

Nokia Conference Call: Symbian Foundation and Open Source Governance Model

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Open Source Value

- Direct investment in the platform
 - Investment choices are completely in the hands of the contributor
 - Increased leverage of investment by working directly with the asset.
 - Broader ability for whole ecosystem to invest
- Transparency
 - Clear view into the state and quality of the software
 - Deeper view into quality of the roadmap
- Innovation
 - Investment and innovation from the entire community

Open, independent foundation

- The independent Symbian foundation will provide transparency and support to the ecosystem
- Foundation is responsible for releasing the software package based on Foundation member input
 - There will be no software development at the foundation
- Foundation is expected to be operational during the first half of 2009*

* subject to the closing of Symbian acquisition

Key principles for the Foundation

Small membership based Foundation

- Lean operations, no direct development by Foundation
- Members control all critical strategic and operational decisions through Board of Directors and Councils
- Membership open to anyone accepting the terms
- Phone OEMs and largest contributors are eligible to Board seats

Fixed fees to cover operational cost

- OEM members in the Foundation Board share OPEX equally

De-fragmentation and transparency levers

- Members intend to base commercial products on released versions to secure interoperability between manufacturers and handsets
- License model selected to secure transparency, encourage contribution and maintain platform consistency
- Foundation promotes collaboration, contributions and active participation e.g. via its infrastructure and ecosystem support functions

Board and Councils are the key governance bodies of the Foundation

Board

Composition

- Not more than 10 members
- One representative from each Funding member with equal voting rights. Max 5
- 5 additional seats available to members who contribute most to the Foundation.
- Majority decisions required for general decisions, however to change the governance principles and bylaws, supermajority (2/3) is required
- Foundation CEO has 1 vote

Authorities

- Overall responsibility for Foundation's long-term strategy
 - Develop vision for platform, e.g., desired platform performance and perception
 - Agree on broad strategic priorities to reach vision
 - Approve budget
- Monitor and steer performance of Foundation

Councils

- Four councils
- Not more than ~10 members per Council
 - One representative from each Board member company
 - Seats for other members after Board approval
- Councils may establish working groups

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|-----------------------|--|
| • Feature Roadmapping | • Define Foundation roadmap and releases |
| | • Initiate projects and agree with member companies on resources and deadlines |
| • Architecture | • Maintain one common platform |
| • Release | • Establish and coordinate releases |
| • UI | • UI Fundamentals, guidelines & requirements |

Collaborative development model to be facilitated through independent non-profit Foundation

- Development priorities driven by member contributions
 - *Independent of Foundation governance*
- Foundation rules define development process:
 - Acceptance and governance of asset contributions
 - Supports creation of non-fragmented Symbian releases from a common code tree based on vendor matured lead product releases
 - Assets available for full or partial use and the creation of wholly owned IP on top of platform
 - Encourage and enforce return contributions with Eclipse license
- Lightweight Foundation:
 - IT Infrastructure for providing general asset availability and certification
 - Small core of Foundation release managers
 - Generic platform support and developer tools
 - Common platform marketing effort
 - Financing based on annual OEM membership fees

Engineering Services in the Ecosystem

- Critical to success is a vibrant community of available expertise
 - Development Resources for hire.
 - OEM support: Debugging, Feature Development, Application Development
- Existing Symbian/S60 Ecosystem
- Third Party Support already ramping up
 - Teleca
 - Wipro
 - Digia
 - more on the way.



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