

# ANNUAL INFORMATION FORM

March 20, 2008

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# **MARCH 20, 2008**

# TABLE OF CONTENTS

	Page
SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS	1
OVERVIEW OF THE BUSINESS	2
Organizational Structure	2
GENERAL DEVELOPMENT OF THE BUSINESS	2
Three-Year History	2
DESCRIPTION OF THE BUSINESS	3
Fresh Bakery Group	4
Frozen Bakery Group	5
Markets and Competition	6
FOREIGN OPERATIONS	6
INTANGIBLE PROPERTY – TRADEMARKS AND PATENTS	7
ENVIRONMENTAL MATTERS	7
EMPLOYEES AND EMPLOYEE RELATIONS	7
RISK FACTORS	7
CORPORATE STRUCTURE	8
Name, Address and Incorporation	8
Intercorporate Relationships	8
DESCRIPTION OF CAPITAL STRUCTURE	8
DIVIDENDS	9
MARKET FOR SECURITIES	9
DIRECTORS AND OFFICERS	10
AUDIT COMMITTEE	12
LEGAL PROCEEDINGS AND REGULATORY ACTIONS	14
TRANSFER AGENT AND REGISTRARS	14
INTERESTS OF EXPERTS	14
ADDITIONAL INFORMATION	14
APPENDIX "A" – CHARTER OF THE AUDIT COMMITTEE	Δ-1

#### ANNUAL INFORMATION FORM

Unless otherwise indicated, the information in this Annual Information Form is given as of December 31, 2007 and all amounts are in Canadian dollars. Unless the context otherwise requires, references herein to "Canada Bread" or the "Company" are to Canada Bread Company, Limited and its consolidated subsidiaries.

#### SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Annual Information Form contains and the Company's oral and written public communications often contain forward-looking statements that are based on current expectations, estimates, forecasts and projections about the industries in which the Company operates and beliefs and assumptions made by the management of the Company. Such statements include, but are not limited to, statements with respect to our objectives and goals, as well as statements with respect to our beliefs, plans, objectives, expectations, anticipations, estimates and intentions. Words such as "expect," "anticipate," "intend," "attempt," "may," "will," "plan," "believe," "seek," "estimate," and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve assumptions and risks and uncertainties that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed, implied or forecasted in such forward-looking statements. The Company does not intend and disclaims any obligation to update any forward-looking statements, whether written or oral, or whether as a result of new information, future events or otherwise, except as required by law.

These forward-looking statements are based on a variety of factors and assumptions including, but not limited to: the condition of the Canadian and United States economies; the rate of appreciation of the Canadian dollar versus the U.S. dollar; the availability and stability of prices of raw materials, energy and supplies; product pricing; the competitive environment and related market conditions; improvement of operating efficiencies; continued access to capital; the cost of compliance with environmental and health standards; adverse results from ongoing litigation; no unexpected actions of domestic and foreign governments; and the general assumption that none of the risks identified below or referenced elsewhere in this document materialize. These assumptions have been derived from information currently available to the Company including information obtained by the Company from third-party industry analysts. Actual results may differ materially from those predicted by such forward-looking statements. While the Company does not know what impact any of these differences may have, its business, results of operations, financial condition and the market price of its securities may be materially adversely affected. Factors that could cause actual results or outcomes to differ materially from the results expressed or implied by forward-looking statements include, among other things:

- the risks posed by food contamination, consumer liability and product recalls;
- the risks associated with changes in the Company's shared systems and processes;
- the Company's exposure to currency exchange risks;
- the ability of the Company to hedge against the effect of commodity price changes through the use of commodity futures and options;
- the risks posed by compliance with extensive government regulation, and legal matters;
- the impact of extensive environmental regulation and potential environmental liabilities;
- the risks associated with a consolidating retail environment;
- the impact of changes in consumer trends, tastes and dietary habits; and,
- the risks associated with complying with differing employment laws and practices globally and the potential for work stoppages due to non-renewal of collective agreements.

The Company cautions you that the above list of factors is not exhaustive. These factors are discussed in more detail under the heading "Risk Factors" in the Company's Management's Discussion and Analysis of Financial Condition and Results of Operations for the fiscal year ended December 31, 2007, which the Company has filed with the Canadian securities regulators and which is available on SEDAR at www.sedar.com. You should review such section in detail.

#### **OVERVIEW OF THE BUSINESS**

Canada Bread is a leading manufacturer and marketer of value-added flour-based products in its various markets, including fresh bread in Canada, frozen par-baked bread in the United States and Canada, specialty bakery products including fresh pasta, sauces and prepared sandwiches in Canada, and bagels, croissants and other specialty baked goods in the United Kingdom. As at March 20, 2008, Maple Leaf Foods Inc. ("Maple Leaf Foods") owned, directly or indirectly, 88.0% of the outstanding voting and equity securities of the Company. The Company's business is divided into two operating and reportable segments: the Fresh Bakery Group and the Frozen Bakery Group.

## **Organizational Structure**

The following chart summarizes the Company's current organizational structure by operating segment (sales figures are in millions):



#### GENERAL DEVELOPMENT OF THE BUSINESS

#### Three-Year History

Over the past three years, the Company has made a number of acquisitions to expand the global market for its products, and undertaken capital expansions at plants and locations.

In 2006, Canada Bread made three acquisitions in the United Kingdom. On March 24, 2006, it acquired the assets and operations of the Harvestime specialty bakery product plant in Walsall, England for £1.0 million (\$2.0 million). On November 27, 2006, Canada Bread, purchased two bakeries, The French Croissant Company Limited, a croissant bakery, and Avance (U.K.) Limited, a specialty bakery products manufacturer, for a total of £29.2 million (\$64.0 million). It made a further acquisition in the United Kingdom on August 17, 2007 by purchasing the assets and operations of La Fornaia Ltd., a leading United Kingdom producer of an extensive range of quality, specialty and handcrafted breads for a total consideration of £18.9 million (\$40.3 million). With these acquisitions and additional capital expansions, the United Kingdom operation has grown to now comprise eight plants producing a variety of breads including bagels, croissants and other specialties.

On October 2, 2006, Canada Bread acquired 100% of the shares of Royal Touch Foods Inc. ("Royal Touch"), a pre-packaged sandwich supplier based in Etobicoke, Ontario, for \$8.1 million, net of cash acquired of \$0.8 million. Canada Bread purchased 50% of the Royal Touch shares from an unrelated third party and the remaining shares from Maple Leaf Consumer Foods Inc., a wholly-owned subsidiary of Maple Leaf Foods, on the same terms and conditions as the third party purchase.

On February 26, 2007, the Company made one acquisition in Quebec being the assets and operations of Patisserie Chevalier Inc., a leading producer of single-portion snack cake products in Quebec for \$8.2 million.

#### **DESCRIPTION OF THE BUSINESS**

Canada Bread is a leading manufacturer and marketer of value-added flour-based products in its various markets, including fresh bread in Canada, frozen par-baked bread in the United States and Canada, specialty bakery products including fresh pasta and sauces in Canada, and bagels and specialty baked goods in the United Kingdom. Canada Bread is divided into two operating divisions: the Fresh Bakery Group and the Frozen Bakery Group.

#### General

Canada Bread has generally focused on attempting to increase the consumption of flour-based bread, rolls and bagels by creating more varieties and more premium products, while expanding distribution channels to make these products more widely available. The product mix is currently weighted towards premium wholegrain and healthy bakery products.

Canada Bread's customer base in the retail and food service sectors has been consolidating for some time, resulting in larger and more sophisticated customers who demand national solutions and cost effectiveness over a national distribution area. Canada Bread has undertaken strategic acquisitions in the past to build its business including the acquisition of Multi-Marques Inc. in 2001 (Quebec-based fresh bakery), Ben's Bakery in 2002 (Atlantic Canada-based fresh bakery) and Olafson's in 2002 (Western Canada-based bakery). In 2002, Canada Bread purchased Grace Baking, a manufacturer of frozen par-baked artisan bread products which is based in California and that sells products across the Western United States. Grace Baking products allowed the Bakery Products Group to service its frozen bakery customers with a full line of artisan parbaked products. In 2006, Canada Bread made three acquisitions in the United Kingdom: the assets and operations of the Harvestime specialty bakery product plant in Walsall, England; The French Croissant Company Limited, a croissant bakery; and, Avance (U.K.) Limited, a specialty bakery products manufacturer. Canada Bread also purchased 100% of the shares of Royal Touch, a manufacturer and distributor of sandwiches in 2006. On February 26, 2007, Canada Bread acquired Patisserie Chevalier Inc. a leading producer of single-portion snack cake products in Quebec. On August 17, 2007, Canada Bread acquired La Fornaia Ltd., a leading U.K. producer of an extensive range of quality, specialty and handcrafted breads.

All of these acquisitions were targeted to enable Canada Bread to manufacture and distribute its products more broadly (both par-baked and fresh products in Canada; par-baked and specialty products in the United States; and bagels, croissants and specialty products in the United Kingdom) and to expand its product offerings to consumers.

A trend that has affected all companies in the food industry is a growing consumer focus on food safety and healthy diets. Furthermore, consumers appear to be expanding food choices to include more diversity, such as ethnic diversity and bakery products with specialty flavours and toppings. In response, Canada Bread has attempted to ensure that its range of products and food preparation standards are responsive to these trends. Over the past several years, whole grains have become increasingly popular as consumers become more aware of consuming healthier products and including whole grains in their diets. Canada Bread has experienced significant volume growth in the sale of its whole-grain products including *Dempster's® Whole Grains*<sup>TM</sup> and *Ancient Grains*<sup>TM</sup> breads. In 2006, the Company launched the *Dempster's Smart*<sup>TM</sup> *White Bread*, with the flavour profile of white bread but the nutritional profile of whole-grain bread. In 2007, the Company extended the line to include *Dempster's Smart*<sup>TM</sup> *White Bagels*, *Dempster's Smart*<sup>TM</sup> *White Tortillas* and *Dempster's Smart*<sup>TM</sup> *White English Muffins*. Reinforcing its leadership in the growing higher nutrition market, the Company launched *Dempster's WholeGrains Prebiotik*<sup>TM</sup>, a bread that contains inulin, a unique prebiotic source that promotes digestive health, becoming the first major brand in Canada to offer the benefits of prebiotics.

In November 2006, the Company announced the closure of its bakery in Langley, British Columbia. The decision to close the bakery was based on the need to improve manufacturing efficiencies in Western Canada and was completed in 2007. This closure allowed the Company to consolidate its manufacturing facilities.

In 2007, the Company announced an investment to further expand capacity at its Rotherham bagel facility that is designed to allow the business to pursue further opportunities in the frozen bagel market in the U.K. and Europe. The expansion is substantially complete. The expansion, together with investments in croissant capacity at the French Croissant Company Ltd. and its acquisition of La Fornaia, is expected to position the business to continue its growth in the specialty bakery market.

In 2007, the Company undertook a major warehouse expansion of its Roanoke plant in Virginia, the Company's largest par-baked facility, that will significantly expand its storage capacity and is expected to reduce costs.

In 2007, the Company began a process to standardize core operational and financial processes and supporting systems across the Company and with its parent company, Maple Leaf Foods, with whom it shares management and administrative resources. The standardization process will be a foundation for the establishment of a multi-functional shared service organization expected to provide lower cost, value-added services for all the Company's business operations.

Maple Leaf Foods provides the Company with certain management services, including treasury, taxation, internal audit, provision of stock awards program, accounting and access to bulk purchasing programs. Pursuant to a Management and Affiliation Agreement entered into in August 1995, the Company paid a management and affiliation fee of \$15.8 million to Maple Leaf Foods during 2007 (2006: \$8.3 million). The change reflects the increased size of the Company and an increase in the level of services provided by Maple Leaf Foods. During 2007, the Company received certain information system services from Maple Leaf Foods for a cost of \$8.0 million (2006: \$6.9 million), and certain engineering services for a cost of \$0.8 million).

On January 29, 2008, the Company closed the acquisition of Aliments Martel Inc. ("Martel"), a privately held Quebec-based manufacturer and distributor of sandwiches, meals and sweet goods. The Company paid an initial purchase price of \$42 million and in addition, may pay an earn-out of up to \$23 million based on financial performance of the acquired business over the next three years.

In early 2008, the Company announced its plan to close its Toronto bagel manufacturing facility, which should be completed in the third quarter of 2008. This strategic closure will allow the Company to better balance its North American production network to provide the best possible service to its North American customers.

## Fresh Bakery Group

#### General

The Fresh Bakery Group comprises fresh bakery products and specialty fresh pasta and sauces. The Fresh Bakery Group operates bakeries and facilities producing fresh pasta and sauces across Canada and sandwiches in Ontario. Management of the Fresh Bakery Group is organized into four regions: Ontario, Atlantic Canada, Quebec and Western Canada.

#### Principal Products and Markets

Canada Bread's primary brands include *Dempster's*<sup>®</sup>, a leading brand of fresh bread in Ontario and available nationally; *POM*<sup>®</sup>, a leading brand of fresh breads and rolls in Quebec; *Ben's*<sup>®</sup>, a leading bakery brand in Atlantic Canada; and *Healthy Way*<sup>®</sup> and *Olafson's*<sup>®</sup>, leading brands in Western Canada. Fresh bread and rolls are distributed and sold across Canada and in the Northeastern and Northwestern United States to retail grocery store chains, retail outlets and the food service industry. While Canada Bread manufactures the majority of its branded products, a small selection of products is produced by other manufacturers under copack agreements.

The Fresh Bakery Group has a significant network of bakery plants in Canada with approximately 1,300 distributors. Canada Bread has introduced a series of new products to appeal to consumers tastes for specialty and ethnic products including whole grain, flat breads (such as tortillas) and pita bread. In 2006, the Company launched the *Dempster's® Smart<sup>TM</sup> White Bread*, with the flavour profile of white bread but the nutritional profile of whole-grain bread. In 2007, the Company extended the line to include *Dempster's Smart<sup>TM</sup> White Bagels*, *Dempster's Smart<sup>TM</sup> White Tortillas* and *Dempster's Smart<sup>TM</sup> White English Muffins*. Reinforcing its leadership in the growing higher nutrition market, the Company launched *Dempster's WholeGrains Prebiotik<sup>TM</sup>*, a bread that contains inulin, a unique prebiotic source that promotes digestive health, becoming the first major brand in Canada to offer the benefits of prebiotics.

The Fresh Bakery Group manufactures and distributes private label bakery products to major grocery store chains and fast food outlets. Most fresh products have a short shelf life; therefore, effective product distribution is an important element of ensuring high customer satisfaction and minimizing costs associated with product expirations. Manufacturing facilities and distribution centres are located as close as practicable to the market areas being served. Canada Bread's distribution and routing system has been designed to ensure that fresh products are delivered on a timely and cost-efficient basis. Fresh products are generally delivered directly to the retail store, either by Canada Bread employees or by franchisees that own their own distribution routes and equipment.

The Fresh Bakery Group also manufactures fresh pasta and sauces under its *Olivieri*® brand. Canada Bread distributes these products to large retail customers across Canada and in the United States. Pasta and sauces are also manufactured for private label brands.

Through Royal Touch, the Fresh Bakery Group also manufactures and distributes fresh sandwiches to Ontario convenience stores and food service channels.

#### Raw Materials

The Fresh Bakery operations purchase a range of ingredients and packaging material, the major ingredients being flour, yeast, vegetable oil and sugar. These raw materials are primarily priced on a North American basis (except for sugar, which is priced on a worldwide basis) and have historically been readily available.

The cost of flour, the largest component of product cost, is responsive to changes in wheat prices and quality. Exposures to these price movements exist to the extent that cost changes cannot always be reflected in final selling prices on a timely basis, although raw material costs are a relatively small component of overall product costs. In 2007, the price of wheat reached record high levels that outpaced price increases in the Company's bread products.

### Frozen Bakery Group

#### General

The Frozen Bakery Group consists of Canada Bread Frozen Bakery Ltd. in Canada, Maple Leaf Bakery Inc. in the United States and Maple Leaf Bakery UK Limited in the United Kingdom. Each of Canada Bread Frozen Bakery Ltd., Maple Leaf Bakery Inc. and Maple Leaf Bakery UK Limited are wholly-owned subsidiaries of Canada Bread. Together, Canada Bread Frozen Bakery and Maple Leaf Bakery Inc. are leading North American manufacturers of frozen partially baked or par-baked bakery products. Par-baked products are baked to approximately 90% of completion, quick-frozen and shipped to retail customers for final baking. The par-baked market is among the fastest growing in the bakery industry. Production of par-baked products is designed to reduce labour, waste and cycle time and improve product freshness for customers. Products include frozen par-baked breads, rolls, baguettes, specialty rye and hearth breads, artisan breads, croissants and specialty sourdough bread. The Frozen Bakery Group operates nine bakeries in North America and eight in the United Kingdom.

#### Principal Products and Markets

The Frozen Bakery Group serves major retail grocery, food service and club store operators across Canada and the United States. It produces private label products as well as a select range of branded offerings including *California Goldminer*<sup>®</sup> *Sourdough Bread*, *Grace*<sup>TM</sup> artisan breads and *Maison Cousin*<sup>®</sup> crusty breads.

Maple Leaf Bakery UK Limited specializes in the production of bagels and value-added specialty bakery products, including soft pretzels and other hand-held snacks and is one of the United Kingdom's largest producers of bagels, a growing market in both the United Kingdom and Europe. The business also produces specialty bread products for the United Kingdom and European market. Over the past few years, Maple Leaf Bakery UK Limited has grown substantially through a number of acquisitions including the acquisition of the Harvestime operations (specialty and sliced bread products), The French Croissant Company Limited (croissants), Avance (U.K.) Limited (specialty bread products) and La Fornaia (specialty Italian style bakery products).

#### Raw Materials

The Frozen Bakery operations purchase a range of ingredients and packaging material, the major ingredients being flour, yeast, vegetable oil, sugar and butter. These raw materials are primarily priced on a North American or United Kingdom basis (except for sugar, which is priced on a worldwide basis), independent of European pricing, and have historically been readily available.

The cost of flour, the largest component of product cost, is responsive to changes in wheat prices and quality. Exposures to these price movements exist to the extent that cost changes cannot always be reflected in final selling prices on a timely basis, although raw material costs are a relatively small component of overall product costs. In 2007, the price of wheat reached record high levels that outpaced price increases in the Company's bread products.

# **Markets and Competition**

Markets for fresh bakery products tend to be regional in nature, due to the cost and timeliness of transporting fresh bread. Canada Bread competes with other national bakers, local and regional bakers, as well as the instore bakeries of large grocery stores. The Company believes it has a competitive advantage in fresh bakery as a result of being one of two bakers with a national production and distribution network. This national network allows it to service its large national customers on a cost effective and timely basis. In pasta and sauces, Canada Bread competes with local and regional Canadian manufacturers and manufacturers in the United States.

Frozen bakery products, due to lower perishability, can be transported more efficiently over longer distances. The Frozen Bakery Group operations compete with other baked goods manufacturers and with retail grocery store chains that have their own in-store frozen dough or "from scratch" bakeries. Sales of certain fresh products such as rolls and *Tenderflake*® baking products are affected by seasonality. Canada Bread's customer base in the retail and food service segments has been consolidating for some time, resulting in larger and more sophisticated customers who demand national solutions and cost effectiveness over a national distribution area. Canada Bread has the capacity to manufacture and distribute its products nationally (in Canada, both par-baked and fresh products; par-baked products in the United States; and bagels, croissants and specialty products in the United Kingdom) and is continually seeking to expand its product offerings to consumers.

## FOREIGN OPERATIONS

The Company is one of the largest par-baked manufacturers in North America and England. The Company operates three frozen par-baked bakery plants in the United States, one in Virginia and two in California, and also services the United States market from six plants in Canada. It also operates eight bakery facilities in the United Kingdom making it one of the largest producers of bagels and specialty bakery products in the country. The Company expanded its United Kingdom operations in 2007, acquiring the diversified bakery businesses of La Fornaia for £18.9 million (\$40.3 million). The Company's Frozen Bakery operations in the United States and its operations in the United Kingdom generated 27.5% (2006: 22.3%) of the Company's total revenue for the fiscal year ended December 31, 2007.

#### INTANGIBLE PROPERTY – TRADEMARKS AND PATENTS

Canada Bread relies on brand recognition and loyalty, and places a great deal of emphasis on its established range of trademarks and considers them to be well-positioned as brands recognized by consumers for quality and reliability.

The Company's key trademarks in each of its operating segments are *Dempster's*<sup>®</sup>, *POM*<sup>®</sup>, *Ben's*<sup>®</sup>, *Bon Matin*<sup>®</sup>, *Healthy Way*<sup>®</sup>, *Olafson's*<sup>®</sup>, *McGavins*<sup>®</sup>, *Olivieri*<sup>®</sup>, *Smart*<sup>TM</sup> and *WholeGrains*<sup>TM</sup>.

Patents and other forms of intellectual property such as industrial designs and copyright are of less importance to the business activities of the Company.

# **ENVIRONMENTAL MATTERS**

The Company is conscious of its environmental responsibilities. Its businesses operate within the framework of an environmental policy entitled "Our Environmental Commitments" that is approved by the Board of Directors' Governance Committee. The Company's environmental program is monitored on a regular basis by this Committee, including compliance with regulatory requirements, the use of internal environmental specialists and independent external environmental analyses. The Company continues to invest in environmental infrastructure related to water, waste and air emissions to ensure that environmental standards continue to be met or exceeded, while implementing procedures to minimize the impact of operations on the environment. Expenditures related to current environmental requirements are not expected to have a material effect on the financial position or earnings of the Company. There can be no assurance, however, that certain events will not occur that will cause expenditures related to the environment to be significant and have a material adverse effect on the Company's financial condition or results of operations. Such events could include, but not be limited to additional environmental regulations or the occurrence of an adverse event at one of the Company's locations.

#### EMPLOYEES AND EMPLOYEE RELATIONS

As of December 31, 2007, the Company employed approximately 8,300 people, of which about 5,600 were covered by some 78 collective agreements. These agreements are normally negotiated for varying terms, and in any given year, a number of these agreements expire and are re-negotiated; most renew without significant issue. However, if a collective agreements covering a significant number of employees or involving certain key employees were to expire leading to a work stoppage, there can be no assurance that such work stoppage would not have a material adverse effect on the Company's financial condition and results of operations.

Twenty-three collective agreements are currently expired or will expire in 2008. Negotiations are currently ongoing in respect of four of these agreements. Key collective agreements to be negotiated in 2008 include Canada Bread Fresh: Beauport, Laval Offices, Halifax Manufacturing and Olivieri Foods Hamilton Plant.

#### RISK FACTORS

The Company operates in the food processing and bakery sectors, and is therefore subject to risks and uncertainties related to these businesses that may have adverse effects on the Company's results of operations and financial condition.

These risks and uncertainties are described under the heading "Risk Factors" in the Company's Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") for the fiscal year ended December 31, 2007, which the Company has filed with the Canadian securities regulators and that are available at www.sedar.com and which are incorporated by reference herein.

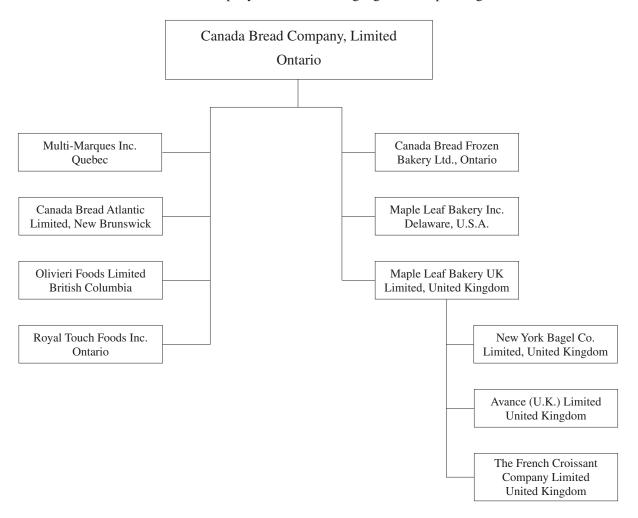
#### **CORPORATE STRUCTURE**

#### Name, Address and Incorporation

Canada Bread Company, Limited / Pain Canada Compagnie, Limitée is incorporated under the *Business Corporations Act (Ontario)*. As at March 20, 2008, Maple Leaf Foods owned, directly or indirectly, 88.0% of the outstanding voting and equity securities of Canada Bread. While it was originally incorporated on June 9, 1911 under its current name, Canada Bread Company, Limited, from 1969 to 1997 the Company was called Corporate Foods Limited. The Company's registered and head office is located at 10 Four Seasons Place, Toronto, Ontario M9B 6H7.

### **Intercorporate Relationships**

As of December 31, 2007, the Company has the following significant operating subsidiaries and affiliates:



Note: All companies are 100% owned unless otherwise indicated. The jurisdiction listed is the jurisdiction of incorporation.

# DESCRIPTION OF CAPITAL STRUCTURE

The authorized share capital of the Company consists of an unlimited number of common shares and 25,000 preference shares. As of March 20, 2008, there were 25,416,812 common shares and no preference shares issued and outstanding. Holders of common shares are entitled to one vote at all meetings of shareholders. In addition, holders of common shares are entitled to dividends if, as and when declared by the Board of

Directors of the Company and, in the event of the liquidation, dissolution or winding up of its affairs, to a pro rata share of the assets of the Company after payment of all liabilities and obligations of the Company. There are no pre-emptive, conversion or redemption rights attaching to the common shares.

The Company may issue preference shares in one or more series. Each series will have dividend rates and payment schedules, redemption and retraction rights and prices, conversion or other rights, conditions, restrictions, limitations, or prohibitions attaching thereto as shall be determined by resolution of the Board of Directors of the Company passed prior to the issue of the series of preference shares. The preference shares shall be entitled to preference over common shares with respect to payments of dividends and distribution of assets. Each series of preference shares shall rank in parity with each other series of preference shares.

Upon issuance, the holders of preference shares shall not be entitled to vote at meetings of shareholders, unless the Company fails to pay in the aggregate six (6) quarterly dividends on the preference shares of any one (1) series on the dates on which such dividends should be paid, whether or not such dividends have been declared. So long as any dividends on any preference shares remain in arrears, the holders of the preference shares of all series shall be entitled to one (1) vote in respect of each preference share held and to vote separately and exclusively as a class to elect two (2) of the total number of directors of the Company until all arrears of dividends on all preference shares have been paid, whereupon such rights shall cease. If the Company again defaults in payment of dividends on the preference shares of any one (1) series for an aggregate of six (6) quarterly dividends on the dates on which same should be paid, the holders of preference shares shall again be entitled to vote separately and exclusively as a class until all arrears of dividends on all preference shares have been paid.

#### **DIVIDENDS**

The declaration and payment of dividends is at the discretion of the Board of Directors. The Board of Directors intends to maintain a stable dividend policy and, where appropriate, change the dividend on the basis of the Company's estimated earnings and projected cash requirements. During each of the fiscal years ended December 31, 2005, 2006 and 2007, the Company declared an aggregate yearly dividend of \$0.24 per common share, payable quarterly. Management does not anticipate that there will be any restrictions on the payment of dividends in the foreseeable future.

#### **MARKET FOR SECURITIES**

The Company's common shares are listed on the Toronto Stock Exchange under the stock market symbol "CBY". The following table outlines the price range and trading volume of the common shares for each of the months of the last fiscal year.

Month	<b>High (\$)</b>	Low (\$)	Volume
December	71.01	66.50	27,649
November	68.95	65.25	43,599
October	68.50	61.21	55,148
September	62.00	60.40	25,015
August	61.25	55.48	64,475
July	60.85	58.60	53,799
June	62.15	56.00	68,540
May	57.99	52.76	52,414
April	54.49	52.25	42,955
March	56.00	51.50	59,681
February	57.50	55.35	35,557
January	56.10	52.02	192,966

#### **DIRECTORS AND OFFICERS**

#### **DIRECTORS**

The following table sets forth each director's name and municipality of residence, the year in which he or she became a director and his or her principal occupation. Directors are elected to hold office until the next annual meeting of the shareholders or until a successor is elected or appointed.

The Company has no Executive Committee of the Board. The Board maintains an Audit Committee and a Governance Committee.

Name and Municipality of Residence	Director Since	Principal Occupation
William E. Aziz (1) Oakville, Ontario, Canada	2005	Managing Partner, BlueTree Advisors (private management advisory firm)
John L. Bragg, O.C. (1)(2) Collingwood, Nova Scotia, Canada	1995	President, Oxford Frozen Foods Limited (food manufacturing)
Sarah A. Everett (1)(2) Toronto, Ontario, Canada	1995	Executive Director, Royal Canadian Securities Limited (privately held holding company)
Richard A. Lan Chatham, New Jersey, U.S.A.	1995	President and Chief Executive Officer, Canada Bread Company, Limited, and Chief Operating Officer, Food Group, Maple Leaf Foods Inc. (food manufacturing)
J. Scott McCain Toronto, Ontario, Canada	1995	President and Chief Operating Officer, Agribusiness Group, Maple Leaf Foods Inc. (food manufacturing)
Michael H. McCain Toronto, Ontario, Canada	1995	President and Chief Executive Officer, Maple Leaf Foods Inc. (food manufacturing)
G. Wallace F. McCain, O.C. Toronto, Ontario, Canada	1995	Chairman of the Board, Maple Leaf Foods Inc. (food manufacturing)
John F. Petch, Q.C. (2) Toronto, Ontario, Canada	1995	Consulting Counsel, Osler Hoskin & Harcourt LLP (law firm)
Michael H. Vels Toronto, Ontario, Canada	1995	Chief Financial Officer, Canada Bread Company, Limited and Executive Vice-President and Chief Financial Officer, Maple Leaf Foods Inc. (food manufacturing)

#### Notes:

- (1) Member of the Audit Committee.
- (2) Member of the Governance Committee.

All of the directors have had the principal occupation indicated for the previous five years, except for: **Ms. S.A. Everett** was Chairman, Tereve Holdings Ltd. (to 2005); and **Mr. R.A. Lan**, who was President and Chief Executive Officer, Canada Bread Company, Limited, and President and Chief Operating Officer, Bakery Products Group, Maple Leaf Foods (to 2006).

#### **OFFICERS**

The name, municipality of residence and principal occupations of the Company's executive officers and executive officers of principal subsidiaries as at March 20, 2008 are as follows:

Name and Municipality of Residence	Position Held		
Steve Attridge	Senior Vice-President, Finance,		
Oakville, Ontario, Canada	Canada Bread Fresh Bakery		
Robert I. Busch	Senior Vice-President, Human Resources and		
Toronto, Ontario, Canada	Corporate Affairs		
Rocco Cappuccitti Richmond Hill, Ontario, Canada	Corporate Secretary		
Lynda J. Kuhn Hamilton, Ontario, Canada	Vice-President, Public & Investor Relations		
Richard A. Lan Chatham, New Jersey, U.S.A.	President and Chief Executive Officer		
Michael H. McCain Toronto, Ontario, Canada	Chairman of the Board		
C. Barry McLean Toronto, Ontario, Canada	President, Canada Bread Fresh Bakery		
Réal Ménard	President,		
Laval, Quebec, Canada	Canada Bread Frozen Bakery		
Michael H. Vels Toronto, Ontario, Canada	Chief Financial Officer		
Donald J. Wilcox Cobourg, Ontario, Canada	Vice-President, Technical Services		

All of the officers have been engaged in their present occupation for the previous five years or were in other executive capacities with the Company or an affiliate except as follows:

Ms. L.J. Kuhn is Vice-President, Public & Investor Relations, Canada Bread Company, Limited (since 2003). Her principal occupation is Senior Vice-President, Communications and Consumer Affairs, Maple Leaf Foods (2006-2007), previously she was Vice-President, Public & Investor Relations, Maple Leaf Foods (2002-2006); Mr. D.J. Wilcox was Vice-President of Research and Development and Quality Assurance at Campbell Soup Company Limited (2002-2003) prior to joining Canada Bread Company, Limited in 2003; Mr. S. Attridge is Senior Vice-President, Finance, Fresh Bakery (2008) and previously he was Senior Vice-President Finance, Maple Leaf Consumer Foods – Fresh (2006-2008), Senior Vice-President Finance, Maple Leaf Fresh Foods (2005-2006), Vice-President Finance, Maple Leaf Pork (2004-2005), and, Vice-President, Finance, Larsen Packers Limited (2002-2004). Mr. R. Ménard was Senior Vice-President and General Manager, Multi-Marques Inc. (2001-2005), Executive Vice-President, Canada Bread Fresh Bakery (2005-2007) and is now President, Canada Bread Frozen Bakery (2007 to date). Mr. M.H. Vels is Chief Financial Officer of the Company. His principal occupation is Executive Vice-President and Chief Financial Officer, Maple Leaf Foods (since 2004) and Executive Vice-President, Finance before then.

#### Cease Trade Orders, Bankruptcies, Penalties or Sanctions

Within ten years preceding the date of this Annual Information Form:

Mr. Aziz acted as an officer and director of Omega Digital Data Inc., a private company which consented to the appointment of a receiver by its bank creditor. Mr. Aziz was appointed the Chief Financial Officer of Hollinger Inc. on March 8, 2007 which corporation was subject to a permanent management cease trade order ("MCTO") effective June 1, 2004. The order was issued as a result of the delay in filing annual and interim financial statements (and annual and interim Management's Discussion & Analysis related thereto) by the required filing dates under applicable Canadian securities laws. The Ontario Securities Commission issued an order on April 10, 2007 effective on that same date revoking the MCTO as Hollinger had remediated its historical continuous disclosure record. On August 1, 2007, Hollinger Inc. obtained an order from the Ontario Superior Court of Justice granting it protection from its creditors under the *Companies Creditors Arrangement Act* (Canada). On August 1, 2007, Hollinger Inc. also made a concurrent petition for an order under Chapter 15 of the United States Bankruptcy Code for similar relief.

Ms. Everett was Chairman and a director of Tereve Holdings Ltd., a private company that was subject to a proceeding under the *Companies Creditors' Arrangement Act* (Canada) in 2005 and subsequently to bankruptcy proceedings under the *Bankruptcy and Insolvency Act* (Canada) in 2006.

# Ownership of Voting Securities by Directors and Officers

As at March 20, 2008 all directors and senior officers of the Company, as a whole, beneficially own, directly or indirectly, or exercise control or direction over 58,030 common shares representing approximately 0.2% of the outstanding common shares of the Company. This figure does not include any amount owned by Maple Leaf Foods, the direct or indirect owner of an aggregate of 88.0% of the outstanding common shares of the Company. G.W.F. McCain, M.H. McCain, J.S. McCain, L.J. Kuhn, R. Cappuccitti, and M.H. Vels are executive officers and/or directors of Maple Leaf Foods. Furthermore, 38.5% of all voting shares of Maple Leaf Foods are held by McCain Capital Corporation of which the G.W.F. McCain Family, including G.W.F. McCain, J.S. McCain and M.H. McCain has a controlling interest.

#### **AUDIT COMMITTEE**

#### **Composition of Audit Committee**

The Audit Committee of Canada Bread Company, Limited consists of the following directors, each of whom has been a member of the committee since the year set out below.

W.E. Aziz as Chairman	2005
J.L. Bragg	1995
S.A. Everett	1995

Each member of the Audit Committee is independent within the meaning of applicable securities legislation and none receives, directly or indirectly, any compensation from the Company other than for service as a member of the Board of Directors and its committees. Each member of the Audit Committee is financially literate as defined under Multilateral Instrument 52-110 – Audit Committees. In considering the criteria for determining financial literacy, the Board of Directors looks at the ability of a director to read and understand a balance sheet, an income statement and a cash flow statement of a company of a complexity comparable to that of the Company.

A copy of the Charter of the Audit Committee is attached as Appendix A hereto.

#### Relevant Education and Experience of Audit Committee Members

### W.E. Aziz, H.B.A., C.A.

Mr. Aziz has an Honours Business Administration degree from the University of Western Ontario and is a Chartered Accountant licensed in Ontario. He is the Managing Partner of BlueTree Advisors, a private management advisory firm. He was recently appointed CFO of Hollinger Inc. He has been the Interim President and CEO of SR Telecom Inc. and the interim CFO of Atlas Cold Storage Income Trust, both public companies. He was President of the BiWay division of Dylex Limited, a chain of about 300 discount stores.

As Chairman and CEO, he led a restructuring of White Rose Crafts and Nursery, a publicly traded chain of retail home décor and nursery products. He was President and CEO of Agnew Group Inc., a chain of 343 retail footwear stores. He practiced public accounting with Ernst & Young for nine years. Mr. Aziz has also been a director of a number of other public companies and served on the audit committee of Doman Industries Limited. He has completed the Institute of Corporate Directors Governance College at the Rotman School of Business, University of Toronto and is certified to use the designation ICD.D.

# J.L. Bragg, B.Comm., B.Ed., O.C.

Mr. Bragg has a Bachelor's degree in commerce from Mount Allison University. He is Chairman and CEO of Oxford Frozen Foods Limited, a privately held food products company based in Nova Scotia. He is the president or chairman of a number of other affiliated companies in the food, building supply, lumber and telecommunications industries. He is a director or past director of a number of publicly traded companies including, Sobeys Inc., Imasco Ltd., Shaw Communications Inc., Maritime Life Assurance Co. and Maritime Telephone and Telegraph Co., Ltd.

#### S.A. Everett, B.A., M.A.

Ms. Everett holds a Bachelor of Arts (Honours) degree from Queen's University and a Master of Arts degree from the University of Toronto. She is Executive Director of Royal Canadian Securities Limited, a privately held company based in Winnipeg, Manitoba, which together with its subsidiaries is engaged primarily in retail operations, real estate development and property management. Ms. Everett has previously held positions in the consumer packaged goods industry and was the owner/operator (President) of Domo Gasoline Corporation Ltd., a privately held chain of retail gasoline outlets. She was the Chairman of Tereve Holdings Ltd., a privately held national chain of giftware, home furnishing and decorative home accessories stores. Ms. Everett has been a member of the Canada Bread (formerly Corporate Foods Limited) Audit Committee for approximately 12 years.

# Fees paid to Auditors - KPMG LLP

For the years ended December 31, 2007 and 2006, the fees paid by the Company for the services performed by KPMG LLP are set out in the table below. Annually, the Audit Committee reviews a summary of the services provided by the auditors to the Company and its subsidiaries. In 2004, the Audit Committee established a policy requiring pre-approval of all non-audit services to be rendered by the external auditors. Any engagement of KPMG LLP by the Company for any non-audit services must be approved in advance by the Audit Committee. Between meetings of the Audit Committee, authority for approval is delegated to the Audit Committee Chairman. Approvals under the delegated authority are presented to the full Audit Committee at their next meeting. The policy also prohibits the engagement of KPMG LLP in a number of services that the Audit Committee believes may have the potential to impact KPMG LLP's independence.

In the last two years, KPMG LLP has not provided any of following services to the Company:

- (i) bookkeeping services and other services related to accounting records or financial statements;
- (ii) financial information systems design and implementation; (iii) appraisal or valuation services, fairness opinions or contribution-in-kind reports; (iv) actuarial services; (v) internal audit outsourcing services; (vi) management functions; (vii) human resources; (viii) broker-dealer, investment advisor or investment
- banking services; and (ix) legal services and expert services unrelated to the audit.

Description	2007	2006
Audit fees (1)	\$ 860,946	\$ 634,785
Audit-related fees (2)	764,156	621,332
Tax fees (3)	204,367	184,059
All other fees (4)	_	47,000
Total fees	\$ 1,829,469	\$ 1,487,166

#### Notes:

- (1) For the audit of the Canada Bread Company, Limited annual financial statements (including the audits of subsidiaries).
- (2) Audit-related services consisted primarily of audit procedures related to business acquisition transactions and audits of financial statements of employee benefit plans that are not reported in (1), including accounting consultations, comfort letters and various agreed upon procedures.
- (3) For tax compliance, advice, planning and return preparation services.
- (4) For products and services other than the fees reported in (1) to (3).

#### LEGAL PROCEEDINGS AND REGULATORY ACTIONS

The Company is a defendant to certain claims arising in the normal conduct of its business. Management believes that the final resolution of these claims will not have a material adverse effect on the Company's earnings or financial position. The Company is not subject to any material legal or regulatory actions.

#### TRANSFER AGENT AND REGISTRARS

The Company's transfer agent is Computershare Investor Services Inc. with transfer point for its common shares in Toronto, Ontario.

#### INTERESTS OF EXPERTS

The Company's independent auditors, KPMG LLP, have delivered an audit report to the Company concerning the consolidated balance sheets of the Company as at December 31, 2007 and 2006 and the consolidated statements of earnings, comprehensive income, retained earnings and cash flows for the years then ended. KPMG LLP is an independent auditor within the meaning of the Rules of Professional Conduct of the Institute of Chartered Accountants of Ontario.

## ADDITIONAL INFORMATION

Additional information including directors' and officers' remuneration and indebtedness, principal holders of the Company's common shares, securities authorized for issuance under equity compensation plans and interest of insiders in material transactions, if applicable, is contained in the Notice of Annual Meeting of Shareholders and Management Information Circular dated March 19, 2008 issued in connection with the Annual Meeting of Shareholders to be held on Friday, April 25th, 2008. Additional financial information is also provided in the Company's MD&A and consolidated financial statements for the two years ended December 31, 2007 and December 31, 2006 contained in the Company's 2007 Annual Report.

Copies of the foregoing documents may be obtained free of charge, upon request, from the Corporate Secretary of the Company at 10 Four Seasons Place, Toronto, Ontario M9B 6H7.

The above information and additional information relating to Canada Bread Company, Limited is available on SEDAR at www.sedar.com.

# **APPENDIX "A"**

### CHARTER OF THE AUDIT COMMITTEE

#### (THE "COMMITTEE") OF THE BOARD OF DIRECTORS OF

# CANADA BREAD COMPANY, LIMITED (THE "CORPORATION")

#### **Nature and Scope of the Committee**

The Committee is a standing committee appointed by the Board of Directors, established to fulfill applicable public company obligations respecting audit committees and to assist the Board of Directors (the "Board") in fulfilling its oversight responsibilities in the following areas: (i) accounting policies and practices, (ii) the integrity of the Company's financial statements, (iii) compliance with legal and regulatory requirements, (iv) the qualifications, independence, and performance of the external auditors, and (v) the performance of the internal audit function.

The Committee, its Chair and members are members of the Board, appointed to the Committee to provide broad oversight of the financial, financial reporting, risk and control related activities of the Corporation, and are specifically not accountable or responsible for the day to day operation or performance of such activities.

Management is responsible for the preparation, presentation and integrity of the financial statements and for maintaining appropriate accounting and financial reporting principles and policies, systems of risk assessment and internal controls and procedures designed to provide reasonable assurance that assets are safeguarded and transactions are properly authorized, recorded and reported and to assure the effectiveness and efficiency of operations, the reliability of financial reporting and compliance with accounting standards and applicable laws and regulations.

The internal auditor is responsible for monitoring and reporting on the adequacy and effectiveness of the system of internal controls.

The external auditors are responsible for planning and carrying out an audit of the annual consolidated financial statements in accordance with generally accepted auditing standards to provide reasonable assurance that, among other things, such financial statements are in accordance with generally accepted accounting principles. The external auditors are accountable to the Committee and the Board as the representatives of the shareholders of the Corporation and the Committee shall so instruct the external auditors and the external auditors shall report directly to the Committee.

Except as set out below, the Committee does not have decision-making authority but rather conveys its findings and recommendations to the Board of Directors for consideration and decision by the Board of Directors.

#### **Procedures, Powers and Duties**

In addition to the procedures and powers set out in the policy entitled "Composition, Appointment & Practices of Each Committee of the Board of Directors of Canada Bread Company, Limited", as amended, or in any resolution of the Board relating to the Committee, the Committee shall have the following procedures, powers and duties:

1. Composition – The Committee shall be comprised of a minimum of three members. Each member of the Committee shall be both an "unrelated" director and "independent" director as such terms are defined from time to time under the requirements or guidelines for audit committee service under applicable securities laws and the rules of any stock exchange on which the Corporation's securities are listed for trading.

All members of the Committee must be "financially literate" subject to any available exemption in applicable securities laws as that term is defined from time to time under the requirements or guidelines for Audit Committee service under securities laws and the rules of any stock exchange on which the Corporation's securities are listed for trading or if it is not so defined as that term is interpreted by the Board in its business judgment.

- 2. *In Camera Meetings* At least annually, the Committee shall hold *in camera* meetings with each of the heads of the internal audit function and the external auditors to discuss any matters that the Committee or each of these groups believes should be discussed privately and such persons shall have unrestricted access to the Committee to bring forward matters requiring its attention.
- 3. *Professional Assistance* The Committee may require the external auditors and internal auditors to perform such supplemental reviews or audits as the Committee may deem desirable. In addition, the Committee may retain such special legal, accounting, financial or other consultants and determine their compensation as the Committee may determine to be necessary to carry out the Committee's duties at the Corporation's expense and will inform the Chair of the Human Resources and Corporate Governance Committee of any such retainer.
- 4. Reliance Absent actual knowledge or belief to the contrary which shall be promptly reported to the Board, each member of the Committee shall be entitled to rely on (i) the integrity of those persons or organizations within and outside the Corporation from which it receives information, (ii) the accuracy of the financial and other information provided to the Committee by such persons or organizations and (iii) representations made by management and the external auditors as to any non-audit services provided by the external auditors to the Corporation and its subsidiaries.
- 5. Reporting to the Board The Committee will report through the Committee Chair to the Board following meetings of the Committee on matters considered by the Committee, its activities and compliance with this Charter.

#### The Committee will:

- 1. *Internal controls* Review and discuss with management, the external auditors and the internal auditors as it deems necessary and exercise oversight with respect to:
  - (a) The adequacy and effectiveness of the system of internal accounting and financial controls and the recommendations of management, the external auditors and the internal auditors for the improvement of accounting practices and internal controls;
  - (b) Any material weaknesses in the internal control environment, including with respect to computerized information system controls and security; and
  - (c) Management's compliance with the Corporation's processes, procedures and internal controls.
- 2. Regulatory agency reviews Review the findings of any examination by regulatory agencies concerning financial matters of the Corporation and make recommendations to the Board related thereto.
- 3. *Appointment of external auditors* With respect to the appointment and oversight of the external auditors:
  - (a) Make recommendations to the Board on the external auditors for the purpose of preparing or issuing an audit report or performing other audit, review or attest services of the Corporation to be nominated in the Corporation's proxy circular for appointment or reappointment by shareholders;
  - (b) Make a recommendation to the Board for the approval of compensation for the external auditors; and
  - (c) Review, evaluate and approve the terms of engagement, performance, audit scope and approach to the conduct of the external auditors with respect to the annual audit.
- 4. *Independence of external auditors* Review the independence of the external auditors and make recommendations to the Board on actions the Committee deems necessary to protect and enhance the independence of the external auditors. In connection with such review, the Committee:
  - (a) Shall actively engage in a dialogue with the external auditors about all relationships or services that may impact the objectivity and independence of the external auditors;
  - (b) Shall require that the external auditors submit to it on a periodic basis and, at least annually, a formal written statement delineating all relationships between the Corporation including its subsidiaries, and the external auditors including their affiliates;

- (c) Shall review and approve clear policies for hiring by the Corporation of employees or former employees of the current or former external auditors;
- (d) May approve policies and procedures for the pre-approval by a Committee member of any non-audit services to be rendered by the external auditors which the external auditors are not otherwise prohibited from providing and which policies and procedures shall include reasonable detail with respect to the services covered, provided that the pre-approval of non-audit services by a Committee member with delegated authority must be presented to the full Committee at its next scheduled meeting. For greater certainty, all non-audit services to be provided to the Corporation or any of its affiliates by the external auditors or any of their affiliates which are not covered by pre-approval policies and procedures approved by the Committee shall be subject to pre-approval by the Committee; and
- (e) Shall review and approve the disclosure in the annual information form and management proxy circular of the fees paid in the financial year to the external auditors by category.
- 5. *Internal auditors* Review the organizational structure, independence and qualifications of the internal audit department and its resources, the internal audit plans and their implementation.
- 6. Internal audit function Oversee and monitor the internal audit function including:
  - (a) Meeting periodically with the internal auditors to discuss the progress of their activities and any significant findings stemming from internal audits and any difficulties or disputes that arise with management and the adequacy of management's responses in correcting audit-related deficiencies;
  - (b) Reviewing summaries of reports to management prepared by the internal auditors and have available the full reports, communicate with the internal auditors with respect to their reports and recommendations as necessary with respect to the extent to which prior recommendations have been implemented, management's responses to such reports and any other matters that the internal auditor brings to the attention of the Committee.
- 7. External audits Oversee and monitor external audits, including:
  - (a) Reviewing with the external auditors, the internal auditors and management the audit function generally, the objectives, staffing, locations, co-ordination, reliance upon management and internal audit and general audit approach and scope of proposed audits of the financial statements, the overall audit plans, the responsibilities of management, the internal auditors and the external auditors, the audit procedures to be used and the timing and estimated budgets of the audits;
  - (b) Discussing with the external auditors any difficulties or disputes that arose with management or the internal auditors during the course of the audit and the adequacy of management's responses in correcting audit-related deficiencies and resolve any outstanding disputes;
  - (c) Taking such other reasonable steps as the Committee may deem necessary to satisfy itself that the audit was conducted in a manner consistent with all applicable legal requirements and auditing standards of applicable professional or regulatory bodies; and
  - (d) Reviewing and resolve any disagreements between management and the external auditors regarding financial reporting or the application of any accounting principles or practice.
- 8. Accounting principles and policies Oversee, review and discuss, as the Committee deems necessary, with management, the external auditors and the internal auditors, the Corporation's accounting principles and policies, including:
  - (a) Selection the appropriateness and acceptability of the Corporation's accounting principles and practices used in its financial reporting, changes in the Corporation's accounting principles or practices and the application of particular accounting principles and disclosure practices by management to new transactions or events;

- (b) Significant financial reporting issues all significant financial reporting issues and judgments made in connection with the preparation of the financial statements and any "second opinions" sought by management from an independent auditor with respect to the accounting treatment of a particular item;
- (c) *Disagreements* disagreements between management and the external auditors or the internal auditors regarding the application of any accounting principles or practices;
- (d) *Material change or proposed change* any material change or proposed change to the Corporation's accounting principles and practices;
- (e) Changes in regulatory and accounting requirements the effect of changes in regulatory and accounting requirements;
- (f) Legal matters, claims and contingencies any legal matter, claim or contingency that could have a significant impact on the financial statements, the Corporation's compliance policies and any material reports, inquiries or other correspondence received from regulators or governmental agencies and the manner in which any such legal matter, claim or contingency has been disclosed in the financial statements;
- (g) "Pro forma" or "adjusted" information the use of any "pro forma" or "adjusted" information not in accordance with generally accepted accounting principles; and
- (h) *Goodwill impairment* management's determination of goodwill impairment, if any, as required by applicable accounting standards.
- 9. *Interim financial results* Prior to the release of any summary of interim financial results, including any associated press release, or the filing of such reports with the applicable regulators, review with the external auditors and management the interim consolidated financial statements and related MD&A and associated press release and make recommendations to the Board of Directors.
- 10. Annual audited consolidated financial statements Review with the external auditors and management the annual audited consolidated financial statements and related MD&A and associated press release, and report on the results of such review to the full Board prior to the approval and release to shareholders of such results by the Board.
- 11. *Prospectuses and information circulars* Review with the external auditors and management, financial information contained in any prospectus or information circular of the Corporation, and make recommendations regarding approval to the Board. The Committee shall also periodically assess the adequacy of the procedures in place for the review of the Corporation's public disclosure of financial information extracted or derived from financial statements and MD&A.
- 12. *Communications between management, the internal and external auditors* Provide an open avenue of communication between management, the internal auditors, the external auditors and the Board.
- 13. *Independent investigations* Conduct independent investigations into any matters which come under its scope of responsibilities.
- 14. Other reports of the external auditors Review and discuss all reports which the external auditors are required to provide to the Committee or the Board under rules, policies or practices of professional or regulatory bodies applicable to the external auditors and any other reports which the Committee may require with the external auditors.
- 15. Complaints regarding accounting, controls or audit matters Establish and monitor procedures for the receipt, retention and treatment of complaints received by the Corporation regarding accounting, internal accounting controls or audit matters and the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters and review periodically with management and the internal auditors these procedures and any significant complaints received.
- 16. *Financial risk exposures* Meet periodically with management to review and discuss the Corporation's major financial risk exposures and the policy steps management has taken to monitor and control such exposures, including the use of financial derivatives and hedging activities.

- 17. Audit committees of material subsidiaries Receive and review the minutes of meetings of the audit committee of material subsidiaries of the Corporation.
- 18. Other delegated matters Review and/or approve any other matter specifically delegated to the Committee by the Board and undertake on behalf of the Board such other activities as may be necessary or desirable to assist the Board in fulfilling its oversight responsibilities with respect to financial matters.

#### The Charter

- 19. *Charter review* The Committee shall review and reassess the adequacy of this Charter at least annually and otherwise as it deems appropriate and recommend changes to the Human Resources and Corporate Governance Committee.
- 20. *Committee performance* Annually, the Committee shall evaluate its performance with reference to this Charter and the results of its evaluation shall be submitted to the Human Resources and Corporate Governance Committee.
- 21. *Disclosure of Charter* The Committee shall ensure that this Charter is disclosed on the Corporation's website and that this Charter is disclosed in the annual information form of the Corporation in accordance with all applicable securities laws or regulatory requirements.



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