the Company's stock, valued collectively at \$14.3 million and approximately \$10.4 million, net in cash to acquire the portion of Tiburon that the Company did not previously own. Including the Company's initial investment of \$6.0 million in Tiburon and transaction costs resulted in the Company recording \$33.4 million as the value of the consideration paid for this acquisition. To fund the cash portion of the Tiburon acquisition, the Company negotiated a \$10.0 million increase in its borrowing facility from its banks. The remainder of the cash consideration paid was funded from the Company's working capital.

Tiburon provides a fully integrated suite of products including computer-assisted dispatch, records management and court and probation software systems for the law enforcement, fire and rescue, corrections and justice environments. The Company believes Tiburon is a worldwide market leader in the development, implementation and support of public safety and justice automation systems.

During the first quarter of 2003 the Company revised down the purchase price of Tiburon by \$3.8 million when in fact the downward revision should have been \$370 thousand. The financial statements have been adjusted to reflect the \$370 thousand revision.

The purchase price was recorded as follows (in thousands):

Goodwill	\$ 19,813
Current assets	20,215
Property plant and equipment	3,653
Other long term assets	8,917
Liabilities assumed	<u>(19,168</u> )
Purchase price	<u>\$ 33,430</u>

The following are the Company's unaudited pro-forma results assuming the acquisition of Tiburon had occurred on January 1, 2002:

	Twelve Months Ended				
	December 31,				
		2003 2002			
	(in thousands, except per share				
Revenue	\$	193,263	\$	169,304	
Net income	\$	3,408	\$	2,077	
Earnings per share:					
Basic	\$	.43	\$	.28	
Diluted	\$	.42	\$	.26	

These unaudited pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the results of operations which would have actually resulted had the combination been effective on January 1, 2002, or of future results of operations.

#### 4. EARNINGS PER SHARE

Earnings per common share are presented in accordance with SFAS No. 128, "Earnings Per Share." This Statement requires dual presentation of basic and diluted earnings per common share on the face of the statement of operations. Basic earnings per common share excludes dilution and is computed by dividing net income by the weighted-average number of common shares outstanding during the period. Diluted earnings per common share also reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock. Stock options and warrants to purchase 901,770 shares for 2003, 488,500 for 2002 and 212,500 for 2001 were not dilutive and, therefore, were not included in the computation of diluted earnings per common share.

Convertible shares in the amount of 2,897,768 resulting from our January 22, 2004 issuance of \$40.25 million principal amount of 6.25% Convertible Subordinated Notes, were not dilutive and therefore, were not included in the computation of diluted earnings per common share.

The computations of the Company's basic and diluted earnings per common share amounts were as follows:

	 2003		2002		2001
	(in thou	sands, e	xcept per	share d	ata)
Net income	\$ <u>3,408</u>	\$	1,814	\$	4,092
Weighted average common shares outstanding	7,895		7,456		5,424
Effect of dilutive stock options and warrants	 263		484		686
Diluted weighted average common shares outstanding	 <u>8,158</u>		7,940		6,110
Net income per common share					
Basic	\$ .43	\$	.24	\$	.75
Diluted	\$ .42	\$	.23	\$	.67

#### 5. ACCOUNTS RECEIVABLE

Accounts receivable consist of the following:

	December 31,		
	2003	2002	
U.S. Government Contracts:	(in thou	isands)	
Billed	\$ 1,946	\$ 2,619	
Unbilled	805	778	
	2,751	3,397	
Commercial			
Billed	31,078	35,465	
Retainage	9,203	7,479	
	40,281	42,944	
Total accounts receivable	43,032	46,341	
Less: allowance for doubtful accounts	(1,252)	(1,173)	
Accounts receivable, net	<u>\$ 41,780</u>	<u>\$ 45,168</u>	

The Company expects to collect substantially all receivables within one year except for a portion of the receivables recorded for retainage. Retainage expected to be collected in over one year amounts to \$2.3 million, or 25% of the total retainage amount at December 31, 2003. Substantially all of the U.S. Government billed receivables result from cost reimbursable or time-and-material contracts. Direct sales to the U.S. Government for the years ended December 31, 2003, 2002 and 2001 were approximately \$12.6 million, \$11.5 million and \$18.8 million, respectively, or 6.5%, 7.4% and 14.8% of the Company's total net sales for the respective years. The sales to the U.S. Government were in the Institutional Security Systems and Federal Security Systems segments. No other single customer accounted for greater than 10% of the Company's net sales. Contract costs for services provided to the U.S. Government, including indirect expenses, are subject to audit by the Defense Contract Audit Agency ("DCAA"). All contract revenues are recorded in amounts expected to be realized upon final settlement. In the opinion of management, adequate provisions have been made for adjustments, if any, that may result from the government audits. The Company received final approval on its indirect costs billed to the U.S. Government for 1999 from DCAA during September 2002. No significant payments or billings were made as a result of the approval of the 1999 rates. The years 2000 through 2003 are still open and subject to audit. The Company does not expect the audit of these years to have a material effect on its financial position or results of operations.

#### 6. CONTRACTS IN PROCESS

Amounts included in the financial statements, which relate to recoverable costs and accrued profits not yet billed on contracts in process are classified as current assets. Billings on uncompleted contracts in excess of incurred cost and accrued profits are classified as current liabilities. The Company expects to bill and collect substantially all costs in excess of billings within one year. Summarized below are the components of the amounts:

December 31,

6.704

6.401

Estimated

2003	2002
(in th	ousands)
\$ 285,297	\$ 345,345
287,316	346,462
<u>\$ (2,019)</u>	<u>\$ (1,117)</u>
\$ 17,568	\$ 18,297
(13,551)	(13,602)
(6,036)	(5,812)
\$ (2,019)	<u>\$ (1,117)</u>
Dec	ember 31,
2003	2002
(in t	thousands)
\$ 3,745	\$ 3,937
2,310	2,197
649	267
	(in th \$ 285,297 287,316 \$ (2,019) \$ 17,568 (13,551) (6,036) \$ (2,019) $(c,036)$ (2,019)(in t)$ 3,7452,310$

#### 8. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following:

	December 31,		Useful Life		
		2003		2002	In Years
	(in thousands)				
Land and improvements	\$	435	\$	435	
Buildings and leasehold improvements		4,888		4,998	7-39
Machinery and equipment		6,982		6,368	3-10
Furniture and fixtures		1,132		1,441	3-10
Automobiles		530		561	3-7
Software		6,111		6,026	3-7
Construction in progress				113	
	\$	20,078	\$	19,942	
Less: accumulated depreciation and amortization		<u>(9,999</u> )		(7,771)	
	<u>\$</u>	10,079	\$	12,171	

#### 9. GOODWILL AND INTANGIBLE ASSETS

Intangible assets include the trade name, customer relationships and backlog from the acquisition of Tiburon, Inc. Other intangibles include Department of State Certifications, Underwriters Laboratories, Inc. listings, and patents related to the acquisition of Norment and Norshield. Except for goodwill and trade names, which have indefinite lives, intangibles are being amortized using the straight-line method.

Goodwill and intangible assets consist of the following:

	Decer	nber	31,	Amortizable
	 2003		2002	Lives
	(in thou	sands	)	(in years)
Goodwill	\$ 21,386	\$	22,043	Indefinite
Trade name	6,913		6,913	Indefinite
Customer relationships	2,500		2,500	14
Backlog	300		300	2
Other	 1,220		1,220	2 - 20
	32,319		32,976	
Less: accumulated amortization	 (1,254)		(867)	
	\$ 31,065	<u>\$</u>	32,109	

Goodwill consisted of \$19.8 million and \$20.5 million for the Public Safety and Justice segment at December 31, 2003 and 2002, respectively, \$0.8 million for the Institutional Security Systems segment at December 31, 2003 and 2002 and \$0.8 million for Attack Protection segment for both December 31, 2003 and 2002.

Amortization expense for the twelve months ended December 31, 2003 was \$387 thousand. The following schedule lists the expected amortization expense for each of the following years ending December 31:

	(in thousands)
Year	Expense
2004	\$ 350
2005	270
2006	225
2007	225
2008	225
Total	<u>\$ 1,295</u>

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#### 10. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities at December 31, 2003 and 2002 consisted of the following:

	2003	3 2002
		(in thousands)
Accounts payable	\$ 14,45	6 \$ 14,794
Accrued payroll costs	4,37	5 4,454
Other accrued expenses	2,24	7 2,987
	<u>\$ 21,07</u>	<u>8 \$ 22,235</u>

### **11. NOTES PAYABLE**

	Dece	ember 31,	
	2003	2002	
	(in th	iousands)	
Industrial revenue bond, interest payable quarterly at a variable rate of 1.00% to 1.90% (1.50% at December 31, 2003) principal payable in quarterly installments of \$35,000. The bond is fully collateralized by a \$1.6 million letter of credit and a bond guarantee agreement.	\$ 1,540	\$ 1,680	
Industrial revenue bond, interest payable quarterly at a variable rate of 0.90% to 1.75% (1.40% at December 31, 2003) principal payable in yearly installments of \$300,000. The bond is fully collateralized by a \$2.9 million letter of credit and a bond guarantee agreement.	2,905	3,500	

Line of credit with a Bank, interest range from LIBOR + 2.25% to Prime + 1.00%, weighted average rate at December 31, 2003 was 3.89%, collateralized by virtually all of the Company's assets.	11,550	19,000
Note payable to Bank, interest at LIBOR plus a fixed credit spread of 2.50%, (3.62% at December 31, 2003) collateralized by virtually all of the Company's		
assets, due in quarterly installments through February 2005	1.663	3,330
Total notes payable	17,658	27,510
Less amount due within one year	2,103	2,402
	<u>\$ 15,555</u>	\$ 25,108

Maturities of notes payable are as follows:

Year Ending December 31,	Amount
	(in thousands)
2004	\$ 2,103
2005	11,990
2006	440
2007	440
2008	440
Thereafter	2,245
	\$ 17,658

These borrowings contain various financial covenants, including among other things, maintenance of fixed charge coverage ratios, interest coverage ratios, maximum senior debt to earnings before interest, taxes, depreciation and amortization ("EBITDA") ratios, maximum permitted capital expenditures, and a restriction against paying dividends. On March 21, 2003, the Company's banks amended its loan agreements, which included a waiver of compliance with various of its loan covenants as of December 31, 2002.

At December 31, 2003, the Company had a \$25.0 million secured working capital line of credit. It allows borrowings against eligible accounts receivable, inventories and various other assets. The line of credit matures on February 16, 2005. Of this line, \$6.1 million was unused and \$4.5 million was committed principally to letters of credit securing the Industrial Revenue Bonds.

The interest rate on the line of credit is variable based on the performance of the Company and ranges from LIBOR + 1.50% to Prime + 2.00%. Interest rates at December 31, 2003 ranged from 3.4% to 5.0%. The Company incurs commitment fees equal to .25% to .50% on any unused balances, defined as the difference between the total amount of its \$25.0 million line of credit less amounts borrowed and outstanding letters of credit.

#### **12. FAIR VALUE OF FINANCIAL INSTRUMENTS**

The following methods and assumptions were used by the Company in estimating its fair value disclosures for financial instruments:

Cash and Cash Equivalents, Accounts Receivable and Accounts Payable and Accrued Expenses - The carrying amounts reported in the balance sheets for these items approximate fair value due to the short-term maturities of these assets and liabilities.

Long-Term Debt - The carrying amounts reported in the balance sheet approximate fair value as the amounts are at floating rates and terms available to the Company at December 31, 2003 and 2002 for borrowings for similar transactions.

Interest Rate Swap Agreements - The Company uses interest rate swap agreements to manage exposure to fluctuations in interest rates. At December 31, 2003, the Company had an unleveraged swap agreement with a bank with a notional principal amount of \$4.7 million. This agreement was placed on June 26, 2001 with a fixed rate of 4.9% and is settled in cash on a quarterly basis. The term of the agreement is four years.

The Company hedges the cash flows of some of its long-term debt using an interest rate swap. The Company enters into these derivative contracts to manage its exposure to interest rate movements by achieving a desired proportion of fixed rate

versus variable rate debt. In an interest rate swap, the Company agrees to exchange the difference between a variable interest rate and either a fixed or another variable interest rate, multiplied by a notional principal amount.

As of December 31, 2003, the Company recognized the cash flow hedge at its fair value of \$156 thousand in accounts payable and accrued expenses on the consolidated balance sheet. The interest rate swap qualifies for cash flow hedge accounting therefore, an unrealized loss of \$156 thousand (\$93 thousand net of tax), representing the effective portion of the change in its fair value, is reported in other comprehensive loss and will be reclassified into interest expense. For the year ended December 31, 2003, the swap did not have any ineffectiveness for the cash flow hedge.

#### **13. INCOME TAXES**

The components of the income tax provision are as follows:

	For t	he years ended Decemb	er 31,
	2003	2002	2001
		(in thousands)	
Current	\$ 2,103	\$ 1,314	\$ 1,907
Deferred	245	(288)	(275)
	<u>\$ 2,348</u>	<u>\$ 1,026</u>	<u>\$ 1,632</u>

The tax effects of the primary temporary differences giving rise to the Company's net deferred tax assets and liabilities at December 31, 2003 and 2002 are summarized as follows:

	December 31,		
	(in thousands)		
	2003	2002	
Deferred tax assets:			
Accrued expenses and deferred compensation	\$ 301	\$ 467	
Tax operating loss carry-forward	526	594	
Book reserves in excess of tax	1,140	778	
Price risk management activities	62	131	
Book depreciation in excess of tax depreciation	<u> </u>	236	
Total deferred assets	2,029	2,206	
Deferred tax liabilities:			
Tax depreciation and amortization in excess			
of book depreciation and amortization	(537)	-	
Purchased intangibles	(1,713)	(2,113)	
Net deferred tax (liability) asset	<u>\$ (221)</u>	<u>\$ 93</u>	

As a result of the Company's continual availability of taxable earnings, and the expectation that this trend will continue, the Company determined that the tax benefits related to its deferred tax assets are more likely than not to be realized.

At December 31, 2003, the Company and its subsidiaries have net operating loss carry-forwards available to offset future taxable income of approximately \$10 million, subject to certain severe limitations. These carry-forwards expire between 2004 and 2010. The utilization of substantially all of these tax loss carry-forwards is limited to approximately \$200 thousand each year as a result of an ownership change, which occurred in 1995.

The difference between the statutory tax rate and Company's effective tax rate is summarized as follows:

	For the years ended December 31,		
	2003	2002	2001
Statutory federal income tax rate	34.0%	34.0%	34.0%
State income taxes, net of			
Federal benefit	6.2	6.0	4.2
Change in valuation allowance	-	-	(5.4)
Tax effect of NOL utilization	-	(0.5)	(1.2)
Tax effect of non-deductible items	1.1	1.0	0.9
Foreign income exclusion	(2.4)	(5.3)	(4.1)
Other	1.9	0.9	
Tax	<u>40.8</u> %	<u>36.1</u> %	<u>28.4</u> %

#### 14. SHAREHOLDERS' EQUITY

*Sale of Common Stock.* On October 29, 2001 the Company completed the sale of 1.1 million new common shares in a Private Investment, Public Equity ("PIPE") transaction. The stock was sold at a price of \$12.00 per share, which netted the Company approximately \$12.0 million in new equity capital after fees and expenses.

In this same transaction, approximately 1.37 million CompuDyne common shares owned by an institutional shareholder (the "Shareholder") were resold. As a result of this transaction the Shareholder realized approximately \$12.8 million, and by agreement with the Shareholder, the Company realized approximately \$2.5 million in net capital proceeds. As a condition of the sale of the Shareholders' shares of common stock, the Company was required to repay the \$9 million, 13.15% subordinated note held by this Shareholder. In conjunction with financing received by the Company from the Shareholder in 1998, the Shareholder was granted a warrant to purchase 297,000 shares of common stock at \$3.25 per share. In conjunction with the PIPE transaction the Shareholder exercised and sold the shares underlying this warrant and therefore, the Company realized approximately \$1.0 million from the exercise of the Shareholder warrants. The Company utilized the proceeds of this offering to retire the subordinated note held by the Shareholder and to pay down other bank debt.

*Warrants for Common Stock.* In connection with the PIPE transaction, the Company granted the underwriter an option to purchase 40,000 shares of the Company's common stock at \$12.00 per share, the price at which the shares were sold in the PIPE. These options were granted on October 29, 2001 and expire on October 29, 2006. The shares underlying these warrants have piggyback registration rights. At the Company's option, these piggyback registration rights may either convert to demand registration rights, with any fees related to the registration of these warrants and underlying shares paid by the Company, or the Company may grant the underwriter a put option to sell the shares underlying the warrants back to the Company at a predetermined price.

In connection with the Company's acquisition of Tiburon, the Company exchanged warrants and convertible securities to purchase shares of Tiburon into warrants to purchase shares of the Company. On May 2, 2002, the Company issued 90,962 warrants to purchase shares of CompuDyne common stock at prices ranging from \$3.75 to \$6.71 per share. During 2002, 11,909 of the warrants were exercised. During 2003, 44,417 of the warrants were exercised resulting in 34,636 of such warrants remaining outstanding at December 31, 2003. The following shows the exercise price and expiration date of the remaining warrants outstanding:

Number of Warrants	Exercise Price	Expiration Date
23,000	\$ 5.37	December, 2006
11,636	\$ 6.71	December, 2006

*Stock Option Plans.* The Company has various stock option plans. Under these plans, 2,893,886 options to purchase common stock may be granted until 2006. Options generally are granted at fair market value at the date of grant, are exercisable from 1 to 5 years from the date of grant, and expire 10 years after the date of grant. The plans permit the issuance of either incentive stock options or non-qualified stock options. Under all plans, there were 515,634 shares of common stock reserved for future grants as of December 31, 2003. Transactions for stock options and warrants are summarized as follows:

	Year ended	Weighted	Year ended	Weighted	Year ended	Weighted
	December 31,	Average	December 31,	Average	December 31,	Average
	2003	Price	2002	Price	2001	Price
Outstanding, Beginning of Year	1,489,653	\$ 8.324	1,126,160	\$ 6.553	1,334,034	\$ 4.040
Granted	271,500	\$ 8.131	566,462	\$ 11.412	423,500	\$ 10.019
Exercised	172,497	\$ 3.610	137,690	\$ 5.174	573,874	\$ 3.283
Expired or Canceled	174,100	<u>\$ 10.554</u>	65,279	<u>\$ 11.280</u>	57,500	<u>\$ 6.414</u>
Outstanding, End of Year	1,414,556	<u>\$ 8.587</u>	1,489,653	<u>\$ 8.324</u>	1,126,160	<u>\$ 6.553</u>
Exercisable. End of Year	616,365	\$ 6.625	596,218	\$ 5.018	455.754	\$ 4.189

Summarized information about stock options and warrants outstanding as of December 31, 2003 is as follows:

	Options and	d Warrants Out	standing	Options and War	rrants Exercisable
	-	Weighted	Average	-	Weighted
		Average	Remaining		Average
		Exercise	Life		Exercise
Exercise Price Range	Number	Price	(In years)	Number	Price
\$ 1.500 - 7.120	358,286	\$ 3.493	3.85	306,086	\$ 2.917
\$ 7.310 - 8.500	389,385	\$ 7.963	8.00	111,988	\$ 7.988
\$ 8.530 - 12.210	378,885	\$ 10.159	8.09	135,941	\$ 10.573
\$13.290 - 16.630	288,000	\$ 13.701	8.31	62,350	\$ 13.769
	1,414,556	\$ 8.587	7.04	616,365	\$ 6.625

As of December 31, 2003, the Company continues to account for its stock-based compensation plans using the intrinsic value method and in accordance with the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted had an exercise price equal to fair market value of the underlying common stock on the date of grant. The following table illustrates, in accordance with the provisions of SFAS No. 148, "Accounting for Stock-Based Compensation – Transition and Disclosure," the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," to stock-based employee compensation.

The Company has provided below the additional disclosures specified in SFAS No. 123 as amended by SFAS No. 148. For SFAS No. 123 purposes, the fair value of the Company's stock-based option awards to employees was estimated using the Black-Scholes model assuming no expected dividends and the following weighted-average assumptions:

	For the Years Ended		
	2003	2002	2001
Expected life of option in years	6.6	7.5	7.5
Risk-free interest rate	3%	5%	5%
Expected volatility	79%	74%	81%

The weighted average fair value at the date of grant for options granted during 2003, 2002 and 2001 was \$5.80, \$9.40 and \$7.51 per option, respectively. Using these assumptions, the fair value of the stock options granted in 2003, 2002 and 2001 is \$1,576,000, \$4,467,000 and \$2,879,000, respectively, which would be amortized as compensation expense over the vesting period of the options. Had compensation expense been determined consistent with SFAS No. 123, as amended by SFAS No. 148, utilizing the assumptions detailed above, the Company's net income and earnings per share for the years ended December 31, 2003, 2002 and 2001 would have been reduced to the following pro forma amounts:

	For the Years Ended				
		2003		2002	2001
	II)	n thousan	ds ex	cept per	share data)
Net Income:					
As reported	\$	3,408	\$	1,814	\$ 4,092
Deduct: Total stock-based employee compensation					
expense determined under fair value based method					
for all awards net of related tax effects		1,117		1,374	519
Pro forma	\$	2,291	\$	440	\$ 3,573
Basic earnings per share:					
As reported	\$	0.43	\$	0.24	\$ 0.75
Pro forma	\$	0.29	\$	0.06	\$ 0.66
Diluted earnings per share:					
As reported	\$	0.42	\$	0.23	\$ 0.67
Pro forma	\$	0.28	\$	0.06	\$ 0.58

The resulting pro forma compensation cost may not be representative of that expected in future years.

#### **15. COMMITMENTS AND CONTINGENCIES**

*Operating Leases.* The Company leases office space, equipment, distribution, manufacturing and storage facilities under non-cancelable operating leases with various expiration dates through July, 2009. Rental expense for the years ended December 2003, 2002 and 2001 totaled \$3.2 million, \$2.4 million and \$1.3 million, respectively.

As of December 31, 2003, future minimum rental payments required under non-cancelable operating leases are as follows (in thousands):

Year Ending	
December 31	 Total
2004	\$ 2,715
2005	1,924
2006	865
2007	675
2008	344
Thereafter	108
	\$ 6,631

*Purchase Obligations.* In addition, the Company enters into purchase obligations to procure equipment and services, including subcontractor contracts, in the performance of the day-to-day operations of its business. Substantially all of these obligations are covered by our existing backlog and the revenues generated by these backlogs are expected to be sufficient to meet any payment obligations resulting from these purchase commitments.

*Product Warranties.* Included in accounts payable and accrued liabilities are estimated expenses related to warranties made at the time products are sold or services are rendered. These accruals are established using historical information on the nature, frequency, and average cost of warranty claims. The Company warrants numerous products, the terms of which vary widely. In general, the Company warrants its products against defect and specific non-performance. At December 31, the Company had product warranty accruals as follows:

Product Warranty Liabilities	2003	2002
	(in thousands)	(in thousands)
Beginning balance at January 1	\$ 482	\$ 448
Plus accruals for product warranties	499	621
Changes in pre-existing warranties	(464)	(587)
Ending balance at December 31	<u>\$ 517</u>	<u>\$ 482</u>

*Legal Matters.* The Company is party to certain legal actions and inquiries for environmental and other matters resulting from the normal course of business. Some of our businesses, especially Institutional Security Systems, involve working as a subcontractor to a prime contractor. From time to time we make claims against the prime contractor, or the prime contractor makes claims against us. At any point in time we are engaged in a number of claim disputes with prime contractors, some of which may have a significant negative outcome. Although the total amount of liability with respect to these matters can not be ascertained, the Company believes that any resulting liability should not have a material effect on its financial position, results of future operations or cash flows.

In addition to claims with prime contractors, we may also make claims against customers and customers may make claims against us. During the fourth quarter of 2003 we received a complaint alleging that our PS&J segment breached its contract to provide a public safety software system to a customer. This customer is seeking to recover damages including treble damages, costs and attorney's fees. To date we have collected \$642 thousand of the \$1.9 million contract price. While the outcome cannot be predicted, the Company believes it is in a strong position and intends to vigorously pursue this action and recover its contract value plus any additional damages incurred by the Company. The Company recorded a \$1.7 million charge for this contract in 2003.

Over the past several years, we have been named in lawsuits involving asbestos related personal injury and death claims in which CompuDyne Corporation, individually and as an alleged successor, is a defendant. We have been named as a defendant in cases related to claims for asbestos exposure allegedly due to asbestos contained in certain of its predecessor's products. We have advised our insurers of each of these cases, and the insurers are providing a defense pursuant to agreement with us, subject to reservation of rights by the insurers. The insurers have advised that claims in such litigation for punitive damages, exemplary damages, malicious and willful and wanton behavior and intentional conduct are not covered. One of the carriers has given notice that asbestos related claims are excluded from certain of these policies. The insurers have additional coverage defenses, which are reserved, including that claims may fall outside of a particular policy period of coverage. Litigation costs to date have not been significant and we have not paid any settlements from our own funds.

The Company cannot ascertain the total amount of potential liability with respect to these legal matters, but does not believe that any such liability should have a material effect on its financial position, future operations or future cash flows.

#### **16. EMPLOYEE BENEFIT PLANS**

The Company established a non-qualified Employee Stock Purchase Plan in October 1999, the terms of which allow for qualified employees (as defined) to participate in the purchase of shares of the Company's common stock. The Company matches at a rate of 15% of the employee purchase at the market value of the common stock for the monthly purchase period. The Company purchases stock on the open market and distributes the shares monthly to employees individual accounts. Expense for matching contributions to the plan was \$34 thousand, \$41 thousand, and \$34 thousand for 2003, 2002, and 2001 respectively.

The Company has 401(k) retirement savings plans covering all employees. All employees are eligible to participate in a plan after completing one year of service. Participants may make before tax contributions subject to Internal Revenue Service limitations. CompuDyne currently matches up to 2.5% of employee contributions up to a maximum of 5% of annual

earnings. Expense for matching contributions to the Plan was \$712 thousand, \$609 thousand and \$298 thousand for 2003, 2002, and 2001, respectively.

The Company had a money purchase pension plan that covered salaried employees at one of the Company's divisions. All salaried employees at this division were eligible to participate in the plan after one year of service. The Company made annual contributions of 3% to 5% determined on years of service. Expense related to this plan was \$0 thousand in 2003, \$507 thousand in 2002 and \$486 thousand in 2001. Effective December 31, 2002, the Company ceased contributions to this plan. The balance in this plan was 100% vested and the plan was then terminated giving participants three distribution options, rollover to the 401K, cash distribution, or annuity purchase.

#### 17. OPERATING SEGMENT INFORMATION

Segment information has been prepared in accordance with the Statement of Financial Accounting Standards (SFAS) No. 131, "Disclosure about Segments of an Enterprise and Related Information" ("SFAS No. 131"). SFAS No. 131 defines "operating segments" to be those components of a business about which separate financial information is available that is regularly evaluated by management in deciding how to allocate resources and in assessing performance. SFAS No. 131 further requires that the segment information presented be consistent with the basis and manner in which management internally desegregates financial information for the purpose of assisting in making internal operating decisions.

The following segment information includes operating information for CompuDyne's four operating segments, Institutional Security Systems, Attack Protection, Federal Security Systems and Public Safety and Justice in addition to Corporate activities for each of the years ended December 31, 2003, 2002 and 2001. Also included is operating information from Tiburon, Inc. (Public Safety and Justice segment) since its date of acquisition, May 2, 2002.

(in thousands) Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice CompuDyne Corporate	2003 \$ 98,653 28,375 16,441 49,794 \$ 193,263	Revenues 2002 \$ 84,182 28,357 13,374 29,643 <u>5 155,556</u>	2001 \$ 81,026 23,213 18,669 4,486 <u>\$ 127,394</u>	2003 \$ 14,203 5,694 2,606 23,893 <u>\$ 46,396</u>	Gross Profit 2002 \$ 11,384 4,618 2,372 16,442 <u>\$ 34,816</u>	$   \begin{array}{r}                                     $
	Total	Assets, at Yea	ar End	Pre-f	ax Income (Lo	oss)
	2003	2002	2001	2003	2002	2001
Institutional Security Systems	\$ 34,343	\$ 37,881	\$ 41,680	\$ 3,613	\$ 1,867	\$ 4,115
Attack Protection	21,202	21,156	13,258	551	(706)	1,914
Federal Security Systems	6,076	6,234	6,459	953	827	982
Public Safety and Justice	47,369	52,561	4,068	407	444	(783)
CompuDyne Corporate	4,672	2,972	9,020	232	408	<u>(504</u> )
	<u>\$113,662</u>	<u>\$ 120,804</u>	<u>\$ 74,485</u>	<u>\$ 5,756</u>	<u>\$ 2,840</u>	<u>\$ 5,724</u>
	Capital	Expenditures		Deprecia	ation and Amo	rtization
	2003	2002	2001	2003	2002	2001
Institutional Security Systems	\$ 312	\$ 119	\$ 892	\$ 330	\$ 562	\$ 912
Attack Protection	215	2,580	135	885	622	365
Federal Security Systems	72	-	41	68	70	77
Public Safety and Justice	451	396	68	1,679	1,573	515
CompuDyne Corporate	18	55	11	26	20	5
	<u>\$ 1,068</u>	<u>\$ 3,150</u>	<u>\$ 1,147</u>	<u>\$ 2,988</u>	<u>\$ 2,847</u>	<u>\$ 1,874</u>

Included in the 2003 results is a \$1.6 million pre-tax charge for a contract in litigation, which occurred in the Public Safety and Justice segment. While the outcome cannot be predicted, the Company believes it is in a strong position and intends to vigorously pursue this action and recover its contract value plus any additional damages incurred by the Company.

During 2003, the Company increased its allowance for doubtful accounts by approximately \$725 thousand in its Institutional Security Systems segment for past due receivables. Pre-tax income in the Attack Protection segment benefited by approximately \$900 thousand from a successful arbitration decision related to a disputed customer receivable.

During 2002, the West Coast operations of the Institutional Security Systems segment experienced significant cost overruns on many of its projects. These cost overruns were incurred and recorded during the latter half of the year and amounted to approximately \$2.4 million. As a result, as these projects were brought to completion in 2003, the revenues generated by them resulted in little margin or in some cases losses. The Company recorded \$1.9 million of additional write-downs on its West Coast projects that were either completed or neared completion in 2003.

#### 18. SELECTED QUARTERLY FINANCIAL DATA (Unaudited)

(In thousands, except per share data)	First Ouarter	Second Ouarter	Third Ouarter	Fourth Ouarter	Total
Year ended December 31, 2003	Quarter	Quarter	Quarter	Quarter	Total
Revenues					
Institutional Security Systems	\$ 23,448	\$ 25,692	\$ 26,357	\$ 23,156	\$ 98,653
Attack Protection	8,343	6,533	6,036	7,463	28,375
Federal Security Systems	3,489	4,261	4,549	4,142	16,441
Public Safety and Justice	11,487	11,052	16,194	11,061	49,794
Total revenues	\$ 46,767	\$ 47,538	\$ 53,136	\$ 45,822	\$ 193,263
Pre-tax Income(loss)					
Institutional Security Systems	\$ 737	\$ 835	\$ 1,216	\$ 825	\$ 3,613
Attack Protection	562	(52)	(663)	704	551
Federal Security Systems	207	296	223	227	953
Public Safety and Justice	68	482	790	(933)	407
Unallocated corporate income	$\frac{(2)}{(2)}$	<u>166</u>	$\frac{70}{1.020}$	$\frac{(2)}{(2)}$	$\frac{232}{-5.756}$
Pre-tax income from operations	\$ 1,572	\$ 1,727	\$ 1,636	\$ 821	\$ 5,756
Net income	\$ 942	\$ 1,037	\$ 982	\$ 447	\$ 3,408
Basic earnings per share	<u>\$.12</u>	<u>\$.13</u>	<u>\$.12</u>	<u>\$.06</u>	<u>\$.43</u>
Diluted earnings per share	<u>\$.12</u>	<u>\$.13</u>	<u>\$.12</u>	<u>\$.05</u>	<u>\$.42</u>
	First	Second	Third	Fourth	
(In thousands, except per share data)	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total
(In thousands, except per share data) Year ended December 31, 2002					Total
Year ended December 31, 2002 <u>Revenues</u>	Quarter	Quarter	Quarter	Quarter	Total
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems	Quarter\$ 20,220	Quarter \$ 21,981	Quarter\$ 20,823	Quarter\$ 21,158	\$ 84,182
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection	Quarter \$ 20,220 6,174	Quarter \$ 21,981 5,598	Quarter \$ 20,823 6,939	Quarter \$ 21,158 9,646	\$ 84,182 28,357
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems	Quarter \$ 20,220 6,174 2,968	Quarter \$ 21,981 5,598 3,893	Quarter \$ 20,823 6,939 3,386	Quarter \$ 21,158 9,646 3,127	\$ 84,182 28,357 13,374
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice	Quarter \$ 20,220 6,174 2,968 1,128	Quarter \$ 21,981 5,598 3,893 7,944	Quarter \$ 20,823 6,939 3,386 10,232	Quarter \$ 21,158 9,646 3,127 10,339	\$ 84,182 28,357 13,374 29,643
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems	Quarter \$ 20,220 6,174 2,968	Quarter \$ 21,981 5,598 3,893	Quarter \$ 20,823 6,939 3,386	Quarter \$ 21,158 9,646 3,127	\$ 84,182 28,357 13,374
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u>	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490	Quarter \$ 21,981 5,598 3,893 <u>7,944</u> \$ 39,416	Quarter \$ 20,823 6,939 3,386 <u>10,232</u> \$ 41,380	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138	Quarter \$ 21,981 5,598 3,893 <u>7,944</u> \$ 39,416 \$ 1,040	Quarter         \$ 20,823         6,939         3,386         10,232         \$ 41,380         \$ 152	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463)	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138 7	Quarter \$ 21,981 5,598 3,893 <u>7,944</u> \$ 39,416 \$ 1,040 (696)	Quarter \$ 20,823 6,939 3,386 <u>10,232</u> \$ 41,380 \$ 152 (155)	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706)
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138 7 49	Quarter \$ 21,981 5,598 3,893 <u>7,944</u> \$ 39,416 \$ 1,040 (696) 252	Quarter \$ 20,823 6,939 3,386 <u>10,232</u> \$ 41,380 \$ 152 (155) 208	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138 318	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706) 827
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138 7 49 2	Quarter \$ 21,981 5,598 3,893 7,944 \$ 39,416 \$ 1,040 (696) 252 491	Quarter \$ 20,823 6,939 3,386 <u>10,232</u> \$ 41,380 \$ 152 ( 155) 208 ( 38)	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138 318 (11)	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706) 827 444
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Unallocated corporate income	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138 7 49 2 22	Quarter \$ 21,981 5,598 3,893 7,944 \$ 39,416 \$ 1,040 (696) 252 491 101	Quarter         \$ 20,823         6,939         3,386         10,232         \$ 41,380         \$ 152         (155)         208         (38)         158	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138 318 (11) <u>127</u>	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706) 827 444 408
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice	Quarter \$ 20,220 6,174 2,968 <u>1,128</u> \$ 30,490 \$ 1,138 7 49 2	Quarter \$ 21,981 5,598 3,893 7,944 \$ 39,416 \$ 1,040 (696) 252 491	Quarter \$ 20,823 6,939 3,386 <u>10,232</u> \$ 41,380 \$ 152 ( 155) 208 ( 38)	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138 318 (11)	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706) 827 444
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Unallocated corporate income Pre-tax income from operations Net income	Quarter	Quarter \$ 21,981 5,598 3,893 7,944 \$ 39,416 \$ 1,040 (696) 252 491 <u>101</u> \$ 1,188 <u>\$ 713</u>	Quarter $\$$ 20,823         6,939         3,386         10,232 $\$$ 41,380 $\$$ 152         (155)         208         (38)         158 $\$$ 325 $$$ 195	Quarter         \$ 21,158 $9,646$ $3,127$ $10,339$ \$ 44,270         \$ (463)         138         318         (11) $127$ \$ 109         \$ 125	$\begin{array}{r} \$ & 84,182 \\ 28,357 \\ 13,374 \\ \underline{29,643} \\ \$ & 155,556 \\ \\ \$ & 1,867 \\ (706) \\ 827 \\ 444 \\ \underline{408} \\ \$ & 2,840 \\ \hline \hline \$ & 1,814 \\ \end{array}$
Year ended December 31, 2002 <u>Revenues</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Total revenues <u>Pre-tax Income(loss)</u> Institutional Security Systems Attack Protection Federal Security Systems Public Safety and Justice Unallocated corporate income Pre-tax income from operations	Quarter         \$ 20,220         6,174         2,968         1,128         \$ 30,490         \$ 1,138         7         49         2         22         \$ 1,218	Quarter \$ 21,981 5,598 3,893 7,944 \$ 39,416 \$ 1,040 (696) 252 491 101 \$ 1,188	Quarter         \$ 20,823         6,939         3,386         10,232         \$ 41,380         \$ 152         (155)         208         (38)         158         \$ 325	Quarter \$ 21,158 9,646 3,127 <u>10,339</u> \$ 44,270 \$ (463) 138 318 (11) <u>127</u> \$ 109	\$ 84,182 28,357 13,374 <u>29,643</u> \$ 155,556 \$ 1,867 (706) 827 444 <u>408</u> \$ 2,840

Included in the results of the fourth quarter of 2003 is a \$1.6 million pre-tax charge for a contract in litigation, which occurred in the Public Safety and Justice segment. While the outcome cannot be predicted, the Company believes it is in a strong position and intends to vigorously pursue this action and recover its contract value plus any additional damages incurred by the Company.

In the fourth quarter of 2003, the Company increased its allowance for doubtful accounts by approximately \$725 thousand in its Institutional Security Systems segment for past due receivables. Pre-tax income in the Attack Protection segment benefited by approximately \$900 thousand from a successful arbitration decision related to a disputed customer receivable.

During 2002, the West Coast operations of the Institutional Security Systems segment experienced significant cost overruns on many of its projects. These cost overruns were recorded in the third and fourth quarters of 2002 and totaled approximately \$700 thousand and \$1.7 million respectively. As a result, as these projects were brought to completion in 2003, the revenues generated by them resulted in little margin or in some cases losses. The Company recorded \$1.9 million of additional write-downs on its West Coast projects that were either completed or neared completion in 2003. Of these costs \$1.2 million occurred in the fourth quarter.

# ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not Applicable

#### **ITEM 9a. CONTROLS AND PROCEDURES**

CompuDyne's management conducted an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of December 31, 2003. Based on this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that (i) the Company's disclosure controls and procedures are effective in ensuring that information required to be disclosed in reports filed or submitted to the SEC is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure and (ii) such information is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms.

In addition, CompuDyne's management, including the Chief Executive Officer and Chief Financial Officer, reviewed the internal controls over financial reporting, and there have been no significant changes or deficiencies or material weaknesses in the Company's internal controls over financial reporting or in other factors that could significantly affect those controls during the quarter and subsequent to December 31, 2003. The Company continually strives to improve its disclosure controls and procedures to enhance the quality of its financial reporting.

#### PART III

Information required by Items 10, 11, 12 and 13 about CompuDyne is incorporated herein by reference from the definitive proxy statement of CompuDyne to be filed with the SEC within 120 days following the end of the fiscal year ended December 31, 2003.

#### PART IV

#### **ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

Information required by Item 14 about CompuDyne is incorporated herein by reference from the definitive proxy statement of CompuDyne to be filed with the SEC within 120 days following the end of the fiscal year ended December 31, 2003.

#### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

#### (a) Financial Statements

- Index to Financial Statements Independent Auditors' Report Consolidated Balance Sheets at December 31, 2003 and 2002 Consolidated Statements of Operations for the years ended December 31, 2003, 2002 and 2001 Consolidated Statement of Changes in Shareholders' Equity for the years ended December 31, 2003, 2002 and 2001 Consolidated Statements of Cash Flows for the years ended December 31, 2003, 2002 and 2001 Notes to Consolidated Financial Statements
- (2) Schedule II Schedule of valuation and qualifying accounts
- (b) Reports on Form 8-K

(1) A current report on form 8-K regarding an alleged complaint against the Company dated December 04, 2003 and filed with the Securities and Exchange Commission on December 11, 2003.
 (2) A current report on form 8-K regarding the unaudited results for CompuDyne at September 30, 2003 dated and filed

(2) A current report on form 8-K regarding the unaudited results for CompuDyne at September 30, 2003 dated and filed with the Securities and Exchange Commission on November 06, 2003.

(c) Exhibits

The Exhibits listed on the index below are filed as a part of this Annual Report.

#### SCHEDULE II

### COMPUDYNE CORPORATION AND SUBSIDIARIES SCHEDULE OF VALUATION AND QUALIFYING ACCOUNTS YEARS ENDED DECEMBER 31, 2003, 2002, and 2001 (\$ thousands)

Description	Balance at Beginning of Period	Charged to Costs and Expenses	Deduction	at	alance End <u>Period</u>
Year Ended December 31, 2003 Reserve and allowances deducted from asset accounts: Reserve for excess and slow moving inventory Reserve for accounts receivable	\$ 642 \$ 1,173	367 995	(169) (917)	\$ \$	840 1,251
Year Ended December 31, 2002 Reserve and allowances deducted from asset accounts: Reserve for excess and slow moving inventory Reserve for accounts receivable Tax asset allowance	\$ 385 \$ 1,094 \$ 329	257 79	(329)	\$ \$ \$	642 1,173
Year Ended December 31, 2001 Reserve and allowances deducted from asset accounts: Reserve for excess and slow moving inventory Reserve for accounts receivable Tax asset allowance	\$ 691 \$ 1,260 \$ 993	(534)	(306) (166) (130)	\$ \$ \$	385 1,094 329

#### COMPUDYNE CORPORATION INDEX TO EXHIBITS (Item 10(c))

- 2(A). Agreement and Plan of Merger dated as of May 10, 2001 by and among CompuDyne Corporation, Tiburon, Inc. and New Tiburon, Inc., herein incorporated by reference to Exhibit 2(c) of Registrant's Quarterly Report on Form 10-Q filed May 15, 2001.
- 2(B). First Amendment to Agreement and Plan of Merger dated as of January 25, 2002 by and among CompuDyne Corporation, Tiburon, Inc. and New Tiburon, Inc., herein incorporated by reference to Exhibit 2(B) of Registrant's Registration Statement on Form S-4 dated March 25, 2002.
- 3(A). Articles of Incorporation of CompuDyne Corporation filed with the Secretary of State of the State of Nevada on May 8, 1996, herein incorporated by reference to Registrant's Proxy Statement dated April 18, 1997 for its 1997 Annual Meeting of Shareholders.
- 3(B). Amendment to the Articles of Incorporation of CompuDyne Corporation increasing the number of authorized common shares filed with the Secretary of the State of Nevada on February 16, 2001, herein incorporated by reference to exhibit 3(B) to the registrants 10-K filed March 27, 2001.
- 3(C). Agreement and Plan of Merger dated May 8, 1996, herein incorporated by reference to Exhibit 3(B) to registrant's 10-K filed March 31, 1997.
- 3(D). By-Laws, as amended through January 28, 1997 and as presently in effect, herein incorporated by reference to Exhibit 3(C) to registrant's 10-K filed March 31, 1997.
- 10 (A).CompuDyne Corporation 1996 Stock Incentive Compensation Plan for Employees, herein incorporated by reference to Registrant's Proxy Statement dated July 17, 2001 for its 2001 Annual Meeting of Shareholders.
- 10 (B). Credit Agreement dated November 16, 2001 by and among CompuDyne Corporation, its subsidiaries, certain participating lenders and PNC Bank, National Association in its capacity as agent for the lenders, herein incorporated by reference to Exhibit 10 (B) to registrant's 8-K filed November 21, 2001.
- 10 (C).First Amendment to Credit Agreement dated December 19, 2001 by and among CompuDyne Corporation, its subsidiaries, certain participating lenders and PNC Bank, National Association in its capacity as agent for the lenders, herein incorporated by reference to Exhibit 10 (C) to Registrant's 10-K filed on March 29, 2002.

Second Amendment to Credit Agreement dated April 22, 2002 by and among CompuDyne Corporation, its subsidiaries, certain participating lenders and PNC Bank, National Association in its capacity as agent for the lenders, herein incorporated by reference to Exhibit 99 to Registrant's 8-K filed on May 2, 2002.

Third Amendment to Credit Agreement dated September 30, 2002 by and among CompuDyne Corporation, its subsidiaries, certain participating lenders and PNC Bank, National Association in its capacity as agent for the lenders, herein incorporated by reference to Exhibit 10 (c) to our 10-K for the year ended December 31, 2002.

Fourth Amendment to Credit Agreement dated March 21, 2003 by and among CompuDyne Corporation, its subsidiaries, certain participating lenders and PNC Bank, National Association in its capacity as agent for the lenders, herein incorporated by reference to Exhibit 99 to Registrant's 8-K filed on March 31, 2003.

- 10 (D).1996 Stock Non-Employee Director Plan, herein incorporated by reference to Registrant's Proxy Statement dated April 18, 1997 for its 1997 Annual Meeting of Shareholders.
- 10 (E).Stock Option Agreement dated August 21, 1995 by and between Martin A. Roenigk and CompuDyne Corporation, herein incorporated by reference to Exhibit (4.5) to Registrant's Form 8-K filed September 5, 1995.

- 21.\* Subsidiaries of the Registrant.
- 23.\* Independent Auditors' Consent
- 31.1 \* Certification of Chief Executive Officer pursuant to Rule 13(a)-14(a) or 15(d)-14(a)
- 31.2 \* Certification of Chief Financial Officer pursuant to Rule 13(a)-14(a) or 15(d)-14(a)
- 32.1 \* Certification Pursuant To 18 U.S.C. Section 1350 As Adopted Pursuant To Section 906 Of The Sarbanes-Oxley Act Of 2002, for Mr. Martin Roenigk
- 32.2 \* Certification Pursuant To 18 U.S.C. Section 1350 As Adopted Pursuant To Section 906 Of The Sarbanes-Oxley Act Of 2002, for Mr. Geoffrey F. Feidelberg
- \* Filed herewith.

#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

COMPUDYNE CORPORATION (Registrant)

By:/s/ Martin Roenigk Martin Roenigk Chief Executive Officer

By:<u>/s/ Geoffrey F. Feidelberg</u> Geoffrey F. Feidelberg Chief Financial Officer

Dated: March 8, 2004

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities indicated on March 8, 2004.

<u>/s/ Martin A. Roenigk</u>	Director, Chairman, President	<u>/s/ David W. Clark, Jr.</u>	Director
Martin A. Roenigk	and Chief Executive Officer	David W. Clark, Jr.	
<u>/s/ Millard H. Pryor, Jr.</u> Millard H. Pryor, Jr.	Director	<u>/s/ Ronald J. Angelone</u> Ronald J. Angelone	Director
<u>/s/ Philip M. Blackmon</u>	Director and	/s/ Wade B. Houk	Director
Philip M. Blackmon	Executive Vice-President	Wade B. Houk	
<u>/s/ Geoffrey F. Feidelberg</u> Geoffrey F. Feidelberg	Chief Financial Officer	<u>/s/ Bruce Kelling</u> Bruce Kelling	Director

## CERTIFICATION

I, Martin A. Roenigk, certify that:

1. I have reviewed this annual report on Form 10-K of CompuDyne Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the year covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the years presented in this report;

4. The registrant's other certifying officer and I, are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the year in which this report is being prepared;

(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the year covered by this report based on such evaluation; and

(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal year that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors;

(a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: March 8, 2004

<u>/s/ Martin Roenigk</u> Martin Roenigk Chief Executive Officer

## CERTIFICATION

I, Geoffrey F. Feidelberg, certify that:

1. I have reviewed this annual report on Form 10-K of CompuDyne Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the year covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the years presented in this report;

4. The registrant's other certifying officer and I, are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:

(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the year in which this report is being prepared;

(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the year covered by this report based on such evaluation; and

(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors;

(a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: March 8, 2004

<u>/s/ Geoffrey F. Feidelberg</u> Geoffrey F. Feidelberg Chief Financial Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of CompuDyne Corporation (the "Company") on Form 10-K for the period ending December 31, 2003 accompanying this certification and filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Martin Roenigk, Chief Executive Officer of the Company, certify, to the best of my knowledge, pursuant to § 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. § 1350, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 8, 2004

<u>/s/ Martin Roenigk</u> Martin Roenigk Chief Executive Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of CompuDyne Corporation (the "Company") on Form 10-K for the period ending December 31, 2003 accompanying this certification and filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Geoffrey F. Feidelberg, Chief Financial Officer of the Company, certify, to the best of my knowledge, pursuant to § 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. § 1350, that:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 8, 2004

<u>/s/ Geoffrey F. Feidelberg</u> Geoffrey F. Feidelberg Chief Financial Officer

#### EXHIBIT 21

### SUBSIDIARIES OF THE REGISTRANT

Name	Incorporated under the laws of	Parent	Percentage of voting securities owned by immediate <u>parent</u>
CompuDyne Corporation *	Nevada	Registrant	
SecureTravel, Inc.*	Nevada	CompuDyne Corp.	100%
CompuDyne Corp. of Maryland *	Maryland	CompuDyne Corp.	100%
Quanta Systems Corporation *	Connecticut	CompuDyne Corp.	100%
CompuDyne, Inc.**	Delaware	CompuDyne Corp.	100%
CorrLogic, Inc. *	Nevada	CompuDyne Corp.	100%
Norment Security Group, Inc. *	Delaware	CompuDyne Corp.	100%
Norshield Corporation *	Alabama	CompuDyne Corp.	100%
Norment Industries S.A. (Pty) Ltd.	South Africa	Norment Security Group, Inc.	100%
Fiber SenSys, Inc. *	Oregon	CompuDyne Corp.	100%
Tiburon, Inc. *	Virginia	CompuDyne Corp.	100%

\* All subsidiaries of the Registrant as of December 31, 2003, are included in the consolidated financial statements of the Registrant.
\*\* CompuDyne, Inc. filed for petition in bankruptcy on December 31, 1991. Note:

### Exhibit 23

### INDEPENDENT AUDITORS CONSENT

We consent to the incorporation by reference in Registration Statement Nos. 333-87445 and 333-09435 of CompuDyne Corporation on Form S-8 of our report dated March 8, 2004, appearing in this Annual Report on Form 10-K of CompuDyne Corporation for the year ended December 31, 2003.

DELOITTE & TOUCHE LLP Baltimore, Maryland March 8, 2004

### Board of Directors

Martin A. Roenigk Chairman, CEO and President CompuDyne Corporation

Philip M. Blackmon Executive Vice President CompuDyne Corporation

**Ronald J. Angelone** Vice President Correctional Solutions, Inc.

David W. Clark, Jr. Managing Director Pryor & Clark Company

Wade B. Houk President Houk and Associates, L.L.C.

Bruce Kelling Private Investor

Millard H. Pryor, Jr. Managing Director Pryor & Clark Company

## Corporate Officers

Martin A. Roenigk Chairman, CEO and President

Philip M. Blackmon Executive Vice President

Geoffrey F. Feidelberg CFO, Treasurer

William C. Rock VP Accounting and Corporate Controller, Secretary

Kim M. Wiest Assistant Corporate Secretary

### Corporate Headquarters

CompuDyne Corporation 7249 National Drive Hanover, MD 21076 www.compudyne.com

Phone: **410-712-0275** Fax: **410-712-0677** 

## Transfer Agent

**Registrar and Transfer Company** 10 Commerce Drive Cranford, NJ 07016

Phone: 800-866-1340

## Form10-K

A Copy of the 10-K filed with the Securities and Exchange Commission can be obtained free of charge by contacting:

CompuDyne Corporation 7249 National Drive Hanover, MD 21076

Phone: **410-712-0275** investors.relations@compudyne.com

## Common Stock Market Prices

CompuDyne's common stock is traded on the Nasdaq National Market System under the symbol: CDCY

<b>2002</b>	High	Low
First Quarter	\$17.30	\$11.70
Second Quarter	\$17.87	\$12.22
Third Quarter	\$15.94	\$6.00
Fourth Quarter	\$ 9.23	\$5.59
<b>2003</b>	High	Low
First Quarter	\$ 7.49	\$ 4.80
Second Quarter	\$10.20	\$ 6.75
Third Quarter	\$10.78	\$ 7.37
Fourth Quarter	\$10.62	\$ 7.50

## CompuDyne Corporation Offices

## Institutional Security Systems

## Norment Security Group, Inc.

3224 Mobile Highway Montgomery, AL 36108 Telephone: 334-281-8440 Fax: 334-288-5485 www.normentsecurity.com

## Airteq Systems

1965 Mitchell Young Road Montgomery, AL 36108-5840 Telephone: 800-466-3007 Fax: 332-281-8863 www.airteqsystems.com

## TrenTech

3150 Hayneville Road Montgoméry, AL 36108 Telephone: 334-286-4280 Fax: 334-286-4346 www.trentech.com

## Northeast Regional Office

7255 Standard Drive Hanover, MD 21076 Telephone: 410-712-6020 Fax: 410-712-0329

## Southeast Regional Office

214-C Garner Business Court Garner, NC 27529 Telephone: 919-779-0006 Fax: 919-779-0351

## Southwest Regional Office

446 North Austin Dr. Suite #1 Chandler, AZ 85226-2634 Telephone: 480-940-6970 Fax: 480-753-3533

## Western Regional Office (EMSS)

6144 B Industrial Way Livermore, CA 9455Ó Telephone: 925-455-1131 Fax: 925-455-1171

## Attack Protection

## Norshield Security Products

3224 Mobile Highway Montgomery, AL 36108 Telephone: 334-281-8440 Fax: 334-286-4320 www.norshieldsecurity.com

Fiber SenSys, Inc. 9640 SW Herman Road Tualatin, OR 97062-8080 Telephone: 503-692-4430 Fax: 503-692-4410 www.fibersensys.com

## **Public Safety** and lustice

## Tiburon Inc.

Tiburon Business Center 39350 Civic Center Drive Suite 280 Fremont, CA 94538 Telephone: 510-792-2108 Fax: 510-792-2897 www.tiburoninc.com

## Justice Systems

7090 South Union Park Avenue, Suite 100 Midvale, UT 84047 Telephone: 801-265-0400 Fax: 801-265-1237

## CorrLogic, Inc.

4720 Walnut St. Boulder, CO 80301 Telephone: 720-406-3200 Fax: 720-406-3300

## Eastern Regional Office

10320 Little Patuxent Parkway Suite 200 Columbia, MD 21044 Telephone: 410-884-0732 Fax: 410-884-0740

## Central Regional Office

11211 Taylor Draper Lane, Suite 300 Austin, TX 78759 Telephone: 512-345-8613 Fax: 512-345-8615

## Western Regional Office

39350 Civic Center Drive Suite 280 Fremont, CA 94538 Telephone: 510-792-2108 Fax: 510-792-2897

## Federal Security **Systems**

## Quanta Systems Corporation

213 Perry Parkway Gaithersburg, MD 20877 Telephone: 301-590-3300 Fax: 301-590-3325 www.quantasystems.com



## www.compudyne.com