## Consolidated Statements of Shareholders' Equity

|  | Years Ended December 31, |          |              |           |           |              |
|--|--------------------------|----------|--------------|-----------|-----------|--------------|
|  | Shares                   |          |              | Dollars   |           |              |
| In millions  | 1998                     | 1997     | 1996         | 1998      | 1997      | 1996         |
| Preference stock:                                    |                          |          |              |           |           |              |
| Beginning of year                                    | 5.3                      | 5.6      | 6.3          | \$ 284.6  | \$ 298.6  | \$ 334.9     |
| Conversion to common stock                           | (0.1)                    | (0.3)    | (0.7)        | (4.6)     | (14.0)    | (36.3        |
| End of year  | 5.2                      | 5.3      | 5.6          | 280.0     | 284.6     | 298.6        |
| Common stock:  |                          |          |              |           |           |              |
| Beginning of year                                    | 393.7                    | 369.3    | 357.5        | 3.9       | 3.7       | 357.5        |
| Stock options exercised and                          |                          | 40.0     |              |           |           |              |
| awards under stock plans                             | 7.5                      | 10.9     | 4.1          | 0.1       | 0.1       | 4.1          |
| Effect of change in par value                        | 0.2                      | 12.5     | —<br>7.7     | _         |           | (365.6       |
| Other  |                          | 13.5     | 7.7          |           | 0.1       | 7.7          |
| End of year  | 401.4                    | 393.7    | 369.3        | 4.0       | 3.9       | 3.7          |
| Treasury stock:                                      |                          |          | 442.43       | (2.42.0)  |           |              |
| Beginning of year                                    | (11.3)                   | (11.7)   | (13.1)       | (262.9)   | (273.1)   | (304.6       |
| Conversion of preference stock                       | 0.2                      | 0.5      | 1.4          | 4.2       | 12.2      | 31.6         |
| Other  | (0.1)                    | (0.1)    | <del>_</del> | (1.5)     | (2.0)     | (0.1         |
| End of year  | (11.2)                   | (11.3)   | (11.7)       | (260.2)   | (262.9)   | (273.1       |
| Guaranteed ESOP obligation:                          |                          |          |              |           |           |              |
| Beginning of year                                    |                          |          |              | (292.2)   | (292.2)   | (309.7       |
| Reduction of guaranteed ESOP                         | obligation               |          |              | 21.5      |           | 17.5         |
| End of year  |                          |          |              | (270.7)   | (292.2)   | (292.2       |
| Capital surplus:                                     |                          |          |              |           |           |              |
| Beginning of year                                    |                          |          |              | 1,154.0   | 941.2     | 532.4        |
| Conversion of preference stock                       |                          |          |              | 0.3       | 1.8       | 4.7          |
| Stock options exercised and awards under stock plans |                          |          |              | 176.2     | 195.9     | 56.7         |
| Effect of change in par value                        |                          |          |              | _         | _         | 365.6        |
| Other  |                          |          |              | 5.9       | 15.1      | (18.2        |
| End of year  |                          |          |              | 1,336.4   | 1,154.0   | 941.2        |
| Retained earnings:                                   |                          |          |              |           |           |              |
| Beginning of year                                    |                          |          |              | 1,727.2   | 1,737.9   | 1,956.7      |
| Net earnings   |                          |          |              | 396.4     | 76.9      | 208.2        |
| Dividends:   |                          |          |              |           |           |              |
| Preference stock, net of tax be                      | nefit                    |          |              | (13.6)    | (13.7)    | (14.4        |
| Redeemable preferred stock                           |                          |          |              | (00.0)    | (72.0)    | (0.1         |
| Common stock Footstar Distribution                   |                          |          |              | (88.9)    | (73.9)    | (51.7        |
|  |                          |          |              | 2 021 1   | 1 727 2   | (360.8       |
| End of year  |                          |          |              | 2,021.1   | 1,727.2   | 1,737.9      |
| Other:   |                          |          |              |           | (2.4)     | 0.2          |
| Beginning of year<br>Cumulative translation adjustme | nt                       |          |              | _         | (2.4)     | 0.2          |
| Unrealized holding gain (loss) on investments, net   |                          |          |              | _         | 2.4       | (0.2<br>(2.4 |
|  | ii iiivestiiieli         | to, 11Ct |              | _         | ۷.٦       |              |
| End of year  |                          |          |              |           |           | (2.4         |
| Total shareholders' equity                           |                          |          |              | \$3,110.6 | \$2,614.6 | \$2,413.7    |

See accompanying notes to consolidated financial statements.