## Consolidated Balance Sheets

| In millions, except per share amounts | December 31, |  |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Assets: |  |  |
| Cash and cash equivalents | \$ 180.8 | \$ 192.5 |
| Accounts receivable, net | 650.3 | 452.4 |
| Inventories | 3,190.2 | 2,882.4 |
| Other current assets | 327.9 | 364.8 |
| Total current assets | 4,349.2 | 3,892.1 |
| Property and equipment, net | 1,351.2 | 1,072.3 |
| Goodwill, net | 724.6 | 711.5 |
| Deferred charges and other assets | 311.2 | 303.0 |
| Total assets | \$6,736.2 | \$5,978.9 |
| Liabilities: |  |  |
| Accounts payable | \$1,286.3 | \$1,233.7 |
| Accrued expenses | 1,111.3 | 1,168.6 |
| Short-term borrowings | 771.1 | 466.4 |
| Current maturities of long-term debt | 14.6 | 41.9 |
| Total current liabilities | 3,183.3 | 2,910.6 |
| Long-term debt | 275.7 | 290.4 |
| Other long-term liabilities | 166.6 | 163.3 |
| Commitments and contingencies (Note 14) |  |  |
| Shareholders' equity: |  |  |
| Preferred stock, $\$ 0.01$ par value: authorized 120,619 shares, 0 shares issued and outstanding |  |  |
| Preference stock, series one ESOP convertible, par value $\$ 1.00$ : authorized $50,000,000$ shares; issued and outstanding $5,239,000$ shares at December 31, 1998 and 5,324,000 shares at December 31, 1997 |  |  |
| Common stock, par value $\$ 0.01$ : authorized $1,000,000,000$ shares; issued 401,380,000 shares at December 31, 1998 and |  |  |
| Treasury stock, at cost: 11,169,000 shares at December 31, 1998 and 11,278,000 shares at December 31, 1997 | (260.2) | (262.9) |
| Guaranteed ESOP obligation | (270.7) | (292.2) |
| Capital surplus | 1,336.4 | 1,154.0 |
| Retained earnings | 2,021.1 | 1,727.2 |
| Total shareholders' equity | 3,110.6 | 2,614.6 |
| Total liabilities and shareholders' equity | \$6,736.2 | \$5,978.9 |

See accompanying notes to consolidated financial statements.

