## Selected Financial Data

You should read the financial data set forth below in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and our consolidated financial statements and the related notes.

| Year Ended December 31, | 1998 | 1999 | 2000 | 2001 | 2002 |
| :--- | :--- | :--- | :--- | :--- | :--- |

(in thousands, except per share data)
Consolidated Statement of Operations Data:

| Net sales | \$85,253 | \$183,685 | \$252,288 | \$284,309 | \$310,016 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales | 52,000 | 107,602 | 149,881 | 164,222 | 179,465 |
| Gross profit | 33,253 | 76,083 | 102,407 | 120,087 | 130,551 |
| Selling, general and administrative expenses | 24,007 | 51,154 | 80,435 | 89,575 | 91,848 |
| Acquisition shut-down and product recall costs | - | - | 1,469 | 1,214 | 6,718 |
| Income from operations | 9,246 | 24,929 | 20,503 | 29,298 | 31,985 |
| Profit from joint venture | - | $(3,605)$ | $(15,906)$ | $(6,675)$ | $(8,004)$ |
| Interest, net | 423 | $(1,588)$ | $(3,833)$ | $(2,057)$ | $(1,141)$ |
| Other (income) expense, net | 591 | (182) | (92) | - | - |
| Income before provision for income taxes and minority interest | 8,232 | 30,304 | 40,334 | 38,030 | 41,130 |
| Provision for income taxes | 1,857 | 8,334 | 11,697 | 9,797 | 9,049 |
| Income before minority interest | 6,375 | 21,970 | 28,637 | 28,233 | 32,081 |
| Minority interest | - | - | - | - | 810 |
| Net income | \$ 6,375 | \$ 21,970 | \$ 28,637 | \$ 28,233 | \$ 31,271 |
| Basic earnings per share | \$ 0.75 | \$ 1.55 | \$ 1.50 | \$ 1.55 | \$ 1.42 |
| Weighted average shares outstanding | 8,539 | 13,879 | 19,060 | 18,199 | 21,963 |
| Diluted earnings per share | \$ 0.59 | \$ 1.39 | \$ 1.41 | \$ 1.45 | \$ 1.37 |
| Weighted average shares and equivalents outstanding | 11,403 | 15,840 | 20,281 | 19,410 | 22,747 |


| At December 31, | 1998 | 1999 | 2000 | 2001 | 2002 |
| :--- | :--- | :--- | :--- | :--- | :--- |

## (in thousands)

## Consolidated Balance Sheet Data:

| Cash and cash equivalents | $\$ 12,452$ | $\$ 57,546$ | $\$ 29,275$ | $\$ 25,036$ | $\$ 68,413$ |
| :--- | :--- | :--- | :--- | :--- | ---: |
| Working capital | $\$ 13,736$ | $\$ 113,170$ | $\$ 86,897$ | $\$ 116,492$ | $\$ 129,183$ |
| Total assets | $\$ 58,736$ | $\$ 232,878$ | $\$ 248,722$ | $\$ 284,041$ | $\$ 408,810$ |
| Long-term debt, net of current portion | $\$ 5,940$ | $\$$ | 9 | $\$ 1,000$ | $\$$ |
| 77 | $\$$ | 60 |  |  |  |
| Total stockholders' equity | $\$ 37,754$ | $\$ 187,501$ | $\$ 204,530$ | $\$ 244,403$ | $\$ 360,577$ |

## Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors. You should read this section in conjunction with our consolidated financial statements and the related notes.

## CRITICAL ACCOUNTING POLICIES

The accompanying consolidated financial statements and supplementary information were prepared in accordance with accounting principles generally accepted in the United States of America. Significant accounting policies are discussed in Footnote 2 to the Consolidated Financial Statements. Inherent in the application of many of these accounting policies is the need for management to make estimates and judgments in the determination of certain revenues, expenses, assets and liabilities. As such, materially different financial results can occur as circumstances change and additional information becomes known. The policies with the greatest potential effect on our results of operation and financial position include:

The allowance for doubtful accounts is based on our assessment of the collectibility of specific customer accounts and the aging of the accounts receivable. If there were a deterioration of a major customer's creditworthiness, or actual defaults were higher than our historical experience, our estimates of the recoverability of amounts due to us could be overstated, which could have an adverse impact on our operating results.

Our revenue recognition policy is significant because our revenue is a key component of our results of operations. In addition, our revenue recognition determines the timing of certain expenses, such as commissions and royalties. We follow very specific and detailed guidelines in measuring revenues; however, certain judgments affect the application of our revenue policy. Revenue results are difficult to predict, and any shortfall in revenue or delay in recognizing revenue could cause our operating results to vary significantly from quarter to quarter.

We assess the impairment of long-lived assets and goodwill whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Factors we consider important which could trigger an impairment review include the following:

- significant underperformance relative to expected historical or projected future operating results;
- significant changes in the manner of our use of the acquired assets or the strategy for our overall business; and
- significant negative industry or economic trends.

When we determine that the carrying value of long-lived assets and goodwill may not be recoverable based upon the existence of one or more of the above indicators of impairment, we measure any impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. Net long-lived assets and goodwill amounted to $\$ 222.0$ million as of December 31, 2002.

## RECENT DEVELOPMENTS

On March 11, 2002, we purchased a controlling interest in Toymax. On October 25, 2002, we completed that acquisition by acquiring the remaining outstanding common shares. The total purchase price of approximately $\$ 62.2$ million consisted of $1,166,360$ shares of our common stock, 598,697 stock options and approximately $\$ 41.0$ million in cash and resulted in additional goodwill of $\$ 64.9$ million. Our results of operations have included Toymax from March 12, 2002, however for the period March 12, 2002 through October 25, 2002 the minority interest's share of Toymax's earnings were excluded.

On November 27, 2002, we purchased certain product lines, assets and assumed certain liabilities from Trendmasters. The total purchase price of approximately $\$ 19.0$ million consisted of all cash and resulted in goodwill of $\$ 26.2$ million. Our results of operations have included Trendmasters from the date of acquisition.

## RESULTS OF OPERATION

The following table sets forth, for the periods indicated, certain statement of operations data as a percentage of net sales.

| Years Ended December 31, | 1998 | 1999 | 2000 | 2001 | 2002 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net sales | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ |
| Cost of sales | 61.0 | 58.6 | 59.4 | 57.8 | 57.9 |
| Gross profit | 39.0 | 41.4 | 40.6 | 42.2 | 42.1 |
| Selling, general and administrative expenses | 28.2 | 27.8 | 31.9 | 31.5 | 29.6 |
| Acquisition shut-down and product recall costs | - | - | 0.5 | 0.4 | 2.2 |
| Income from operations | 10.8 | 13.6 | 8.2 | 10.3 | 10.3 |
| Profit from joint venture | - | $(2.0)$ | $(6.3)$ | $(2.3)$ | $(2.6)$ |
| Interest, net | 0.4 | $(0.9)$ | $(1.5)$ | $(0.7)$ | $(0.4)$ |
| Other (income) expense, net | 0.7 | - | - | - | - |
| Income before income taxes and minority interest | 9.7 | 16.5 | 16.0 | 13.3 | 13.3 |
| Provision for income taxes | 2.2 | 4.5 | 4.6 | 3.4 | 2.9 |
| Income before minority interest | 7.5 | 12.0 | 11.4 | 9.9 | 10.4 |
| Minority interest | - | - | - | - | 0.3 |
| Net income | $7.5 \%$ | $12.0 \%$ | $11.4 \%$ | $9.9 \%$ | $10.1 \%$ |

## Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

## YEARS ENDED DECEMBER 31, 2002 AND 2001

Net Sales. Net sales increased $\$ 25.7$ million, or $9.0 \%$, to $\$ 310.0$ million in 2002 from $\$ 284.3$ million in 2001. The growth in net sales was due primarily to the addition of the Toymax products and continuing growth in sales of our Flying Colors and Doll products which was offset in part by a decrease in sales of our Wheels division, consisting primarily of our Road Champs die-cast toy and collectible vehicles with its extreme sports products.

Gross Profit. Gross profit increased $\$ 10.5$ million, or $8.7 \%$, to $\$ 130.6$ million in 2002 , or $42.1 \%$ of net sales, from $\$ 120.1$ million, or $42.2 \%$ of net sales, in 2001. The overall increase in gross profit was attributable to the increase in net sales. Gross profit margin was compatible to last year as lower margins for Toymax products were offset by the decrease in royalty expense as a percentage of net sales due to changes in the product mix resulting from the sale of more products with lower royalty rates or proprietary products with no royalties.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were $\$ 91.8$ million in 2002 and $\$ 89.6$ million in 2001, constituting $29.6 \%$ and $31.5 \%$ of net sales, respectively. The overall increase of $\$ 2.2$ million in such costs was due to costs incurred in
support of our Kidz Biz and Toymax acquisitions and increased media buys, offset in part by a decrease in Goodwill amortization expense based on the implementation of Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets." The decrease as a percentage of net sales is primarily attributable to the relative fixed nature of certain expenses with a concurrent increase in net sales. We produced and aired television commercials in support of several of our products, including World Wrestling Entertainment action figures and Flying Colors products, in 2001 and 2002. From time to time, we may increase our advertising efforts, if we deem it appropriate for particular products.

Acquisition Shut-down and Recall Costs. Acquisition shut-down costs in 2002 relate to shut-down costs, including lease termination, fixed asset abandonment and other costs, of certain operations of Toymax and Kidz Biz. Such costs in 2001 relate to shut-down costs of certain operations of Pentech, acquired in 2000. Operations impacted by these shut-downs were sales, design, distribution and administration. The integration of Pentech was completed in 2001 and the integration of Toymax and Kidz Biz was completed in 2002. In 2002, we accrued $\$ 2.2$ million for the recall of one of our products.

The components of the acquisition shut-down and recall costs are as follows:

|  | Accrued Balance <br> December 31, 2001 | Accrual | Accrued Balance <br> Actual |
| :--- | ---: | ---: | ---: | ---: |
| December 31, 2002 |  |  |  |

Profit from Joint Venture. Profit from joint venture increased by $\$ 1.3$ million in 2002 due to the joint venture having sales of only carryover titles in 2001 compared to releasing a new Microsoft Xbox title in addition to having sales of carryover titles in 2002. New releases typically generate higher unit sales resulting in higher overall sales as compared to carryover titles. Profit from the joint venture contributed significantly to our pre-tax profit, representing 17.6\% of pre-tax income in 2001 and 19.5\% in 2002. We expect to continue to receive a preferred return over the remaining term of the license agreement ending December 31, 2009, although we cannot predict with certainty what levels of return will be achieved and, in any case, we anticipate substantial fluctuations in the amount of the preferred return distributed to us from year to year.

Interest, Net. Interest income decreased in 2002 compared to 2001 in spite of higher average cash balances due to lower interest rates.

Provision for Income Taxes. Provision for income taxes included Federal, state and foreign income taxes in 2001 and 2002, at effective tax rates of $25.8 \%$ in 2001 and $22 \%$ in 2002, benefiting from a flat $16.5 \%$ Hong Kong

Corporation Tax on our income arising in, or derived from, Hong Kong. The decrease in the current year effective rate net results primarily from certain permanently non-taxable items in addition to a continued shift in profits to more favorable tax jurisdictions. As of December 31, 2002, we had net deferred tax assets of approximately $\$ 3.9$ million for which no allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In making this determination, management considered all available evidence, both positive and negative, as well as the weight and importance given to such evidence.

## YEARS ENDED DECEMBER 31, 2001 AND 2000

Net Sales. Net sales increased $\$ 32.0$ million, or $12.7 \%$, to $\$ 284.3$ million in 2001 from $\$ 252.3$ million in 2000. The growth in net sales was due primarily to the continuing growth in sales of our Flying Colors products and an increase in sales of our World Wrestling Entertainment wrestling products, as well as the addition of Pentech products, which began contributing to operations in August 2000, and the introduction of our products based on the Battlebots television show though offset by a decrease in sales of our Doll products and our Wheels products,

## Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

consisting primarily of our Road Champs die-cast toy and collectible vehicles including BXS die-cast bicycle, MXS die-cast motorcycles and other extreme sports products.

Gross Profit. Gross profit increased $\$ 17.7$ million, or $17.3 \%$, to $\$ 120.1$ million in 2001, or $42.2 \%$ of net sales, from $\$ 102.4$ million, or $40.6 \%$ of net sales, in 2000. The overall increase in gross profit was attributable to the increase in net sales and the increase in the gross profit margin. The increase in gross profit margin of $1.6 \%$ of net sales is primarily attributable to the decrease in royalty expense as a percentage of net sales due to changes in the product mix and lower product costs, which was partially offset by an increase in amortization expense relating to molds and tools used in the manufacture of our products.

Selling, General and Administrative Expenses. Selling, general and administrative expenses were $\$ 89.6$ million in 2001 and $\$ 80.4$ million in 2000, constituting $31.5 \%$ and $31.9 \%$ of net sales, respectively. The overall increase of $\$ 9.2$ million in such costs in 2001 was due in large part to a $\$ 5.0$ million dollar reserve on accounts receivable relating to the Chapter 11 bankruptcy filing of Kmart, which was filed in January of 2002, and the increase in net sales with its proportionate impact on variable selling costs such as freight and shipping related expenses, sales commissions, cooperative advertising and travel expenses, among others. The decrease as a percentage of net sales is primarily attributable to the fixed nature of certain of these expenses with a concurrent increase in net sales. We produced and aired television commercials in support of several of our products, including World Wrestling Entertainment action figures, Road Champs extreme sports products and Flying Colors products in 2000 and 2001. From time to time, we may increase our advertising efforts, if we deem it is appropriate for particular products.

Acquisition Shut-down and Other Costs. Acquisition shut-down and other costs in 2001 relate to shut-down costs, including lease termination, relocation and consulting fees and expenses, of certain operations of Pentech, acquired in 2000, and such costs in 2000 relate to shut-down costs, including lease termination, relocation, and consulting fees and expenses of certain operations of Flying Colors, acquired in 1999. Operations impacted by both shut-downs were sales, design, distribution, and administration. Total Pentech costs are comprised of $\$ 0.3$ million relating to lease terminations and abandonments, $\$ 0.2$ million in consulting fees and expenses incurred to facilitate the integration, $\$ 0.4$ million relating to relocation expense, and $\$ 0.1$ million relating to the abandonments of other assets. Twenty-one Pentech employees received severance totaling $\$ 0.4$ million, that was accrued in the fourth quarter of 2000 and was fully paid out by June 30, 2001. The integration of Pentech was substantially completed in the second quarter of 2001 and related costs are expected to be nominal in future quarters. In 2000, total Flying Colors costs is comprised of $\$ 0.2$ million relating to lease terminations and abandonments and $\$ 0.3$ million relating to relocation expense. The integration of Flying Colors was completed in 2000. Additionally, 2000 includes $\$ 0.6$ million relating to the recall of one of our products.

Profit from Joint Venture. Profit from our joint venture with THQ decreased in 2001 due to a decrease in our preferred return resulting from fewer releases of World Wrestling Entertainment video games by our joint venture in 2001 than in 2000. In 2001, the joint venture released two Nintendo GameBoy titles, which have lower unit sales and sales prices than the other game platforms, and one Sony PlayStation 2 title along with modest carryover sales of titles released in 2000 and earlier, as compared to 2000, in which the joint venture released a total of four new titles consisting of two Sony PlayStation titles, one Nintendo 64 title and one Sega Dreamcast title in addition to strong carryover sales of the two 1999 releases. Profit from the joint venture contributed significantly to our pre-tax profit, representing 39.4\% of pre-tax income in 2000 and 17.6\% in 2001. Through June 30, 2006, we are entitled to receive a guaranteed preferred return at varying rates of net sales of the video games depending on the cumulative unit sales and platform of each particular game, and after June 30, 2006, the amount of the preferred return is subject to renegotiation between THQ and us. The minimum preferred return to be distributed to us by the joint venture during each of the years in the period ending December 31, 2003 is $\$ 2.6$ million per year. We expect our aggregate return over the remaining term of the license agreement ending December 31, 2009 to be significantly in excess of this amount, although we cannot predict with certainty that expected levels of return will be achieved and, in any case, we anticipate substantial fluctuations in the amount of the preferred return distributed to us from year to year.

Interest, Net. Interest income decreased in 2001 due to lower average cash balances during 2001 than in 2000 as a result of significant disbursements made in the third and fourth quarters of 2000 related to the acquisition of Pentech and the repurchase by the Company of its common stock. Interest expense was nominal in 2000 and 2001.

Provision for Income Taxes. Provision for income taxes included Federal, state and foreign income taxes in 2000 and 2001, at effective tax rates of $29 \%$ in 2000 and $25.8 \%$ in 2001, benefiting from a flat $16.5 \%$ Hong Kong Corporation Tax on our income arising in, or derived from, Hong Kong. As of December 31, 2001, we had deferred tax assets of approximately $\$ 0.4$ million for which no allowance has been provided since, in the opinion of management, realization of the future benefit is probable. In making this determination, management considered all available evidence, both positive and negative, as well as the weight and importance given to such evidence.

## QUARTERLY FLUCTUATIONS AND SEASONALITY

We have experienced significant quarterly fluctuations in operating results and anticipate these fluctuations in the future. The operating results for any quarter are not necessarily indicative of results for any future period. Our first quarter is typically expected to be the least profitable as a result of lower net sales but substantially similar fixed operating expenses. This is consistent with the performance of many companies in the toy industry.

The following table presents our unaudited quarterly results for the years indicated. The seasonality of our business is reflected in this quarterly presentation.

|  | 2000 |  |  |  | 2001 |  |  |  | 2002 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Quarter | Second <br> Quarter | Third Quarter | Fourth <br> Quarter | First Quarter | Second <br> Quarter | Third Quarter | Fourth <br> Quarter | First Quarter | Second <br> Quarter | Third Quarter | Fourth Quarter |
| (in thousands, except per share data) |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$50,782 | \$50,578 | \$91,838 | \$59,090 | \$59,962 | \$70,141 | \$92,768 | \$61,438 | \$59,895 | \$78,992 | \$102,640 | \$68,489 |
| As a \% of full year | 20.1\% | 20.1\% | 36.4\% | 23.4\% | 21.1\% | 24.7\% | 32.6\% | 21.6\% | 19.3\% | 25.5\% | 33.1\% | 22.1\% |
| Gross profit | \$20,104 | \$21,748 | \$37,672 | \$22,883 | \$24,468 | \$32,609 | \$39,056 | \$23,953 | \$26,470 | \$35,192 | \$ 41,812 | \$27,077 |
| As a \% of full year | 19.7\% | 21.2\% | 36.8\% | 22.3\% | 20.4\% | 27.2\% | 32.5\% | 19.9\% | 20.3\% | 27.0\% | 32.0\% | 20.7\% |
| As a \% of net sales | 39.6\% | 43.0\% | 41.0\% | 38.7\% | 40.8\% | 46.5\% | 42.1\% | 39.0\% | 44.2\% | 44.6\% | 40.7\% | 39.5\% |
| Income (loss) from operations | \$ 3,552 | \$ 6,095 | \$11,201 | \$ (345) | \$ 7,267 | \$ 8,879 | \$14,562 | \$ (1,410) | \$ 1,420 | \$ 9,912 | \$ 18,895 | \$ 1,758 |
| As a \% of full year | 17.3\% | 29.8\% | 54.6\% | (1.7)\% | 24.8\% | 30.3\% | 49.7\% | (4.8)\% | 4.4\% | 31.0\% | 59.1\% | 5.5\% |
| As a \% of net sales | 7.0\% | 12.1\% | 12.2\% | (0.6)\% | 12.7\% | 12.1\% | 15.7\% | (2.3)\% | 2.4\% | 12.5\% | 18.4\% | 2.6\% |
| Income before income taxes |  |  |  |  |  |  |  |  |  |  |  |  |
| and minority interest | \$ 9,715 | \$ 8,877 | \$13,615 | \$ 8,127 | \$ 8,480 | \$ 9,478 | \$15,250 | \$ 4,822 | \$ 2,985 | \$10,849 | \$ 19,944 | \$ 7,352 |
| As a \% of net sales | 19.1\% | 17.6\% | 14.8\% | 13.8\% | 14.1\% | 13.5\% | 16.4\% | 7.8\% | 5.0\% | 13.7\% | 19.4\% | 10.7\% |
| Net income | \$ 6,603 | \$ 6,237 | \$ 9,769 | \$ 6,028 | \$ 6,021 | \$ 6,873 | \$10,949 | \$ 4,390 | \$ 2,156 | \$ 7,832 | \$ 13,954 | \$ 7,329 |
| As a \% of net sales | 13.0\% | 12.3\% | 10.6\% | 10.2\% | 10.0\% | 9.8\% | 11.8\% | 7.1\% | 3.6\% | 9.9\% | 13.6\% | 10.7\% |
| Diluted earnings per share | \$ 0.32 | \$ 0.31 | \$ 0.48 | \$ 0.32 | \$ 0.32 | \$ 0.36 | \$ 0.56 | \$ 0.22 | \$ 0.11 | \$ 0.36 | \$ 0.58 | \$ 0.30 |
| Weighted average shares and |  |  |  |  |  |  |  |  |  |  |  |  |
| equivalents outstanding | 20,374 | 20,371 | 20,330 | 18,621 | 18,920 | 19,259 | 19,586 | 19,763 | 20,236 | 21,953 | 24,059 | 24,800 |

During the second quarter of 2000, we recorded a charge which impacted operating income by approximately $\$ 1.4$ million relating to the recall of one of our products.

During the fourth quarter of 2001, we recorded a charge of $\$ 5.0$ million to bad debt impacting operating income relating to the bankruptcy filing of one of our customers, Kmart.

During the first quarter of 2002, we recorded a charge which impacted operating income by approximately $\$ 6.6$ million relating to the restructuring of Toymax and Kidz Biz.

During the second quarter of 2002, we recorded a charge which impacted operating income by approximately $\$ 1.5$ million relating to the recall of one of our products.

During the fourth quarter of 2002, we reversed $\$ 2.1$ million of the restructuring charge recorded in the first quarter of 2002 and recorded an additional charge of approximately $\$ 0.7$ million relating to the recall of one of our products, the net of which favorably impacted operating income by approximately $\$ 1.4$ million. In addition, our effective tax rate for the year 2002 was reduced from $26 \%$ to $22 \%$.

## RECENT ACCOUNTING STANDARDS

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 143, "Accounting for Asset Retirement Obligations" ("SFAS 143"). The objective of SFAS 143 is to establish an accounting standard for the recognition and measurement of an asset retirement obligation on certain long-lived assets. The retirement obligation must be one that results from the acquisition, construction or normal operation of a long-lived asset. SFAS 143 requires the legal obligation associated with the retirement of a tangible long-lived asset to
be recognized at fair value as a liability when incurred, and the cost to be capitalized by increasing the carrying amount of the related long-lived asset. SFAS 143 will be effective for the Company's fiscal year beginning January 1, 2003. The adoption of this statement will have no material impact on the consolidated financial statements.

In October 2001, the FASB issued Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of LongLived Assets" ("SFAS 144"). SFAS 144 supersedes Statements of Financial Accounting Standards No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of" ("SFAS 121") and retains the basic requirements of SFAS 121 regarding when and how to measure an impairment loss. SFAS 144 provides additional implementation guidance on accounting for an impairment loss. SFAS 144 is effective for all fiscal years beginning after December 15, 2001. The Company adopted SFAS 144 beginning in fiscal 2002, the adoption of which did not have a material effect on the Company's financial position or results of operations.

In April 2002, the FASB issued Statement of Financial Accounting Standards No. 145, "Rescission of Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13, and Technical Correction" ("SFAS 145"). SFAS 145 eliminates extraordinary accounting treatment for reporting gains or losses on debt extinguishments, and amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. The provisions of this SFAS are effective for fiscal years beginning after May 15, 2002; however, early application of SFAS 145 is encouraged. Debt extinguishments reported as extraordinary items prior to scheduled or early adoption of this SFAS would be reclassified to other income in most cases following adoption.

## Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

The Company is currently evaluating the impact of the adoption of SFAS 145 would have on its consolidated results of operations subject to the evaluation in accordance with APB 30, "Reporting the Results of Operations-Reporting the Effects of Disposal of a Segment of a Business and Extraordinary, Unusual and Infrequently Occurring Events and Transactions."

In June 2002, the FASB issued Statement of Financial Accounting Standards No. 146, "Accounting for Costs Associated with Exit or Disposal Activities" ("SFAS 146"), which changes the accounting for costs such as lease termination costs and certain employee severance costs that are associated with a restructuring, discontinued operation, plant closing, or other exit or disposal activity initiated after December 31, 2002. The standard requires companies to recognize the fair value of costs associated with exit or disposal activities when they are incurred rather than at the date of a commitment to an exit or disposal plan.

The Company anticipates that the adoption of SFAS 146 will not have a material effect on the Company's financial position or results of operations.

## LIQUIDITY AND CAPITAL RESOURCES

As of December 31, 2002, we had working capital of $\$ 129.2$ million, as compared to $\$ 116.5$ million as of December 31, 2001. This increase was primarily attributable to the receipt of net proceeds from the sale of our common stock and from operating activities offset in part by disbursements relating to the acquisitions of Toymax and Trendmasters.

Operating activities provided net cash of $\$ 66.2$ million including the sale of marketable securities of $\$ 37.1$ million in the year ended December 31, 2002 as compared to $\$ 13.4$ million, net of the purchase of marketable securities of $\$ 23.5$ million, in 2001. Net cash was provided primarily by net income and non-cash charges, such as depreciation and amortization, the forgiveness of an officer note receivable and minority interest, as well as decreases in prepaid expenses and other current operating assets, the sale of marketable securities and increases in the reserve for sales returns and allowances, income taxes payable and deferred income taxes, which were offset in part by a non-cash benefit consisting of earned compensation from stock option grants, increases in the preferred return from THQ joint venture, accounts receivable, inventory, advanced royalty payments and decreases in accounts payable and accrued expenses. As of December 31, 2002, we had cash and cash equivalents of $\$ 68.4$ million and no marketable securities.

Operating activities provided net cash of $\$ 13.4$ million, net of the purchase of marketable securities of $\$ 23.5$ million, in the year ended December 31, 2001 as compared to $\$ 30.0$ million, including the sale of marketable securities of $\$ 25.7$ million, in 2000 . Net cash was provided primarily by net income and non-cash charges, such as depreciation and amortization and recognition of compensation expense from stock option grants, as well as the increases in accrued expenses and deferred
income taxes and decrease in the preferred return due from the joint venture, which were offset in part by increases in accounts receivable and inventory and decreases in the reserve for sales returns and allowances and income taxes payable. As of December 31, 2001, we had cash and cash equivalents of $\$ 25.0$ million and marketable securities of $\$ 37.1$ million.

Our investing activities used cash of $\$ 87.8$ million in the year ended December 31,2002 , as compared to $\$ 19.4$ million in 2001, consisting primarily of the purchase of office furniture and equipment and molds and tooling used in the manufacture of our products, the goodwill acquired in the acquisitions of Toymax and Trendmasters, the $\$ 4.5$ million in goodwill relating to the final earn-out for Flying Colors, and the increase in other assets, partially offset by the repayment of notes receivable from officers. In 2001, our investing activities consisted primarily of the purchase of molds and tooling used in the manufacture of our products, the goodwill acquired in the acquisitions of Kidz Biz Ltd. and Kidz Biz Far East, plus the $\$ 4.5$ million in goodwill relating to the 2001 earn-out for Flying Colors, partially offset by the repayment of notes receivable from officers. As part of our strategy to develop and market new products, we have entered into various character and product licenses with royalties ranging from $1 \%$ to $12 \%$ payable on net sales of such products. As of December 31, 2002, these agreements required future aggregate minimum guarantees of $\$ 19.4$ million, exclusive of $\$ 2.9$ million in advances already paid.

Our investing activities used net cash of $\$ 19.4$ million in the year ended December 31, 2001, as compared to $\$ 47.9$ million in 2000, consisting primarily of the purchase of molds and tooling used in the manufacture of our products in 2001 and 2000, and goodwill acquired in the acquisitions of Kidz Biz Ltd. and Kidz Biz Far East in 2001 and Pentech in 2000. As part of our strategy to develop and market new products, we have entered into various character and product licenses with royalties ranging from $1 \%$ to $12 \%$ payable on net sales of such products. As of December 31,2001 , these agreements required future aggregate minimum guarantees of $\$ 11.5$ million, exclusive of $\$ 2.0$ million in advances already paid.

Our financing activities provided net cash of $\$ 64.9$ million in the year ended December 31, 2002, as compared to $\$ 1.8$ million in 2001. In 2002, cash was primarily provided from the sale of our common stock and from the exercise of stock options and warrants, partially offset by the repayment of long-term debt. In 2001, cash was primarily provided from the exercise of stock options and warrants, partially offset by the repayment of debt assumed in the acquisition of Pentech.

Our financing activities provided net cash of $\$ 1.8$ million in the year ended December 31, 2001, compared to having used cash of $\$ 10.4$ million in 2000. In 2000, we used cash primarily to repurchase $1,493,600$ shares of our common stock for a total of $\$ 12.9$ million, while cash was provided by the exercise of stock options and warrants and the assumption of debt related to the acquisition of Pentech. Net cash provided in 2001 consisted

## Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

primarily of proceeds from the exercise of stock options and warrants, offset by the repayment of debt assumed in the acquisition of Pentech.

During 2002, we acquired all the outstanding common shares of Toymax for cash of approximately $\$ 41.0$ million and $1,166,360$ shares of our
common stock and paid off approximately $\$ 12.3$ million of indebtedness. In November 2002, we acquired certain assets of Trendmasters for approximately $\$ 19.0$ million and paid off approximately $\$ 3.7$ million of indebtedness in cash.

The following is a summary of our significant contractual cash obligations for the periods indicated that existed as of December 31, 2002 and is based on information appearing in the notes to the consolidated financial statements:

|  | 2003 | 2004 | 2005 | 2006 | 2007 | Thereafter | Total |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Long-term debt | $\$$ | 17,805 | $\$$ | 19,036 | $\$$ | 20,350 | $\$$ | 20,297 | $\$$ | - |
| Operating leases | $4,707,091$ | $4,601,158$ | $3,967,662$ | $3,905,415$ | $3,490,756$ | $1,292,900$ | $21,964,982$ |  |  |  |
| Minimum guaranteed |  |  |  |  |  |  |  |  |  |  |
| $\quad$ license/royalty payments | $4,202,692$ | $1,829,063$ | $4,538,335$ | $1,040,000$ | $1,040,000$ | $6,731,000$ | $19,381,090$ |  |  |  |
| Employment contracts |  |  |  |  |  |  |  |  |  |  |

In May and June 2002, we received an aggregate of $\$ 59.1$ million in net proceeds from the sale of $3,525,000$ shares of our common stock in an under-written public offering. These proceeds, which we invested temporarily in marketable securities and cash equivalents, were applied to our product acquisition, development, working capital and general corporate needs.

In December 2001, we acquired all of the outstanding capital stock of Kidz Biz Limited, a United Kingdom company, and an affiliated Hong Kong company, Kidz Biz Far East Limited, for an aggregate purchase price of approximately $\$ 12.4$ million. Total consideration was paid on the closing of the transaction in cash in the amount of $\$ 6.4$ million and the issuance of 308,992 shares of our common stock at a value of $\$ 6.0$ million. In addition, we agreed to pay an earn-out for each of 2002, 2003, 2004 and 2005, based on the year-over-year increase in Kidz Biz sales, payable by delivery of up to 25,749 shares of our common stock. In 2002, nothing was earned.

In October 1999, we acquired Flying Colors Toys for approximately $\$ 34.7$ million in cash for the stock and paid off approximately $\$ 17.6$ million of indebtedness. In addition, we also paid an earn-out of up to $\$ 4.5$ million in each of the three 12-month periods following the closing because the gross profit of Flying Colors products achieved certain targeted levels during these periods.

In October 2001, we secured a syndicated line of credit totaling $\$ 50.0$ million with a consortium of banks led by Bank of America, N.A. ("Line of Credit"). The Line of Credit will be available for future acquisitions and working capital and is secured by a lien on substantially all of our assets and contains customary financial and non-financial covenants which require us to maintain a minimum net worth and limit our ability to incur additional indebtedness, pay cash dividends or make distributions, sell assets and enter into certain mergers or acquisitions. We are required to not have any outstanding borrowings in excess of $\$ 30.0$ million for a period of at least 30 consecutive days during the first fiscal quarter of each year of the agreement. Amounts outstanding under this facility bear interest at $0.25 \%$ plus the greater of the Prime Rate or the Federal Funds

Rate plus $0.5 \%$, subject to adjustment based on certain financial ratios. As of December 31, 2002, we had no outstanding borrowings.

In February 2003, our Board of Directors approved a buyback of up to $\$ 20$ million of our common stock. As of March 27, 2003, we repurchased 330,000 shares of our common stock for a total of approximately $\$ 3.4$ million.

We believe that our cash flows from operations, cash and cash equivalents on hand and the availability under the Line of Credit will be sufficient to meet our working capital and capital expenditure requirements and provide us with adequate liquidity to meet our anticipated operating needs for at least the next 12 months. Although operating activities are expected to provide cash, to the extent we grow significantly in the future, our operating and investing activities may use cash and, consequently, this growth may require us to obtain additional sources of financing. There can be no assurance that any necessary additional financing will be available to us on commercially reasonable terms, if at all.

## EXCHANGE RATES

Sales from our United States and Hong Kong operations are denominated in U.S. dollars and our manufacturing costs are denominated in either U.S. or Hong Kong dollars. Domestic sales from our United Kingdom operations and operating expenses of all of our operations are denominated in local currency, thereby creating exposure to changes in exchange rates. Changes in the Hong Kong dollar or British pound/U.S. dollar exchange rate may positively or negatively affect our gross margins, operating income and retained earnings. The exchange rate of the Hong Kong dollar to the U.S. dollar has been fixed by the Hong Kong government since 1983 at HK\$7.80 to US\$1.00 and, accordingly, has not represented a currency exchange risk to the U.S. dollar. We cannot assure you that the exchange rate between the United States and Hong Kong currencies will continue to be fixed or that exchange rate fluctuations between the United States and Hong Kong and United Kingdom currencies will not have a material adverse effect on our business, financial condition or results of operations.

## Consolidated Balance Sheets

## ASSETS

| Current assets |  |  |
| :---: | :---: | :---: |
| Cash and cash equivalents | \$ 25,036,203 | \$ 68,412,826 |
| Marketable securities | 37,119,071 | - |
| Accounts receivable, net of allowance for uncollectible accounts of \$7,273,497 and |  |  |
| \$6,781,324 for 2001 and 2002, respectively | 52,888,452 | 56,195,578 |
| Inventory, net of reserves of \$2,590,099 and \$4,782,021 for 2001 and 2002, respectively | 32,023,960 | 38,009,747 |
| Prepaid expenses and other | 4,735,059 | 3,547,179 |
| Income taxes receivable | - | 2,205,882 |
| Advanced royalty payments | 1,991,788 | 2,863,099 |
| Notes receivable-officers | - | 1,113,000 |
| Deferred income taxes | - | 4,445,658 |
| Total current assets | 153,794,533 | 176,792,969 |
| Property and equipment |  |  |
| Office furniture and equipment | 5,305,212 | 5,932,385 |
| Molds and tooling | 26,355,861 | 31,068,888 |
| Leasehold improvements | 1,854,501 | 2,463,875 |
| Total | 33,515,574 | 39,465,148 |
| Less accumulated depreciation and amortization | 17,762,905 | 24,639,593 |
| Property and equipment, net | 15,752,669 | 14,825,555 |
| Notes receivable-officers | 2,224,000 | - |
| Intangibles and other, net | 2,945,075 | 8,169,168 |
| Investment in joint venture | 7,893,312 | 8,118,645 |
| Goodwill, net | 89,863,415 | 189,335,933 |
| Trademarks, net | 11,567,679 | 11,567,679 |
| Total assets | \$284,040,683 | \$408,809,949 |


| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| :--- | ---: | ---: | ---: |
| Current liabilities |  |  |
| Accounts payable | $12,692,826$ | $\$ 8,994,469$ |
| Accrued expenses | $18,068,725$ | $19,394,014$ |
| Reserve for sales returns and allowances | $4,952,879$ | $13,579,368$ |
| Current portion of long-term debt | 17,582 | 17,805 |
| Income taxes payable | $1,570,973$ | $5,624,532$ |
| Total current liabilities | $37,302,985$ | $47,610,188$ |
| Long-term debt, net of current portion | 77,488 | 59,683 |
| Deferred income taxes | $2,256,817$ | 562,948 |
| Total liabilities | $39,637,290$ | $48,232,819$ |


| Commitments and contingencies |  |  |
| :---: | :---: | :---: |
| Stockholders' equity |  |  |
| Preferred shares, \$.001 par value; 5,000,000 shares authorized; nil outstanding | - | - |
| Common stock, \$.001 par value; 100,000,000 shares authorized; 20,320,354 and |  |  |
| $24,472,884$ shares issued, respectively | 20,320 | 24,473 |
| Additional paid-in capital | 168,114,819 | 240,101,458 |
| Treasury stock, at cost, 1,493,600 and nil shares, respectively | $(12,911,483)$ | - |
| Retained earnings | 89,179,737 | 120,451,199 |
| Total stockholders' equity | 244,403,393 | 360,577,130 |
| Total liabilities and stockholders' equity | \$284,040,683 | \$408,809,949 |

See notes to consolidated financial statements.

Consolidated Statements of Operations

| Years Ended December 31, | 2000 | 2001 |  |
| :--- | ---: | ---: | ---: |
| Net sales | $\$ 252,287,943$ | $\$ 284,309,021$ | $\$ 310,016,208$ |
| Cost of sales | $149,880,804$ | $164,222,261$ | $179,465,227$ |
| Gross profit | $102,407,139$ | $120,086,760$ | $130,550,981$ |
| Selling, general and administrative expenses | $80,434,872$ | $89,574,503$ | $91,848,674$ |
| Acquisition shut-down and product recall costs | $1,468,798$ | $1,214,101$ | $6,717,705$ |
| Income from operations | $20,503,469$ | $29,298,156$ | $31,984,602$ |
| Profit from joint venture | $(15,905,860)$ | $(6,675,428)$ | $(8,003,925)$ |
| Interest, net | $(3,833,359)$ | $(2,056,526)$ | $(1,141,191)$ |
| Other income, net | $(91,670)$ | - | -2 |
| Income before provision for income taxes and minority interest | $40,334,358$ | $38,030,110$ | $41,129,718$ |
| Provision for income taxes | $11,696,963$ | $9,797,209$ | $9,048,538$ |
| Income before minority interest | $28,637,395$ | $28,232,901$ | $32,081,180$ |
| Minority interest | $\mathbf{l}$ | - | - |
| Net income | $\$ 28,637,395$ | $\$ 28,232,901$ | $\$ 31,271,462$ |
| Basic earnings per share | $\$$ | 1.50 | $\$$ |
| Diluted earnings per share | $\$$ | 1.41 | $\$$ |

See notes to consolidated financial statements.

|  | Common Stock |  | Additional Paid-in | Treasury | Retained | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Shares | Amount | Paid-in <br> Capital |  |  | Stockholders' Equity |
| BALANCE, DECEMBER 31, 1999 | 19,272,692 | \$19,273 | \$155,172,781 | \$ | \$ 32,309,441 | \$187,501,495 |
| Exercise of options and warrants | 212,890 | 212 | 1,171,031 | - | - | 1,171,243 |
| Earned compensation for fully vested stock options | - | - | 131,531 | - | - | 131,531 |
| Repurchase of common stock | $(1,493,600)$ | - | - | $(12,911,483)$ | - | $(12,911,483)$ |
| Net income | - | - | - | - | 28,637,395 | 28,637,395 |
| BALANCE, DECEMBER 31, 2000 | 17,991,982 | 19,485 | 156,475,343 | $(12,911,483)$ | 60,946,836 | 204,530,181 |
| Exercise of options and warrants | 525,780 | 526 | 3,069,219 | - | - | 3,069,745 |
| Earned compensation for fully vested stock options | - | - | 2,570,566 | - | - | 2,570,566 |
| Issuances of common shares for Kidz Biz | 308,992 | 309 | 5,999,691 | - | - | 6,000,000 |
| Net income | - | - | - | - | 28,232,901 | 28,232,901 |
| BALANCE, DECEMBER 31, 2001 | 18,826,754 | 20,320 | 168,114,819 | $(12,911,483)$ | 89,179,737 | 244,403,393 |
| Exercise of options and warrants | 954,770 | 955 | 5,882,976 | - | - | 5,883,931 |
| Earned compensation for fully vested stock options | - | - | $(1,308,365)$ | - | - | $(1,308,365)$ |
| Retirement of treasury stock | - | $(1,494)$ | $(12,909,989)$ | 12,911,483 | - | - |
| Fair value of outstanding stock options in acquisition | - | - | 3,150,961 | - | - | 3,150,961 |
| Issuance of common stock for cash | 3,525,000 | 3,525 | 59,090,980 | - | - | 59,094,505 |
| Issuance of common stock for Toymax | 1,166,360 | 1,167 | 18,080,076 | - | - | 18,081,243 |
| Net income | - | - | - | - | 31,271,462 | 31,271,462 |
| BALANCE, DECEMBER 31, 2002 | 24,472,884 | \$24,473 | \$240,101,458 | \$ | \$120,451,199 | \$360,577,130 |

See notes to consolidated financial statements.

| Years Ended December 31, | 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |  |
| Net income | \$ 28,637,395 | \$ 28,232,901 | \$ 31, 271, 462 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |
| Depreciation and amortization | 9,272,917 | 12,219,545 | 9,193,328 |
| Earned compensation from stock option grants | 131,531 | 2,570,566 | $(1,308,365)$ |
| Investment in joint venture | (6,100,020) | 2,977,201 | $(225,333)$ |
| Loss on disposal of property and equipment | - | 15,668 | - |
| Forgiveness of officer note receivable | - | - | 285,000 |
| Minority interest | - | - | 809,718 |
| Changes in operating assets and liabilities |  |  |  |
| Sale (purchase) of marketable securities | 25,716,032 | $(23,501,159)$ | 37,119,071 |
| Accounts receivable | $(9,028,796)$ | $(5,834,753)$ | $(3,307,126)$ |
| Inventory | $(10,671,318)$ | $(1,489,134)$ | $(10,996,095)$ |
| Advanced royalty payments | $(1,357,789)$ | 503,239 | $(871,311)$ |
| Prepaid expenses and other | $(4,037,788)$ | 920,421 | 1,377,841 |
| Accounts payable | 4,656,864 | $(1,926,693)$ | $(3,698,357)$ |
| Accrued expenses | $(3,317,215)$ | 5,529,435 | $(9,534,539)$ |
| Income taxes payable | 4,411,429 | $(6,052,382)$ | 7,056,041 |
| Reserve for sales returns and allowances | (8,764,770) | $(1,600,352)$ | 8,626,489 |
| Deferred income taxes | 442,983 | 800,000 | 431,667 |
| Total adjustments | 1,354,060 | $(14,868,398)$ | 34,958,029 |
| Net cash provided by operating activities | 29,991,455 | 13,364,503 | 66,229,491 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |  |
| Property and equipment | $(13,787,805)$ | $(4,971,185)$ | $(6,593,600)$ |
| Other assets | $(1,134,864)$ | $(1,230,664)$ | $(1,658,539)$ |
| Investment in joint venture | - | $(1,112,154)$ | - |
| Cash paid for net assets | $(30,535,848)$ | $(12,280,536)$ | $(80,409,951)$ |
| Notes receivable-officers | $(2,450,000)$ | 226,000 | 861,000 |
| Net cash used by investing activities | $(47,908,517)$ | $(19,368,539)$ | $(87,801,090)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |  |
| Proceeds from sale of common stock | - | - | 59,094,505 |
| Repurchase of common stock | $(12,911,483)$ | - | - |
| Proceeds from debt | 1,500,000 | 95,070 | - |
| Proceeds from stock options and warrants exercised | 1,171,243 | 3,069,745 | 5,883,931 |
| Repayments of debt | $(113,680)$ | $(1,400,000)$ | $(30,214)$ |
| Net cash provided (used) by financing activities | $(10,353,920)$ | 1,764,815 | 64,948,222 |
| Net increase (decrease) in cash and cash equivalents | $(28,270,982)$ | $(4,239,221)$ | 43,376,623 |
| Cash and cash equivalents, beginning of year | 57,546,406 | 29,275,424 | 25,036,203 |
| Cash and cash equivalents, end of year | \$ 29,275,424 | \$ 25,036,203 | \$ 68,412,826 |
| Cash paid during the period for: |  |  |  |
| Interest | \$ 189,630 | \$ 118,144 | \$ 80,312 |
| Income taxes | \$ 8,600,895 | \$ 14,007,578 | \$ 3,235,095 |

See note 17 for additional supplemental information to consolidated statements of cash flows.
See notes to consolidated financial statements.

## Notes to Consolidated Financial Statements

December 31, 2002

## NOTE 1—PRINCIPAL INDUSTRY

JAKKS Pacific, Inc. (the "Company") is engaged in the development, production and marketing of toys and related products, some of which are based on highly-recognized entertainment properties and character licenses. The Company commenced its primary business operations in July 1995 through the purchase of substantially all of the assets of a Hong Kong toy company. The Company markets its product lines domestically and internationally.

The Company was incorporated under the laws of the State of Delaware in January 1995.

## NOTE 2-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of consolidation. The consolidated financial statements include accounts of the Company and its wholly-owned subsidiaries. In consolidation, all significant inter-company balances and transactions are eliminated.

Cash and cash equivalents. The Company considers all highly liquid assets, having an original maturity of less than three months, to be cash equivalents. The Company maintains its cash in bank deposits which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risk on cash and cash equivalents.

Use of estimates. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the dates of the financial statements, and the reported amounts of revenue and expenses during the reporting periods. Actual future results could differ from those estimates.

Revenue recognition. Revenue is recognized upon the shipment of goods to customers. Provisions for estimated returns, defective products, markdowns and other allowances are made at the time of sale.

Inventory. Inventory, which includes the ex-factory cost of goods and in-bound freight, is valued at the lower of cost (first-in, first-out) or market and consists of the following:

| December 31, | 2001 | 2002 |  |
| :--- | ---: | ---: | ---: |
| Deposits | $\$ 22,793$ | $\$$ | 20,185 |
| Raw materials | 236,206 | 586,244 |  |
| Finished goods | $31,704,961$ | $37,403,318$ |  |
|  | $\$ 32,023,960$ | $\$ 38,009,747$ |  |

Marketable securities. Marketable securities have been categorized as trading and as a result are stated at fair value, with unrealized holding gains and losses included in earnings. At December 31, 2001 and 2002, such gains and losses were not material.

Fair value of financial instruments. The Company's cash and cash equivalents, accounts receivable and notes payable represent financial instruments. The carrying value of these financial instruments is a reasonable approximation of fair value.

Property and equipment. Property and equipment are stated at cost and are being depreciated using the straight-line method over their estimated useful lives as follows:

Office equipment 5 years Furniture and fixtures 5-7 years Molds and tooling Leasehold improvements Shorter of length of lease or 10 years

Shipping and handling costs. The consolidated financial statements reflect, for all periods presented, the adoption of the classification or disclosure requirements pursuant to Emerging Issues Task Force ("EITF") 00-10, "Accounting for Shipping and Handling Fees and Costs," which was effective in the fourth quarter of fiscal 2000. Consistent with EITF 00-10, the Company has historically classified income from freight charges to customers in "Net sales." The Company classifies shipping and handling costs in "Selling, general and administrative expenses." Such costs amounted to approximately $\$ 8,127,000$ in 2000, $\$ 11,940,000$ in 2001 and \$8,135,000 in 2002.

Advertising. Production costs of commercials and programming are charged to operations in the year during which the production is first aired. The costs of other advertising, promotion and marketing programs are charged to operations in the year incurred. Advertising expense for the years ended December 31, 2000, 2001 and 2002, was approximately $\$ 14,416,000, \$ 11,026,000$ and $\$ 12,697,000$, respectively.

Income taxes. The Company does not file a consolidated return with its foreign subsidiaries. The Company files Federal and state returns and its foreign subsidiaries each file Hong Kong returns. Deferred taxes are provided on a liability method whereby deferred tax assets are recognized as deductible temporary differences and operating loss and tax credit carryforwards and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax basis. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment.

Translation of foreign currencies. Monetary assets and liabilities denominated in Hong Kong dollars or British pounds sterling are translated into United States dollars at the rate of exchange ruling at the balance sheet date. Transactions during the period are translated at the rates ruling at the dates of the transactions.

Profits and losses resulting from the above translation policy are recognized in the consolidated statements of operations.

Notes to Consolidated Financial Statements (continued)
December 31, 2002
Accounting for the impairment of long-lived assets. Long-lived assets, which include property and equipment, goodwill and intangible assets other than goodwill, are evaluated for impairment when events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable through the estimated undiscounted future cash flows from the use of these assets. When any such impairment exists, the related assets will be written down to fair value.

Goodwill and other intangible assets. In July 2001, the FASB issued Statement of Financial Accounting Standards No. 141, "Business Combinations" (SFAS 141) and Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" (SFAS 142). SFAS 141 is
effective for business combinations initiated after June 30, 2001. SFAS 141 requires that all business combinations completed after its adoption be accounted for under the purchase method of accounting and establishes specific criteria for the recognition of intangible assets separately from goodwill. SFAS 142 was effective for the Company on January 1, 2002 and primarily addresses the accounting for goodwill and intangible assets subsequent to their acquisition. With the adoption of SFAS 142, goodwill and other intangible assets are no longer amortized and are tested for impairment at least annually at the reporting unit level. As of December 31, 2002, there was no impairment to the underlying value of goodwill or intangible assets other than goodwill.

The effect of adoption of SFAS 142 on the reported net income for the current and comparative prior period is as follows:

| For the Year Ended December 31, | 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: |
| Reported net income | \$28,637,395 | \$28,232,901 | \$31,271,462 |
| Add back: Amortization of goodwill and other intangibles, net of tax effect | 1,591,578 | 2,578,676 | - - |
| Net income, as adjusted | \$30,228,973 | \$30,811,577 | \$31,271,462 |
| Earnings per share-basic: |  |  |  |
| Reported net income | \$ 1.50 | \$ 1.55 | \$ 1.42 |
| Add back: Amortization of goodwill and other intangibles, net of tax effect | 0.08 | 0.14 | - |
|  | \$ 1.58 | \$ 1.69 | \$ 1.42 |
| Earnings per share-diluted: |  |  |  |
| Reported net income | \$ 1.41 | \$ 1.45 | \$ 1.37 |
| Add back: Amortization of goodwill and other intangibles, net of tax effect | 0.08 | 0.13 | - |
| Net income, as adjusted | \$ 1.49 | \$ 1.58 | \$ 1.37 |

Goodwill represents the excess purchase price paid over the fair market value of the assets of acquired toy companies. In fiscal 2002, the Company began to write off goodwill and certain intangible assets on an impairment basis where losses in value are recorded when and as material impairment has occurred in the underlying assets. Accumulated amortization of goodwill at December 31, 2001 and 2002 totaled \$6,577,121.

The carrying value of goodwill is based on management's current assessment of recoverability. Management evaluates recoverability using both objective and subjective factors. Objective factors include management's best estimates of projected future earnings and cash flows and analysis of recent sales and earnings trends. Subjective factors include competitive analysis and the Company's strategic focus.

Intangible assets other than goodwill consist of product technology rights and trademarks. Intangible assets are amortized on a straight-line basis, over five to thirty years, the estimated economic lives of the related assets. Accumulated amortization as of December 31, 2001 and 2002 was $\$ 1,961,113$ and $\$ 2,910,386$, respectively.

Stock option plans. In December 2002, the FASB issued Statement of Financial Accounting Standards No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure an Amendment of FASB Statement No. 123" (SFAS 148). SFAS 148 Statement amends Statement of Financial Accounting Standards No. 123, "Accounting for

Stock-Based Compensation" (SFAS 123), to provide alternative methods of transition for an entity that voluntarily changes to the fair value based method of accounting for stock-based employee compensation. It also amends the disclosure provisions of that Statement to require prominent disclosure about the effects on reported net income of an entity's accounting policy decisions with respect to stock-based employee compensation. Finally, SFAS 148 amends APB Opinion No. 28, "Interim Financial Reporting," to require disclosure about those effects in interim financial information.

At December 31, 2002, the Company has stock-based employee compensation plans, which are described more fully in Note 14. The Company accounts for those plans under the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant. However, certain options had been repriced resulting in compensation adjustments, which have been reflected in net income. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS 123, to stock-based employee compensation.

Notes to Consolidated Financial Statements (continued)
December 31, 2002
In 2000, 2001 and 2002 the fair value of each employee option grant was estimated on the date of grant using the Black-Scholes option-pricing model with the following assumptions used: risk-free rate of interest of $6 \%, 6 \%$ and $4 \%$, respectively; dividend yield of $0 \%$; with volatility of $94 \%, 91 \%$ and $87 \%$ respectively; and expected lives of five years.

| Year Ended December 31, | 2000 | 2001 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Net Income, as reported <br> Add (Deduct): Stock-based employee compensation expense (income) included <br> in reported net income | $\$ 28,637,395$ | $\$ 28,232,901$ | $\$ 31,271,462$ |  |
| Deduct: Total stock-based employee compensation expense determined under <br> fair value method for all awards net of related tax effects | 131,531 | $2,570,566$ | $(1,308,365)$ |  |
| Pro forma net income | $(1,806,108)$ | $(1,498,495)$ | $(2,034,284)$ |  |
| Earnings per share: <br> Basic—as reported | $\$ 26,962,818$ | $\$ 29,304,972$ | $\$ 27,928,813$ |  |
| Basic-pro forma | $\$$ | 1.50 | $\$$ | 1.55 |
| Diluted—as reported | $\$$ | 1.41 | $\$$ | 1.61 |
| Diluted—pro forma | $\$$ | 1.41 | $\$$ | 1.45 |

Earnings per share. The following table is a reconciliation of the weighted average shares used in the computation of basic and diluted earnings per share for the periods presented:

|  | 2000 |  |  |
| ---: | ---: | ---: | ---: |
|  | Weighted |  |  |
|  | Average | Per |  |
|  | Income | Shares | Share |

## Basic EPS

Income available to common

| stockholders | \$28,637,395 | 19,059,544 | \$1.50 |
| :---: | :---: | :---: | :---: |
| Effect of dilutive securities Options and warrants | - | 1,221,931 |  |
| Diluted EPS <br> Income available to common stockholders plus assumed exercises | \$28,637,395 | 20,281,475 | \$1.41 |
|  |  | 2001 |  |
|  | Income | Weighted <br> Average Shares | $\begin{gathered} \text { Per } \\ \text { Share } \end{gathered}$ |

## Basic EPS

Income available to common

| stockholders | \$28,232,901 | 18,199,108 | \$1.55 |
| :---: | :---: | :---: | :---: |
| Effect of dilutive securities |  |  |  |
| Options and warrants | - | 1,210,817 |  |
| Diluted EPS |  |  |  |
| Income available to common stockholders plus assumed exercises | \$28,232,901 | 19,409,925 | \$1.45 |


|  | 2002 |  |  |
| :---: | :---: | :---: | :---: |
|  | Income | Weighted Average Shares | $\begin{array}{r} \text { Per } \\ \text { Share } \end{array}$ |
| Basic EPS <br> Income available to common stockholders | \$31,271,462 | 21,962,807 | \$1.42 |
| Effect of dilutive securities Options and warrants | - | 783,700 |  |
| Diluted EPS <br> Income available to common stockholders plus assumed exercises | \$31,271,462 | 22,746,507 | \$1.37 |

Recent accounting standards. In June 2001, the FASB issued Statement No. 143, "Accounting for Asset Retirement Obligations" (SFAS 143). The objective of SFAS 143 is to establish an accounting standard for the recognition and measurement of an asset retirement obligation on certain long-lived assets. The retirement obligation must be one that results from the acquisition, construction or normal operation of a long-lived asset. SFAS 143 requires the legal obligation associated with the retirement of a tangible long-lived asset to be recognized at fair value as a liability when incurred, and the cost to be capitalized by increasing the carrying amount of the related long-lived asset. SFAS 143 will be effective for the Company's fiscal year beginning January 1, 2003. The adoption of this statement will have no material impact on the consolidated financial statements.

In October 2001, the FASB issued Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of LongLived Assets" (SFAS 144). SFAS 144 supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of" ("Statement 121") and retains the basic requirements of SFAS 121 regarding when and how to measure an impairment loss. SFAS 144 provides additional implementation guidance on accounting for an impairment loss. SFAS 144 is effective for all fiscal years beginning after December 15, 2001. The Company adopted SFAS 144 beginning in fiscal 2002, the adoption of which did not have a material effect on the Company's financial position or results of operations.

In April 2002, the FASB issued Statement No. 145, "Rescission of Statements No. 4, 44 and 64, Amendment of FASB Statement No. 13, and Technical Correction" (SFAS 145). SFAS 145 eliminates extraordinary accounting treatment for reporting gains or losses on debt extinguishments, and amends other existing authoritative pronouncements to make various technical corrections, clarify meanings, or describe their applicability under changed conditions. The provisions of this SFAS are effective for fiscal years beginning after May 15, 2002; however, early application of SFAS 145 is encouraged. Debt extinguishments reported as extraordinary items prior to scheduled or early adoption of this SFAS would be reclassified to other income in most cases following adoption.

The Company is currently evaluating the impact the adoption of SFAS 145 would have on its consolidated results of operations subject to the evaluation in accordance with APB 30, "Reporting the Results of Operations-Reporting the Effects of Disposal of a Segment of a Business and Extraordinary, Unusual and Infrequently Occurring Events and Transactions."

In June 2002, the FASB issued Statement No. 146, "Accounting for Costs Associated with Exit or Disposal Activities" (SFAS 146), which changes the accounting for costs such as lease termination costs and certain employee severance costs that are associated with a restructuring, discontinued operation, plant closing, or other exit or disposal activity initiated after December 31, 2002. The standard requires companies to recognize the fair value of costs associated with exit or disposal activities when they are incurred rather than at the date of a commitment to an exit or disposal plan.

The Company anticipates that the adoption of SFAS 146 will not have a material effect on the Company's financial position or results of operations.

Reclassifications Certain reclassifications have been made to prior years balances in order to conform to the current year presentation.

## NOTE 3—BUSINESS SEGMENTS AND GEOGRAPHIC DATA

JAKKS Pacific is a worldwide producer and marketer of children's toys and related products, principally engaged in the design, development, production and marketing of traditional toys, including boys action figures, vehicles and playsets, craft and activity products, writing instruments, compounds, girls toys, and infant and preschool toys. The Company's reportable segments are North America Toys, International and Other.

The North America Toys segment, which includes the United States and Canada, and the International toy segment, which includes sales to nonNorth American markets, include the design, development, production and marketing of children's toys and related products. The Company also has an additional segment classified as Other, which sells various products to the specialty markets in the United States.

Segment performance is measured at the operating income level. All sales are made to external customers, and general corporate expenses have been attributed to the North America Toy segment, which is a dominant segment. Segment assets are comprised of accounts receivable and inventories, net of applicable reserves and allowances.

The accounting policies of the segments are described in Note 2.
Results are not necessarily those that would be achieved were each segment an unaffiliated business enterprise. Information by segment and a reconciliation to reported amounts for the three years ended December $31,2000,2001$ and 2002 are as follows:

| Year Ended December | 31, 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: |
| Net Sales |  |  |  |
| North America Toys | \$235,136,139 | \$250,627,160 | \$263,313,848 |
| International | 15,567,118 | 32,870,718 | 46,250,930 |
| Other | 1,584,686 | 811,143 | 451,430 |
|  | \$252,287,943 | \$284,309,021 | \$310,016,208 |
| Year Ended December | 31, 2000 | 2001 | 2002 |
| Operating Income |  |  |  |
| North America Toys | \$ 19,109,540 | \$ 25,827,227 | \$ 27,166,108 |
| International | 1,265,141 | 3,387,340 | 4,771,919 |
| Other | 128,788 | 83,589 | 46,575 |
|  | \$ 20,503,469 | \$ 29,298,156 | \$ 31,984,602 |
| December 31, |  | 2001 | 2002 |
| Assets |  |  |  |
| North America Toys |  | \$250,523,882 | \$347,488,457 |
| International |  | 33,119,144 | 60,912,682 |
| Other |  | 397,657 | 408,810 |
|  |  | \$284,040,683 | \$408,809,949 |

Notes to Consolidated Financial Statements (continued) December 31, 2002

The following tables present information about the Company by geographic area as of and for the three years ended December 31, 2002:

| December 31, | 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: |
| Long-lived Assets |  |  |  |
| United States | \$ 92,737,874 | \$ 93,154,559 | \$161,596,858 |
| Hong Kong | 13,705,700 | 24,556,935 | 612,710 |
| Europe | - - | 497,381 | 59,745,654 |
|  | \$106,443,574 | \$118,208,875 | \$221,955,222 |
| Year Ended December | 31, 2000 | 2001 | 2002 |
| Net Sales by Geographic Area |  |  |  |
| United States | \$229,792,943 | \$244,317,186 | \$256,798,941 |
| Europe | 8,323,132 | 29,029,659 | 39,414,011 |
| Canada | 6,133,948 | 7,121,117 | 6,966,338 |
| Hong Kong | 5,397,135 | - | 323,527 |
| Other | 2,640,785 | 3,841,239 | 6,513,391 |
|  | \$252,287,943 | \$284,309,021 | \$310,016,208 |

## NOTE 4-ACQUISITIONS AND JOINT VENTURE

The Company owns a fifty percent interest in a joint venture with a company that develops, publishes and distributes interactive entertainment software for the leading hardware game platforms in the home video game market. The joint venture has entered into a license agreement under which it acquired the exclusive worldwide right to publish video games on all hardware platforms. The Company's investment is accounted for using the cost method due to the financial and operating structure of the venture and our lack of control over the joint venture. The Company's basis consists primarily of organizational costs and recoupable advances. The joint venture agreement provides for the Company to receive guaranteed preferred returns through June 30, 2006, subject to annual minimum payments of $\$ 2,600,000$ through December 31, 2003, at varying rates of the joint venture's net sales depending on the cumulative unit sales and platform of each particular game. For periods after June 30, 2006, the amount of the preferred return will be subject to renegotiation between the parties. The preferred return is accrued in the quarter in which the licensed games are sold and the preferred return is earned. The Company's joint venture partner retains the financial risk of the joint venture and is responsible for the day-to-day operations, including development, sales and distribution, for which they are entitled to any
remaining profits. During 2000, 2001 and 2002, the Company earned $\$ 15,905,860, \$ 6,675,428$ and $\$ 8,003,925$, respectively, in profit from the joint venture.

In October 1999, the Company acquired all of the stock of Flying Colors Toys, Inc. ("Flying Colors") for $\$ 52,879,182$ in cash paid at closing. Contingent consideration paid included an earn-out of $\$ 4,500,000$ in each of the three 12-month periods following the closing, because gross profit of Flying Colors branded products achieved certain prescribed levels in each of such periods. Of the $\$ 4,500,000$ earned in 2000 , the amount of $\$ 464,938$ was deemed to be compensation and has been expensed in 2000. The remaining balance of $\$ 4,035,062$ and the 2001 and 2002 earn-outs have been recorded as goodwill.

In December 2001, the Company acquired all the outstanding stock of Kidz Biz Ltd., a United Kingdom company, and Kidz Biz Far East Limited, a Hong Kong corporation, collectively ("Kidz Biz"), for an aggregate purchase price of approximately $\$ 12.4$ million, which was paid by the issuance of 308,992 shares of the Company's common stock at a value of $\$ 6.0$ million and cash of $\$ 6.4$ million. Both the United Kingdom and Hong Kong based companies are distributors of toys and related products in the United Kingdom, Ireland and the Channel Islands.

The Company acquired the following entities to further enhance its existing product lines and to continue diversification into other seasonal business.

On March 11, 2002, the Company purchased a controlling interest in Toymax International, Inc. ("Toymax"). On October 25, 2002, we completed that acquisition by acquiring the remaining outstanding common shares in a merger transaction. The total purchase price of approximately $\$ 62.2$ million consisted of $1,166,360$ shares of the Company's common stock, 598,697 options and approximately $\$ 41.0$ million in cash. Results of operations have included Toymax from March 12, 2002; however, for the period from March 12, 2002 through October 25, 2002, the minority interest's share of Toymax's earnings were excluded.

On November 27, 2002, the Company purchased certain product lines, assets and assumed certain specific liabilities from Trendmasters, Inc. ("Trendmasters"). The total purchase price of approximately $\$ 19.0$ million consisted of all cash. Results of operations have included Trendmasters from the date of acquisition.

## Notes to Consolidated Financial Statements (continued)

December 31, 2002
The total purchase price was allocated to the estimated fair value of assets acquired and liabilities assumed as set forth in the following table:

|  | Kidz Biz | Toymax | Trendmasters | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Condensed balance sheet: |  |  |  |  |  |
| $\quad$ Current assets | $\$, 254,974$ | $\$ 26,856,685$ | $\$$ | 20,158 | $\$ 35,131,817$ |
| Property and equipment, net | 503,294 | $1,672,614$ | $1,488,318$ | $3,664,226$ |  |
| Other assets | - | $11,751,594$ | - | $11,751,594$ |  |
| Current liabilities | $(15,042,928)$ | $(42,999,773)$ | $(8,713,143)$ | $(66,755,844)$ |  |
| Goodwill | $18,684,660$ | $64,923,989$ | $26,230,167$ | $109,838,816$ |  |
| Total | $\$ 12,400,000$ | $\$ 62,205,109$ | $\$ 19,025,500$ | $\$ 93,630,609$ |  |

Goodwill related to Kidz Biz and Trendmasters is not expected to be deductible for tax purposes, however, approximately $\$ 12.7$ million of the Toymax goodwill is expected to be deductible for tax purposes.

The following unaudited pro forma information represents the Company's consolidated results of operations as if the acquisitions of Kidz Biz, Toymax and Trendmasters had occurred on January 1, 2001 and after giving effect to certain adjustments including the elimination of certain general and administrative expenses and other income and expense items not attributable to ongoing operations, interest expense, and related tax effects. Such pro forma information does not purport to be indicative of operating results that would have been reported had the acquisitions of Kids Biz, Toymax and Trendmasters occurred on January 1, 2001 or future operating results.

| Year Ended December 31, | 2001 | 2002 |
| :--- | ---: | ---: |
| Net Sales | $\$ 483,941,432$ | $\$ 375,008,126$ |
| Net income | $\$ 23,529,672$ | $\$ 25,457,352$ |
| Basic earnings per share | $\$ 1.16$ | $\$$ |
| Weighted average shares |  | 1.11 |
| $\quad$ outstanding | $20,273,181$ | $22,998,347$ |
| Diluted earnings per share <br> Weighted average shares and <br> $\quad$ equivalents outstanding | 1.10 | $\$$ |

## NOTE 5-CONCENTRATION OF CREDIT RISK

Financial instruments that subject the Company to concentration of credit risk are cash and cash equivalents and accounts receivable. Cash equivalents consist principally of short-term money market funds. These instruments are short-term in nature and bear minimal risk. To date, the Company has not experienced losses on these instruments.

The Company performs ongoing credit evaluations of its customers' financial condition, but does not require collateral to support domestic customer accounts receivables. Most goods shipped FOB Hong Kong or China are sold on irrevocable letter of credit basis.

## NOTE 6-ACCRUED EXPENSES

Accrued expenses consist of the following:

|  | 2001 | 2002 |
| :--- | ---: | ---: |
| Bonuses | $\$ 2,381,698$ | $\$ 2,124,000$ |
| Royalties and sales commissions | $4,787,099$ | $3,972,753$ |
| Hong Kong subsidiaries accruals | $6,193,354$ | $2,900,611$ |
| Other | $4,706,574$ | $10,396,650$ |
|  | $\$ 18,068,725$ | $\$ 19,394,014$ |

## NOTE 7—RELATED PARTY TRANSACTIONS

A director of the Company is a partner in the law firm that acts as counsel to the Company. The Company incurred legal fees and expenses to the law firm in the amount of approximately $\$ 975,000$ in 2000, $\$ 1,129,000$ in 2001 and \$2,653,000 in 2002.

As of December 31, 2002, there were two notes receivable from officers totaling $\$ 1,113,000$ issued at interest rates of $6.5 \%$ each, with interest payable on each April 28 and October 28 of each year, and principal payable at a maturity date of April 28, 2003. Additionally, there was a third note receivable from an officer for $\$ 250,000$ issued at an interest rate of $7.0 \%$, with interest and principal payable at a maturity date of May 12 , 2002, except that all indebtedness under the loan was forgiven on May 12, 2002, pursuant to this officer's employment agreement because employment continued through such date.

## NOTE 8-LONG-TERM DEBT

Long-term debt consists of the following:

|  | 2001 | 2002 |
| :--- | ---: | ---: |
| Loan payable, due in 60 monthly payments |  |  |
| with the final payment due December 4, 2006, |  |  |
| with interest at 6.7\% per annum | $\$ 95,070$ | $\$ 77,488$ |
| Less current portion of long-term debt | 17,582 | 17,805 |
| Long-term debt, net of current portion | $\$ 77,488$ | $\$ 59,683$ |

Notes to Consolidated Financial Statements (continued)
December 31, 2002
The following is a schedule of payments for the loan payable:

| 2003 | $\$ 17,805$ |
| ---: | ---: |
| 2004 | 1,036 |
| 2005 | 20,350 |
| 2006 | 20,297 |
|  | $\$ 77,488$ |

## NOTE 9—INCOME TAXES

The Company does not file a consolidated return with its foreign subsidiaries. The Company files Federal and state returns and its foreign subsidiaries file Hong Kong and United Kingdom returns. Income taxes reflected in the accompanying consolidated statements of operations are comprised of the following:

| Year Ended December 31, | 2000 | 2001 | 2002 |
| :--- | ---: | ---: | ---: |
| Federal | $\$ 4,979,188$ | $\$ 2,595,989$ | $\$ 2,241,028$ |
| State and local | $1,112,798$ | $1,064,843$ | 270,465 |
| Foreign | $5,161,994$ | $5,336,377$ | $6,105,378$ |
|  | $11,253,980$ | $8,997,209$ | $8,616,871$ |
| Deferred | 442,983 | 800,000 | 431,667 |
|  | $\$ 11,696,963$ | $\$ 9,797,209$ | $\$ 9,048,538$ |

The components of deferred tax assets/(liabilities) are as follows:

|  | 2001 | 2002 |
| :--- | ---: | ---: | ---: |
| Net deferred tax assets/(liabilities): |  |  |
| Current: <br> Reserve for sales allowances <br> and possible losses | $\$$ | 495,787 |
| Accrued expenses |  |  |
| Other |  |  |$\quad \$$| $2,012,524$ |
| :--- |

Income tax expense varies from the U.S. Federal statutory rate. The following reconciliation shows the significant differences in the tax at statutory and effective rates:

|  | 2000 | 2001 | 2002 |
| :--- | :---: | :---: | :---: |
| Federal income tax expense | $35 \%$ | $35 \%$ | $35 \%$ |
| State income tax expense, net of <br> Federal tax effect | 1.8 | 1.8 | 0.4 |
| Effect of differences in U.S. and <br> $\quad$ foreign statutory rates | $(14.8)$ | $(16.7)$ | $(15.3)$ |
| Other | 7.0 | 5.9 | 1.9 |
|  | $29 \%$ | $26 \%$ | $22 \%$ |

Deferred taxes result from temporary differences between tax bases of assets and liabilities and their reported amounts in the consolidated financial statements. The temporary differences result from costs required to be capitalized for tax purposes by the U.S. Internal Revenue Code ("IRC"), and certain items accrued for financial reporting purposes in the year incurred but not deductible for tax purposes until paid.

As of December 31, 2002, the Company has Federal and state net operating loss carryforwards of $\$ 27.6$ million and $\$ 43$ million, respectively, expiring through 2023. These carryforwards resulted from the acquisitions of Pentech and Toymax; the utilization of these losses to offset future income is limited under IRC§382. The Company's management concluded that a deferred tax asset valuation allowance was not necessary.

The components of income before provision for income taxes and minority interest are as follows:

|  | 2000 | 2001 | 2002 |
| :--- | ---: | ---: | ---: |
| Domestic | $\$ 8,480,038$ | $\$ 4,677,721$ | $\$ 3,537,593$ |
| Foreign | $31,854,320$ | $33,352,389$ | $37,592,125$ |
|  | $\$ 40,334,358$ | $\$ 38,030,110$ | $\$ 41,129,718$ |

## NOTE 10—CREDIT FACILITY

On October 12, 2001, the Company entered into a Loan Agreement with a consortium of banks led by Bank of America, N.A. This agreement expires on October 12, 2004 and permits the Company to borrow (and maintain obligations under outstanding letters of credit) up to an aggregate of $\$ 50,000,000$. Available borrowings under the facility are determined by applying specified advance rates to eligible domestic accounts receivable and inventory.

## Notes to Consolidated Financial Statements (continued)

December 31, 2002
The Company is required to not have any outstanding borrowings in excess of $\$ 30,000,000$ for a period of at least 30 consecutive days during the first fiscal quarter of each year of the agreement.

This Credit facility is secured by a lien on substantially all of the Company's assets and contains customary financial and non-financial covenants which limit the ability to incur additional indebtedness, pay dividends or make other distributions, sell assets and enter into certain mergers or acquisitions. Amounts outstanding under this credit facility bears interest at $0.25 \%$ plus the greater of the Prime Rate or Federal Funds Rate plus $0.5 \%$, and is subject to change based on certain financial ratios. As of December 31, 2002, the Company has no outstanding borrowings.

## NOTE 11—LEASES

The Company leases office, warehouse and showroom facilities and certain equipment under operating leases. Rent expense for the years ended December 31, 2000, 2001 and 2002 totaled \$769,070, \$2,495,390 and $\$ 3,957,712$, respectively. The following is a schedule of minimum annual lease payments.

| 2003 | $\$ 4,707,091$ |
| :--- | ---: |
| 2004 | $4,601,158$ |
| 2005 | $3,967,662$ |
| 2006 | $3,905,415$ |
| 2007 | $3,490,756$ |
| Thereafter | $1,292,900$ |
|  | $\$ 21,964,982$ |

NOTE 12-COMMON STOCK AND PREFERRED STOCK
The Company has 105,000,000 authorized shares of stock consisting of $100,000,000$ shares of $\$ .001$ par value common stock and $5,000,000$ shares of $\$ .001$ par value preferred stock. At the Company's annual meeting on September 27, 2002, its Stockholders approved increases in our authorized shares from $25,000,000$ shares of common stock and $1,000,000$ shares of preferred stock.

During 2002, the Company issued 954,770 shares of common stock on the exercise of options and warrants for a total of $\$ 5,883,931,1,166,360$ shares of common stock at a value of $\$ 18,081,243$ in connection with the Toymax acquisition and $3,525,000$ shares of common stock in connection with an underwritten public offering for net proceeds of approximately $\$ 59.1$ million.

Warrant activity is summarized as follows:

|  | Weighted <br> Average <br> Exercise |
| :---: | ---: | ---: |
| Number |  |
| of Shares |  |$\quad$| Price |
| ---: |

During 2001, the Company issued 525,780 shares of common stock on exercise of options and warrants for a total of $\$ 3,069,745$ and 308,992 shares of common stock at a value of $\$ 6,000,000$ in connection with the Kidz Biz acquisition.

During 2000, the Company issued 212,890 shares of common stock on exercise of options and warrants for a total of $\$ 1,171,243$. The Company repurchased $1,493,600$ shares of common stock for a total of \$12,911,483 and retired such stock in 2002.

## NOTE 13-COMMITMENTS

The Company has entered into various license agreements whereby the Company may use certain characters and properties in conjunction with its products. Such license agreements call for royalties to be paid at $1.0 \%$ to $14.0 \%$ of net sales with minimum guarantees and advance payments. Additionally, under two separate licenses, the Company has committed to spend $12.5 \%$ of related net sales up to $\$ 1,000,000$ and $5.0 \%$ of related net sales on advertising per year on such licenses.

Future annual minimum royalty guarantees as of December 31, 2002 are as follows:

| 2003 | $\$ 4,202,692$ |
| :--- | ---: |
| 2004 | $1,829,063$ |
| 2005 | $4,538,335$ |
| 2006 | $1,040,000$ |
| 2007 | $1,040,000$ |
| Thereafter | $6,731,000$ |
|  | $\$ 19,381,090$ |

The Company has entered into various employment agreements with certain executives expiring through June 2009. At December 31, 2002, the aggregate minimum guaranteed amounts under those agreements amount to $\$ 22.4$ million.

## Notes to Consolidated Financial Statements (continued)

December 31, 2002
NOTE 14—STOCK OPTION PLANS

|  | Weighted <br> Average |  |
| :--- | ---: | ---: |
|  | Number <br> Exercise |  |
| of Shares | Price |  |
| Outstanding, December 31, 2001 | $2,313,556$ | 9.97 |
| Granted | $1,124,197$ | 11.06 |
| Exercised | $(787,836)$ | 6.71 |
| Canceled | $(42,030)$ | 15.00 |
| Outstanding, December 31, 2002 | $2,607,887$ | $\$ 11.35$ |

During 2002, the Company issued 598,697 options in connection with the Toymax acquisition. Stock option activity outside of the Plans is summarized as follows:

|  | Weighted <br> Average |  |
| :---: | ---: | ---: |
|  | Number <br> of Shares | Exercise <br> Price |
| Outstanding, December 31, 1999 | 101,062 | $\$ 3.69$ |
| $\quad$ Exercised | $(84,936)$ | 3.96 |
| Outstanding, December 31, 2000 | 16,126 | 2.24 |
| $\quad$ Exercised | $(16,126)$ | 2.24 |
| Outstanding, December 31, 2001 and 2002 | - | $\$-$ |

The weighted average fair value of options granted to employees in 2000, 2001 and 2002 was $\$ 7.23, \$ 16.24$ and $\$ 10.65$ per share, respectively.

The following table summarizes information about stock options outstanding and exercisable at December 31, 2002:

|  | Outstanding |  |  | Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Shares | Weighted Average Life | Weighted Average Exercise Price | Number of Shares | Weighted Average Exercise Price |
| \$2.24-\$20.57 | 2,607,887 | 4.28 years | \$11.35 | 974,007 | \$9.34 |

## NOTE 15-EMPLOYEE PENSION PLAN

The Company sponsors for its U.S. employees, a defined contribution plan under Section 401(k) of the Internal Revenue Code. The plan provides that employees may defer up to $15.0 \%$ of annual compensation, and that the Company will make a matching contribution equal to $50.0 \%$ of each employee's deferral, up to $5.0 \%$ of compensation. Company matching contributions, which vest equally over a five-year period, totaled $\$ 212,212, \$ 216,038$ and \$268,086 for 2000, 2001 and 2002, respectively.

## NOTE 16-MAJOR CUSTOMERS

Net sales to major customers, which are part of our North America Toys segment, were approximately as follows:

| 2000 |  | 2001 |  |  | 2 |
| ---: | :---: | ---: | :---: | ---: | :---: |
| Amount | Percentage | Amount | Percentage | Amount | Percentage |
| $\$ 43,505,000$ | $17.2 \%$ | $\$ 44,646,000$ | $15.7 \%$ | $\$ 46,396,000$ | $15.0 \%$ |
| $36,321,000$ | 14.4 | $36,024,000$ | 12.7 | $41,506,000$ | 13.4 |
| $30,481,000$ | 12.1 | $34,319,000$ | 12.1 | $34,773,000$ | 11.2 |
| $27,338,000$ | 10.8 | $20,972,000$ | 7.4 | $34,018,000$ | 11.0 |
| $21,875,000$ | 8.7 | $19,425,000$ | 6.8 | $16,077,000$ | 5.1 |
| $\$ 159,520,000$ | $63.2 \%$ | $\$ 155,386,000$ | $54.7 \%$ | $\$ 172,770,000$ | $55.7 \%$ |

## Notes to Consolidated Financial Statements (continued)

December 31, 2002

## NOTE 17—SUPPLEMENTAL INFORMATION TO CONSOLIDATED STATEMENTS OF CASH FLOWS

In 2002, 1,166,360 shares of common stock valued at $\$ 18.1$ million and 598,697 options valued at $\$ 3.2$ million were issued in connection with the acquisition of Toymax (Note 4).

In 2001, 308,992 shares of common stock valued at $\$ 6,000,000$ were issued in connection with the acquisition of Kidz Biz (Note 4).

NOTE 18—SELECTED QUARTERLY FINANCIAL DATA (UNAUDITED)
Selected unaudited quarterly financial data for the years 2001 and 2002 are summarized below:

|  | 2001 |  |  |  | 2002 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| (in thousands, except per share data) |  |  |  |  |  |  |  |  |
| Net sales | \$59,962 | \$70,141 | \$92,768 | \$61,438 | \$59,895 | \$78,992 | \$102,640 | \$68,489 |
| Gross profit | \$24,468 | \$32,609 | \$39,056 | \$23,953 | \$26,470 | \$35,192 | \$ 41,812 | \$27,077 |
| Income (loss) from operations | \$ 7,267 | \$ 8,879 | \$14,562 | \$ $(1,410)$ | \$ 1,420 | \$ 9,912 | \$ 18,895 | \$ 1,758 |
| Income before income taxes and minority interest | \$ 8,480 | \$ 9,478 | \$15,250 | \$ 4,822 | \$ 2,985 | \$10,849 | \$ 19,944 | \$ 7,352 |
| Net income | \$ 6,021 | \$ 6,873 | \$10,949 | \$ 4,390 | \$ 2,156 | \$ 7,832 | \$ 13,954 | \$ 7,329 |
| Basic earnings per share | \$ 0.33 | \$ 0.38 | \$ 0.60 | \$ 0.24 | \$ 0.11 | \$ 0.37 | \$ 0.59 | \$ 0.30 |
| Weighted average shares outstanding | 18,008 | 18,048 | 18,273 | 18,463 | 19,017 | 20,985 | 23,586 | 24,178 |
| Diluted earnings per share | \$ 0.32 | \$ 0.36 | \$ 0.56 | \$ 0.22 | \$ 0.11 | \$ 0.36 | \$ 0.58 | \$ 0.30 |
| Weighted average shares and equivalents outstanding | 18,920 | 19,259 | 19,586 | 19,763 | 20,236 | 21,953 | 24,059 | 24,800 |

During the second quarter of 2000, the Company recorded a charge which impacted operating income by approximately $\$ 1.4$ million relating to the recall of one of our products.

During the fourth quarter of 2001, the Company recorded a charge of $\$ 5.0$ million to bad debt impacting operating income relating to the bankruptcy filing of one of its customers, Kmart.

During the first quarter of 2002, the Company recorded a charge which impacted operating income by approximately $\$ 6.6$ million relating to the restructuring of Toymax and Kidz Biz.

During the second quarter of 2002, the Company recorded a charge which impacted operating income by approximately $\$ 1.4$ million relating to the recall of one of its products.

During the fourth quarter of 2002, the Company reversed $\$ 2.1$ million of the restructuring charge recorded in the first quarter of 2002 and recorded an additional charge of approximately $\$ 0.7$ million relating to the
recall of one of its products, the net of which favorably impacted operating income by approximately $\$ 1.5$ million. In addition, the Company's effective tax rate for the year 2002 was reduced from $26.0 \%$ to $22.0 \%$.

## NOTE 19—LITIGATION

The Company is a party to, and certain of its property is the subject of, various pending claims and legal proceedings that routinely arise in the ordinary course of its business, but the Company does not believe that any of these claims or proceedings will have a material effect on its business, financial condition or results of operations.

## NOTE 20—SUBSEQUENT EVENTS

In February 2003, the Company's Board of Directors approved a buyback of up to $\$ 20.0$ million of the Company's common stock. As of March 27, 2003, the Company repurchased 330,000 shares of its common stock for a total of approximately $\$ 3.4$ million.

Schedule II-Valuation and Qualifying Accounts
Years Ended December 31, 2002, 2001 and 2000
Allowances are deducted from the assets to which they apply, except for sales returns and allowances.

| Balance at | Charged to | Charged to | Balance <br> Beginning of | Costs and |
| ---: | ---: | ---: | ---: | ---: |
| ather |  |  |  |  |
| at Period |  |  |  |  |

Year ended December 31, 2000:

| Allowance for: |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Uncollectible accounts | $\$ 1,887,374$ | $\$ 2,270,611$ | $\$ 2,773,744(\mathrm{a})$ | $\$ 3,920,027$ | $\$ 3,011,702$ |
| Reserve for potential product obsolescence | $2,942,606$ | $1,318,730$ | $4,095,771(\mathrm{~b})$ | $1,035,470$ | $7,321,637$ |
| Reserve for sales returns and allowances | $15,318,001$ | $17,296,039$ | $1,360,000(\mathrm{c})$ | $27,420,809$ | $6,553,231$ |
|  | $\$ 20,147,981$ | $\$ 20,885,380$ | $\$ 8,229,515$ | $\$ 32,376,306$ | $\$ 16,886,570$ |

Year ended December 31, 2001:
Allowance for:

| Uncollectible accounts | $\$ 3,011,702$ | $\$ 6,320,940$ | $\$$ | - | $\$ 2,059,145$ | $\$ 7,273,497$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Reserve for potential product obsolescence | $7,321,637$ | $1,039,005$ |  | - | $5,770,543$ | $2,590,099$ |
| Reserve for sales returns and allowances | $6,553,231$ | $25,190,259$ |  | - | $26,790,611$ | $4,952,879$ |
|  | $\$ 16,886,570$ | $\$ 32,550,204$ | $\$$ | - | $\$ 34,620,299$ | $\$ 14,816,475$ |

Year ended December 31, 2002:
Allowance for:

| Uncollectible accounts | $\$ 7,273,497$ | $\$ 2,372,524$ | $\$$ | - | $\$ 2,864,697$ | $\$ 6,781,324$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Reserve for potential product obsolescence | $2,590,099$ | $4,084,591$ | - | $1,892,669$ | $4,782,021$ |  |
| Reserve for sales returns and allowances | $4,952,879$ | $31,916,660$ | $7,500,000$ (d) | $30,790,171$ | $13,579,368$ |  |
|  | $\$ 14,816,475$ | $\$ 38,373,775$ | $\$ 7,500,000$ | $\$ 35,547,537$ | $\$ 25,142,713$ |  |

(a) Obligations assumed in conjunction with the acquisitions of Flying Colors and Pentech.
(b) Fair market value adjustment for inventory acquired in connection with the acquisition of Pentech.
(c) Obligation assumed in conjunction with the acquisition of Pentech.
(d) Obligations assumed in conjunction with the asset acquisitions of Trendmasters and Dragon Ball Franchise.

## The Stockholders

## JAKKS Pacific, Inc. and Subsidiaries

We have audited the accompanying consolidated balance sheets of JAKKS Pacific, Inc. and Subsidiaries as of December 31, 2001 and 2002, and the related consolidated statements of operations, stockholders' equity and cash flows and the financial statement schedule for each of the three years in the period ended December 31, 2002. These financial statements and the financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and the financial statement schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements and schedule referred to above present fairly, in all material respects, the financial position of JAKKS Pacific, Inc. and Subsidiaries as of December 31, 2001
and 2002, and the results of their operations and cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States of America.

As discussed in note 2 to these consolidated financial statements, the Company changed its method of accounting for the amortization of goodwill and other intangible assets in accordance with guidance provided by Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets," in 2002.


PKF
Certified Public Accountants
A Professional Corporation
Los Angeles, California
February 10, 2003, except for Note 20,
for which the date is March 27, 2003
Board of Directors

Jack Friedman
Chairman and
Chief Executive Officer
JAKKS Pacific, Inc.
Stephen G. Berman
President, Secretary and
Chief Operating Officer
JAKKS Pacific, Inc.
David C. Blatte
Partner
Catterton Partners
Robert E. Glick
Apparel Manufacturing Executive
Michael G. Miller
Advertising Executive
Murray L. Skala
Partner
Feder, Kaszovitz, Isaacson, Weber, Skala, Bass \& R Rine LLP

Corporate Officers
Jack Friedman
Chief Executive Officer
Stephen G. Berman
President and
Chief Operating Officer
Joel M. Bennett
Executive Vice President and Chief Financial Officer
Michael L. Bianco, Jr.
Executive Vice President and
Chief Merchandising Officer

Corporate Information
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New York, NY 10010
Tel: 212-929-9222
Fax: 212-929-9278

## JAKKS Distribution Center

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21558 Ferrero Parkway
Walnut, CA 91789
Tel: 909-594-1379
Fax: 909-594-2179
Hong Kong Headquarters
Room 718, 7F
AIA Tower, New World Centre
20 Salisbury Road, Tsim Sha Tsui
Kowloon, Hong Kong
Tel: 852-2-311-1386
Fax: 852-2-366-8247
Go Fly A Kite, Inc.
Box AA, Route 151
East Haddam, CT 06423
Tel: 800-243-3370
Fax: 860-873-8724
JAKKS Pacific/Kidz Biz Limited
The Clock House
4 Dorking Road
Epsom, Surrey KT18 7LX
England
Tel: 01372730980
Fax: 01372730999

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