| CORPORATE RESULTS | | | | | |
|---|--------|--------|--------|--------|--------|
| OPERATING COSTS ⁽¹⁾ | 2012 | 2011 | 2010 | 2009 | 2008 |
| (millions of dollars) | | | | | |
| Production and manufacturing expenses | 38,521 | 40,268 | 35,792 | 33,027 | 37,905 |
| Selling, general, and administrative | 13,877 | 14,983 | 14,683 | 14,735 | 15,873 |
| Depreciation and depletion | 15,888 | 15,583 | 14,760 | 11,917 | 12,379 |
| Exploration | 1,840 | 2,081 | 2,144 | 2,021 | 1,451 |
| Subtotal | 70,126 | 72,915 | 67,379 | 61,700 | 67,608 |
| ExxonMobil's share of equity company expenses | 12,239 | 11,401 | 9,049 | 6,670 | 7,204 |
| Total operating costs | 82,365 | 84,316 | 76,428 | 68,370 | 74,812 |

(1) See Frequently Used Terms on pages 93 through 95 of ExxonMobil's 2012 Financial & Operating Review.