

Computacenter plc  
Half year results to 30 June 1998

*Computacenter*

## Chairman's statement

I am pleased to be able to report another set of record results for the Group in the half year to 30 June.

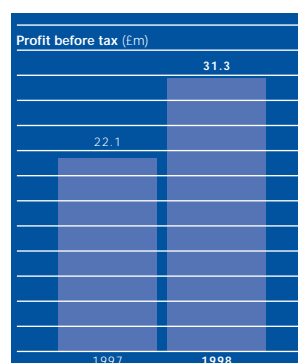
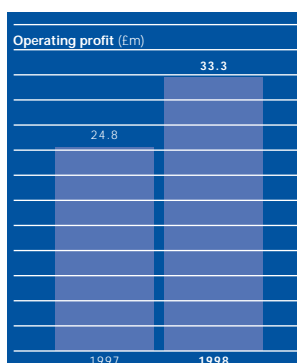
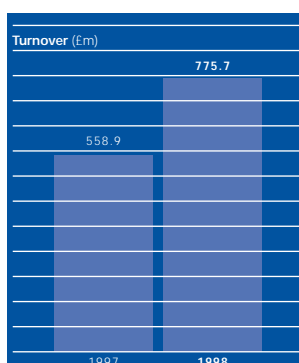
Turnover, at £776 million, was up 39% over the same period last year and profit before tax, at £31.3 million, was up 42%. The Group's net margin before tax as a percentage of sales remained steady at 4% and fully-diluted earnings per share grew by 42% to 11.4 pence.

The Group maintained a strong positive cash flow with a net inflow of £1.8 million compared with a net outflow of £11.2 million for the same period last year. This was before taking account of £49.6 million received as a result of the Group's successful flotation. The net cash position, after debt, was £18.7 million at the half year.

Our businesses in France and Germany both exceeded plan. Turnover for Computacenter France grew by 56% to £69 million and operating profit grew 75% to £1.15 million. Our business in Germany is at an earlier stage of development but achieved sales of £12.9 million with an operating loss of £0.6 million.

The growth rates exhibited in the first half were ahead of expectations. This was partly the result of a number of exceptional factors which are unlikely to be repeated in the second half. These include substantial gains in public sector turnover which is typically weighted to the first half of the year, changes in the corporate licensing arrangements for Microsoft software which resulted in some particularly large deals in the first half and the outstanding growth of Computacenter France. However, even allowing for these factors, the underlying growth rate of the Group remained at a very encouraging level.

The Group's financial strength has enabled management to further accelerate our investment in people, systems and infrastructure. Many of these investments are expensed through the profit and loss account. Recruitment continues apace and the Group has expanded its office space in several regions. The development of the new logistics, engineering and administration centre in Hatfield is proceeding according to plan. We are also continuing to develop and extend our range of services. All of these investments will help to secure the future growth of the Group.



Turning to the future, there is much talk about the possible effects of Year 2000 and EMU, as well as general economic conditions. I am pleased to report that current trading remains strong and, allowing for the exceptional factors noted above, there is no evidence of any slowdown in the underlying growth rate of the Group's business. Consequently, management remains confident of the likely outcome for the full year.

With respect to the Year 2000 issue, on previous occasions we have noted that it is difficult to predict the net effect on the Group. Some customers have accelerated hardware replacement as part of their Year 2000 compliance programmes, but in other instances significant projects are being deferred until the next millennium. In the last few months we have begun to see some evidence that there may be an accelerating net pull-forward of business but we estimate that the impact on our results so far has been minimal.

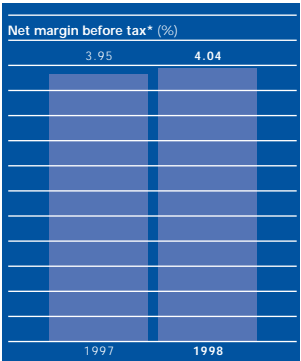
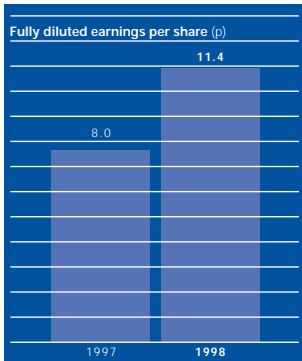
EMU is a factor which will drive future growth as companies adapt their IT systems to cope with the new currency. This will be true regardless of whether the UK chooses to enter the system. However, again, there has been little, if any, effect on our business to date.

Our flotation, which took place on 21 May, was an important landmark for the Group and an undoubted success. The offer was more than 12 times oversubscribed. As part of the flotation process, free shares were offered to all qualifying staff who were on the payroll as at 31 March this year. Consequently over 90% of Computacenter staff are now shareholders in the Group. It is worth noting that the cost of these free shares, £2.8 million, was expensed through the profit and loss account in the first half. Since the flotation the Group has also initiated a Sharesave scheme in which 56% of staff have elected to participate.

Our people remain, as always, our greatest asset. It is a tribute to their efforts that we have once more achieved record results. This is particularly satisfying in a period when many of our staff have spent significant amounts of time preparing the Group for our flotation. I thank them all and look forward to reporting on our results, and declaring a full year dividend, at the end of the financial year.

*Philip Hulme*

Philip Hulme, Chairman



Financial highlights for the six months ended 30 June 1998 versus the six months ended 30 June 1997.

\*Defined as profit on ordinary activities before tax/turnover.

## Review of operations

Computacenter is the largest UK-owned company specialising in the provision of distributed information technology and related services to large corporate and public sector organisations.

Our overall strategic objective is to establish Computacenter as the preferred partner of such organisations for the purpose of implementing the supporting distributed IT.

The Group offers a full range of services including Planning, Requisition, Implementation, Support and Management and markets these services as 'PRISM'.

During the first half the Group continued to make progress by further developing the range of services sold into existing accounts and by winning a number of significant contracts with new customers. Notably, we expanded the range of services provided to many of our managed services customers. New account wins in the first six months included the Post Office, SEEBOARD Plc and the Automobile Association.

During the first half of 1998 the GCat contract with the CCTA, won jointly with EDS in September 1997, resulted in significant sales gains in the government sector. Due to the traditional purchasing patterns of the public sector we expect that this contract will have less impact in the second half of the financial

year. The first six months were also given a boost by Microsoft's introduction of new corporate software licensing arrangements which resulted in a number of major incremental sales.

The demand for the Group's support and managed services offerings continued to increase. In the first half of the year the UK company merged its on-site maintenance and managed services operations into a single unit. This new division comprises some 900 people, the majority of whom work full time on customer sites managing and supporting distributed technology. In addition, we enhanced our central support capability, thus creating a significant opportunity to share best practices and to create operational leverage.

The Group continued to invest in skills and infrastructure in the rapidly growing enterprise networking market and attained the much-coveted Cisco Gold accreditation in the UK in March. The UK company also expanded its investment in higher end UNIX services and became authorised for the sale and support of HP/9000 and DEC Alpha platforms.

The growth of the Internet and corporate Intranets is creating numerous opportunities for the Group. However, many of these originate outside our traditional IT contacts within customer organisations and the range of services required differs from our core offering.

For these reasons, a new division has been formed in the UK dedicated to 'e-business' which will, in due course, be marketed under its own identity.

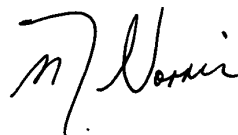
The UK company continued to develop its expertise in the area of channel assembly whereby manufacturers supply part-built machines and Computacenter adds the final components, such as disk and memory, against final customer orders. An initial pilot scheme was successfully completed with IBM and that programme is now fully implemented and live. A similar pilot is currently underway with Hewlett-Packard.

Construction has commenced at the new logistics, engineering and administration facility in Hatfield and work is on schedule. New offices were opened in London and Hatfield to accommodate the continued expansion of our sales and support operations.

In France, new offices were opened in Nice, Pau and Rouen and an agreement was signed for a significantly larger headquarters and operations centre to accommodate continued growth. Occupation of these premises is expected in the first half of 1999. Our German subsidiary is in the process of implementing Computacenter's systems and business practices and we remain very satisfied with the company's progress to date.

The millennium date issue has a mixed impact on Computacenter. As the year progresses it will become clearer whether we can expect to see a net pull-forward of business. Our own project to ensure compliance of internal systems is proceeding on schedule.

The Group has increased investment in recruitment to cope with current and future demand and a total of 626 new positions were created in the first half of the year. As the Chairman indicated in his statement, the vast majority of Computacenter's staff are now shareholders and the majority of them have also elected to participate in our new Sharesave scheme. This high level of financial participation, and the corresponding level of enthusiasm which is apparent within the Group, is extremely encouraging and bodes well for our continued success.



Mike Norris, Chief Executive

## Auditors' review report

To Computacenter plc

We have reviewed the interim financial information on pages 6 to 10 in respect of the six months ended 30 June 1998, which is the responsibility of, and has been approved by, the Directors. Our responsibility is to report on the results of our review.

Our review was carried out having regard to the Bulletin, *Review of interim financial information*, issued by the Auditing Practices Board. This review consisted principally of obtaining an understanding of the process for the preparation of the interim financial information, applying analytical procedures to the underlying financial data, assessing whether accounting policies have been consistently applied, and making enquiries of the Group's management responsible for financial and accounting matters. The review excluded audit procedures such as tests of controls and verification of assets and liabilities and was therefore substantially less in scope than an audit performed in accordance with Auditing Standards. Accordingly we do not express an audit opinion on the interim financial information.

On the basis of our review:

- we are not aware of any material modification that should be made to the interim financial information as presented; and
- in our opinion the interim financial information has been prepared using accounting policies consistent with those adopted by Computacenter plc (formerly Computacenter Services Group plc) in its accounts for the year ended 31 December 1997.

Ernst & Young  
Reading

19 August 1998

### Secretary

Mr A J Pottinger FCIS

### Registered Number

3110569

### Registered Office

Computacenter House  
93-101 Blackfriars Road  
London SE1 8HW

## Summarised profit and loss account

For the six months ended 30 June 1998

|   | Unaudited<br>Six months<br>ended<br>30 June<br>1998<br>£'000 | Unaudited<br>Six months<br>ended<br>30 June<br>1997<br>£'000 | Audited<br>Year<br>ended<br>31 December<br>1997<br>£'000 |
|---|--|--|--|
| <b>Turnover</b>   | <b>775,746</b>   | 558,917  | 1,133,523  |
| Operating costs   | (742,451)  | (534,033)  | (1,081,041)  |
| Loss from interests in associated undertakings              | –  | (88)   | (176)  |
| <b>Operating profit</b>                                     | <b>33,295</b>  | 24,796   | 52,306   |
| Other income  | 1,495  | 582  | 1,429  |
| Interest payable and similar charges                        | (3,458)  | (3,283)  | (6,636)  |
| <b>Profit on ordinary activities before taxation</b>        | <b>31,332</b>  | 22,095   | 47,099   |
| Taxation  | (10,402)   | (7,745)  | (15,990)   |
| <b>Profit on ordinary activities after taxation</b>         | <b>20,930</b>  | 14,350   | 31,109   |
| Minority interests – equity                                 | (15)   | (5)  | (22)   |
| <b>Profit attributable to members of the parent company</b> | <b>20,915</b>  | 14,345   | 31,087   |
| Dividends – ordinary dividends on equity shares             | –  | –  | (4,983)  |
| <b>Retained profit for the period</b>                       | <b>20,915</b>  | 14,345   | 26,104   |
| Earnings per share – basic                                  | 12.7p  | 9.2p   | 19.8p  |
| – fully diluted   | 11.4p  | 8.0p   | 17.4p  |
| Dividends per ordinary share                                | –  | –  | 3.2p   |

## Summarised balance sheet

At 30 June 1998

|  | Unaudited<br>30 June<br>1998<br>£'000 | Unaudited<br>30 June<br>1997<br>£'000 | Audited<br>31 December<br>1997<br>£'000 |
|--|---------------------------------------|---------------------------------------|---|
| <b>Fixed assets</b>  |                                       |                                       |   |
| Tangible assets  | 37,522                                | 21,588                                | 30,589                                  |
| Investments  | 2,805                                 | 3,215                                 | 3,009                                   |
|  | 40,327                                | 24,803                                | 33,598                                  |
| <b>Current assets</b>  |                                       |                                       |   |
| Stocks   | 122,868                               | 100,459                               | 108,245                                 |
| Debtors: gross   | 257,126                               | 166,931                               | 186,270                                 |
| Less non-returnable proceeds                                   | (36,032)                              | (16,546)                              | (20,549)                                |
|  | 221,094                               | 150,385                               | 165,721                                 |
| Cash at bank and in hand                                       | 64,136                                | 5,525                                 | 13,829                                  |
|  | 408,098                               | 256,369                               | 287,795                                 |
| <b>Creditors:</b> amounts falling due within one year          | (293,783)                             | (206,934)                             | (246,602)                               |
| <b>Net current assets</b>                                      | 114,315                               | 49,435                                | 41,193                                  |
| <b>Total assets less current liabilities</b>                   | 154,642                               | 74,238                                | 74,791                                  |
| <b>Creditors:</b> amounts falling due after more than one year | (52,816)                              | (54,586)                              | (43,448)                                |
| <b>Total assets less liabilities</b>                           | 101,826                               | 19,652                                | 31,343                                  |
| <b>Capital and reserves</b>                                    |                                       |                                       |   |
| Called up share capital  | 8,601                                 | 7,851                                 | 7,876                                   |
| Share premium account  | 49,410                                | 482                                   | 537                                     |
| Profit and loss account  | 43,736                                | 11,271                                | 22,865                                  |
| Shareholders' funds – equity                                   | 101,747                               | 19,604                                | 31,278                                  |
| Minority interests – equity                                    | 79                                    | 48                                    | 65                                      |
|  | 101,826                               | 19,652                                | 31,343                                  |

Approved by the board on 19 August 1998.



## Summarised statement of cash flows

For the six months ended 30 June 1998

|  | Unaudited<br>Six months<br>ended<br>30 June<br>1998<br>£'000 | Unaudited<br>Six months<br>ended<br>30 June<br>1997<br>£'000 | Audited<br>Year<br>ended<br>31 December<br>1997<br>£'000 |
|--|--|--|--|
| <b>Cash inflow/(outflow) from operating activities</b>         | <b>16,172</b>  | <b>(270)</b>   | <b>42,625</b>  |
| <b>Returns on investments and servicing of finance</b>         | <b>(1,963)</b>   | <b>(2,512)</b>   | <b>(4,748)</b>   |
| <b>Taxation</b>  |  |  |  |
| Corporation tax paid   | –  | –  | (11,294)   |
| <b>Capital expenditure and financial investment</b>            | <b>(12,416)</b>  | <b>(5,666)</b>   | <b>(20,787)</b>  |
| <b>Acquisitions and disposals</b>                              | <b>–</b>   | <b>(2,732)</b>   | <b>(2,756)</b>   |
| <b>Equity dividends paid</b>                                   | <b>–</b>   | <b>–</b>   | <b>(4,983)</b>   |
| <b>Cash inflow/(outflow) before financing</b>                  | <b>1,793</b>   | <b>(11,180)</b>  | <b>(1,943)</b>   |
| <b>Financing</b>   |  |  |  |
| Issue of shares  | 49,598   | 137  | 217  |
| Decrease in debt   | (1,104)  | (1,298)  | (2,312)  |
| <b>Increase/(decrease) in cash in the period</b>               | <b>50,287</b>  | <b>(12,341)</b>  | <b>(4,038)</b>   |
| <b>Reconciliation of net cash flow to movement in net debt</b> |  |  |  |
| Increase/(decrease) in cash                                    | 50,287   | (12,341)   | (4,038)  |
| Cash decrease from repayment of loans                          | 1,098  | 975  | 1,878  |
| Repayment of capital elements of finance lease rentals         | 114  | 322  | 434  |
| Changes in net debt arising from cash flows                    | 51,499   | (11,044)   | (1,726)  |
| Other non cash movements                                       | (108)  | (107)  | (214)  |
| Movement in net debt   | 51,391   | (11,151)   | (1,940)  |
| Net debt at 1 January  | (32,689)   | (30,749)   | (30,749)   |
| Net funds/(debt) at 30 June/31 December                        | 18,702   | (41,900)   | (32,689)   |

## Notes to the unaudited interim report

At 30 June 1998

### 1 Basis of preparation of interim financial information

The interim financial information has been prepared on the basis of the accounting policies set out in the Group's statutory accounts for the year ended 31 December 1997. The taxation charge is calculated by applying the Directors' best estimate of the annual tax rate to the profit for the period. Other expenses are accrued in accordance with the same principles used in the preparation of the annual accounts.

### 2 Turnover and segmental analysis

Turnover represents the amounts derived from the provisions of goods and services which fall within the Group's ordinary activities, stated net of VAT. The Group operates in one principal activity, that of the design, supply, project management and long-term support of information technology systems.

An analysis of turnover by destination and origin and operating profit is given below:

|   | Unaudited<br>Six months<br>ended<br>30 June<br>1998<br>£'000 | Unaudited<br>Six months<br>ended<br>30 June<br>1997<br>£'000 | Audited<br>Year<br>ended<br>31 December<br>1997<br>£'000 |
|---|--|--|--|
| <b>Turnover by destination</b>                |  |  |  |
| UK  | 688,237  | 513,428  | 1,031,143  |
| France  | 70,080   | 44,368   | 96,308   |
| Germany                                       | 13,917   | 36   | 3,933  |
| Rest of the World                             | 3,512  | 1,085  | 2,139  |
| Total   | 775,746  | 558,917  | 1,133,523  |
| <b>Turnover by origin</b>                     |  |  |  |
| UK  | 693,863  | 514,691  | 1,033,820  |
| France  | 68,998   | 44,226   | 96,039   |
| Germany                                       | 12,885   | –  | 3,664  |
| Total   | 775,746  | 558,917  | 1,133,523  |
| <b>Operating profit</b>                       |  |  |  |
| UK  | 32,723   | 24,229   | 51,111   |
| France  | 1,146  | 655  | 2,054  |
| Germany                                       | (574)  | –  | (683)  |
| Total Group excluding associated undertakings | 33,295   | 24,884   | 52,482   |
| Associated undertakings                       |  |  |  |
| UK  | –  | –  | 3  |
| France  | –  | (88)   | (179)  |
| Total   | 33,295   | 24,796   | 52,306   |

All turnover and operating profit relates to continuing operations.

### 3 Operating costs

|                                      | Unaudited<br>Six months<br>ended<br>30 June<br>1998<br>£'000 | Unaudited<br>Six months<br>ended<br>30 June<br>1997<br>£'000 | Audited<br>Year<br>ended<br>31 December<br>1997<br>£'000 |
|--------------------------------------|--|--|--|
| Increase in stocks of finished goods | (14,623)   | (17,055)   | (24,841)   |
| Goods for resale and consumables     | 635,561  | 462,145  | 916,453  |
| Staff costs                          | 83,196   | 58,157   | 104,403  |
| Other operating charges              | 38,317   | 30,786   | 85,026   |
|                                      | <b>742,451</b>   | <b>534,033</b>   | <b>1,081,041</b>   |

### 4 Tax on profit on ordinary activities

The charge for the period is based on the estimated effective tax rate for the year ending 31 December 1998 and comprises the following:

|                           | Six months<br>ended<br>30 June<br>1998<br>£'000 | Six months<br>ended<br>30 June<br>1997<br>£'000 | Year<br>ended<br>31 December<br>1997<br>£'000 |
|---------------------------|---|---|---|
| UK Corporation tax at 31% |   |   |   |
| Current                   | 10,402  | 7,944   | 16,189  |
| Deferred tax              | –   | (199)   | (199)   |
|                           | <b>10,402</b>                                   | <b>7,745</b>                                    | <b>15,990</b>                                 |

### 5 Reconciliation of operating profit to operating cash flows

|   | Six months<br>ended<br>30 June<br>1998<br>£'000 | Six months<br>ended<br>30 June<br>1997<br>£'000 | Year<br>ended<br>31 December<br>1997<br>£'000 |
|---|---|---|---|
| Operating profit                          | 33,295  | 24,796  | 52,306  |
| Depreciation                              | 4,846   | 2,602   | 8,390   |
| Loss on disposal of fixed assets          | 637   | –   | 228   |
| Share of loss of associated undertakings  | –   | 88  | 176   |
| Increase in debtors                       | (55,374)  | (3,232)   | (18,568)                                      |
| Increase in stocks                        | (14,623)  | (17,055)  | (24,841)                                      |
| Increase/(decrease) in creditors          | 47,420  | (7,214)   | 25,302  |
| Currency and other adjustments            | (29)  | (255)   | (368)   |
| Net cash inflow from operating activities | <b>16,172</b>                                   | <b>(270)</b>                                    | <b>42,625</b>                                 |

### 6 Publication of non-statutory accounts

The financial information contained in this interim statement does not constitute statutory accounts as defined in section 240 of the Companies Act 1985. The financial information for the full preceding year is based on the statutory accounts for the financial year ended 31 December 1997. Those accounts, upon which the auditors issued an unqualified opinion, have been delivered to the Registrar of Companies.



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