

Interim Report 2001

Half year results to June 2001

Where vision meets know-how

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Where vision meets know-how

In the first half of 2001 we continued to work with our customers to help them realise their vision.

Through anticipating and acting on our customers needs, by continuous investment in our systems and services, and through the knowledge, experience and ongoing commitment of our staff, we strive to make the difference.

Group highlights

Turnover: £1,173.7m (€1,867.3m)

Group operating profit from continuing operations:
£38.8m (€61,800.8m)

Profit before tax, pre-exceptional items and Biomni:
£34.0m (€54,159.2m)

Profit after tax: £19.8m (€31,505.0m)

Diluted earnings per share continuing operations: 12.4p (€19.7 cents)

All Euro values were calculated using the rate £1 = €1.591

Chairman's statement

The Group's overall performance in the first half of 2001 was in line with our expectations. Revenues of £1,173.7 million were 26.6% ahead of the corresponding period in 2000. Operating profit from continuing operations was £38.8 million, an increase of 78.0% over the first half of last year. Prior to losses of £1.4 million in our Biomni e-commerce joint venture and exceptional charges of £3.4 million associated with the closure of the iGroup, profit before tax increased by 60.9% to £34.0 million.

Although in aggregate these results are encouraging, they conceal a deterioration in trading conditions as the first half progressed. Performance in the early part of the year was exceptionally strong as the post-millennium recovery in IT markets, which began in the latter half of 2000, continued to gain momentum. The Group experienced buoyant demand for its products and services, across all parts of the business, in the first quarter.

As we indicated at the time of our trading update in June, the first signs of a significant slowdown became evident in April, as the weaker demand pattern prevalent in the US started to appear in Europe. This was reflected in the Group's second quarter performance. Sales of Unix systems were particularly affected, as a result of the downturn in e-business investment. More generally, in a climate of growing economic uncertainty, a slowdown in corporate spending on IT development and deployment was experienced, most noticeably in the telecoms and investment banking sectors. In recognition of market conditions, Computacenter has continued to pay close attention to keeping costs under tight control

and, even allowing for the growth in on-site Managed Services personnel, Group headcount during the period has been essentially static.

During the first half, the decision was taken to close the iGroup, a specialist e-business operation, which produced an operating loss of £5.0 million in the period. The decline in e-business investment meant that the iGroup was no longer viable as a separate division. Some of its hosting services have been transferred to Computacenter's core UK operations and its knowledge management software activities, which had operating losses of £3.4 million, have been discontinued.

The Group's balance sheet remains strong. Cash generated from operations was £56.0 million. Capital expenditure and investments amounted to £7.1 million.

For some years, Computacenter has pursued a strategy of adding services to its core product logistics business. Our longstanding customer relationships and the scale and depth of our technical resource leave us well placed to service our customers' complex and diverse IT infrastructure requirements, which encompass desktops, datacentres and networks.

It is pleasing to note the further progress made in the first half of the year in the development of the Group's service activities. In the UK, revenues from Managed Services contracts, where we manage elements of our customers' IT support on their behalf, increased by 22.1% over the same period last year. Investment in the development of skills, management tools and



Performance in line
with expectations



The Group has had an exceptionally
strong first quarter; evidence of a
downturn in the second quarter

best practices continued to be a high priority, and this is reflected in the ever-increasing scope and complexity of the contracts we secure. Our recent success in winning, together with CMG, the infrastructure management contract for the Health and Safety Executive is particularly noteworthy, in that it is the first ten-year contract awarded to the Group.

In our Professional Services activities, we have placed considerable emphasis on delivering repeatable infrastructure solutions in such areas as server consolidation, datacentre integration and business availability.

We continued to gain market share in France, where turnover, at £117.1 million, was 30.7% ahead of the same period last year, and operating profit was £2.1 million, compared with an operating loss of £1.2 million for the first half of 2000. A similar improvement in performance was seen in Germany, where first-half losses were reduced from £1.8 million in 2000 to £0.6 million in 2001. A restructuring of Computacenter Germany, involving the closure of two branches and a stronger focus on Unix and networking products, contributed to this improvement. In all of our continental operations, the strategic emphasis continues to be upon the development of the services offering to complement the product supply business, following the path that the Group is pursuing successfully in the UK.

The market downturn experienced in the second quarter was significant. Market conditions since the half year remain similar to those experienced in May and June. Trading conditions and therefore the outlook for profits in the second half are

difficult to predict with confidence. We have a strong and cash generative business, which is being tightly managed to reflect market conditions. If trading continues at current levels, we anticipate that Computacenter's profits for 2001, before exceptional costs and the share of losses in Biomni, will be broadly similar to those of last year.

The success of Computacenter is crucially dependent upon the skills, resourcefulness and commitment of our staff, to whom I offer my thanks and appreciation. The volatility of market conditions in the IT industry in the past two years has placed considerable demands on our people, and their response has been thoroughly praiseworthy in every respect.

Finally, this is an appropriate place to record, on behalf of everyone involved with Computacenter, our thanks and best wishes to Philip Hulme, who stepped down from his role as Executive Chairman after the AGM earlier this year. Philip's contribution to Computacenter, from its foundation twenty years ago through its public flotation and beyond, has been immense. I am delighted that Philip has agreed to remain on the Board as a non-executive director, and I look forward to continuing to work with him in this capacity.



Ron Sandler, Chairman



Our European operations
show improved profitability



Revenues from Managed
Services grew by 22.1%

Review of operations

UK operations

In the UK, the market recovery that began in the second half of 2000 continued into the first half of 2001, particularly in the first quarter.

Much of this was driven by our customers' needs for an integrated array of infrastructure services. For example, Boots awarded Computacenter a major desktop infrastructure implementation project covering 10,000 users worldwide. As well as product supply, the contract covers technical consultancy and application migration services around Microsoft Windows 2000.

Many of our business-critical infrastructure projects rely on the integration of complex enterprise-class technologies. We achieved significant growth in our enterprise business, involving procurement, integration and consultancy projects for customers including Bristol & West and the Bank of Scotland.

The provision of selective outsourcing services is an important component of our focus on reducing the cost and increasing the value of IT for our customers. For Shell Services International, for example, we were awarded the UK roll-out of a major standardisation programme and a Managed Services contract to support the new infrastructure.

Interest in our outsourcing services was not confined to the corporate sector. The Traffic Area Network (TAN) unit of the Department of Transport, Local Government and the Regions (DTLR) awarded us a five-year contract for the support of the unit's entire desktop and server infrastructure, including the maintenance and management of all applications and network connectivity.

We also won significant business in our traditional product supply activity, where we are increasingly finding opportunities to take on a managed

procurement role. In another important public sector win, Consignia appointed us as sole supplier for the procurement of all its hardware and software.

First-half revenues from government business in the UK increased markedly over the same period last year, with the proportion of Computacenter's UK revenues derived from government clients increasing from 14.3% to 23.0%. Although government business is generally lower margin by virtue of its lesser service content, the relative buoyancy of this sector offers the Group some degree of protection against the current downturn in corporate spending.

We expect to obtain significant benefits from our new Hatfield Operations Centre, which represents a substantial investment in state-of-the-art logistics and configuration technology. The facility, which is now fully operational, enables the provision of faster, lower cost product delivery, and an enhanced range of customised services, from managed configuration to build-to-order.

To facilitate services growth and enhance our operational and marketing effectiveness, the first six months of 2001 saw Computacenter successfully implement a major re-organisation in the UK. Following the restructure, in which our operating divisions were brought together into a single customer-facing organisation, we have been engaged in a thorough review of market requirements. This has included an audit of our services to ensure they are underpinned by appropriate skills and tool sets, and that they represent industry best practice.

A further development in the UK was the closure of the iGroup, and the transfer of some of its hosting services to our enterprise division. Computacenter remains committed to helping its customers manage their e-commerce operations on stable, reliable, and scaleable IT infrastructures.



Higher proportion of UK revenues generated from government sector



Major infrastructure contracts won include Shell Services International and Boots

International operations

Our European businesses experienced broadly similar market conditions to those in the UK and both France and Germany outperformed significantly the same period last year. While our services business is less mature in Europe than the UK, we were pleased to see some important integration and support wins in the first half of 2001.

In France, Computacenter continued to win market share. There was good Managed Services growth across our French client base, as well as some noteworthy supply wins, including contracts with the French army and with Alcatel, covering over 100,000 and 40,000 users respectively. We expect the French business to perform according to plan in the second half.

In Germany, following the rationalisation of branches in January, half-year results are ahead of expectations. The strategy of placing greater emphasis on services and enterprise activities is showing promise, and we were pleased to implement our first enterprise-class Sun systems in Germany.

The performance of our Belgium and Luxembourg business was disappointing, largely due to the complexities of integrating the acquired service activities with Computacenter's traditional product supply business.

Other businesses

The addition of a technology asset recycling and remarketing service, via the acquisition of RDC in 1999, enables Computacenter to offer cradle-to-grave IT management. RDC volumes increased significantly in the first half of the year, with the organisation processing over 320 tonnes of IT waste in the period, 60% being recycled for re-use. RDC became the first company in its field to receive BSI ISO 9002 certification for its entire UK operation earlier this year.

Our distribution business, CCD, which offers products and logistics services to resellers, enjoyed a strong first half with revenues exceeding £150 million. The performance of Metrologie, the value-added enterprise distributor acquired in 1999, was particularly pleasing.

Biomni, our joint venture with Computasoft e-Commerce Ltd, continued to make encouraging progress, including full-scale implementations of its e-procurement solutions at Wincanton plc and the Foreign and Commonwealth Office. In the first half, the company grew its revenues by over 100% on the same period last year and continued to build a client base independent of Computacenter, adding over 20 new customers to its B2B e-commerce community.

Appointments

There have been some significant new senior appointments this year. In June, Tim Way joined Computacenter as Director of HR and Customer Satisfaction and in August, Mark Slaven joins us as Director of Information Systems.

I am pleased to welcome Ron Sandler as our new Chairman. Since joining the Board last year, Ron has made a significant contribution to Computacenter and his wide business experience will continue to prove invaluable.



Mike Norris, Chief Executive



Our state-of-the-art logistics facility becomes fully operational



Five-year support contract won with the DTLR

Independent review report to Computacenter plc

Introduction

We have been instructed by the company to review the financial information set out on pages 7 to 12 and we have read the other information contained in the interim report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

Directors' responsibilities

The interim report, including the financial information contained therein, is the responsibility of, and has been approved by, the directors. The Listing Rules of the Financial Services Authority require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual accounts except where any changes, and the reasons for them, are disclosed.

Review work performed

We conducted our review in accordance with guidance contained in Bulletin 1999/4 issued by the Auditing Practices Board. A review consists principally of making enquires of management and applying analytical procedures to the financial information and underlying financial data and based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review excludes audit procedures such as tests of controls and verification of assets, liabilities and transactions. It is substantially less in scope than an audit performed in accordance with Auditing Standards and therefore provides a lower level of assurance than an audit. Accordingly we do not express an audit opinion on the financial information.

Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 30 June 2001.

Ernst & Young LLP

15 August 2001

Group profit and loss account

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--|---|---|--|
| For the six months ended 30 June 2001 | | | |
| Turnover: Group and share of joint venture's turnover | 1,175,570 | 927,487 | 1,990,620 |
| Less: share of joint venture's turnover | (1,917) | (762) | (2,173) |
| Continuing operations | 1,172,012 | 926,622 | 1,988,052 |
| Discontinued operations | 1,641 | 103 | 395 |
| Group turnover | 1,173,653 | 926,725 | 1,988,447 |
| Operating costs | (1,138,233) | (905,354) | (1,927,040) |
| Operating profit/(loss) | | | |
| Continuing operations | 38,844 | 21,821 | 65,925 |
| Discontinued operations | (3,424) | (450) | (4,518) |
| Group operating profit | 35,420 | 21,371 | 61,407 |
| Share of operating loss in joint venture | (1,420) | (1,970) | (3,551) |
| Share of operating profit in associate | 40 | 65 | 90 |
| Total operating profit: Group and share of associate and joint venture | 34,040 | 19,466 | 57,946 |
| Exceptional loss on termination of operation | (3,362) | - | - |
| Profit on ordinary activities before investment income, interest and taxation | 30,678 | 19,466 | 57,946 |
| Interest receivable and similar income | 2,851 | 3,310 | 6,343 |
| Interest payable and similar charges | (4,270) | (3,589) | (8,718) |
| Profit on ordinary activities before taxation | 29,259 | 19,187 | 55,571 |
| Tax on profit on ordinary activities | (9,457) | (5,897) | (16,348) |
| Profit on ordinary activities after taxation | 19,802 | 13,290 | 39,223 |
| Minority interests – equity | (6) | 41 | 14 |
| Profit attributable to members of the parent Company | 19,796 | 13,331 | 39,237 |
| Dividends – ordinary dividends on equity shares | (52) | (31) | (5,269) |
| Retained profit for the period | 19,744 | 13,300 | 33,968 |
| Earnings per share | | | |
| – Basic | 11.0p | 7.5p | 22.0p |
| – Diluted | 10.6p | 7.1p | 20.8p |
| Diluted (Excluding impact of joint venture) | 11.1p | 7.8p | 22.1p |
| Diluted (Excluding impact of joint venture and effect of termination costs) | 12.4p | 7.8p | 22.1p |
| Dividends per ordinary share | - | - | 2.9p |

Group statement of total recognised gains and losses

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--|---|---|--|
| For the six months ended 30 June 2001 | | | |
| Profit for the financial period excluding share of joint venture and associate | 20,736 | 15,236 | 41,633 |
| Share of joint venture's loss for the period | (980) | (1,970) | (2,486) |
| Share of associate's profit for the period | 40 | 65 | 90 |
| Profit attributable to members of the parent company for the financial period | 19,796 | 13,331 | 39,237 |
| Exchange differences on retranslation of net assets of associated and subsidiary undertakings | (214) | 64 | (75) |
| Total recognised gains for the period | 19,582 | 13,395 | 39,162 |

Group balance sheet

| At 30 June 2001 | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--|---|---|--|
| Fixed assets | | | |
| Intangible assets | 6,067 | 6,988 | 6,227 |
| Tangible assets | 106,931 | 106,564 | 109,402 |
| Investments | 12,888 | 9,229 | 11,825 |
| | 125,886 | 122,781 | 127,454 |
| Current assets | | | |
| Stocks | 97,425 | 76,865 | 119,563 |
| Debtors | 281,688 | 288,335 | 339,623 |
| Cash at bank and in hand | 109,422 | 79,536 | 71,647 |
| | 488,535 | 444,736 | 530,833 |
| Creditors: amounts falling due within one year | (346,196) | (341,151) | (410,095) |
| Net current assets | 142,339 | 103,585 | 120,738 |
| Total assets less current liabilities | 268,225 | 226,366 | 248,192 |
| Creditors: amounts falling due after more than one year | (38,335) | (39,863) | (39,504) |
| Provision for joint venture deficit | | | |
| Share of gross assets | 3,927 | 943 | 3,455 |
| Share of gross liabilities | (7,375) | (2,888) | (5,923) |
| | (3,448) | (1,945) | (2,468) |
| Provision for liabilities and charges | (1,931) | (1,736) | (1,983) |
| Total assets less liabilities | 224,511 | 182,822 | 204,237 |
| Capital and reserves | | | |
| Called up share capital | 9,251 | 9,170 | 9,201 |
| Share premium account | 68,256 | 66,733 | 67,568 |
| Profit and loss account | 146,836 | 106,782 | 127,304 |
| Shareholders' funds – equity | 224,343 | 182,685 | 204,073 |
| Minority interests – equity | 168 | 137 | 164 |
| | 224,511 | 182,822 | 204,237 |

Approved by the Board on 15 August 2001

R Sandler, Chairman

MJ Norris, Chief Executive




Group statement of cash flows

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--|---|---|--|
| For the six months ended 30 June 2001 | | | |
| Cash inflow from operating activities | 55,989 | 36,408 | 54,277 |
| Returns on investments and servicing of finance | (1,312) | 1,894 | (2,164) |
| Taxation | | | |
| Corporation tax paid | (6,050) | (5,281) | (19,625) |
| Capital expenditure and financial investment | (7,120) | (20,676) | (35,983) |
| Acquisitions and disposals | - | (2,870) | (702) |
| Equity dividends paid | (5,292) | (5,231) | (5,229) |
| Cash outflow before financing | 36,215 | 4,244 | (9,426) |
| Financing | | | |
| Issue of shares | 737 | 1,029 | 1,895 |
| Decrease in debt | - | - | (1,500) |
| Increase/(decrease) in cash in the period | 36,952 | 5,273 | (9,031) |

Reconciliation of net cash flow to movement in net funds

| For the six months ended 30 June 2001 | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|---|---|---|--|
| Net funds at 1 January 2001 | 13,407 | 21,152 | 21,152 |
| Increase/(decrease) in cash in the period | 36,952 | 5,273 | (9,031) |
| Cash outflow from repayment of debt and lease finance | – | – | 1,500 |
| Change in net cash resulting from cash flows | 36,952 | 5,273 | (7,531) |
| Amortisation of debt issue costs | (108) | (107) | (214) |
| Net funds at 30 June 2001 | 50,251 | 26,318 | 13,407 |

Notes to the accounts

1 Accounting policies

Basis of preparation

The interim financial information has been prepared on the basis of the accounting policies set out in the Group's statutory accounts for the year ended 31 December 2000. The taxation charge is calculated by applying the Directors' best estimate of the annual tax rate to the profit for the period. Other expenses are accrued in accordance with the same principles used in the preparation of the annual accounts.

2 Turnover and Segmental Analysis

The Group operates in one principal activity, that of the provision of distributed information technology and related services. Turnover represents the amounts derived from the provision of goods and services which fall within the Group's ordinary activities, stated net of VAT.

An analysis of turnover by destination and origin, operating profit and net assets is given below:

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--------------------------------|---|---|--|
| Turnover by destination | | | |
| UK | | | |
| Continuing | 1,002,148 | 790,972 | 1,668,536 |
| Discontinued | 1,641 | 103 | 395 |
| Total | 1,003,789 | 791,075 | 1,668,931 |
| France, Belgium & Luxembourg | 122,304 | 92,088 | 225,311 |
| Germany | 45,536 | 35,433 | 77,639 |
| Rest of the World | 2,024 | 8,129 | 16,566 |
| Total | 1,173,653 | 926,725 | 1,988,447 |

2 Turnover and Segmental Analysis continued

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|------------------------------|---|---|--|
| Turnover by origin | | | |
| UK | | | |
| Continuing | 999,366 | 799,380 | 1,686,143 |
| Discontinued | 1,641 | 103 | 395 |
| Total | 1,001,007 | 799,483 | 1,686,538 |
| France, Belgium & Luxembourg | 125,593 | 92,754 | 227,210 |
| Germany | 47,053 | 34,488 | 74,699 |
| Total | 1,173,653 | 926,725 | 1,988,447 |

Operating profit

| | | | |
|---|----------------|---------|---------|
| UK | | | |
| Continuing | 37,833 | 25,185 | 68,179 |
| Discontinued | (3,424) | (450) | (4,518) |
| Total | 34,409 | 24,735 | 63,661 |
| France, Belgium & Luxembourg | 1,636 | (1,612) | 1,215 |
| Germany | (625) | (1,752) | (3,469) |
| Total Group excl. associate & joint venture undertakings | 35,420 | 21,371 | 61,407 |
| Share of operating result of associates and joint venture | (1,380) | (1,905) | (3,461) |
| Total operating profit | 34,040 | 19,466 | 57,946 |

Notes to the accounts

3 Operating costs

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|--|---|---|--|
| Decrease/(increase) in stocks of finished goods | 22,138 | 16,018 | (26,679) |
| Goods for resale and consumables | 919,381 | 714,216 | 1,586,023 |
| Staff costs | 141,736 | 98,978 | 222,454 |
| Depreciation and other amounts written off tangible and intangible assets | 8,592 | 6,236 | 13,465 |
| Other operating charges | 46,386 | 69,906 | 131,777 |
| | 1,138,233 | 905,354 | 1,927,040 |

4 Interest receivable and similar income

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|------------------------|---|---|--|
| Bank interest received | 2,851 | 3,310 | 6,343 |

5 Interest payable and similar charges

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|---|---|---|--|
| Bank loans and overdraft | 393 | 301 | 433 |
| Other loans | 3,877 | 3,288 | 8,284 |
| Finance charges payable under finance leases and hire purchase contracts | - | - | 1 |
| | 4,270 | 3,589 | 8,718 |

6 Tax on profit on ordinary activities

The charge based on the profit for the period comprises:

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|------------------------------|---|---|--|
| UK Corporation tax | | | |
| Current | 9,897 | 6,488 | 17,118 |
| Deferred tax | - | - | 247 |
| Foreign tax | - | - | 48 |
| | 9,897 | 6,488 | 17,413 |
| Share of joint venture's tax | (440) | (591) | (1,065) |
| | 9,457 | 5,897 | 16,348 |

The tax effect in the profit and loss account relating to the exceptional item recognised below operating profit is a credit of £1,042,081.

7 Earnings per share

Additional earnings per share ratios of 11.1p and 12.4p were calculated to provide a better view of Group activities. The ratio of 11.1p is based on earnings of £20,783,436, which exclude the joint venture loss (£1,420,258 and the related tax credit £440,280). The ratio of 12.4p is based on earnings of £23,102,907, which exclude the joint venture loss (£1,420,258 and related tax credit £440,280) and the effect of the termination cost (£3,361,552 less the tax credit of £1,042,081).

Notes to the accounts

8 Reconciliation of operating profit to operating cash flows

| | Unaudited six months ended 30 June 2001 £'000 | Unaudited six months ended 30 June 2000 £'000 | Audited year ended 31 Dec 2000 £'000 |
|---|---|---|--|
| Operating profit | 35,420 | 21,371 | 61,407 |
| Depreciation | 8,432 | 6,143 | 13,202 |
| Amortisation | 160 | 93 | 263 |
| Own shares allocated | - | - | 176 |
| Loss/(profit) on disposal of fixed assets | 56 | - | 87 |
| Loss on termination of business operation | (1,166) | - | - |
| Increase/(decrease) in debtors | 57,936 | (44,074) | (95,130) |
| (Increase)/decrease in stocks | 22,138 | 16,018 | (26,679) |
| Increase/(decrease) in creditors | (66,886) | 36,797 | 101,053 |
| Currency and other adjustments | (101) | 60 | (102) |
| Net cash inflow from operating activities | 55,989 | 36,408 | 54,277 |

9 Publication of non-statutory accounts

The financial information contained in this interim statement does not constitute statutory accounts as defined in section 240 of the Companies Act 1985. The financial information for the full preceding year is based on the statutory accounts for the financial year ended 31 December 2000. Those accounts, upon which the auditors issued an unqualified opinion, have been delivered to the Registrar of Companies.

Corporate information

Board of Directors:

Ron Sandler (Chairman)
Mike Norris (Chief Executive)
Tony Conophy (Finance Director)

Philip Hulme
(Non-Executive Director)
Peter Ogden
(Non-Executive Director)
Roderick Richards
(Non-Executive Director)
Adrian Beecroft
(Non-Executive Director)

Company Secretary:

Alan Pottinger FCIS

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