

Nokia in North America

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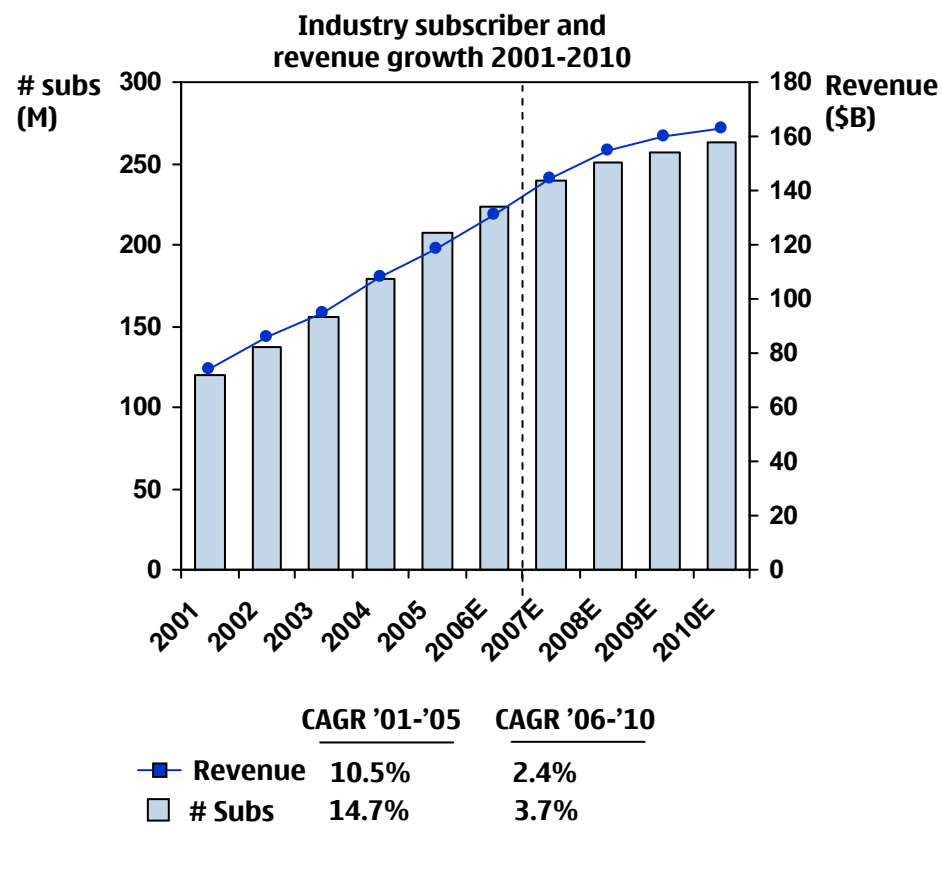
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Wireless Industry Growth Expected To Slow

Slowdown Driven By Saturation And Declining ARPUs

Subscriber and revenue growth expected to slow to ~2-4% annual growth...



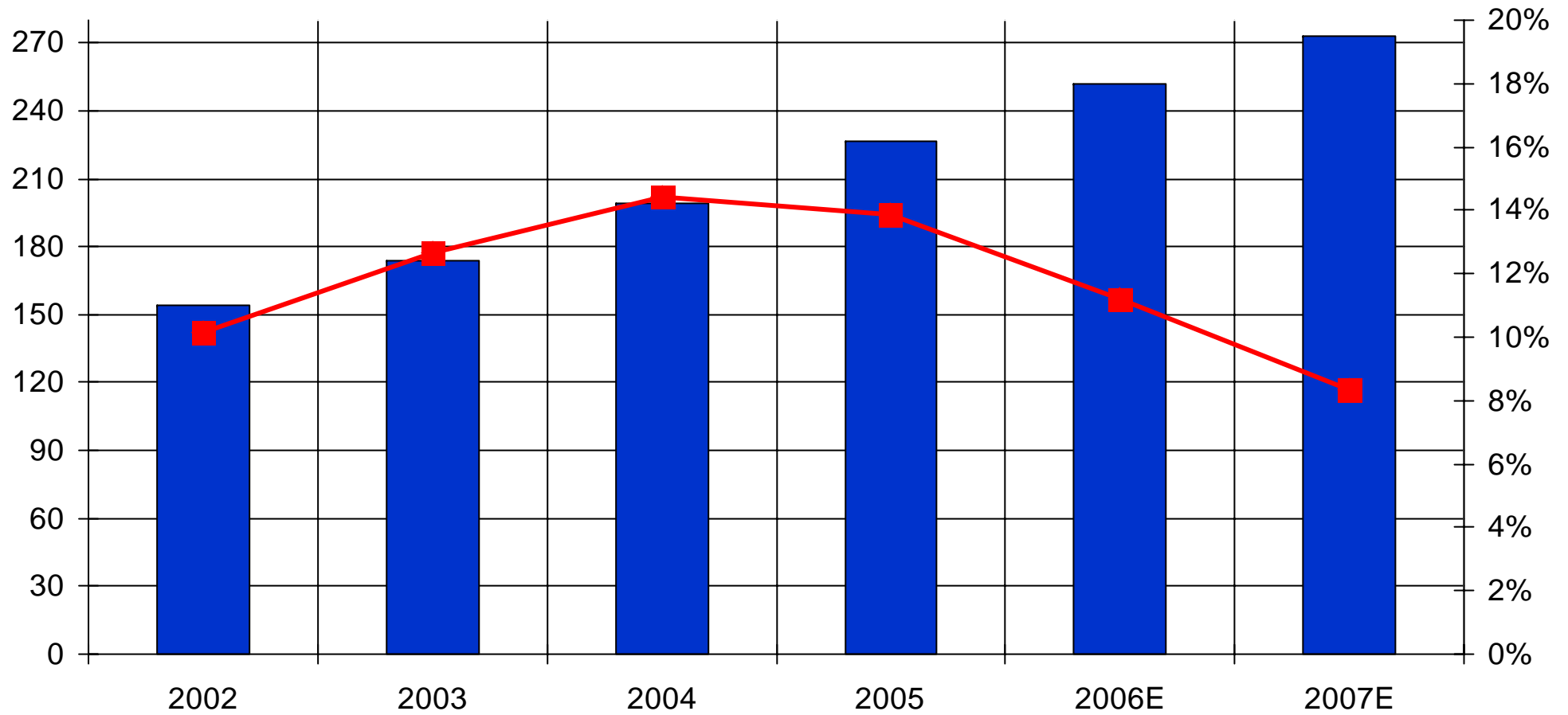
- Driven by high saturation in core segments and declining ARPUs
- Carriers consolidating to derive scale benefits
 - Top 4 carriers increased share from 71% to 83% from 2001-2006
- Industry recently performing well along key dimensions, with strong churn and data revenue growth
- Carriers and non-traditional competitors pushing industry slowly towards convergence
- National Retailers Have ~16% of wireless market...majority of their sales are prepaid products with 41% CAGR

Source: IDC U.S. Wireless Consumer 2006-2010 Forecast; Strategy Analytics Wireless Operator Performance Benchmarking, March 2006; Bear Stearns U.S. Wireless Market, April 2006

USA Market Subscription Growth Forecast

(M) Subscribers

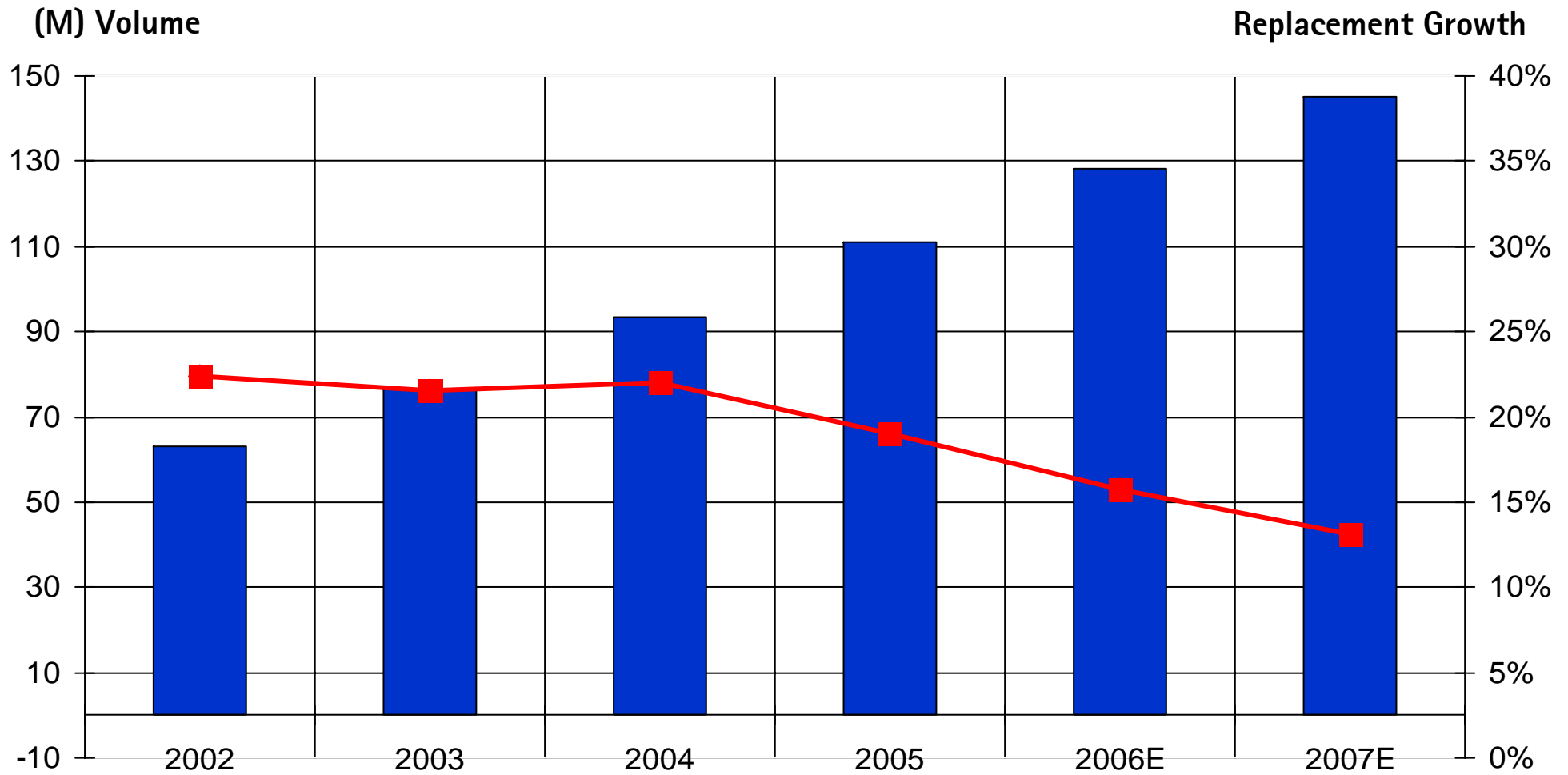
Subscriber Growth



Source: Nokia estimates

Subscriptions Growth

USA Market Replacement Volume Forecast

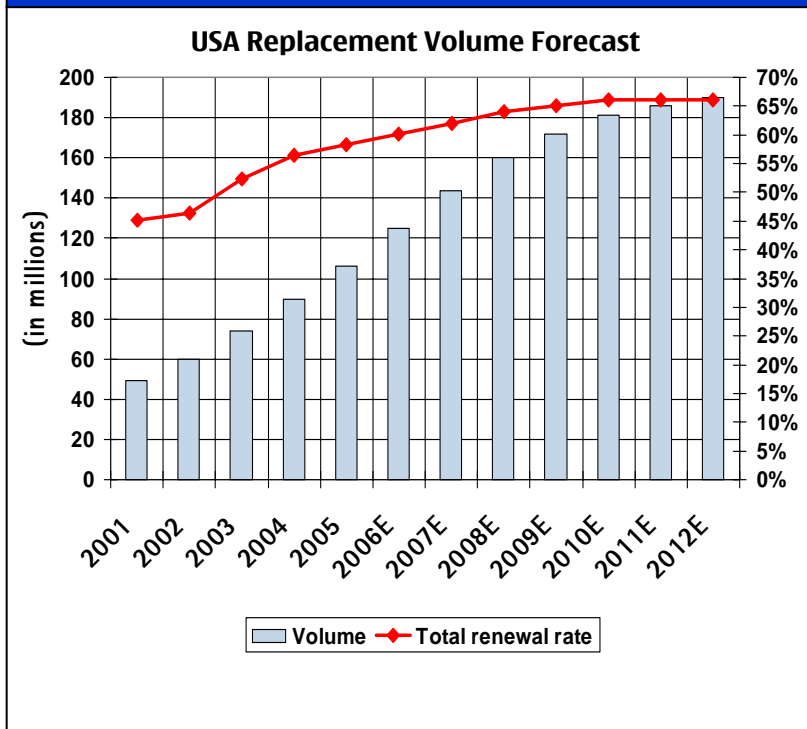


Source: Nokia estimates

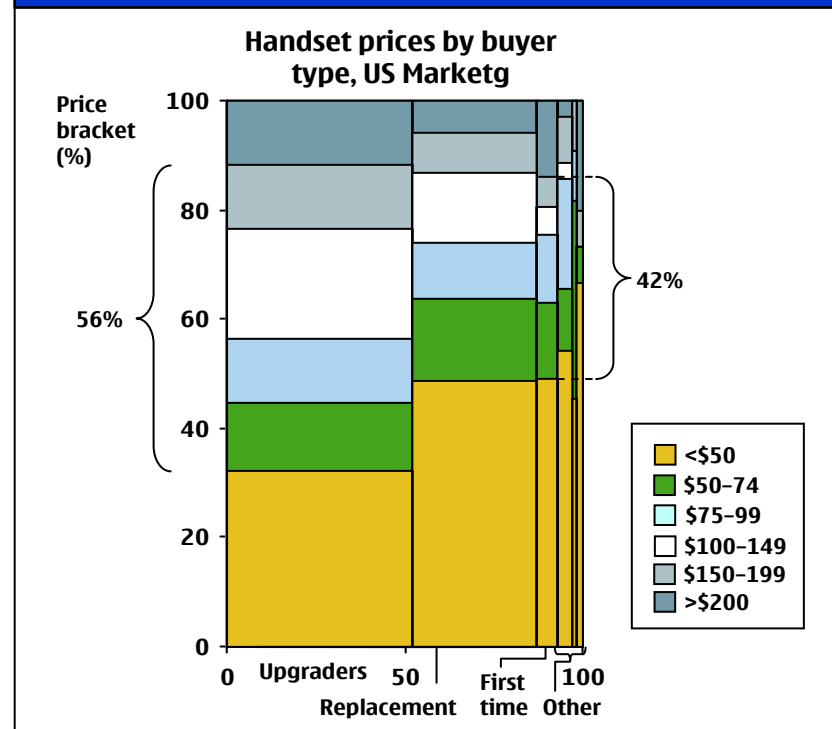
■ Volume ■ Growth

Replacement rates are strong and with higher ASP

Upgrade & replacement sales increasingly dominate volume sales...

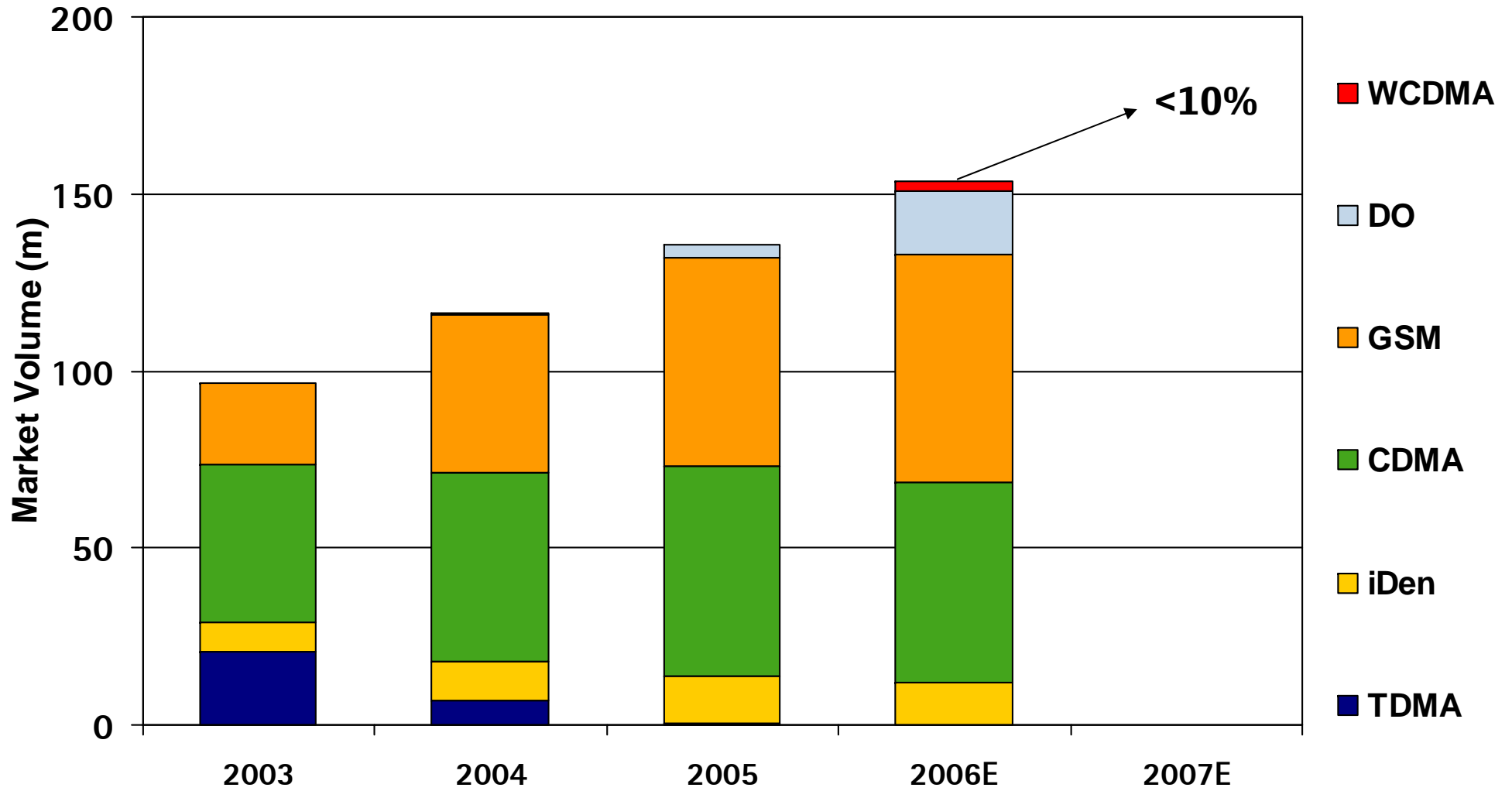


...and result in sales of higher value handsets with advanced features and style



Source: Nokia Market Analysis

Significant 3G Device Growth in US Market



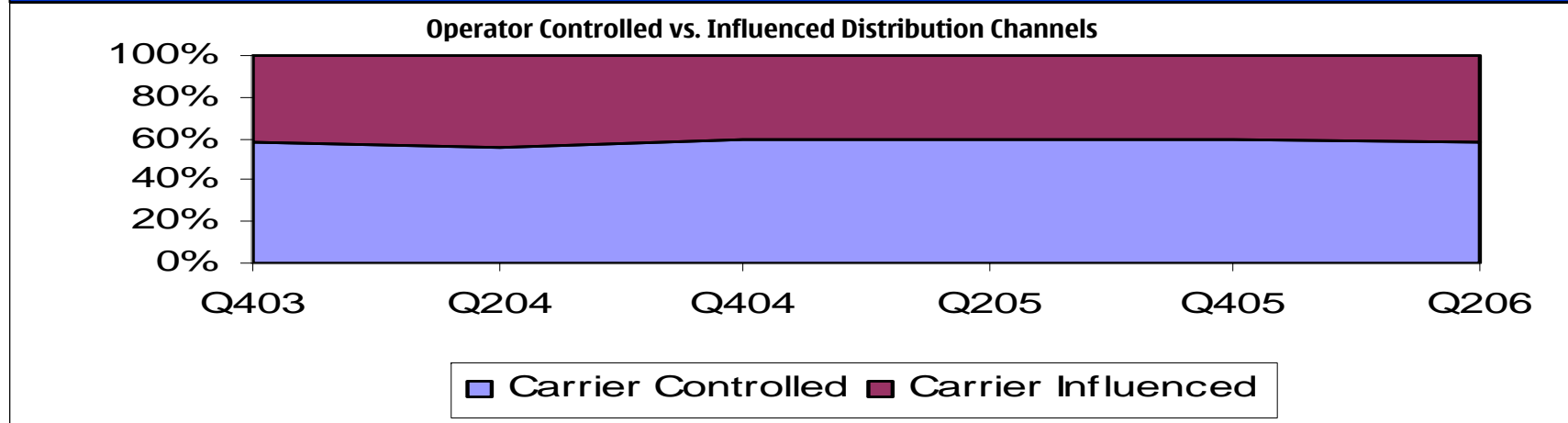
Convergence Drives Carrier Strategies



Educating consumers is a top priority

Distribution landscape

Operators have continued to dominate the distribution landscape...

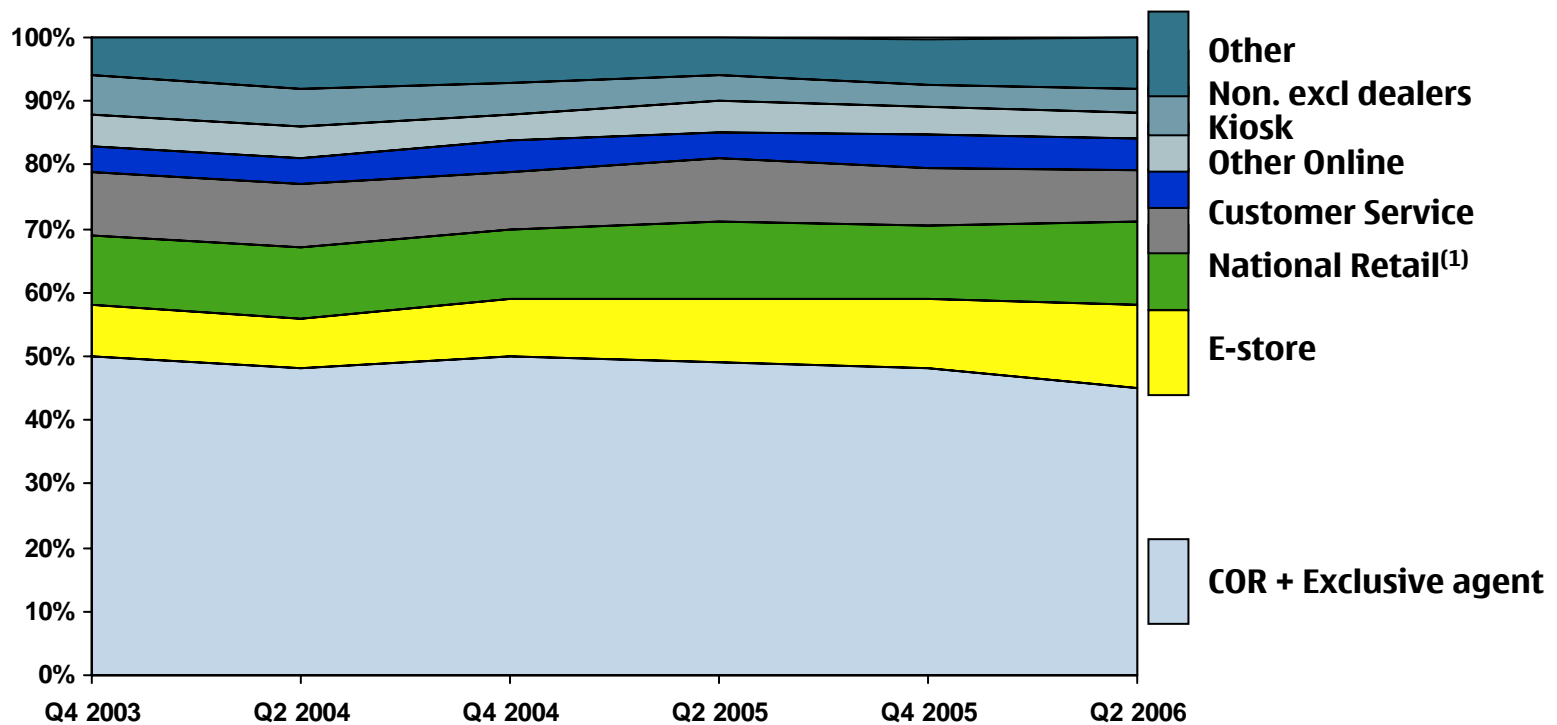


Source: Telephia 2Q06 Device Report

- MVNO entry has not led to significant disruptions in retail distribution
- National retail continues to have the most success in prepaid
- Independent retailers shrink in footprint as Operators partner with exclusive agents and national retail

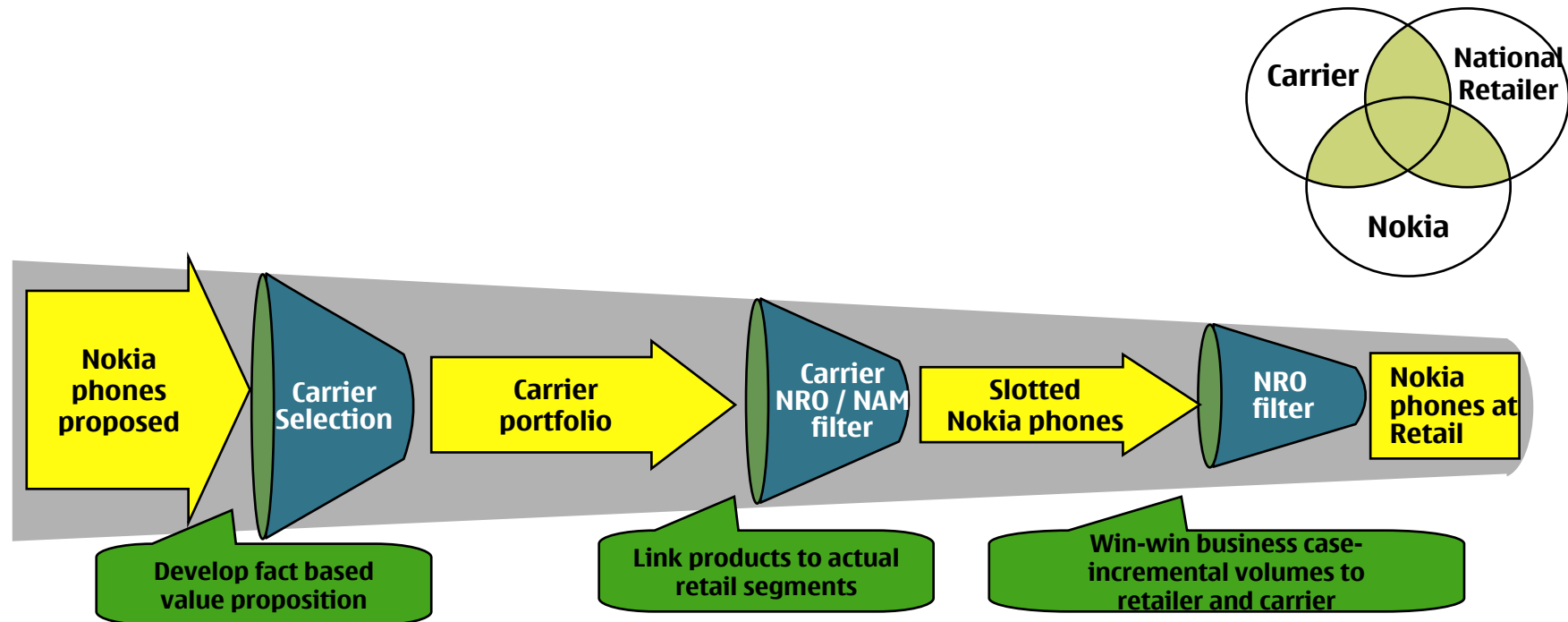
Carriers Rely On Multiple Channels To Reach Customers

Channel Size Trend Q4 '03-Q2 '06



Source: Telephia US Device report Q2 06

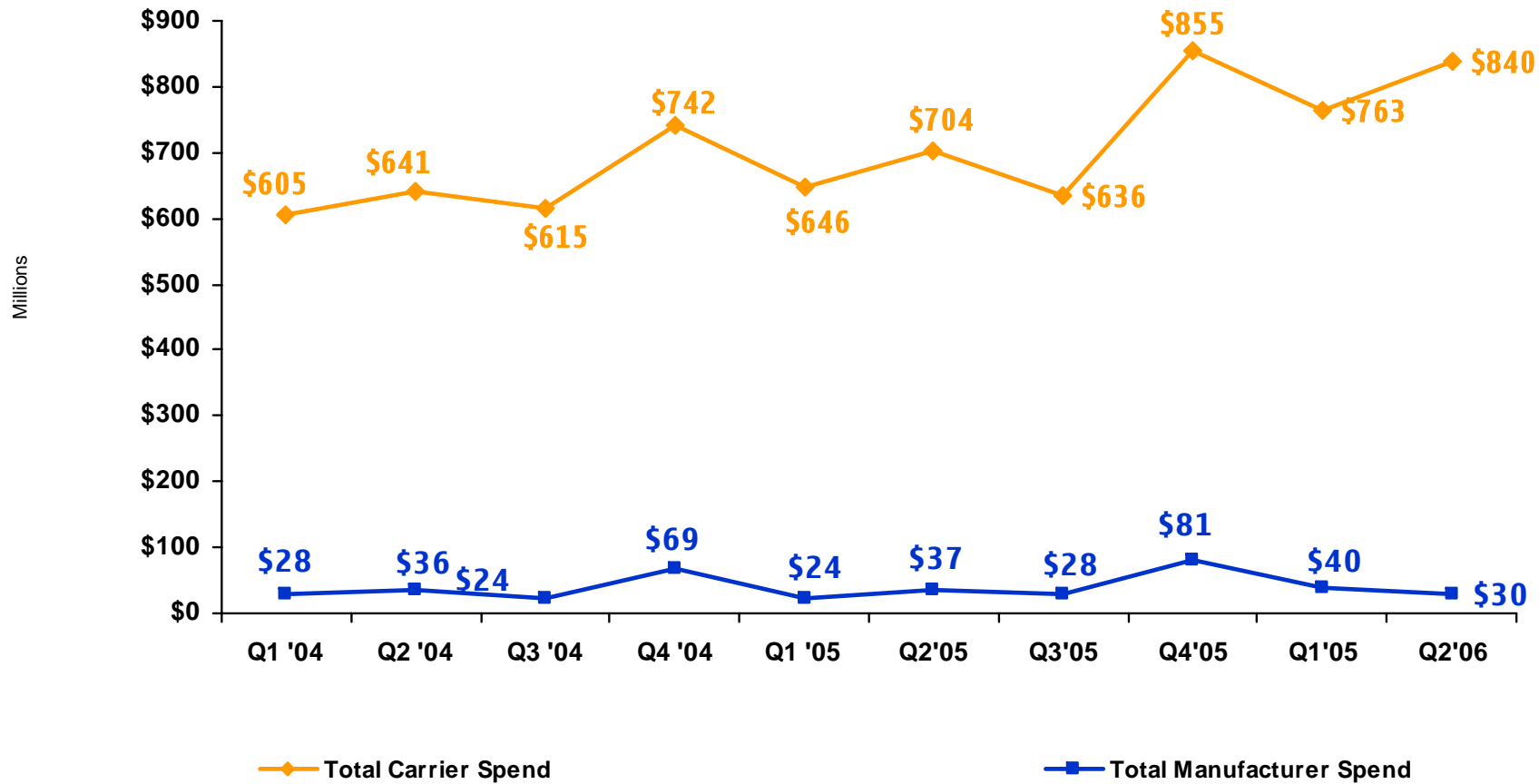
Working with Carriers to maximize National Retail



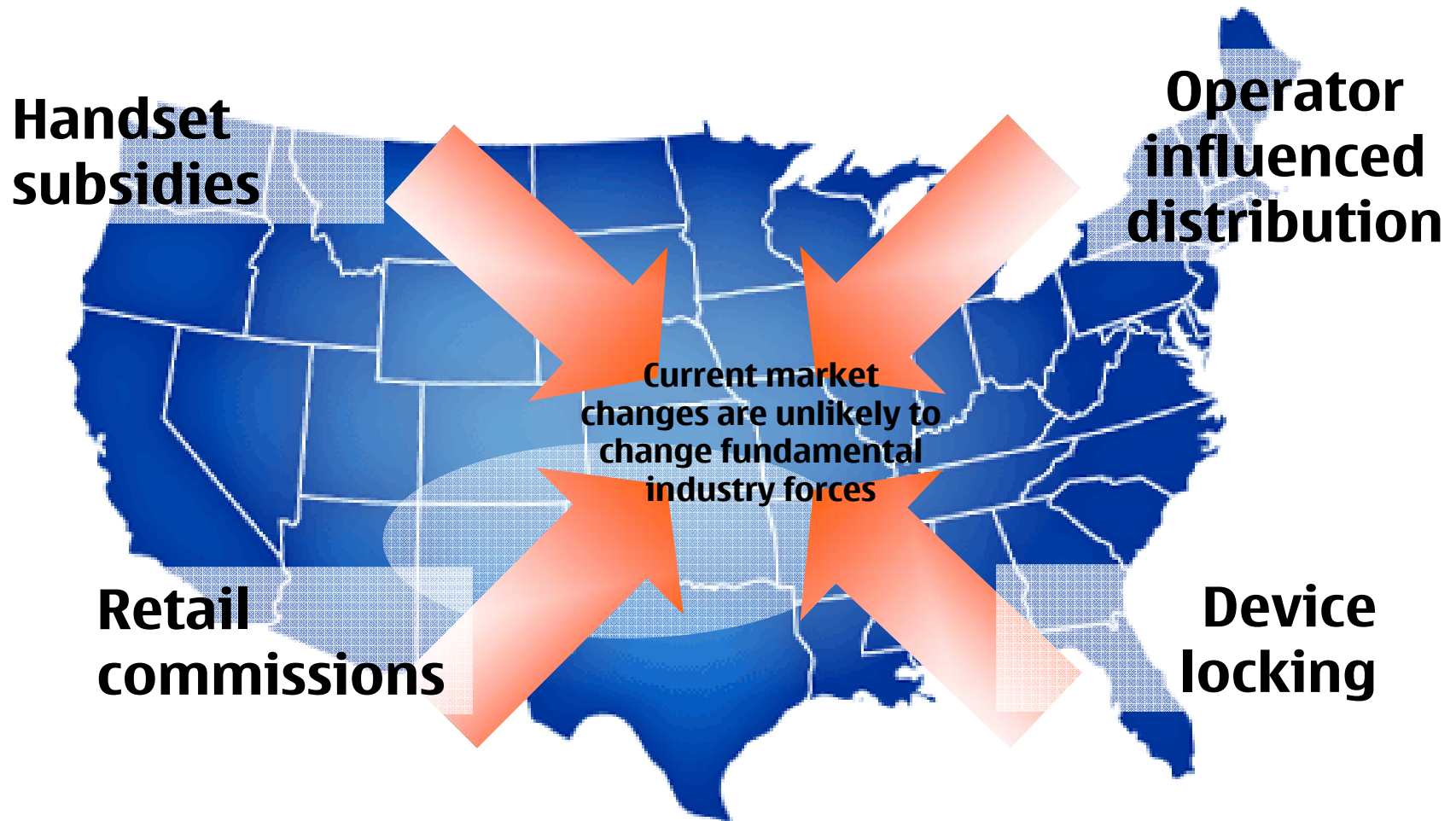
Leveraging Nokia's strengths and insights along all portions of the value chain to deliver incremental sales in Retail channels and create win-win situations

Leveraging Share of Voice is Critical in North America

Carrier vs. Manufacturer Media Spend (M\$)



USA Business model remains largely the same



Total Channel Management Capability

USA Market

- Dynamic interaction between channels
- Increasing penetration and replacement market alters business drivers
- From product sell-in to total channel understanding

	Cingular	Verizon Wireless	T-Mobile USA	Sprint-Nextel	
Core Retail	●	●	●	●	CONSUMER SEGMENTATION
Carrier Online	●	●	●	●	
E-Store	●	●	●	●	
B2B	●	●	●	●	
MVNO	●	●	●	●	
Dealer Agents	●	●	●	●	
Radio Shack	●	●	●	●	
Best Buy	●	●	●	●	
Walmart	●	●	●	●	
Convergence					

Committed to Winning in North America

Investing in New Technologies



Joint Portfolio Creation

NA Dedicated R&D





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Connecting People