

Strategic Hotels & Resorts
Supplemental Financial Information
March 31, 2008

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#### CORPORATE INFORMATION

#### The Company

Strategic Hotels & Resorts Inc. (SHR) is an industry-leading owner and asset manager of high-end hotels and resorts. We own a quality portfolio of upper upscale and luxury hotels and resorts in desirable North American and European locations. Our portfolio is made up of 20 properties totaling 9,042 rooms. We own unique hotels with complex operations, sophisticated customers and multiple revenue streams. Our properties include large convention hotels, business hotels and resorts, which are managed by internationally recognized hotel management companies.

Our asset management expertise is what truly distinguishes us. Asset management is our focus, our core competency, and our competitive advantage. Our business is driven by our team's depth of knowledge and hands-on expertise in every aspect of the lodging industry. While our focus is to drive top line revenues, we importantly focus on every component of bottom line profitability. We use our experience to make selective, value added acquisitions and recycle capital through thoughtful and planned dispositions. Simply put, we are utilizing our expert management skills in building a great hotel company which will provide attractive returns for our shareholders.

Strategic Hotels & Resorts is a real estate investment trust (REIT) and is traded on the New York Stock Exchange under the symbol BEE.

#### Fiscal Year End:

December 31

#### **Number of Full-Time Employees:**

6

#### **Corporate Headquarters:**

200 West Madison Street, Suite 1700 Chicago, IL 60606 (312) 658-5000

#### **Company Contacts:**

James Mead Chief Financial Officer (312) 658-5000

Ryan Bowie Vice President and Treasurer (312) 658-5000

#### **Board of Directors**

William A. Prezant
Chairman of the Board, Corporate Governance and Nominating Committee and Executive Committee

Laurence S. Geller
Director, President and Chief Executive Officer

Robert P. Bowen

Director and Chairman of the Audit Committee

James A. Jeffs
Director and Chairman of the Compensation Committee

Michael W. Brennan Director

Edward C. Coppola Director

Kenneth Fisher Director

Sir David M.C. Michels *Director* 

#### Officers

Laurence S. Geller
President and Chief Executive Officer

James E. Mead

Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Richard J. Moreau

Executive Vice President, Asset Management

Jayson C. Cyr Senior Vice President, Internal Audit

Paula C. Maggio Senior Vice President, Secretary & General Counsel

> Robert T. McAllister Senior Vice President, Tax

Patricia A. Needham Senior Vice President, Assistant Secretary

John K.T. Barrett Vice President, Asset Management

Ryan M. Bowie Vice President & Treasurer

Stephen M. Briggs
Vice President, Controller (Principal Accounting Officer)

D. Robert Britt Vice President, Asset Management

> Michael A. Dalton Vice President, Design

Thomas G. Healy Vice President, Asset Management

David R. Hogin, Jr.
Vice President, Asset Management

Michael E. Nelson Vice President, Asset Management

John C. Nicolls Vice President, Capital Projects

Janice J. Peterson Vice President, Human Capital

Cory P. Warning Vice President, Development

#### **Equity Research Coverage**

Firm	Analyst	Telephone
Citigroup Investment Research	Joshua Attie	(212) 816-1533
Deutsche Bank North America	Chris Woronka	(212) 250-5815
Goldman, Sachs & Co.	Steven Kent	(212) 902-6752
Green Street Advisors, Inc.	John Arabia	(949) 640-8780
JMP Securities	Will Marks	(415) 835-8944
Keefe, Bruyette & Woods	Smedes Rose	(212) 887-3696
Raymond James & Associates	William Crow	(727) 567-2594
RBC Capital Markets Corp.	Mike Salinsky	(216) 378-7627
Stifel Nicolaus	Rod Petrik	(410) 454-4131
UBS Securities LLC	William Truelove	(212) 713-8825
Wachovia Securities	Jeffrey Donnelly	(617) 603-4262

Strategic Hotels & Resorts is followed by the analysts listed above. Please note that any opinions, estimates or forecasts regarding Strategic Hotels & Resorts' performance made by these analysts are theirs alone and do not represent opinions, forecasts or predictions of Strategic Hotels & Resorts or its management. Strategic Hotels & Resorts does not by its reference here imply its endorsement of, or concurrence with, such information, conclusions or recommendations.

#### FINANCIAL HIGHLIGHTS

## Supplemental Financial Data (in millions, except per share information)

		Three Mor March 3			
Results vs. Previous Guidance	_	Actual		Guidance	
North American Total RevPAR growth North American RevPAR growth		0.8% 1.3%		0.5% - 1.5% 1.5% - 2.5%	
Comparable EBITDA	\$	55.4	\$	54.4 - 57.4	
Comparable FFO per diluted share	\$	0.31	\$	0.30 - 0.34	
(in thousands, except per share information)		March :	R1 2	008	
	D <sub>ref</sub>	Rata Share		onsolidated	
Capitalization Common shares outstanding Operating partnership units outstanding Stock options outstanding Restricted stock units outstanding	FRO	74,407 976 885 1,289		74,407 976 885 1,289	
Combined shares, options and units outstanding Common stock price at end of period	\$	77,557 13.13	\$	77,557 13.13	
Common equity capitalization Preferred equity capitalization Consolidated debt Pro rata share of unconsolidated debt Pro rata share of consolidated debt Cash and cash equivalents	\$	1,018,323 370,236 1,710,934 274,500 (107,065) (107,323)	\$	1,018,323 370,236 1,710,934 - (107,323)	
Total enterprise value	\$	3,159,605	\$	2,992,170	
Net Debt / Total Enterprise Value Preferred Equity / Total Enterprise Value Common Equity / Total Enterprise Value		56.1% 11.7% 32.2%		53.6% 12.4% 34.0%	
<u>Dividends Per Share</u> Common dividends declared (holders of record on March 28, 2008)			\$	0.24	
Preferred Series A dividends declared (holders of record on March 21, 2008)			\$	0.53125	
Preferred Series B dividends declared (holders of record on March 21, 2008)			\$	0.51563	
Preferred Series C dividends declared (holders of record on March 21, 2008)			\$	0.51563	

**Three Months Ended** 

# Consolidated Statements of Operations (in thousands, except per share data)

	March	1 31.
	2008	2007
Revenues:		
Rooms	\$ 139,777	\$ 126,637
Food and beverage	83,545	80,813
Other hotel operating revenue	27,459	26,068
	250,781	233,518
Lease revenue	1,287	4,412
Total revenues	252,068	237,930
Operating Costs and Expenses:		
Rooms	34,773	31,495
Food and beverage	59,465	55,288
Other departmental expenses	65,319	60,713
Management fees	10,232	8,722
Other hotel expenses	16,770	16,455
Lease expense	4,327	3,780
Depreciation and amortization	28,293	25,549
Corporate expenses	7,430	7,117
Total operating costs and expenses	226,609	209,119
Operating income	25,459	28,811
Interest expense	(21,927)	(20,963)
Interest income	595	489
Loss on early extinguishment of debt	-	(4,319)
Equity in losses of joint ventures	(779)	(2,883)
Foreign currency exchange loss	(3,209)	(1,655)
Other expenses, net	(443)	(157)
Loss before income taxes, minority interests, loss on sale of minority		
interests in hotel properties and discontinued operations	(304)	(677)
Income tax expense	(302)	(1,353)
Minority interest in SHR's operating partnership	7	30
Minority interest in consolidated affiliates	897	(422)
Income (loss) before loss on sale of minority interests in hotel properties		
and discontinued operations	298	(2,422)
Loss on sale of minority interests in hotel properties	(5)	-
Income (loss) from continuing operations	293	(2,422)
Income from discontinued operations, net of tax and minority interests	411_	325
Net income (loss)	704	(2,097)
Preferred shareholder dividends	(7,721)	(7,462)
Net loss available to common shareholders	\$ (7,017)	\$ (9,559)
Basic and Diluted Loss Per Share:		
Loss from continuing operations available to common		
shareholders per share	\$ (0.10)	\$ (0.13)
Income from discontinued operations per share	0.01	<u>-</u> _
Net loss available to common shareholders per share	\$ (0.09)	\$ (0.13)
Weighted average common shares outstanding	74,950	75,836

## Consolidated Balance Sheets (in thousands, except share data)

	March 31, 2008	De	ecember 31, 2007
Assets	 		
Investment in hotel properties, net	\$ 2,481,269	\$	2,427,273
Goodwill	477,529		462,536
Intangible assets, net of accumulated amortization of \$3,818 and \$3,271	44,822		45,420
Investment in joint ventures	78,958		78,801
Cash and cash equivalents	107,323		111,494
Restricted cash and cash equivalents	41,872		39,161
Accounts receivable, net of allowance for doubtful accounts of \$2,108 and \$1,965	89,934		82,217
Deferred financing costs, net of accumulated amortization of \$4,212 and \$4,809	13,602		14,868
Deferred tax assets	46,763		41,790
Other assets	54,551		62,736
Total assets	\$ 3,436,623	\$	3,366,296
Liabilities and Shareholders' Equity			
Liabilities:			
Mortgages and other debt payable	\$ 1,376,654	\$	1,363,855
Exchangeable senior notes, net of discount	179,280		179,235
Bank credit facility	155,000		109,000
Accounts payable and accrued expenses	306,861		266,324
Distributions payable	18,258		18,179
Deferred tax liabilities	39,798		36,407
Deferred gain on sale of hotels	122,508		114,292
Total liabilities	 2,198,359		2,087,292
Minority interests in SHR's operating partnership	10,891		11,512
Minority interests in consolidated affiliates	30,205		30,653
Shareholders' equity:			
8.50% Series A Cumulative Redeemable Preferred Stock (\$0.01 par value; 4,488,750 shares			
issued and outstanding; liquidation preference \$25.00 per share)	108,206		108,206
8.25% Series B Cumulative Redeemable Preferred Stock (\$0.01 par value; 4,600,000 shares			
issued and outstanding; liquidation preference \$25.00 per share)	110,775		110,775
8.25% Series C Cumulative Redeemable Preferred Stock (\$0.01 par value; 5,750,000 shares			
issued and outstanding; liquidation preference \$25.00 per share)	138,940		138,940
Common shares (\$0.01 par value; 150,000,000 common shares authorized; 74,407,452 and			
74,371,230 common shares issued and outstanding)	744		742
Additional paid-in capital	1,203,061		1,201,503
Accumulated deficit	(329,943)		(304,922)
Accumulated other comprehensive loss	(34,615)		(18,405)
Total shareholders' equity	 1,197,168		1,236,839
Total liabilities and shareholders' equity	\$ 3,436,623	\$	3,366,296

#### **Discontinued Operations**

The results of operations of hotels sold are classified as discontinued operations and segregated in the consolidated statements of operations for all periods presented. On December 28, 2007, we sold the Hyatt Regency New Orleans for a net sales price of \$28.0 million.

The following is a summary of income from discontinued operations for the three months ended March 31, 2008 and 2007 (in thousands):

		Three Months I March 31,	
	20	008	2007
Hotel operating revenues		- \$	98
Operating costs and expenses		<del>-</del>	238
Operating loss		-	(140)
Interest expense		-	(34)
Interest income		-	442
Income tax benefit		-	61
Gain on sale		416	-
Minority interests		(5)	(4)
Income from discontinued operations	\$	411 \$	325

## Investment in the Hotel del Coronado (in thousands)

On January 9, 2006, we purchased a 45% interest in the joint venture that owns the Hotel del Coronado. We account for this investment using the equity method of accounting.

				Three Months Ended		Ended	
				March 31, 2008 2007			
						2007	
Total revenues (100%)				\$	34,858	\$	30,498
Property EBITDA (100%)				\$	11,449	\$	9,872
Equity in losses of joint venture (SHR 459	6 ownership)						
Property EBITDA				\$	5,152	\$	4,442
Depreciation and amortization					(1,900)		(1,960)
Interest expense					(4,411)		(5,033)
Other expense, net					(28)		(50)
Income taxes					340		(95)
Equity in losses of joint venture				\$	(847)	\$	(2,696)
EBITDA Contribution from investment in	Hotel del Coronado						
Equity in losses of joint venture				\$	(847)	\$	(2,696)
Depreciation and amortization					1,900		1,960
Interest expense					4,411		5,033
Income taxes					(340)		95
EBITDA Contribution for investment in H	Iotel del Coronado			\$	5,124	\$	4,392
FFO Contribution from investment in Hot	el del Coronado						
Equity in losses of joint venture				\$	(847)	\$	(2,696)
Depreciation and amortization					1,900		1,960
FFO Contribution for investment in Hotel	del Coronado			\$	1,053	\$	(736)
		Spread over					
Debt	Interest Rate	LIBOR	an Amount		urity Date		
CMBS Mortgage and Mezzanine	4.78%	208 bp	\$ 610,000		ry 2011 (a)		
Revolving Credit Facility	5.20%	250 bp	 	Janua	ry 2011 (a)		
			610,000				
Cash and cash equivalents			 11,259				
Net Debt			\$ 598,741				
(a) Includes extension options.							
C.,							
	Effective						
Cap	Date	LIBOR Cap I			nal Amount		Maturity
CMBS Mortgage and Mezzanine Loan and Revolving Credit Facility Cap	January 2006	5.0% to January	maturity	\$	630,000	J	January 2009
CMBS Mortgage and Mezzanine Loan and Revolving Credit Facility Cap	January 2009	5.0%		\$	630,000	J	January 2011

## Summary of Residential Activity (in thousands)

On January 9, 2006, we purchased a 45% interest in a joint venture that owns the North Beach Venture development adjacent to the Hotel del Coronado. We account for this investment using the equity method of accounting. We own a 31% interest in a joint venture that is developing the Four Seasons Residence Club Punta Mita (RCPM) adjacent to the Four Seasons Punta Mita Resort. We account for this investment using the equity method of accounting. In addition, we engage in certain activities related to potential development projects such as condominium-hotel units, fractional ownership units and other for-sale residential units.

		Three Montl March	
North Beach Venture	200	8	2007
Hotel condominium sales (100%)	\$	78 \$	=
Hotel condominium cost of sales (100%)	\$	99 \$	-
SHR's 45% share			
Hotel condominium sales	\$	35 \$	-
Hotel condominium cost of sales		45	-
Other income (expense), net		13	(37)
Income taxes		(36)	=
SHR's share of net income (loss)	\$	57 \$	(37)
Net income (loss)	\$	57 \$	(37)
Income taxes		36	
EBITDA Contribution for investment in North Beach Venture	\$	93 \$	(37)
FFO Contribution for investment in North Beach Venture	\$	57 \$	(37)
Residence Club Punta Mita (RCPM)	200	Three Montl March	
		<u> </u>	
SHR's 31% share			
Sales	\$	196 \$	738
EBITDA Contribution for investment in RCPM	\$	60 \$	(159)
FFO Contribution for investment in RCPM	\$	41 \$	(150)
SHR's share of total residential activity: Sales EBITDA	<u>\$</u> \$	231 \$ 153 \$	738 (196)
FFO	\$	98 \$	(187)

#### **Non-GAAP Financial Measures**

In addition to REIT hotel income, six other non-GAAP financial measures are presented for the Company that we believe are useful to management and investors as key measures of our operating performance: Funds from Operations (FFO); FFO - Fully Diluted; Comparable FFO; Earnings Before Interest Expense, Taxes, Depreciation and Amortization (EBITDA); Adjusted EBITDA; and Comparable EBITDA. A reconciliation of these measures to net income (loss) available to common shareholders, the most directly comparable GAAP measure, is set forth in the following tables.

We compute FFO in accordance with standards established by the National Association of Real Estate Investment Trusts, or NAREIT, which adopted a definition of FFO in order to promote an industry-wide standard measure of REIT operating performance. NAREIT defines FFO as net income (or loss) (computed in accordance with GAAP) excluding (losses) or gains from sales of depreciable property plus real estate-related depreciation and amortization, and after adjustments for our portion of these items related to unconsolidated partnerships and joint ventures. We also present FFO - Fully Diluted, which is FFO plus minority interest expense on convertible minority interests. We also present Comparable FFO, which is FFO - Fully Diluted excluding the impact of any gains or losses on early extinguishment of debt, impairment losses, foreign currency exchange gains or losses and other non-recurring charges. We believe that the presentation of FFO, FFO - Fully Diluted and Comparable FFO provides useful information to management and investors regarding our results of operations because they are measures of our ability to fund capital expenditures and expand our business. In addition, FFO is widely used in the real estate industry to measure operating performance without regard to items such as depreciation and amortization. We also present Comparable FFO per diluted share as a non-GAAP measure of our performance. We calculate Comparable FFO per diluted share for a given operating period as our Comparable FFO (as defined above) divided by the weighted average of fully diluted shares outstanding. Comparable FFO per diluted share, in accordance with NAREIT, is adjusted for the effects of dilutive securities. Dilutive securities may include shares granted under share-based compensation plans, operating partnership units and exchangeable debt securities. No effect is shown for securities that are anti-dilutive.

EBITDA represents net income (loss) available to common shareholders excluding: (i) interest expense, (ii) income tax expense, including deferred income tax benefits and expenses applicable to our foreign subsidiaries and income taxes applicable to sale of assets; and (iii) depreciation and amortization. EBITDA also excludes interest expense, income tax expense and depreciation and amortization of our equity method investments. EBITDA is presented on a full participation basis, which means we have assumed conversion of all convertible minority interests of our operating partnership into our common stock and includes preferred dividends. We believe this treatment of minority interest provides more useful information for management and our investors and appropriately considers our current capital structure. We also present Adjusted EBITDA, which eliminates the effect of realizing deferred gains on our sale leasebacks. We also present Comparable EBITDA, which eliminates the effect of gains or losses on sales of assets, early extinguishment of debt, impairment losses, foreign currency exchange gains or losses and other non-recurring charges. We believe EBITDA, Adjusted EBITDA and Comparable EBITDA are useful to management and investors in evaluating our operating performance because they provide management and investors with an indication of our ability to incur and service debt, to satisfy general operating expenses, to make capital expenditures and to fund other cash needs or reinvest cash into our business. We also believe they help management and investors meaningfully evaluate and compare the results of our operations from period to period by removing the impact of our asset base (primarily depreciation and amortization) from our operating results. Our management also uses EBITDA, Adjusted EBITDA and Comparable EBITDA as measures in determining the value of acquisitions and dispositions.

We caution investors that amounts presented in accordance with our definitions of FFO, FFO - Fully Diluted, Comparable FFO, EBITDA, Adjusted EBITDA and Comparable EBITDA may not be comparable to similar measures disclosed by other companies, since not all companies calculate thes non-GAAP measures in the same manner. FFO, FFO - Fully Diluted, Comparable FFO, EBITDA, Adjusted EBITDA and Comparable EBITDA should not be considered as an alternative measure of our net income or operating performance. FFO, FFO - Fully Diluted, Comparable FFO, EBITDA, Adjusted EBITDA and Comparable EBITDA may include funds that may not be available for our discretionary use due to functional requirements to conserve funds for capital expenditures and property acquisitions and other commitments and uncertainties. Although we believe that FFO, FFO - Fully Diluted, Comparable FFO, EBITDA, Adjusted EBITDA and Comparable EBITDA can enhance your understanding of our financial condition and results of operations, these non-GAAP financial measures, when viewed individually, are not necessarily a better indicator of any trend as compared to comparable GAAP measures such as net income (loss) available to common shareholders. In addition, you should be aware that adverse economic and market conditions might negatively impact our cash flow. Below, we have provided a quantitative reconciliation of FFO, FFO - Fully Diluted, Comparable FFO, EBITDA, Adjusted EBITDA and Comparable EBITDA to the most directly comparable GAAP financial performance measure, which is net income (loss) available to common shareholders, and provide an explanatory description by footnote of the items excluded from FFO, FFO - Fully Diluted, EBITDA and Adjusted EBITDA.

# Reconciliation of Net Loss Available to Common Shareholders to EBITDA, Adjusted EBITDA and Comparable EBITDA (in thousands)

	Three Mon Marc	
	2008	2007
Net loss available to common shareholders	\$ (7,017)	\$ (9,559)
Depreciation and amortization - continuing operations	28,293	25,549
Interest expense - continuing operations	21,927	20,963
Interest expense - discontinued operations	-	34
Income taxes - continuing operations	302	1,353
Income taxes - discontinued operations	-	(61)
Minority interests	(2)	(26)
Adjustments from consolidated affiliates	(1,671)	(1,028)
Adjustments from unconsolidated affiliates	5,989	7,079
Preferred shareholder dividends	7,721	7,462
EBITDA	55,542	51,766
Realized portion of deferred gain on sale leasebacks	(1,322)	(1,137)
Adjusted EBITDA	54,220	50,629
Gain on sale of assets - continuing operations	(117)	
Gain on sale of assets - discontinued operations	(416)	-
Loss on sale of minority interests in hotel properties	5	-
Corporate depreciation	(292)	-
Foreign currency exchange loss (a)	3,209	1,339
Hyatt Regency La Jolla minority interest (b)	(1,180)	-
Termination costs - discontinued operations (c)	-	69
Planning costs - New Orleans Jazz District	-	227
Loss on early extinguishment of debt - continuing operations		4,319
Comparable EBITDA	\$ 55,429	\$ 56,583

- (a) Foreign currency exchange loss applicable to third-party and inter-company debt and certain balance sheet items held by foreign subsidiaries.
- (b) The minority interest partner's share of the Hyatt Regency La Jolla's property EBITDA is not deducted from net loss available to common shareholders under GAAP accounting rules.
- (c) Termination costs included in discontinued operations related to the termination of the management agreement at the Marriott Rancho Las Palmas property.

#### Reconciliation of Net Loss Available to Common Shareholders to Funds From Operations (FFO), FFO - Fully Diluted and Comparable FFO (in thousands, except per share data)

		Three Month March		
		2008		2007
Net loss available to common shareholders	\$	(7,017)	\$	(9,559)
Depreciation and amortization - continuing operations		28,293		25,549
Corporate depreciation		(292)		-
Gain on sale of assets - continuing operations		(117)		-
Gain on sale of assets - discontinued operations		(416)		-
Loss on sale of minority interests in hotel properties		5		-
Realized portion of deferred gain on sale leasebacks		(1,322)		(1,137)
Deferred tax expense on realized portion of deferred gain on sale leasebacks		394		345
Minority interests adjustments		(387)		(349)
Adjustments from consolidated affiliates		(1,275)		(552)
Adjustments from unconsolidated affiliates		1,900		1,960
FFO	·	19,766		16,257
Convertible minority interests		386		323
FFO - Fully Diluted		20,152		16,580
Termination costs, net of tax - discontinued operations (a)		-		42
Planning costs, net of tax - New Orleans Jazz District		-		166
Hyatt Regency La Jolla minority interest (b)		(589)		-
Foreign currency exchange loss, net of tax (c)		3,916		1,339
Loss on early extinguishment of debt - continuing operations		-		4,319
Comparable FFO	\$	23,479	\$	22,446
Comparable FFO per diluted share	\$	0.31	\$	0.29
Weighted average diluted shares (d)	_	76,086		77,002

- (a) Termination costs, net of tax, included in discontinued operations related to the termination of the management agreement at the Marriott Rancho Las Palmas property.
- (b) The minority interest partner's share of the Hyatt Regency La Jolla's property FFO is not deducted from net loss available to common shareholders under GAAP accounting rules.
- (c) Foreign currency exchange loss applicable to third-party and inter-company debt and certain balance sheet items held by foreign subsidiaries.
- (d) In the second quarter of 2007, we adjusted our calculation of weighted average diluted shares to be consistent with the guidance prescribed by NAREIT. These changes had no impact on the Comparable FFO per share amounts reported in prior periods.

### Debt Summary (dollars in thousands)

Debt	Interest Rate	Spread (a)	 Loan Amount	Maturity Date (b)
Bank Credit Facility	3.50%	80 bp	\$ 155,000	March 2012
Fairmont Chicago	3.40%	70 bp	123,750	April 2012
Loews Santa Monica Beach Hotel	3.33%	63 bp	118,250	March 2012
Ritz-Carlton Half Moon Bay	3.37%	67 bp	76,500	March 2012
InterContinental Chicago	3.76%	106 bp	121,000	October 2011
InterContinental Miami	3.43%	73 bp	90,000	October 2011
InterContinental Prague (c)	5.61%	125 bp (c)	164,177	March 2012
Westin St. Francis	3.40%	70 bp	220,000	August 2011
Marriott London Grosvenor Square (d)	7.11%	110 bp (d)	153,310	October 2013
Fairmont Scottsdale Princess	3.26%	56 bp	180,000	September 2011
Hyatt Regency LaJolla	3.70%	100 bp	97,500	September 2012
Punta Mita land parcel promissory notes	N/A	N/A	32,167	August 2008 and 2009
Exchangeable senior notes	3.50%	Fixed	179,280	April 2012
			\$ 1,710,934	

- (a) Spread over LIBOR (2.70% at March 31, 2008).
- (b) Includes extension options.
- (c) Principal balance of €104,000,000 at March 31, 2008. Spread over EURIBOR (4.36% at March 31, 2008).
- (d) Principal balance of £77,250,000 at March 31, 2008. Spread over three-month GBP LIBOR (6.01% at March 31, 2008).

#### U.S. Interest Rate Swaps

	Fixed Pay Rate	Notional		
Swap Effective Date	Against LIBOR	Aı	nount	Maturity
April 2005	4.42%	\$	75,000	April 2010
April 2005	4.59%		75,000	April 2012
June 2005	4.12%		50,000	June 2012
June 2006	5.50%		75,000	June 2013
August 2006	5.34%		100,000	August 2011
August 2006	5.42%		100,000	August 2013
September 2006	5.08%		100,000	February 2011
September 2006	5.10%		100,000	December 2010
September 2006	5.09%		100,000	September 2009
March 2007	4.81%		100,000	December 2009
March 2007	4.84%		100,000	July 2012
	4.99%	\$	975,000	
European Interest Rate Swap				
	Fixed Pay Rate	No	tional	
Swap Effective Date	Against GBP LIBOR	Aı	nount	Maturity
October 2007	5.72%	£	77,250	October 2013
Forward-Starting Interest Rate Swaps				
	Fixed Pay Rate	No	tional	
Swap Effective Date	Against LIBOR	Ar	nount	Maturity
September 2009	4.90%	\$	100,000	September 2014
December 2009	4.96%		100,000	December 2014
April 2010	5.42%		75,000	April 2015
December 2010	5.23%		100,000	December 2015
February 2011	5.27%		100,000	February 2016
•		\$	475,000	•

#### At March 31, 2008, future scheduled debt principal payments (including extension options) are as follows:

Years ended		Amount	
December 31,	(in thousands)		
2008 (remainder)	\$	16,735	
2009		15,432	
2010		9,014	
2011		620,014	
2012		908,694	
Thereafter		141,045	
Total	\$	1,710,934	
Percent of fixed rate debt including U.S. and Europea	an swap	s	78.3%
Weighted average interest rate including U.S. and Eu	swaps	5.20%	
Weighted average maturity of fixed rate debt	•	•	5.41

	Portfolio I Portfolio at Marc				
Hotel	Location	Number of Rooms	% of Total Rooms	% of QTD March 2008 Property EBITDA	QTD March 2008 Property EBITDA
United States:					
Westin St. Francis	San Francisco, CA	1,195	13%	9%	\$ 6,408
InterContinental Chicago (a)	Chicago, IL	792	9%	2%	1,682
Hotel del Coronado (b)	Coronado, CA	757	8%	8%	5,152
Hyatt Regency Phoenix	Phoenix, AZ	696	8%	8%	5,820
Fairmont Chicago	Chicago, IL	687	8%	-2%	(1,444)
Fairmont Scottsdale Princess	Scottsdale, AZ	649	7%	16%	11,056
InterContinental Miami	Miami, FL	641	7%	12%	7,911
Hyatt Regency La Jolla (a)	La Jolla, CA	419	5%	4%	2,507
Ritz-Carlton Laguna Niguel	Dana Point, CA	396	4%	5%	3,724
Marriott Lincolnshire Resort	Lincolnshire, IL	389	4%	1%	673
Loews Santa Monica Beach Hotel	Santa Monica, CA	342	4%	5%	3,376
Ritz-Carlton Half Moon Bay	Half Moon Bay, CA	261	3%	1%	778
Four Seasons Washington, D.C.	Washington, D.C.	211	2%	1%	769
Total United States		7,435	82%	70%	48,412
Mexican:					
Four Seasons Mexico City	Mexico City, Mexico	240	3%	3%	2,174
Four Seasons Punta Mita Resort	Punta Mita, Mexico	173	2%	15%	10,243
Total Mexican		413	5%	18%	12,417
Total North American		7,848	87%	88%	60,829
European:					
InterContinental Prague	Prague, Czech Republic	372	4%	4%	2,780
Marriott Hamburg (c)	Hamburg, Germany	278	3%	N/A	N/A
Marriott London Grosvenor Square	London, England	236	3%	3%	2,085
Paris Marriott Champs Elysees	Paris, France	192	2%	6%	4,005
Renaissance Paris Hotel Le Parc Trocadero (d)	Paris, France	116	1%	-1%	(684)
Total European		1,194	13%	12%	8,186
		9.042	100%	100%	\$ 69,015
		9,042	100%	100%	φ 09,015

<sup>(</sup>a) On August 31, 2007, we sold 49% interests in the entities that own the InterContinental Chicago and Hyatt Regency La Jolla hotels. We consolidate these hotels for reporting purposes.

<sup>(</sup>b) On January 9, 2006, we purchased a 45% interest in the joint venture that owns the Hotel del Coronado and account for our investment under the equity method of accounting. Our equity in losses of the hotel joint venture is included in equity in losses of joint ventures in our consolidated statements of operations. The percentage of Property EBITDA above has been calculated based on our 45% ownership.

<sup>(</sup>c) We have a leasehold interest in this property and have not included it in the percentage of Property EBITDA calculation.

<sup>(</sup>d) This property, formerly referred to as Hotel Le Parc, was rebranded on April 1, 2008.

#### **Under Construction and Completed Capital Projects**

(images of completed projects available on the company's website)

Hotel	Project Description	Completed
Fairmont Chicago	ENO, wine tasting room *	Q2 08
	Lobby renovation	Q2 08
	Room renovation	Q2 08
	Spa and fitness center	Q1 08
	Gold lounge	Q4 06
	Sushi bar	Q4 06
Fairmont Scottsdale Princess	Michael Mina operated Bourbon Steak Restaurant	Q1 08
	Midnight Oil operated Stone Rose Bar	Q1 08
	Gold room renovation	Q1 08
	GM house conversion - 1 room addition	Q1 08
Four Seasons Mexico City	Guest room renovation	Q1 06
Four Seasons Punta Mita	Lobby bar	Q1 08
	Oasis room and river pool - 23 room addition	Q2 07
	Fitness center expansion	Q1 07
	Coral suite - 5 room addition	Q1 07
	Retail expansion	Q4 06
	Tamai pool	Q4 06
	Tamai garden	Q4 06
	Beachfront restaurant addition	Q4 06
	Arena suite - 5 room addition	Q1 06
Four Seasons Washington, D.C.	Presidential suite renovation	In Construction
	11 room expansion	In Construction
Hotel del Coronado	Retail reconfiguration / renovation	Q2 08
	ENO, wine tasting room *	Q1 08
	Guest room renovation	Q2 07
	Restaurant renovation	Q2 07
	Beach Village - 78 room addition	Q2 07
	Spa & fitness center / beach club	Q1 07
InterContinental Chicago	Starbucks	Q3 07
	Meeting space addition	Q3 07
	ENO, wine tasting room *	Q4 06
InterContinental Miami	Starbucks	Q3 06
	Spa	In Construction
InterContinental Prague	Partial guest room renovation	Q2 07
Loews Santa Monica Beach Hotel	Restaurant renovation	Q4 04
Marriott London Grosvenor Square	Gordon Ramsay operated Maze Grill Restaurant	Q2 08
•	Concierge lounge	Q1 08
	Guestroom renovation	In Construction
Renaissance Paris Hotel Le Parc Trocadero	Renaissance brand conversion	Q1 08
Ritz-Carlton Half Moon Bay	Suite renovation	Q1 08
	Outdoor patios	Q3 06
	Guestroom fireplaces	Q2 06
	Ocean terrace	Q2 06
	Restaurant expansion	Q4 05
	ENO, wine tasting room*	Q3 05
	Retail expansion	Q3 05
	Wine tasting room expansion Restaurant and lounge renovation	In Construction In Construction
		in Construction
Ritz-Carlton Laguna Niguel	Meeting space renovation	Q4 07
	Suite conversion - 3 room addition	Q2 07
	Suite renovation ENO, wine tasting room *	Q2 07 Q1 07
	2.10, whic taking room	Q1 07
Westin St. Francis	Lobby bar	In Construction
	Room and corridor renovation	In Construction

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\* Strategic's branded wine room concept

#### Seasonality by Geographic Region

Same store revenues have been adjusted to show hotel performance on a comparable quarter-over-quarter basis. Adjustments include (i) exclusion of Hyatt Regency New Orleans as its results of operations were reclassified to discontinued operations; (ii) exclusion of the unconsolidated Hotel del Coronado; and (iii) presentation of the hotels without regard to either ownership structure or leaseholds. The acquisition property is Renaissance Paris Hotel Le Parc Trocadero purchased on July 31, 2007.

#### United States Hotels (as of March 31, 2008)

Same store property revenues - 12 Properties and 6,678 Rooms

		Three Months Ended								
	June 30, 2007		September 30, 2007		December 31, 2007		March 31, 2008			Total
Same store property revenues Same store seasonality %	\$	209,181 25.9%	\$	194,333 24.1%	\$	209,487 26.0%	\$	193,787 24.0%	\$	806,788 100.0%

#### Mexican Hotels (as of March 31, 2008)

Same store property revenues - 2 Properties and 413 Rooms

		Three Months Ended								
	June 30, 2007 Sep		Septen	September 30, 2007 I		<b>December 31, 2007</b>		March 31, 2008		Total
Same store property revenues Same store seasonality %	\$	20,794 23.0%	\$	16,990 18.8%	\$	24,246 26.9%	\$	28,208 31.3%	\$	90,238 100.0%

#### North American Hotels (as of March 31, 2008)

Same store property revenues - 14 Properties and 7,091 Rooms

		Three Months Ended								
	June 30, 2007		September 30, 2007		December 31, 2007		March 31, 2008			Total
Same store property revenues Same store seasonality %	\$	229,975 25.6%	\$	211,323 23.6%	\$	233,733 26.1%	\$	221,995 24.7%	\$	897,026 100.0%

#### European Hotels (as of March 31, 2008)

Acquisition property revenues - 1 Property and 116 Rooms Same store property revenues - 4 Properties and 1,078 Rooms

	Three Months Ended										
	Jur	June 30, 2007		September 30, 2007		<b>December 31, 2007</b>		March 31, 2008		Total	
Acquisition property revenues (a)	\$	-	\$	2,687	\$	4,877	\$	2,167	\$	9,731	
Acquisition property revenues (b)		4,587		1,320		-		-		5,907	
Same store property revenues		40,254		39,567		41,556		32,097		153,474	
Total pro forma revenues	\$	44,841	\$	43,574	\$	46,433	\$	34,264	\$	169,112	
Pro forma seasonality %		26.5%		25.8%		27.4%		20.3%		100.0%	

- (a) Acquisition property revenues for our period of ownership
- (b) Acquisition property revenues prior to our period of ownership

#### Operating Statistics by Geographic Region

Operating results have been adjusted to show hotel performance on a comparable period basis. Adjustments are the (i) exclusion of unconsolidated Hotel del Coronado, (ii) exclusion of Renaissance Paris Hotel Le Parc Trocadero results for the three months ended March 31, 2008, (iii) exclusion of Hyatt Regency New Orleans as this property's results of operations were reclassified to discontinued operations and (iv) presentation of the European hotels without regard to either ownership structure or leaseholds.

#### United States Hotels (as of March 31, 2008)

12 Properties

6,678 Rooms

#### Three Months Ended

	March 31,							
	2008			2007	Change			
Average Daily Rate	\$	240.84	\$	231.21	4.2%			
Average Occupancy		70.5%		73.5%	(3.0) pts			
RevPAR	\$	169.90	\$	170.05	-0.1%			
Total RevPAR	\$	320.32	\$	322.84	-0.8%			
Property EBITDA Margin		22.3%		23.7%	(1.4) pts			

#### Mexican Hotels (as of March 31, 2008)

2 Properties

413 Rooms

#### **Three Months Ended**

	March 31,				
	2008			2007	Change
Average Daily Rate	\$	605.56	\$	554.28	9.3%
Average Occupancy		74.2%		76.1%	(1.9) pts
RevPAR	\$	449.12	\$	421.80	6.5%
Total RevPAR	\$	750.56	\$	682.77	9.9%
Property EBITDA Margin		44.0%		40.9%	3.1 pts

#### North American Hotels (as of March 31, 2008)

14 Properties

7,091 Rooms

#### Three Months Ended

		March 31,					
	2008			2007	Change		
Average Daily Rate	\$	263.20	\$	249.55	5.5%		
Average Occupancy		70.8%		73.7%	(2.9)	pts	
RevPAR	\$	186.23	\$	183.88	1.3%		
Total RevPAR	\$	345.49	\$	342.62	0.8%		
Property EBITDA Margin		25.1%		25.6%	(0.5)	pts	

#### European Same Store Hotels (as of March 31, 2008)

4 Properties

1,078 Rooms

Three	Months	Ended
-------	--------	-------

	March 31,					
	2008			2007	Change	
Average Daily Rate	\$	317.94	\$	270.77	17.4%	
Average Occupancy		72.0%		75.4%	(3.4)	pts
RevPAR	\$	228.98	\$	204.23	12.1%	
Total RevPAR	\$	327.32	\$	305.58	7.1%	
Property EBITDA Margin		32.5%		32.6%	(0.1)	pts

## Selected Financial and Operating Information by Property (In Thousands, Except Operating Information)

The following tables present selected financial and operating information by property for the three months ended March 31, 2008 and 2007. Property EBITDA reflects property net operating income plus depreciation and amortization.

	Three Months Ended March 31,							
UNITED STATES HOTELS:		2008		2007	Change			
FAIRMONT CHICAGO								
Selected Financial Information:								
Total revenues	\$	9,751	\$	12,997	(25.0) %			
Property EBITDA	\$	(1,444)	\$	597	(341.9) %			
C. L. et al. On a marking Information								
Selected Operating Information:  Rooms		687		685	2			
Average occupancy		43.8%		64.9%	(21.1) pts			
ADR	\$	188.88	\$	175.95	7.4 %			
RevPAR	\$	82.80	\$	114.15	(27.5) %			
Total RevPAR	\$	155.98	\$	210.82	(26.0) %			
FAIRMONT SCOTTSDALE PRINCESS								
Selected Financial Information:								
Total revenues	\$	32,212	\$	31,578	2.0 %			
Property EBITDA	\$	11,056	\$	11,717	(5.6) %			
Selected Operating Information:		640		651	(2)			
Rooms		649		651	(2)			
Average occupancy ADR	\$	78.0% 350.90	\$	78.9% 331.27	(0.9) pts 5.9 %			
RevPAR	\$ \$	273.73	\$	261.34	3.9 % 4.7 %			
Total RevPAR	\$	545.42	\$	538.97	1.2 %			
FOUR SEASONS WASHINGTON, D.C.								
Selected Financial Information:								
Total revenues	\$	11,402	\$	11,661	(2.2) %			
Property EBITDA (a)	\$	769	\$	1,474	(47.8) %			
Selected Operating Information:		211		211				
Rooms		211		211	(0.0)			
Average occupancy ADR	\$	65.6% 487.79	\$	66.4% 514.72	(0.8) pts (5.2) %			
RevPAR	\$	319.97	\$	342.01	(6.4) %			
Total RevPAR	\$	593.83	\$	614.04	(3.3) %			
HOTEL DEL CORONADO								
Selected Financial Information: (Amounts below are 100% of a	pera	tions, of wh	ich SF	HR owns 45%.)	:			
Total revenues	\$	34,858	\$	30,498	14.3 %			
Property EBITDA	\$	11,449	\$	9,872	16.0 %			
Selected Operating Information:								
Rooms		757		679	78			
Average occupancy		69.4%		73.0%	(3.6) pts			
ADR	\$	332.66	\$	322.90	3.0 %			
RevPAR	\$	231.03	\$	235.62	(1.9) %			
Total RevPAR	\$	506.02	\$	499.07	1.4 %			

		Three M	nths Ended March 31, 2007 Change		
HYATT REGENCY LA JOLLA					
Selected Financial Information: Total revenues	\$	10.164	¢	11 611	(12.5) 0/
Property EBITDA	\$ \$	10,164 2,507	\$ \$	11,611 3,240	(12.5) % (22.6) %
Property EBITDA	Ф	2,307	Ф	3,240	(22.0) 70
Selected Operating Information:					
Rooms		419		419	- (0.1)
Average occupancy		74.0%		82.1%	(8.1) pts
ADR	\$	183.61	\$	194.08	(5.4) %
RevPAR	\$	135.83	\$	159.43	(14.8) %
Total RevPAR	\$	266.56	\$	307.91	(13.4) %
HYATT REGENCY PHOENIX					
Selected Financial Information:					
Total revenues	\$	14,223	\$	13,398	6.2 %
Property EBITDA (a)	\$	5,820	\$	5,339	9.0 %
Selected Operating Information:					
Rooms		696		696	-
Average occupancy		83.4%		85.9%	(2.5) pts
ADR	\$	179.83	\$	162.61	10.6 %
RevPAR	\$	149.94	\$	139.73	7.3 %
Total RevPAR	\$	224.56	\$	213.89	5.0 %
INTERCONTINENTAL CHICAGO					
Selected Financial Information:					
Total revenues	\$	12,847	\$	13,542	(5.1) %
Property EBITDA	\$	1,682	\$	1,880	(10.5) %
Selected Operating Information:					
Rooms		792		792	_
Average occupancy		65.6%		69.2%	(3.6) pts
ADR	\$	162.20	\$	165.14	(1.8) %
RevPAR	\$	106.39	\$	114.26	(6.9) %
Total RevPAR	\$	178.25	\$	189.98	(6.2) %
INTERCONTINENTAL MIAMI					
Selected Financial Information:					
Total revenues	\$	19,069	\$	18,283	4.3 %
Property EBITDA (a)	\$	7,911	\$	7,832	1.0 %
Hopolty EBHDA (a)	Ψ	7,711	Ψ	7,032	1.0 /0
Selected Operating Information:		c 4.1		641	
Rooms		641		641	- (1.5)
Average occupancy	ф	81.6%	ф	83.1%	(1.5) pts
ADR	\$	245.50	\$	235.69	4.2 %
RevPAR	\$	200.32	\$	195.81	2.3 %
Total RevPAR	\$	326.92	\$	316.91	3.2 %
LOEWS SANTA MONICA BEACH HOTEL					
Selected Financial Information:					
Total revenues	\$	12,198	\$	11,317	7.8 %
Property EBITDA	\$	3,376	\$	3,363	0.4 %
Selected Operating Information:					
Rooms		342		342	-
Average occupancy		88.7%		86.4%	2.3 pts
ADR	\$	297.21	\$	281.97	5.4 %
RevPAR	\$	263.67	\$	243.61	8.2 %
Total RevPAR	\$	391.93	\$	367.66	6.6 %

	Three Months Ended March 31,						
	 2008 2007		Change				
MARRIOTT LINCOLNSHIRE RESORT							
Selected Financial Information:							
Total revenues	\$ 7,580	\$	8,186	(7.4) %			
Property EBITDA	\$ 673	\$	790	(14.8) %			
Selected Operating Information:							
Rooms	389		389	-			
Average occupancy	52.9%		57.0%	(4.1) pts			
ADR	\$ 126.35	\$	126.97	(0.5) %			
RevPAR	\$ 66.81	\$	72.34	(7.6) %			
Total RevPAR	\$ 231.97	\$	250.54	(7.4) %			
RITZ-CARLTON HALF MOON BAY							
Selected Financial Information:							
Total revenues	\$ 12,290	\$	11,262	9.1 %			
Property EBITDA (a)	\$ 778	\$	620	25.5 %			
Selected Operating Information:							
Rooms	261		261	-			
Average occupancy	64.6%		59.4%	5.2 pts			
ADR	\$ 310.11	\$	322.77	(3.9) %			
RevPAR	\$ 200.37	\$	191.72	4.5 %			
Total RevPAR	\$ 517.47	\$	479.42	7.9 %			
RITZ-CARLTON LAGUNA NIGUEL							
Selected Financial Information:	45.000		45.600	22 4			
Total revenues	\$ 17,992	\$	17,602	2.2 %			
Property EBITDA	\$ 3,724	\$	3,390	9.9 %			
Selected Operating Information:							
Rooms	396		393	3			
Average occupancy	62.3%		65.5%	(3.2) pts			
ADR	\$ 371.38	\$	341.46	8.8 %			
RevPAR	\$ 231.50	\$	223.68	3.5 %			
Total RevPAR	\$ 499.29	\$	497.64	0.3 %			
WESTIN ST. FRANCIS							
Selected Financial Information:							
Total revenues	\$ 34,059	\$	31,756	7.3 %			
Property EBITDA	\$ 6,408	\$	5,485	16.8 %			
	ŕ		,				
Selected Operating Information:							
Rooms	1,195		1,195	-			
Average occupancy	75.5%		71.5%	4.0 pts			
ADR	\$ 216.51	\$	213.70	1.3 %			
RevPAR	\$ 163.51	\$	152.80	7.0 %			
Total RevPAR	\$ 313.20	\$	295.27	6.1 %			

<sup>(</sup>a) For the three months ended March 31, 2008, Property EBITDA excludes the write-off of capitalized costs related to abandoned capital projects. The total costs excluded for individual properties amounted to \$173,000 for the three months ended March 31, 2008.

	Three Months Ended March 31,							
MEXICAN HOTELS:	2008		2007		Change			
FOUR SEASONS MEXICO CITY								
Selected Financial Information:								
Total revenues	\$	7,072	\$	6,778	4.3 %			
Property EBITDA	\$	2,174	\$	1,805	20.4 %			
Selected Operating Information:								
Rooms		240		240	-			
Average occupancy		67.7%		69.6%	(1.9) pts			
ADR	\$	282.74	\$	258.86	9.3 %			
RevPAR	\$	191.29	\$	180.11	6.2 %			
Total RevPAR	\$	323.81	\$	313.80	3.2 %			
FOUR SEASONS PUNTA MITA RESORT								
Selected Financial Information:								
Total revenues	\$	21,136	\$	16,982	24.5 %			
Property EBITDA	\$	10,243	\$	7,905	29.6 %			
Selected Operating Information:								
Rooms		173		150	23			
Average occupancy		83.2%		86.8%	(3.6) pts			
ADR	\$	969.73	\$	941.95	2.9 %			
RevPAR	\$	806.80	\$	817.28	(1.3) %			
Total RevPAR	\$	1,342.59	\$	1,286.54	4.4 %			

EUROPEAN HOTELS:	Three Months Ended Mar S: 2008 2007				rch 31, Change		
EUROFEAN HOTELS.	-	2000		2007	Change	_	
INTERCONTINENTAL PRAGUE Selected Financial Information:							
Total revenues	\$	8,497	\$	7,108	19.5	%	
Property EBITDA	\$	2,780	\$	2,243	23.9		
Selected Operating Information:							
Rooms		372		372	-		
Average Occupancy		66.1%		65.0%	1.1	pts	
ADR	\$	210.94	\$	186.46	13.1	%	
RevPAR Total RevPAR	\$ \$	139.37 251.00	\$ \$	121.24 212.31	15.0 18.2		
Total RevPAR	Ф	231.00	Ф	212.31	16.2	%	
MARRIOTT HAMBURG							
Selected Financial Information: Total revenues	¢	5 470	¢.	5.042	9.6	0/	
Property EBITDA	\$ \$	5,478 1,562	\$ \$	5,043 1,344	8.6 16.2		
Selected Operating Information:	Ψ	1,502	Ψ	1,5 11	10.2	70	
Rooms		278		277	1		
Average occupancy		77.8%		81.6%	(3.8)	) pts	
ADR	\$	193.76	\$	162.77	19.0	-	
RevPAR	\$	150.72	\$	132.84	13.5		
Total RevPAR	\$	216.88	\$	202.30	7.2	%	
MARRIOTT LONDON GROSVENOR SQUARE							
Selected Financial Information:							
Total revenues	\$	7,312	\$	9,458	(22.7)	) %	
Property EBITDA	\$	2,085	\$	3,054	(31.7)		
Selected Operating Information:		22.5		22.5			
Rooms		236		236	-		
Average occupancy	ф	61.6%	ф	79.2%	(17.6)	•	
ADR	\$	403.65	\$	365.08	10.6		
RevPAR Total RevPAR	\$ \$	248.83 340.45	\$ \$	289.06 445.28	(13.9)		
1000110	Ψ	5.0	Ψ	20	(23.8)	, ,0	
PARIS MARRIOTT CHAMPS ELYSEES							
Selected Financial Information:		10.010		0.044	240		
Total revenues	\$	10,810	\$	8,011	34.9	%	
Property EBITDA	\$	4,005	\$	3,005	33.3	%	
Selected Operating Information:							
Rooms		192		192	-		
Average occupancy	Ф	88.0%	¢.	82.0%		pts	
ADR	\$	558.61	\$	443.34	26.0		
RevPAR Total RevPAR	\$ \$	491.31 618.70	\$ \$	363.75 463.57	35.1 33.5		
Total ROTT IIX	Ψ	010.70	Ψ	103.57	33.3	70	
RENAISSANCE PARIS HOTEL LE PARC TROCADERO	:£0		c	mania da fa			
Selected Financial Information (This table includes financial Total revenues	injorm \$	2,167	or our N/A	-	wnersnip): N/A		
Property EBITDA	э \$	(684)	N/A		N/A N/A		
Property EBITDA	Ф	(004)	IN/A		IN/A		
Selected Operating Information (This table includes statistica	l infor	mation only	for ou	r period of	ownershin F	or	
the three months ended March 31, 2007, average occupancy							
and Total RevPAR was \$327.48):		, .,					
Rooms		116	N/A		N/A		
Average occupancy		44.5%	N/A		N/A		
ADR	\$	312.23	N/A		N/A		
RevPAR	\$	138.90	N/A		N/A		
Total RevPAR	\$	205.28	N/A		N/A		

#### Reconciliation of Property EBITDA to EBITDA (in thousands)

Three	Months E	Ended March 31,
2008		2007
tv		Property

	20	2008				
	Property		Property	007		
Hotel	EBITDA	EBITDA	EBITDA	EBITDA		
Fairment Chicago	\$ (1.444)	\$ (1.444)	\$ 597	\$ 597		
Fairmont Chicago	' ( ) /	, ,				
Fairmont Scottsdale Princess	11,056 769	11,056 769	11,717	11,717		
Four Seasons Washington, D.C.			1,474	1,474		
Hotel del Coronado	11,449	- 2.507	9,872	2 240		
Hyatt Regency La Jolla	2,507	2,507	3,240	3,240		
Hyatt Regency Phoenix	5,820	5,820	5,339	5,339		
InterContinental Chicago	1,682	1,682	1,880	1,880		
InterContinental Miami	7,911	7,911	7,832	7,832		
Loews Santa Monica Beach Hotel	3,376	3,376	3,363	3,363		
Marriott Lincolnshire Resort	673	673	790	790		
Ritz-Carlton Half Moon Bay	778	778	620	620		
Ritz-Carlton Laguna Niguel	3,724	3,724	3,390	3,390		
Westin St. Francis	6,408	6,408	5,485	5,485		
Four Seasons Mexico City	2,174	2,174	1,805	1,805		
Four Seasons Punta Mita Resort	10,243	10,243	7,905	7,905		
InterContinental Prague	2,780	2,780	2,243	2,243		
Marriott Hamburg (a)	1,562	20	1,344	18		
Marriott London Grosvenor Square	2,085	2,085	3,054	3,054		
Paris Marriott Champs Elysees (b)	4,005	1,448	3,005	724		
Renaissance Paris Hotel Le Parc Trocadero (c)	(684)	(684)	-	-		
	\$ 76,874	\$ 61,326	\$ 74,955	\$ 61,476		
Adjustments:						
Corporate expenses		(7,430)		(7,117)		
Interest income		595		489		
Loss on early extinguishment of debt		393		(4,319)		
Loss on sale of minority interests in hotel properties		- (5)		(4,319)		
1 1		(5) (779)		(2.002)		
Equity in losses of joint ventures				(2,883)		
Foreign currency exchange loss		(3,209)		(1,655)		
Other expenses, net		(443)		(157)		
Income from discontinued operations		41.6		220		
(excluding minority interest)		416		329		
Interest expense - discontinued operations		-		34		
Income taxes - discontinued operations		-		(61)		
Minority interest in consolidated affiliates		897		(422)		
Adjustments from consolidated affiliates		(1,671)		(1,028)		
Adjustments from unconsolidated affiliates		5,989		7,079		
Adjustments for abandoned capital projects		(173)		-		
Other adjustments		29		1		
EBITDA		\$ 55,542	-	\$ 51,766		

<sup>(</sup>a) We have a leasehold interest in this property. Therefore, EBITDA represents the lease revenue less the lease expense recorded in our statements. Property EBITDA represents the revenue less expenses generated by the property.

<sup>(</sup>b) Effective January 1, 2008, we no longer sublease the operations of the Paris Marriott Champs Elysees to a third party and reflect the operating results of the Paris Marriott in our consolidated statements of operations. Therefore, for the three months ended March 31, 2007, EBITDA represents the lease revenue less the lease expense recorded in our statements. Property EBITDA represents the revenue less expenses generated by the property.

<sup>(</sup>c) We have included the results of the hotel acquired in Property EBITDA above for our period of ownership.

# Reconciliation of Property EBITDA to Comparable EBITDA (in thousands)

	Three Months Ended March 31, 2008						
	Property		Comparable				
	EBITDA	Adjustments	EBITDA				
Meetings & Business Hotels:							
Fairmont Chicago	\$ (1,444)	\$ -	\$ (1,444)				
Fairmont Scottsdale Princess	11,056	_	11,056				
Four Seasons Mexico City	2,174	_	2,174				
Four Seasons Washington, D.C.	769	_	769				
Hyatt Regency La Jolla	2,507	(1,228)	1,279				
InterContinental Chicago	1,682	(824)	858				
InterContinental Miami	7,911	-	7,911				
Westin St. Francis	6,408	_	6,408				
Total Meetings & Business Hotels	31,063	(2,052)	29,011				
Ocean Front Resorts:							
Four Seasons Punta Mita Resort	10,243	_	10,243				
Hotel del Coronado	11,449	(6,325)	5,124				
Loews Santa Monica Beach Hotel	3,376	-	3,376				
Ritz-Carlton Half Moon Bay	778	-	778				
Ritz-Carlton Laguna Niguel	3,724	_	3,724				
Total Ocean Front Resorts	29,570	(6,325)	23,245				
European Hotels:							
InterContinental Prague	2,780	-	2,780				
Marriott Hamburg	1,562	(1,600)	(38)				
Marriott London Grosvenor Square	2,085	-	2,085				
Paris Marriott Champs Elysees	4,005	(3,820)	185				
Renaissance Paris Hotel Le Parc Trocadero	(684)	-	(684)				
Total European Hotels	9,748	(5,420)	4,328				
Non-Core Assets:							
Hyatt Regency Phoenix	5,820	-	5,820				
Marriott Lincolnshire Resort	673_		673				
Total Non-Core Assets	6,493		6,493				
	\$ 76,874	\$ (13,797)	\$ 63,077				
	% of QTD						
	Comparable EBI	ΓDA					
Meetings & Business Hotels	46%						
Ocean Front Resorts	37%						
European Hotels	7%						
Non-Core Assets	10%						
Total	100%						

# 2008 Guidance (in millions, except per share data)

	Three Months Ended ational Guidance June 30, 2008				Year Ended				
Operational Guidance					<b>December 31, 2008</b>				
	Low	Range	High	Range	Lov	v Range	High	n Range	
North American Total RevPAR growth		3.0%		5.0%		2.0%		5.0%	
North American RevPAR growth		5.0%		7.0%		2.0%		5.0%	
	r	Three Mon	ths Eng	heh		Year 1	Ended		
	•	June 30		acu		December		008	
Comparable FFO Guidance	Low	Range		Range	Lov	v Range		n Range	
Net income available to common shareholders	\$	6.4	\$	9.3	\$	4.0	\$	14.8	
Depreciation and amortization		27.9		27.9		120.8		120.8	
Realized portion of deferred gain on sale leasebacks		(1.1)		(1.1)		(4.6)		(4.6)	
Deferred tax expense on realized portion of deferred gain									
on sale leasebacks		0.4		0.4		1.4		1.4	
Minority interests		0.2		0.3		0.5		0.7	
Adjustments from consolidated affiliates		(1.6)		(1.6)		(6.3)		(6.3)	
Adjustments from unconsolidated affiliates		1.5		1.5		6.0		6.0	
Comparable FFO	\$	33.7	\$	36.7	\$	121.8	\$	132.8	
Comparable FFO per diluted share	\$	0.44	\$	0.48	\$	1.60	\$	1.75	
	ŗ	Three Mon	ths End	ded		Year l	Ended		
	-	June 30	), 2008		December 31, 2008			008	
Comparable EBITDA Guidance	Low	Range	High	Range	Lov	v Range	High	n Range	
Net income available to common shareholders	\$	6.4	\$	9.3	\$	4.0	\$	14.8	
Depreciation and amortization		27.9		27.9		120.8		120.8	
Interest expense		22.2		22.2		91.9		91.9	
Income taxes		5.9		5.9		10.9		10.9	
Minority interests		0.2		0.3		0.5		0.7	
Adjustments from consolidated affiliates		(2.8)		(2.8)		(14.5)		(14.5)	
Adjustments from unconsolidated affiliates		5.4		5.4		24.0		24.0	
Preferred shareholder dividends		7.7		7.7		30.9		30.9	
Realized portion of deferred gain on sale leasebacks		(1.1)		(1.1)		(4.6)		(4.6)	
Comparable EBITDA	\$	71.8	\$	74.8	\$	263.9	\$	274.9	