

ACQUISITION HISTORY*

1960 – 2007

SPRINGS & BOX SPRINGS (55 DEALS)

Company	Year	Country
Oklahoma City	1963	U.S.A.
Englander Co.	1965	U.S.A.
Flex-O-Loc Corp.	1968	U.S.A.
Kenyon Manufacturing Co.	1968	U.S.A.
Motor City Spring Co.	1968	U.S.A.
Butler Manufacturing	1969	U.S.A.
Dalpak Corp.	1969	U.S.A.
J. R. Greeno Corp.	1969	U.S.A.
Globe Spring & Cushion Co. (50%)	1977	Canada
De Lamar Bed Spring Corp.	1979	U.S.A.
Missouri Fabricators, Inc.	1980	U.S.A.
Pride Box Spring	1982	U.S.A.
Nachman Corp.	1983	U.S.A.
Kay Springs, Inc.	1985	U.S.A.
Red Springs	1985	U.S.A.
Karr Manufacturing	1987	U.S.A.
Multilastic Limited	1987	U.K.
Dream Makers, Inc.	1988	U.S.A.
International Spring Corp.	1988	U.S.A.
Hoover Group	1989	U.S.A.
Webster Spring Co., Inc.	1989	U.S.A.
Olympic Spring	1992	U.S.A.
Carriero (50%; 25% in 1996)	1993	Mexico
Maxwell Spring	1993	U.S.A.
Oxford Metal Products	1994	U.S.A.
Hoover	1995	U.S.A.
M&M	1995	Germany
Mississippi Spring	1995	U.S.A.
Resortes Monterey	1995	Mexico
Chesterfield Wood Products	1996	U.S.A.
Steadley	1996	U.S.A.
Bilbao	1997	Spain
Family Frames	1997	U.S.A.
Paris Spring	1997	Canada
Tiffany	1997	Mexico
American Innerspring Co.	1998	U.S.A.
Toledo Fjederindlaeg	1998	Denmark
Option Spring Products	1999	U.S.A.
Spring Flex	1999	Brazil
Wellhouse Wire	1999	U.K.
Hepplast/Hespo	2000	Croatia
Ilma Srl	2000	Italy
Industrias Subinas	2000	Spain
Elson & Robbins	2002	U.K.
Siddall & Hilton Products	2002	U.K.
Ningbo	2003	China
Saval Spring & Wire	2003	U.S.A.
Xiang Yang	2003	China
Askona	2004	Russia
Veneza Espumas	2005	Brazil
ZSP Wire Industries	2005	S. Africa
Atlas Spring Manufacturing	2006	U.S.A.
Elson & Robbins Pocket Coil	2006	U.K.
Probel Spring	2006	Brazil
Samson Spring	2006	Australia

FABRIC CONVERTING (17 DEALS)

Company	Year	Country
Tiffany Textile Co. (50%)	1979	U.S.A.
Hanes Holding Co.	1993	U.S.A.
VWR Textiles	1993	U.S.A.
Lenrod	1997	Canada
Marsh Fern	1997	U.K.
Yarborough	1997	U.S.A.
Falcon Industries	1998	U.S.A.
Western Textile Co.	1998	U.S.A.
Jute Exports Limited	1999	U.K.
Mount Hope Finishing	1999	U.S.A.
Yarborough-Ind. Fabrics Div.	1999	U.S.A.
Coinse SA de CV	2000	Mexico
Edmund Bell & Co., Ltd.	2000	U.K.
Synthetic Ind. F&B Converting	2001	U.S.A.
Vitaweb Division of Vitafoam	2001	U.K.
Union Wadding	2004	U.S.A.
Sani-Line Sales	2005	U.S.A.

FIBERS (16 DEALS)

Company	Year	Country
Kraft Converters	1972	U.S.A.
Paramount Paper	1973	U.S.A.
Quality Pad Co.	1981	U.S.A.
National Fibers Division	1984	U.S.A.
Steiner-Liff Textiles	1985	U.S.A.
O'Neill Brothers	1986	U.S.A.
Buffalo Batt & Felt Corp.	1988	U.S.A.
Hobbs Pad	1991	U.S.A.
Cameo Fibers	1996	U.S.A.
Guilford Fibers	1997	U.S.A.
Sealy Pad Line	1997	U.S.A.
Cumulus Fibers	1998	U.S.A.
Bonded Fiber Products	1999	U.S.A.
KLM Industries	2001	U.S.A.
Johnston Ind. Fiber Unit	2003	U.S.A.
Stearns Technical Textile	2003	U.S.A.

FOAM (17 DEALS)

Company	Year	Country
Phillips-Foscue Corp. (92%)	1976	U.S.A.
Crest-Foam Corp.	1986	U.S.A.
Echota Cushion, Inc.	1986	U.S.A.
MPI, Inc.	1986	U.S.A.
Pacific Dunlop (L&P Foam)	1986	Australia
Custom Foam Fabrication	1988	U.S.A.
Hood Industries	1989	U.S.A.
E-K Novelty	1995	U.S.A.
Fairmont	1996	U.S.A.
Hi Life Product	1997	U.S.A.
Iredell Fibers	1997	U.S.A.
Southwest Carpet Pad, Inc.	1999	U.S.A.
General Foam – Durabond Plant	2000	U.S.A.
Padco/Molded Urethane	2000	U.S.A.
Foamex Rubber & Felt	2005	U.S.A.
Mary Ann Industries	2005	U.S.A.
Sponge Cushion, Inc.	2006	U.S.A.

WOOD PRODUCTS (7 DEALS)

Company	Year	Country
C. A. Bissman Manufacturing Co.	1961	U.S.A.
Bois JLP	1984	Canada
National Frame	1992	U.S.A.
Bois Aise	1994	Canada
Les Bois Blanchet	1996	Canada
Miller Manufacturing	1997	U.S.A.
Spruceland Forest Products, Inc.	1999	Canada

CONSUMER PRODUCTS (16 DEALS)

Company	Year	Country
Metal Bed Rail Company, Inc.	1972	U.S.A.
Missouri Rolling Mill Corp. (MRM)	1979	U.S.A.
St. Croix	1981	U.S.A.
Bedline Manufacturing Co.	1983	U.S.A.
Allegheny Steel & Brass	1988	U.S.A.
Berkshire Furniture Co.	1988	U.S.A.
Dresher, Inc.	1990	U.S.A.
J. B. Ross Manufacturing	1990	U.S.A.
Beauti-Glide	1991	U.S.A.
Duro Metal	1991	U.S.A.
Continental Silverline	1992	U.S.A.
Harvard Manufacturing	1992	U.S.A.
BC Products	1996	U.S.A.
Western Bed Products	1997	U.S.A.
STS Linens, Inc.	2004	U.S.A.
Westex International	2005	Canada

COATED FABRICS (4 DEALS)

Company	Year	Country
Vantage Industries	1994	U.S.A.
Rug-Hold	2003	U.S.A.
American Non-Slip	2005	U.S.A.
Griptex Industries	2005	U.S.A.

FURNITURE HARDWARE & OTHER FURNITURE PRODUCTS (23 DEALS)

Company	Year	Country
Signal Manufacturing Co.	1970	U.S.A.
Middletown Manufacturing, Inc.	1973	U.S.A.
Pontiac Furniture	1979	U.S.A.
Foster Brothers	1982	U.S.A.
C. S. O'Brien	1986	U.S.A.
Stylelander	1993	U.S.A.
Super Sagless Corporation	1994	U.S.A.
Waterloo Furniture Components	1994	Canada
Wiz Wire	1994	Canada
Matrex	1995	U.S.A.
Bell Spring	1997	U.S.A.
Ark-Ell Springs, Inc.	1999	U.S.A.
Omega Motion LLC	1999	U.S.A.
Superior Products	1999	U.S.A.
Wyn Products	1999	Australia
Southern Bedding	2000	U.S.A.
TechCraft Operations	2000	U.S.A.
Jiaxing	2003	China
Sackner	2003	U.S.A.

RESIDENTIAL

COMMERCIAL

ALUMINUM

INDUSTRIAL

SPECIALIZED

**FURNITURE HARDWARE & OTHER
FURNITURE PRODUCTS (CONTINUED)**

Company	Year	Country
Everwood Products	2005	U.S.A.
Jinshajiang Sofa Components	2005	China
Fulda	2007	China
Knitmasters JV	2007	U.S.A.

ADJUSTABLE BEDS (2 DEALS)

Company	Year	Country
Maxwell Products, Inc.	1999	U.S.A.
Orthomatic Adjustable Beds	2003	U.S.A.

GEO COMPONENTS (4 DEALS)

Company	Year	Country
Ikex/Jarex	2005	U.S.A.
Webtec	2005	U.S.A.
Attila Enterprises	2006	U.S.A.
Lone Star Products	2006	U.S.A.

FIXTURE & DISPLAY (33 DEALS)

Company	Year	Country
SEMCO	1994	U.S.A.
Talbot Industries	1994	U.S.A.
ISS	1995	U.S.A.
Excell	1996	Canada
Amco	1997	U.S.A.
Hodges	1997	U.S.A.
PMI Purchase Mktg.	1997	Canada
Rodgers-Wade	1997	U.S.A.
Tarrant Interiors	1997	U.S.A.
Wichita Wire	1997	U.S.A.
American Woodworks	1998	U.S.A.
Syndicate Systems	1998	U.S.A.
Universal Stainless, Inc.	1998	U.S.A.
Wilson Display	1998	Canada
Arc Specialities	1999	U.S.A.
Beeline Group, Inc.	1999	U.S.A.
Dann Dee Display Fixtures	1999	U.S.A.
De Todo en Alambre	1999	Mexico
Design Fabricators, Inc.	1999	U.S.A.
Jarke Corporation	1999	U.S.A.
Met Displays, Inc.	1999	U.S.A.
Sensible Storage, Inc.	1999	U.S.A.
Toledo Store Fixtures	1999	U.S.A.
Zell Brothers, Inc.	1999	U.S.A.
Dillmeier Group	2000	U.S.A.
EDRON Store Fixtures	2000	U.S.A.
Genesis Fixtures	2000	U.S.A.
Gillis Associated Industries	2000	U.S.A.
KelMax Equipment	2000	U.S.A.
DisplayPlan, Ltd.	2001	U.K.
MZM SA de CV	2001	Mexico
RHC Spacemaster	2003	U.S.A.
China Display Fixture Co.	2005	China

OFFICE FURNITURE COMPONENTS (14 DEALS)

Company	Year	Country
Gordon Manufacturing Co.	1984	U.S.A.
Northfield Metal Products, Ltd.	1985	Canada
Collier-Keyworth Corporation	1988	U.S.A.
Indiana Chair Frame	1988	U.S.A.
Warterloo Spring	1992	U.S.A.
Faultless Doerner	1993	Canada
Hamilton Wire	1993	Canada
Northeastern Components	1995	U.K.
Davidson Plyforms	2001	U.S.A.
Miotto International	2001	Italy

**OFFICE FURNITURE COMPONENTS
(CONTINUED)**

Company	Year	Country
Sterling & Adams Bentwood, Inc.	2002	U.S.A.
Hickory Springs/Hammer Metals	2004	U.S.A.
Chieng-Yeng	2007	China
Intes JV	2007	China

PLASTICS (10 DEALS)

Company	Year	Country
Foothills Mfg.	1974	U.S.A.
Futron Plastics (50%)	1979	U.S.A.
Weber Plastics Co., Ltd.	1987	Canada
Technical Plastics Corp.	1998	U.S.A.
K. W. Precision Metal Products	1999	Canada
Pulsar Plastics	1999	U.S.A.
SCP Plastics	2003	U.S.A.
Unique Molded Products	2003	U.S.A.
Conestogo Plastics	2004	Canada
Shepherd Products	2004	Canada

ALUMINUM (14 DEALS)

Company	Year	Country
EST	1972	U.S.A.
MetalCraft	1979	U.S.A.
Assured Castings	1987	U.S.A.
Culp Smelting	1989	U.S.A.
Latrobe	1996	U.S.A.
Oconto	1996	U.S.A.
Pace	1996	U.S.A.
Cambridge Tool	1997	U.S.A.
Die Cast Products	1997	U.S.A.
B&C Die Cast	1998	U.S.A.
Mo-Tech Corporation	1998	U.S.A.
Saint Paul Metalcraft	1998	U.S.A.
Product Technologies	2000	U.S.A.
Saltillo, Mexico JV	2002	Mexico

WIRE & ROD (15 DEALS)

Company	Year	Country
Adcom Metals Company	1977	U.S.A.
Webster Wire, Inc.	1989	U.S.A.
Armco Wire partnership	1993	U.S.A.
Laclede Oil Tempering Lines	1994	U.S.A.
U.S. Wire Tie Systems	1994	U.S.A.
A. J. Gerrard	1996	U.S.A.
Belton	1997	U.S.A.
Metrock Steel & Wire	1998	U.S.A.
John Pring & Sons	1999	U.K.
Laclede Mid America	2000	U.S.A.
Shaped Wire, Inc.	2000	U.S.A.
Insteel - Andrews	2002	U.S.A.
North American Wire Products	2002	U.S.A.
Northwestern Steel	2002	U.S.A.
Nestaway	2007	U.S.A.

STEEL TUBING (3 DEALS)

Company	Year	Country
Parthenon Metal	1983	U.S.A.
Blazon	1993	U.S.A.
Excaliber	2001	U.S.A.

**COMMERCIAL VEHICLE
PRODUCTS (7 DEALS)**

Company	Year	Country
Masterack	1972	U.S.A.
Gor-Don	1995	Canada
Crown North America	2000	U.S.A.
Team Fenex, Ltd.	2001	U.S.A.
Tailgater, Inc.	2003	U.S.A.
America's Body Company	2005	U.S.A.
Gamber-Johnson	2007	U.S.A.

AUTOMOTIVE (15 DEALS)

Company	Year	Country
Flex-O-Lators	1988	U.S.A.
No-Sag	1990	U.S.A.
Young Spring & Wire	1990	U.S.A.
Pullmaxflex	1994	Belgium
Phoenix Metal	1997	U.S.A.
Nagle Industries, Inc.	1999	U.S.A.
Bergen Cable Technology, Inc.	2000	U.S.A.
Schukra Group	2000	Canada
ByTec, Inc.	2002	U.S.A.
Guangzhou Veihe	2003	China
Kwang Jin Co., Ltd.	2003	S. Korea
Pangeo Cable Industries	2003	China
Idomrugo Kft.	2004	Hungary
Modern Industries	2004	U.S.A.
Huaguang Parts	2005	China

MACHINERY (17 DEALS)

Company	Year	Country
Cyclo-Index Corporation	1983	U.S.A.
Gribetz International	1990	U.S.A.
Alexander Machine	1992	U.S.A.
Gribetz Threads	1993	U.S.A.
WBSCO	1994	U.S.A.
Gateway	1996	U.K.
Pathe	1997	U.S.A.
Porter	1997	U.S.A.
Spühl	1997	Switzerland
Steppex/Quiltex	1997	U.K.
Syd-Ren	1997	U.S.A.
Kaybe Machines	1998	U.S.A.
Vertex Fasteners, Inc.	1998	U.S.A.
Agimex S.A.	2000	France
Jentschmann AG	2000	Switzerland
Innovatech International S.A.	2001	Greece
Nahtec	2004	Germany

SUMMARY OF ACQUISITION TOTALS

	1960s	1970s	1980s	1990s	2000s	Total
• Residential	9	11	29	65	47	161
• Commercial	–	2	5	31	19	57
• Aluminum	–	2	2	8	2	14
• Industrial	–	1	2	8	7	18
• Specialized	–	1	2	18	18	39
Total	9	17	40	130	93	289

* This appendix reflects all significant acquisitions to the best of Leggett & Platt's knowledge; may exclude some smaller acquisitions.