

Strategic Hotel Capital, Inc. Supplemental Information December 31, 2004

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CORPORATE INFORMATION

The Company

Strategic Hotel Capital, Inc. is an industry-leading owner and asset manager of high-end hotels and resorts. We own a quality portfolio of upper upscale and luxury hotels and resorts in desirable North American and European locations. Our portfolio is currently made up of 15 properties totaling 6,192 rooms. We own unique hotels with complex operations, sophisticated customers and multiple revenue streams. Our properties include large convention hotels, business hotels and resorts, which are managed by internationally recognized hotel management companies.

Our asset management expertise is what truly distinguishes us. Asset management is our focus, our core competency, and our competitive advantage. Our business is driven by our team's depth of knowledge and hands-on expertise in every aspect of the lodging industry. While our focus is to drive top line revenues, we importantly focus on every component of bottom line profitability. We use our experience to make selective, value added acquisitions and recycle capital through thoughtful and planned dispositions. Simply put, we are utilizing our expert management skills in building a great hotel company which will provide attractive returns for our shareholders.

Strategic Hotel Capital, Inc. is a real estate investment trust (REIT) and is traded on the New York Stock Exchange under the symbol SLH.

Fiscal Year End:

December 31

Number of Full-Time Equivalent Employees:

30.8

Corporate Headquarters:

77 West Wacker Drive, Suite 4600 Chicago, IL 60601 (312) 658-5000

Company Contact:

James Mead Chief Financial Officer (312) 658-5000 At Financial Relations Board:

Georganne Palffy Financial Relations Board (312) 640-6768



Board of Directors and Executive Officers

John C. Deterding *Chairman, Director and Chairman of the Corporate Governance and Nominating Committee*

Laurence S. Geller President, Chief Executive Officer and Director

Robert P. Bowen

Director and Chairman of the Audit Committee

Thomas A. Hassard *Director*

Robert J. Watson

Director and Chairman of the Compensation Committee

James E. Mead

Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Steven N. Kisielica
Senior Vice President — Acquisitions and Development

Richard J. Moreau
Senior Vice President — Asset Management

Monte J. Huber Vice President, Controller, and Treasurer (Principal Accounting Officer)

Paula C. Maggio
Vice President, Secretary and General Counsel



Equity Research Coverage

Firm	Analyst	Telephone
Banc of America Securities, LLC	J. Cogan	(415) 627-2501
Deutsche Bank North America	Marc Falcone	(212) 250-7417
Goldman, Sachs & Co.	Steven Kent	(212) 902-6752
Green Street Advisors, Inc.	John Arabia	(949) 640-8780
Raymond James & Associates	William Crow	(727) 567-2594
Wachovia Securities	Jeffrey Donnelly	(617) 603-4262

Strategic Hotel Capital is followed by the analysts listed above. Please note that any opinions, estimates or forecasts regarding Strategic Hotel Capital's performance made by these analysts are theirs alone and do not represent opinions, forecasts or predictions of Strategic Hotel Capital or its management. Strategic Hotel Capital does not by its reference here imply its endorsement of, or concurrence with, such information, conclusions or recommendations.



FINANCIAL HIGHLIGHTS

Supplemental Financial Data (in thousands, except per share information)

	Decer	nber 31, 2004
<u>Capitalization</u>		
Common shares outstanding		30,036
Units outstanding		9,402
Restricted stock units outstanding		432
Combined shares and units outstanding		39,870
Common stock price at end of period	\$	16.50
Common equity capitalization	\$	657,855
Consolidated debt		543,140
Pro rata share of unconsolidated debt		34,254
Cash and cash equivalents		(40,071)
Total enterprise value	\$	1,195,178
Dividends Per Share		
Common dividends declared (holders of record on December 31, 2004):	\$	0.22
Common dividends declared (holders of record on September 30, 2004):	\$	0.22



Consolidated Statements of Operations (in thousands, except per share data)

<u>2004</u> <u>2003</u> <u>2004</u>	nber 31, 2003
	2003
Th.	
Revenues:	
Rooms \$ 54,883 \$ 85,020 \$ 270,820	\$ 317,978
Food and beverage 34,445 47,301 144,593	164,358
Other hotel operating revenue 14,070 15,126 51,064	
103,398 147,447 466,477	537,916
Lease revenue 3,314 6,266 24,233	27,638
Total revenues 106,712 153,713 490,710	565,554
Operating Costs and Expenses:	
Rooms 12,839 22,550 67,761	82,245
Food and beverage 25,613 36,069 110,768	127,751
Other departmental expenses 31,769 40,311 135,323	148,595
Management fees 3,860 5,434 17,145	19,295
Other property level expenses 6,417 10,157 30,344	36,903
Lease expense 3,257 - 6,446	-
Depreciation and amortization 10,653 20,217 61,463	82,661
Impairment losses on goodwill and hotel property 12,675 - 12,675	-
Corporate expenses 4,352 5,640 28,845	21,912
Total operating costs and expenses 111,435 140,378 470,770	519,362
Operating (loss) income (4,723) 13,335 19,940	46,192
Interest expense (7,481) (25,007) (64,578)	(107,391)
Interest income 257 311 1,270	2,643
Gain (loss) on early extinguishment of debt 29 767 (21,934)	(13,761)
Other income (expenses), net 3,816 (2,549) 3,132	(7,581)
Loss before income taxes, minority interests	_
and discontinued operations (8,102) (13,143) (62,170)	(79,898)
Income tax (expense) benefit (4,230) (992) (4,990)	552
Minority interests	(2,895)
Loss from continuing operations (9,418) (14,196) (62,329)	(82,241)
Income from discontinued operations - 363 75,662	26,047
Net (Loss) Income \$ (9,418) \$ (13,833) \$ 13,333	\$ (56,194)
Basic and Diluted (Loss) Income Per Share:	
Loss from continuing operations per share $$(0.31)$ \$ (0.74) \$ (2.55)	\$ (4.84)
Income from discontinued operations per share - 0.02 3.10	` '
Net (loss) income per share \$ (0.31) \$ (0.72) \$ 0.55	\$ (3.31)
Weighted-average common shares outstanding 30,204 19,090 24,390	17,002

Our consolidated statements of operations for the three months and year ended December 31, 2004 include the following: the results of the 15 hotel interests currently owned and leased by the company, referred to as the REIT Hotels; and before June 29, 2004, the date of the IPO, the results of seven other hotels, which were distributed out of the company and in which the company no longer has an ownership interest.



Consolidated Balance Sheets (in thousands, except share data)

	Years Ended December 31,		
	2004	2003	
Assets			
Property and equipment	\$ 952,717	\$ 1,881,840	
Less accumulated depreciation	(222,150)	(472,645)	
Net property and equipment	730,567	1,409,195	
Goodwill	66,438	259,150	
Intangible assets (net of accumulated amortization of \$87 and \$0, respectively)	1,613	-	
Assets held for sale	-	80,519	
Investment in hotel joint ventures	12,060	23,392	
Cash and cash equivalents	40,071	107,437	
Restricted cash and cash equivalents	26,979	85,697	
Accounts receivable (net of allowance for doubtful accounts of \$361 and \$772,			
respectively)	21,056	31,030	
Deferred financing costs (net of accumulated amortization of \$1,420 and \$8,609,			
respectively)	11,178	29,247	
Other assets	80,388	53,854	
Total assets	\$ 990,350	\$ 2,079,521	
Liabilities and Owners' Equity			
Liabilities:			
Mortgages and other debt payable	\$ 489,140	\$ 1,505,984	
Bank credit facility	54,000	-	
Convertible debt	-	122,030	
Accounts payable and accrued expenses	58,946	124,422	
Distributions payable	8,709	-	
Liabilities of assets held for sale	-	68,153	
Deferred fees on management contracts	2,333	12,256	
Deferred gain on sale of hotels	119,616		
Total liabilities	732,744	1,832,845	
Minority interests	61,053	107,608	
Owners' equity:			
Members' capital	-	875,767	
Distributions to members	-	(439,377)	
Common shares (\$0.01 par value; 150,000,000 common shares authorized;			
30,035,701 common shares issued and outstanding)	300	-	
Additional paid-in capital	483,691	-	
Deferred compensation	(1,731)	-	
Accumulated deficit	(271,873)	(285,206)	
Accumulated distributions to owners	(13,447)	-	
Accumulated other comprehensive loss	(387)	(12,116)	
Total owners' equity	196,553	139,068	
Total liabilities and owners' equity	\$ 990,350	\$ 2,079,521	



REIT Hotel Statements of Operations (a) (in thousands, except per share data)

	Three Months Ended December 31,			Years Ended December 31,				
		2004		2003		2004		2003
REIT Hotel Revenues:								
Rooms	\$	54,883	\$	42,037	\$	192,750	\$	169,780
Food and beverage		34,445		26,518		108,747		93,659
Other hotel operating revenue		14,070		10,477		42,370		37,459
		103,398		79,032		343,867		300,898
Lease revenue (b)		3,314		4,839		20,698		20,150
REIT hotel revenues		106,712		83,871		364,565		321,048
REIT Hotel Expenses:								
Rooms		12,839		9,664		43,848		36,936
Food and beverage		25,613		19,331		80,903		69,431
Other departmental expenses		31,769		24,276		104,033		89,459
Management fees		3,860		3,801		14,224		13,651
Other property level expenses		6,417		4,166		20,575		15,955
Lease expense		3,257				6,446		
REIT hotel expenses		83,755		61,238		270,029		225,432
REIT Hotel Adjusted Operating Income		22,957		22,633		94,536		95,616
Interest expense, net		(7,224)		(13,647)		(41,070)		(60,498)
Gain (loss) on early extinguishment of debt		29		767		(9,271)		(7,794)
Other income (expenses), net (c)		3,816		(2,549)		3,132		(7,581)
Income before income taxes and minority interests		19,578		7,204		47,327		19,743
Income tax (expense) benefit		(4,230)		(992)		(4,990)		552
Minority interests		2,914		(61)		4,831		(2,895)
REIT Hotel Net Income		18,262		6,151		47,168		17,400
REIT depreciation and amortization		(10,653)		(9,828)		(41,778)		(39,090)
Impairment losses on goodwill and hotel property		(12,675)		-		(12,675)		-
Corporate expenses		(4,352)		(5,640)		(28,845)		(21,912)
Non-REIT hotel results, net		-		(4,879)		(26,199)		(38,639)
Income from discontinued operations				363		75,662		26,047
Net (Loss) Income	\$	(9,418)	\$	(13,833)	\$	13,333	\$	(56,194)



(a) REIT hotel operating data above excludes the results of operations of the distributed assets that are required to be included in GAAP financial statement presentations prior to the date of the IPO because we are deemed to have continuing involvement as a result of our agreement to asset manage those assets. As a result, we have presented only REIT hotel operating results and a reconciliation of REIT hotel income to net income (loss), the most directly comparable GAAP measure.

REIT hotel operating results are presented because we believe that it most fairly represents comparable period-to-period performance of our hotels and facilitates comparisons with other hotel REITs and hotel owners. Because of the elimination of the non-REIT hotel operations, the REIT hotel operating results do not represent our total revenues, expenses or operating profit in accordance with GAAP. These results should be considered in combination with our GAAP financial statements by investors when evaluating our performance.

- (b) Until March 1, 2004, the Hamburg Marriott was accounted for under the equity method. After March 1, 2004 when we acquired our joint venture partner's 65% leasehold interest in the property, we record lease revenue for the Hamburg Marriott. Lease revenue for the three months and years ended December 31, 2004 and 2003 includes revenues from the Hyatt Regency New Orleans until June 29, 2004 when we converted the Hyatt Regency New Orleans lease to a management agreement. Prior to June 29, 2004, the Paris Marriott Champs Elysees was accounted for as a finance obligation and we consolidated its results because of a continuing involvement in supporting the financing of the property through a collateralized guarantee. On June 29, 2004, we recorded a sale and leaseback related to the Paris Marriott Champs Elysees. Subsequent to June 29, 2004, we only earn lease revenue from the Hamburg Marriott and the Paris Marriott Champs Elysees.
- (c) Other income (expenses), net includes our equity in earnings or losses of our investments in the Prague hotel joint venture for the three months and years ended December 31, 2004 and 2003. Earnings or losses from our investment in the Hamburg Marriott hotel joint venture are included in the three months and year ended December 31, 2003 and are included in the year ended December 31, 2004 until the acquisition of our joint venture partner's interest in the property on March 1, 2004.



Discontinued Operations (in thousands)

On February 20, 2003, certain subsidiaries of the Company sold four hotels located in Coral Gables, Florida (Miami), Orlando, Florida, Santa Clara, California (Northern California), and Crystal City, Virginia (Washington, D.C.). On June 18, 2003, a subsidiary of the Company sold one hotel located in Chicago, Illinois. Additionally, on February 6, 2004, the Company sold its hotel located in Washington, D.C. that was held for sale as of December 31, 2003. The following is a summary of income from discontinued operations for the three months and years ended December 31, 2004 and 2003:

	Three Months Ended December 31,			Years Ended December 31,				
	2	004		2003		2004		2003
Hotel operating revenues	\$	_	\$	_	\$	_	\$	9,261
Lease revenue	Ψ	_	Ψ	2,830	Ψ	257	Ψ	15,349
Total revenues		-		2,830		257		24,610
Operating costs and expenses		-		_		-		6,722
Depreciation and amortization		-		1,005		-		5,513
Total operating costs and expenses		-		1,005		-		12,235
Operating income		-		1,825		257		12,375
Interest expense		-		(1,462)		(577)		(6,352)
Interest income		-		-		-		38
Loss on early extinguishment of debt		-		-		-		(1,086)
Gain on sale of assets		-		-		75,982		21,072
Income from discontinued operations	\$	-	\$	363	\$	75,662	\$	26,047



Non-GAAP Financial Measures

Two non-GAAP financial measures are presented for the Company that we believe are useful to investors as key measures of our operating performance: Funds from Operations, or FFO; and Earnings Before Interest Expense, Taxes, Depreciation and Amortization, or EBITDA. Reconciliation of these measures to net (loss) income, the most directly comparable GAAP measure, is set forth in the following tables.

We compute FFO in accordance with standards established by the National Association of Real Estate Investment Trusts, or NAREIT, which adopted a definition of FFO in order to promote an industry-wide standard measure of REIT operating performance that would not have certain drawbacks associated with net income under GAAP. NAREIT defines FFO as net income (or loss) (computed in accordance with GAAP) excluding gains (or losses) from sales of property plus real estate-related depreciation and amortization, and after adjustments for our portion of these items related to unconsolidated partnerships and joint ventures. We also present Fully Converted FFO, which is FFO plus convertible debt interest expense and minority interest expense on convertible minority interests. We believe that the presentation of FFO and Fully Converted FFO provides useful information to investors regarding our results of operations because they are measures of our ability to fund capital expenditures and expand our business. In addition, FFO is widely used in the real estate industry to measure operating performance without regard to items such as depreciation and amortization.

EBITDA represents net income (loss) excluding: (i) interest expense, (ii) income tax expense, including deferred income tax benefits and expenses applicable to our foreign subsidiaries and income taxes applicable to sale of assets; and (iii) depreciation and amortization. EBITDA also excludes interest expense, income tax expense and depreciation and amortization of our equity method investments. EBITDA for 2004 and 2003 is presented on a full participation basis, which means we have assumed conversion of all minority interests into the Company's common shares. We believe this treatment of minority interest provides more useful information for management and our investors and appropriately considers our current capital structure. We also present Adjusted EBITDA, which eliminates the effect of realizing deferred gains on our sale leasebacks. We believe EBITDA and Adjusted EBITDA are useful to an investor in evaluating our operating performance because they provide investors with an indication of our ability to incur and service debt, to satisfy general operating expenses, to make capital expenditures and to fund other cash needs or reinvest cash into our business. We also believe they help investors meaningfully evaluate and compare the results of our operations from period to period by removing the impact of our asset base (primarily depreciation and amortization) from our operating results. Our management also uses EBITDA and Adjusted EBITDA as measures in determining the value of acquisitions and dispositions.

We caution investors that amounts presented in accordance with our definitions of FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA may not be comparable to similar measures disclosed by other companies, since not all companies calculate these non-GAAP measures in the same manner. FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA should not be considered as an alternative measure of our net income (loss) or operating performance. FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA may include funds that may not be available for our discretionary use due to functional requirements to conserve funds for capital expenditures and property acquisitions and other commitments and uncertainties. Although we believe that FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA can enhance your understanding of our financial condition and results of operations, these non-GAAP financial measures, when viewed individually, are not necessarily a better indicator of any trend as compared to comparable GAAP measures such as net income (loss). In addition, you should be aware that adverse economic and market conditions might negatively impact our cash flow. Below, we have provided a quantitative reconciliation of FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA to the most directly comparable GAAP financial performance measure, which is net income (loss), and provide an explanatory description by footnote of the items excluded from FFO, Fully Converted FFO, EBITDA and Adjusted EBITDA.



Reconciliation of Net (Loss) Income to EBITDA and Adjusted EBITDA (in thousands)

	Three Months Ended December 31,			Years Ended December 31,				
		2004	2003		2004			2003
Net (loss) income	\$	(9,418)	\$	(13,833)	\$	13,333	\$	(56,194)
Depreciation and amortization - continuing operations		10,653		20,217		61,463		82,661
Depreciation and amortization - discontinued operations		-		1,005		-		5,513
Interest expense - continuing operations		7,481		25,007		64,578		107,391
Interest expense - discontinued operations		-		1,461		577		6,352
Income taxes		4,152		1,184		5,135		247
Mexican asset tax refund		(2,427)		-		(2,427)		-
Minority interests		(2,914)		61		(4,831)		2,895
Adjustments from unconsolidated affiliates		1,065		(453)		5,672		3,165
EBITDA (a)		8,592		34,649		143,500		152,030
Realized portion of deferred gain on sale leasebacks		(1,058)				(2,180)		-
Adjusted EBITDA (a)	\$	7,534	\$	34,649	\$	141,320	\$	152,030

- (a) EBITDA and Adjusted EBITDA have not been adjusted for the following amounts included in net (loss) income because these losses have either occurred during the prior two years or are reasonably likely to occur within two years (in thousands).
 - Impairment losses from continuing operations amounted to \$12,675 for the three months and year ended December 31, 2004.
 - Gain (loss) on extinguishment of debt from continuing operations amounted to \$29, \$767, \$(21,934) and \$(13,761) for the three months and years ended December 31, 2004 and 2003, respectively.
 - Loss on extinguishment of debt from discontinued operations amounted to \$1,086 for the year ended December 31, 2003.
 - Gain on sale of assets from discontinued operations amounted to \$75,982 and \$21,072 for the years ended December 31, 2004 and 2003, respectively.



Reconciliation of Net (Loss) Income to Funds From Operations (FFO) (in thousands)

	Three Months Ended December 31,			Years Ended December 31,				
		2004		2003 2004		2004		2003
Net (loss) income	\$	(9,418)	\$	(13,833)	\$	13,333	\$	(56,194)
Depreciation and amortization - continuing operations		10,653		20,217		61,463		82,661
Depreciation and amortization - discontinued operations		-		1,005		-		5,513
Gain on sale of assets - continuing operations		-		-		-		-
Gain on sale of assets - discontinued operations		-		-		(75,982)		(21,072)
Realized portion of deferred gain on sale leasebacks		(1,058)		-		(2,180)		-
Deferred tax expense on realized portion of deferred gain								
on sale leasebacks		335		-		657		-
Minority interests adjustments		(2,642)		(103)		(5,573)		(466)
Adjustments from unconsolidated affiliates		494		830		3,174		3,320
FFO		(1,636)		8,116		(5,108)		13,762
Convertible debt interest expense		-		2,068		4,105		14,902
Convertible minority interests		(271)		164		743		3,361
FFO - Fully Converted (a)	\$	(1,907)	\$	10,348	\$	(260)	\$	32,025

- (a) FFO has not been adjusted for the following amounts included in net (loss) income because these losses have either occurred during the prior two years or are reasonably likely to occur within two years (in thousands).
 - Impairment losses from continuing operations amounted to \$12,675 for the three months and year ended December 31, 2004.
 - Gain (loss) on extinguishment of debt from continuing operations amounted to \$29, \$767, \$(21,934) and \$(13,761) for the three months and years ended December 31, 2004 and 2003, respectively.
 - Loss on extinguishment of debt from discontinued operations amounted to \$1,086 for the year ended December 31, 2003.



Debt Summary (dollars in thousands)

Debt	Encumbered Hotels	Interest Rate	Spread to LIBOR	Loan Amount	Maturity Date
Deor	1101013	Interest Rate	LIDOR	Amount	Date
Bank credit facility	14	5.66% (a)	375 bp	\$ 54,000	June 2007
CMBS Floating Rate	9	3.81%	141 bp	275,000	Sept. 2006
CMBS Fixed Rate	3	5.43%	Fixed	207,222	July 2011
Other debt	1	5.29%	300 bp	6,918	May 2014
			-	\$ 543,140	
(a) Represents the weighted av	erage interest rat	te.			
-	_	LIBOR	Notional		
Caps		Cap Rate	Amount	Maturity	
CMBS Floating Rate Cap		5.00%	\$ 104,000	July 2006	
CMBS Floating Rate Additiona	al Cap	5.00%	\$ 75,000	Sept. 2006	
		Fixed Pay Rate	Notional		
Swap		Against LIBOR	Amount	Maturity	
CMBS Floating Rate Swap		3.62%	\$ 96,000	June 2007	

At December 31, 2004, future scheduled debt principal payments (including extension option) are as follows (in thousands):

Years ended	
December 31,	Amounts
2005	\$ 2,542
2006	2,903
2007	57,067
2008	3,209
2009	278,421
Thereafter	198,998
Total	\$ 543,140

Financing transactions in 2004:

On June 29, 2004, we entered into a bank credit agreement that provided for a \$120.0 million revolving loan.

On June 29, 2004, we completed two mortgage loan financings with aggregate proceeds amounting to \$408.5 million. The financings consisted of a fixed rate loan totaling \$208.5 million and a floating rate loan totaling \$200.0 million.

On August 24, 2004, we entered into an Amended and Restated Indenture for the issuance of \$275.0 million of floating rate notes. This new indenture amended and restated the floating rate loan described above, which originally provided for the issuance of \$200.0 million in notes.

As required by the floating rate loan agreement described above, we purchased an interest rate cap with a notional amount covering the entire \$200.0 million of the floating rate loan, but we sold an offsetting cap due to the execution of a swap agreement for a notional amount of \$96.0 million.

As required by the Amended and Restated Indenture described above, we purchased an additional interest rate cap with a notional amount covering the additional \$75.0 million of the new indenture.

In connection with the sale and leaseback transactions of the Paris Marriott and the Hamburg Marriott, described in detail on page 16, we eliminated the provisions that required recording the transactions as finance obligations.



PORTFOLIO DATA Portfolio at December 31, 2004

Hotel	Location	Number of Rooms	% of Total Rooms	% of 2004 Property EBITDA
United States:				100/
Hyatt Regency New Orleans (a)	New Orleans, LA	1,184	20%	18%
Hyatt Regency Phoenix	Phoenix, AZ	712	11%	11%
Hilton Burbank Airport and Convention Center	Burbank, CA	488	8%	7%
Marriott Rancho Las Palmas Resort	Rancho Mirage, CA	444	7%	2%
Hyatt Regency La Jolla at Aventine	La Jolla, CA	419	7%	7%
Marriott Chicago Schaumburg	Schaumburg, IL	398	6%	3%
Marriott Lincolnshire Resort	Lincolnshire, IL	390	6%	6%
Loews Santa Monica Beach Hotel	Santa Monica, CA	342	6%	13%
Embassy Suites Lake Buena Vista Resort	Lake Buena Vista, FL	333	5%	5%
Ritz-Carlton Half Moon Bay (b)	Half Moon Bay, CA	261	4%	3%
Total United States	-	4,971	80%	75%
Mexican:				
Four Seasons Mexico City	Mexico City, Mexico	240	4%	6%
Four Seasons Punta Mita Resort	Punta Mita, Mexico	140	2%	13%
Total Mexican		380	6%	19%
European:				
Inter.Continental Prague (c)	Prague, Czech Republic	372	6%	6%
Marriott Hamburg (d)	Hamburg, Germany	277	5%	N/A
Paris Marriott Champs Elysees (e)	Paris, France	192	3%	N/A
Total European	,	841	14%	6%
		6,192	100%	100%

- (a) On June 29, 2004, the Hyatt Regency New Orleans was converted from a lease to a management agreement. For comparison purposes, the percentage of 2004 property EBITDA above has been calculated as if this was a management agreement for the full year.
- (b) On August 24, 2004, we purchased the Ritz-Carlton Half Moon Bay for \$123.0 million. The percentage of 2004 property EBITDA calculation above reflects only the operating results during our period of ownership.
- (c) We have a 35% interest in the joint venture that owns the Inter.Continental Prague and account for our investment under the equity method of accounting. Our equity in earnings (loss) of the hotel joint venture is included in other income (expenses), net in our consolidated statements of operations. The percentage of 2004 property EBITDA above has been calculated based on our 35% ownership.
- (d) Subsequent to the February 2004 sale of the Hamburg Marriott, on March 1, 2004 we acquired the 65% interest we did not previously own in the joint venture that leases the hotel. On June 29, 2004, we eliminated the collateralized guarantee on the sale leaseback related to the property and no longer have continuing involvement which required treating the transaction as a financing. Accordingly, a sale of the Hamburg Marriott was recorded and the leaseback has now been recorded as an operating lease as of June 29, 2004. SHCI eliminated the finance obligation on the consolidated balance sheet and now records lease expense instead of mortgage interest and depreciation expense. Since we only have a leasehold interest in this property, we have not included it in the percentage of 2004 Property EBITDA calculation above.
- (e) On June 29, 2004, we eliminated the collateralized guarantee related to the Paris Marriott Champs Elysees and no longer have continuing involvement as defined by generally accepted accounting principles. Accordingly, a sale of the Paris Marriott Champs Elysees was recorded and the leaseback has now been recorded as an operating lease as of June 29, 2004. SHCI eliminated the finance obligation on the consolidated balance sheet and now records lease expense instead of mortgage interest and depreciation expense. Since we only have a leasehold interest in this property, we have not included it in the percentage of 2004 Property EBITDA calculation above.



Seasonality by Geographic Region

Revenues have been adjusted to show hotel performance on a comparable quarter-over-quarter basis. Adjustments include (i) exclusion of Ritz-Carlton Half Moon Bay's partial year results; (ii) presentation of Hyatt Regency New Orleans without the effect of the operating lease that was in place prior to June 2004; and (iii) presentation of the European hotels without regard to either ownership structure or leaseholds.

United States Hotels (as of December 31, 2004)

9 Properties

4,710 Rooms

	Ma	rch 2004	Ju	ine 2004	Septe	ember 2004	Dece	mber 2004	T	otal 2004
Total revenues Seasonality %	\$	78,398 27.0%	\$	72,522 25.0%	\$	63,119 21.7%	\$	76,164 26.3%	\$	290,203 100.0%

Mexican Hotels (as of December 31, 2004)

2 Properties

380 Rooms

	Ma	rch 2004	Ju	ine 2004	Septe	ember 2004	Dece	mber 2004	To	tal 2004
Total revenues Seasonality %	\$	16,626 29.8%	\$	13,874 24.9%	\$	10,222 18.3%	\$	15,064 27.0%	\$	55,786 100.0%

Total North American Hotels (as of December 31, 2004)

11 Properties

5,090 Rooms

		Three Months Ended										
	Ma	rch 2004	June 2004		September 2004		Dece	mber 2004	Total 2004			
Total revenues Seasonality %	\$	95,024 27.5%	\$	86,396 25.0%	\$	73,341 21.2%	\$	91,228 26.3%	\$	345,989 100.0%		

European Hotels (as of December 31, 2004)

3 Properties

841 Rooms

		Three Months Ended										
	Ma	rch 2004	Ju	ine 2004	Septe	ember 2004	Dece	mber 2004	To	otal 2004		
Total revenues	\$	15,286	\$	21,710	\$	23,010	\$	19,999	\$	80,005		
Seasonality %		19.1%		27.1%		28.8%		25.0%		100.0%		



Operating Statistics by Geographic Region

Operating results have been adjusted to show hotel performance on a comparable year-over-year basis. Adjustments include (i) exclusion of Ritz-Carlton Half Moon Bay's partial year results; (ii) presentation of Hyatt Regency New Orleans without the effect of the operating lease that was in place prior to June 2004; and (iii) presentation of the European hotels without regard to either ownership structure or leaseholds.

United States Hotels (as of December 31, 2004)

9 Properties

4,710 Rooms

	Three Months Ended December 31,						Years Ended December 31,						
	2004			2003	Change	2004		2003		Change			
Average Daily Rate	\$	142.36	\$	136.08	4.6%	\$	140.85	\$	139.59	0.9%			
Average Occupancy		63.6%		63.0%	0.6 pts		67.6%		65.6%	2.0 pts			
RevPAR	\$	90.52	\$	85.74	5.6%	\$	95.28	\$	91.63	4.0%			
Property EBITDA Margin		21.9%		21.3%	0.6 pts		22.8%		24.1%	(1.3) pts			

Mexican Hotels (as of December 31, 2004)

2 Properties 380 Rooms

	Three Months Ended December 31,					Years Ended December 31,						
		2004		2003	Change		2004		2003	Change		
Average Daily Rate Average Occupancy RevPAR Property EBITDA Margin	\$ \$	360.35 68.7% 247.40 32.5%	\$ \$	349.24 66.2% 231.17 30.9%	3.2% 2.5 pts 7.0% 1.6 pts	\$ \$	349.71 67.7% 236.68 31.1%	\$ \$	337.28 65.0% 219.12 29.3%	3.7% 2.7 pts 8.0% 1.8 pts		

Total North American Hotels (as of December 31, 2004)

11 Properties

5,090 Rooms

	Three Months Ended December 31,					Years Ended December 31,						
	2004		2003		Change	2004		2003		Change		
Average Daily Rate Average Occupancy	\$	158.98 63.9%	\$	151.90 63.2%	4.7% 0.7 pts	\$	156.47 67.7%	\$	154.21 65.6%	1.5% 2.1 pts		
RevPAR Property EBITDA Margin	\$	101.66 23.6%	\$	96.06 22.8%	5.8% 0.8 pts	\$	105.86 24.1%	\$	101.15 24.9%	4.7% (0.8) pts		



European Hotels (as of December 31, 2004)

3 Properties 841 Rooms

	Three Months Ended					Years Ended							
		December 31,					December 31,						
		2004		2003	Change		2004		2003	Change			
Average Daily Rate	\$	224.13	\$	204.44	9.6%	\$	229.37	\$	214.50	6.9%			
Average Occupancy		79.1%		78.0%	1.1 pts		80.6%		77.2%	3.4 pts			
RevPAR	\$	177.23	\$	159.53	11.1%	\$	184.86	\$	165.54	11.7%			
Property EBITDA Margin		35.6%		37.9%	(2.3) pts		39.9%		42.3%	(2.4) pts			



Selected Financial and Operating Information by Property

The following tables present selected financial and operating information by property for the years ended December 31, 2004, 2003 and 2002. Property EBITDA reflects property net operating income plus depreciation and amortization.

		December 31,									
		2004		2003		2002					
	(in	thousands, e	xcept s	elected opera	ting inf	formation)					
HYATT REGENCY NEW ORLEANS - SEE P.	AGE 16 (a)		-	-	C						
Selected Financial Information (For purposes of	f comparison, we ha	ve provided f	ìnancia	l information	for this	property as					
if the hotel was subject to a management agreen	nent (it was on a lea.	se prior to Ju	ne 2004	<i>4))):</i>							
Total revenues	\$	59,101	\$	63,143	\$	64,558					
Property EBITDA	\$	16,964	\$	20,149	\$	21,654					
Selected Operating Information:											
Rooms		1,184		1,184		1,184					
Average occupancy		62.3%		65.0%		63.2%					
ADR	\$	141.14	\$	142.75	\$	147.02					
RevPAR	\$	87.92	\$	92.79	\$	92.98					
HYATT REGENCY PHOENIX											
Selected Financial Information:											
Total revenues	\$	36,234	\$	34,392	\$	37,263					
Property EBITDA	\$	10,095	\$	9,974	\$	11,816					
Selected Operating Information:											
Rooms		712		712		712					
Average occupancy		64.7%		59.7%		61.3%					
ADR	\$	134.37	\$	136.33	\$	144.85					
RevPAR	\$	86.97	\$	81.34	\$	88.74					
HILTON BURBANK AIRPORT AND CONVE	ENTION CENTER										
Selected Financial Information:											
Total revenues	\$	23,227	\$	21,700	\$	21,861					
Property EBITDA	\$	6,094	\$	5,730	\$	6,497					
Selected Operating Information:											
Rooms		488		488		488					
Average occupancy		61.9%		61.1%		59.4%					
ADR	\$	114.56	\$	112.47	\$	112.54					
RevPAR	\$	70.92	\$	68.70	\$	66.82					



	December 31,								
		2004		2003		2002			
	(in	thousands, e	xcept s	elected opera	ting in	formation)			
MARRIOTT RANCHO LAS PALMAS RESORT									
Selected Financial Information:									
Total revenues	\$	32,815	\$	34,373	\$	36,712			
Property EBITDA	\$	1,791	\$	3,240	\$	5,796			
Selected Operating Information:									
Rooms		444		444		444			
Average occupancy		67.3%		68.0%		71.6%			
ADR	\$	142.28	\$	143.66	\$	145.94			
RevPAR	\$	95.74	\$	97.70	\$	104.52			
HYATT REGENCY LA JOLLA AT AVENTINE									
Selected Financial Information:	ф	24.150	Φ.	22.200	ф	24.005			
Total revenues	\$	34,158	\$	33,280	\$	34,985			
Property EBITDA	\$	6,667	\$	7,738	\$	9,488			
Selected Operating Information:									
Rooms		419		419		419			
Average occupancy		74.2%		69.0%		73.1%			
ADR	\$	152.57	\$	155.73	\$	157.32			
RevPAR	\$	113.14	\$	107.47	\$	114.97			
MARRIOTT CHICAGO SCHAUMBURG									
Selected Financial Information:									
Total revenues	\$	15,607	\$	15,310	\$	15,366			
Property EBITDA	\$	3,104	\$	3,579	\$	3,199			
Selected Operating Information:									
Rooms		398		398		398			
Average occupancy		65.5%		64.1%		63.1%			
ADR	\$	107.56	\$	104.05	\$	106.00			
RevPAR	\$	70.45	\$	66.72	\$	66.84			
MARRIOTT LINCOLNSHIRE RESORT									
Selected Financial Information:									
Total revenues	\$	36,947	\$	36,725	\$	37,181			
Property EBITDA	\$	5,287	\$	5,550	\$	6,001			
Selected Operating Information:									
Rooms		390		390		390			
Average occupancy		68.7%		65.6%		63.5%			
ADR	\$	112.49	\$	112.95	\$	116.98			
RevPAR	\$	77.23	\$	74.08	\$	74.31			



		December 31,						
		2004		2003		2002		
	(in	thousands, ex	xcept s	selected opera	ting information)			
LOEWS SANTA MONICA BEACH HOTEL								
Selected Financial Information:								
Total revenues	\$	37,922	\$	33,041	\$	32,962		
Property EBITDA	\$	12,076	\$	9,059	\$	8,938		
Selected Operating Information:								
Rooms		342		342		342		
Average occupancy		79.7%		70.3%		70.3%		
ADR	\$	244.00	\$	236.58	\$	236.70		
RevPAR	\$	194.53	\$	166.22	\$	166.38		
EMBASSY SUITES LAKE BUENA VISTA RESORT								
Selected Financial Information:								
Total revenues	\$	14,192	\$	12,513	\$	12,686		
Property EBITDA	\$	4,133	\$	3,643	\$	4,125		
Selected Operating Information:								
Rooms		333		333		333		
Average occupancy		82.6%		77.1%		74.7%		
ADR	\$	121.56	\$	114.92	\$	118.78		
RevPAR	\$	100.46	\$	88.61	\$	88.70		
RITZ-CARLTON HALF MOON BAY								
Selected Financial Information:								
Total revenues	\$	18,202		N/A		N/A		
Property EBITDA	\$	2,823		N/A		N/A		
Selected Operating Information (This table includes statistic	cal infor	mation only fo	or our	period of own	ership.	For the full		
year of 2004, average occupancy was 64.0%, ADR was \$31.	5.59 and	l RevPAR was	\$202.	.08):	_	-		
Rooms		261		N/A		N/A		
Average occupancy		67.9%		N/A		N/A		
ADR	\$	319.11		N/A		N/A		
RevPAR	\$	216.84		N/A		N/A		



	December 31,							
		2004		2003		2002		
	(in	thousands, e	xcept s	elected opera	ting inf	formation)		
FOUR SEASONS MEXICO CITY			-	-	C			
Selected Financial Information:								
Total revenues	\$	22,274	\$	22,297	\$	21,941		
Property EBITDA	\$	5,883	\$	5,550	\$	5,591		
Selected Operating Information:								
Rooms		240		240		240		
Average occupancy		63.3%		63.2%		60.1%		
ADR	\$	217.62	\$	216.92	\$	222.45		
RevPAR	\$	137.69	\$	137.05	\$	133.60		
FOUR SEASONS PUNTA MITA RESORT								
Selected Financial Information:								
Total revenues	\$	33,512	\$	29,654	\$	28,385		
Property EBITDA	\$	11,458	\$	9,691	\$	8,559		
Selected Operating Information:								
Rooms		140		140		140		
Average occupancy		75.2%		68.0%		60.1%		
ADR	\$	540.10	\$	528.85	\$	572.38		
RevPAR	\$	406.39	\$	359.83	\$	343.91		



	December 31,					
		2004		2003		2002
	(in thousands, except selected operating informati					
INTER.CONTINENTAL PRAGUE						
Selected Financial Information (Amounts below are	e 100% of operat	ions, of which	h SHCI	owns 35%):		
Total revenues	\$	32,866	\$	28,010	\$	18,453
Property EBITDA	\$	14,659	\$	13,845	\$	7,368
Selected Operating Information:						
Rooms		372		372		364
Average Occupancy		80.4%		73.5%		67.8%
ADR	\$	195.21	\$	181.39	\$	168.44
RevPAR	\$	156.87	\$	133.36	\$	114.25
MARRIOTT HAMBURG						
Selected Financial Information (Amounts below are	e 100% of operat	ions, of which	h SHCI		hrough	March 2004):
Total revenues	\$	17,683	\$	16,186	\$	13,743
Property EBITDA	\$	4,906	\$	4,522	\$	3,969
Selected Operating Information:						
Rooms		277		277		277
Average occupancy		79.8%		78.7%		77.4%
ADR	\$	149.05	\$	133.00	\$	111.85
RevPAR	\$	118.93	\$	104.63	\$	86.61
PARIS MARRIOTT CHAMPS ELYSEES						
Selected Financial Information:						
Total revenues	\$	29,455	\$	27,614	\$	27,728
Property EBITDA	\$	12,366	\$	11,980	\$	13,395
Selected Operating Information:						
Rooms		192		192		192
Average occupancy		82.2%		82.0%		90.0%
ADR	\$	406.54	\$	384.07	\$	359.81
RevPAR	\$	334.19	\$	315.12	\$	323.86