



Carnival Cruise Lines is the largest, most popular and most profitable cruise line in the world. The leader in the contemporary cruise market, Carnival operates 13 ships including one of the world's largest, Carnival Destiny. Carnival's ships sail to the Bahamas, the Caribbean, Mexico, the Panama Canal, Alaska and Hawaii.

M. Holland America Line

Holland America Line is a leader in the premium cruise market. Holland America operates a five-star fleet of eight ships, including the Rotterdam. Primary Holland America destinations include Alaska, the Caribbean, the Panama Canal and Europe.

COSTA CRUISES

Costa Crociere S.p.A. (Costa Cruises) is one of Europe's leading cruise lines. Based in Italy, Costa offers customers on its seven ships a multi-ethnic, multi-cultural and multi-lingual ambiance. Costa ships sail to destinations in Europe, the Caribbean and South America.



Windstar Cruises is one of the world's highest rated cruise lines. A leader in the luxury sail/cruise market, Windstar offers travelers five-star accommodations and service aboard four computer-controlled sailing vessels. Windstar's ships cruise to the Mediterranean, the Caribbean and Central America.



Seabourn Cruise Line is a leader in the luxury market with a long record of awards and achievements. Seabourn offers exceptional service, value and style aboard three all-suite ships that cruise to destinations around the world.

CUNARD

Cunard Line is the newest member of the Carnival family of cruise lines. A leader in the luxury market, Cunard offers five-star-plus quality service aboard its five cruise ships, including the world's most recognized ocean liner, the Queen Elizabeth 2. Cunard vessels sail to destinations worldwide.

(a), Holland America Westours

Holland America Westours is the largest cruise/tour operator in Alaska and the Canadian Yukon. Westours owns and/or manages 14 hotels; more than 280 motor coaches; 13 private, domed rail cars; and two luxury dayboats. The company also markets sightseeing packages to Holland America Line passengers and to the public.



Airtours plc is a leading European tour/cruise operator and the world's largest air-inclusive leisure travel company. Headquartered in the United Kingdom, Airtours is a leader in the British, Scandinavian, and other European holiday markets, meeting the needs of more than eight million vacationers in 1998. Sun Cruises, a European cruise operator, is Airtours' cruise brand.





COMPANY PROFILE

Carnival Corporation (Carnival), the world's largest and most profitable cruise company, owns
Carnival Cruise Lines, Holland America Line and Windstar Cruises. The company also has interests in four other cruise lines: Cunard Line, Seabourn Cruise Line, Costa Cruises and Airtours'
Sun Cruises. Combined, these lines operate 43 cruise ships that sail to exciting destinations around the world.

Carnival also maintains interests in tour companies, through which it offers air transportation and operates hotels, motor coaches, rail cars and excursion vessels in select markets.



"Taking the World on Vacation" sm

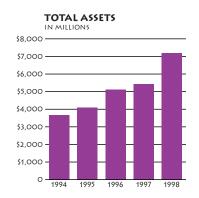


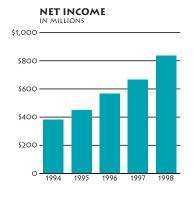


FINANCIAL HIGHLIGHTS

In millions of dollars, except Earnings Per Share	1998	1997	1996
Revenues	\$3,009	\$2,447	\$2,213
Net Income	\$ 836	\$ 666	\$ 566
Earnings Per Share	\$ 1.40	\$ 1.12	\$.96
Return On Equity	21.2%	20.1%	21.1%
Cash From Operations	\$1,092	\$ 878	\$ 742
Total Assets	\$7,179	\$5,427	\$5,102











TO OUR SHAREHOLDERS:

FISCAL 1998
WAS ONE OF
THE BEST YEARS
IN CARNIVAL
CORPORATION'S
HISTORY.

In fiscal 1998, Carnival Corporation joined baseball's greatest players and hit another home run, delivering record earnings for the 14th consecutive year. Net income rose to \$835.9 million, or \$1.40 per share, an increase of 25 percent, compared with 1997 net income of \$666.1 million, or \$1.12 per share. Revenues increased 23 percent to \$3.01 billion, compared with 1997 revenues of \$2.45 billion. These financial results, driven by thriving consumer demand for our cruise products, made fiscal 1998 one of the best years in Carnival's 26-year history.

BEACONS OF ACHIEVEMENT IN 1998

Fiscal 1998 was also a year in which we passed a number of company and industry milestones and positioned ourselves for continued long-term growth.

One of our flagship brands, Carnival Cruise Lines, launched two new 70,000+ ton SuperLiners: the MS Elation, the first Fantasy-class ship positioned year-round on the west coast of the United States; and the MS Paradise, the industry's first smoke-free vessel, and the eighth and last ship in the Fantasy-class series. The addition of these vessels, along with the introduction of Windstar Cruises' luxurious new Wind Surf and the ships we gained through our acquisition of Cunard Line, increased passenger capacity by approximately 27 percent, or 8,396 new berths. This increase enabled our ships to carry, for the first time in our history, more than two million guests in one year.

We have signed agreements or options for the construction of 11 new ships

between 1999 and 2003—with a total of 23,704 new berths—for \$4.2

billion. Representing the largest orders for new ship construction in

IN 1998, OUR SHIPS CARRIED MORE THAN TWO MILLION PASSENGERS, A RECORD FOR CARNIVAL CORPORATION.



our industry, these agreements demonstrate our confidence in the future of the cruise business and in the growing consumer interest in cruising.

Carnival Corporation also acquired a majority equity interest in Cunard Line, one of the most widely recognized cruise brands in the world. The acquisition added five ships to our fleet, including the world's most recognized ship—the Queen Elizabeth 2.

We subsequently merged Cunard with Seabourn Cruise Line, one of the industry's leading luxury cruise companies, to create Cunard Line Limited, the largest luxury cruise company in the world. Our management team now expects to apply the same business philosophy that has made Carnival Corporation the world's most profitable cruise company to create new efficiencies and stabilize management at Cunard.

Carnival Corporation furthered these fiscal 1998 achievements by creating and launching our first corporate-wide marketing initiative. Under the banner of "The World's Leading Cruise Liness," this campaign harnesses the collective power of six of Carnival's cruise brands, while focusing on each brand's special character and market niche. This initiative should enable Carnival to optimize advertising expenditures and target audiences more efficiently.

In December, in a fitting conclusion to an excellent year, Carnival Corporation was included for the first time in the S&P 500 Composite Stock Price Index. Our addition to the S&P 500 created a substantial increase in investor demand for Carnival Corporation's common stock, especially among index funds. To help meet that demand, Carnival sold 17 million shares of common stock, with a plan to apply the \$725 million in proceeds to expand our business and strengthen our already solid balance sheet.

Carnival Corporation will build at least nine new ships between 1999 and 2003 to meet the growing consumer demand for cruise vacations.





PAMPERED LIKE THIS

SINCE OUR LAST

CARNIVAL CRUISE."

SUPERIOR NAVIGATION

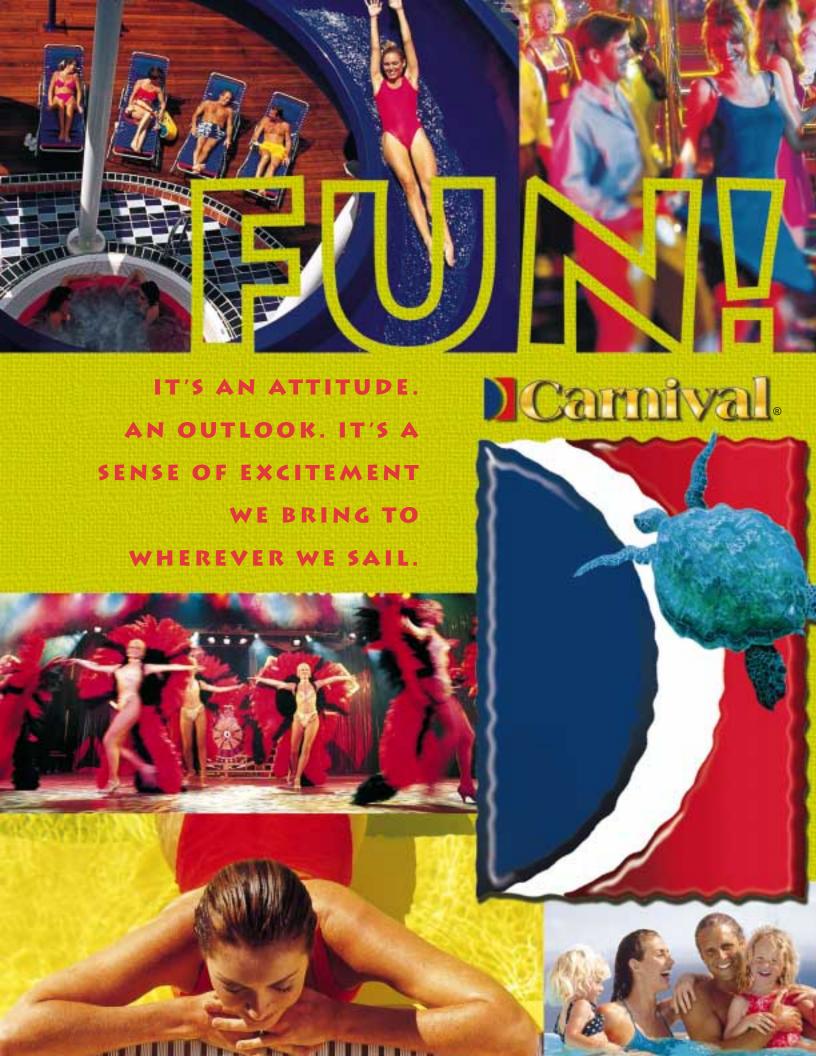
It is sometimes said that the skills of a captain are best tested in rough weather. The same can be said about a management team. When a company is performing as well as Carnival Corporation, it's relatively easy for our team to look smart. But one of the true strengths of a company is in how well its management anticipates and reacts to challenges as they arise.

We experienced several such challenges during the past year. Nineteen ninetyeight had one of the worst hurricane seasons on record, with Hurricanes Georges and Mitch striking several of our key Caribbean destinations. Prompt decision-making and extreme flexibility of our management teams enabled us to shift itineraries and rearrange travel plans on short notice for thousands of our guests.

In July, we had a fire on the mooring deck of Carnival Cruise Lines' MS Ecstasy as it was leaving the Port of Miami on a cruise. Captain Sartori and his well-trained crew responded swiftly to protect our guests and contain the damage. In the wake of the fire, our entire management team moved immediately and proactively to address safety concerns, accommodate our passengers in hotels, offer refunds, protect travel agency commissions and provide incentives on future cruises. I'd like to congratulate all of our people on their superb responsiveness and decisive action. Their efforts helped to minimize the effect the incident could have had on our guests and our business.

Consumers appreciate the favorable price/value ratio of cruising—the sheer value that all-inclusive cruising represents, when compared with other vacation options.







SKILL ON THE BRIDGE

Events like these explain why I am so confident in the capabilities of Carnival Corporation's senior managers. From the dedicated and seasoned executives we have at the helm of Carnival Corporation, to the outstanding group of veteran cruise and travel industry professionals who guide each of our cruise brands, I believe that we have the finest, most experienced management team in our industry.

All of these individuals approach their responsibilities with a mixture of wisdom, judgement, discipline and technological expertise that allows them to deliver value to our customers and shareholders. They have a passion for excellence and enthusiasm for their mission.

I am convinced that Carnival Corporation's senior management team can effectively guide our company through a variety of challenging conditions.

Indeed, in 1998, they got their chance.

A SUMMERTIME SQUALL

During the summer of 1998, there was a correction in the U.S. equity markets, as the continuing effects of the Asian economic crisis created volatility in markets around the world. This generated some concern among a few industry analysts about the future performance of the leisure industry. As a result, we saw a temporary slide in investor confidence and some investor "flight" from leisure stocks. Carnival's share price dipped along with the share prices of many other companies in the industry.

As always, our management team communicated steadily and consistently with the investment community, underscoring the reasons why we believe Carnival is uniquely positioned to perform as well as—or better than—any of our leisure

industry competitors. Our management team carefully reviewed the following points:

WE ARE THE INDUSTRY LEADERS

Leadership is key in the cruise industry, and in terms of number of passengers, revenues and available capacity, Carnival

Corporation is the leading

"Don't tell
me you left the
camera in our
stateroom again!"

Carnival Corporation offers a broad range of high-quality cruise vacation choices for virtually every leisure traveler, regardless of budget, itinerary, demographics and lifestyle.



"Venice was just fabulous, darling. Let's do it again next year!"

cruise company in the world. We believe this leadership provides us with a visibility, brand awareness and competitive position that set us apart in our business.

WE OFFER THE BROADEST RANGE OF CRUISE PRODUCTS IN THE MARKET

Our 1998 acquisition of Cunard provides us with an expanded market position in Europe, expands our selection of cruise products within the luxury market and diversifies our portfolio of brands. We offer a broad range of high-quality, value-oriented vacation choices for virtually every leisure traveler, regardless of budget, itinerary, geography, demographics and lifestyle. Moreover, we will continue to seek other cruise brands that complement our existing cruise offerings.

WE HAVE A GROWING CUSTOMER BASE

Cruise vacations have tremendous appeal for consumers, and cruising holds the highest guest satisfaction ratings among vacation products. Yet just a small percentage of the American and European populations has ever taken a cruise. We believe that these markets will grow significantly between now and 2005, reflecting the rise in the number of baby boomers moving into the 40+ age bracket, the prime age group for cruising. Market growth should also be driven by travelers seeking new, exciting, all-inclusive vacations, and by cruise lines adding products such as shorter cruises and varying itineraries that directly meet the needs of their customers.

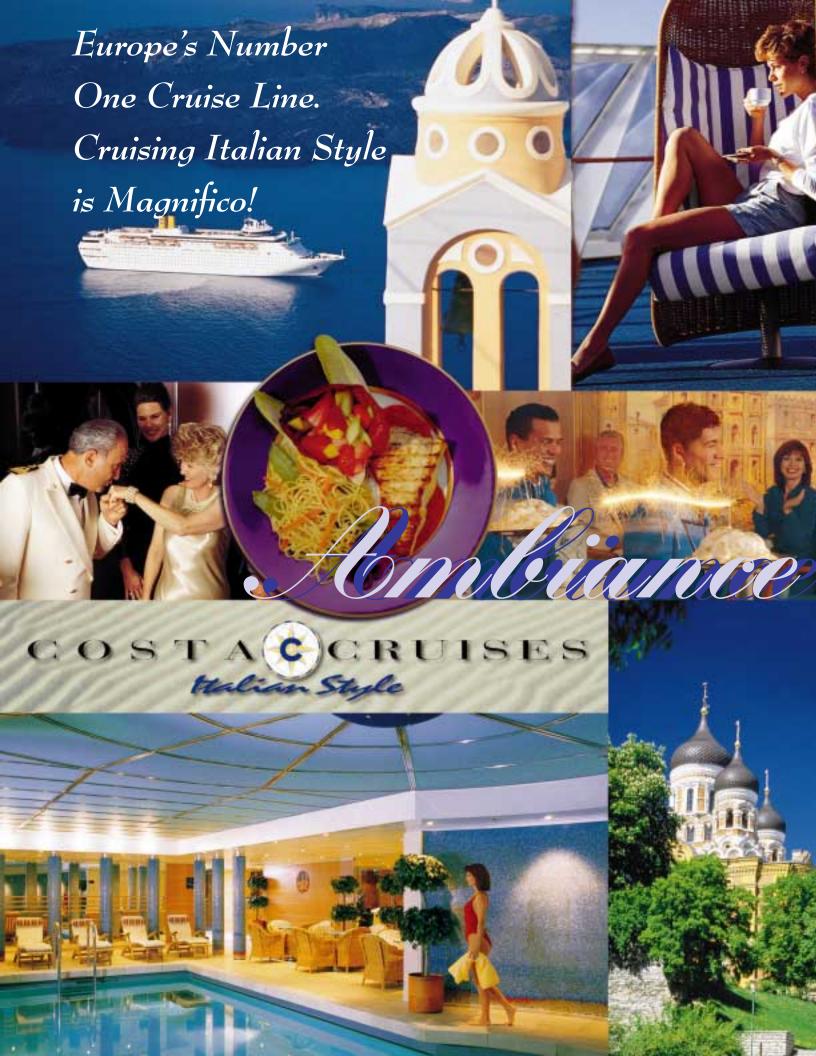
WE ARE THE MOST GLOBAL CRUISE COMPANY

Through our investments in Cunard, which has a loyal global following; Costa Crociere, the largest cruise line in Europe; and Airtours, the world's largest air-inclusive tour operator, we participate in the growing global market for cruising. This capability should allow Carnival to tap customer markets at an early stage in their growth, which provides us with a distinct competitive advantage.

Costa will launch the beautiful Costa Atlantica in 2000. This will help us to expand into the growing European cruise market and tap the enormous market potential that this region may offer.

ZYIIYL

GRUISING





"I don't know what is more romantic, the sunrise or the sunset."

WE BENEFIT FROM CONSUMER ATTITUDES ABOUT VACATIONS AND CRUISING

We believe Americans have joined Europeans in their view of vacations as a priority. Both Americans and Europeans seem to manifest this attitude by continuing to take their vacations in both good and difficult economies, simply adjusting the amount they spend accordingly. What's clear is that consumers appreciate the favorable price/value ratio of cruising; the sheer value that all-inclusive cruising represents, when compared with other vacation options.

WE HAVE A VERY STRONG BALANCE SHEET

Carnival Corporation has access to more than \$1.7 billion in cash, short-term investments and credit lines. In addition, a very strong internally generated cash flow and a 22 percent debt-to-capital ratio provides us with the flexibility to seize opportunities and to acquire cruise brands that complement our existing products and fit our strategy.

WE ARE ABLE TO SUPPLY INNOVATIVE CAPACITY IN EACH BRAND

By launching new classes of ships specifically designed for each brand—with

features like more staterooms with verandahs and other amenities that are in the greatest demand—we hope to capture more of the growing consumer demand for cruising. We believe that this should help us to manage and boost our revenue yields, increase profitability, and drive future growth.

Cruise vacations have tremendous appeal for consumers, and cruising has the highest guest satisfaction ratings among vacation products.





"Darling, do you think I should wear my black off-the-shoulder gown or the red number I picked up in Cannes?"

WE ARE THE MOST EFFICIENT CRUISE OPERATION IN THE INDUSTRY

Carnival started in the cruise business in the 1970s with just one ship, and we made every nickel count. Many of our people have grown up with Carnival, and a cost-conscious culture permeates the company even today. Everything we do is with a sharp focus on delivering quality products in the most efficient and cost-effective manner. This focus has resulted in an increase in operating margins from 23 percent in 1990 to 27 percent in 1998.

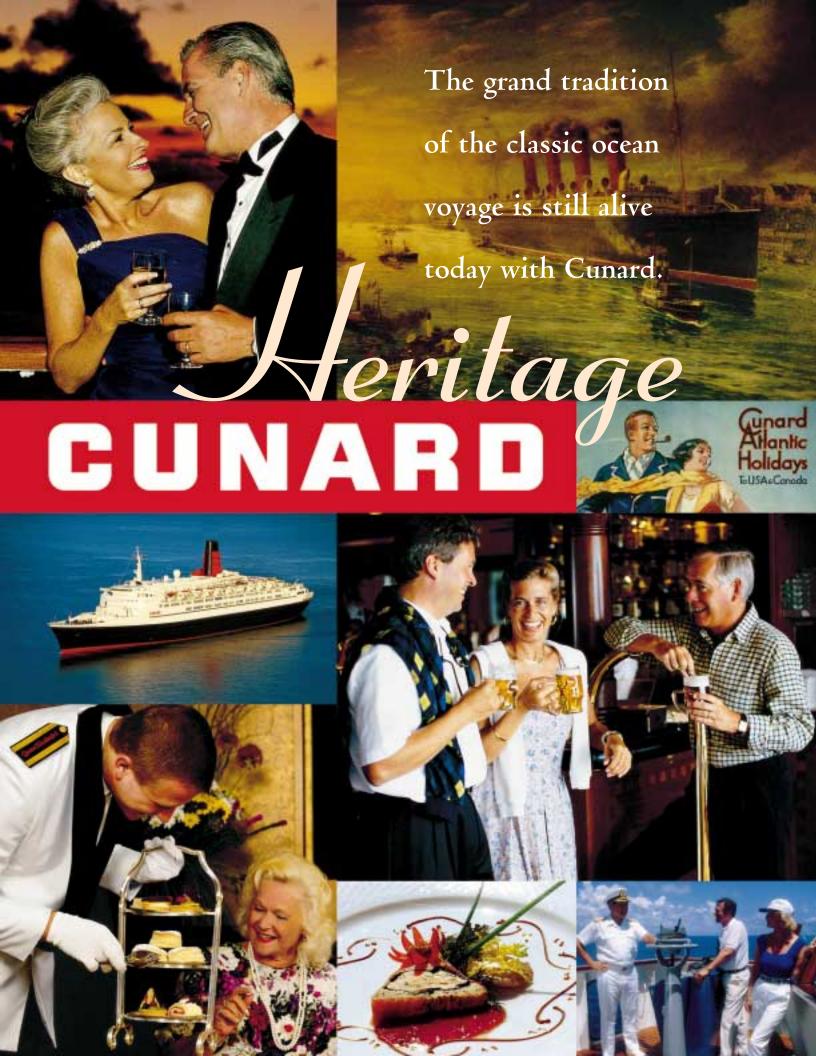
WE HAVE THE LARGEST SALES ORGANIZATION IN THE INDUSTRY

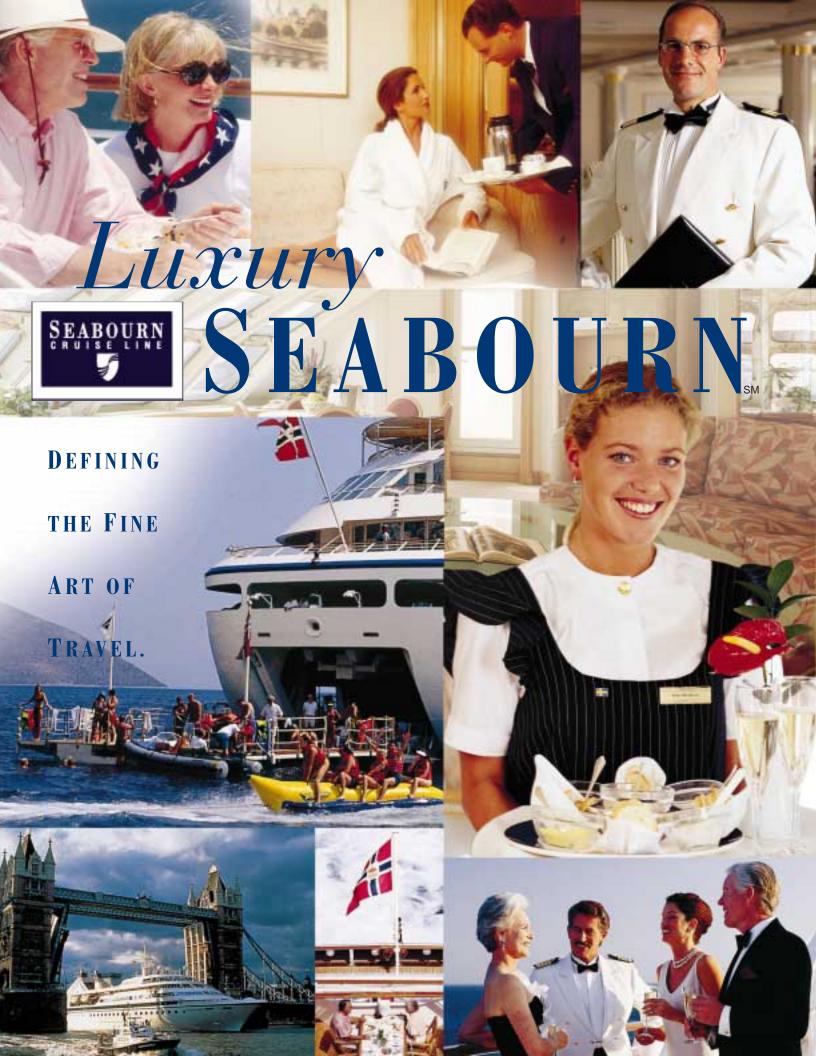
We have the industry's largest sales organization, with more than 500 sales and service personnel. These professionals are primarily focused on motivating and supporting travel agents, the key distributors of more than 98 percent of our cruises. We work closely with travel agents to develop marketing programs, and we support them in regional and local markets through cooperative advertising. We put substantial resources into building these relationships, and it shows: More than 29,000 travel agents booked reservations with Carnival Corporation in 1998.

In addition to highlighting our many strengths to investors, we also reminded them of our consistent and steady performance during the economic recession and the Gulf War crisis of the early 1990s. During that period, our bookings and profitability remained strong, at a time when investors might reasonably have expected vacation and leisure travel to decline. In fact, we were able to grow our earnings at a level that virtually no other company in our industry could match.

Our acquisition of Cunard Line in 1998 added five ships to our fleet, including the world's most recognized ship—the Queen Elizabeth 2.

Sir Samuel Cunard





By calendar year-end, our hard work, a strict adherence to the cost discipline that defines Carnival, and an overall market recovery helped our share price regain and surpass its former levels. With the delivery of record earnings in 1998—in spite of hurricanes, a shipboard fire and economic volatility—we were able to show investors why we believe that Carnival Corporation has the fundamental strength, stability, flexibility and leadership it needs to perform comparatively well in a variety of economic climates.

"Dinner this evening was absolutely exquisite."

CHARTING THE FUTURE

As always, our mission at Carnival Corporation is to maintain and build on our substantial assets, with a clear and steady focus on increasing profitability and enhancing shareholder value. This is the compass that guides us in every decision we make, and in everything we do.

As we move forward, we will continue to leverage consumers' growing interest in cruising through our aggressive shipbuilding program.

To capitalize on the enormous demand for the Rotterdam, which we introduced in late 1997, we will launch three new Holland America Line ships: the Volendam in 1999, and the Zaandam and the Amsterdam in 2000.

Under the Carnival Cruise Lines flag, we will add to the popular Destiny-class of vessels with the launch of the Carnival Triumph in 1999, and her sister ships, the Carnival Victory, the Carnival Conquest and the Carnival Glory in

2000, 2002 and 2003, respectively. We will also launch a new class of vessel, the 2,100 passenger Carnival Spirit in 2001.

At Costa Crociere, we will launch the beautiful Costa Atlantica in 2000; a move to help us to expand further into the growing European cruise market and to tap the enormous market potential that this region offers.



"TAKING THE WORLD ON VACATION

WE'LL SEEK ACQUISITIONS
THAT COMPLEMENT OUR
EXISTING BUSINESS AND
HELP US STRENGTHEN
OUR POSITION IN THE
GROWING GLOBAL
VACATION MARKET.

The addition of these nine new ships will drive a 41 percent capacity increase, or 19,504 new berths, over the next five years. Since these ships are designed with special features and a greater number of outside staterooms with verandahs, we expect to continue to achieve a high rate of return on new ship investments.

Finally, we plan to seek acquisitions that complement our existing business and help us strengthen our position in the growing global vacation market.

SAILING INTO THE MILLENNIUM

The year 2000 is no longer a distant speck on the horizon. As it draws near, we are beginning to make out the landscape. So far, we very much like what we see.

There will certainly be challenges along the way—perhaps some like those we encountered in 1998. These challenges will require the same hard work, the same dedication, the same drive and the same commitment that characterize our people and our spirit.

For this reason, we face the future with confidence. We strongly believe in our mission, in the capabilities of our management team, and in the fundamental strength of Carnival Corporation to weather those challenges as they arise.

We also believe in what one of baseball's greats, Yogi Berra, once said: "The future ain't what it used to be."

At Carnival, we believe it's even better.

Micky Arison

Chairman of the Board and Chief Executive Officer



Shareholder

Benefit























CUNARD

An Exclusive Benefit for Carnival Corporation Shareholders

Carnival Corporation is pleased to offer you, as a Shareholder, an additional benefit of ownership. A Shareholder benefit that—once you step on-board the Carnival Corporation cruise of your choice—gives you On-Board Credit to use as you wish.

Use your On-Board Credit for almost anything you can purchase aboard ship. That includes souvenirs and duty-free items from the gift shop, fine wines and spirits, commemorative photographs and videos, and beauty and spa services. (Not valid for casino credits or charges.)

Your Shareholder's benefit entitles you to:

- \$250 On-Board Credit on sailings of 14 days or longer.
- \$100 On-Board Credit on sailings of seven to 13 days.
- \$50 On-Board Credit on sailings of six days or less.

This On-Board Credit applies to sailings departing between August 1, 1999 and July 31, 2000 (excluding cruises departing 12/16/99–12/31/99) on the following Carnival Corporation cruise lines:

Carnival Cruise Lines Holland America Line Windstar Cruises Cunard Line Seabourn Cruise Line

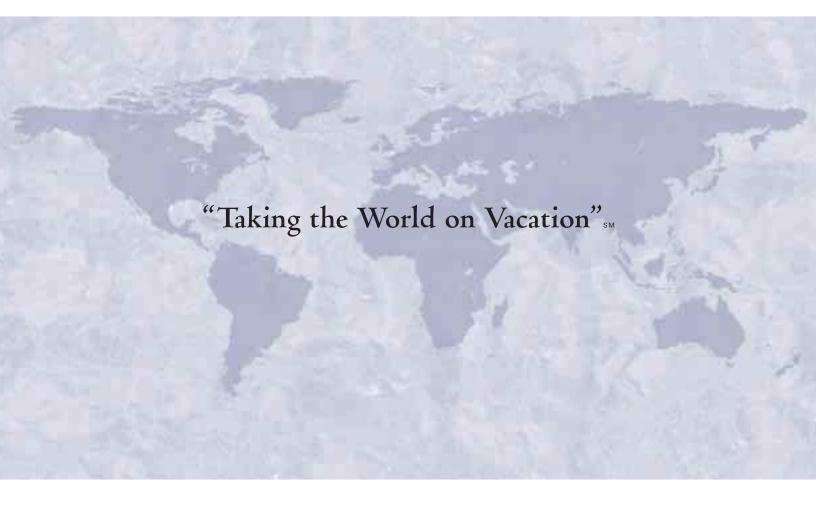
Costa Cruises (August 1999 and July 2000 sailings excluded)

After you have made your reservation with your travel agent, forward the name of the ship, sailing date and booking reservation number and proof of stock ownership (a photocopy of your proxy voting card or your current brokerage statement) to Carnival Corporation at the address below at least 14 days prior to the sailing departure date. This benefit is not transferable and is limited to one On-Board Credit per Shareholder-occupied stateroom. Reservations must be made by February 29, 2000. This benefit is not available to employees or anyone cruising on a reduced-rate or complimentary basis.



Investor Relations—MSEO 1000 3655 NW 87th Avenue Miami, FL 33178-2428

FINANCIAL REVIEW



CONSOLIDATED BALANCE SHEETS

November 30,

(in thousands, except par value)	1998	1997
ASSETS		
Current Assets Cash and cash equivalents. Short-term investments. Accounts receivable, net Consumable inventories, at average cost Prepaid expenses and other	\$ 137,273 5,956 60,837 75,449 90,764	\$ 139,989 9,738 57,090 54,970 74,238
Total current assets	370,279	336,025
Property and Equipment, Net	5,768,114	4,327,413
Other Assets Investments in and advances to affiliates	546,693 437,464 56,773 \$7,179,323	479,329 212,607 71,401 \$5,426,775
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities Current portion of long-term debt Accounts payable Accrued liabilities Customer deposits Dividends payable Total current liabilities	\$ 67,626 168,546 206,968 638,383 53,590 1,135,113	\$ 59,620 106,783 154,253 420,908 44,578 786,142
Long-Term Debt	1,563,014	1,015,294
Deferred Income and Other Long-Term Liabilities	63,036	20,241
Commitments and Contingencies (Notes 2 and 9)	•	,
Minority Interest	132,684	
Shareholders' Equity Common Stock; \$.01 par value; 960,000 shares authorized; 595,448 and 594,408 shares issued and outstanding	5,955 880,488	5,944 863,125
Retained earnings	3,379,628 19,405	
		2,731,213 4,816 3,605,098

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS

Years Ended November 30,

(in thousands, except per share data)	1998	1997	1996
Revenues	\$3,009,306	\$2,447,468	\$2,212,572
Costs and Expenses			
Operating expenses	1,619,377	1,322,669	1,241,269
Selling and administrative	369,469	296,533	274,855
Depreciation and amortization	200,668	167,287	144,987
	2,189,514	1,786,489	1,661,111
Operating Income Before			
Income From Affiliated Operations	819,792	660,979	551,461
Income From Affiliated Operations, Net	76,732	53,091	45,967
Operating Income	896,524	714,070	597,428
Nonoperating Income (Expense)			
Interest income	10,257	8,675	18,597
Interest expense, net of capitalized interest	(57,772)	(55,898)	(64,092)
Other income, net	1,793	5,436	23,414
Income tax expense	(3,815)	(6,233)	(9,045)
Minority interest	(11,102)		
	(60,639)	(48,020)	(31,126)
Net Income	\$ 835,885	\$ 666,050	\$ 566,302
Earnings Per Share:			
Basic	\$ 1.40	\$ 1.12	\$.98
Diluted	\$ 1.40	\$ 1.12	\$.96

The accompanying notes are an integral part of these consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended November 30,

(in thousands)	1998	1997	1996
OPERATING ACTIVITIES			
Net income	\$ 835,885	\$ 666,050	\$ 566,302
net cash provided from operating activities:			
Depreciation and amortization	200,668	167,287	144,987
Income from affiliates in excess of			
dividends received	(63,059)	(46,569)	(43,224)
Minority interest	11,102	0.540	40.000
Other	(8,428)	2,540	19,639
Changes in operating assets and liabilities,			
excluding businesses acquired and consolidated: Decrease (increase) in:			
Receivables	137	(21,229)	(4,432)
Consumable inventories	(3,913)	(1,689)	(4,452)
Prepaid expenses and other	(15,369)	903	(4,401)
Increase (decrease) in:	(13,303)	303	(4,515)
Accounts payable	18,758	22,035	(5,489)
Accrued liabilities	42,401	20,042	13,028
Customer deposits	73,658	68,210	60,092
Net cash provided from operating activities	1,091,840	877,580	741,523
INVESTING ACTIVITIES	/4 450 440\	(407.057)	(004 005)
Additions to property and equipment, net	(1,150,413)	(497,657)	(901,905)
Proceeds from sale of assets	47,028	17,041	94,291
Proceeds from litigation settlements applied to			43,050
cost of ships	(242,868)		43,000
Purchase of equity interests in affiliates	(242,000)	(38,378)	(163,112)
Other (additions to) reductions in investments in		(30,370)	(103,112)
and advances to affiliates, net	(380)	39,540	(23,903)
Decrease in short-term investments, net	4,052	2,748	37,710
Other, net	21,528	21,805	94,644
Net cash used for investing activities	(1,321,053)	(454,901)	(819,225)
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FINANCING ACTIVITIES			
Proceeds from long-term debt	1,404,395	155,366	971,361
Principal payments of long-term debt	(1,006,586)	(424,391)	(735,246)
Dividends paid	(178,458)	(130,456)	(103,877)
Proceeds from issuance of Common Stock	11,399	5,162	3,728
OtherOther	(4,253)		
Net cash provided from (used for)			
financing activities	226,497	(394,319)	135,966
Net (decrease) increase in cash and			
Net (decrease) increase in cash and			
cash equivalents	(2,716)	28,360	58,264
	(2,716) 139,989	28,360 111,629	58,264 53,365

The accompanying notes are an integral part of these consolidated financial statements.

NOTE 1—GENERAL

Description of Business

Carnival Corporation, a Panamanian corporation, and its wholly and majority owned subsidiaries (referred to collectively as the "Company") operate five cruise lines under the brand names Carnival Cruise Lines ("Carnival"), Cunard Line ("Cunard"), Holland America Line ("Holland America"), Seabourn Cruise Line ("Seabourn") and Windstar Cruises ("Windstar") and a tour business, Holland America Westours. Carnival operates thirteen cruise ships cruising primarily in the Caribbean, Mexican Riviera and Alaska. Holland America operates eight cruise ships cruising primarily in Alaska, the Caribbean and Europe and Windstar operates four luxury, sail-powered vessels which call on more exotic locations inaccessible to larger ships, primarily in the Caribbean, Europe and Central America. Cunard and Seabourn operate five and three luxury cruise vessels, respectively, to worldwide destinations (see Note 13). Holland America Line-Westours Inc. markets sightseeing tours both separately and as a part of Holland America cruise/tour packages. Holland America Westours operates 14 hotels in Alaska and the Canadian Yukon, two luxury dayboats offering tours to the glaciers of Alaska and the Yukon River, over 280 motor coaches used for sightseeing and charters in the states of Washington and Alaska and in the Canadian Rockies and 13 private domed rail cars which are run on the Alaskan Railroad between Anchorage and Fairbanks.

The Company has a 50% direct equity interest in IL Ponte S.p.A. ("IL Ponte"), the parent company of Costa Crociere, S.p.A. ("Costa"), an Italian cruise company. Additionally, the Company has a 26% interest in Airtours plc ("Airtours"), a large publicly traded air-inclusive integrated leisure travel company headquartered in England, and a 23% interest in a casino development and management company, CRC Holdings, Inc. ("CRC"). Costa operates seven cruise ships in Europe, the Caribbean and South America and its cruises are marketed primarily to Europeans. Airtours provided holidays for approximately eight million people in 1998 primarily from the United Kingdom, Scandinavia and North America and owns or operates over 800 retail travel shops, 36 aircraft, three cruise ships (an additional ship is scheduled to be delivered in 1999), 26 holiday hotels and develops and markets vacation ownership resorts. Airtours also owns the other 50% of IL Ponte not owned by the Company. CRC's casino activities are located in the United States and Canada.

Preparation of Financial Statements

The accompanying financial statements present the consolidated balance sheets, statements of operations and cash flows of the Company. Preparation of financial statements in accordance with generally accepted accounting principles requires the use of management estimates. Actual results could differ from these estimates. All material intercompany transactions and accounts have been eliminated in consolidation.

NOTE 2—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Cash and Cash Equivalents and Short-Term Investments

Cash and cash equivalents include investments with original maturities of three months or less and are stated at cost which approximates market value. At November 30, 1998 and 1997, cash and cash equivalents include \$94 million and \$105 million of investments, respectively, primarily comprised of commercial paper.

Short-term investments are comprised of marketable debt which are categorized as available for sale and, accordingly, are stated at their fair values. Unrealized gains and losses are included as a component of other shareholders' equity until realized.

Property and Equipment

Property and equipment is stated at cost. Depreciation and amortization is computed using the straight-line method over estimated useful lives as follows:

	Years
Vessels	11–30
Buildings and improvements	10–40
Equipment	2–20
Leasehold improvements	shorter of the lease term
	or related asset life

The Company capitalizes interest on vessels and other capital projects during the construction period. Interest is capitalized using rates equivalent to the Company's weighted average borrowing rate.

The Company reviews its long-lived assets, identifiable intangibles and goodwill and reserves for their impairment, based generally upon estimated future undiscounted cash flows, whenever events or changes in circumstances indicate the carrying amount of these assets may not be fully recoverable.

Costs associated with drydocking are capitalized as prepaid expenses and charged to expense generally over the lesser of 12 months or the period to the next scheduled drydock.

Investments in and Advances to Affiliates

The Company accounts for its investments based on its ability to exercise influence over the financial and operating policies of the investee. The Company consolidates affiliates in which it has control, as typically evidenced by a direct ownership interest of greater than 50%. For affiliates where significant influence exists, as typically evidenced by a direct ownership interest from 20% to 50%, the investment is accounted for using the equity method. When the Company does not have significant influence, as typically evidenced by a direct ownership interest of less than 20% or where the ability to exercise control or significant influence is temporary, the investment is accounted for using the cost method.

The Company's percentage share of the affiliated companies' net income (loss), net of amortization of goodwill, as well as any related interest income or royalty fee income from those affiliates, is recorded as "Income from Affiliated Operations, Net" in the accompanying statements of operations. The Company's investments in and advances to affiliates are reported as "Investments in and Advances to Affiliates" in the accompanying balance sheets. In the event of the issuance of stock by an affiliate, the Company generally recognizes a gain or loss (see Note 4). At November 30, 1998 and 1997, the costs in excess of the net assets acquired of affiliates ("goodwill") was \$241 and \$266 million, respectively, and it is being amortized using the straight-line method over periods ranging from 30 to 40 years.

Goodwill

Goodwill of \$275 million resulting from the acquisition of HAL Antillen, N.V. ("HAL"), the parent company of Holland America, Windstar and Holland America Westours, and \$235 million resulting from the acquisition of Cunard and consolidation of Seabourn is being amortized using the straightline method over 40 years.

Foreign Currency Contracts

All of the Company's significant contracts to buy foreign currency are forward contracts entered into to hedge foreign currency fluctuations of firm commitments related to the construction of cruise ships. These off-balance sheet contracts are not held for trading purposes. Changes in the market value and any discounts or premiums on these forward foreign currency contracts are recorded at maturity, which coincides with the dates when the related foreign currency payments are to be made, with any resulting gain or loss included in the cost of the vessel.

Revenue and Expense Recognition

Customer cruise deposits represent unearned revenues and are initially recorded as customer deposit liabilities on the balance sheet when received. Customer deposits are subsequently recognized as cruise revenue, together with revenue from shipboard activities and all associated direct

costs of a voyage, generally upon completion of voyages with durations of ten days or less and on a pro rata basis for voyages in excess of ten days. Certain revenues and expenses from pro rata voyages are estimated. Revenues and expenses from tour and related services are recognized at the time the services are performed or expenses are incurred.

Advertising Costs

Substantially all of the Company's advertising costs are charged to expense as incurred, except costs which result in tangible assets, such as brochures, which are recorded as prepaid expenses and charged to expense as consumed. Advertising expense totaled \$142 million in 1998, \$112 million in 1997 and \$109 million in 1996. At November 30, 1998 and 1997, \$18.8 million and \$17.2 million, respectively, of advertising related costs, principally brochures, were included in prepaid expenses and other in the accompanying balance sheets.

Foreign Currency Transactions

Substantially all of the Company's operating and financing transactions are settled in U.S. dollars. Gains or losses resulting from these types of transactions which are denominated in other currencies and remeasurements of assets and liabilities denominated in other currencies are recognized in income currently.

Income Taxes

Under the Internal Revenue Code, corporations incorporated outside the United States ("U.S.") are exempt from U.S. corporate income tax on U.S. source income from international passenger cruise operations if (i) their countries of incorporation exempt shipping operations of U.S. persons from income tax (the "Incorporation Test") and (ii) they meet one of three tests with respect to their stockholders: a "CFC Test" (which is satisfied if the company is a controlled foreign corporation), an "Ultimate Owner Test" (which is satisfied if the majority of the company's stock is ultimately owned by residents of certain foreign countries) or a "Publicly Traded Test" (described below). The Company's cruise ship operations meet the Incorporation Test since they are incorporated in countries which exempt U.S. persons involved in shipping operations from their income tax. The Company does not currently meet either the CFC Test or the Ultimate Owner Test. However, management believes that the Company has met the Publicly Traded Test since July 16, 1997. During fiscal 1996 and through July 15, 1997 of fiscal 1997, management believes that the Company met the CFC Test. Accordingly, management believes that the Company's income from cruise operations has been and is exempt from U.S. income tax. However, there is no authority that addresses the treatment of a corporation that meets the CFC Test and the Publicly Traded Test for only part of its taxable year, as the Company did in fiscal 1997.

A corporation meets the Publicly Traded Test if the stock of the corporation (or its direct or indirect corporate parent) is "primarily and regularly traded on an established securities market" in the U.S. Although no U.S. Department of Treasury ("Treasury") regulations have been promulgated which explain when stock is primarily and regularly traded for purposes of this exemption, Treasury regulations have been promulgated which interpret a similar phrase under another section. Under that section's regulations, stock is considered primarily and regularly traded if (i) 80% (by vote and value) of the stock of the corporation is listed on an established securities market in the U.S. where more shares are traded than in any other country. (ii) trades of the stock are effected on that market, other than in small quantities, on at least 60 days during the taxable year, (iii) the aggregate number of shares so traded is equal to 10% or more of the average number of shares outstanding during the taxable year, and (iv) the company is not "closely held." Management believes that the Company meets these requirements. The Company has only one class of stock outstanding, the Common Stock, which is listed on the New York Stock Exchange ("NYSE"), where more shares trade than in any other country. Trades of the Common Stock have been effected in more than acceptable quantities on every business day since the Company's initial public offering, and the annual volume of these trades has significantly exceeded 10% of the average number of shares outstanding. Moreover, management believes that any stock traded on the NYSE is considered as traded on a qualifying exchange and, to the best of management's knowledge, the Company is not closely held because no person other than members of the Arison family and certain related entities (the "Arison Group") owns more than 5% of the Company's stock and the Arison Group holds less than 50% of the outstanding shares.

Accordingly, management believes that virtually all of the Company's income (with the exception of its U.S. source income from the transportation, hotel and tour businesses of Holland America Westours) is exempt from U.S. federal income taxes. If the Company was found not to meet the Publicly Traded Test (and also did not meet the CFC Test or the Ultimate Owner Test) or if the Internal Revenue Code were to be changed in a manner adverse to the Company, much of the Company's income would become subject to taxation by the U.S. at higher than normal corporate tax rates.

Earnings Per Share

In 1998, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 128, "Earnings Per Share" which requires the dual presentation of basic and diluted earnings per share. Basic earnings per share is computed by dividing net income by the weighted average number of shares of common stock outstanding during each period. Diluted earnings per share is computed by dividing

net income, as adjusted, by the weighted average number of shares of common stock, common stock equivalents and other potentially dilutive securities outstanding during each period. In accordance with the provisions of SFAS No. 128, and as a result of the 1998 stock split, the Company has retroactively restated prior years' earnings per share (see Notes 6 and 12).

Stock-Based Compensation

The Company accounts for stock-based compensation using the intrinsic value method and discloses certain fair market value pro forma information with respect to its stock-based compensation activities (see Note 11).

NOTE 3-PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

	November 30,		
(in thousands)	1998	1997	
Vessels Vessels under	\$ 5,754,218	\$4,536,382	
construction	526,529	182,929	
	6,280,747	4,719,311	
Land, buildings and improvements Transportation and other equipment	217,597 322,069	194,013 268,520	
Total property and equipment Less accumulated depreciation and	6,820,413	5,181,844	
amortization	(1,052,299)	(854,431)	
	\$ 5,768,114	\$4,327,413	

Interest costs associated with the construction of property and equipment, consisting primarily of vessels, are capitalized during the construction period and amounted to \$35.1 million in 1998, \$16.8 million in 1997 and \$25.8 million in 1996.

NOTE 4—INVESTMENTS IN AND ADVANCES TO AFFILIATES

In June 1997, the Company and Airtours completed a joint offer to acquire the equity securities of Costa, an Italian cruise company. The Company and Airtours each own 50% of IL Ponte, a holding company which currently owns approximately 100% of Costa. The cost of the Company's acquisition of its 50% direct interest was approximately \$141 million, of which approximately \$103 million was paid by IL Ponte and the balance was paid by the Company. The \$103 million paid by IL Ponte was funded through IL Ponte debt, which is guaranteed by the Company and is outstanding at November 30, 1998. The Company is recording its interest in IL Ponte's consolidated results of operations on a two-month lag basis using the equity method. It is not practicable to estimate the fair value of IL Ponte as it is not a publicly traded entity.

In April 1996, the Company acquired a 28% interest in Airtours for approximately \$307 million. Approximately \$163 million was paid in cash and the balance in 10,602,372 shares of the Company's Common Stock. At November 30, 1998, the market value of the Company's investment in Airtours, based on the closing price of Airtours' stock on the London Stock Exchange, was approximately \$835 million as compared with the carrying value of the Company's investment in Airtours of \$432 million. The Company is recording its interest in Airtours' consolidated results of operations on a two-month lag basis using the equity method. In 1998, the Company's interest in Airtours has been reduced to approximately 26% as a result of the conversion of Airtours preference shares into Airtours common stock and the issuance of Airtours common stock in conjunction with two of its acquisitions, as discussed below.

In July and September 1998, Airtours issued approximately 18.5 million and 2.2 million shares of its common stock at \$7.02 per share and \$6.00 per share, respectively, in connection with acquisitions. The issuance of these shares reduced the Company's ownership of Airtours from approximately 27% to 26%. As a result of these transactions, the Company recognized a net gain, after a provision for deferred income taxes, of \$14.8 million, which is included in other nonoperating income in the accompanying statements of operations.

At November 30, 1997, the Company owned a 23% interest in CHC International, Inc. ("CHC"), a hotel and casino management and development company. In June 1998, CHC consummated its merger with Patriot American Hospitality, Inc. ("Patriot"), whereby Patriot acquired CHC's hotel management division and CHC's shareholders received shares of redeemable preferred stock convertible into Patriot common stock ("Patriot Stock"). Immediately prior to this merger, CHC's gaming division was spun off into CRC, in which the Company continues to own a 23% interest. As a result of the merger with Patriot, the Company recognized a gain of \$8.4 million, which is included in other nonoperating income in the accompanying statements of operations. The Company accounts for this investment using the equity method.

Additionally, the Company holds \$16.3 million of secured 6% notes receivable (the "TCC Notes") from the 1994 sale of a 25% interest in CHC to other shareholders of CHC (the "TCC Principals"). One of the TCC Principals is a member of the Company's board of directors. The TCC Notes,

as amended, contain a put option which the TCC Principals can exercise, requiring the Company to repurchase all of these CRC shares representing approximately 24% of CRC and 838,896 shares of Patriot Stock (received by the TCC Principals as a result of the above merger) in exchange for the full principal and interest due under the TCC Notes. At November 30, 1998, the carrying value of the Company's CRC investment, including the TCC Notes and a \$1.5 million interest bearing note receivable from CRC, is approximately \$21.7 million as compared to an estimated fair value of approximately \$29 million. The estimated fair value of this investment was determined based on expected future discounted cash flows, public market prices and other available information.

In September 1997, the Company announced that it was dissolving its Asian cruise joint venture with Hyundai Merchant Marine (formed in September 1996) and would repurchase the cruise ship Tropicale from the joint venture. In September 1997, the Company repurchased the Tropicale from the joint venture for \$93 million. The remaining deferred gain of \$55.2 million which resulted from the sale of the Tropicale to the joint venture in 1996, was reclassified as a reduction of the Company's cost basis of the Tropicale upon its repurchase from the joint venture.

Dividends received from affiliates were \$13.7 million, \$11.4 million and \$2.7 million in fiscal 1998, 1997 and 1996, respectively.

Financial information for affiliated companies accounted for using the equity method is as follows (in thousands):

Balance Sheet Data:

	As of End of Fiscal Year		
	1998	1997	
Current assets	\$1,722,616	\$1,297,311	
Long-term assets	\$2,115,373	\$1,792,080	
Current liabilities	\$1,560,228	\$1,359,822	
Long-term liabilities	\$1,325,220	\$1,250,973	
Shareholders' equity	\$ 952,541	\$ 478,596	

Income Statement Data:

	Fiscal Years Ended					
	1998 1997					
Revenues Gross	\$5,282,230	\$3,965,223	\$2,877,892			
margin Net	\$1,128,305	\$ 702,162	\$ 444,009			
income	\$ 264,936	\$ 174,354	\$ 106,605			

NOTE 5-LONG-TERM DEBT

Long-term debt consists of the following:

3	Novemb	or 30
(in thousands)	1998	1997
Commercial paper	\$ 368,710	\$ 288,614
Unsecured 5.75% Notes		
Due March 15, 1998		200,000
Unsecured 5.65%		
Notes Due		
October 15, 2000	199,833	
Unsecured 6.15% Notes	400 = 40	
Due April 15, 2008	199,512	
Unsecured 6.65% Debentures Due		
January 15, 2028	199,249	
Mortgages and other loans	199,249	
payable bearing interest		
at rates ranging from		
5.1% to 9.1%, secured		
by vessels, maturing		
through 2009	174,198	79,830
Unsecured 6.15% Notes		
Due October 1, 2003	124,967	124,960
Unsecured 7.20%		
Debentures Due	404.004	101070
October 1, 2023	124,881	124,876
Unsecured 7.7% Notes	00.026	00.004
Due July 15, 2004 Unsecured 7.05% Notes	99,936	99,924
Due May 15, 2005	99,871	99,851
Other loans payable	39,483	56,859
- Cirior loane payable	•	
Loss portion due within	1,630,640	1,074,914
Less portion due within one year	(67,626)	(59,620)
	\$1,563,014	\$1,015,294

At November 30, 1998, the outstanding commercial paper bears interest at approximately 5% and was due in December 1998. At November 30, 1997, the interest rate on the outstanding commercial paper was approximately 5.6%. Since the commercial paper is backed by the long-term revolving credit facilities described below, balances outstanding under the commercial paper programs have been classified as long-term in the accompanying balance sheets.

The Company's commercial paper programs are supported by a \$1 billion unsecured revolving credit facility due December 2001 and a \$200 million multicurrency revolving credit facility due January 2002. Both revolving credit facilities bear interest at LIBOR plus 14 basis points ("BPS") and provide for a facility fee of six BPS on each facility. Any funds outstanding under the commercial paper programs reduce the aggregate amount available under these facilities. At November 30, 1998, the Company had \$831.3 million available for borrowing under these facilities. These facilities contain covenants that require the Company, among other things, to maintain minimum debt service coverage and limit debt to capital ratios. At November 30, 1998, the Company was in compliance with all of its debt covenants.

The Unsecured 5.75% Notes Due March 15, 1998, which were outstanding at November 30, 1997, were repaid through the issuance of long-term debt and, accordingly, were classified as long-term in the accompanying balance sheet.

At November 30, 1998, property and equipment with a net book value of \$595 million was pledged as collateral against the mortgage indebtedness.

At November 30, 1998, the scheduled annual maturities of the Company's long-term debt are summarized as follows (in thousands):

Fiscal		
1999	\$	67,626
2000		220,231
2001		24,830
2002		388,548
2003		144,825
Thereafter		784,580
	\$1	,630,640

NOTE 6-SHAREHOLDERS' EQUITY

An analysis of the changes in shareholders' equity for each of the three years in the period ended November 30, 1998 is as follows:

	Commo \$.01 Pa		Paid-In	Retained		
(in thousands)	Class A	Class B	Capital	Earnings	Other	Total
Balances at November 30, 1995	\$ 2,298	\$ 550	\$ 594,811	\$ 1,752,140 566,302 (110,661)	\$ (4,926)	\$ 2,344,873 566,302 (110,661)
valuation allowance					(199)	(199)
Foreign currency translation adjustment					4,126	4,126
Issuance of stock upon conversion of convertible notes Issuance of stock in connection	44		76,250			76,294
with investment in Airtours	53		144,118			144,171
stock plans	2		4,431			4,433
restricted stock plan					1,545	1,545
Balances at November 30, 1996	2,397	550	819,610	2,207,781 666,050 (142,618)	546	3,030,884 666,050 (142,618)
valuation allowance Foreign currency					355	355
translation adjustment					3,592	3,592
of convertible notes	23		39,755			39,778
Stock into Class A Common Stock Issuance of stock under stock plans Vested portion of stock under	550 2	(550)	6,732		(947)	5,787
restricted stock plan					1,270	1,270
Balances at November 30, 1997, as previously reported	2,972		866,097	2,731,213	4,816	3,605,098
effective June 12, 1998	2,972		(2,972)			
Balances at November 30, 1997, as adjusted	5,944		863,125	2,731,213 835,885 (187,470)	4,816	3,605,098 835,885 (187,470)
Changes in securities valuation allowance					270	270
Foreign currency translation adjustment					17,447	17,447
Issuance of stock under stock plans	11		17,363		(4,651)	12,723
Vested portion of stock under restricted stock plan					1,523	1,523
Balances at November 30, 1998	\$5,955		\$880,488	\$3,379,628	\$19,405	\$4,285,476

On April 13, 1998, the Board of Directors approved a two-for-one split of the Company's Common Stock. The additional shares were distributed on June 12, 1998 to shareholders of record on May 29, 1998. All share and per share data presented herein has been retroactively restated to give effect to this stock split.

On July 15, 1997, the Micky Arison 1994 "B" Trust (the "B Trust"), a U.S. trust whose primary beneficiary is Micky Arison, the Company's Chairman of the Board, exercised its right to convert all of the 109,914,284 shares of Class B Common Stock held by it into an equal number of shares of Class A Common Stock. Prior to July 1, 1997, the B Trust had been restricted from converting such shares under a shareholders agreement with the Company. Prior to the conversion of the Class B Common Stock, the B Trust was the controlling shareholder of the Company.

On April 13, 1998, the Company's shareholders approved amendments to the Company's Articles of Incorporation which (1) eliminated the Class B Common Stock and designated a single class of Common Stock, (2) increased the number of authorized shares of Common Stock to 960 million, and (3) authorized the Board of Directors, at its discretion, to issue up to 40 million shares of Preferred Stock. The Preferred Stock is issuable in series which may vary as to certain rights and preferences and has a \$.01 par value. At November 30, 1998, no Preferred Stock had been issued.

At November 30, 1998, there were approximately 16.9 million shares of Common Stock reserved for issuance pursuant to the Company's stock option, employee stock purchase, management incentive, dividend reinvestment and restricted stock plans.

During 1998, the Company declared quarterly cash dividends aggregating \$.315 per share. In October 1998, the Board of Directors increased the quarterly dividends from \$.075 per share to \$.09 per share.

At November 30, 1998, retained earnings included undistributed earnings of affiliates (accounted for using the equity method) of approximately \$138 million. At November 30, 1998 and 1997, other shareholders' equity included cumulative foreign currency translation adjustments which increased shareholders' equity by \$25.2 million and \$7.7 million, respectively.

NOTE 7—FINANCIAL INSTRUMENTS

The Company estimates the fair market value of financial instruments through the use of public market prices, quotes from financial institutions and other available information. Considerable judgment is required in interpreting data to develop estimates of market value and, accordingly, amounts are not necessarily indicative of the amounts that the Company could realize in a current market exchange.

Certain Short-Term Financial Instruments

The carrying amounts of cash, cash equivalents, accrued liabilities and dividends payable approximate their fair values due to the short-term maturities of these instruments.

Other Assets

At November 30, 1998, long-term other assets include Patriot Stock (see Note 4), other marketable securities held in a "Rabbi Trust" for certain of the Company's non-qualified benefit plans and long-term receivables. These assets have a carrying value of \$48.7 million and have a fair value of approximately \$40 million. Fair value is estimated based on quoted market prices or expected future discounted cash flows.

Long-Term Debt

At November 30, 1998 and 1997, the fair value of the Company's long-term debt, including the current portion, was approximately \$1.647 billion and \$1.089 billion, respectively, which was approximately \$16 million and \$14 million more than the carrying value, respectively. The fair value of the long-term debt is more than the carrying value due to the Company's issuance of fixed rate debt obligations at interest rates above market rates at the measurement dates. The fair value of the Company's long-term debt is estimated based on the quoted market price for the same or similar issues or on the applicable year end rates offered to the Company for debt of similar terms and maturity.

Foreign Currency Contracts

The Company enters into forward foreign currency contracts to reduce its exposures relating to rate changes in foreign currency. These contracts are subject to gain or loss from changes in foreign currency rates, however, any realized gain or loss will be offset by gains or losses on the underlying hedged foreign currency transactions. Certain exposures to credit losses related to counterparty non-performance exist, however, the Company does not anticipate nonperformance by the counterparties as they are large, well-established financial institutions. The fair values of the Company's forward hedging instruments discussed below are estimated based on prices quoted by financial institutions for these or similar instruments, adjusted for maturity differences.

Several of the Company's contracts for the construction of cruise vessels are denominated in Italian Lira. The Company entered into forward foreign currency contracts with notional amounts of \$745 million and \$834 million at November 30, 1998 and 1997, respectively, to fix the price of these vessels into U.S. dollars (see Note 9). At November 30, 1998 and 1997, these forward contracts had an estimated fair value of approximately \$815 million and \$876 million, resulting in gains of \$70 million and \$41 million, respectively.

NOTE 8—RELATED PARTY TRANSACTIONS

The Company's Chairman of the Board was the indirect majority shareholder of Carnival Air Lines, Inc. ("Carnival Air"), an airline which conducted charter services and scheduled carrier services. In September 1997, Carnival Air was merged with and became a wholly owned subsidiary of Pan Am Corporation ("Pan Am"). As a result of the merger, the Company's Chairman of the Board became an indirect shareholder of approximately 42% of Pan Am. During 1998, Pan Am filed for bankruptcy and the Company agreed, as part of Pan Am's plan of reorganization and in exchange for a release of claims, to waive its \$1.6 million unsecured claim for accrued and unpaid licensing fees. Accordingly, the Company wrote off its receivable from Pan Am in 1998.

The Company's Chairman of the Board is the indirect sole shareholder of the sole general partner of the partnership ("Partnership") which owns the Miami Heat, a professional basketball team. During 1998, the Company entered into a two-year sponsorship agreement with the Partnership under which the Company agreed to pay an aggregate of approximately \$.7 million in exchange for various advertising and other services.

A director of the Company is employed by an investment banking firm which was paid approximately \$2.7 million in underwriting fees for assisting the Company in connection with its issuances of long-term debt during fiscal 1998. Additionally, the Company paid this firm approximately \$2.1 million in

underwriting fees in connection with its public offering of Common Stock in December 1998 (see Note 16).

A director of the Company is a partner in a law firm which acted as the Company's primary outside counsel and provided services to the Company in connection with various litigation, corporate and other matters. The Company paid the law firm \$.9 million, \$1.1 million and \$1.0 million in fiscal 1998, 1997 and 1996, respectively.

The owner of a travel agency located in Seattle, Washington is the wife of an executive officer and director of the Company. The travel agency sells cruises and other products and receives a commission based on the amount of sales. During fiscal 1998, 1997 and 1996, the travel agency generated revenues for the Company of approximately \$11 million, \$8 million and \$7 million, respectively, and received commissions from the Company related to such revenues of approximately \$1.7 million, \$1.2 million and \$1.2 million, respectively.

Pursuant to agreements between the Company, its founder and certain irrevocable trusts, the beneficiaries of which are the children of the Company's founder and certain others, the Company has granted certain registration rights with respect to a substantial portion of their shares of Common Stock. The Company has agreed to prepare and file with the Securities and Exchange Commission a registration statement and pay all expenses relating to such registration, except for these parties' legal fees and disbursements, selling costs, underwriting discounts and applicable filing fees.

NOTE 9—COMMITMENTS AND CONTINGENCIES

Capital Expenditures

A description of ships under contract for construction at November 30, 1998 is as follows (in millions, except passenger capacity data):

	Expected			Estimated	Remaining
	Service		Passenger	Total	Cost to Be
Vessel	Date ⁽¹⁾	Shipyard	Capacity ⁽²⁾	Cost ⁽³⁾	Paid
Carnival:					_
Carnival Triumph	7/99	Fincantieri ⁽⁴⁾	2,758	\$ 410	\$ 299
Carnival Victory	8/00	Fincantieri	2,758	440	434
Newbuild	4/01	Masa-Yards	2,100	375	357
Carnival Conquest	12/02	Fincantieri	2,758	450	429
Carnival Glory	8/03	Fincantieri	2,758	450	429
Total Carnival			13,132	2,125	1,948
Holland America:					
Volendam	8/99	Fincantieri(4)	1,440	300	240
Zaandam	3/00	Fincantieri(4)	1,440	300	256
Newbuild	11/00	Fincantieri	1,380	300	55
Total Holland America			4,260	900	551
Total			17,392	\$3,025	\$2,499

⁽¹⁾ The expected service date is the date the vessel is expected to begin revenue generating activities.

⁽²⁾In accordance with cruise industry practice, passenger capacity is calculated based on two passengers per cabin even though some cabins can accommodate three or four passengers.

⁽³⁾ Estimated total cost is the total cost of the completed vessel and includes the contract price with the shipyard, design and engineering fees, estimated capitalized interest, various owner supplied items and construction oversight costs.

⁽⁴⁾ These construction contracts are denominated in Italian Lira and have been fixed into U.S. dollars through the utilization of forward foreign currency contracts (see Note 7).

In connection with the vessels under construction, the Company has paid \$526 million through November 30, 1998 and anticipates paying approximately \$680 million during fiscal 1999 and approximately \$1.8 billion thereafter.

Litigation

Several actions (collectively the "Passenger Complaints") have been filed against Carnival or Holland America Westours on behalf of purported classes of persons who paid port charges to Carnival or Holland America, alleging that statements made in advertising and promotional materials concerning port charges were false and misleading. The Passenger Complaints allege violations of the various state consumer protection acts and claims of fraud, conversion, breach of fiduciary duties and unjust enrichment. Plaintiffs seek compensatory damages or, alternatively, refunds of portions of port charges paid, attorneys' fees, costs, prejudgment interest, punitive damages and injunctive and declaratory relief. These actions are in various stages of progress and are proceeding.

Holland America Westours recently entered into a settlement agreement for the one Passenger Complaint filed against it. The settlement agreement was approved by the court on September 28, 1998. Five members of the settlement class have appealed the court's approval of the settlement. The appeal is likely to take between one and two years to be resolved. Unless the appeal is successful, Holland America will issue travel vouchers with a face value of \$10-\$50 depending on specified criteria, to certain of its passengers who are U.S. residents and who sailed between April 1992 and April 1996, and will pay a portion of the plaintiffs' legal fees. The amount and timing of the travel vouchers to be redeemed and the effects of the travel voucher redemption on revenues is not reasonably determinable. Accordingly, the Company has not established a liability for the travel voucher portion of the settlements and will account for the redemption of the vouchers as a reduction of future revenues. In 1998 the Company established a liability for the estimated distribution costs of the settlement notices and plaintiffs' legal costs.

Several complaints were filed against Carnival and/or Holland America Westours (collectively the "Travel Agent Complaints") on behalf of purported classes of travel agencies who had booked a cruise with Carnival or Holland America, claiming that advertising practices regarding port charges resulted in an improper commission bypass. These actions, filed in California, Alabama, Washington and Florida, allege violations of state consumer protection laws, claims of breach of contract, negligent misrepresentation, unjust enrichment, unlawful business practices and common law fraud, and they seek unspecified compensatory damages (or alternatively, the payment of usual and customary commissions on port charges paid by passengers in excess of certain charges levied by government authorities), an accounting, attorneys' fees and costs, punitive damages and injunctive relief. These actions are in various stages of progress and are proceeding.

It is not now possible to determine the ultimate outcome of the pending Passenger and Travel Agent Complaints. Management believes it has meritorious defenses to the claims. Management understands that purported class actions similar to the Passenger and Travel Agent Complaints have been filed against several other cruise lines.

In the normal course of business, various other claims and lawsuits have been filed or are pending against the Company. The majority of these claims and lawsuits are covered by insurance. Management believes the outcome of any such suits, which are not covered by insurance would not have a material adverse effect on the Company's financial condition or results of operations.

Ship Lease Transaction

During August 1998, the Company entered into a lease out and lease back transaction with respect to one of its vessels. The Company has effectively quaranteed certain obligations or provided letters of credit to participants in the transaction which, at November 30, 1998, total approximately \$300 million. Only in the remote event of nonperformance by certain major financial institutions, which have longterm credit ratings of AAA, would the Company be required to make any payments under these guarantees. After 18 years, the Company has the right to exercise a purchase option that would terminate this transaction. As a result of this transaction, the Company received approximately \$22 million (net) which is recorded as deferred income on the balance sheet and is being amortized to nonoperating income over 18 years.

Operating Leases

Rent expense for all operating leases, primarily office and warehouse space, for fiscal 1998, 1997 and 1996 was approximately \$10.4 million, \$10.6 million and \$9.3 million, respectively. At November 30, 1998, minimum annual rentals for all operating leases, with initial or remaining terms in excess of one year, were as follows (in thousands):

Fiscal	
1999	\$ 8,280
2000	8,421
2001	6,538
2002	5,281
2003	4,278
Thereafter	26,158
	\$58,956

Guaranty

At November 30, 1998, the Company has guaranteed approximately \$103 million of the debt of IL Ponte that was incurred in connection with the Company's acquisition of an interest in Costa (see Note 4).

Other

At November 30, 1998, the Company has a commitment through 2013, cancellable under certain remote circumstances, to pay a minimum amount for its annual usage of certain port facilities as follows (in thousands):

Fiscal	
1999	\$ 6,863
2000	8,853
2001	9,402
2002	9,315
2003	11,548
Thereafter	137,465
	\$183,446

NOTE 10—SEGMENT INFORMATION

The Company's cruise segment currently operates twenty-nine passenger cruise ships and four luxury sailing vessels. Cruise revenues are comprised of sales of passenger tickets, including, in some cases, air transportation to and from the

cruise ship, and revenues from on-board activities and other related services. The tour business represents the operations of Holland America Westours. The corporate segment is primarily comprised of cash and cash equivalents, goodwill, and investments, including the Company's investments in and advances to affiliates and the related earnings from these affiliates. Intersegment revenues primarily represent charges for the cruise portion of a tour when a cruise is sold as a part of a tour package. Export sales represent revenues identified with the Company's domestic operations, which were generated from outside the U.S. Segment and export sales information for each of the three years in the period ended November 30, 1998 is as follows:

(in thousands)	1998	1997	1996	
Revenues Cruise Tour Intersegment	\$2,797,856 274,491	\$2,257,567 242,646	\$2,003,458 263,356	
revenues	(63,041)	(52,745)	(54,242)	
	\$3,009,306	\$2,447,468	\$2,212,572	
Gross Operating Pr	rofit			
Cruise Tour	\$1,338,833 51,096			
	\$1,389,929	\$1,124,799	\$ 971,303	
Depreciation and A Cruise Tour Corporate	mortization \$ 189,345 9,491 1,832	\$ 157,454 8,862 971	\$ 135,694 8,317 976	
	\$ 200,668	\$ 167,287	\$ 144,987	
Operating Income Cruise Tour Corporate	\$ 822,242 9,248 65,034 \$ 896.524	\$ 656,009 13,262 44,799 \$ 714.070	\$ 535,814 21,252 40,362	
	\$ 690,524	\$ 714,070	\$ 597,428	
Identifiable Assets Cruise Tour Corporate	\$6,149,625 174,140 855,558	\$4,744,140 163,941 518,694	\$4,514,675 150,851 436,362	
	\$7,179,323	\$5,426,775	\$5,101,888	
Capital Expenditure Cruise Tour Corporate	\$1,113,191 28,480 8,742 \$1,150,413	\$ 414,963 42,507 40,187 \$ 497,657	\$ 841,871 14,964 1,810 \$ 858,645	
Export Sales	\$ 342,017	\$ 213,405	\$ 198,046	
Export outoo	Ţ 0-12/01/	Ψ 210, 400	\$ 100,040	

NOTE 11—BENEFIT PLANS

Stock Option Plans

The Company has stock option plans for certain employees and directors. The plans are administered by a committee of three directors of the Company (the "Committee") which determines who is eligible to participate, the number of shares for which options are to be granted and the amounts that may be exercised within a specified term. The option exercise price is generally established by the Committee at 100% of the fair market value of the Common Stock on the date the option is granted. Substantially all

options granted during 1998, 1997 and 1996 were granted at an exercise price per share equal to the fair market value of the Company's Common Stock on the date of grant. Employee options generally vest evenly over five years and have a ten year term and director's options vest immediately and have a five year term. Options may be extended for such periods as may be determined by the Committee but only for so long as the optionee remains an employee or director of the Company. At November 30, 1998, options for 5,387,056 shares were available for future grants. A summary of the status of options in the stock option plans is as follows:

	Weighted Average Exercise Price Per Share			Number of Options Years Ended November 30,			
	1998	1997	1996	1998	1997	1996	
Outstanding Options—Beginning of Year Options Granted Options Exercised Options Canceled	\$11.88 \$27.34 \$10.53 \$22.86	\$10.38 \$19.55 \$ 8.83 \$ 8.00	\$10.18 \$12.31 \$ 7.96 \$ 7.05	5,502,580 1,157,344 (652,350) (20,000)	4,871,880 858,000 (222,500) (4,800)	4,949,472 180,000 (247,992) (9,600)	
Outstanding Options—End of Year	\$14.95	\$11.88	\$10.38	5,987,574	5,502,580	4,871,880	
Options Exercisable—End of Year	\$10.91	\$10.34	\$ 9.84	3,405,630	3,117,380	2,240,680	

Information with respect to stock options outstanding and stock options exercisable at November 30, 1998 is as follows:

		Options Outstandir	Options Exercisable		
Exercise Price Range	Shares	Weighted Average Remaining Life (Years)	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
\$ 1.94-\$ 2.25	37,480	(1)	\$ 2.06	37,480	\$ 2.06
\$ 6.94-\$10.22	682,900	3.8	\$ 7.41	673,300	\$ 7.38
\$10.59-\$15.00	3,313,550	6.3	\$11.29	2,491,950	\$11.26
\$16.28-\$21.91	857,644	8.1	\$19.39	202,900	\$19.95
\$24.94-\$26.41	976,000	9.1	\$26.40	_	_
\$34.91–\$41.34	120,000	9.6	\$38.00	_	
Total	5,987,574	6.8	\$14.95	3,405,630	\$10.91

⁽¹⁾These stock options do not have an expiration date.

During fiscal 1998, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 123, and pursuant to its provisions elected to continue using the intrinsic-value method of accounting for stock-based awards. Accordingly, the Company has not recognized compensation expense for its noncompensatory stock option awards. The following table reflects the Company's pro forma net income and earnings per share for fiscal 1998, 1997 and 1996 had the Company elected to adopt the fair value approach (which charges

earnings for the estimated fair value of stock options) of SFAS No. 123:

(in thousands, except per share data)			1	997	1996	
Net Income: As reported			\$666,050		\$566,302 \$565,952	
Pro forma Earnings per share: As reported:	\$8.	31,153	200	54,324	\$50	5,952
Basic	\$	1.40	\$	1.12	\$.98
Diluted Pro forma:	\$	1.40	\$	1.12	\$.96
Basic Diluted	\$ \$	1.40 1.39	\$ \$	1.12 1.12	\$ \$.98 96
Diluted	4	1.39	Φ	1.12	Φ	.90

These pro forma amounts may not be representative of the effect on pro forma net income in future years, since the estimated fair value of stock options is amortized over the vesting period, pro forma compensation expense related to grants made prior to 1996 is not considered and additional options may be granted in future years.

The weighted average fair values of the Company's options granted during fiscal 1998, 1997 and 1996 were \$7.61, \$5.79 and \$4.49 per share, respectively, at the dates of grant. The fair values of options were estimated using the Black-Scholes option pricing model with the following weighted average assumptions for fiscal 1998, 1997 and 1996, respectively; expected dividend yields of 1.62%, 1.78% and 1.78%; expected volatility of 20.5%, 22.7% and 28.6%; risk free interest rates of 5.3%, 6.2% and 5.8%; and expected option life of six years for all periods.

Restricted Stock Plans

The Company has restricted stock plans under which certain key employees are granted restricted shares of the Company's Common Stock. Shares are awarded in the name of each of the participants, who have all the rights of other Common Stock shareholders, subject to certain restriction and forfeiture provisions. During fiscal 1998 and 1997, 150,000 and 46,574 shares of Common Stock valued at \$4.4 million and \$.9 million, respectively, were issued. There were no restricted shares issued during fiscal 1996. Unearned compensation is recorded in other stockholders' equity at the date of award based on the guoted market price of the shares on the date of grant. Unearned compensation is amortized to expense over the vesting period. As of November 30, 1998 and 1997 there were 321,038 shares (\$5.3 million) and 237,438 shares (\$2.2 million) issued under the plans which remain to be vested (expensed), respectively.

Management Incentive Plans

Most shoreside managerial employees of Carnival and HAL participate in management incentive plans. Certain of the participating employees receive a portion of their incentive compensation award in Common Stock of the Company, instead of the entire amount being paid in cash. During fiscal 1998, 1997 and 1996, 61,214, 85,430 and 85,376 shares of Common Stock with a quoted market value of \$1.6 million, \$1.3 million and \$1.1 million, respectively, were issued under these plans.

Defined Benefit Pension Plans

The Company adopted two defined benefit pension plans (qualified and non-qualified) effective January 1, 1989 which together covered all full-time employees of the Company working in the U.S., excluding HAL employees. Effective January 1, 1998, the Company established two defined contribution plans, a 401(K)/profit sharing plan and a nonqualified savings/profit sharing plan, with the intent to largely replace the defined benefit plans. Accordingly, no further benefits accrue under the qualified defined benefit plan after December 31, 1997. Effective January 1, 1998, participants in the nonqualified defined benefit plan elected to either remain in the non-qualified defined benefit plan or participate in the non-qualified savings/profit sharing plan. Also, during 1998, Carnival established a nonqualified defined benefit plan for certain of its shipboard employees.

The Company's funding policy for the qualified defined benefit plan is to annually contribute at least the minimum amount required under the applicable labor regulations.

Pension costs for the defined benefit pension plans were \$1.9 million, \$2.5 million and \$2.2 million for fiscal 1998, 1997 and 1996, respectively. The curtailment of the benefits described above resulted in a minimal gain in 1998.

Defined Contribution Plans

The Company has various defined contribution plans, including the two defined contribution plans established January 1, 1998 as described above, available to substantially all U.S. and Canadian employees and certain United Kingdom employees. The Company contributes to these plans based on employee contributions, salary levels and length of service. Total expense relating to these plans in fiscal 1998, 1997 and 1996 was \$5.3 million, \$2.5 million and \$2.4 million, respectively.

Employee Stock Purchase Plan

The Company has an Employee Stock Purchase Plan, which is authorized to issue up to 4,000,000 shares of Common Stock to substantially all employees of Carnival Corporation and its wholly owned subsidiaries. The purchase price is derived from a formula based on 85% of the fair market value of the Common Stock during the six-month purchase period, as defined. During 1998, 1997 and 1996, the Company sold 175,971, 173,776 and 115,856 shares, respectively, at a weighted average share price of \$24.45, \$14.52 and \$11.08, respectively, under this plan.

NOTE 12—EARNINGS PER SHARE

Earnings per share amounts have been computed as follows (in thousands, except per share data):

	Years Ended November 30),	
	1	998	1	1997	19	996
Basic:						
Net income	\$83	35,885	\$60	36,050	\$56	6,302
Average common shares outstanding	59	95,037	59	94,076	57	9,008
Earnings per share	\$	1.40	\$	1.12	\$.98
Diluted:						
Net income	\$83	35,885	\$60	36,050	\$56	6,302
Effect on net income of assumed issuance of affiliate securities				(356)	(3,452)
Interest expense related to convertible notes				38		4,661
Income available assuming dilution	\$83	35,885	\$60	35,732	\$56	7,511
Average common shares outstanding	59	95,037	59	94,076	57	9,008
Effect of dilutive securities:						
Additional shares issuable upon:						
Assumed conversion of convertible notes				128	1	1,080
Various stock plans		3,411		2,344		1,352
Average shares outstanding assuming dilution	59	98,448	59	96,548	59	1,440
Earnings per share	\$	1.40	\$	1.12	\$.96

NOTE 13—ACQUISITION

On May 28, 1998, the Company and a group of investors acquired the operating assets of Cunard, a cruise company operating five luxury cruise ships, for \$500 million, adjusted for a working capital deficiency and debt assumed. The Company is accounting for the acquisition using the purchase accounting method. Simultaneous with the acquisition, Seabourn Cruise Line Limited ("Seabourn"), a luxury cruise line in which the Company owned a 50% interest, was combined with Cunard. The Company owns approximately 68% of the combined entity, which is named Cunard Line Limited, Commencing on May 28, 1998. the financial results of Cunard Line Limited have been included in the Company's consolidated financial statements. Prior to May 28, 1998, the Company's 50% interest in Seabourn was accounted for using the equity method (see Notes 2 and 4).

Had the above transactions occurred on December 1, 1996, the Company's unaudited consolidated revenues for fiscal 1998 and 1997 would have been approximately \$3.23 billion and \$2.92 billion, respectively. The impact on the Company's fiscal 1998 and 1997 unaudited net income and earnings per share would have been immaterial.

The Company may purchase at any time the 32% minority interest in Cunard Line Limited for a maximum of approximately 5.4 million shares (subject to adjustment, as defined) of the Company's Common Stock. If the Company does not purchase the minority interest, the minority shareholders, under certain circumstances, can require the Company on May 28, 2001 to purchase their shares for a maximum of approximately 5.4 million shares (subject

to adjustment, as defined) of the Company's Common Stock. Since its issuance, this option to purchase the minority interest has been antidilutive for earnings per share purposes.

The preliminary impact on the Company's assets and liabilities related to the acquisition of Cunard and consolidation of Seabourn was as follows (in millions):

Fair value of Cunard assets	\$ 553 191
Debt assumed	(157) (199)
Minority interest	(122)
Cash paid for acquisition	266 (14)
Cash of acquired companies	252 (9)
Net cash paid as reflected in the 1998 Statement of Cash Flows	\$ 243

NOTE 14—RECENT PRONOUNCEMENTS

In April 1998, Statement of Position 98-5—"Reporting on the Costs of Start-Up Activities" ("SOP 98-5") was issued. SOP 98-5 requires that all start-up or pre-operating costs be expensed as incurred. In 1998, the Company adopted SOP 98-5 and, accordingly, expensed \$8.7 million of previously deferred start-up costs. The \$8.7 million represents the cumulative effect from the Company changing this policy, which amount is included in other nonoperating expenses in the accompanying statements of operations.

In June 1998, SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities"

("SFAS 133") was issued. SFAS 133 requires that all derivative instruments be recorded on the balance sheet at their fair value. Changes in the fair value of derivatives are recorded each period in current earnings or other comprehensive income depending on whether a derivative is designated as part of a hedge transaction and, if it is, the type of

hedge transaction. SFAS 133 is effective for all fiscal quarters of all fiscal years beginning after June 15, 1999 (December 1, 1999 for the Company). The Company has not yet determined the impact that the adoption of SFAS 133 will have, but does not currently expect the adoption to have a material impact on its results of operations or cash flows.

NOTE 15—SUPPLEMENTAL CASH FLOW INFORMATION

		nded Noven	ember 30,		
(in thousands)	1998	1997	1996		
Cash paid during the year for:					
Interest (net of amount capitalized)	\$54,572	\$56,967	\$ 68,337		
Income taxes	\$ 5,144	\$ 5,755	\$ 8,752		
Noncash investing and financing activities:					
Common Stock issued under various stock plans	\$ 5,975	\$ 2,247	\$ 1,102		
Common Stock issued upon conversion of convertible notes (see Note 6)		\$39,085	\$ 76,294		
Common Stock issued for acquisition of an interest in Airtours (see Note 4)			\$144,171		
Conversion of Class B Common Stock into Class A Common Stock		\$ 550			
Sale of Rotterdam V		\$31,208			

NOTE 16—SUBSEQUENT EVENT

In December 1998, the Company sold 17 million shares of its Common Stock in a public offering. Net proceeds to the Company from the offering totaled approximately \$725 million.

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors and Shareholders of Carnival Corporation

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations and of cash flows present fairly, in all material respects, the financial position of Carnival Corporation and its subsidiaries at November 30, 1998 and 1997, and the results of their operations and their cash flows for each of the three years in the period ended November 30, 1998, in conformity with generally accepted accounting principles. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with generally accepted auditing standards which require that we plan and perform the audit to obtain reasonable assurance about whether the financial

statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.



PricewaterhouseCoopers LLP Miami, Florida January 25, 1999



MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The Company earns its cruise revenues primarily from (i) the sale of passenger tickets, which includes accommodations, meals and most shipboard activities, (ii) the sale of air transportation to and from the cruise ship and (iii) the sale of goods and services on board its cruise ships, such as casino gaming, bar sales, gift shop sales and other related services. The

Company also derives revenues from the tour and related operations of Holland America Westours.

For selected segment and export sales information related to the Company's revenues, gross operating profit, operating income and other financial information, see Note 10 in the accompanying financial statements. Operations data expressed as a percentage of total revenues and selected statistical information for the periods indicated is as follows:

	Years End	ber 30,	
	1998	1997	1996
Revenues	100%	100%	100%
Costs and Expenses:			
Operating expenses	54	54	56
Selling and administrative	12	12	12
Depreciation and amortization	7	7	7
Operating Income Before Income From Affiliated Operations	27	27	25
Income From Affiliated Operations, Net	3	2	2
Operating Income	30	29	27
Nonoperating Expense.	(2)	(2)	(1)
Net Income	28%	27%	26%
Selected Statistical Information (in thousands):			
Passengers carried	2,045	1,945	1,764
Passenger cruise days ⁽¹⁾	13,009	11,908	10,583
Occupancy percentage	106.3%	108.3%	107.6%

⁽¹⁾ A passenger cruise day is one passenger sailing for a period of one day. For example, one passenger sailing on a one week cruise is seven passenger cruise days.

GENERAL

The growth in the Company's revenues during the last three fiscal years has primarily been a function of the expansion of its fleet capacity and, additionally in 1998, its ability to obtain significantly higher net yields than in previous years.

Fixed costs, including depreciation, fuel, insurance and crew costs, represent more than one-third of the Company's operating expenses and do not change significantly in relation to changes in passenger loads and aggregate passenger ticket revenue.

The Company's cruise and tour operations experience varying degrees of seasonality. The Company's revenue from the sale of passenger tickets for its cruise operations is moderately seasonal. Historically, demand for cruises has been greater during the summer months. The Company's tour revenues are extremely seasonal with a majority of tour revenues generated during the late spring and summer months in conjunction with the Alaska cruise season.

The year over year percentage increase in average passenger capacity for the Company's cruise brands, excluding the impact of the acquisition and consolidation of Cunard and Seabourn, is expected

to be 13.7% during fiscal 1999 as compared to fiscal 1998. This increase is primarily a result of the introduction into service of Carnival's Elation in March 1998 and Paradise in late November 1998, the expected introduction into service of the Carnival Triumph in July 1999 and Holland America's Volendam in August 1999 and the introduction into service of Windstar's Wind Surf in May 1998. Including the impact of Cunard and Seabourn, average passenger capacity is expected to increase 18.5% in fiscal 1999 as compared to fiscal 1998. The acquisition and consolidation of Cunard and Seabourn is not expected to materially affect the Company's consolidated net income in 1999.

The year over year percentage increase in average passenger capacity, excluding the impact of Cunard and Seabourn, resulting from the delivery of vessels currently under contract for construction for the fiscal years 2000 and 2001 is expected to approximate 12.9% and 11.9%, respectively. Including the impact of Cunard and Seabourn, the year over year increase in average passenger capacity for fiscal 2000 and 2001 is expected to approximate 11.7% and 10.9%, respectively.

In June 1997, the Company and Airtours, a publicly traded leisure travel company in which the Company holds a 26% interest, each acquired a 50% interest in IL Ponte, the parent company of Costa, an Italian cruise company. The Company records its interest in Airtours and IL Ponte using the equity method of accounting and records its portion of Airtours' and IL Ponte's consolidated operating results on a two-month lag basis. Demand for Airtours' and Costa's products is seasonal due to the nature of the European leisure travel industry and European cruise season. Typically, Airtours' and Costa's quarters ending June 30 and September 30 experience higher demand, with demand in the quarter ending September 30 being the highest.

FISCAL 1998 COMPARED TO FISCAL 1997

Revenues

The increase in total revenues of \$561.8 million, or 23.0%, was due primarily to an increase in cruise revenues of \$540.3 million, or 23.9%. Approximately \$281.9 million of the cruise revenue increase is due to the acquisition and consolidation of Cunard and Seabourn and \$258.4 million is due to increased cruise revenues from Carnival, Holland America and Windstar. The increase from Carnival, Holland America and Windstar resulted from an increase of approximately 7.0% in total revenue per passenger cruise day and a 4.8% increase in passenger capacity, offset slightly by a .6% decrease in occupancy rates. Total revenue per passenger cruise day increased primarily due to strong demand for the Company's cruise brands and the introduction of Holland America's new Rotterdam VI in November 1997, which has obtained higher pricing. Passenger capacity increased due to the addition of new vessels discussed previously partially offset by the Ecstasy being out of service for two months during 1998 (see Nonoperating Income (Expense)). Tour revenues increased \$31.8 million, or 13.1% to \$274.5 million in 1998 from \$242.6 million in 1997 due primarily to an increase in the number of tours sold.

Costs and Expenses

Operating expenses increased \$296.7 million, or 22.4%. Cruise operating costs increased by \$274.2 million, or 23.1% in 1998. Approximately \$177.5 million of the cruise operating costs increase is due to the acquisition and consolidation of Cunard and Seabourn. Excluding Cunard and Seabourn, cruise operating costs as a percentage of cruise revenues were 50.9% and 52.5% in 1998 and 1997, respectively. Cruise operating costs, excluding Cunard and Seabourn, increased primarily as a result of increases in passenger capacity and airfare costs, partially offset by lower fuel costs. Airfare costs increased due to a higher rate per air passenger as well as a higher percentage of passengers electing the Company's air program. Tour operating expenses increased \$32.8

million, or 17.2% primarily due to the increase in tour volume and higher expenses incurred primarily as a result of increased tour content.

Selling and administrative expenses increased \$72.9 million, or 24.6%, of which \$46.8 million, or 15.8%, was due to the acquisition and consolidation of Cunard and Seabourn. Excluding Cunard and Seabourn, selling and administrative expenses as a percentage of revenues were 11.8% and 12.1% in 1998 and 1997, respectively. Selling and administrative expenses, excluding Cunard and Seabourn, increased primarily as a result of increases in advertising and payroll and related costs.

Depreciation and amortization increased by \$33.4 million, or 20.0%, to \$200.7 million in 1998 from \$167.3 million in 1997 primarily due to the additional depreciation associated with the increase in the size of the fleet and the acquisition and consolidation of Cunard and Seabourn.

Affiliated Operations

During 1998, the Company recorded \$76.7 million of income from affiliated operations as compared with \$53.1 million of income in 1997. The Company's portion of Airtours' income increased \$3.7 million to \$39.4 million in 1998. The Company recorded income of \$39.9 million and \$15.5 million during 1998 and 1997, respectively, related to its interest in IL Ponte. The Company did not record earnings from its investment in IL Ponte in the first nine months of 1997 since IL Ponte was acquired in June 1997 and its consolidated operating results are recorded on a two-month lag basis. The affiliated operations for 1998 includes Seabourn through May 28, 1998 after which its results are included in the Company's consolidated results.

Nonoperating Income (Expense)

Gross interest expense (excluding capitalized interest) increased \$20.2 million in 1998 primarily as a result of higher average debt balances, arising from the acquisition and consolidation of Cunard and Seabourn as well as investments in new vessel projects. Capitalized interest increased \$18.3 million due primarily to higher levels of investments in ship construction projects during fiscal 1998 as compared with fiscal 1997.

Included in other income in 1998 were gains of \$8.4 and \$14.8 million resulting from the closing of the sale of CHC's hotel management division and Airtours' issuances of its common stock, respectively. In the event that Airtours issues additional common stock in the future, the Company may recognize gains or losses related to these future issuances. Additionally, other expense includes \$8.7 million of previously deferred start-up costs, which were expensed in 1998 and represent the cumulative effect from the Company changing its policy in connection with its early adoption of SOP 98-5 (see Notes 4 and 14 in the accompanying financial statements).

In July 1998, a fire occurred on the mooring deck on Carnival Cruise Lines' Ecstasy. There were no serious injuries to passengers or crew, however, there was damage to the ship's aft section. The time necessary to complete repairs to the Ecstasy resulted in the ship being out of service for approximately two months during 1998. The Ecstasy fire resulted in a reduction in earnings of approximately \$19.3 million in 1998. This reduction was comprised of lost revenue, net of related variable expenses, of \$12.0 million, and costs associated with repairs to the ship, passenger handling and various other costs, net of estimated insurance recoveries, of \$7.3 million. The costs of \$7.3 million were included in other expenses.

Minority interest was \$11.1 million which represents the minority shareholders' interest in Cunard Line Limited's net income since its acquisition and consolidation by the Company on May 28, 1998.

FISCAL 1997 COMPARED TO FISCAL 1996

Revenues

The increase in total revenues of \$234.9 million, or 10.6%, was due primarily to an increase in cruise revenues of \$254.1 million, or 12.7%, from 1996 to 1997, which was partially offset by a decrease in tour revenues. The increase in cruise revenues was primarily the result of an 11.7% increase in passenger capacity for the period resulting from the addition of Carnival's cruise ships Inspiration and Carnival Destiny in March and November 1996, respectively, and Holland America's cruise ships Veendam and Rotterdam VI in May 1996 and November 1997. The passenger capacity increase resulting from the introduction of new vessels was partially reduced by the removal from service from Carnival's fleet of the Festivale in April 1996 and Holland America's Rotterdam V in September 1997.

Occupancy rates in fiscal 1997 were up .7% and gross revenue per passenger cruise day was up .1% resulting in an increase of .9% in gross yield (total revenue per lower berth).

Revenues from the Company's tour operations decreased \$20.7 million, or 7.9%, to \$242.6 million in 1997 from \$263.4 million in 1996. The decrease was primarily the result of a decrease in the tour and transportation revenues due to a reduction in the number of tour passengers.

Costs and Expenses

Operating expenses increased \$81.4 million, or 6.6%, from 1996 to 1997. Cruise operating costs increased by \$95.2 million, or 8.7%, to \$1,184.8 million in 1997 from \$1,089.6 million in 1996, primarily due to additional costs associated with the increased passenger capacity in 1997. Tour operating expenses decreased \$15.3 million, or 7.4%, from 1996 to 1997 primarily due to the decrease in tour passengers.

Selling and administrative costs increased \$21.7 million, or 7.9%, primarily due to an increase in payroll and related costs associated with the increase in passenger capacity during 1997 as compared with 1996.

Depreciation and amortization increased by \$22.3 million, or 15.4%, to \$167.3 million in 1997 from \$145.0 million in 1996 primarily due to the addition of the Inspiration, the Carnival Destiny and the Veendam.

Affiliated Operations

Approximately \$35.7 million of income from affiliated operations in 1997 was attributable to the Company's 28% interest in Airtours. The Company acquired its equity interest in Airtours in April 1996 and recorded its share of Airtours' earnings on a two-month lag basis. During 1996, the Company's share of earnings for Airtours was recorded for Airtours' six months ended September 30, 1996, which also amounted to \$35.7 million. Airtours' operations are seasonal and historically have resulted in losses for the first half of its fiscal year. Had the Company recorded its equity in Airtours' earnings for Airtours' entire fiscal year ended September 30, 1996, the Company's share of Airtours' earnings would have been \$22.2 million instead of the \$35.7 million recorded by the Company in 1996.

In June 1997 the Company acquired an approximate 50% interest in IL Ponte. The Company recorded its share of IL Ponte's earnings on a two-month lag basis. During 1997, the Company's share of earnings from IL Ponte, amounting to \$15.5 million, was recorded for IL Ponte's three months ended September 30, 1997.

See the "General" section for a discussion of Airtours' and Costa's seasonality. See Note 4 in the accompanying financial statements for more information regarding the Company's equity investments.

Nonoperating Income (Expense)

Interest income decreased \$9.9 million in 1997 primarily due to a decrease in cash equivalent balances and notes receivable. During 1996, the Company was holding 13% senior secured notes (which were redeemed in April 1996) of Norwegian Cruise Line, Ltd. and, to a lesser degree, increased cash balances. Gross interest expense (excluding capitalized interest) decreased \$17.1 million in 1997 as a result of reduced debt balances. Capitalized interest decreased \$9.0 million due primarily to lower levels of investments in ship construction projects during fiscal 1997 as compared with fiscal 1996.

Other income in fiscal 1997 of \$5.4 million represents the net effect of the recognition of the remaining deferred gain from the sale of Carnival's Festivale, less a loss from the sale of Holland America's Rotterdam V, and certain other miscellaneous gains and losses. Other income amounted to \$23.4 million in 1996 primarily as a result of a \$32.0 million gain from settlement of bankruptcy claims against the Wartsila shipyard less a loss of

\$15.8 million on the sale of notes receivable generated from the sale of Carnival's Crystal Palace Hotel and Casino.

LIQUIDITY AND CAPITAL RESOURCES

Sources of Cash

The Company's business provided \$1.1 billion of net cash from operations during fiscal 1998, an increase of 24.4% compared to fiscal 1997. The increase was primarily due to higher net income.

In January 1998, the Company completed an offering of \$200 million of 6.65% Debentures Due January 15, 2028. Additionally, in April 1998, the Company completed an offering of \$200 million of 5.65% Notes Due October 15, 2000 and \$200 million of 6.15% Notes Due April 15, 2008. During fiscal 1998, the Company had net borrowings of \$80.1 million under its commercial paper programs.

Uses of Cash

During fiscal 1998, the Company made net expenditures of approximately \$1.15 billion on capital projects, of which \$1.04 billion was spent in connection with its ongoing shipbuilding program. The shipbuilding expenditures included the final payments on Carnival's Elation and Paradise, which were delivered to the Company in late February and October, respectively, the acquisition of Windstar's Wind Surf, which went into service in May 1998 and the payment of approximately \$232 million for the Holland America Newbuild scheduled to enter service in November 2000. The nonshipbuilding capital expenditures consisted primarily of improvements to a private island in the Caribbean (Holland America began to use the island during the first quarter of 1998 as a destination for certain of its itineraries), transportation equipment, vessel refurbishments, tour assets and other equipment.

The Company paid \$266 million related to the acquisition of Cunard (see Note 13 in the accompanying financial statements).

The Company made scheduled principal payments totaling approximately \$63.4 million under various individual vessel mortgage loans during fiscal 1998. In March 1998, the Company paid at maturity \$200 million due on the 5.75% Notes Due March 15, 1998. Additionally, the Company paid cash dividends of \$178.5 million in fiscal 1998.

Future Commitments

The Company has contracts for the delivery of eight new vessels over the next five years. The Company will pay approximately \$680 million during fiscal 1999 relating to the construction and delivery of these new ships and approximately \$1.8 billion thereafter.

In addition to these ship construction contracts, the Company has options to construct two additional vessels for Carnival for expected service in 2002, if the options are exercised. The Company is also in negotiations with several shipbuilding yards for a new class of vessel for Holland America and is in the initial planning phase of a new ocean liner for Cunard. No assurance can be given that the two options for Carnival will be exercised, the negotiations for the Holland America vessel will be successful or that the new Cunard shipbuilding project will be continued.

At November 30, 1998, the Company had \$1.63 billion of long-term debt of which \$67.6 million is due in fiscal 1999. See Notes 5 and 9 in the accompanying financial statements for more information regarding the Company's debts and commitments.

Funding Sources

In December 1998, the Company issued 17 million shares of its Common Stock and received net proceeds of approximately \$725 million. The Company issued this stock concurrent with the addition of the Company's Common Stock to the S&P 500 Composite Index. A portion of the proceeds from the offering was used to repay \$153 million of the Company's outstanding commercial paper and the remainder was invested in short-term investments. These remaining funds are available to the Company for general corporate purposes, which may include repayment of indebtedness, financing of capital commitments under its shipbuilding program and possible future acquisitions to expand its business.

At December 31, 1998, the Company had approximately \$650 million in cash, cash equivalents and short-term investments. These funds along with cash from operations are expected to be the Company's principal source of capital to fund its debt service requirements and ship construction costs. Additionally, the Company may also fund a portion of these cash requirements from borrowings under its revolving credit facilities or commercial paper programs. At December 31, 1998, the Company had approximately \$1.1 billion available for borrowing under its revolving credit facilities.

To the extent that the Company is required to or chooses to fund future cash requirements from sources other than as discussed above, management believes that it will be able to secure such financing from banks or through the offering of short-term debt and/or equity securities in the public or private markets.

OTHER MATTERS

Year 2000

The Year 2000 computer issue is primarily the result of computer programs using a two digit format, as opposed to four digits, to indicate the year. Such programs will be unable to interpret dates beyond the year 1999, which could cause a system failure or other computer errors and a disruption in the operation of such systems.

State of Readiness

The Company has established internally staffed project teams to address Year 2000 issues. Each team has implemented a plan that focuses on Year 2000 compliance efforts for information technology ("IT") and non-IT systems for their respective companies. The systems include (1) information systems software and hardware (e.g. reservations, accounting and associated systems, personal computers and software and various end-user developed applications) and (2) building facilities and shipboard equipment (e.g. shipboard navigation, control, safety, power generation and distribution systems, operating systems and shipbuilding and communication systems).

The Company's Year 2000 plan addresses the Year 2000 issues in multiple phases, including: (1) inventory of the Company's systems, equipment and suppliers that may be vulnerable to Year 2000 issues; (2) assessment of inventoried items to determine risks associated with their failure to be Year 2000 compliant; (3) testing of systems and/or components to determine if Year 2000 compliant, both prior and/or subsequent to remediation; (4) remediation and implementation of systems; and (5) contingency planning to assess reasonably likely worst case scenarios.

Inventories have been substantially completed for all Company shoreside software applications, hardware and operating systems. A risk assessment was then prepared based on feedback from the Company's respective business units. Most of the Company's critical internally developed software systems have been successfully remediated and tested. All of the Company's reservations systems have been remediated, tested and are in production. Remediation and integration testing of other critical shoreside software and hardware applications, including purchased software, are estimated to be completed by July 1999. However, ongoing certification testing of remediated systems that corroborates prior test results and corroborates integration of remediated items with related hardware and operating systems will occur throughout 1999.

Inventories have been substantially completed for all building facilities and shipboard equipment systems. A risk assessment has been substantially completed and is expected to be finalized by March 1999. In certain cases, the Company has retained third party consultants to analyze the shipboard hardware and embedded system inventories and assist

the Company in testing, remediation and implementation of these applications. This process is expected to be completed by the end of the third calendar quarter of 1999. Internally developed shipboard information systems have been remediated and are expected to be tested and fully implemented on ships by mid 1999.

The Company is tracking the Year 2000 compliance status of its material vendors and suppliers via the Company's own internal vendor compliance effort. Year 2000 correspondence was sent to critical vendors and suppliers, with continued follow up for those who failed to respond. All vendor responses are currently being evaluated to assess any possible risk to or effect on the Company's operations. Prior to mid 1999, the Company expects to implement additional procedures for assessing the Year 2000 compliance status of its most critical vendors and will modify its contingency plans accordingly.

Risks of Company's Year 2000 Issues

The Company is in the process of preparing its contingency plans which will include the identification of its most reasonably likely worst case scenarios. Currently, the most reasonably likely sources of risk to the Company include (1) the disruption of transportation channels relevant to the Company's operations, including ports and transportation vendors (airlines) as a result of a general failure of support systems and necessary infrastructure; (2) the disruption of travel agency and other sales distribution systems; and (3) the inability of principal product suppliers to be Year 2000 ready, which could result in delays in deliveries from such suppliers.

Based on its current assessment efforts, the Company does not believe that Year 2000 issues will have a material adverse effect on its financial condition or results of operations. However, the Company's Year 2000 issues and any potential business interruptions, costs, damages or losses related thereto, are dependent, to a significant degree, upon the Year 2000 compliance of third parties, both domestic and international, such as government agencies, vendors and suppliers. Consequently, the Company is unable to determine at this time whether Year 2000 failures will materially affect the Company. The Company believes that its compliance efforts have and will reduce the impact on the Company of any such failures.

Contingency Plans

The Company is in the process of preparing its contingency plans to identify and determine how to handle its most reasonably likely worst case scenarios. Preliminary contingency plans are currently being drafted. Comprehensive contingency plans are estimated to be complete by mid 1999.

Costs

The Company does not expect that the costs associated with its Year 2000 efforts will be material. The Company estimates aggregate expenditures

of approximately \$16 million to address Year 2000 issues. These aggregate expenditures include \$9 million of costs that are being charged to expense and \$7 million of costs, related to the accelerated replacement of non-compliant systems due to Year 2000 issues, which will be capitalized. The total amount expended through November 30, 1998 was approximately \$8 million, of which \$4 million has been charged to expense and \$4 million has been capitalized. These costs do not include costs incurred by the Company as a result of the failure of any third parties, including suppliers, to become Year 2000 compliant or costs to implement any contingency plans.

Market Risks

The Company is principally exposed to market risks from fluctuations in interest rates, foreign currency exchange rates and equity prices. The Company seeks to minimize these risks through its regular operating and financing activities, its long-term investment strategy and, when considered appropriate, through the use of derivative financial instruments. The Company's policy is to not use financial instruments for trading or other speculative purposes.

In order to limit its exposure to interest rate fluctuations, the Company has entered into fixed rate debt instruments for the majority of its long-term debt. The Company's primary foreign currency exchange risk relates to its outstanding obligations under its foreign currency denominated shipbuilding contracts. The Company manages this risk through the use of foreign currency forward contracts (see Notes 2 and 7 in the accompanying financial statements).

Additionally, the Company's investments in foreign affiliates subjects it to foreign currency exchange rate and equity price risks. Management considers its investments in foreign affiliates to be denominated in relatively stable currencies and of a long-term nature and, accordingly, does not typically manage its related foreign currency exchange rate and equity price risks through the use of financial instruments.

Other market risk exposures to the Company relate to food and fuel commodity prices and the selling of certain of its cruises and incurring certain cruise-related expenses in foreign currencies. The Company does not typically manage these risks through the use of financial instruments. However, the Company does not expect changes in food and fuel commodity prices and foreign currency denominated cruise revenue and expenses to materially affect its operating results.

Exposure to Interest Rates

At November 30, 1998, the Company's long-term debt had a carrying value of \$1.631 billion. The fair value of this debt at November 30, 1998 was \$1.647 billion. Based upon a hypothetical 10% decrease or increase in the period end market interest rate, the fair value of this liability would increase or decrease by approximately \$46 million.

This hypothetical amount is determined by considering the impact of the hypothetical interest rates on the Company's existing debt. This analysis does not consider the effects of the changes in the level of overall economic activity that could exist in such environments. Furthermore, since substantially all of the Company's fixed rate debt cannot be prepaid, it is most likely management would be unable to take any significant steps to mitigate its exposure in the event of a significant decrease in market interest rates.

Exposure to Exchange Rates

As a result of the Company having outstanding obligations under ship construction contracts denominated in a foreign currency, it is affected by fluctuations in the value of the U.S. dollar as compared to certain European currencies. Foreign currency forward contracts are used to hedge against this risk. Accordingly, increases and decreases in the fair value of these foreign currency forward contracts are offset by changes in the U.S. dollar value of the net underlying foreign currency denominated ship construction obligations.

At November 30, 1998, the Company's foreign currency forward contracts which hedge its shipbuilding activities had notional amounts and maturity dates of \$539 million in 1999 and \$206 million in 2000. The fair value of these contracts was \$815 million at November 30, 1998. Based upon a 10% strengthening or weakening of the U.S. dollar compared to the Euro, the estimated fair value of these contracts would decrease or increase by \$82 million which would be offset by a decrease or increase of \$82 million in the U.S. dollar value of the related foreign currency ship construction obligations.

The cost of shipbuilding orders which the Company may place in the future may be affected by foreign currency exchange rate fluctuations. Should the U.S. dollar weaken relative to the Euro, future orders for new ship construction in certain European shipyards may be at higher prices.

SELECTED FINANCIAL DATA

The selected financial data presented below for the fiscal years 1994 through 1998 and as of the end of each such fiscal year are derived from the

financial statements of the Company and should be read in conjunction with such financial statements and the related notes.

	Years Ended November 30,									
(in thousands, except per share data)	n thousands, except per share data) 19			1997		1996		1995		1994
Income Statement Data:										
Revenues	\$3	3,009,306	\$2	2,447,468	\$2	2,212,572	\$1	,998,150	\$1	,806,016
Operating income before income from										
affiliated operations	\$	819,792	\$	660,979	\$	551,461	\$	490,038	\$	443,674
Operating income	\$	896,524	\$	714,070	\$	597,428	\$	490,038	\$	443,674
Net income	\$	835,885	\$	666,050	\$	566,302	\$	451,091	\$	381,765
Earnings per share ⁽¹⁾ :										
Basic	\$	1.40	\$	1.12	\$.98	\$.79	\$.68
Diluted	\$	1.40	\$	1.12	\$.96	\$.79	\$.67
Dividends declared per share(1)	\$.315	\$.240	\$.190	\$.158	\$.142
Passenger cruise days		13,009		11,908		10,583		9,201		8,102
Occupancy percentage ⁽²⁾		106.3%		108.3%		107.6%		105.0%		104.0%
				,	As c	of November	30),		
(in thousands)		1998		1997		1996		1995		1994
Balance Sheet Data:										
Total assets	\$7	7,179,323	\$5	5,426,775	\$5	5,101,888	\$4	,105,487	\$3	3,669,823
Long-term debt and convertible notes	\$1	,563,014	\$1	,015,294	\$1	,316,632	\$1	,150,031	\$1	,161,904
Total shareholders' equity	\$4	1,285,476	\$3	3,605,098	\$3	3,030,884	\$2	,344,873	\$1	,928,934

⁽¹⁾ All per share amounts have been adjusted to reflect two-for-one stock splits effective November 30, 1994 and June 12, 1998.

MARKET PRICE FOR COMMON STOCK

The following table sets forth for the periods indicated the high and low Common Stock sales prices, as adjusted for the June 12, 1998 two-for-one stock split, on the New York Stock Exchange:

	High	Low
Fiscal Year ended November 30, 1998: First Quarter Second Quarter Third Quarter Fourth Quarter	\$29.500 \$38.250 \$42.625 \$35.438	\$24.938 \$29.531 \$28.438 \$19.000
Fiscal Year ended November 30, 1997: First Quarter	\$ 18.375 \$ 19.750 \$ 22.625 \$ 27.125	\$ 14.875 \$ 17.063 \$ 18.813 \$ 21.844

As of January 18, 1999, there were approximately 4,540 holders of record of the Company's Common Stock. While no tax treaty currently exists between the Republic of Panama and the United States, under current law, the Company believes that distributions to its shareholders are not subject to taxation under the laws of the Republic of Panama.

^[2] In accordance with cruise industry practice, occupancy percentage is calculated based upon two passengers per cabin even though some cabins can accommodate three or four passengers. The percentages in excess of 100% indicate that more than two passengers occupied some cabins.

Quarterly financial results for fiscal 1998 are as follows:

	Quarters Ended						
(in thousands, except per share data)	February 28,	May 31,	August 31,	November 30,			
Revenues	\$557,838	\$661,358	\$1,061,539	\$728,571			
	\$250,243	\$299,002	\$ 521,196	\$319,488			
affiliated operations	\$128,401	\$167,794	\$ 365,007	\$158,590			
	\$117,720	\$165,441	\$ 378,849	\$234,514			
	\$109,914	\$160,596	\$ 344,752	\$220,623			
Earnings per share ⁽¹⁾ : Basic. Diluted Dividends declared per share ⁽¹⁾	\$.18	\$.27	\$.58	\$.37			
	\$.18	\$.27	\$.58	\$.37			
	\$.075	\$.075	\$.075	\$.09			

Quarterly financial results for fiscal 1997 are as follows:

,	Quarters Ended							
(in thousands, except per share data)	Fe	bruary 28,		May 31,	August 31,		November 3	
Revenues	\$	521,082	\$	596,614	\$	805,421	\$	524,351
Gross profit	\$	224,144	\$	258,930	\$	417,301	\$	224,424
Operating income before income from								
affiliated operations	\$	103,944	\$	140,253	\$	308,590	\$	108,192
Operating income	\$	94,962	\$	137,541	\$	318,961	\$	162,606
Net income	\$	85,360	\$	127,447	\$	297,893	\$	155,350
Earnings per share ⁽¹⁾ :								
Basic	\$.14	\$.21	\$.50	\$.26
Diluted	\$.14	\$.21	\$.50	\$.26
Dividends declared per share ⁽¹⁾	\$.055	\$.055	\$.055	\$.075

⁽¹⁾ Adjusted for the June 12, 1998 two-for-one stock split.

FORWARD-LOOKING STATEMENTS

Certain statements in the Shareholders' Letter and under the headings "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this Annual Report constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performances or achievements of the Company to be materially different from any future results, performances or achievements expressed or implied by such forward-looking statements. Such factors include, among others, the following: general economic and business conditions which may

impact levels of disposable income of consumers and pricing and passenger yields for the Company's cruise products; consumer demand for cruises; pricing policies followed by competitors of the Company; increases in cruise industry capacity; changes in tax laws and regulations; the ability of the Company to implement its shipbuilding program and to expand its business outside the North American market where it has less experience; delivery of new vessels on schedule and at the contracted price; weather patterns; unscheduled ship repairs and drydocking; incidents involving cruise vessels at sea; computer program Year 2000 compliance; and changes in laws and regulations applicable to the Company.

EXECUTIVE OFFICERS

CARNIVAL CORPORATION

Micky Arison

Chairman of the Board and Chief Executive Officer

Howard S. Frank

Vice Chairman of the Board and Chief Operating Officer

Gerald R. Cahill

Senior Vice President Finance and Chief Financial Officer

Lowell Zemnick

Vice President and Treasurer

CARNIVAL CRUISE LINES

Robert H. Dickinson

President and Chief Operating Officer

Meshulam Zonis

Senior Vice President Operations

HOLLAND AMERICA LINE-WESTOURS INC.

A. Kirk Lanterman

Chairman of the Board and Chief Executive Officer

Peter T. McHugh

President and Chief Operating Officer

BOARD OF DIRECTORS

Micky Arison

Chairman of the Board and Chief Executive Officer Carnival Corporation

Shari Arison

President

Arison Foundation, Inc.

Maks L. Birnbach

Chairman of the Board Fullcut Manufacturers, Inc.

Richard G. Capen, Jr.

Former United States Ambassador to Spain

David Crossland

Chairman

Airtours plc

Robert H. Dickinson

President and Chief Operating Officer Carnival Cruise Lines

James M. Dubin

Senior Partner

Paul, Weiss, Rifkind, Wharton & Garrison

Howard S. Frank

Vice Chairman of the Board and Chief Operating Officer Carnival Corporation

A. Kirk Lanterman

Chairman of the Board and Chief Executive Officer Holland America Line-Westours Inc.

Modesto A. Maidique

President

Florida International University

William S. Ruben

President

William Ruben, Inc.

Stuart S. Subotnick

General Partner and Executive Vice President Metromedia Company

Sherwood M. Weiser

Chairman of the Board and Chief Executive Officer CRC Holdings. Inc.

Meshulam Zonis

Senior Vice President Operations Carnival Cruise Lines

Uzi Zucker

Senior Managing Director Bear Stearns & Co. Inc.

SHAREHOLDER INFORMATION

Corporate Headquarters

Carnival Corporation 3655 N.W. 87th Avenue Miami, Florida 33178-2428

Independent Certified Public Accountants

PricewaterhouseCoopers LLP 700 First Union Financial Center Miami, Florida 33131-2330

Registrar, Stock Transfer Agent and Dividend Reinvestment Plan Administrator

First Union National Bank 1525 West W.T. Harris Blvd. 3C3 Charlotte, North Carolina 28288-1153 1-800-829-8432

Stock Listing

The Company's Common Stock trades on the New York Stock Exchange under the ticker symbol CCL.

Legal Counsel

Paul, Weiss, Rifkind, Wharton & Garrison 1285 Avenue of the Americas New York, New York 10019-6064

Shareholder Inquiries

For information about Carnival Corporation and its subsidiaries, including copies of Annual Reports, Form 10-K and 10-Q documents and other available financial information, please contact in writing:

Carnival Corporation Investor Relations MSEO 1000 3655 N.W. 87th Avenue Miami, Florida 33178-2428

Annual Meeting

Carnival Corporation's annual meeting of shareholders will be held on April 19, 1999, 11 a.m. at Doral Golf Resort and Spa, 4400 N.W. 87th Avenue, Miami, Florida 33178.

