



**Deutsche Bank
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Power Conference
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Safe Harbor Statement



This presentation and other reports made by TXU Corp. contain forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. Although TXU Corp. believes that in making any such statement their expectations are based on reasonable assumptions, any such statement involves uncertainties and is qualified in its entirety by reference to factors contained in the Forward-Looking Statements section of Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations in the TXU Corp. 2002 Form 10-K and 2003 and 2002 10-Q's, as well as general industry trends; implementation of the 1999 Texas electric industry restructuring legislation and other legislation; changes in business strategy or development plans; changes in, or failure or inability to comply with, governmental regulations; capital markets conditions; competition; rating agency actions; among others, that could cause the results of TXU Corp. to differ materially from those projected in such forward-looking statements.

What is your business strategy?



ENERGY



ENERGY DELIVERY



Strategy: TXU will achieve **excellent operations** of **significant scale** in **selected regions**, which **optimize a portfolio** of assets, capabilities and customer relationships across multiple products and services.

How has deregulation impacted the strategy?



- **Oncor Electric Delivery – Regulated wires business**
- **TXU Gas – Regulated LDC and pipeline**
- **Australia – Regulated electric and gas delivery business**
- **Business model designed and tested to succeed in open markets, complimented by regulated operations**
- **Continue to support deregulation at both the state and federal levels**

Competition is working for customers in Texas

- Retail – PUC has estimated over \$1 billion savings to customers since competition started
- Wholesale – ERCOT market design already achieves most of FERC's goals for wholesale markets

Nationally, policy makers are working to stabilize competitive markets

- Goal of national energy bill should be to encourage infrastructure development and reduce uncertainty in the market
- FERC is more open to regional variations within wholesale markets

How much commodity risk does your business strategy have?



- **Oncor – No commodity risk**
- **TXU Gas – Gas cost passed through to customers**
- **TXU Australia**
 - **~60% of earnings and cash from regulated delivery business**
 - **Gas supply well positioned with contracts, pipeline access, and storage**
- **TXU Energy**
 - **Integrated business model**
 - **75% of coal from owned resources ~\$1.00/mmbtu**
 - **Low cost nuclear fuel < \$0.50/mmbtu**
 - **Price to beat structure: effective long-term gas hedge**
 - **Large customers margin locked at point of contract**

Capitalization YE 2002

Debt	\$2.59B	33%
Preferred	0.75B	10%
Equity	4.40B	57%
Total	\$7.74B	

Growth drivers:

- Growing service area
- O&M reduction
- Debt reduction



Balanced, Integrated, Synergistic

How much debt can your business strategy support over a commodity price cycle?



- Targeted minimum liquidity of \$1.5 billion
- Targeted debt repayment of ~\$1.5 billion in both 2003 & 2004
- Oncor – target 60/40 debt/equity capital structure
- TXU Gas – target 50/50 debt/equity capital structure
- TXU Energy – target 40/60 debt/equity capital structure

Are your profit margins in 2005 likely to be the same, higher, or lower than the level of profit margins in 2003?



- **Oncor –**
 - **Rate base growth due to growing service area**
- **TXU Gas**
 - **Comprehensive rate case ~\$69.5 million in revenue**
 - **Capital expenditure tracker on governor's desk**
- **TXU Australia**
 - **Usage and economic growth**
 - **Continued positive customer growth**
 - **Growth in new open markets, e.g. South Australia**
- **TXU Energy**
 - **Maintain leadership position**
 - **Benefits of cost program in place**
- **Corporate & Other**
 - **Divestiture of telecommunications**
 - **Decreased debt and interest costs**

What earnings and cash flow growth rate is your strategy likely to deliver annually over the next three years?



Indicative Net Income (\$ million)

	2003 <u>Plan</u>
Energy Delivery	230 – 240
Energy	625 – 655
Australia	65
Corp. & Other	<u>(210)</u>
Total	710 – 750
Avg. Shares	322.5
EPS	\$2.20 - \$2.30
Diluted Avg. Shares	379.5
Diluted EPS	\$2.00 - \$2.10

Continuing operations before changes in accounting principles

What earnings and cash flow growth rate is your strategy likely to deliver annually over the next three years?



Indicative Cash Flow

	(\$ million)	
	<u>2003</u>	<u>2004</u>
Cash flow from operations	2,278*	2,024
Securitization	500	800
Capital expenditures	(1,133)	(1,052)
Dividend – common & preferred	<u>(183)</u>	<u>(185)</u>
Cash available to pay down debt	1,462	1,587

*** Includes \$615 million IRS refund**

Strategic Initiatives

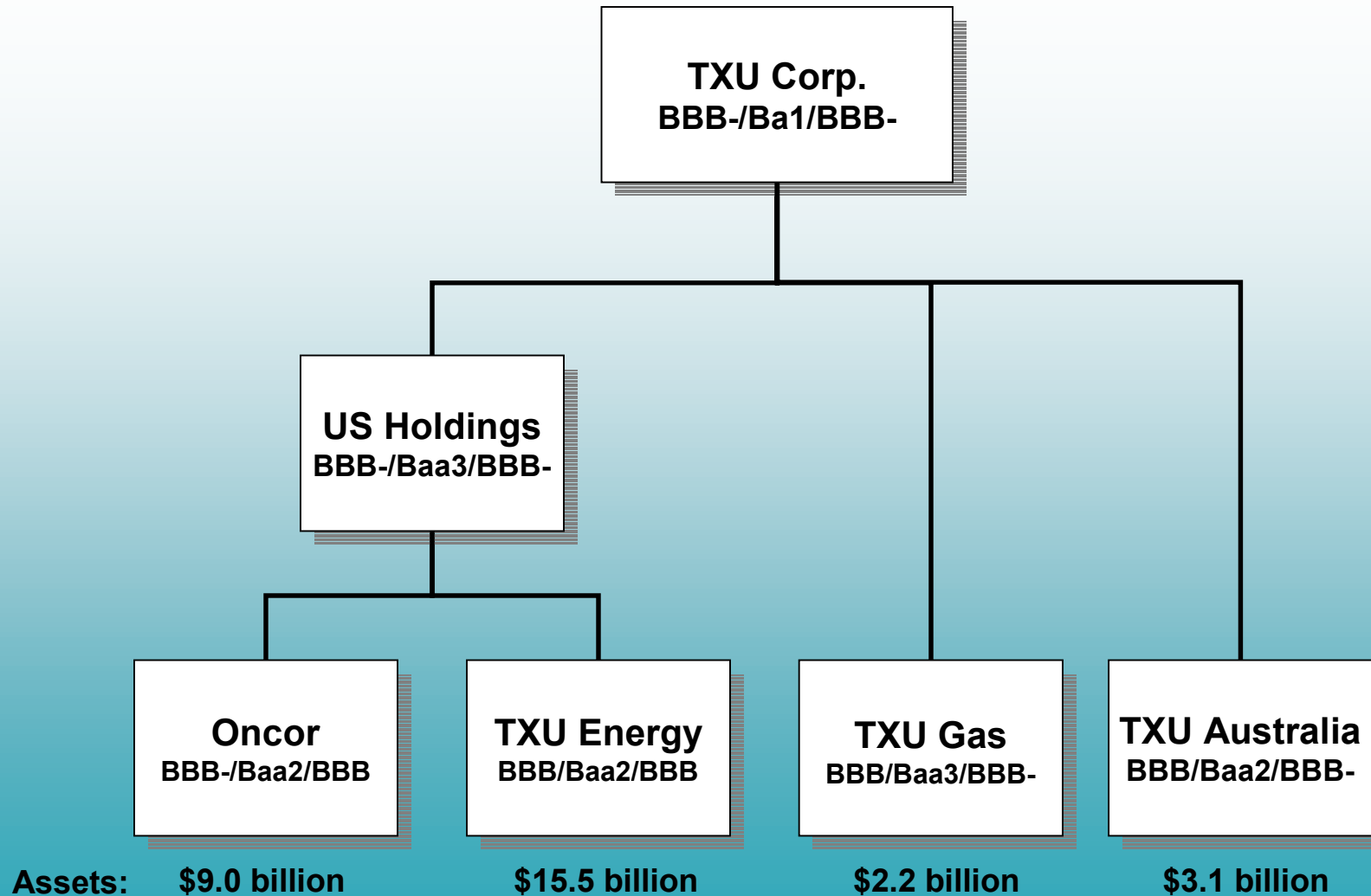


- **Strengthen balance sheet and enhance credit**
 - Decisive actions resulted in \$1.25 billion TXU Energy financing, repaid bank debt of \$2.3 billion and ample liquidity
- **Achieve major, sustainable cost reductions**
 - Target of \$250 million net reductions
- **Deliver on the 2003 Plan**
 - 1st Quarter performance ahead of Plan
- **Aggressively defend and build on leadership position in Texas and Australia**
 - 1st Quarter customer churn less than 0.5%

ON TARGET!

Appendix

Corporate Structure



North America Energy Delivery

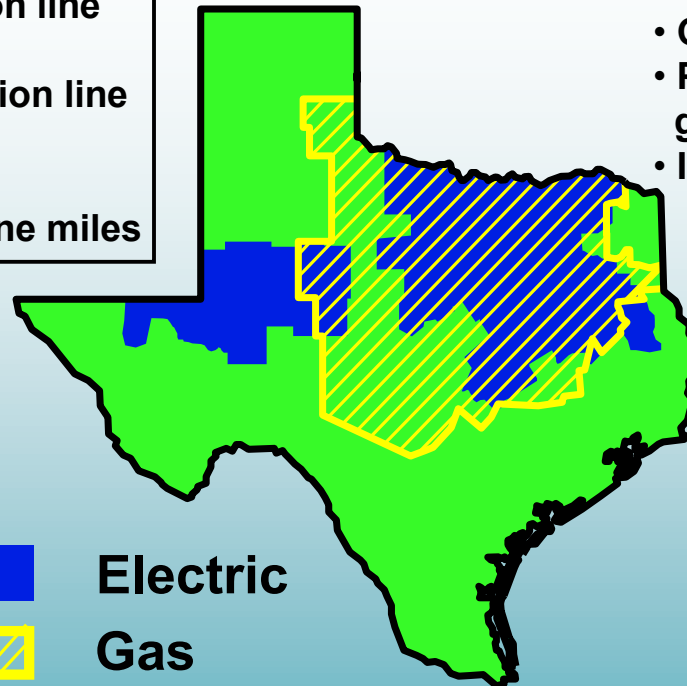


Energy Delivery

- Pure regulated business
- 95,000 Electric distribution line miles
- 14,000 Electric transmission line miles
- 6,800 Gas pipeline miles
- 26,000 Gas distribution line miles

Growth drivers:

- Growing/ diverse service area
- Reasonable regulatory environment
- Growing electric rate base
- Projected electricity consumption growth of 3.5%
- Improving gas regulated return



 Electric
 Gas

<u>Capital – Gas YE 2002</u>		
Debt	\$ 0.6 B	37%
Preferred	0.2 B	13%
Equity	<u>0.8 B</u>	50%
Total	\$ 1.6 B	

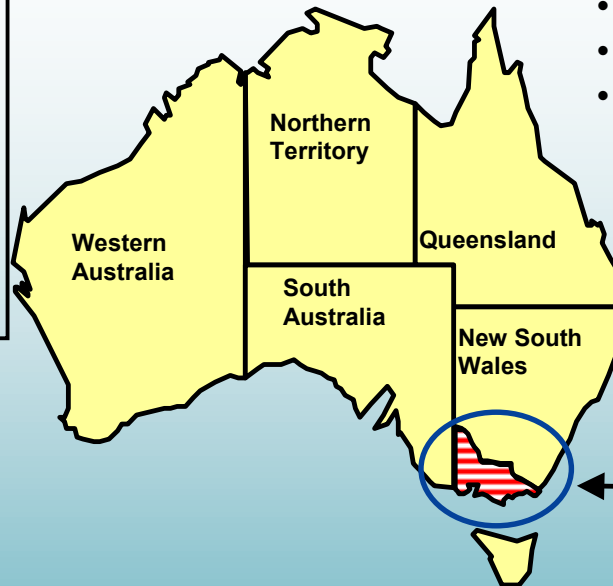
<u>Capital –Electric YE 2002</u>		
Debt	\$ 4.2 B	60%
Equity	<u>2.8 B</u>	40%
Total	\$ 7.0 B	

TXU Australia



Energy Delivery

- Incentive based regulation
- 26,000 Electric distribution line miles
Delivers 6.5 TWh annually
- 5,000 Miles of gas distribution pipe
Delivers over 65 Bcf annually
- Gas storage >10 Bcf



Growth drivers:

- Electric demand growth of 2.8%
- Gas growth of 3.7%
- Regulated business is 65%

Capitalization

YE 2002

Senior Debt	A\$2.5B	57%
Subordinated Debt	0.4B	9%
Equity	1.5B	34%
Total	A\$4.4B	

Energy

- 463,000 Gas customers
Positive net churn
- 559,000 Electric customers
Positive net churn
- 1,280 MW Generation capacity
- 966 MW Master hedge agreement