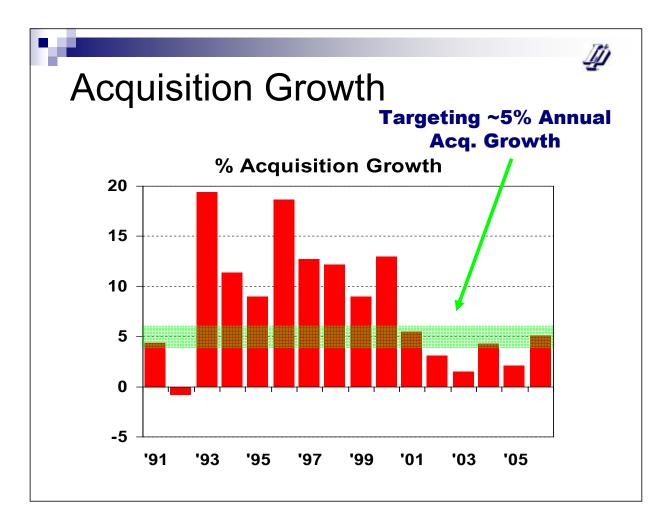






3-5% Organic Growth Target

- Renewed Focus on Innovation, Product Development
- Better Understanding of Consumer Trends, Needs
- Geographic Expansion, Especially International
- Product Line Expansion
- Deverticalize Maker-Users





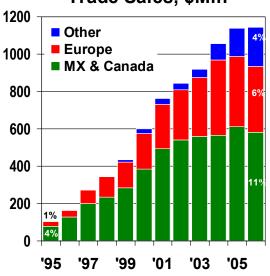
- Acquisitions (in Existing Markets)
 - □ Larger Average Size, perhaps \$40m vs. \$20m historically
 - □ Competition Moving Prices To Upper End of 5-7X EBIT Range
- New Growth Platforms
 - ☐ Forming Corporate Group to Concentrate on NGP Search
 - □ Head of Group Will Report Directly to CEO
 - □ Seek Higher Growth Markets Not Prone to Foreign Competition
 - □ One Step Away
 - □ Examples: CVP, Geo Components, Nestaway





International Growth





International Opportunity

- Establish Operations Where Demand for Our Products is Growing
- Supply Customers Who Source Finished Products Overseas
- Supply Growing Demand in Developing International Markets

Trade Sales: 5% foreign in 1995; 21% in 2006 1995 – 2006 Foreign Sales CAGR = 24%





China

- Viewed as an Opportunity
- Sourcing for More Than a Decade
- First Operation Started in 1997
- 11 Facilities Currently
 - □ 3 innerspring; 3 furniture components; 3 automotive; 1 machinery; 1 fixtures & display
- About 3% of Revenues and Growing
- Two-Part Strategy
 - □ Participate in Large, Developing Chinese Market
 - □ Locate our Operations Where Demand for Components is Growing





New Markets

- Enter Primarily Through Acquisitions
- Rationale Will Be Logical
 - ☐ May Overlap in Some Area (e.g. Customers, Materials, End Markets)
- Markets Where We Can Be Major Player
- Above Average Growth Potential
- Little or No Exposure to Imports





Margin Targets

- Company Margins
 - □ 11% EBIT; 7% Net
- Segment EBIT Margins
 - □ 9%: Industrial, Specialized
 - □ 10%: Residential, Aluminum
 - □ 12%: Commercial

- To Reach Targets
 - ☐ Higher Throughput in Existing Plants
 - New Products with Higher Margins
 - □ Benefit of 2006Restructuring
 - ☐ Efficiency / CI / Other