

# 2002 RESULTS

February 2003



Euronext  
13170

**TECHNIP-COFLEXIP**

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**TKP  
LISTED  
NYSE.**

- I. 2002 MAIN NUMBERS AND FACTS**
- II. 2002 FINANCIAL STATEMENTS**
- III. MARKETS AND STRATEGIES**
- IV. CHALLENGES**
- V. OUTLOOK**

- I. **2002 MAIN NUMBERS AND FACTS**
  1. MAIN NUMBERS
  2. SIGNIFICANT REDUCTION IN NET DEBT
  3. STRONG BACKLOG AT YEAR END
  4. OFFSHORE: RISING ACTIVITY IN W. AFRICA
  5. ONSHORE: BREAKTHROUGH IN CHINA
  6. TAKING CARE OF SHAREHOLDER VALUE

## EARNINGS

- Revenues: 4,452 → EBITDA 7.8% → EBITA 4.6% → Net Income (29)
- Adjusted Net Income: 111 → EPS 3.91 euro per share

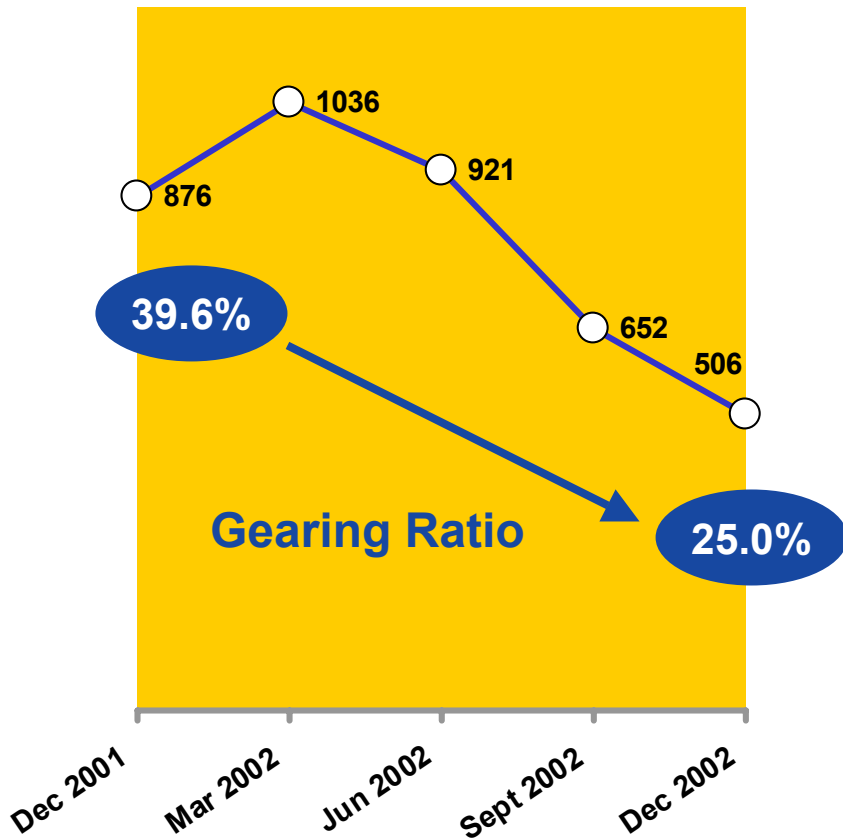
## CASH

- Total Cash Generation (inc. assets disposals): **576**
- Total Net Debt Reduction (since March 21, 2002): **530**

## BACKLOG

- Order Intake: **5,553 (+ 9% vs 2001) = 125% of 2002 revenues**
- Year End Backlog: **5,776 (+17% VS 2001) = 15.7 months of revenues**

## NET DEBT AMOUNT (€M)



## NET DEBT / EBITDA

● 31-12-01: 1.95 → 31-12-02: 1.46

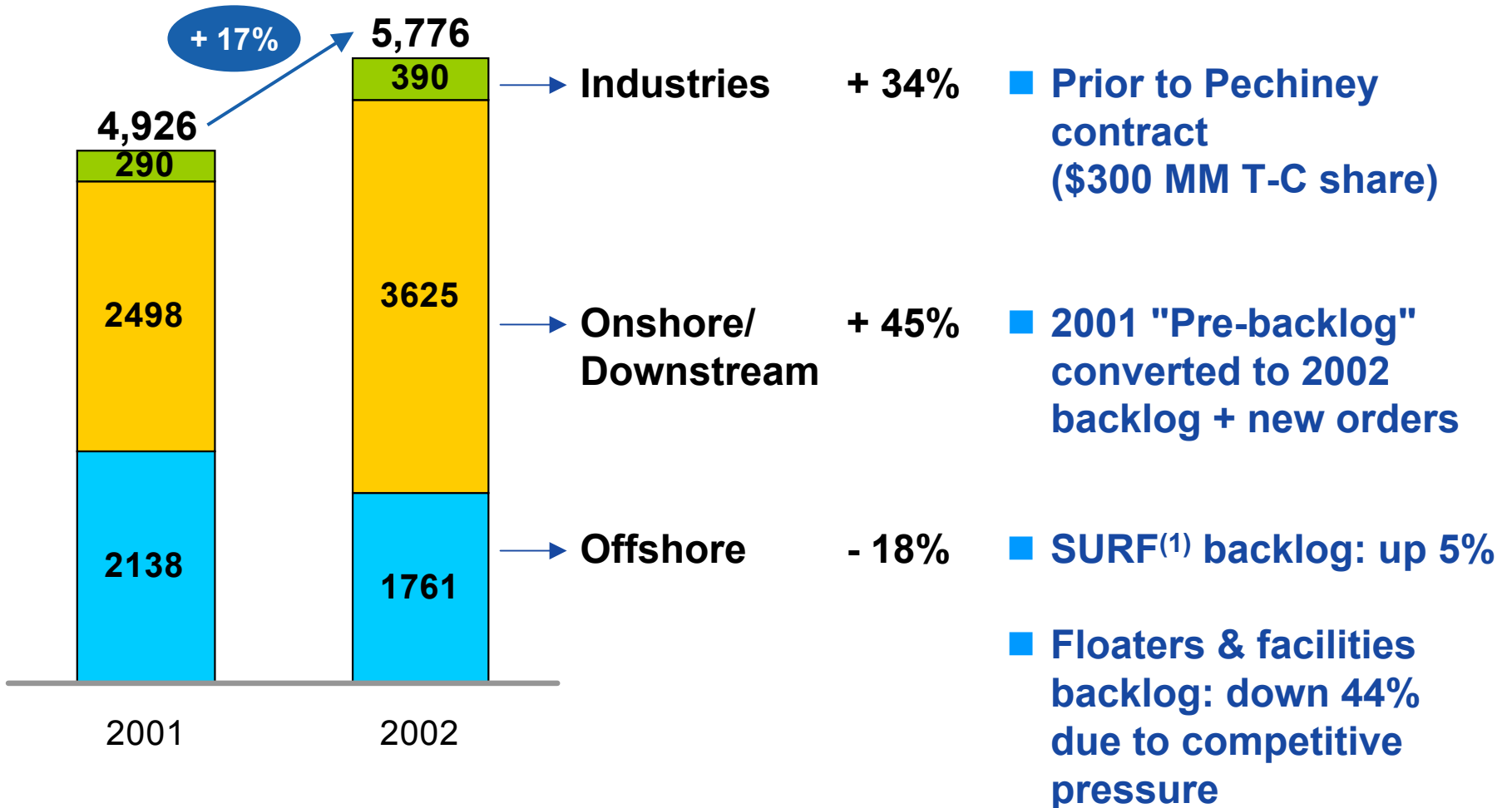
## GROSS DEBT STRUCTURE

- |                 |                  |
|-----------------|------------------|
| ● Variable: 28% | ● Euros: 84.6%   |
| ● Fixed: 72%    | ● Dollars: 14.6% |
|                 | ● Others: 0.8%   |

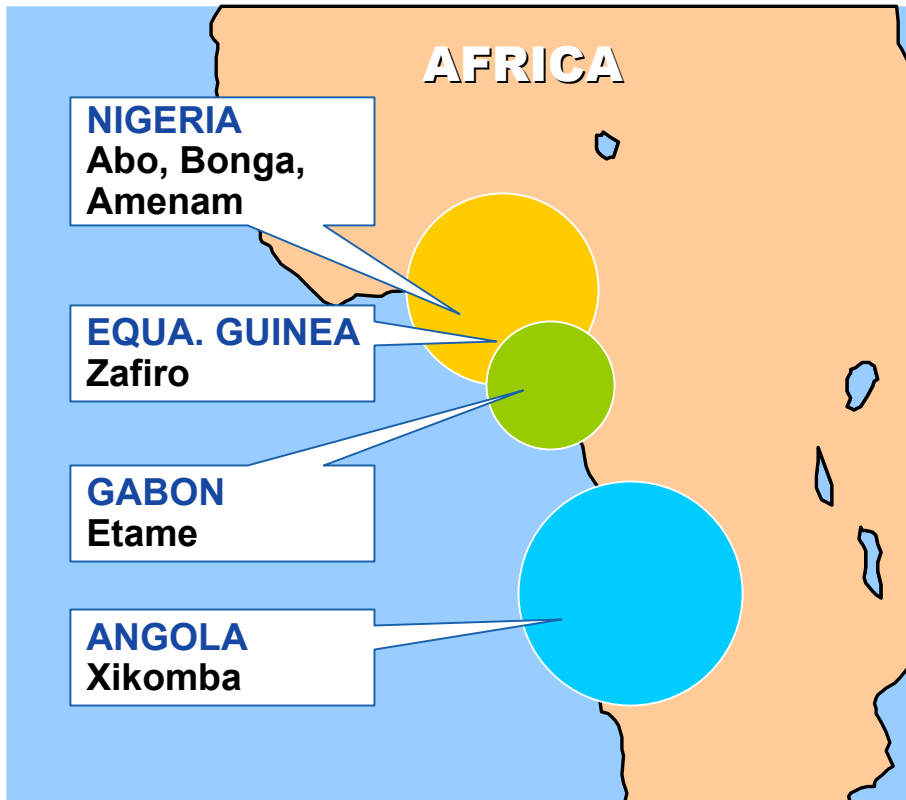
## GROSS DEBT COST

- |                          |
|--------------------------|
| ● Accounting cost: 3.35% |
| ● Cash cost: 2.48%       |

# A STRONG BACKLOG AT YEAR-END



(1) SURF: Subsea Umbilicals Risers and Flowlines



- Integrated fixed production facilities: Amenam in Nigeria
- SURF: major deepwater contract worth €330 MM
- Local content:  
Angola umbilical plant  
Start-up due mid-year 2003
- Intense bidding activity:  
large project awards expected  
1<sup>st</sup> half 2003




- Major petrochemical facilities planned by Shell, BP, Bayer, BASF - often in JV with Chinese companies
- Technip-Coflexip awarded 4 contracts worth ~ €300 MM
- Growing local engineering affiliate (Shanghai)
- New contracts expected in 2003



# TAKING CARE OF SHAREHOLDER VALUE

## IN A DEPRESSED EQUITY MARKET CONTEXT

### Stock Price Evolution January 2000 - February 2003

Saipem	+63%
IHC Caland	+26%
Fluor	-15%
<b>Dow Jones</b>	<b>-36%</b>
 <b>Technip-Coflexip</b>	<b>- 41%</b>
Halliburton	-52%
<b>CAC 40</b>	<b>-52%</b>
McDermott	-54%
DSND	-69%
Foster Wheeler	-87%
Stolt Offshore	-90%
ABB	-92%

### ACTIONS TAKEN

- Share buy-back (€ 49 MM)
- Share cancellation (3.5 MM)
  - 12% EPS relation
- Dividend policy unchanged
  - €3.30 (+ tax credit) proposed
  - Attractive yield

## **II. 2002 FINANCIAL STATEMENTS**

1. INCOME STATEMENT
2. REVENUES
3. EBITDA & EBITA
4. BALANCE SHEET
5. CASH FLOW
6. CONVERTIBLE BOND

# INCOME STATEMENT 1/2

<b>Euro in millions</b>	<b>Q4 2002</b>	<b>FY 2002</b>
<b>Revenues</b>	<b>1,144.9</b>	<b>4,452.3</b>
<b>EBITDA</b>	<b>92.3</b>	<b>347.6</b>
Depreciation	(34.4)	(143.0)
<b>Operating Income (EBITA)</b>	<b>57.9</b>	<b>204.6</b>
Financial Result	(18.9)	(50.0)
Provision for Redemption Premium on Convertible Bonds	(4.4)	(16.9)
Income Tax	(11.7)	(46.3)
<b>Operating Income After Tax</b>	<b>22.9</b>	<b>91.4</b>

# INCOME STATEMENT 2/2

<b>Euro in millions</b>	<b>Q4 2002</b>	<b>FY 2002</b>
<b>Operating Income After Tax</b>	<b>22.9</b>	<b>91.4</b>
Goodwill Amortization	(29.8)	(117.8)
Non-Operating Income (Loss) & Other	(2.7)	(3.0)
<b>Net Income</b>	<b>(9.6)</b>	<b>(29.4)</b>
<i>Add back Goodwill Amortization &amp; Non-Operating (Income) Loss</i>	<i>34.2</i>	<i>124.7</i>
<i>Add back Post-Tax Convertible Bond Premium</i>	<i>(0.2)</i>	<i>15.6</i>
<b>Adjusted Net Income</b>	<b>24.4</b>	<b>110.9</b>
<i>EPS (Diluted) (€)</i>	<i>0.86</i>	<i>3.91</i>
<i>E/ADS (Diluted) (\$) <sup>1EUR=1,05USD</sup></i>	<i>0.21</i>	<i>0.93</i>

	2002	2001 Pro forma	Change
Offshore	2,125.0	2,125.8	0.0%
Onshore/Downstream	1,938.6	2,352.0	- 17.6%
Industries	388.7	472.0	- 17.6%
<b>Group</b>	<b>4,452.3</b>	<b>4,949.8</b>	<b>- 10.1%</b>

- 2000 and 2001 Lower Order Intake (Onshore and Industries)
- Unusually Long Delays During 2002 in Contract Awards and Financing
- Impact of Forex and Perimeter Change: € 164 million reduction  
On like-for-like basis, revenues would have been € 4,616 million (-6.7%)

	Offshore	Onshore/ Downstream	Industries	Group
Revenues	2,125.0	1 938.6	388.7	4,452.3
EBITDA	250.1	85.3	12.2	347.6
Depreciation	(123.2)	(16.4)	(3.4)	(143.0)
EBITA	126.9	68.9	8.8	204.6
EBITDA margin	11.8%	4.4%	3.1%	7.8%
EBITA margin	6.0%	3.6%	2.3%	4.6%

■ **Offshore activity more capital intensive:**

→ **Offshore depreciation ~ 6% of associated revenues**  
(0.8% for Onshore/Industries)

■ **On like-for-like basis (perimeter and foreign exchange):**

→ **Offshore EBITDA margin: 12.1%** } **Group: 8%**  
 → **Onshore/Industries EBITDA margin: 4.2%** } **(versus 9.1% in 2001)**

# BALANCE SHEET

Euro in millions	Dec. 31, 2002	Sept. 30, 2002	Dec. 31, 2001
Cash	741	731	763
Other Current Assets	1,370	1,305	1,122
Contracts in Progress	4,977	5,660	6,426
Fixed Assets	3,518	3,552	3,807
<b>Total Assets</b>	<b>10,606</b>	<b>11,249</b>	<b>12,118</b>
Debt	1,337	1,476	1,640
Progress Payments on Contracts	5,420	6,020	6,472
Other Liabilities	1,478	1,364	1,433
Provisions	329	337	328
Shareholders' Equity and Minority Interest	2,042	2,052	2,235
<b>Total Liabilities and Shareholders' Equity</b>	<b>10,606</b>	<b>11,248</b>	<b>12,118</b>
<i>Net Debt</i>	<i>506</i>	<i>652</i>	<i>877</i>
<i>Gearing</i>	<i>25.0%</i>	<i>32.3%</i>	<i>39.6%</i>

<b>SOURCES</b>	
Operating Cash Flow	239.9
Change in Working Capital	192.9
Asset Disposals	143.2
Rights Issue	12.4
Treasury	22.3
<b>TOTAL</b>	<b>610.7</b>

<b>USES</b>	
Capital Expenditures	126.2
Dividends Paid	79.8
Share Buyback	49.0
Debt Reduction	319.7
Forex/Perimeter Change	36.0
<b>TOTAL</b>	<b>610.7</b>

**2002 Net Cash Flow from operating activities: €432.8 MM**



	December 2002	February 2003
Number of Bonds Bought Back & Cancelled	165,653	100,611
Nominal Amount Outstanding	€ 765.3 MM	€ 748.2 MM
Redemption Premium	€ 90.4 MM	€ 88.4 MM

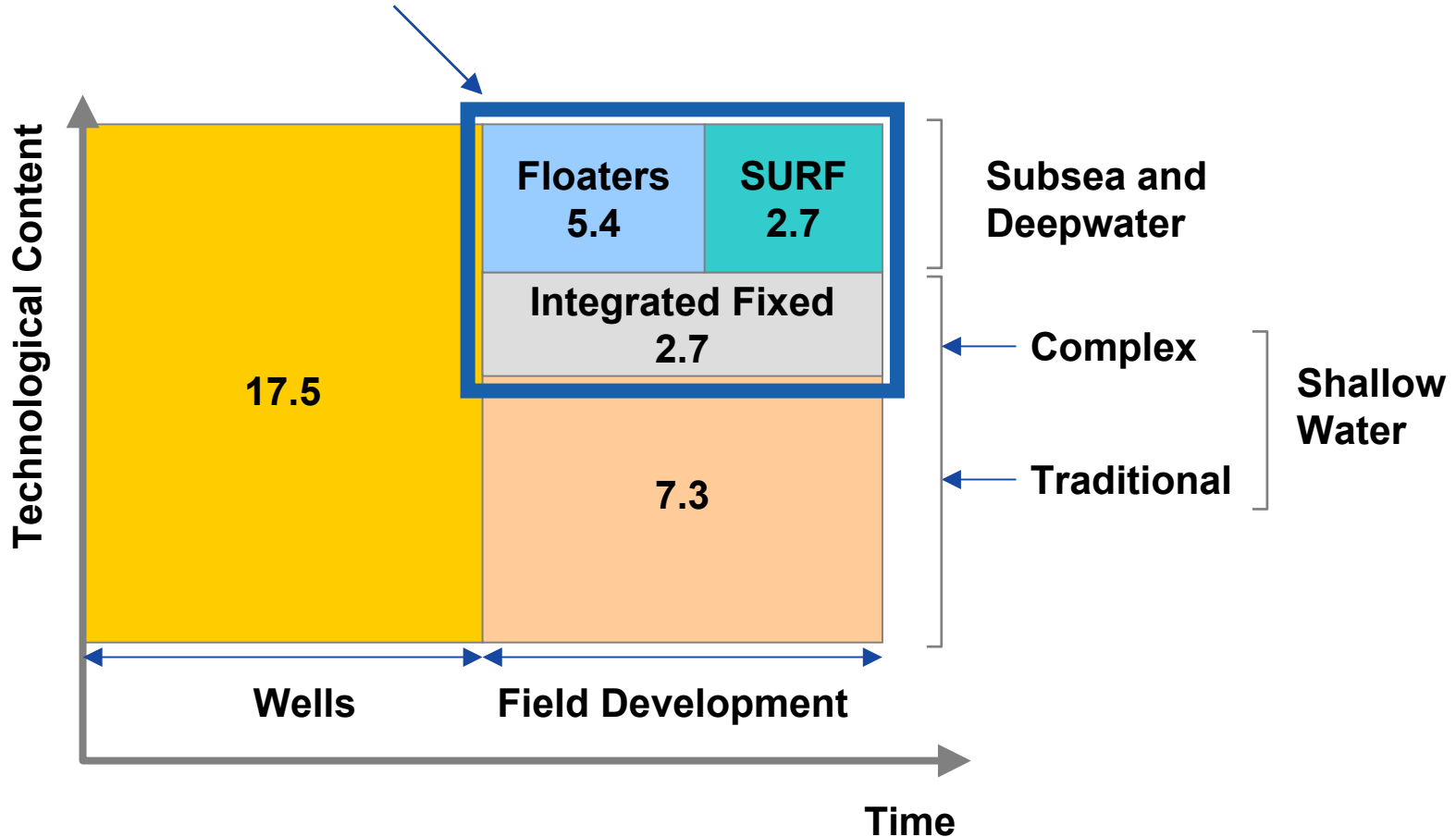
**Financed by Credit Line: \$ 50 MM**

**Maturity Date: Dec. 31, 2007**

### **III. MARKETS AND STRATEGY**

1. OFFSHORE: RISING ACTIVITY IN SURF AND FLOATERS
2. ONSHORE: INTERNATIONAL GAS DEVELOPMENT
3. AUXILIARY GROWTH ENGINES
4. STRATEGIC INITIATIVE

## TECHNIP-COFLEXIP POSITIONING (\$ Bn/yr)



# OFFSHORE: A FAST RISING MARKET FOR SURF AND FLOATERS

## MARKET TRENDS

Expected Capex CAGR:  
(2003 – 2005)

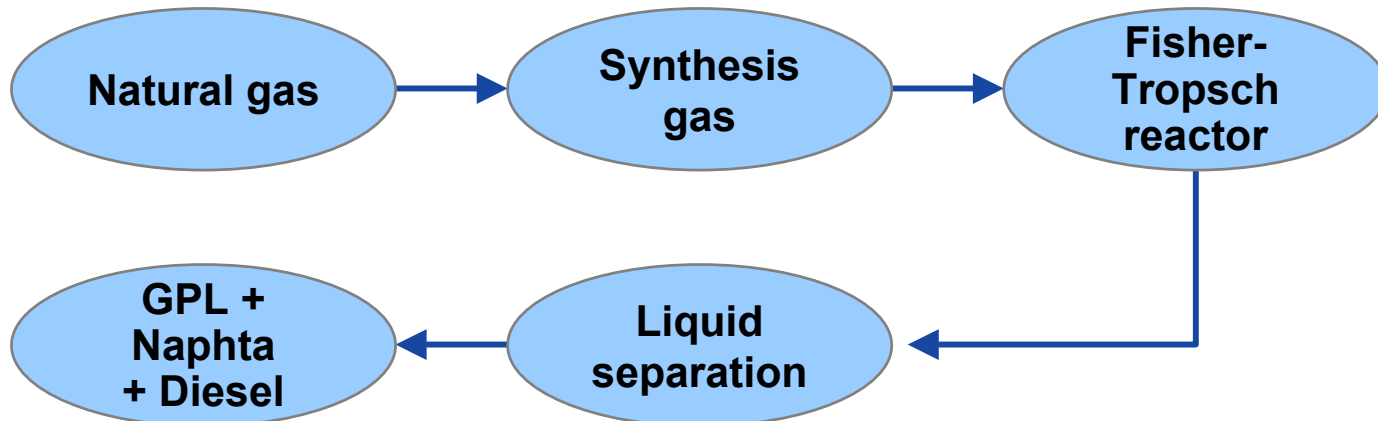
- SURF: +13%
- Floaters: + 9%
- Integrated fixed: +10%

## TECHNIP-COFLEXIP COMPETITIVE EDGE

- Engineering & project management capabilities
- Disciplined approach to bidding
- World-class vessels, plants and construction yards
- Technologies (reel lay, flexible pipe, SPAR, TPG 500...)

## TECHNIP-COFLEXIP POSITIONNING

- Leadership in gas treatment and gas pipeline
- Active player in LNG (Nigeria, Qatargas)
- Pioneer in GTL: Awarded the 1<sup>st</sup> large scale project early 2003: Qatar (\$ 675 MM)



## MARKET TRENDS (Next 10 yrs)

- Natural gas demand:  
+ 2.4% / year, 2 times faster  
than oil
- LNG demand: + 6-7 % / year
  - 16 new trains  
in existing plans
  - 20 new greenfield  
projects

} \$ 32 bn  
Capex
- Emerging G.T.L. market  
expected to grow from 40 to  
some 300 Th. B/D in 2010

## TECHNIP-COFLEXIP COMPETITIVE EDGE

- Record expertise in gas treatment & in  
pipeline
- Strong positions in gas rich countries  
(Iran, Qatar, Emirates, S. Arabia...)
- Technologies: proprietary or through  
licensing agreements.

## BUSINESS SEGMENT

### Refining / Hydrogen

- Global refining capacity:  
2000 → 80 MBD  
2020 → 120 MBD
- Move towards cleaner products (hydrodesulfuration)

### Petrochemicals

- World map changing, with new capex flowing:
  - Closer to low cost feedstock (Middle East gas)
  - Closer to new customers (China)

### Other Growth Segments

Life Sciences

Power Plants

Mining & Metals

## TECHNIP-COFLEXIP POSITIONNING

### Refining / Hydrogen

- Refining grassroot projects (Egypt, Vietnam), capacity expansions and revampings
- World market leader in H<sub>2</sub> units

### Petrochemicals

- Leader in mega steamcrackers (Iran No. 10: 1.4 MT)
- No. 1 in polyethylene, PTA alliance
- Historic presence in Middle East
- Recent breakthrough in China

### Other Growth Segments

- Large growth potential
- Feb. 2003: Award of a \$600 M aluminium project in South Africa (Technip-Coflexip share 50%)



## ACTION PLAN

- Relocation of Paris staff to a single leased location
- Savings & cost synergies: procurement, I.T., overhead
- Disposal of non-strategic assets
- Merger of Technip-Coflexip and Coflexip
- Streamlining of management structure

## EXPECTED OUTCOME

- Gross proceeds from asset sales (incl. sale of current HQ building): €130-150 MM
- Full year impact of non-strategic asset sales:
  - Revenues - 4%
  - EBITA margin up to +0.4 points

## **IV. CHALLENGES**

1. MIDDLE EAST UNCERTAINTIES
2. CURRENCY FLUCTUATIONS
3. COMPETITIVE PRESSURE

- Backlog as of Dec. 31, 2002: € 2,150 MM  
(37% of Group consolidated backlog) - None in Kuwait or Iraq
- Most contracts either cash positive or covered by ECA's
- Commitments toward suppliers include a *force majeure* clause

## SCENARIO A

Disruption limited to Iraq

- ➔ No impact on Technip-Coflexip other than a temporary slowdown in field activity and in awards of new orders

## SCENARIO B

Regional safety concerns lead to project suspension in the Gulf region

- Three month suspension:
  - ➔ Cash flow slippage could reach about 3% of Group revenues
  - ➔ Slowdown in new contract awards

...may create

Technip-Coflexip answers

Foreign exchange gains or losses

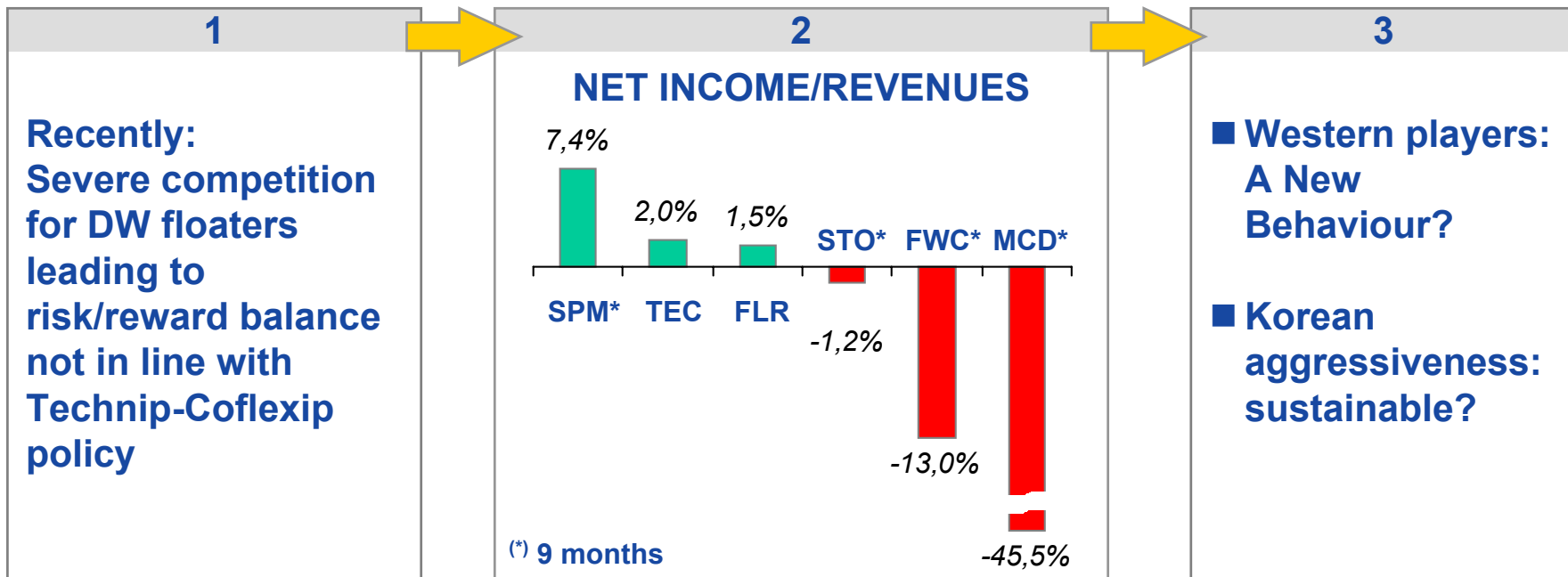
All forex positions fully hedged  
(Brazil loophole closed since 01.01.03)

Consolidation impact on revenues & margins

In 2003, a +/- 5% in \$/€ rate may lead to  
→ +/- 1.2 % change in revenues  
→ +/- 2.4 % change in EBIT

Better or worse position compared to competition

Strong € provides competitive advantage to U.S. and Asian competitors  
→ shift costs to weakening currency countries (mainly procured equipment)



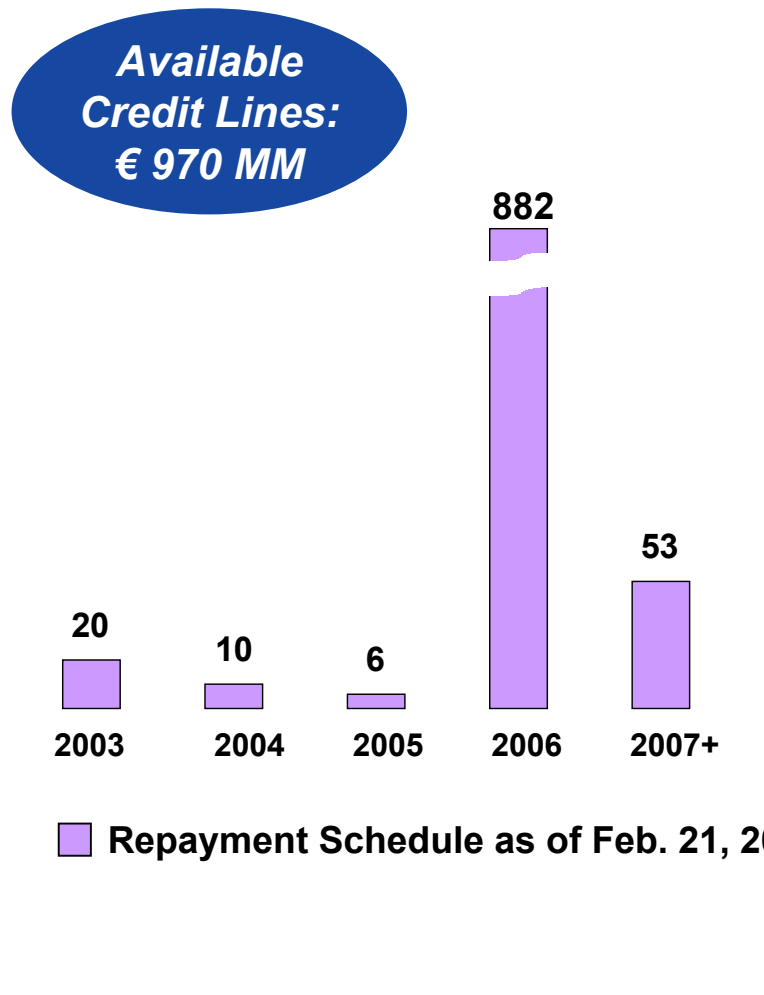
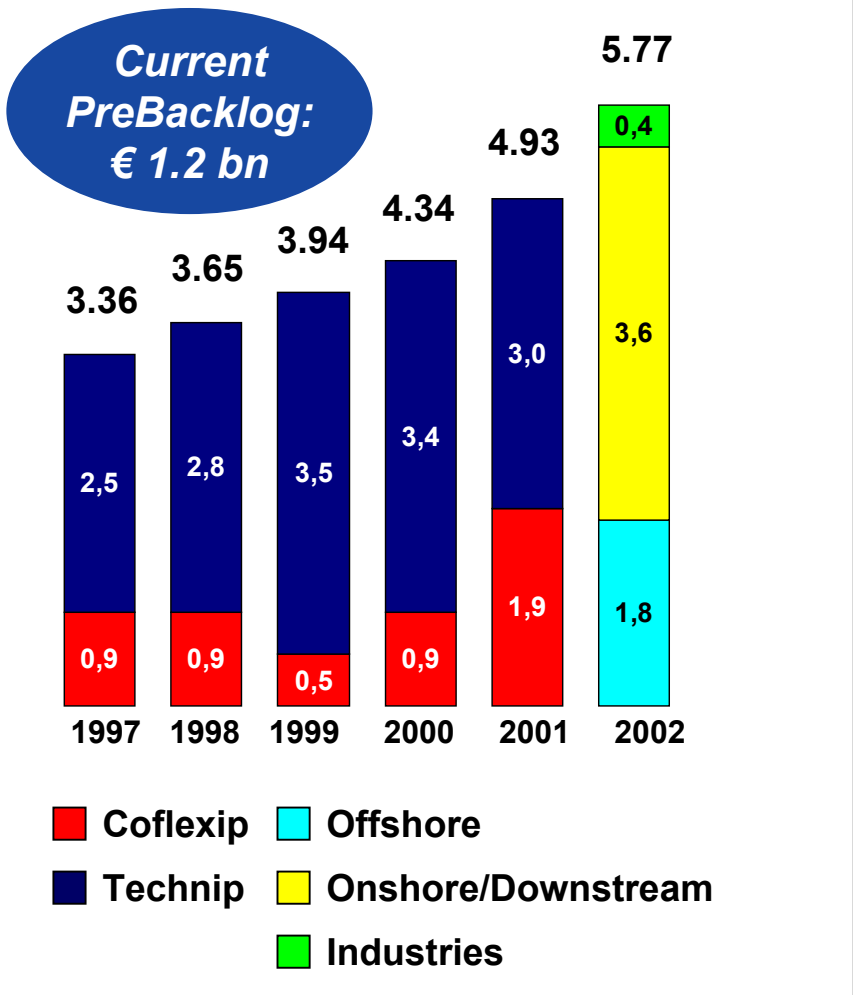
**Technip-Coflexip still to bid for EPIC/LSTK contracts as we have:  
The Right Skills**

- Track record in cost estimation & in planning
- Risk evaluation & mitigation, project management skills
- Partnering strategy with low-cost fabrication yards

## V. | OUTLOOK

Our expected growth cycle is based on two strengths:

**HISTORICALLY HIGH BACKLOG** (in € bn) + **ROBUST FINANCIAL POSITION** (in € MM)



## OVERVIEW

Given the time lag between contract award and full fledged execution

- 1<sup>st</sup> half 2003 should be similar to 1<sup>st</sup> half 2002
- Pick up will appear in 2nd half 2003 and accelerate in 2004

Weather conditions may impact marine ops during winter months

## FULL YEAR

Revenues:	Up about 5%
EBITA:	Growing 2 times faster than revs.
Pre-GW EPS:	Growing 3 times faster than revs.

## UNDERLYING ASSUMPTIONS:

- No drastic change in market factors
- Early January 2003 exchange rates
- Same portfolio of assets and activities



# TARGETS AND DRIVERS: A NEW CYCLE OF GROWTH

**Group Targets 2003-2005: Revenues CAGR + 10%**  
**(45-50% Offshore, 45-50% Onshore, 8-10% Industry)**

## Deep Offshore Developments

- SURF
- Floaters

- West Africa
- GoM
- Brazil
- Far East

## International Gas Developments

- Gas Treatment & P/L, LNG, GTL

- Middle East
- Far East
- Russia
- Africa

## Auxiliary Growth Engines

- Shallow Water
- H<sub>2</sub> & Sulfur
- Petrochemicals
- Fertilizers
- Life Sciences
- Power Plants
- Mining & Metals

Statements in this document that are not historical fact are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including forward-looking statements with respect to the financial condition, results of operations, business, competitiveness and strategy of the Technip-Coflexip Group. Such statements are based on a number of assumptions, expectations and forecasts that could ultimately prove inaccurate, and are subject to a number of risks and uncertainties that could cause actual results to differ materially, including currency fluctuations, the level of capital expenditure in the oil and gas industry as well as other industries, the timing of development of energy resources, construction and project risks, armed conflict or political instability in the Persian Gulf or other regions, the strength of competition, interest rate fluctuations, control of costs and expenses, the timing and success of anticipated integration synergies and stability in developing countries. For a further list and description of such risks and uncertainties, see the reports filed by Technip-Coflexip with the Securities and Exchange Commission and the “Commission des Opérations de Bourse.” Technip-Coflexip disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. The financial information contained in this document has been prepared in accordance with French GAAP, and certain elements would differ materially upon reconciliation to US GAAP.

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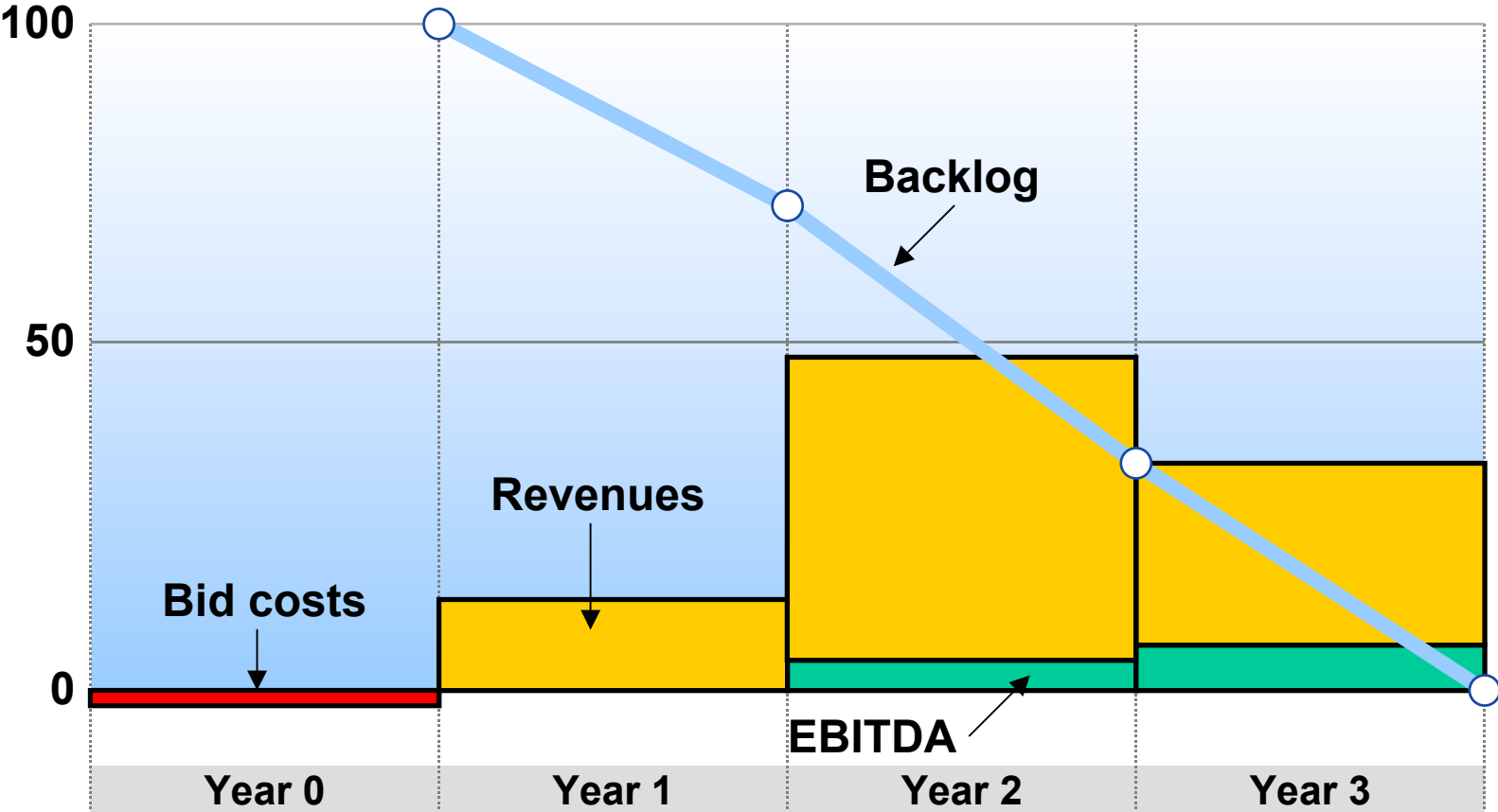
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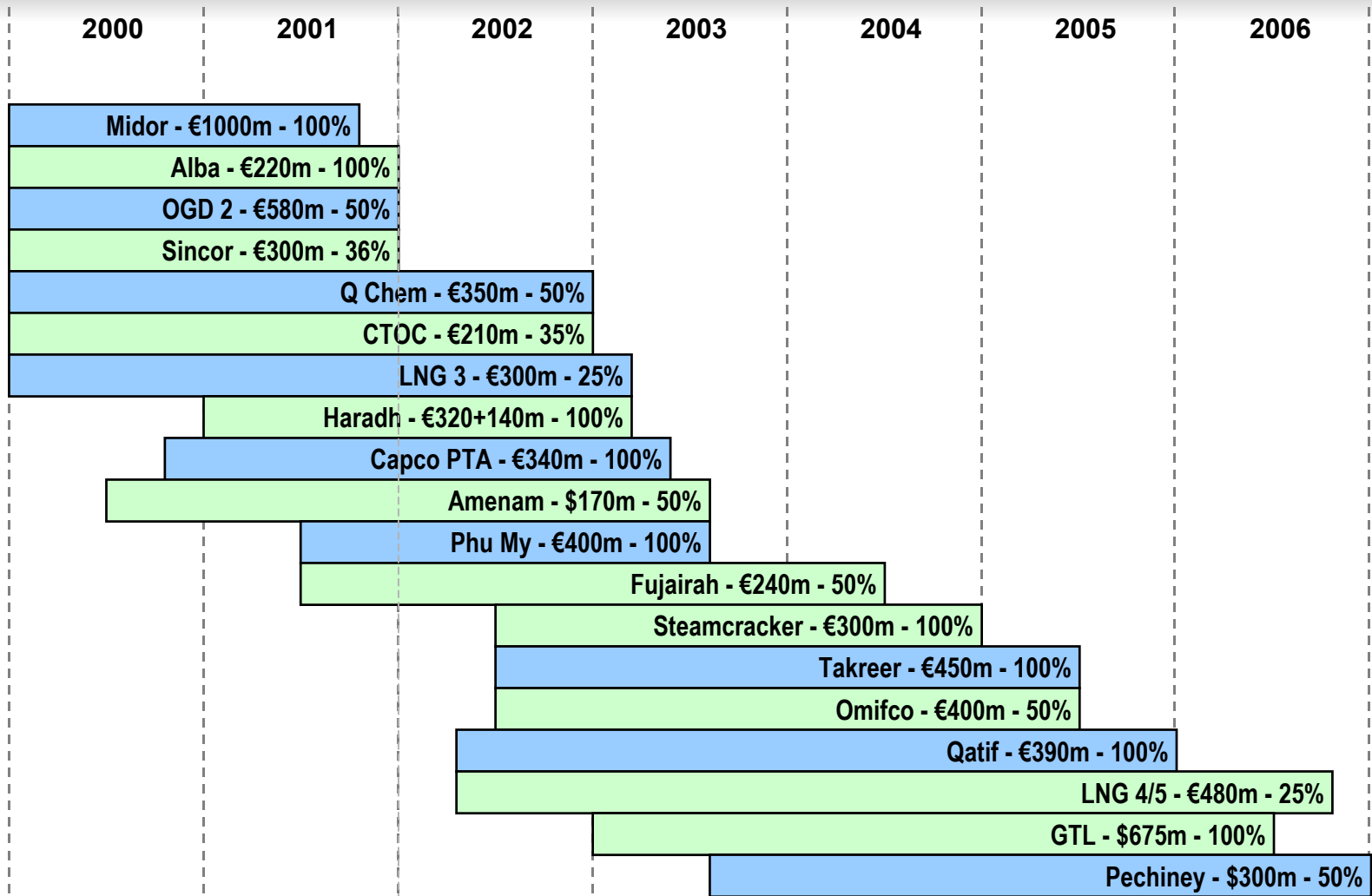
Ex.: a 3-year project valued 100 with a life of project EBITDA margin of 7%

	Year 0			Year 1	Year 2	Year 3
<b>Operations</b>	×	×	×			
	BID	Award	In force	Engineering Early Procurement	Procurement Construction started	End of construction Commissioning / Start-up
<b>Accounts</b>						
Backlog at year end			100	80	30	0
Revenues	-	-	20	50	30	
EBITDA	-	-	0	3	4	
EBITDA/Revenues	-	-	0%	6%	13%	
	Year 0	Year 1	Year 2	Year 3		

# SCHEMATIC OF A MAJOR CONTRACT FLOW IN THE ACCOUNTS



# SCHEDULE OF MAJOR CONTRACTS ABOVE € 200 M



Value refers to Group Share, % refers to Group % of interest

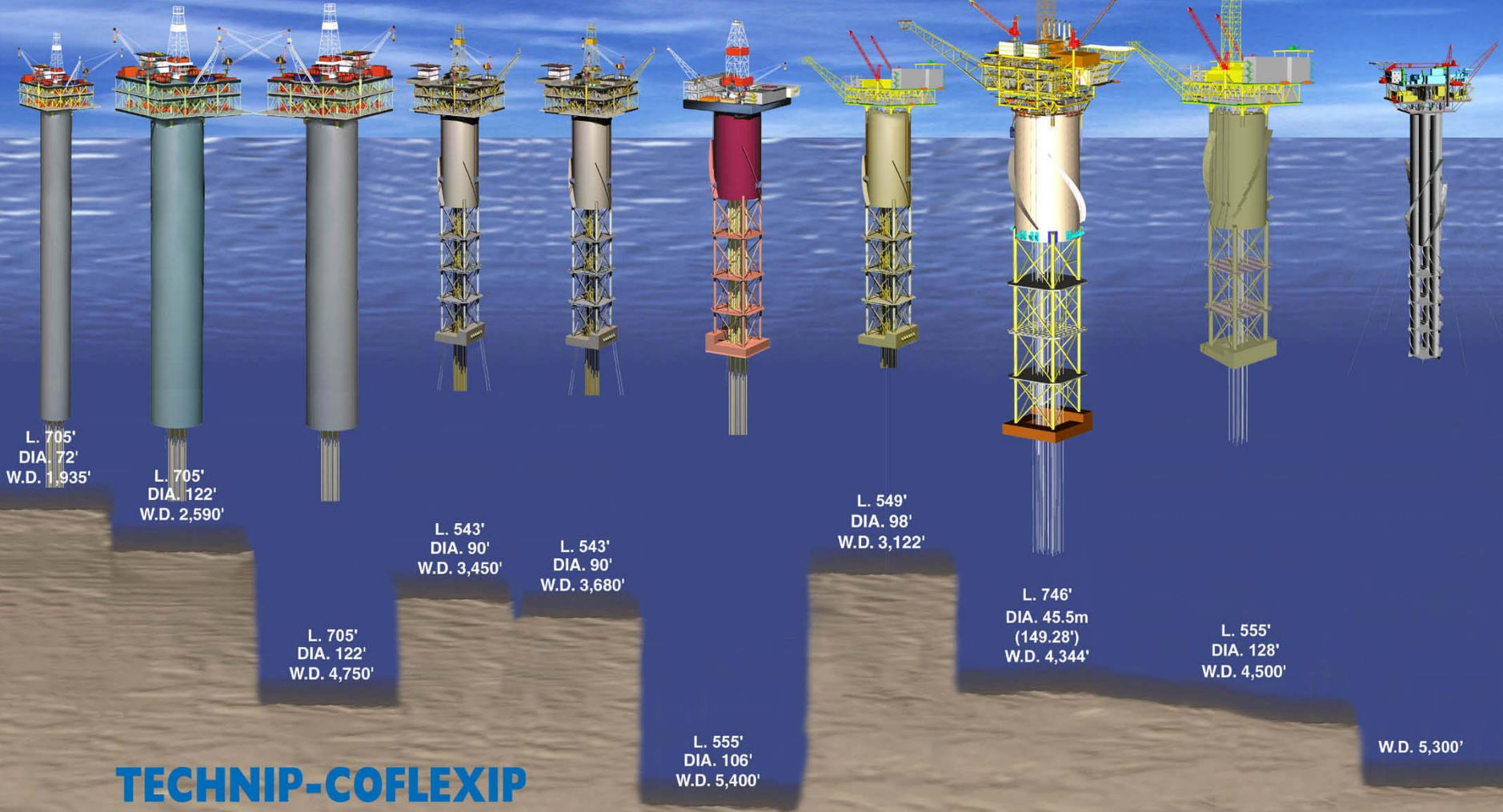
# WEIGHTED AVERAGE COMPLETION RATE OF MAJOR LUMP-SUM CONTRACTS ABOVE € 100 M

At year end	2001	2002	2003
LOP Revenues of Major Contracts (€bn)	5.9	6.3	6.2
Weighted Average Completion Rate*	71%	59%	66%

Multi-year lump sum contracts € 100 MM + (including contracts ex-CSO/Aker as of 2002) completed or under execution during the relevant year

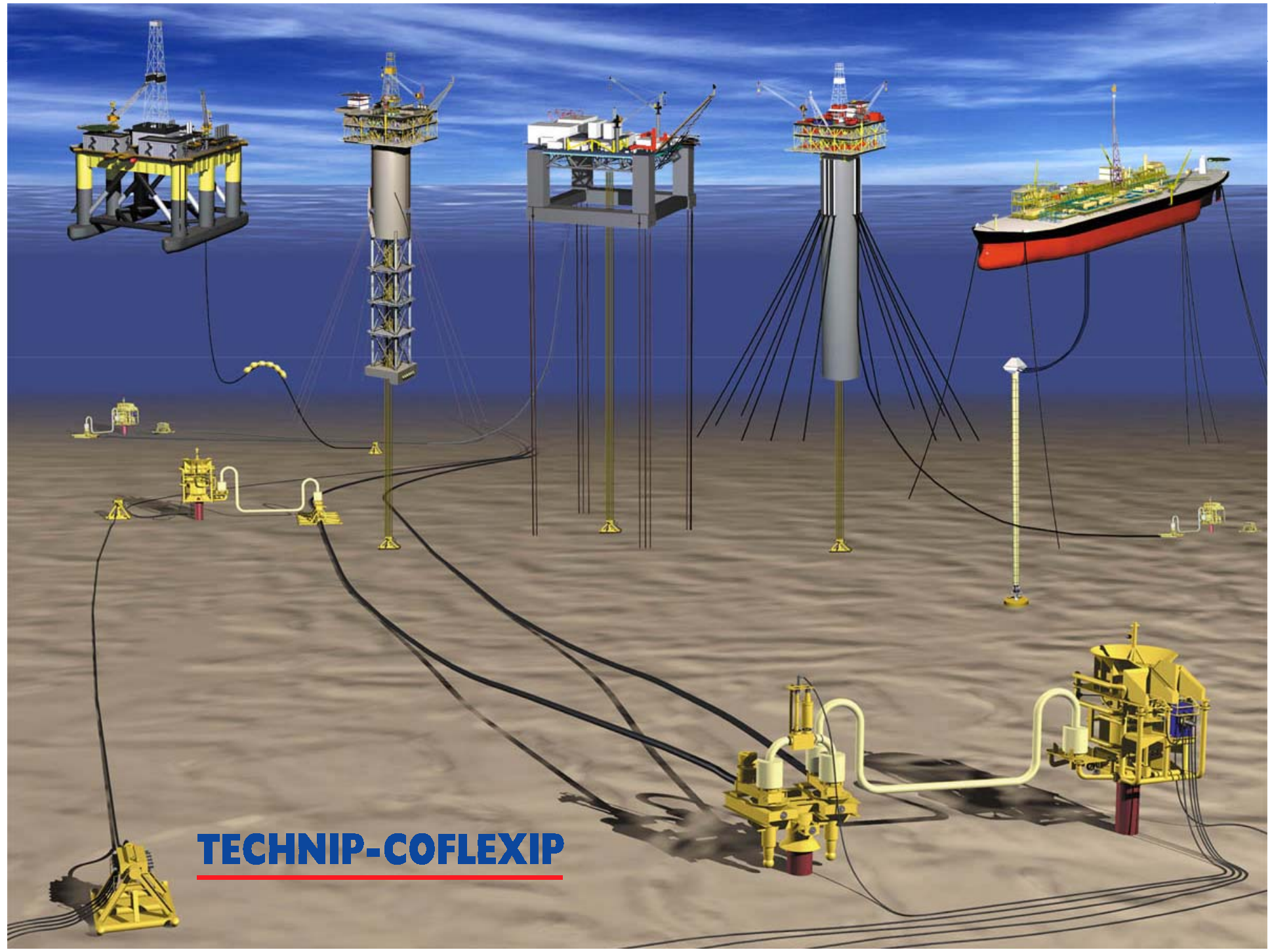
\* Management estimates

NEPTUNE GENESIS DIANA BOOMVANG NANSEN HORN MOUNTAIN GUNNISON HOLSTEIN MAD DOG RED HAWK



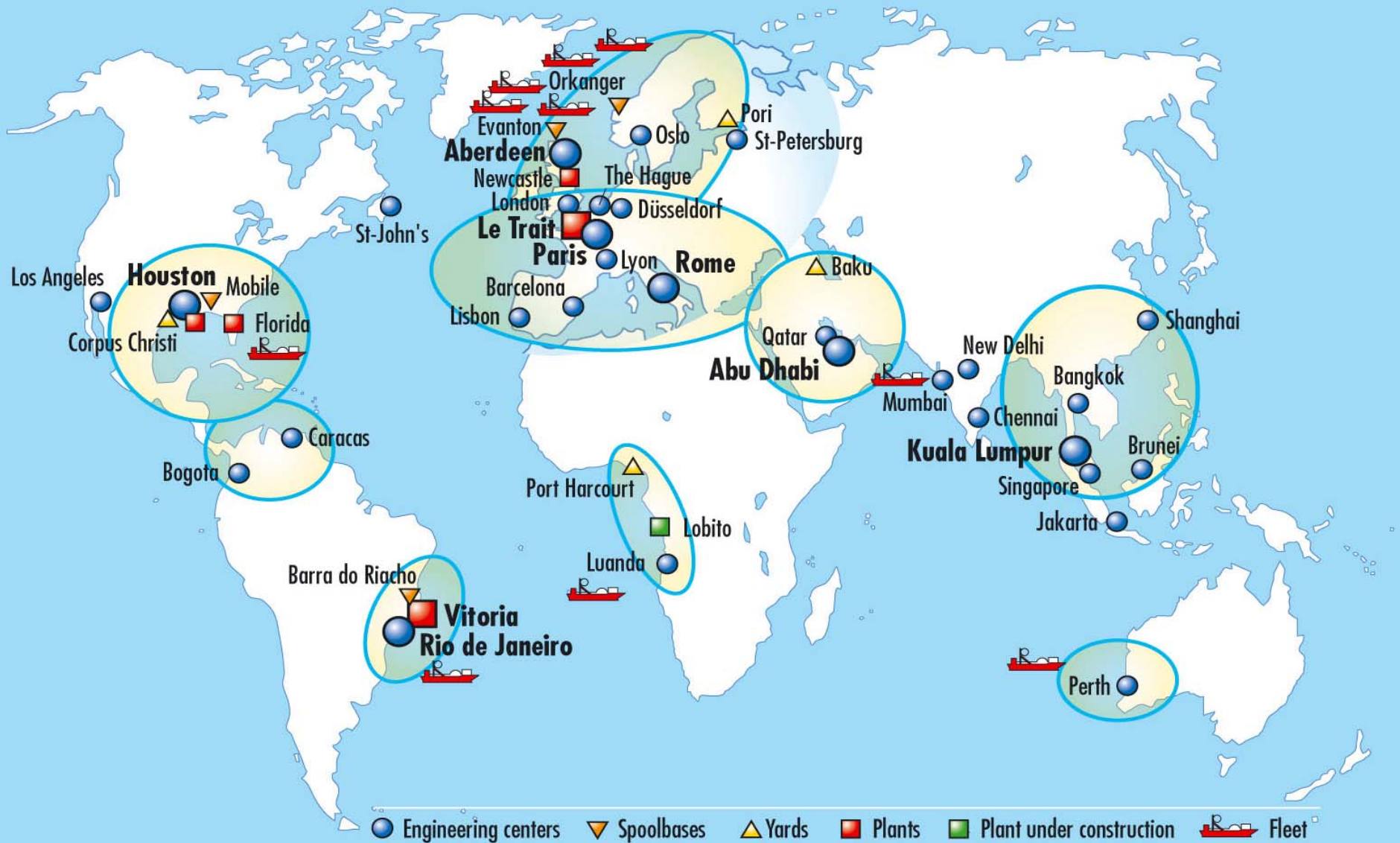
**TECHNIP-COFLEXIP**



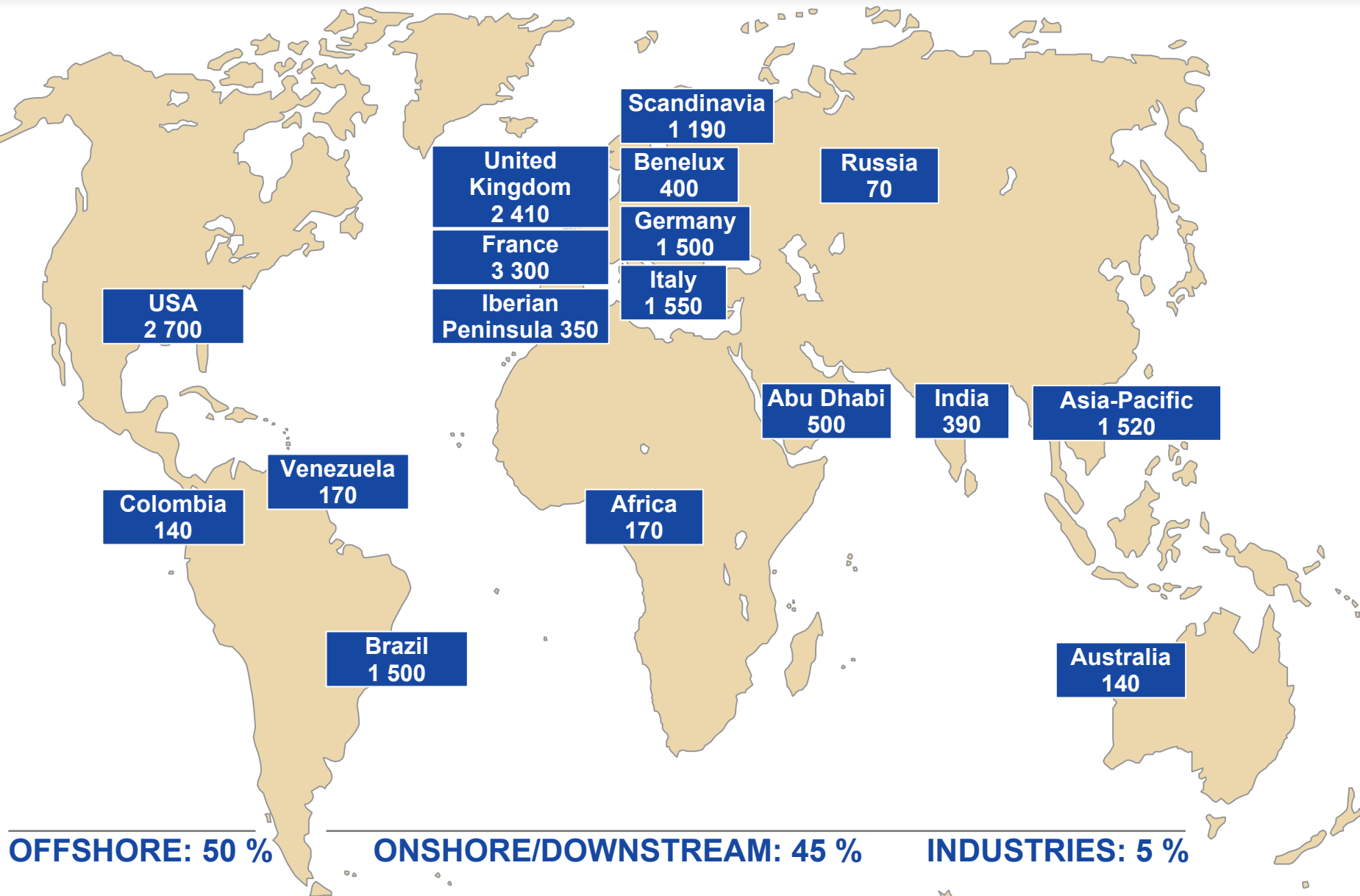


**TECHNIP-COFLEXIP**

## A global network of engineering centers, yards, plants and vessels



# TECHNIP-COFLEXIP WORKFORCE



OFFSHORE: 50 %

ONSHORE/DOWNSTREAM: 45 %

INDUSTRIES: 5 %

## Expected contract awards over the next 6 months being pursued by Technip-Coflexip:

■ Middle East	3,200
<hr/>	
■ Outside Middle East:	12,100
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→ Offshore	8,600
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→ Onshore/Industries	3,500
<hr/>	
<b>Market Pursued (6 months)</b>	<b>15,300</b>
<hr/>	



