THIRD QUARTER 2013 RESULTS BRIEFING PRESENTATION * FINANCIAL STATEMENT AND RELATED ANNOUNCEMENT
$0 \quad$ Tweet

* Asterisks denote mandatory information

| Name of Announcer * | WILMAR INTERNATIONAL LIMITED |
| :--- | :--- |
| Company Registration No. | $199904785 Z$ |
| Announcement submitted on <br> behalf of | WILMAR INTERNATIONAL LIMITED |
| Announcement is submitted <br> with respect to * | WILMAR INTERNATIONAL LIMITED |
| Announcement is submitted by * | TEO LA-MEI |
| Designation * | COMPANY SECRETARY |
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>> ANNOUNCEMENT DETAILS
The details of the announcement start here

| For the Financial Period Ended * | $30-09-2013$ |
| :--- | :--- |
| Description | Please refer to attached Results Briefing Presentation. |
| Attachments | Wilmar 3Q13 Results Briefing Presentation.pdf <br> Total size $=323 \mathrm{~K}$ <br> $(2048 \mathrm{~K}$ size limit recommended) |

## WILMAR INTERNATIONAL LIMITED

3Q2013 Results Briefing
November 8, 2013


## IMPORTANT NOTICE

Information in this presentation may contain projections and forward looking statements that reflect the Company's current views with respect to future events and financial performance. These views are based on current assumptions which are subject to various risks and which may change over time. No assurance can be given that future events will occur, that projections will be achieved, or that the Company's assumptions are correct. Actual results may differ materially from those projected.

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## Agenda

## 1 3Q2013 Financial Performance

2 Business Outlook

3 Questions and Answers

## 3Q2013 Financial Performance



## Overview of Results

|  | 3Q13 (US\$m) | vs $\mathbf{3 Q 1 2 \triangle}$ |
| :--- | :---: | :---: |
| Revenue | 11,837 | $-4 \%$ |
| EBITDA | 731 | $-6 \%$ |
| Net profit | 416 | $3 \%$ |
| Earnings per share | 6.5 | $3 \%$ |
| in US cents (fully diluted) | 391 | $1 \%$ |
| Adjusted net profit | $\mathbf{3 M 1 3}$ (US\$m) | vs 9M12 $\triangle$ |
|  | 32,463 | $-4 \%$ |
| Revenue | 1,737 | $4 \%$ |
| EBITDA | 950 | $22 \%$ |
| Net profit | 14.8 | $21 \%$ |
| Earnings per share |  | $24 \%$ |
| in US cents (fully diluted) | 950 |  |
| Adjusted net profit |  |  |

Revenues

## 3Q13 Key Highlights



Revenue down 4\% on lower palm prices alleviated by volume growth in key segments

Palm \& Laurics volume up 4\% on expanded capacity and higher demand

Oilseeds \& Grains volume up $7 \%$ from higher soymeal and flour demand

Consumer Products volume grew $14 \%$ on higher oil and flour demand

## Sugar volume increased 44\% on higher volume of cane crushed and merchandising activities

Plantations revenue down $26 \%$ on lower FFB yield and lower CPO prices

## Net Profit



Net profit up 3\% to \$416m; Core earnings from operations marginally higher at $\$ 391 \mathrm{~m}$

Palm \& Laurics margins bolstered by value-added downstream products

Strong crush margins in Oilseeds \& Grains due to delayed arrival of soybeans

Consumer Products profit improved on higher sales volume

Higher Sugar profit due to higher volume of cane crushed

## Lower Plantation profit from lower FFB yield and CPO prices

## Business Segment Results: Profit before Tax

| US\$ million | 3Q13 | 3Q12 | $\Delta$ | 9 M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Palm \& Laurics | 211.9 | 181.2 | $17 \%$ | 655.1 | 576.2 | $14 \%$ |
| Oilseeds \& Grains | 53.7 | 60.3 | $-11 \%$ | 116.1 | $(32.2)$ | $n . m$. |
| Consumer Products | 58.3 | 48.4 | $20 \%$ | 144.7 | 116.6 | $24 \%$ |
| Plantations \& Palm Oil <br> Mills | 57.9 | 116.6 | $-50 \%$ | 182.7 | 294.6 | $-38 \%$ |
| Sugar | 151.2 | 101.4 | $49 \%$ | 107.3 | $(6.8)$ | $n . m$. |
| $>$ Milling | 127.5 | 75.6 | $69 \%$ | 19.7 | $(61.6)$ | $n . m$. |
|  <br> Processing | 23.7 | 25.8 | $-8 \%$ | 87.6 | 54.7 | $60 \%$ |
| Others | 26.8 | 22.4 | $19 \%$ | $(20.0)$ | 79.4 | $n . m$. |
| Associates | 8.2 | 48.5 | $-83 \%$ | 86.2 | 100.9 | $-14 \%$ |
| Unallocated <br> income/(expenses) | $(1.5)$ | $(10.0)$ | $85 \%$ | $(6.9)$ | $(22.3)$ | $69 \%$ |
| Profit Before Tax | 566.5 | 568.8 | $\mathbf{- 0 . 4 \%}$ | $\mathbf{1 , 2 6 5 . 3}$ | $\mathbf{1 , 1 0 6 . 4}$ | $\mathbf{1 4 \%}$ |

- Others include Shipping and Fertiliser businesses and gains/losses from investment securities
- Unallocated income/expenses refer to share option expenses, fair value gains/losses on convertible bonds and accretion interest of the bonds


## Business Segment results: Palm and Laurics

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 4,908 | 5,780 | $-15 \%$ | 14,544 | 17,219 | $-16 \%$ |
| Sales volume (‘000 MT) | 6,104 | 5,850 | $4 \%$ | 17,829 | 16,641 | $7 \%$ |
| Profit before tax <br> (US\$ million) | 211.9 | 181.2 | $17 \%$ | 655.1 | 576.2 | $14 \%$ |
| Profit before tax per MT <br> (US\$/MT) | 34.7 | 31.0 | $12 \%$ | 36.7 | 34.6 | $6 \%$ |

- Sales volume increased on the back of expanded refining capacity and higher demand for palm products in 3Q13 and 9M13
- Stronger margins were achieved through economies of scale from expansion of the Group's integrated facilities and increased contributions from high value-added downstream products. Lower feedstock costs further improved margins of downstream products


## Business Segment results: Oilseeds and Grains

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 3,784 | 3,602 | $5 \%$ | 9,873 | 9,378 | $5 \%$ |
| Sales volume ('000 MT) | 5,622 | 5,244 | $7 \%$ | 14,785 | 14,240 | $4 \%$ |
| Profit before tax <br> (US\$ million) | 53.7 | 60.3 | $-11 \%$ | 116.1 | $(32.2)$ | n.m. |
| Profit before tax per MT <br> (US\$/MT) | 9.5 | 11.5 | $-17 \%$ | 7.9 | $(2.3)$ | n.m. |

- Sales volume in 3Q13 and 9M13 was supported by higher demand for soybean meal (particularly in 3Q13) and flour
- Crush margin was strong in 3Q13 due to the delayed arrival of soybeans from South America and shortage of alternative meals


## Business Segment results: Consumer Products

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 2,068 | 2,072 | $-0.2 \%$ | 5,614 | 5,343 | $5 \%$ |
| Sales volume ('000 MT) 1,504 1,316 $14 \%$ 3,924 3,419 $15 \%$ |  |  |  |  |  |  |
| Profit before tax <br> (US\$ million) <br> Profit before tax per MT <br> (US\$/MT) 38.3 | 48.4 | $20 \%$ | 144.7 | 116.6 | $24 \%$ |  |

- Strong volume growth in 3Q13 and 9M13 was driven by higher demand for edible oils and flour
- PBT increase was mainly due to the higher sales volume


## Business Segment results: Plantations \& Palm Oil Mills

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 338 | 459 | $-26 \%$ | 1,001 | 1,309 | $-23 \%$ |
| Profit before tax (US\$ | 57.9 | 116.6 | $-50 \%$ | 182.7 | 294.6 | $-38 \%$ |
| million) |  |  |  |  |  |  |
| Planted area (ha) | 239,421 | 248,228 | $-4 \%$ | 239,421 | 248,228 | $-4 \%$ |
| Mature area harvested (ha) | 216,686 | 217,313 | $-0.3 \%$ | 216,686 | 217,313 | $-0.3 \%$ |
| FFB production (MT) | 967,288 | $1,071,403$ | $-10 \%$ | $2,878,385$ | $2,955,559$ | $-3 \%$ |
| FFB Yield (MT/ha) | 4.5 | 4.9 | $-9 \%$ | 13.3 | 13.6 | $-2 \%$ |
| Mill Production |  |  |  |  |  |  |
| $>$ Crude Palm Oil (MT) | 473,833 | 516,407 | $-8 \%$ | $1,307,088$ | $1,339,558$ | $-2 \%$ |
| $>$ Palm Kernel (MT) | 108,295 | 122,270 | $-11 \%$ | 300,702 | 315,495 | $-5 \%$ |
| Extraction Rate |  |  |  |  |  |  |
| $>$ Crude Palm Oil | $20.2 \%$ | $20.2 \%$ | $0 \%$ | $20.3 \%$ | $20.4 \%$ | $-0.4 \%$ |
| $>$ Palm Kernel | $4.6 \%$ | $4.8 \%$ | $-3 \%$ | $4.7 \%$ | $4.8 \%$ | $-3 \%$ |

- PBT decreased in 3Q13 and 9M13 due to lower margins from lower production yield and CPO prices
- Production yield dropped from low crop trend in Sarawak, delayed peak harvest season in Sabah and the after effects of dry weather in Kalimantan and Sumatra


## Plantation Age Profile

| In hectares 30 Sep 2013 | Average Age of Palm |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0 to 3 yrs | 4-6 yrs | 7-14 yrs | 15-18 yrs | > 18 yrs | Total |
| Indonesia | 7,710 | 39,459 | 81,401 | 18,074 | 22,840 | 169,484 |
| Malaysia | 3,221 | 2,096 | 16,582 | 11,890 | 24,135 | 57,924 |
| Africa | 2,356 | 395 | 6,971 | 253 | 2,038 | 12,013 |
| Total planted area | 13,287 | 41,950 | 104,954 | 30,217 | 49,013 | 239,421 |
| \% of total planted area | 5.6\% | 17.5\% | 43.8\% | 12.6\% | 20.5\% | 100.0\% |
| Included YTD new plantings of : | 1,905 |  |  |  |  |  |
| Plasma Programme | 460 | 1,711 | 12,350 | 13,526 | 12,945 | 40,992 |
| \% of planted area | 1.1\% | 4.2\% | 30.1\% | 33.0\% | 31.6\% | 100.0\% |
| 31 Dec 2012 |  |  |  |  |  |  |
| Indonesia | 14,199 | 67,082 | 60,018 | 19,956 | 25,442 | 186,697 |
| Malaysia | 3,831 | 3,423 | 18,132 | 15,493 | 17,892 | 58,771 |
| Africa | 1,148 | 1,608 | 6,627 | 4 | 793 | 10,180 |
| Total planted area | 19,178 | 72,113 | 84,777 | 35,453 | 44,127 | 255,648 |
| \% of total planted area | 7.5\% | 28.2\% | 33.2\% | 13.9\% | 17.2\% | 100.0\% |
| Included FY12 new plantings of : | 1,402 |  |  |  |  |  |
| Plasma Programme | 863 | 2,784 | 15,759 | 11,327 | 10,674 | 41,407 |
| \% of planted area | 2.1\% | 6.7\% | 38.1\% | 27.3\% | 25.8\% | 100.0\% |

- Weighted average age of our plantations is approximately 12 years

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## Business segment results: Sugar Milling

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 640 | 507 | $26 \%$ | 871 | 670 | $30 \%$ |
| Sales volume ('000 MT) | 1,879 | 1,204 | $56 \%$ | 2,412 | 1,546 | $56 \%$ |
| Profit before tax (US\$ million) | 127.5 | 75.6 | $69 \%$ | 19.7 | -61.6 | n.m |
| Excluding non-operating items: |  |  |  |  |  |  |
| Profit before tax from operations <br> (US\$ million) | 132.3 | 80.6 | $64 \%$ | 35.0 | -51.2 | n.m |
| Profit before tax per MT (US\$/MT) | 70.4 | 67.0 | $5 \%$ | 14.5 | -33.1 | n.m |
| Operating statistics: |  |  |  |  |  |  |
| Commercial cane sugar (CCS) (\%) | 14.5 | 13.9 | $4 \%$ | 14.3 | 13.8 | $4 \%$ |
| Cane crushed (m MT) | 9.8 | 7.4 | $32 \%$ | 11.7 | 8.3 | $41 \%$ |

- Revenue and profit increase was due to the higher volume of cane crushed as a result of the dry and favourable weather conditions in Australia.
- As at 9M13, approximately $80 \%$ of the 2013 season had been crushed, compared to $60 \%$ of the 2012 season at the same time last year

Business segment results:

## Sugar Merchandising and Processing

|  | 3Q13 | 3Q12 | $\Delta$ | 9M13 | 9M12 | $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (US\$ million) | 745 | 765 | $-3 \%$ | 2,346 | 1,900 | $23 \%$ |
| Sales volume ('000 MT) | 1,546 | 1,175 | $32 \%$ | 4,447 | 2,709 | $64 \%$ |
| Profit before tax <br> (US\$ million) | 23.7 | 25.8 | $-8 \%$ | 87.6 | 54.7 | $60 \%$ |
| Excluding non-operating items: |  |  |  |  |  |  |
| Profit before tax from <br> operations (US\$ million) | 24.6 | 26.0 | $-6 \%$ | 96.8 | 60.0 | $61 \%$ |
| Profit before tax per MT <br> (US\$/MT) | 15.9 | 22.1 | $-28 \%$ | 21.8 | 22.2 | $-2 \%$ |

- Volume growth was mainly due to higher merchandising activities in 3Q13 and 9M13. Additionally for 9M13, the higher volume growth was also due to contribution from the Group's Indonesian refineries
- But revenue in 3Q13 declined due to lower sugar prices
- PBT declined marginally in 3Q13. For 9M13, the increase in PBT was mainly attributed to improved margins in the Group's refineries from lower sugar costs and higher profits from merchandising activities


## Non-Operating Items

| In US\$ million | 3Q13 | 3Q12 | 9M13 | 9M12 |
| :---: | :---: | :---: | :---: | :---: |
| Foreign exchange (loss)/gain arising from intercompany loans to subsidiaries | (1.5) | 4.3 | 2.5 | (9.3) |
| Net gain from investment securities - HFT | 13.0 | 14.6 | 1.7 | 33.7 |
| Net gain from investment securities - AFS | 24.0 | 0.9 | 18.5 | 0.9 |
| Changes in the fair value of derivatives embedded in convertible bonds | - | - | - | (0.3) |
| Interest expense directly attributable to the funding of the Wilmar Sugar Australia* acquisition | (6.4) | (7.3) | (20.1) | (22.8) |
| Sugar - accounting profit from reversal of derivatives mark-to-market losses in pre-acquisition hedging reserves | (0.2) | (0.5) | 5.8 | 6.3 |
| Total (pretax impact) | 28.9 | 12.0 | 8.4 | 8.5 |
| Total (post tax impact) | 25.1 | 17.8 | (0.1) | 12.8 |
| Profit before tax - reported | 566.5 | 568.8 | 1,265.3 | 1,106.4 |
| Profit before tax - excl non-operating items | 537.6 | 556.8 | 1,256.9 | 1,097.9 |
| Net profit - reported | 416.0 | 405.8 | 949.9 | 778.7 |
| Net profit - excl non-operating items | 390.9 | 388.0 | 950.0 | 765.9 |
| * Formerly known as Sucrogen Limited |  |  | wilmar |  |

## Cashflow

| US\$ million | 9 M 13 | 9 M 12 | FY12 |
| :---: | :---: | :---: | :---: |
| Operating cashflow before working capital changes | 1,745 | 1,524 | 2,201 |
| Net cashflow from operating activities | 1,783 | 96 | 1,068 |
| Less : Investment in subsidiaries and associates | (314) | (237) | (300) |
| Capital expenditure | $(1,071)$ | $(1,326)$ | $(1,735)$ |
| Net increase from bank borrowings* | 736 | 3,204 | 3,294 |
| Decrease / (increase) in other deposits and financial products in other financial institutions | 564 | (871) | $(1,208)$ |
| Dividends | (281) | (263) | (263) |
| Others | (560) | (449) | (607) |
| Net cashflow | 857 | 154 | 249 |
| Turnover days |  |  |  |
| - Inventory | 62 | 67 | 66 |
| - Trade Receivables | 32 | 29 | 30 |
| - Trade Payables | 12 | 13 | 14 |

* Net bank borrowings include proceeds/repayments of loans and borrowings net of fixed deposits pledged with financial institutions for bank facilities.
- Inventory turnover days declined as inventories decreased due to lower commodities prices and lower stockholding of products, partially offset by increased wheat purchases
- Trade receivables turnover days increased mainly due to higher receivables from associates
- Trade payables turnover days decreased due to lower purchases in 3Q13


## Gearing

| US\$ million | As at |
| :--- | :---: | :---: | :---: |
| Sep 30, 2013 |  | As at $_{\text {Dec 31, 2012 }}$| As at |
| :---: |
| Sep 30, 2012 |

* Net Debt = Total borrowings - Cash and bank balances - Other deposits with financial institutions.
** Liquid working capital = Inventories (excl. consumables) + Trade receivables - Current liabilities (excl. borrowings)
*** EBITDA for 30 Sep13 and 30 Sep 12 are based on LTM performance.
\# Interest coverage for the period = LTM EBIT (excluding share of results of associates) / LTM Net interest expense
Net interest expense = Interest expense - Interest income (include interest income from other deposits with financial institutions)
- Net debt to equity ratio declined to 0.81 X
- Adjusted debt to equity ratio remains low at 0.40X
- Interest coverage ratio jumped to 31.0X on improved profitability and lower net interest expense


## Funding and Liquidity

|  | As at Sep 30, 2013 |  |  |
| :--- | ---: | ---: | ---: |
| Utilised | Balance |  |  |
| US\$ million | Available | U |  |
| Credit facilities : | 9,176 | 8,664 | 512 |
| Committed | 30,732 | 16,842 | 13,890 |
| Trade finance | 872 | 444 | 428 |
| Short term | $\mathbf{4 0 , 7 8 0}$ | $\mathbf{2 5 , 9 5 0}$ | $\mathbf{1 4 , 8 3 0}$ |
| Total credit facilities |  |  |  |
| Cash \& cash equivalents |  |  | $\mathbf{2 , 3 8 6}$ |
| Total liquidity |  | $\mathbf{1 7 , 2 1 6}$ |  |

- During the quarter, completed Ioan syndication of US\$2.07 billion, the bulk of it with 5-year tenure, which will further extend debt maturity profile
- This facility will be used to re-finance existing debt as well as to finance general corporate and working capital requirements
- As at Sep 30, 2013, 65\% of the Group's utilised facilities were trade financing lines, backed by inventories and receivables
- $64 \%$ of total facilities were utilised
- US\$17.2b total liquidity available


## Key Indicators

| 9 months ended | Year ended |
| :---: | :---: |
| Sep 30, 2013 | December 31, 2012 |

Return on Average Equity
Return on Average Capital Employed
Return on Average Assets
Return on Invested Capital
in US cents
EPS (fully diluted)
NTA per share
NAV per share
in Singapore cents
2.5
5.0

* Sep 30, 2013 returns based on LTM performance


## Business Outlook

- Investments made in recent years in capacity expansions, new businesses and downstream products have enabled the Group to realise volume growth and maintain margins amidst low CPO prices.
- The Group remains focused on improving its business model and is positive about being able to capture growth opportunities and to grow profit as the global operating environment stabilises.


## Questions \& Answers



