











# Las Vegas Sands Corp. *G2E - Gaming Investment Forum*November 13, 2006

#### **Forward-Looking Statements**



Statements in this presentation that are not reported financial results or other historical information are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. They include, for example, statements about our business outlook, assessment of market conditions, strategies, future plans, future sales, price assumptions for offerings at our facilities, leverage and debt service, capital spending and tax rates. These forward-looking statements are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under the caption "Risk Factors" in Las Vegas Sands Corp.'s public filings with the Securities and Exchange Commission. The forward-looking statements contained in this presentation speak only as of today's date. Las Vegas Sands Corp. assumes no obligation to update this information.

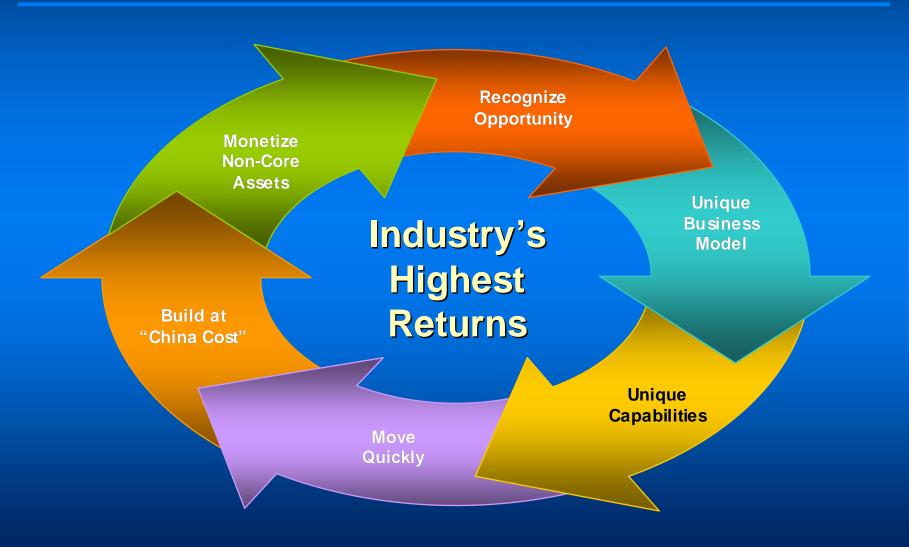
#### **Non-GAAP Financial Measures**



This presentation includes non-GAAP financial measures as defined in the Securities and Exchange Commission's Regulation G. A reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures is available on our website at www.lasvegassands.com in the earnings releases for the applicable periods.

### Las Vegas Sands Corp. Business Strategy





### Las Vegas Sands Corp. Compelling Investment Case



- Low-Risk Opportunity to Play Pan Asian Growth
  - World leader in Integrated Convention Resort development
  - Asset sales reduce risk and increase returns

- Large, Visible Growth Pipeline
  - Established Market Leadership Las Vegas, Macao, Singapore
  - Significant interest from additional jurisdictions...Success Breeds
     Success

#### **Sands Macao Operating Performance Superior ROIC**



#### Superior ROIC

- \$400 million investment to date
- \_ LTM ROIC >100%
- First-Mover Advantage
  - Customer Loyalty
  - Unique Product
- Since opening in May of 2004, the Sands has generated \$848 million in EBITDAR



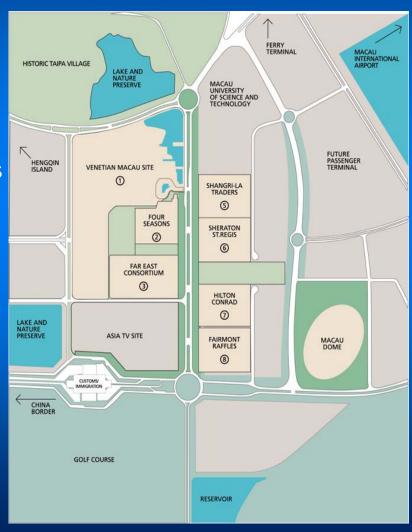
#### Tomorrow's Macao



#### Transition to a World-Class Casino Resort Destination

#### Cotai Strip

- 7 resort hotels with world-class hotel partners
- Approximately 19,000 guest rooms
- Over 1.5 mm SF of casino space
- Over 3.0 mm SF of meeting & convention space
- 25,000 seats of live entertainment
- 3.0 mm SF of retail space
- Over 4.0 mm SF of vacation suites



#### Potential Value from Cotai Strip Retail Malls Sensitivity Analysis



	(US\$MM)			Cap Rate		
		5.5%	5.0%	4.5%	4.0%	3.5%
Rent per SF	\$100	\$4,636	\$5,100	\$5,667	\$6,375	\$7,286
	\$115	\$5,332	\$5,865	\$6,517	\$7,331	\$8,379
	\$130	\$6,027	\$6,630	\$7,367	\$8,288	\$9,471
	\$145	\$6,723	\$7,395	\$8,217	\$9,244	\$10,564
	\$160	\$7,418	\$8,160	\$9,067	\$10,200	\$11,657

#### Potential Value from Cotai Strip Vacation Suites Sensitivity Analysis



	(US\$MM)	Sales Price per SF						
		\$600	\$800	\$1,000	\$1,200	\$1,400		
	\$200	\$1,600	\$2,400	\$3,200	\$4,000	\$4,800		
SF	\$225	\$1,500	\$2,300	\$3,100	\$3,900	\$4,700		
Cost per	\$250	\$1,400	\$2,200	\$3,000	\$3,800	\$4,600		
	\$275	\$1,300	\$2,100	\$2,900	\$3,700	\$4,500		
	\$300	\$1,200	\$2,000	\$2,800	\$3,600	\$4,400		



- 8 Square Kilometer Mainland Chinese <u>Address</u>
- Complements Cotai
- Long Term Value Driver
- 80M SF of Development
  - 4M SF Convention Center
  - Hotels and Retail
  - Golf Courses and Marinas
  - Vacation Homes
  - Tennis, Yachting, and Other Recreational Amenities



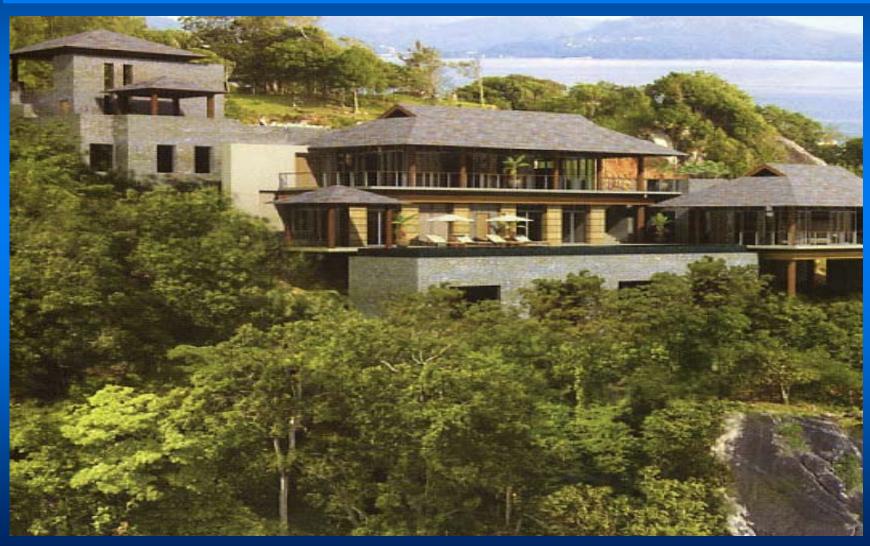
















### Potential Real Estate Value – Hengqin Island Sensitivity Analysis



	(US\$MM)	Sales Price per SF					
		\$600	\$700	\$800	\$900	\$1,000	
	\$75	\$36,750	\$43,750	\$50,750	\$57,750	\$64,750	
SF	\$125	\$33,250	\$40,250	\$47,250	\$54,250	\$61,250	
Cost per	\$175	\$29,750	\$36,750	\$43,750	\$50,750	\$57,750	
3	\$225	\$26,250	\$33,250	\$40,250	\$47,250	\$54,250	
	\$275	\$22,750	\$29,750	\$36,750	\$43,750	\$50,750	

# **Tomorrow's Singapore The Marina Bay Sands**



- **2,500 rooms**
- 1.2 mm SF of convention and meeting space
- 1.0 mm SF retail space
- 160,000 SF casino with approx. 600 tables and 1,000 slots
- Restaurants
- Theatres and Museums
- Outdoor recreation areas and numerous other amenities



## Las Vegas Sands Corp. Business Strategy



