

# Nokia in North America

Tim Eckersley  
Senior Vice President

Customer and Market Operations

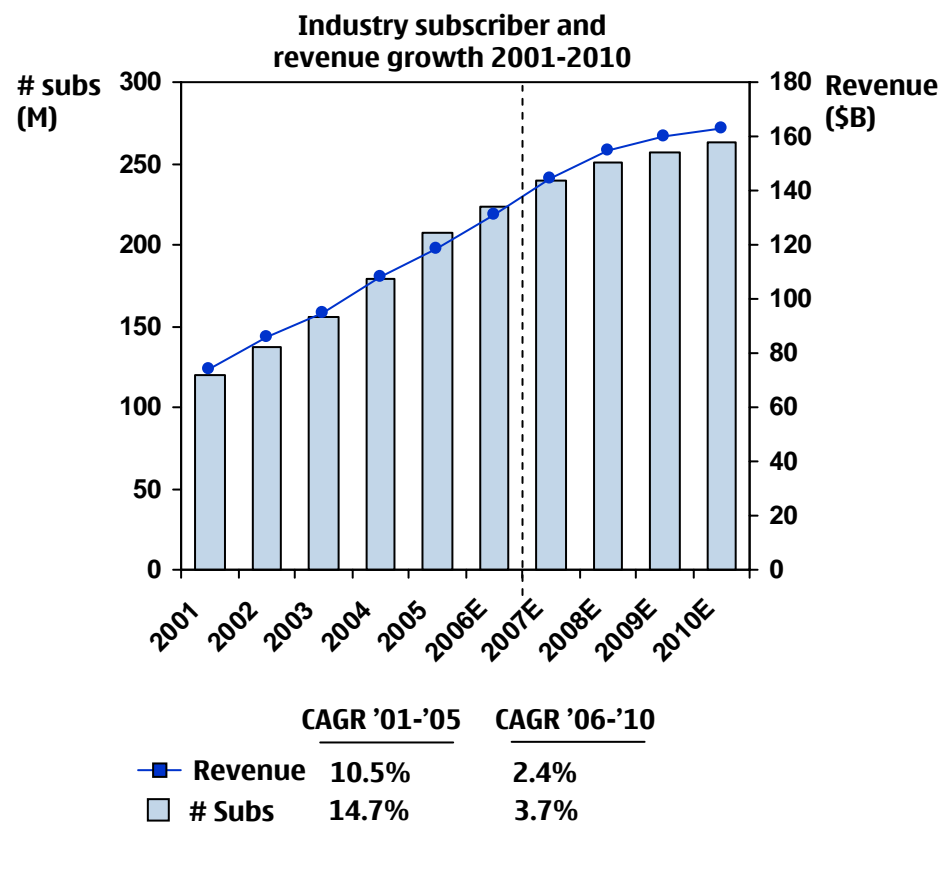
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# Wireless Industry Growth Expected To Slow

## Slowdown Driven By Saturation And Declining ARPUs

**Subscriber and revenue growth expected to slow to ~2-4% annual growth...**



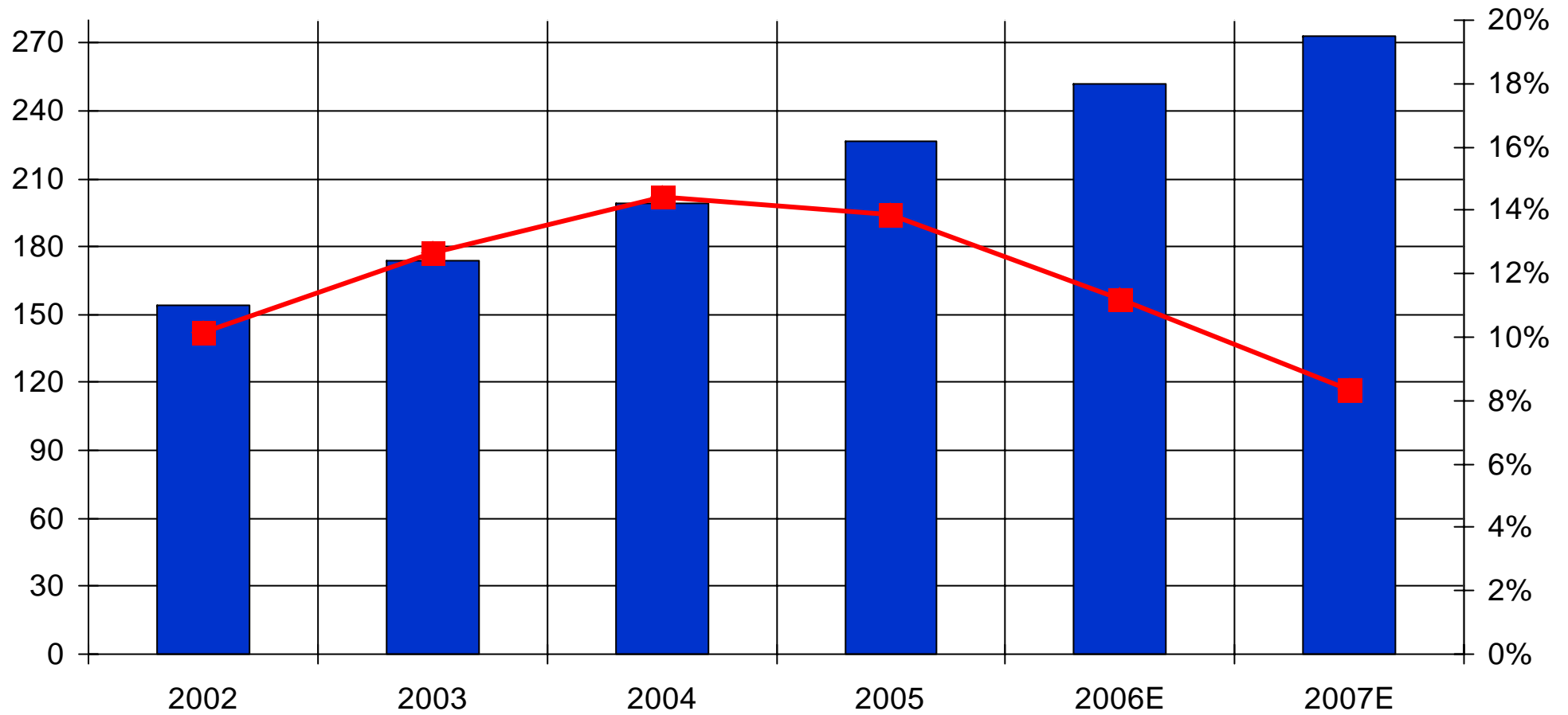
- Driven by high saturation in core segments and declining ARPUs
- Carriers consolidating to derive scale benefits
  - Top 4 carriers increased share from 71% to 83% from 2001-2006
- Industry recently performing well along key dimensions, with strong churn and data revenue growth
- Carriers and non-traditional competitors pushing industry slowly towards convergence
- National Retailers Have ~16% of wireless market...majority of their sales are prepaid products with 41% CAGR

Source: IDC U.S. Wireless Consumer 2006-2010 Forecast; Strategy Analytics Wireless Operator Performance Benchmarking, March 2006; Bear Stearns U.S. Wireless Market, April 2006

# USA Market Subscription Growth Forecast

(M) Subscribers

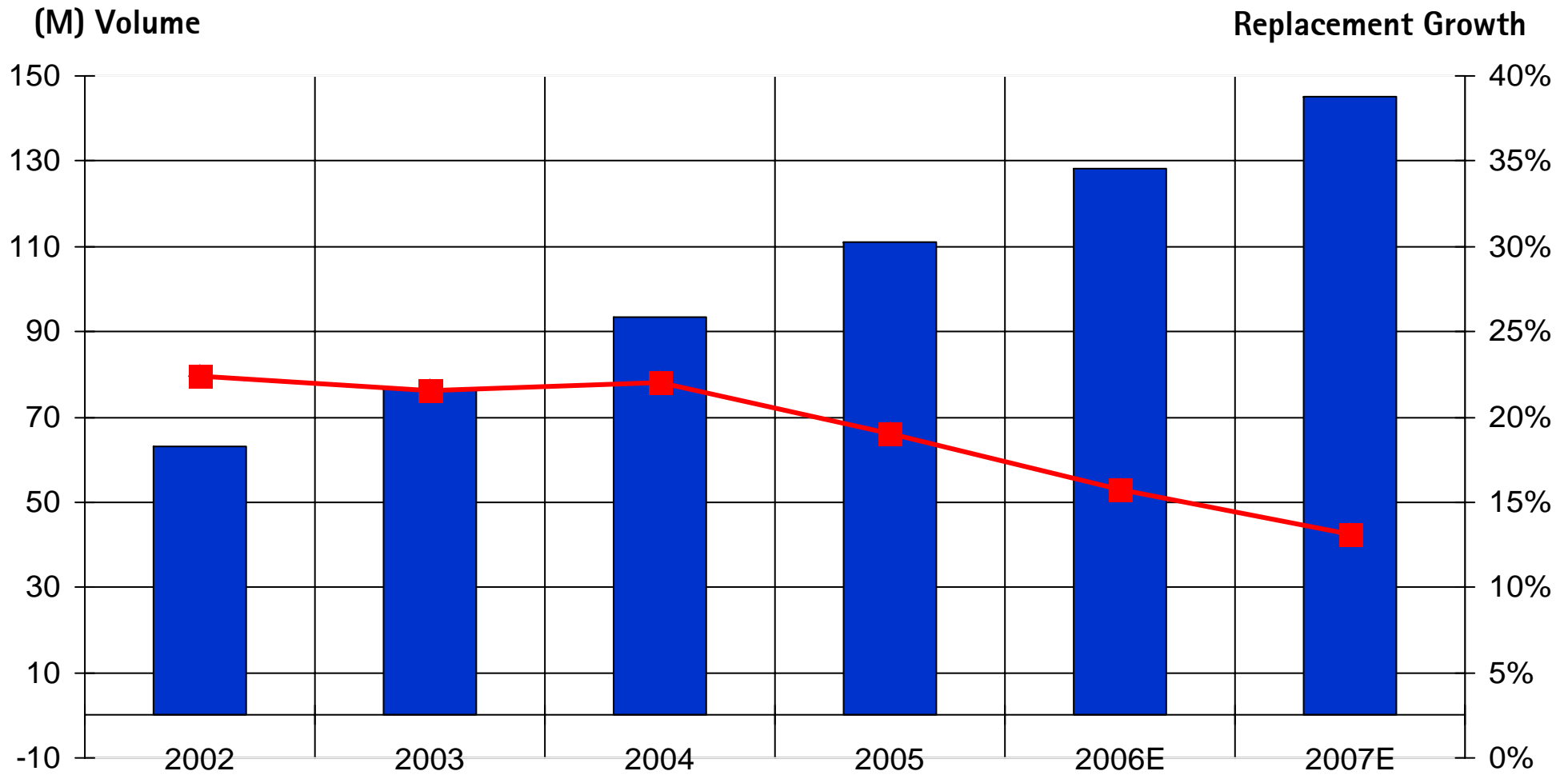
Subscriber Growth



Source: Nokia estimates

Subscriptions Growth

# USA Market Replacement Volume Forecast

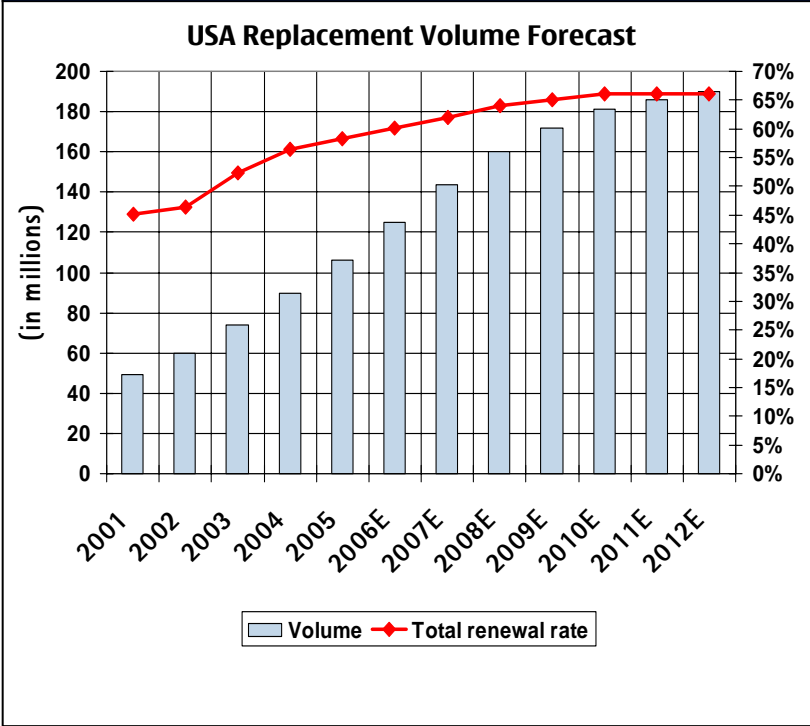


Source: Nokia estimates

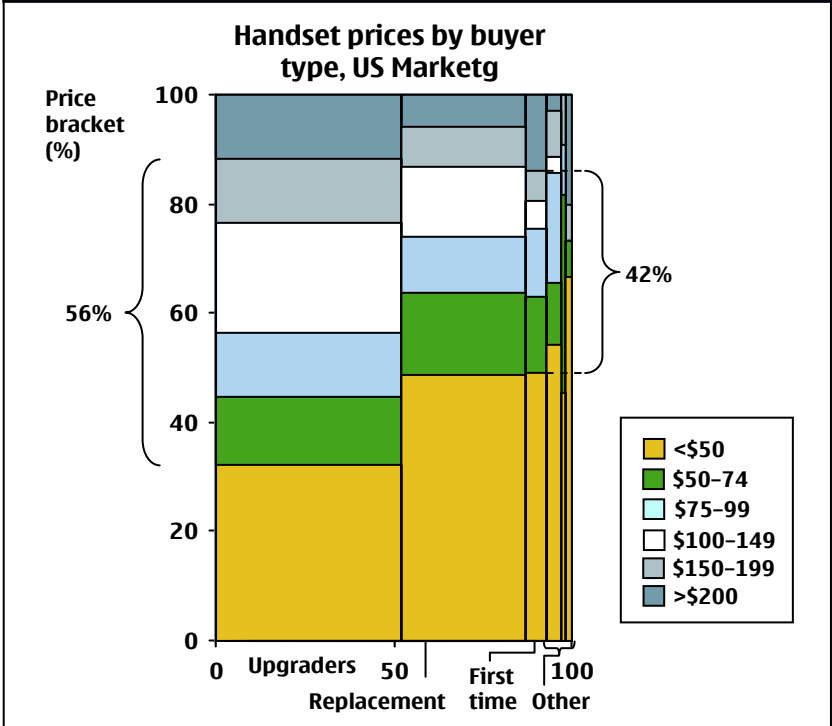
■ Volume ■ Growth

# Replacement rates are strong and with higher ASP

## Upgrade & replacement sales increasingly dominate volume sales...



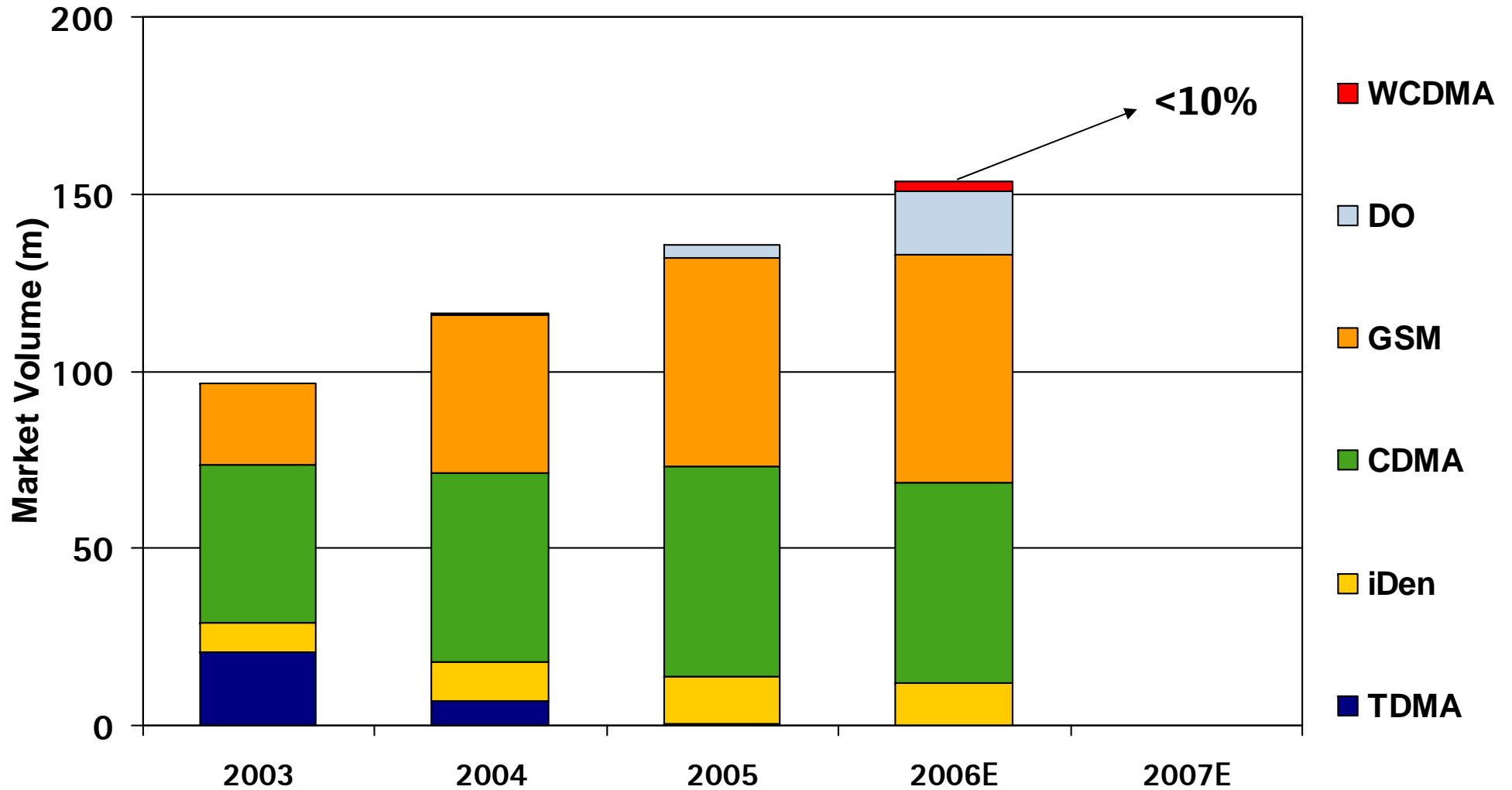
## ...and result in sales of higher value handsets with advanced features and style



Source: Nokia Market Analysis



# Significant 3G Device Growth in US Market



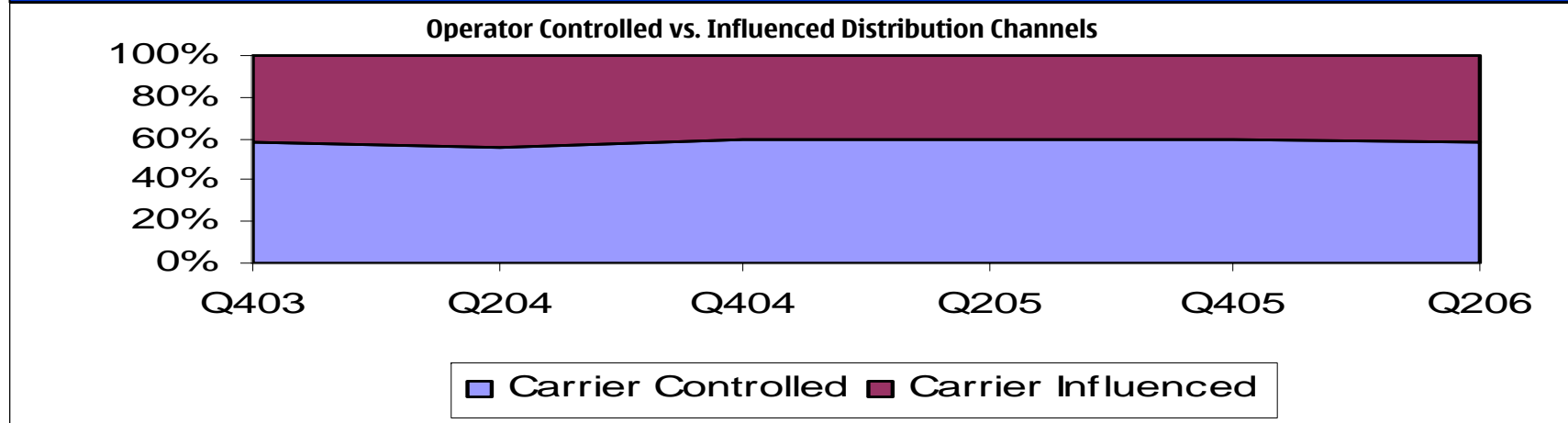
# Convergence Drives Carrier Strategies



**Educating consumers is a top priority**

# Distribution landscape

## Operators have continued to dominate the distribution landscape...



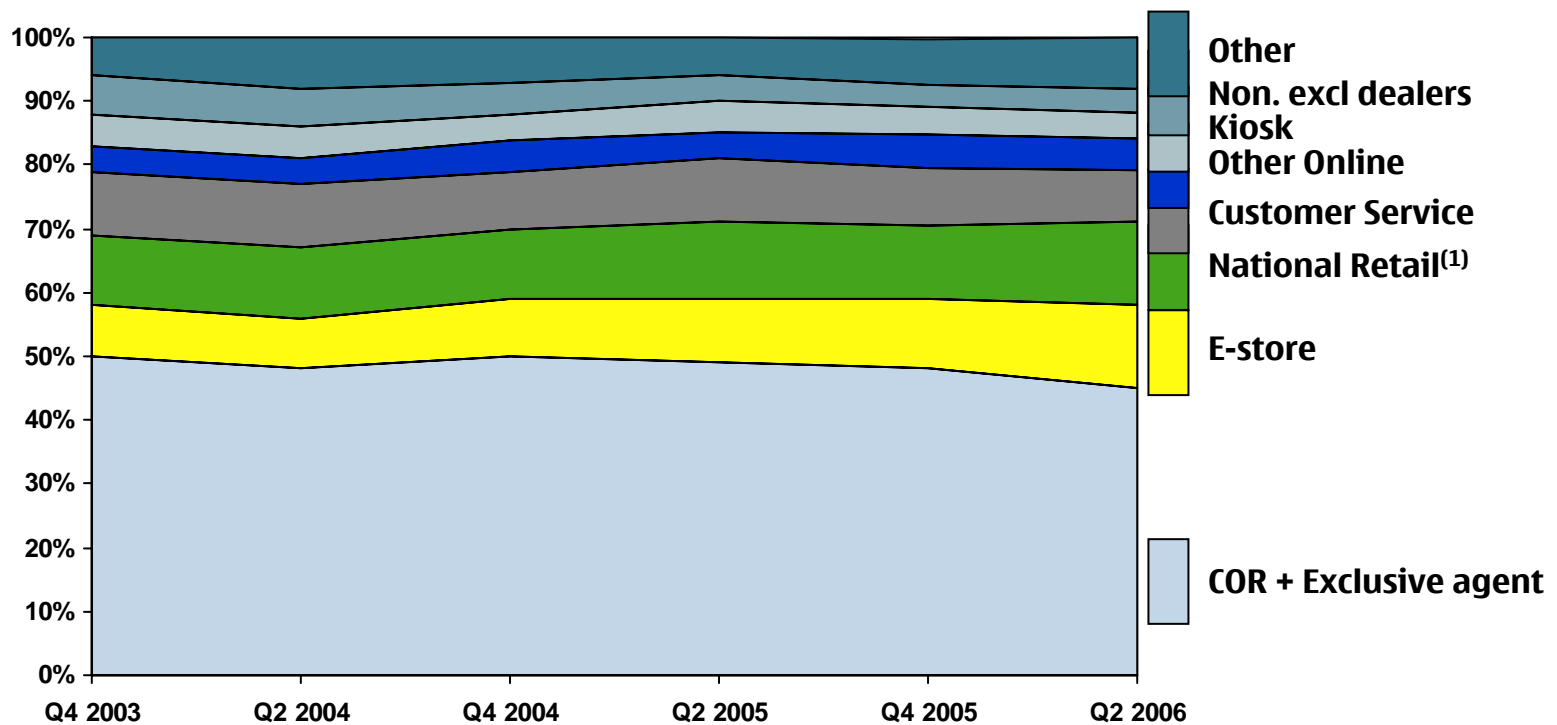
Source: Telephia 2Q06 Device Report

- MVNO entry has not led to significant disruptions in retail distribution
- National retail continues to have the most success in prepaid
- Independent retailers shrink in footprint as Operators partner with exclusive agents and national retail



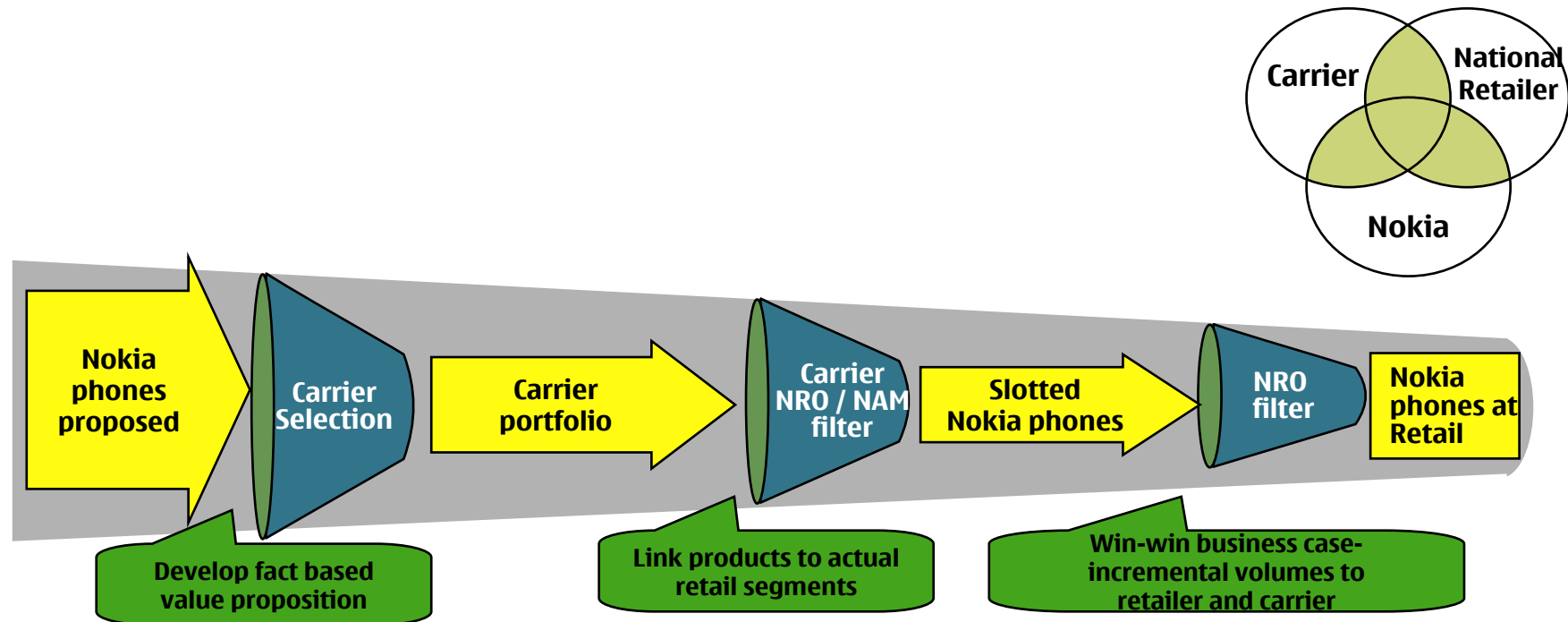
# Carriers Rely On Multiple Channels To Reach Customers

Channel Size Trend Q4 '03-Q2 '06



Source: Telephia US Device report Q2 06

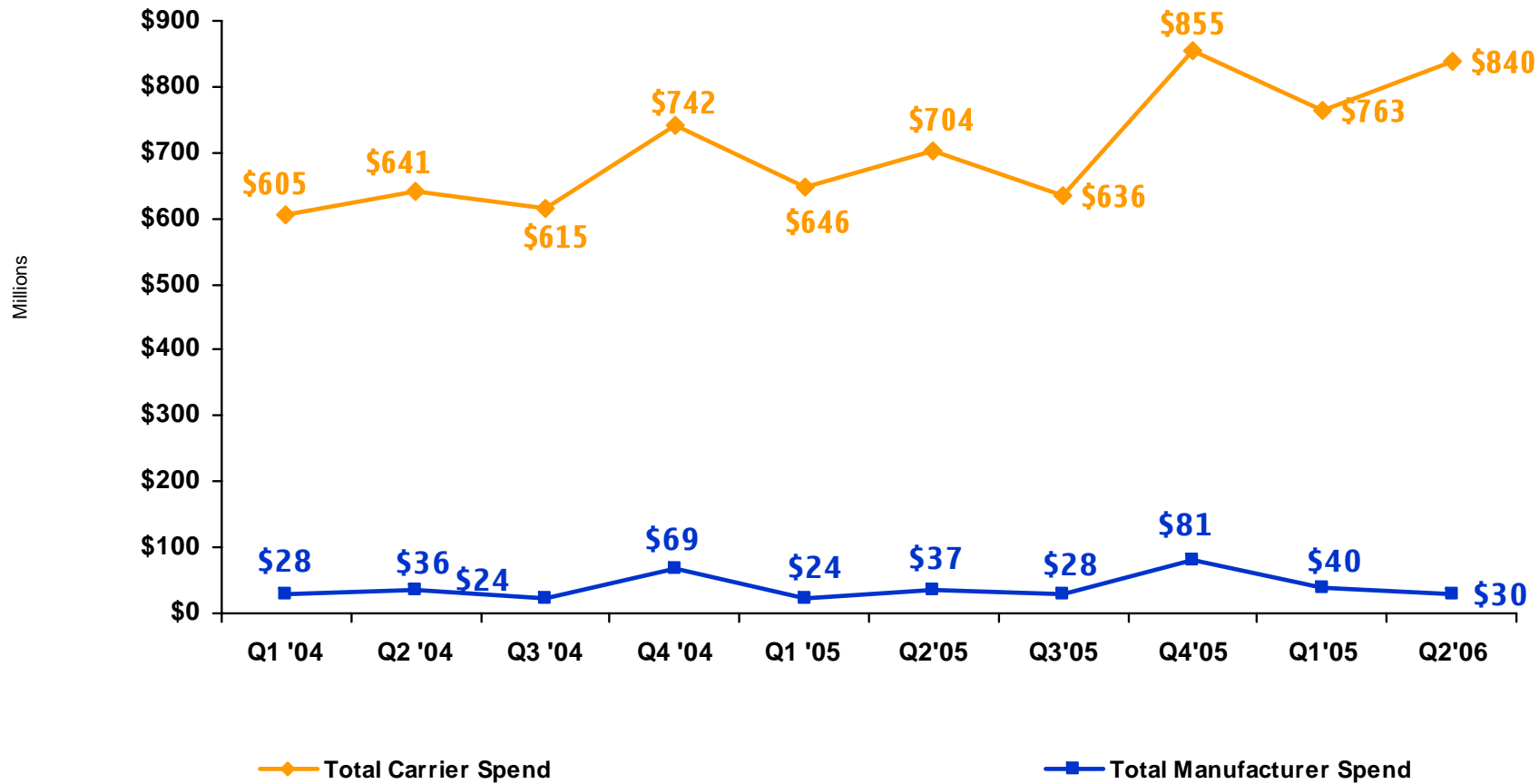
# Working with Carriers to maximize National Retail



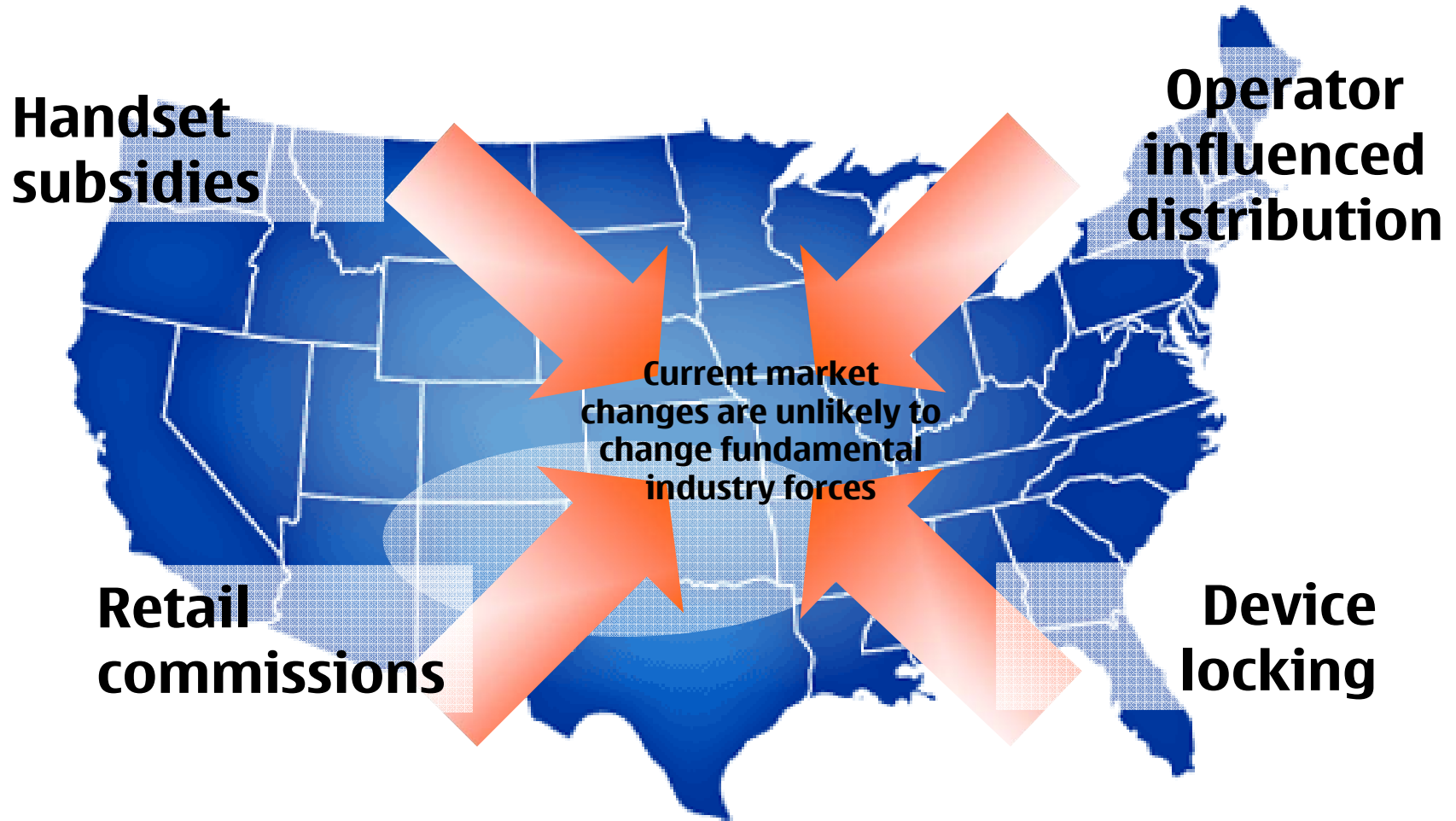
**Leveraging Nokia's strengths and insights along all portions of the value chain to deliver incremental sales in Retail channels and create win-win situations**

# Leveraging Share of Voice is Critical in North America

Carrier vs. Manufacturer Media Spend (M\$)



# USA Business model remains largely the same



# Total Channel Management Capability

USA Market

- Dynamic interaction between channels
- Increasing penetration and replacement market alters business drivers
- From product sell-in to total channel understanding

	Cingular	Verizon Wireless	T-Mobile USA	Sprint-Nextel	CONSUMER SEGMENTATION
Core Retail	●	●	●	●	
Carrier Online	●	●	●	●	
E-Store	●	●	●	●	
B2B	●	●	●	●	
MVNO	●	●	●	●	
Dealer Agents	●	●	●	●	
Radio Shack	●	●	●	●	
Best Buy	●	●	●	●	
Walmart	●	●	●	●	
Convergence					

# Committed to Winning in North America

Investing in New Technologies



Joint Portfolio Creation

NA Dedicated R&D





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Connecting People