

## ISABELLE SEILLIER



Born on January 4, 1960

Age: 55

### Business address:

25 Bank Street, Canary Wharf – London E14 5JP  
– United Kingdom

### Number of DANONE shares held as of December 31, 2014: 4,000

Non-Independent Director

French nationality

**Principal responsibility:** Head of Financial Institutions EMEA of J.P Morgan

### Personal background – experience and expertise:

Isabelle SEILLIER is a graduate of Sciences-Po Paris (Economics-Finance, 1985) and holds a master's degree in business law.

In 1987, she began her professional career in the options division of Société Générale in Paris, where she headed the Sales Department for options products in Europe until 1993.

Isabelle SEILLIER joined J.P. Morgan in Paris in 1993 as the Head of the Sales Department for derivative products in France for industrial companies. In 1997, she became an investment banker at J.P. Morgan & Cie SA as a banking advisor providing coverage for large industrial clients. In March 2005, she was appointed the joint Head of investment banking before being named sole Head of this activity beginning in June 2006.

She was Chairman of J.P. Morgan for France from 2008 while remaining in charge of investment banking for France and North Africa.

Since January 15, 2013, she is the Head of all Investment Banking activities for financial institutions of J.P. Morgan for Europe, Middle East and Africa (EMEA).

Isabelle SEILLIER is actively involved in philanthropic activities, in particular children's aid associations. Under her direction, J.P. Morgan France has developed a philanthropic program by helping these associations.

### Positions and responsibilities as of December 31, 2014 <sup>(a)</sup>

Positions	Companies	Countries
Director (term of office from April 28, 2011 to the end of the Shareholders' Meeting to approve the 2016 financial statements)	DANONE SA <sup>(b)</sup>	France
Director	CLUB MÉDITERRANÉE SA <sup>(b)</sup>	France
Member of the Strategy Committee		

Positions	Associations/Foundations/Other	Countries
Member of the Board of Directors	<i>AFB (ASSOCIATION FRANÇAISE DES BANQUES)</i>	<i>France</i>
	<i>PARIS EUROPLACE (Association)</i>	<i>France</i>

(a) Offices shown in italics are not governed by Article L. 225-21 of the French commercial code concerning multiple directorships.

(b) Listed company.

### Positions and responsibilities held in the past five years

Positions	Companies	Countries
Chairman	J.P. MORGAN CHASE BANK	France