

# 2011 Business Highlights

In the following section, you will find a summary of our 2011 performance in our four business segments: the European Union Region (EU), the Eastern Europe, Middle East & Africa Region (EEMA), the Asia Region and the Latin America & Canada Region. For a more detailed analysis, please refer to Management's Discussion and Analysis of Financial Condition and Results of Operations later in this Report.

## European Union



### Reported Net Revenues\*(\$ Millions)

|      |       |
|------|-------|
| 2010 | 8,811 |
| 2011 | 9,212 |

### Reported Operating Companies Income (\$ Millions)

|      |       |
|------|-------|
| 2010 | 4,311 |
| 2011 | 4,560 |

\*Excluding excise taxes

- PMI's cigarette shipment volume in the EU Region declined by 5.1%, predominantly due to lower total markets and share, mainly in Italy, Portugal and Spain, and a lower total market in Greece.
- Reported net revenues, excluding excise taxes, increased by 4.6% to \$9.2 billion.
- Excluding the favorable impact of currency of \$440 million, reported net revenues, excluding excise taxes, decreased by 0.4%, largely due to unfavorable volume/mix of \$337 million, partly offset by favorable pricing of \$298 million.
- Reported operating companies income increased by 5.8% to \$4.6 billion.
- Excluding the favorable impact of currency of \$277 million, operating companies income was down by 0.6%, reflecting unfavorable volume/mix and higher costs, partly offset by higher pricing.
- Excluding the impact of currency and acquisitions, adjusted operating companies income margin was up 0.2 percentage points to 49.4%.
- PMI's market share was stable, or registered growth, in a number of markets, notably Austria, Belgium, Denmark, Finland, France, Germany, Greece, Hungary, Ireland, the Netherlands, Norway and Sweden.

## Eastern Europe, Middle East & Africa



### Reported Net Revenues\*(\$ Millions)

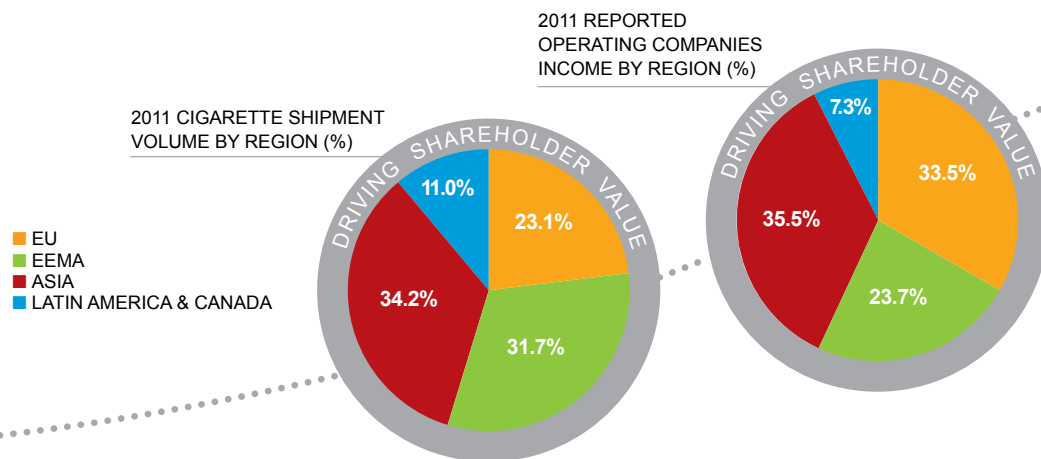
|      |       |
|------|-------|
| 2010 | 7,409 |
| 2011 | 7,881 |

### Reported Operating Companies Income (\$ Millions)

|      |       |
|------|-------|
| 2010 | 3,152 |
| 2011 | 3,229 |

\*Excluding excise taxes

- PMI's cigarette shipment volume in the EEMA Region increased by 0.3%, predominantly due to: the Middle East, primarily Saudi Arabia, mainly reflecting a higher total market; North Africa, primarily Algeria, driven by a higher total market and share growth; and Turkey, reflecting share growth.
- Reported net revenues, excluding excise taxes, increased by 6.4% to \$7.9 billion.
- Excluding the favorable impact of currency of \$49 million and acquisitions, reported net revenues, excluding excise taxes, increased by 5.4%, primarily due to favorable pricing of \$271 million and favorable volume/mix of \$127 million.
- Reported operating companies income increased by 2.4% to \$3.2 billion.
- Excluding the unfavorable impact of currency of \$97 million and acquisitions, operating companies income increased by 5.9%, driven by higher pricing, and favorable volume/mix, partly offset by higher costs.
- Excluding the impact of currency and acquisitions, adjusted operating companies income margin was up by 0.4 percentage points to 42.9%.
- PMI's market share was stable, or registered growth, in a number of markets, notably Algeria, Croatia, Israel, Lebanon, Morocco, Russia, South Africa and Turkey.



## Asia



### Reported Net Revenues\*(\$ Millions)

|      |        |
|------|--------|
| 2010 | 7,935  |
| 2011 | 10,705 |

### Reported Operating Companies Income (\$ Millions)

|      |       |
|------|-------|
| 2010 | 3,049 |
| 2011 | 4,836 |

\*Excluding excise taxes

- PMI's cigarette shipment volume in Asia increased by 11.0%, predominantly due to growth in Indonesia, Japan, Korea and the Philippines.
- Reported net revenues, excluding excise taxes, increased by 34.9% to \$10.7 billion.
- Excluding the favorable impact of currency of \$690 million and acquisitions, reported net revenues, excluding excise taxes, increased by 24.8%, primarily due to favorable pricing of \$991 million, and favorable volume/mix of \$977 million.
- Reported operating companies income increased by 58.6% to \$4.8 billion.
- Excluding the favorable impact of currency of \$400 million and acquisitions, operating companies income increased by 44.6%, driven by higher pricing, and favorable volume/mix, partly offset by higher costs.
- Excluding the impact of currency and acquisitions, adjusted operating companies income margin was up by 6.0 percentage points to 44.7%.
- PMI's market share was stable, or registered growth, in a number of markets, notably Australia, Hong Kong, India, Indonesia, Japan, Korea, Malaysia, New Zealand, the Philippines, Singapore, Taiwan, Thailand and Vietnam.

## Latin America & Canada



### Reported Net Revenues\*(\$ Millions)

|      |       |
|------|-------|
| 2010 | 3,053 |
| 2011 | 3,299 |

### Reported Operating Companies Income (\$ Millions)

|      |     |
|------|-----|
| 2010 | 953 |
| 2011 | 988 |

\*Excluding excise taxes

- PMI's cigarette shipment volume in Latin America & Canada decreased by 4.8%, predominantly due to a decline in Mexico following the significant January 1, 2011, excise tax increase.
- Reported net revenues, excluding excise taxes, increased by 8.1% to \$3.3 billion.
- Excluding the favorable impact of currency of \$70 million, reported net revenues, excluding excise taxes, increased by 5.8%, primarily due to favorable pricing of \$334 million, partly offset by unfavorable volume/mix of \$158 million.
- Reported operating companies income increased by 3.7% to \$988 million.
- Excluding the unfavorable impact of currency of \$2 million, operating companies income increased by 3.9%, driven by higher pricing, partly offset by unfavorable volume/mix and higher costs.
- Excluding the impact of currency, adjusted operating companies income margin was up by 0.2 percentage points to 31.4%.
- PMI's market share was stable, or registered growth, in a number of markets, notably Argentina, Canada, Colombia, the Dominican Republic and Mexico.