

Goldman Sachs Consumer Products Symposium

New York May 13, 2010



Forward-Looking and Cautionary Statements

- This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forwardlooking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forwardlooking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-Q for the quarter ended March 31, 2010, filed with the Securities and Exchange Commission
- Reconciliations of non-GAAP measures included in this presentation to the most comparable GAAP measures are provided at the end of this web cast, and are posted on our web site

First-Quarter 2010 Results



		Growth Q1	, 2010 vs. Q1, 2009
	Q1, 2010	<u>Actual</u>	Excl. Acquisitions and Currency
Cigarette Volume (units billion)	204.7	+ 0.7%	- 2.3% ^(c)
Net Revenues (\$ billion) ^(a)	6.5	+ 16.1%	+ 6.1%
Adjusted OCI (\$ billion)(b)	2.8	+ 17.0%	+ 8.6%
Adjusted Diluted EPS (\$ / share)	0.90	+ 21.6%	+ 13.5% ^(d)

Source: PMI Financials

⁽a) Net of excise taxes

⁽b) Excluding asset impairment, exit and other costs

⁽c) Only excluding acquisitions

⁽d) Only excluding currency

Economic Recovery



- Our business is resilient but not immune to economic developments
- Economic recovery in Asia and Latin America
- Signs of an economic recovery in Eastern Europe
- Uneven economic developments across the EU

Excise Taxation



- Most governments pursuing a policy of reasonable increases
- Excise tax structures globally improving
- New EU Excise Tax Directive:
 - Calls for reasonable increases through 2018
 - Allows for increase in weight of specific element
 - Provides more effective Minimum Excise Tax tool
- Disruptive increases this year in Romania, Turkey,
 Greece and Australia, with Japan to come

Source: PMI Financials 5



Business Update: EU Region

- PMI market share gains in Italy and Poland in Q1, 2010, offset by declines in France and Germany
- Economies of Greece and Spain remain weak
- Price sensitive environment
- L&M well established and growing in low-price category (#2 brand in EU Region after Marlboro)

	PMI Mark	et Shares	<u> </u>
	Q1, 2009	Q1, 2010	<u>Variance</u>
France	41.0%	40.3%	(0.7)pp
Germany	35.8	35.2	(0.6)
Italy	53.6	54.1	0.5
Poland	34.9	37.2	2.3
Spain	31.8	31.6	(0.2)
Total EU	38.6	38.4	(0.2)

Source: PMI estimates

Business Update: EEMA Region



- PMI volume up and market share gain of 0.5pp to 25.6% in Russia in Q1, 2010. Consumer downtrading appears to be slowing
- Turkey and Ukraine volume impacted by large excise tax increases
- Strong PMI performance in North Africa in Q1, 2010
- Improvement in duty free sales

<u>P</u>	MI Mark	et Shares	3
	Q1, 2009	Q1, 2010	<u>Variance</u>
Russia	25.1%	25.6%	0.5pp
Ukraine	35.8	36.2	0.4
Turkey	42.4	40.9	(1.5)
North Africa ^(a)	15.0	18.2	3.2

Business Update: Asia Region



- Strong PMI volume growth in Indonesia and Korea
- PMI market share up 0.3 points to 24.2% in Japan, driven by strong share gains by *Marlboro* and the improved performance of *Lark*
- New Marlboro Fresh variants performing very well across the Region
- Excise tax increase in Japan in October 2010

<u> </u>	PMI Mark	et Shares	<u>.</u>
	Q1, 2009	Q1, 2010	<u>Variance</u>
Australia	38.0%	39.8%	1.8pp
Hong Kong	49.9	53.3	3.4
Indonesia	29.1	29.0	(0.1)
Japan	23.9	24.2	0.3
Korea	13.8	17.4	3.6
Singapore	46.6	48.1	1.5



Business Update: LA & Canada Region

- Strong PMI share performance in Q1, 2010
- PMI premium volume growing in Argentina and Mexico
- Industry volume grew by 10.4% in Q1 in Canada

	PMI Mark	et Shares	<u> </u>
	Q1, 2009	Q1, 2010	<u>Variance</u>
Argentina	73.6%	74.5%	0.9pp
Brazil	12.8	13.4	0.6
Canada	33.9	34.1	0.2
Mexico	69.2	69.6	0.4

Source: PMI estimates

Brand Portfolio



Premium & Above







International





Local Heritage





























Marlboro Architecture



Red Line "Flavor enjoyment"



Gold Line "Smooth taste and style"







Fresh Line "Fresh taste sensations"





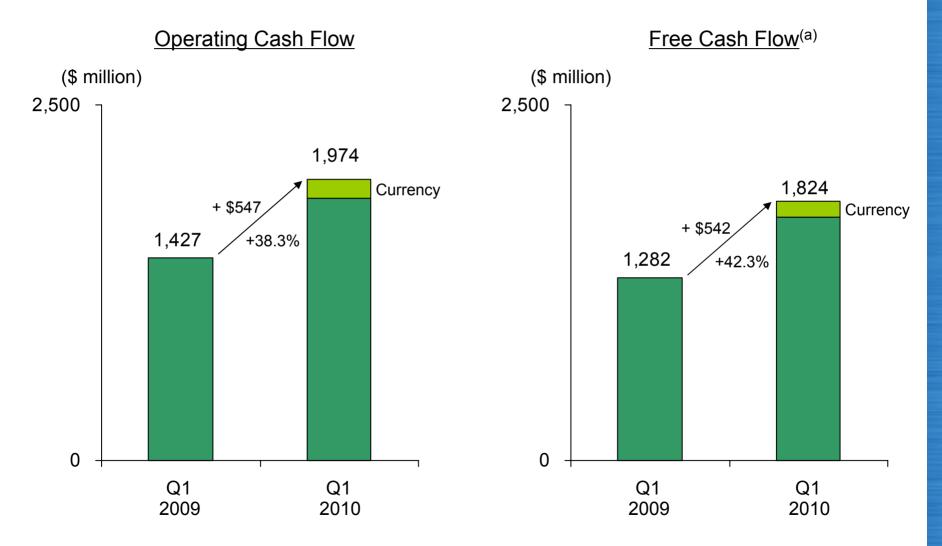






Cash Flow





Shareholder Returns



- Dividend raised by 7.4% in September 2009 to an annualized rate of \$2.32 / share
- Dividend yield on May 11, 2010, an attractive 4.8%
- \$13 billion, two-year share repurchase program completed on schedule
- New \$12 billion, three-year share repurchase program initiated this month
- Since March 2008 spin-off, about \$20 billion returned to shareholders, representing over 20% of our current market capitalization

Source: PMI Financials



PMI Results vs. Mid to Long-Term Annual Growth Targets

	Mid to Long-Term <u>Annual Growth Targets</u>	Q1, 2010	FY, 2009	FY, 2008
Cigarette Volume ^(a)	1 %	(2.3)%	(1.5)%	1.0%
Net Revenues(b)(c)	4 – 6	6.1	5.3	5.6
Adjusted OCI ^{(c)(d)}	6 – 8	8.6	8.7	9.8
Adjusted Diluted EPS(e)	10 – 12	13.5	15.4	12.9

Note: For 2008 vs. 2007 reconciliations, refer to slides 88-90 in November 2009 Morgan Stanley presentation, available on PMI's website Source: PMI Financials

⁽a) Excluding acquisitions

⁽b) Excluding excise taxes

⁽c) Excluding currency and acquisitions

⁽d) Excluding asset impairment, exit and other costs

⁽e) Excluding currency and 2008 results compared to pro forma 2007 results



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Questions & Answers



Adjustments for the Impact of Currency and Acquisitions

For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

														_		2009		% Change in Reported Net Revenues excluding Excise Taxes			
	Reported Net Revenues	Less Excise Taxes	R ex	ported Net evenues ccluding cise Taxes		.ess rrency	R e Exc	ported Net Revenues excluding ise Taxes & Currency	Acc	ess quisi- ons	Re ex Exci Cu	orted Net evenues cluding se Taxes, rrency & uisitions			eported Net evenues	Less Excise Taxes	Rev exc	orted Net venues cluding se Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	6,748	\$ 4,564	\$	2,184	\$	178	\$	2,006	\$	3	\$	2,003	European Union	\$	6,050	\$ 4,063	\$	1,987	9.9 %	1.0 %	0.8 %
	3,356	1,610		1,746		52		1,694		26		1,668	EEMA		2,831	1,379		1,452	20.2 %	16.7 %	14.9 %
	3,562	1,689		1,873		172		1,701		75		1,626	Asia		2,857	1,267		1,590	17.8 %	7.0 %	2.3 %
	1,921	1,228		693		51		642		-		642	Latin America & Canada		1,548	980		568	22.0 %	13.0 %	13.0 %
\$	15,587	\$ 9,091	\$	6,496	\$	453	\$	6,043	\$	104	\$	5,939	PMI Total	\$	13,286	\$ 7,689	\$	5,597	16.1 %	8.0 %	6.1 %
						2010										2009				e in Reporte ompanies In	ed Operating come
(Reported Operating Companies Income					.ess rrency	Co e	Reported Operating ompanies Income excluding Currency	Acc	ess quisi- ons	Op Cor II ex Cur	eported perating mpanies ncome cluding rrency & juisitions					Op Con	ported erating npanies come	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	1,062				\$	80	\$	982	\$	2	\$	980	European Union				\$	967	9.8 %	1.6 %	1.3 %
	770				•	8	•	762	•	9	•	753	EEMA				•	586	31.4 %	30.0 %	28.5 %
	724					81		643		(5)		648	Asia					661	9.5 %	(2.7)%	(2.0)%
	217					23		194		-		194	Latin America & Canada					155	40.0 %	25.2 %	25.2 %
\$	2,773				\$	192	\$	2,581	\$	6	\$	2,575	PMI Total				\$	2,369	17.1 %	8.9 %	8.7 %



Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

	2010															2	009		% Change in Adjusted Operating Companies Income				
Op Con	ported erating npanies come	A Impai	ess sset rment &	Op Cor	ljusted erating mpanies ncome		ess	Op Con In exc	ljusted erating npanies icome cluding irrency	,	Less Acquisi- tions	(Adjusted Operating Companies Income excluding Currency & Acquisitions		Op Con	ported erating npanies come	As Impair	ess set ment & Costs	Ope Com	justed erating ipanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	1,062	\$	_	\$	1,062	\$	80	\$	982	\$	2	\$	980	European Union	\$	967	\$	(1)	\$	968	9.7 %	1.4 %	1.2 %
	770		-		770		8		762		9		753	EEMA		586		- '		586	31.4 %	30.0 %	28.5 %
	724		-		724		81		643		(5)		648	Asia		661		-		661	9.5 %	(2.7)%	(2.0)%
	217		-		217		23		194		-		194	Latin America & Canada		155		-		155	40.0 %	25.2 %	25.2 %
\$	2,773	\$	-	\$	2,773	\$	192	\$	2,581	\$	6	\$	2,575	PMI Total	\$	2,369	\$	(1)	\$	2,370	17.0 %	8.9 %	8.6 %



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency

For the Quarters Ended March 31,

(Unaudited)

	 2010	 2009	% Change
Reported Diluted EPS	\$ 0.90	\$ 0.74	21.6 %
Less: Asset impairment and exit costs	 <u>-</u>	 <u>-</u>	
Adjusted Diluted EPS	\$ 0.90	\$ 0.74	21.6 %
Less: Currency Impact	 0.06	 	
Adjusted Diluted EPS, excluding Currency	\$ 0.84	\$ 0.74	13.5 %



% Change

2009

Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency Reconciliation of Operating Cash Flow to Operating Cash Flow, excluding Currency

For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

2010

Net cash provided by operating activities ^(a)	\$ 1,974	\$ 1,427	38.3 %
Less: Capital expenditures	150	 145	
Free cash flow	\$ 1,824	\$ 1,282	42.3 %
Less: Currency impact	116	 	
Free cash flow, excluding currency	\$ 1,708	\$ 1,282	33.2 %
	2010	 2009	% Change
Net cash provided by operating activities ^(a)	\$ 1,974	\$ 1,427	38.3 %
Less: Currency impact	130	 	
Net cash provided by operating activities, excluding currency			

(a) Operating Cash Flow



Adjustments for Impact of Currency and Acquisitions

For the Years Ended December 31,

(\$ in millions) (Unaudited)

				2009								2008				ange in Rep excluding	orted Net Excise Taxes
N	orted let enues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currency	Reported Net Revenue excludin Excise Taxes & Currency	s g	Less Acquisi- tions	Re excis Excis	orted Net venues cluding se Taxes, rrency & uisitions		eported Net evenues	Less Excise Taxes	R e	eported Net evenues scluding Excise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$ 2	28,550	\$ 19,509	\$ 9,041	\$ (856)	\$ 9,89	7	\$ 61	\$	9,836	European Union	\$ 30,265	\$ 20,577	\$	9,688	(6.7)%		1.5 %
	13,865	7,070	6,795	(1,373)	8,16		41		8,127	EEMA	14,817	7,313		7,504	(9.4)%		8.3 %
	12,413	5,885	6,528	(41)	6,56		-		6,569	Asia	12,222	6,037		6,185	5.5 %		6.2 %
	7,252	4,581	2,671	(328)	2,99	19	462		2,537	Latin America & Canada	6,336	4,008		2,328	14.7 %	28.8 %	9.0 %
\$ 6	62,080	\$ 37,045	\$ 25,035	\$ (2,598)	\$ 27,63	3	\$ 564	\$	27,069	PMI Total	\$ 63,640	\$ 37,935	\$	25,705	(2.6)%	7.5 %	5.3 %
				2009								2008			_	e in Reporte ompanies In	ed Operating come
Oper Comp	orted rating panies ome			Less Currency	Reported Operatin Companie Income excludin Currence	g es	Less Acquisi- tions	Op Cor Ir ex Cur	eported perating mpanies acome cluding rency & uisitions				O Cc	eported perating ompanies Income	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	4,506			\$ (481)	\$ 4,98	7	\$ 40	\$	4,947	European Union			\$	4,738	(4.9)%	5.3 %	4.4 %
	2,663			(893)	3,55		18	~	3,538	EEMA			۳	3,119	(14.6)%		
	2,436			146	2,29		-		2,290	Asia				2,057	18.4 %		
	666			(162)	82	8	202		626	Latin America & Canada				520	28.1 %	59.2 %	20.4 %
\$ 1	10,271			\$ (1,390)	\$ 11,66	1	\$ 260	\$	11,401	PMI Total			\$	10,434	(1.6)%	11.8 %	9.3 %



% Change in Adjusted Operating

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions

For the Years Ended December 31,

(\$ in millions) (Unaudited)

						2	2009											2008				ompanies Inco	
Companies Income		Impa Exi	Less Asset Impairment/ Exit Costs and Other		djusted perating mpanies ncome		Less urrency	Adjusted Operating Companies Income excluding Currency				Adjusted Operating Companies Income excluding Currency & Acquisitions			Reported Operating Companies Income		Impa Exit	Less Lesset hirment/ t Costs	Adjusted Operating Companies Income		Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,506	\$	(29)	\$	4,535	\$	(481)	\$	5,016	\$	40	\$	4,976	European Union	\$	4,738	\$	(66)	\$	4,804	(5.6)%	4.4 %	3.6 %
	2,663		-		2,663		(893)		3,556		18		3,538	EEMA		3,119		(1)		3,120	(14.6)%	14.0 %	13.4 %
	2,436		-		2,436		146		2,290		-		2,290	Asia		2,057		(14)		2,071	17.6 %	10.6 %	10.6 %
	666		(135) ⁽¹⁾		801		(162)		963		202		761	Latin America & Canada		520		(127) ⁽²	2)	647	23.8 %	48.8 %	17.6 %
\$	10,271	\$	(164)	\$	10,435	\$	(1,390)	\$	11,825	\$	260	\$	11,565	PMI Total	\$	10,434	\$	(208)	\$	10,642	(1.9)%	11.1 %	8.7 %

⁽¹⁾ Represents 2009 Colombian investment and cooperation agreement charge.

⁽²⁾ Represents 2008 equity loss from RBH legal settlement (\$124 million) and asset impairment and exit costs (\$3 million).



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31, (Unaudited)

		2009		2008	% Change
Reported Diluted EPS	\$	3.24	\$	3.31	(2.1)%
Less:					
Colombian investment and cooperation agreement charge		(0.04)		-	
Asset impairment and exit costs		(0.01)		(0.02)	
Equity loss from RBH legal settlement		-		(0.06)	
Tax items		-		0.08	
Adjusted Diluted EPS	\$	3.29	\$	3.31	(0.6)%
Less:					
Currency Impact		(0.53)			
Adjusted Diluted EPS, excluding Currency	\$	3.82	\$	3.31	15.4 %